

# Maungakiekie-Tamaki Local Board Plan 2011

Your voice for your community



## Introduction

We want Maungakiekie-Tāmaki to be a place where people thrive and prosper, where our heritage and the natural beauty of our volcanic cones, harbours and river foreshores are recognized and protected, and where our community spirit and our business centres are valued. By caring for our environment we are also caring for our people. In this way we build a stronger, healthier society.

We care about the unique and diverse communities that live in our area and want everyone to have the opportunity to take part in activities that enable them to express their interests, culture, artistic, economic and sporting aspirations. We acknowledge and want to build relationships with Mana Whenua and mataawaka (Māori communities). Our community has a greater number of young people than most areas of the region, and our plan ensures we will work with, and for, youth.

The places where our communities live need to reflect what they want, and be places where residents feel comfortable and enjoy living. Public transport is part of this – it needs to get people reliably and safely to and from schools, work or recreation activities.

We need to build on the existing retail areas and industrial centres in Glen Innes, Onehunga, Panmure, Penrose and Sylvia Park/Mt Wellington, making these areas more attractive and successful, and creating opportunities for local employment, particularly for our young people.

Our area is going to change over the next 10 to 20 years with significant population and employment growth planned for our area, and bordering areas. The population is projected to increase from 73,000 (2009) to at least 100,000 by 2031. Most of this growth will take place in Glen Innes, Onehunga, Panmure, Royal Oak and Sylvia Park/Mt Wellington. This will impact on the number of houses and the look and feel of our neighbourhoods. We are committed to ensuring growth is well planned, and backed by significant investment in physical and social infrastructure. We will work for, and on behalf of, our communities, and involve them in the decisions that shape the future of our area as it grows.

## Maungakiekie-Tāmaki Local Board Initiatives

To make our vision and priorities a reality , we will focus on a number of key projects and initiatives over the next three years. Here is a snapshot of some of the things we propose to do in your local community.

- Build Glen Innes Music and Arts Centre for Youth
- **Panmure**  
Work with Auckland Transport to ensure that effective local consultation occurs, and that community, business and lifestyle benefits from the AMETI Project are maximised.
- Complete town centre improvements in Onehunga and Glen Innes
- **Onehunga Foreshore**  
Continue improvements to, and restoration of, the Onehunga foreshore
- **Onehunga**  
Initiate planning and community engagement for the Onehunga to airport and Avondale to Southdown rail link
- **Church Street/Neilson Street**  
Improve movement of heavy freight
- **Sylvia Park/Mt Wellington**  
Identify gaps in community facilities and services
- **Tāmaki Estuary Foreshore**  
Develop a vision and strategy with the community and Mana Whenua and build a walkway/cycleway

## **Your Local Board Members**

**Leila Boyle**

**Chairperson**

p. 09 570 3842

m. 021 287 8222

e. [leila.boyle@aucklandcouncil.govt.nz](mailto:leila.boyle@aucklandcouncil.govt.nz)

**Bridget Graham**

**Deputy Chairperson QSM**

p. 09 630 6205

m. 021 284 0840

e. [bridget.graham@aucklandcouncil.govt.nz](mailto:bridget.graham@aucklandcouncil.govt.nz)

**Josephine Bartley**

p. 09 570 3841

m. 021 287 5599

e. [josephine.bartley@aucklandcouncil.govt.nz](mailto:josephine.bartley@aucklandcouncil.govt.nz)

**Brett Clark**

p. 09 570 3841

m. 027 252 7543

e. [brett.clark@aucklandcouncil.govt.nz](mailto:brett.clark@aucklandcouncil.govt.nz)

**Chris Makoare**

p. 09 575 3575

m. 021 020 62990

e. [chris.makoare@aucklandcouncil.govt.nz](mailto:chris.makoare@aucklandcouncil.govt.nz)

**Simon Randall**

p. 09 570 3841

m. 021 286 7999

e. [simon.randall@aucklandcouncil.govt.nz](mailto:simon.randall@aucklandcouncil.govt.nz)

**Alan Verrall**

p. 09 570 5609

m. 021 069 1547

e. [alan.verrall@aucklandcouncil.govt.nz](mailto:alan.verrall@aucklandcouncil.govt.nz)

**The local board can be contacted at the address below:**

7-13 Pilkington Road, Panmure

Phone: 09 570 3840, Fax: 09 570 3846

Email: [maungakiekie.tamakiboard@aucklandcouncil.govt.nz](mailto:maungakiekie.tamakiboard@aucklandcouncil.govt.nz)

## **Chair's Message**

We thank all of you who took the time to contribute to this plan, in writing, and verbally. We received many positive comments, confirming our vision and direction reflect our diverse communities' priorities. This plan is our guide and it will evolve each year. We have described a very ambitious work programme and we will need your help to deliver it.

If you want to be involved in your local board's activities, contact us using the details on this page. We look forward to working with and for you as our communities in Maungakiekie-Tāmaki change and grow.

**Leila Boyle**

Maungakiekie-Tāmaki Local Board Chair

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## The Purpose of your Local Board Plan

This plan is about Maungakiekie-Tāmaki. It expresses what we, your local board members, have heard and learnt from you. It contains the aspirations and priorities you have for your community.

This plan sets the framework that will guide our decision-making and actions for the next three years. We will use this plan to guide:

- Our decisions on local activities
- Our input into the regional activities and decisions of the Auckland Council, including development of regional strategies like the Auckland Plan
- How we work with other agencies that play a key role in our area (such as central government agencies and council-controlled organisations)
- How we work with other local boards where we share similar interests
- How we work with and support our community groups.

