

# Auckland Regional Amenities Funding Board

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I hereby give notice that an ordinary meeting of the Auckland Regional Amenities Funding Board will be held on:

**Date:** Friday, 30 April 2021  
**Time:** 9:00AM  
**Venue:** On-line Video Conference Meeting

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## AUCKLAND REGIONAL AMENITIES FUNDING BOARD

### OPEN AGENDA

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#### **Membership:**

Chair	Ms	Anita	Killeen
Deputy Chair	Ms	Catherine	Harland
Members:	Ms	Paula	Browning
	Ms	Victoria	Carter
	Ms	Precious	Clark
	Ms	Lyn	Lim
	Ms	Megan	McSweeney
	Mr	Bryan	Mogridge
	Mr	Scott	Pearson
	Mr	Vern	Walsh

**Leigh Redshaw**  
**Advisory Officer**

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29 June	Advisory Officer Contract - 2021-2022	
29 June	New Directors; Acknowledgement and Retirements	
29 June	Stardome – Presentation on new Strategic Plan, including updates	
29 June	DPA Request for Assistance with Review – Auckland Water Safety Strategy	

## AUCKLAND REGIONAL AMENITIES FUNDING BOARD

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### EXCLUSION OF THE PUBLIC – WHO NEEDS TO LEAVE THE MEETING

#### Members of the public

All members of the public must leave the meeting when the public are excluded unless a resolution is passed permitting a person to remain because their knowledge will assist the meeting.

#### Those who are not members of the public

##### General principles

- Access to confidential information is managed on a “need to know” basis where access to the information is required in order for a person to perform their role.
- Those who are not members of the meeting (see list below) must leave unless it is necessary for them to remain and hear the debate in order to perform their role.
- Those who need to be present for one confidential item can remain only for that item and must leave the room for any other confidential items.
- In any case of doubt, the ruling of the Chair is final.

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#### Members of the meeting

- The members of the meeting remain.
- However, standing orders require that a member who has a pecuniary conflict of interest leave the room.

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#### Staff / Advisory Officer

- All staff supporting the meeting (administrative, senior management) remain.
- Only staff who need to because of their role may remain.

## MEETING DATES 2021

Based on the known work programme the following timetable of meetings is proposed for 2021, subject to change as the need arises:

Most meetings will commence at **10:00AM**, unless agreed otherwise.

	2021	Meeting / Workshop	Nature of Key Business
Friday	30 April 2021 – 9:00AM	Meeting	Funding Board meets to fix levy for 2021-2022 – must be done by 30 April 2020
Tuesday	May 2021	F & P Committee	<ul style="list-style-type: none"> <li>Specified Amenity presentations to Auckland Council Finance and Performance Committee – Part 1</li> </ul>
Thursday	13 May 2021 (Late afternoon / evening)		Stakeholder Engagement
Tuesday	June 2021	F & P Committee	<ul style="list-style-type: none"> <li>Specified Amenity presentations to Auckland Council Finance and Performance Committee – Part 2</li> </ul>
	June 2021 - Strategic meeting for new board members – To be confirmed if necessary		
Tuesday	29 June 2021	Meeting	<ul style="list-style-type: none"> <li>Funding Board business meeting</li> <li>First meeting for newly appointed board members</li> <li>Appoint Chair / Dep Chair for 2021-2022 term</li> </ul>
Wednesday	8 Sept 2021 Earlier start (all day)	Workshop	<ul style="list-style-type: none"> <li>Funding Board receives Amenity presentations for 2022-2023</li> </ul>
Thursday	16 Sep 2021		<ul style="list-style-type: none"> <li>Closing date for 2022-2023 Funding Applications</li> </ul>
Thursday	30 Sep 2021		<ul style="list-style-type: none"> <li>2021 Annual Reports and Audited Financial Statements due from Specified Amenities</li> </ul>
Wednesday	29 Sept 2021 Earlier start (all day)	Workshop	<ul style="list-style-type: none"> <li>Funding Board considers 2022-2023 Funding Applications for first time</li> </ul>
Tuesday	19 Oct 2021 Earlier start (all day)	Workshop	<ul style="list-style-type: none"> <li>Amenities present their 2020-2021 Annual Results</li> </ul>