This plan provides us with the framework to represent you. It also provides the flexibility to cope with change that will happen during the next three years. During this time we will continue to work closely with all sectors of our community to understand your ongoing needs, issues, and priorities.

## The Role of your Local Board

Local boards were set up to enable decisions to be made democratically for and on behalf of their communities. They have also been established with the purpose of promoting social, economic, environmental and cultural well-being for current and future communities.

Local boards have a wide-ranging role. This ranges from making decisions on local matters, providing local leadership and working to build strong local communities. For the purposes of this plan, the role of local boards has been broken down into four areas:

**Lead:** We have the decision-making responsibility for a wide range of local activities.

**Advocate:** Acting as advocates on your behalf with other Auckland Council entities, such as Auckland Transport, as well as external agencies, like central government agencies.

**Fund:** Providing funding to other organizations through community grants and other funding arrangements.

**Facilitate:** Engaging and working with organisations in the local board area to represent and promote their interests.

## **Your Voice**

### **Consulting with our communities was an important part of developing this plan**

To assist us with developing our draft plan, we listened to your views at meetings and gathered information informally through other means. We then went through formal consultation, where you made written submissions. We held hearings, considered all submissions fully and then made changes to our plan based on your feedback.

**During this process, we heard some powerful messages from you that helped shape this local board plan. Here are just a few.**

- Improve town centres
- Community gardens, the more the better!
- Protect heritage buildings and trees
- Restore mana and mauri of natural resources
- Realise the aspirations of our young people
- Plant fruit trees on grass verges and in parks
- Increase moving of parks
- Footpaths upgraded and repaired
- Children on public transport should not have to pay
- Outdoor sports fields able to be used all year round



## Priorities

**We will focus on a number of priority areas over the next three years to deliver tangible improvements for our communities. These are shown below and discussed in more detail in the following pages of this plan.**

- Clean waterways and harbours
- Easy, connected and safe public transport, cycling and walking
- Looking after our environment
- Our community spaces work for us
- Our people will have good quality and affordable housing
- Thriving businesses and good jobs for our people

### **Priority: Clean water ways and harbours**

**We will work towards cleaning up the water flowing into the Manukau Harbour and Tāmaki Estuary, and aim to improve and maintain water quality within them and the foreshores around them.**

Two borders of Maungakiekie-Tāmaki are water; the Manukau Harbour in the south and the Tāmaki Estuary in the east. Keeping the water that runs into them clean is a significant responsibility. For too long they have been a dumping ground for Auckland's domestic and industrial waste.

If we can clean up the water entering the Manukau Harbour and Tāmaki Estuary, the life within them will grow, fish stocks will improve, shellfish can be gathered and eaten safely, and people can swim and enjoy the beaches and open spaces around them. Clean water links to the physical, family, mental and spiritual wellbeing of people and their communities. We acknowledge the special relationship Mana Whenua and Māori have with these waterways.

#### **Cleaning up the waterways**

Waterways are not only streams, but also lowlying boggy drainage areas. If the quality of the water flowing into the Manukau Harbour and Tāmaki Estuary from these waterways is improved, then the overall water quality within them will improve. Cleaning up waterways needs a broad approach. It includes education and working with schools, encouraging local people and communities to clean up

the area, removing weeds and planting native plants, and working to prevent the source of pollution. This will restore habitats for birds and fish to return to where they once lived. Ecological restoration projects are already underway in the Maungakiekie-Tāmaki area, such as Omaru Creek, Maybury Reserve, Mutukaroa-Hamlins Hill and Captain Springs Reserve. Once these types of projects start, they need to be kept alive through ongoing maintenance and work.

We want our communities and young people to own these projects, and value the waterways, as well as having a sense of pride and commitment to them. We hope they will create an asset for our communities and enable closer connection to our natural environment.

### **Managing the Manukau Harbour and Tāmaki Estuary**

To develop good management systems for the Manukau Harbour and Tāmaki Estuary, and increase and improve public access, we need to work with Mana Whenua and local boards that border these areas. In the case of the Tāmaki Estuary, the existing Tāmaki Estuary Protection Society provides the vehicle to do this. Improving the management of the Manukau Harbour is a new project. By working with local boards that surround the Manukau Harbour and others, we can create a vision and harness skills and resources to improve water quality and environs. We will also work with the Panmure Basin Advisory Committee to improve water quality and the environs of the Panmure Basin and Van Damme's Lagoon.

Population growth in the area, along with increased demand for housing and industrial developments, will put pressure on our waterways and harbours. New developments will involve ground disturbance and excavation, potentially leading to silt and contaminants in our waterways and harbours. In addition, new developments require high-quality stormwater and wastewater infrastructure. Our water needs to be protected from potential damage, with enforcement of good environmental practices by developers. Through the Unitary Plan process, we propose to advocate for a range of measures that will protect our waterways from stormwater and wastewater.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Support ongoing planting and maintenance of significant restoration projects within the area	Lead/facilitate	\$200,000	Short/medium-term
Mobilise the residential and business communities to start three more community based environmental restoration projects in stream areas that are low-lying, boggy and/or close to housing developments/business land	Lead/facilitate	\$225,000	Medium/long-term
Work with local boards and others to engage local communities and develop a vision and strategy for improving water quality and the environs of the Manukau Harbour	Lead/facilitate	\$100,000	Short/long-term
Work with the Ta-maki Estuary Protection Society and the Panmure Basin Advisory Committee to improve water quality	Fund/facilitate	\$750,000	Ongoing
Promote and support a schools based "adopt-a-stream" initiative	Lead/facilitate	\$75,000	Medium-term
Increase the amount of permeable surfaces required in any new developments	Advocate		Short/medium-term
Ensure stormwater and wastewater infrastructure planned for housing intensification will meet projected growth	Advocate		Short/medium-term
Promote the use of stormwater infrastructure to provide other benefits, such as creating wetlands for biodiversity purposes	Advocate		Short/medium-term

Note: Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

## **Priority: Easy, connected and safe public transport, cycling and walking**

**We will work towards improving public transport in the Maungakiekie-Tāmaki area, and increasing options for cycling and walking.**

The way we feel about where we live is greatly affected by how easy it is to get around. The ease of moving around our local area, the safety of our roads, road crossings and footpaths, (particularly for children, older people, and those with mobility issues such as parents with prams or people who cannot see well) while travelling to school and work, visiting friends and family, or enjoying our spare time by walking and cycling is important to us. This can influence where people choose to live and where businesses choose to locate.

Using public transport, cycling or walking as part of our day-to-day life helps solve many of the challenges that face us – like having a cleaner environment, improving our health, reducing congestion, reducing our fuel dependence and addressing climate change. Our central location in the region and close proximity to the ports, airport, and employment areas, as well as relatively easy access to the Central Business District/CBD, allows us to make greater use of walking, cycling and taking public transport to work. People coming into our area to work (82 per cent of workers working in the Maungakiekie-Tāmaki area commute from outside) should be using public transport more to reduce congestion on our roads. Young people should also be encouraged to use public transport to instill a culture of public transport use. Our communities need bus and train services that link people to their destinations; are reliable, affordable, frequent, accessible and safe; and are integrated with cycling and walking routes, and ferries.

The population and employment growth planned for Maungakiekie-Tāmaki will provide the impetus for investment in transport infrastructure, such as extending the bus and rail network, providing more frequent services, and increasing park-and-ride facilities at the Glen Innes and Panmure rail stations. (As feeder buses or shuttle services that link people to rail stations are implemented, we hope that the need for park-and-ride facilities will reduce). We want such projects to incorporate integrated transport planning and good community consultation. Indeed, there are a number of regional transport proposals which will affect our communities. For example, Auckland Manukau Eastern Transport Initiative (AMETI) is a group of transport projects for the eastern suburbs that aims to improve public transport, walking and cycling facilities, and reduce traffic congestion. The first project involves a major upgrade at the Panmure rail station, creating an interchange that will include a station for the new urban busway crossing the Tamaki Estuary. We will work with AMETI planners to ensure that detailed design decisions reflect the community's voice and

interests, such as the link between the Panmure town centre and the Panmure Basin.

Maungakiekie-Tāmaki is also a significant transport corridor for heavy transport and freight movement across the region. We support transport projects such as AMETI and improvements to the Church Street/Neilson Street corridor that enable more efficient road and rail freight movement within and through the area, particularly between State Highway 1, State Highway 20, and the South Eastern Highway.

Our communities want more connected walking/cycling routes for recreation, and to develop alternative routes for commuting. These routes need to connect reserves and parks within our area to enable people to enjoy our natural environment. Important routes include better connections between the Tāmaki Estuary and the Manukau Harbour (via Mutukaroa-Hamlin's Hill, Ann's Creek, Maungarei-Mt Wellington, the Stonefields wetland and Waiaatarua Reserve), linking the Manukau Foreshore walkway/cycleway through to the Hillsborough Foreshore walkway, and further developing the walkway/cycleway from Point England through to the Orakei Basin.

Key project/initiative	Our role	Est. cost	Est. timing
Work with Auckland Transport to ensure effective local consultation occurs, and that community, business and lifestyle benefits from the AMETI project are maximised, particularly in Glen Innes and Panmure town centres	Advocate		Ongoing
Work with Auckland Transport to achieve better linkages between transport hubs, town centres and destinations across our area, for example, via the provision of shuttle facilities or cycle facilities	Advocate		Ongoing

Key project/initiative	Our role	Est. cost	Est. timing
Work with Auckland Transport to increase capacity at the park-and-ride facilities that serve the Glen Innes and Panmure rail stations	Advocate		Short/medium-term
Work with Auckland Transport to improve reliability of services from bus service providers	Advocate		Ongoing
Develop a vision and strategy with the community and Mana Whenua and build a walkway/cycleway along the Tāmaki Estuary foreshore	Lead/facilitate	\$2,040,000	Short/medium-term
Promote the linking up, and connection of, existing walkways/cycleways via reserves and open spaces	Advocate		Medium/long-term
Work with Auckland Transport to extend public transport fare subsidies for student and child travel	Advocate		Long term
Initiate planning and community engagement for the Onehunga transport interchange, Onehunga to airport rail link, Avondale-Southdown rail link, re-opening of the Tāmaki rail station and reintroducing ferry services	Lead/advocate	\$150,000	Medium/long-term

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### **82% of people working in the Maungakiekie-Tāmaki area commute from outside**

## **Priority: Looking after our environment**

**We will look after, restore and care for the existing maunga, buildings, water, open spaces and waahi tapu for the well-being of our communities.**

The Manukau Harbour, Tāmaki Estuary, Maungakiekie-One Tree Hill, Maungarei-Mt Wellington, Otahuhu-Mt Richmond, historic buildings in Onehunga and Panmure, and expansive parks such as Point England Reserve and Cornwall Park/One Tree Hill Domain are all features of our environment important to the people of Maungakiekie-Tāmaki. Our communities want our foreshores restored, our maunga and open spaces protected, and heritage preserved. The people who live here are also diverse – from the Mana Whenua of this area to the early settlers, Pacific and Chinese migrants, and more recent arrivals such as Burmese and Chileans.