	2021	Meeting / Workshop	Nature of Key Business
Tuesday	9 Nov 2021	Workshop  Followed by  Meeting	<ul style="list-style-type: none"> <li>Funding Board considers any further information supplied following meeting on 29 Sept 2021 (Workshop)</li> <li>Funding Board makes provisional allocation of grants for 2022-2023 for inclusion in draft 2022-2023 Funding Plan (Meeting)</li> </ul>
	10 - 22 Nov 2021		<ul style="list-style-type: none"> <li>Chair meets AKL Council reps to discuss proposed levy for 2022-2023</li> </ul>
Tuesday	23 Nov 2021	Meeting	<ul style="list-style-type: none"> <li>Adopt ARAFB 2021 Annual Report</li> <li>Confirm provisional allocation of grants for 2022-2023</li> <li>Approve draft 2022-2023 Funding Plan for publication in January 2022</li> </ul>
Monday	10 Jan 2022		<ul style="list-style-type: none"> <li>Publish draft 2022-2023 Funding Plan</li> </ul>

**DECLARATIONS OF CONFLICT OF INTEREST**

Funding Board Directors are reminded of their obligation to maintain a clear separation between their personal interests and their duties as an appointed member of the Funding Board.

Directors should therefore be vigilant to stand aside from decision making when a conflict (or a perceived conflict) arises between their role as a Director and any private or other external (either pecuniary or non-pecuniary) interest they may have.

Any interests should be declared at the commencement of consideration of any item on this agenda and the member concerned abstain from voting or discussion on the item or leave the room for the duration of its consideration.

1. **APOLOGIES**

At the close of the agenda apologies for leave had been received from Lyn Lim.

2. **CONFIRMATION OF MINUTES**

The ordinary minutes of the meeting of the Auckland Regional Amenities Funding Board held on 30 March 2021, including the confidential section, to be confirmed as a true and correct record.

3. **EXTRAORDINARY BUSINESS**

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting at a time when it is open to the public-
  - (i) The reason why the item is not on the agenda; and
  - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting:

- (a) That item may be discussed at that meeting if-
  - (i) That item is a minor matter relating to the general business of the local authority; and
  - (ii) The presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

- (b) no resolution, decision, or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”

4. **REGISTER OF MEMBERS INTERESTS**

Opportunity for members to update the Register of Members Interest.

**Recommendation**

That the Register of Members Interest be updated as required.

The Register will also be tabled at the meeting for members to update as required.

(ATTACHMENT 4)

5. **2021-2022 FUNDING PLAN – ADOPT FUNDING PLAN AND FIX THE LEVY**

Following the decision of the Auckland Council on 22 April 2021 to approve the proposed levy of \$15,435,500 for 2021-2022, in accordance with section 30 of the Auckland Regional Amenities Funding Act 2008, it is necessary for the Funding Board to adopt the Funding Plan for 2021-2022 that confirms the grants allocations and conditions to be made to each specified amenity, and to fix the amount of levy payable by the Auckland Council on 1 July 2021.

**Recommendation**

That the report be received; that the allocation of grants and conditions for 2021-2022 be confirmed; the 2021-2022 Funding Plan be adopted; and the 2021-2022 Levy payable by Auckland Council on 1 July 2021 be fixed as \$15,435,500.

(ATTACHMENT 5)

6. **DPA REQUEST FOR ASSISTANCE WITH REVIEW - AUCKLAND WATER SAFETY STRATEGY**

Drowning Prevention Auckland is seeking an additional out-of-round funding grant of \$50,000 as a contribution towards the development of the Auckland Water Safety Strategy. It is necessary for the board to determine what additional information (if any) is needed so that this matter can be more fully considered by the board at its meeting on 29 June 2021.