For our community, looking after the environment means thinking about the long term trends which will impact on our area, such as the projected population growth. This will put pressure on our parks and reserves, and infrastructure. Our communities want more open space areas and we don't want to see growth encroaching on our parks or volcanic sites, or industrial growth further contaminating our waterways. We want to work with Mana Whenua and mataawaka (Māori communities) in the area to manage and protect waahi tapu and sites of cultural significance, and on other initiatives and projects of interest and concern.

Our community wants our area to be environmentally friendly. That means looking after, restoring, and caring for the mountains, buildings, water, open spaces and the wellbeing of our communities. Being environmentally friendly provides an opportunity to change our thinking, and understand how improving the environment can help tackle other issues in our area, such as poverty, unemployment and lowquality housing.

Part of this change is education and getting people and organisations, such as our schools, thinking differently about their physical, social, economic and cultural environment, and bigger issues such as climate change. If people are going to understand how important it is to look after the environment, they need to relate their environment to their everyday activities and behaviours, and the emotions they have about the future of the environment and their family. If our communities link their behaviour to the environment, it might influence their decisions about using public transport, recycling or littering.

Good urban design contributes to the way areas look and feel, and the way spaces work. In all that we do, we will follow good urban design practices to achieve a quality environment for our people. We value our built heritage, such

as Panmure's Stone Cottage and Historic Hotel, the Onehunga Community House and the historic gate at Jellicoe Park. Our heritage links us to our Maori and early settler history. We also value and support public art throughout the area, such as the beautiful tile art in various parts of Onehunga.

**"It's all about the environment – if you get the environment right, other things will start improving too"**

Key project/initiative	Our role	Est. cost	Est. timing
Ensure volcanic sites are protected, enhanced and better maintained, and their use is sensitive to their natural, cultural and heritage features	Advocate		Short/medium-term
Develop an environmental vision and brand, and increase community awareness about local ownership and responsibility for the environment	Lead	\$100,000	Long-term
Increase public art works	Lead	\$120,000	Ongoing
Work with the Onehunga Business Association to agree and adopt a heritage/character overlay for the Onehunga town centre	Lead/facilitate	\$15,000	Long-term
Establish an awards scheme for groups leading innovative environmental, community, heritage or cultural projects	Lead/facilitate	\$49,000	Medium/long term
Improve interpretation of cultural, heritage and environmental sites to provide information about our reserves, town centres and walkways	Lead	\$60,000	Medium-term
Improve recycling collections and mixed receptacles for rubbish in public places, and advocate for incentives for recycling	Lead/advocate	\$25,000	Medium-term
Continue improvements and restoration of the Onehunga Foreshore	Advocate/facilitate		Long-term

Note: Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.



**44% European (57% for Auckland)**  
**20% Asian (19% for Auckland)**  
**27% Pacific (14% Auckland)**  
**14% Māori (11% for Auckland)**  
**38% of residents were born overseas (37% for Auckland as a whole)**

## **Priority: Our community spaces work for us**

**We will work towards ensuring everyone benefits from, and enjoys using, community spaces in Maungakiekie-Tāmaki.**

Community spaces – such as community centres and halls, recreational parks, marae, sports clubs and fields, libraries, playgrounds, and swimming pools – are focal points for our communities. They provide a range of activities and programmes to meet the needs of our diverse communities, and are supported by our communities themselves, strong volunteer networks, Auckland Council community development workers and others. Community spaces contribute to our quality of life and sense of belonging to our local community. They support a range of social, recreational, sporting, and cultural activities, such as programmes for youth, early childhood education, childcare, evening classes, and community networks.

Our community has said that they need more parks, and playgrounds as well as upgrades of existing sports fields. More activities that anybody and everybody can easily access are important, including sports programmes that support an active community, activities for youth, and after-school programmes. To better understand these and other needs from a youth perspective, we will establish a forum led by youth which will have direct influence on the local board's activities.

As our population grows there will be increasing demand for community spaces in Maungakiekie-Tāmaki. We need to start planning for this growth now, and ensure local communities are involved with influencing and managing community spaces so they benefit everyone, and are easy to get to, affordable, and offer a range of activities to users. For example, our community wants local management of community facilities, which will engender community ownership and ensure that the quality of community spaces is high, and they are well looked after and not overcrowded. We will start planning now for more community ownership of local spaces and ensure that knowledge and skills are in place to ensure everyone benefits. We will work to address the identified need for more community spaces in the Sylvia Park/Mt Wellington area and those of our existing community spaces in Maungakiekie-Tāmaki that have not been

maintained adequately and appropriately. In addition, we support better connections between community spaces, particularly in Glen Innes.

We will support and grow our current events and festivals, and community programmes, and we also want to see an increase in programmes that are funded by others and which make a great contribution to our communities. We will ensure the Glen Innes Music and Arts Centre for youth is built to provide a hub for these activities in our community.

We believe that community gardens and fruit trees in public places can make a significant contribution to building neighbourhoods and local communities. Benefits include: making areas more attractive; older people sharing gardening knowledge with younger people; learning about waste management and carbon minimisation by composting; savings in food costs for low-income families; promoting cooking and healthy eating; and bringing diverse groups in the community together. Currently, there is particular interest in establishing a community garden at the Point England Reserve and on KiwiRail land in Onehunga. We will promote establishing accessible community gardens across Maungakiekie-Tāmaki, and support associated income generating projects and small business development.

The safety of our community is also important. By improving safety infrastructure, such as lighting, CCTV and urban design, people can feel safer and better about where they live. Our communities are concerned about increasing access to alcohol and the alcohol related problems and disturbances that result. We support the development of an alcohol plan for the area to manage these issues. We will work to minimise the impact of gambling machines within the community including supporting a “sinking lid” policy, and other initiatives that reduce harm from gambling machines while working to improve the fund raising capacity of community groups. Many of our community spaces are already smokefree. To reduce further the harm from smoking and the likelihood of children starting to smoke, we will explore opportunities to extend this policy into our town centres, parks, sports fields and playgrounds. We also support communities developing their own emergency management plans to identify how they will prepare for, and respond to, natural disasters.

Above all else, we will work with our communities on the decisions that affect them. By doing this, better outcomes will be achieved for everyone

Key project/initiative	Our role	Est. cost	Est. timing
Develop a capacity building programme to build knowledge and skills among community groups, sports clubs, and trusts	Lead/fund	\$200,000	Short/medium-term
Ensure the role, use and level of maintenance of built community facilities and sports fields is improved and enhanced by better responding to community needs	Lead	\$5,340,000	Short/medium-term
Identify gaps in community facilities and services in Sylvia Park/Mt Wellington, and establish management committees at Glen Innes and Panmure community halls through working with local communities to explore management options	Lead/facilitate	\$30,000	Short-term
Promote community gardens by initiating a funding programme and establish a flexible, streamlined process to set them up	Lead/fund	\$250,000	Long-term
Carry out detailed planning for, and construction of, the Glen Innes Music and Arts Centre for youth	Lead/fund	\$8,780,000	Short-term
Deliver music and arts activities and programmes in Maungakiekie-Tāmaki	Fund	\$186,000	Short-term
Work with community groups to deliver an increased number of local events, festivals and street parties in the area, including Christmas and ANZAC events	Facilitate	\$30,000	Medium-term

Note: Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

**Youth activity and engagement is an important issue – their part in the community should be significant**

## **Priority: Our people will have good quality and affordable housing**

**We will work towards increasing home ownership among low-income families, and ensuring houses are healthy and safe.**

### **Affordable Housing**

Housing is a basic need and has a big impact on people's wellbeing and quality of life. Low income and unemployment reduce the likelihood of people being able to afford their own home. In Maungakiekie-Tāmaki, our median household income of \$56,837 is lower than the regional median of \$63,387 (2006). As a result, more than half (53 per cent) of households in our area are rented. When housing costs are high in relation to total income, people have less money to spend on other essential household items, such as food and healthcare. Or they may be forced into sub-standard or overcrowded houses. This is why our communities need affordable housing. We will advocate for affordable housing solutions for the community and identify opportunities that increase the number of affordable houses.

### **Quality housing**

Poor quality housing can affect the health of our community. This is an issue in Maungakiekie-Tāmaki, especially for rental housing stock, some of which is in poor condition with mould and damp causing respiratory problems. The Tāmaki Transformation Programme is working to improve housing quality in Glen Innes, Point England and Panmure in partnership with Housing New Zealand and other local agencies. We will work with the Tāmaki Transformation Programme and have involvement with, and input into, their future programme.

As the population in Maungakiekie-Tāmaki grows (from 73,000 in 2009 to at least 100,000 by 2031), housing will transition from low density to more low-rise apartments and terraced houses in some areas. We expect the number of dwellings to increase from 23,000 (2006) to approximately 37,500 in 2031. New housing developments built to accommodate this growth need to be of high-quality design and respond to local community needs, differing life stages or mobility requirements, be environmentally sensitive and integrated with transport improvements, and create opportunities for low-income families to own their own home. Community needs might include a playground or park close by, opportunities to make friends, a sense of safety, walking distance to shops, a bus stop, school or a health centre, a youth space, or space for a community garden. We will advocate for community expectations about housing needs to be included in the Unitary Plan, and for new and different solutions to create great housing developments where people want to live.

We will work towards finding solutions to improve housing quality in the area. One option is to advocate for basic housing standards which property owners are

required to meet. Improving community expectations for housing quality, along with enforcing minimum housing standards, could help to improve housing quality in our area. In addition, we want to work with developers and be able to demonstrate that low-cost housing that is environmentally friendly and meets highquality standards is economically viable.

**The Tāmaki Transformation Programme: An example of how growth is being managed within the Maungakiekie-Tāmaki area.**

The Tāmaki Transformation Programme (TTP) is New Zealand’s largest urban regeneration programme to improve housing, parks, schools, infrastructure, job opportunities and the local economy for current and future residents of Glen Innes, Point England and Panmure. Tāmaki has been identified as a strategic transformation project and is recognised as an area of enormous potential in terms of economic and community growth and development. By 2051, the population will have nearly doubled (currently 32,000), the number of dwellings increased by 10,000 (currently 12,000 households) and growth in employment increased by two thirds. A key feature of the TTP is that community, private investors, and central and local government agencies are working together to put in place all the projects necessary to achieve the best results for the people of Tāmaki.