(ATTACHMENT 6)

7. **EXCLUSION OF THE PUBLIC: LOCAL GOVERNMENT OFFICIAL INFORMATION AND MEETINGS ACT 1987**

Leigh Redshaw  
Advisory Officer

Section 48, Local Government Official Information and Meetings Act 1987:

The following motion is submitted for consideration:

That the public be excluded from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

**C1 DPA REQUEST FOR ASSISTANCE WITH REVIEW - AUCKLAND WATER SAFETY STRATEGY**

Reason for passing this resolution in relation to each matter:	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	Section 7(2)(h) Enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities. Section 7(2)(i) The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	Public conduct of matter would be likely to result in disclosure of information for which good reason to withhold exists under section 7.



## AUCKLAND REGIONAL AMENITIES FUNDING BOARD

### REGISTER OF MEMBERS INTERESTS –

Last Reviewed & Updated 30 March 2021

General Disclosure. To be regarded as interested in any transaction with:

Name of Member	Particulars of Interest
Vern Walsh	<ul style="list-style-type: none"> <li>• Director– Meeting and Governance Solutions Ltd – works with Auckland Council</li> <li>• Board Member Real Estate Authority</li> <li><b>Past Professional Appointments / Memberships</b></li> <li>• Auckland City Councillor, and Chair of Finance Committee</li> <li>• Director – The Edge</li> <li>• Board member - Auckland Zoo Board</li> <li>• Member - Auckland Zoological Society</li> <li>• Director – MOTAT Board</li> <li>• Ordinary member – Coastguard Northern Region</li> <li>• Friend of the Auckland Festival</li> </ul>
Victoria Carter	<ul style="list-style-type: none"> <li>• Director, Waka Kotahi, NZTA</li> <li>• Director Camben Investments Ltd</li> <li>• Director Camben Farms Limited</li> <li>• Director Carter Bloodstock Ltd</li> <li>• Director Davies-Booth Assoc</li> <li>• President Northern Club</li> <li>• Fellow Institute of Directors</li> <li>• Director James Fletcher Management</li> <li>• Director Northern Club Holdings</li> <li>• Director Auckland Eye</li> <li>• Director Ngāti Awa Group Holding Ltd</li> <li>• Ngati Awa Asset Holdings</li> <li>• Ngati Awa The Strand Development GP Ltd</li> <li>• Chartered Fellow of Institute of Directors</li> <li>• Director Ngati Awa Tourism</li> <li><b>Past Professional Appointments</b></li> <li>• Director Tax Management NZ</li> <li>• Director CityHop Ltd</li> <li>• Chair Pacific Island Cultural Centre feasibility study</li> <li>• Former Chair Auckland Arts Festival (resigned 2015)</li> <li>• Director Turners Auctions</li> <li>• Director Best Start Educare, formerly Kidicorp Ltd</li> <li>• Director &amp; Acting Chair JUCY Group</li> <li>• Director Aotea Board of Management</li> <li>• Director Auckland Racing Club</li> <li>• Director Kindergarten NZ</li> <li>• President Auckland Kindergarten Assoc</li> <li>• Director Cassino Investments</li> <li>• Director VCB Investments</li> <li>• Councillor Auckland City Council, Past Chair of City Attractions</li> </ul>

	<ul style="list-style-type: none"> <li>• Director Auckland Philharmonia</li> <li>• Deputy Chair Tourism Auckland</li> <li>• Deputy Chair Trustee Auckland Energy Consumer Trust</li> <li>• Patron Silo Theatre</li> <li>• Former owner and Director Carter &amp; Partners No 11 High St</li> <li>• Deputy Chair NZ Thoroughbred Racing</li> <li>• Director Asian Racing Federation</li> <li>• Director International Federation of Horse Racing</li> <li>• Patron Auckland Arts Festival</li> </ul>
<p>Catherine Harland  (Dep Chair)</p>	<ul style="list-style-type: none"> <li>• Co-Chair Sea Change Tai Timu Tai Pari Ministerial Advisory Committee</li> <li>• Chartered Fellow Institute of Directors</li> <li>• Independent Chair - Aircraft Noise Community Consultative Group</li> <li>• Director, McHar Investments Ltd</li> <li>• Director, Interface Partners Ltd</li> <li>• Trustee, One Tree Hill Jubilee Educational Trust</li> <li>• Justice of the Peace</li> <li>• Independent Assessment Board Member for CouncilMARK™</li> </ul> <p>Past Professional Appointments:</p> <ul style="list-style-type: none"> <li>• Trustee and Past Chair: Auckland Observatory &amp; Planetarium Trust (Stardome Observatory)</li> <li>• Councillor, Auckland Regional Council</li> <li>• Councillor, Auckland City Council</li> <li>• Former Consultant, Martin Jenkins &amp; Associates Ltd</li> <li>• Director, Watercare Services Ltd</li> </ul>
<p>Anita Killeen  (Chair)</p>	<p><b>Current Professional Appointments and Interests</b></p> <ul style="list-style-type: none"> <li>• Barrister at Quay Chambers specialising in financial crime and fraud, civil and criminal litigation and governance and decision-making.</li> <li>• Chair, Auckland Regional Amenities Funding Board.</li> <li>• Adjudication and Mediation Panel Member, Independent Complaint and Review Authority.</li> <li>• Deputy Chair, Ngai Tai Ki Tamaki Commercial Board.</li> <li>• Director, Domain Name Commission Ltd.</li> <li>• Director of UNICEF New Zealand.</li> <li>• Director of SPCA Auckland.</li> <li>• Chair, The Pro Bono Panel of Prosecutors for the SPCA Auckland.</li> <li>• Trustee of the Ex-Vietnam Service Assn (Neville Wallace Memorial) Children's and Grandchildren's Trust.</li> <li>• Tribunal Member, Engineering New Zealand Disciplinary Tribunal.</li> <li>• Panel Member, Commission for Financial Capability Adjudication Panel.</li> <li>• Adjudicator, Independent Complaints Review Authority.</li> <li>• Mediation Panel Member, Financial Services Complaints Ltd.</li> <li>• Panel Member, New Zealand Law Society Litigation Skills Programme.</li> <li>• Panel Member, New Zealand Law Society Costs Assessor.</li> <li>• International Associate Member, American Bar Association Animal Law Committee.</li> <li>• New Zealand Member, International Association of Prosecutors.</li> <li>• External Moderator and Standards Assessor for the Institute of Professional Legal Studies.</li> <li>• Patron – Auckland Theatre Company.</li> <li>• Patron – Silo Theatre Auckland.</li> </ul>