Key project/initiative	Our role	Est. cost	Est. timing
Improve housing quality in rental properties by working with stakeholders to explore options to achieve positive housing outcomes for tenants	Lead/facilitate	\$50,000	Short/ medium-term
Advocate for affordable housing initiatives to be incorporated into any new housing development	Advocate		Medium-term
Advocate for a wide range of community needs to be met as part of new housing developments that increase housing density	Advocate		Medium-term
Promote options and examples for building and renovating low-cost, quality and energy efficient housing to developers	Lead	\$100,000	Medium-term

Key project/initiative	Our role	Est. cost	Est. timing
Work with the Tāmaki Transformation Programme and have involvement with, and input into, their future programme	Facilitate		Ongoing
Ensure the balance between new housing developments and social housing is sufficient to meet the needs of particular communities	Advocate		Medium-term
Review, and have input into, plans for new housing developments	Facilitate		Short-term
Promote the use and economic benefits of energy efficient and waste minimisation systems to developers and residents for new buildings and renovations	Lead	\$100,000	Short/ medium-term

Note: Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

**The number of dwellings with increase from 23,000 (2006) to at least 37,500 in 2031**

## **Priority: Thriving businesses and good jobs for our people**

**We will ensure that our town centres remain at the heart of our communities providing a range of jobs, shops, and leisure opportunities that our businesses are strong, and that our people have the skills and experience to do the jobs they want .**

Maungakiekie-Tāmaki makes a significant contribution to Auckland's Gross Domestic Product (GDP). Our town centres and our commercial and industrial areas contribute 13 per cent to Auckland's GDP, and we are the second largest employment hub in the region after the central city centre, with 12% of the region's workers employed in Maungakiekie-Tāmaki. This economic contribution will increase as our population grows and more housing and employment opportunities arise, especially in the identified growth centres of Glen Innes, Onehunga, Panmure, Royal Oak, and Sylvia Park/Mt Wellington.

With our large, locally available work force, and location as a key regional thoroughfare for people and freight, Maungakiekie-Tāmaki needs to be recognised as an economic opportunity area within the larger Auckland context. As growth occurs, and the pressure for centrally located commercial and industrial land increases, there will be opportunities to redevelop existing areas and make them places of innovative economic growth that provide a widening range of employment opportunities.

Long-term and integrated planning for these areas will be required to support this growth. Additionally, significant infrastructure investment and areas of site decontamination will be required to address the decades of under-investment and exploitation that some parts of Maungakiekie-Tāmaki have experienced. The incorporation of good transport links across our area and beyond (including the Avondale-Southdown and Onehunga to airport rail links) along with investment in wastewater infrastructure, waste management systems, and parks and open spaces, will ensure that the economic and social improvement opportunities are maximised for Maungakiekie-Tāmaki and Auckland as a whole.

### **Town centres are at the heart of communities**

Town centres across Maungakiekie-Tāmaki play an important role for many people as places to live, shop, meet friends, visit, work, enjoy entertainment, participate in leisure and cultural activities, and access transport routes. In recognition of the role of town centres, Glen Innes, Onehunga, and Panmure have been identified as Business Improvement Districts (BIDs), which means they are targeted for additional funding for business development, increased employment and investment, and improving the physical environment.

We support the newly re-established Penrose Business Association as a group that covers commercial and industrial rather than retail activity, and we would also like to support Royal Oak businesses working together to advocate for their local area.

Our town centres need to attract people from across the city to unique shopping environments that offer accessible cultural, entertainment and retail experiences, and we need to help create the right conditions for these areas to flourish. The selling of local produce and products along with small scale business operations and entrepreneurial start-ups will be encouraged within our town centres. To support our local identities and communities, the construction of further large scale, mall-type developments that detract from town centres need to be controlled via better land use planning and management. Any new retail developments need to complement and add value to existing town centres, and building close to them can achieve this.

Town centres, along with commercial and industrial areas, work better when they are visually attractive, well designed, maintained, and clean. We support the greening and beautification of industrial areas. Local shops also form part of neighbourhood identity and could potentially link to community gardens, local food supply, and small business development. They can provide a range of accessible services to local residents and we support their continuation.

### **Employment pathways and local opportunities**

Given the retail, commercial and industrial activity in Maungakiekie-Tamaki, there are, and will be, plenty of employment opportunities for our communities. However, our community members want to work locally in jobs that they want to do, with better public transport, walking or cycling options to get to and from work. Job seekers, school leavers, self-employed, and those people already in work should be able to achieve their employment goals, and investment must occur to support this skill and educational development.

Linkages with the University of Auckland's Tamaki Innovation Campus need to be strengthened to make the most of the opportunities of this innovation precinct and higher education resource on our doorstep. We will advocate that the economic benefits of the Tamaki Transformation Programme and AMETI be maximised locally.