	<ul style="list-style-type: none"> <li>• Deputy Chair NetSafe New Zealand</li> </ul> <p><b>Past Professional Appointments</b></p> <ul style="list-style-type: none"> <li>• Visiting Justice Northern Prisons.</li> <li>• Tribunal Member, New Zealand Legal Aid Tribunal.</li> <li>• Chair and National President, Fertility New Zealand.</li> <li>• Advisory Board Member of New Zealand Career College Member, Organised and Financial Crime New Zealand (OFCANZ) Policy Action Group.</li> <li>• Member, Chief Legal Advisors' Forum NZ.</li> <li>• Executive Committee member, Auckland District Law Society's Criminal Law Committee.</li> <li>• Executive Committee Member, Auckland Women Lawyers' Association.</li> </ul>
Precious Clark	<ul style="list-style-type: none"> <li>• Ngati Whatua o Orakei Trust Board, Director</li> <li>• Ngati Whatua Whai Rawa Ltd, Director</li> <li>• Maurea Consulting Ltd, Director</li> <li>• Auckland Museum Taumata a Iwi, Chair</li> <li>• Chair: Te Tira Kautu</li> </ul> <p><b>Past Professional Appointments</b></p> <ul style="list-style-type: none"> <li>• Director of Centre for Social Impact</li> <li>• Foundation North, Trustee</li> <li>• Member of the Independent Maori Statutory Board</li> </ul>
Lyn Lim	<ul style="list-style-type: none"> <li>• Asia New Zealand Foundation – Trustee</li> <li>• Eva Fong Urology Ltd – Shareholder</li> <li>• FH Holdings Ltd – Director and Shareholder</li> <li>• Hartajaya Investments Ltd – Director and Shareholder</li> <li>• Kaya Investments Ltd – Director and Shareholder</li> <li>• General Capital Ltd – Director</li> <li>• Onesixone Medical Group Ltd – Shareholder</li> <li>• Chartered Member - Institute of Directors</li> <li>• Member: NZ Law Society</li> <li>• Director Restaurant Brands Ltd</li> <li>• Middlemore Foundation</li> <li>• Vice Chair, Women in Business Committee - Inter Pacific Bar Assn</li> </ul> <p><b>Past Professional Appointments:</b></p> <ul style="list-style-type: none"> <li>• AUT – Council Member</li> <li>• Forest Administration Ltd – Director and Shareholder</li> <li>• ASB Community Trust Ltd – Director</li> <li>• Foundation North - Trustee</li> <li>• Foundation North Grants Ltd – Director</li> <li>• Director: Public Trust</li> <li>• Deputy Chair and Director: Centre for Social Impact NZ Ltd</li> <li>• Director: Durham Services Limited</li> <li>• Director - NZ Shareholders Association</li> <li>• Trustee NZ Chinese Youth Trust</li> <li>• Director - FH Shortland Ltd; FM International Ltd</li> <li>• Board member - ANZ Private Bank External Advisory Board</li> <li>• Council member - Auckland District Law Society</li> <li>• member - Auckland District Law Society committees – (various)</li> <li>• executive member - HKNZBA, NZCTA</li> <li>• Director: Seven Trust Ltd</li> </ul>

	<ul style="list-style-type: none"> <li>• Member: NZ Asian Leaders</li> <li>• Director: Renaissance Forex Limited</li> <li>• Director: Max Cai Trustee Ltd</li> <li>• FH Nominees Ltd – Director and Shareholder</li> </ul>
Megan McSweeney	<ul style="list-style-type: none"> <li>• Director of Business, External, Affairs, Tourism &amp; Sales   Auckland War Memorial Museum</li> </ul> <p><b>Former Memberships:</b></p> <ul style="list-style-type: none"> <li>• TIANZ (Tourism Industry Aotearoa), Board Member</li> <li>• CINZ (Conference’s Incentives New Zealand), Board Member</li> </ul>
Bryan Mogridge	<ul style="list-style-type: none"> <li>• Director and Shareholder Clearspan Property Ltd</li> <li>• Director and Shareholder Mogridge and Associates Ltd</li> <li>• Trustee: The Energy Education Trust</li> <li>• Trustee: The Starship Foundation</li> <li>• Chair BUPA ANZ Ltd (Australia)</li> <li>• Shareholder Adherium Ltd (ASX listed)</li> <li>• Director and Shareholder Thinxtra Pty Ltd (Australia)</li> <li>• Trustee, Massey University Foundation</li> <li>• Director – Sea Dragon Ltd</li> <li>• Director - Mainfreight</li> </ul>
Scott Pearson	<ul style="list-style-type: none"> <li>• Memberships</li> <li>• Institute of Directors - MInstD</li> <li>• Chartered Accountants Australia New Zealand – CA</li> <li>• CPA Australia – FCPA</li> <li>• Association of Certified Fraud Examiners – CFE</li> <li>• Trustee – Selwyn College</li> <li>• Commissioner – NZ Gambling Commission</li> <li>• Director/Shareholder</li> <li>• Repromed Auckland Limited, Deputy Chairman and shareholder</li> <li>• Mpro Consulting, Director and shareholder</li> </ul>
Paula Browning	<ul style="list-style-type: none"> <li>• Chair - WeCreate Incorporated</li> <li>• Chartered Member - Institute of Directors</li> <li>• Former Chair - Northern Regional Advisory Committee, NZ Community Trust</li> </ul>

**AUCKLAND REGIONAL AMENITIES FUNDING BOARD**

**Memo**

22 April 2021

To: Chair and Directors Auckland Regional Amenities Funding Board

From: Leigh Redshaw, Advisory Officer

**Subject: 2021-2022 Funding Plan – Adopt the Funding Plan and Fix the Levy**

1. At its meeting on 16 February 2021 the Funding Board resolved to adopt the draft 2021-2022 Funding Plan and to forward the plan and details of the proposed levy of \$15,435,500 to Auckland Council for consideration and approval.
2. At the Auckland Council Finance and Performance Committee meeting on 22 April 2021, the 2021-2022 Funding Plan and levy of \$15,435,500 was approved.
3. The draft 2021-2022 Funding Plan signalled that the due to governance, management and operational changes that had, and were occurring within Auckland Rescue Helicopter Trust and its associated entities, the board needed to be satisfied that the trust continued to qualify as a specified amenity, as defined under the Auckland Regional Amenities Funding Act 2008.
4. The Funding Board and its legal advisers have engaged extensively with the Auckland Rescue Helicopter Trust and its legal advisers. The final, comprehensive legal opinion covering this matter has subsequently been circulated to board members under separate cover.
5. The outcome of the discussions is confirmation of the Auckland Rescue Helicopter Trust continuing to satisfy the criteria of being a Specified Amenity under the Act.
6. It is necessary for the Funding Board to confirm the final allocation of grants to the specified amenities; adopt the 2021-2022 Funding Plan; and to fix the levy for 2021-2022, (ss 30 and 35 of the Act – extracts below).
7. The Funding Board must give notice of the levy to Auckland Council no later than 30 April 2021.
8. Once completed, copies of the final version of the 2021-2022 Funding Plan must be distributed to the eight Specified Amenities and Auckland Council, and must be available to the general public upon application.
9. A copy of the Funding Plan will be listed on the boards website and public notices published advising that copies of the plan are available.

**Recommending:**

That the Funding Board:

- A) Confirms, based on the legal advice received, the Auckland Rescue Helicopter Trust continues to qualify as a Specified Amenity in accordance with the provisions of the Auckland Regional Amenities Funding Act 2008.

B) Approves the allocation of grants to the eight Specified Amenities as:

Specified Amenity	Grant Allocation 2021-2022
Auckland Festival Trust	\$4,037,000
Auckland Philharmonia Trust**	\$3,757,000
Auckland Rescue Helicopter Trust	\$450,000
Auckland Theatre Company Ltd**	\$1,920,000
Drowning Prevention Auckland -WaterSafe Auckland Incorporated	\$1,075,000
New Zealand Opera Limited	\$1,100,000
Stardome - Auckland Observatory and Planetarium Trust Board	\$1,440,500
Surf Life Saving Northern Region Inc	\$1,366,000
<b>Total Grants Payable</b>	<b>\$15,145,500</b>
Funding Board Administration Budget	\$340,000
<b>Total Grants and Administration Costs</b>	<b>\$15,485,500</b>
<b>Less Paid from Funding Board Retained Earnings</b>	<b>-\$50,000</b>
<b>Total Levy Payable by Auckland Council</b>	<b>\$15,435,500</b>

C) Confirms the conditions attached to the 2021-2022 grants as follows:

**\*\*Auckland Philharmonia Trust (“APO”):**

- A. \$490,000 of the proposed grant is to be applied by the APO for the ‘Salary Model’ from the commencement of the APO 2022 financial year, i.e. after 1 Jan 2022.
- B. The continued contribution of the \$490,000 referred to in (A) above is conditional on the APO Board, management and players agreeing to implement the proposed ‘Salary Model’ with effect from no later than 1 January 2022, otherwise the \$490,000 referred to in (A) above, may be adjusted or withdrawn in future years.