**Vibrant town centres which meet the needs of the community are important economically –a variety of retailers are needed along with a community focus**

**Second most important area in region with 76,800 (12% of the region as a whole) employed by 9,700 businesses**



Key project/initiative	Our role	Est. cost	Est. timing
Complete town centre improvements in Glen Innes and Onehunga	Lead	\$6,500,000	Medium-term
Support our business associations to promote lively retail and commercial centres, and strengthen links	Lead/facilitate	\$230,000	Short-term
Improve service levels for rubbish collection, street cleaning and public toilet cleaning and provision in industrial, commercial and town centre areas	Lead	\$1,500,000	Short/medium-term
Work to improve links between SH1 and SH20, and AMETI and improve movement of heavy freight in our area, including completing detailed design and implementation for the Church Street/Neilson Street precinct plan	Facilitate		Short/medium-term
Form relationships with schools, training organisations, business associations, industry networks and other agencies to promote the benefits of employing local people and developing employment pathways, particularly for those aged under 25 years of age	Advocate		Medium/long-term
Provide support (such as mentoring, leadership, grants, networking introductions, office or retail space) to local innovative small scale economic development start-ups	Lead/advocate	\$180,000	Short/medium-term
Implement the Onehunga Precinct Plan including improving pedestrian links between Dressmart and Onehunga Mall, and identify strategies to encourage people into the Onehunga Mall	Lead/advocate	\$22,000,000	Short/medium-term
Work with stakeholders to identify opportunities for the business land around the Tāmaki rail station	Advocate/facilitate		Long-term

Note: Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

## Indicative Budget

Section 20 of the Local Government (Auckland Council) Act requires an indicative budget for the following three financial years to be included in Local Board Plans. This indicative budget is required to be based on estimated funding set out in the Auckland Council's current Long Term Plan, covering the period from 1 November 2010 to 30 June 2019. It is also required to show how any expenses that exceed that funding level are proposed to be met from one or more local revenue sources.

The indicative budget for the three years from July 2012 to June 2015 is set out on the following pages. When reading this budget, it is important to note that the local board's actual budget will look quite different over the next three years for a number of reasons.

- This is an indicative budget only. It does not contain all of the detailed projects or activities that the local board may seek to implement over the next three years. These will be developed as part of the local board agreement that is incorporated in Auckland Council's annual plan each financial year.
- It has also been developed in a unique situation. The new council structure is still bedding in, decisions have not yet been made on long term direction through the Auckland Plan, and policies, such as the funding policy for local boards, have not yet been developed. Auckland Council continues to work to refine how costs are attributed and allocated to local boards. Many of these issues will not be resolved until Auckland Council's 2012-2022 Long Term Plan is adopted in June 2012.
- This indicative budget is based on the levels of service for the local board area set out in the current Long Term Plan for the 2010/11 year and carried forward into the Local Board Agreement for the 2011/2012 year. Any proposed variations are noted in this plan. These levels of service set out the standard to which local services will be provided. The starting point is that levels of service reflect those delivered by the former Auckland councils.
- While the Local Government (Auckland Council) Act requires the local board to identify how any expenses in excess of the estimated available funding are proposed to be met from one or more local revenue sources, it is not known at this stage whether any additional funding will be required. However, if there is a shortfall, it is likely to be funded through a mix of sources. This could include local revenue sources and possibly also some non-local sources, such as general rates and development contributions. The way these and other funding sources will be used will

only be confirmed once the Revenue and Financing policy and Local Board Funding policy have been adopted.

- The local board's actual budget for each year, including how it is funded, is subject to agreement with Auckland Council's governing body as part of the negotiation of the annual Local Board Agreement.

\$000	2012/2013			2013/2014			2014/2015		
	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan
<b>Operating Expenditure Activities</b>									
<b>Community activities</b>									
Local Community Development Initiatives	13	40	53	13	80	93	14	80	94
Local Community Facilities	1,297		1,297	1,340		1,340	1,384	30	1,414
Local Community Grants, Information and Advice	-		-	-		-	-		-
Local Community Safety Programmes	-		-	-		-	-		-
Local Library Facilities and Services	2,340		2,340	2,401		2,401	2,474		2,474
<b>Total community activities</b>	<b>3,650</b>	<b>40</b>	<b>3,690</b>	<b>3,754</b>	<b>80</b>	<b>3,834</b>	<b>3,872</b>	<b>110</b>	<b>3,982</b>
<b>Lifestyle and culture activities</b>									
Local Arts Programmes	-	62	62	-	62	62	-	62	62
Local Arts Facilities	-	40	40	-	40	40	-	40	40
Local Arts Grants and Advice	-		-	-		-	-		-
Local Events	20	10	30	21	10	31	22	10	32
Local Parks	4,646		4,646	4,810		4,810	4,838		4,838
Local Recreation Programmes	-		-	-		-	-		-
Local Recreation and Leisure Facilities	1,724		1,724	1,778		1,778	1,850		1,850
Local Recreation Grants and Advice	-		-	-		-	-		-
<b>Total lifestyle and culture activities</b>	<b>6,390</b>	<b>112</b>	<b>6,502</b>	<b>6,609</b>	<b>112</b>	<b>6,721</b>	<b>6,710</b>	<b>112</b>	<b>6,822</b>
<b>Local Built and Natural Environment</b>									
Local Environment and Heritage Protection	-	200	200	-	190	190	-	185	185
<b>Local Built and Natural Environment</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>190</b>	<b>190</b>	<b>-</b>	<b>185</b>	<b>185</b>
<b>Economic activities</b>									
Local Business Area Planning and Infrastructure	921	220	1,141	915	130	1,045	907	60	967
Local Street Environment and Town Centres	1,587	500	2,087	1,674	500	2,174	1,754	500	2,254
<b>Total economic activities</b>	<b>2,508</b>	<b>720</b>	<b>3,228</b>	<b>2,589</b>	<b>630</b>	<b>3,219</b>	<b>2,661</b>	<b>560</b>	<b>3,221</b>
<b>Planning and regulation activities</b>									
Local Boards Plans and Agreements	141		141	145		145	150		150
<b>Total planning and regulation activities</b>	<b>141</b>	<b>-</b>	<b>141</b>	<b>145</b>	<b>-</b>	<b>145</b>	<b>150</b>	<b>-</b>	<b>150</b>
<b>Environmental activities</b>									
Local Environmental Programmes	-		-	-		-	-		-
<b>Total environmental activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Governance activities</b>									
Local Governance and Advocacy	1,058		1,058	1,085		1,085	1,118		1,118
<b>Total governance activities</b>	<b>1,058</b>	<b>-</b>	<b>1,058</b>	<b>1,085</b>	<b>-</b>	<b>1,085</b>	<b>1,118</b>	<b>-</b>	<b>1,118</b>
<b>Total operating expenditure allocated local board</b>	<b>13,748</b>	<b>1,072</b>	<b>14,819</b>	<b>14,184</b>	<b>1,012</b>	<b>15,194</b>	<b>14,511</b>	<b>967</b>	<b>15,478</b>

\$000	2012/2013			2013/2014			2014/2015		
	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan
<b>Capital Expenditure Activities</b>									
<b>Communities activities</b>	-			-			-		
Local Community Facilities	447		447	463		463	477		477
Local Community Safety Programmes	-		-	-		-	-		-
Local Library Facilities and Services	116		116	52		52	-		-
<b>Total community activities</b>	<b>563</b>	<b>-</b>	<b>563</b>	<b>515</b>	<b>-</b>	<b>515</b>	<b>477</b>	<b>-</b>	<b>477</b>
<b>Lifestyle and culture</b>									
Local Arts Facilities	-		-	-	4,000	4,000	-	3,580	3,580
Local Events Facilities	-		-	-		-	-		-
Local Parks	12,029	898	12,927	9,371	3,230	12,601	-	3,250	3,250
Local Recreation and Leisure Facilities	1,054		1,054	2,179		2,179	1,909		1,909
<b>Total lifestyle and culture activities</b>	<b>13,083</b>	<b>898</b>	<b>13,981</b>	<b>11,550</b>	<b>7,230</b>	<b>18,780</b>	<b>1,909</b>	<b>6,830</b>	<b>8,739</b>
<b>Local Built and Natural Environment</b>									
Local Environment and Heritage Protection	-	125	125	-	125	125	-	125	125
<b>Total Built and Natural Environment</b>	<b>-</b>	<b>125</b>	<b>125</b>	<b>-</b>	<b>125</b>	<b>125</b>	<b>-</b>	<b>125</b>	<b>125</b>
<b>Economic activities</b>									
Local Street Environment and Town Centres	-		-	-		-	-		-
Local Business Area Planning and Infrastructure		6,500	6,500	-	10,000	10,000	-	5,500	5,500
<b>Total economic activities</b>	<b>-</b>	<b>6,500</b>	<b>6,500</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>5,500</b>	<b>5,500</b>
<b>Environmental activities</b>									
Local Environmental Programmes			-			-	-		-
<b>Total environmental activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Governance activities</b>									
Local Governance and Advocacy	-		-	39		39	-		-
<b>Total governance activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39</b>	<b>-</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total capital expenditure allocated to local board</b>	<b>13,646</b>	<b>7,523</b>	<b>21,169</b>	<b>12,104</b>	<b>17,355</b>	<b>29,459</b>	<b>2,386</b>	<b>12,455</b>	<b>14,841</b>
<b>Total gross expenditure (excluding depreciation)</b>	<b>27,394</b>	<b>8,595</b>	<b>35,988</b>	<b>26,287</b>	<b>18,367</b>	<b>44,653</b>	<b>16,897</b>	<b>13,422</b>	<b>30,319</b>

Definitions for LBP budget tables

**Baseline:** This is the Local Board's budget contained in the current Auckland Council Long-term Plan, covering the period from 1 November 2010 to 30 June 2019

**Change:** These are changes proposed to the baseline budget by this Local Board Plan

**Proposed Plan:** This is the proposed indicative budget for the Local Board, including the proposed changes from the Local Board Plan

## **Our Local Board Member Portfolios**

### **Leila Boyle, Chairperson**

Planning, Economic Development and  
Environment Committee (Deputy Chair)

### **Josephine Bartley, Board Member**

Community Engagement, Community  
Development, Grants and Events  
Committee (Chair)

### **Chris Makoare, Board Member**

Arts, Culture and Recreation Committee (Chair)

### **Alan Verrall, Board Member**

Arts, Culture and Recreation Committee  
(Deputy Chair), Strategy, Finance, Transport,  
Council Controlled Organisations (CCOs), and  
Infrastructure Committee (Deputy Chair)

### **Bridget Graham, Deputy Chairperson**

Community Engagement, Community  
Development, Grants and Events Committee  
(Deputy Chair)

### **Brett Clark, Board Member**

Planning, Economic Development and  
Environment Committee (Chair)

### **Simon Randall, Board Member**

Strategy, Finance, Transport, Council Controlled  
Organisations (CCOs), and Infrastructure  
Committee (Chair)

**Explanatory notes to member portfolios :**

- Arts, Culture and Recreation Committee also includes open space, sports, libraries and community facilities
- Community Engagement, Community Development, Grants and Events Committee also includes community programmes, capacity building and place shaping
- Planning, Economic Development and Environment Committee also includes environmental management, protection and enhancement, heritage, street environment and town centres
- Strategy, Finance, Transport, Council Controlled Organisations and Infrastructure Committee also includes financial and asset management, strategic planning framework and policy, and Auckland Transport liaison and projects.

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