**\*\*Auckland Theatre Company Ltd (“ATC”)**

- A. A one-off grant of an amount of up to \$50,000 (funded from, and to be paid separately from, the Funding Board Retained Earnings) to fund an archivist to undertake a project to preserve the archival records collection, including for the purpose of commissioning a book to mark the 30<sup>th</sup> anniversary of the ATC.
- B. The ATC is to provide a detailed business plan, including timetable and budget for circulation and approval by the Funding Board prior to the release of these funds.

- C. ATC is to provide regular progress reports (quarterly) on the status of the project, in addition to a final report back to the Funding Board at the completion of the project.
- D) Approves deletion of the conditions listed in the Draft 2021-2022 Funding Plan in respect of Auckland Rescue Helicopter Trust, as these matters have now been resolved.
- E) Confirms the total levy requirement for 2021-2022 from Auckland Council as \$15,435,500 and requests the Advisory Officer to advise Auckland Council in accordance with the provisions in the Act.
- F) Adopts the 2021-2022 Funding Plan, subject to the Funding Plan and Annual Report Working Group being authorised to update the 2021-2022 Funding Plan to make any editorial changes necessary to finalise the plan.
- G) Requests the Advisory Officer to distribute the final 2021-2022 Funding Plan in accordance with the provisions in the Act.

**AUCKLAND REGIONAL AMENITIES FUNDING BOARD**

**ATTACHMENT 6**

**Memo**

22 April 2021

To: Chair and Directors Auckland Regional Amenities Funding Board

From: Leigh Redshaw, Advisory Officer

**Subject: DPA Request for Assistance with Review – Auckland Water Safety Strategy**

The attached proposal (below) has been received from Drowning Prevention Auckland (DPA) requesting an 'out-of-cycle' additional funding grant of \$50,000 as a contribution towards the development of the Auckland Water Safety Strategy.

It is necessary for the board to determine whether any additional information is required from DPA, the Advisory Officer or others so that the matter can more fully be considered at the next scheduled business meeting on 29 June 2021.





**19 April 2021**

## **Proposal to Auckland Regional Amenities Funding Board**

Following on from the presentation by Drowning Prevention Auckland (Nicola Keen-Biggelaar, CE & Richard Pamatatau, Chair) to the Board on the 30<sup>th</sup> March 2021, the following is a proposal intended to provide further information to enable fuller consideration by the board.

### **Executive summary**

- With the ARAFA board having an extraordinary meeting in April, this information has been collated as quickly as possible to meet your request for information to be in a proposal format. Please let me know if there is further detail you require for consideration at your June meeting.
- Given the requirement for this proposal to be in the public section of your meeting, I have been sensitive to how we are communicating some aspects and opportunities. Should you require detailed information on these sensitive areas, these can be briefed to you in the confidential section of your meeting in either April or June.
- Drowning Prevention Auckland is seeking a modest out-of-round funding investment of \$50,000 to support the development of the Auckland Water Safety Strategy. This request is time-critical and therefore out of the normal funding consideration timeline as we look to move quickly to bring the sector together to develop this strategy.
- The success of the strategy lies in local ownership and external validation from funders. Whilst DPA could fund this out of its reserves, there are a set of issues that would mean the buy-in would not be as extensive as if it were externally and locally funded.
- The external validation is so important to success, that if only a partial amount were possible, DPA would look to fund the remaining portion out of reserves.
- DPA and WSNZ are currently in discussion about underwriting the cost of the strategy development phase. Support from ARAFB at this point in the process means these discussions and the resultant time delay they cause to the process commencing, are not required. Quite simply, partial financial support would enable us to get started positively.
- DPA does intend seeking additional funding in the next formal funding application process towards our contribution to the implementation and delivery of the developed strategy. The extent of this funding request is not known at this point in the process.
- This investment from ARAFB will enable the review of effectiveness and efficiency across the sector so that improved community outcomes are achieved for Tāmaki Makaurau. This investment will also support DPA's ability to lead this important piece of work.
- The final strategy is to be a coordinated and collaborative action plan for water safety in Auckland that identifies priority work streams and investments for drowning prevention. The ultimate outcome of the strategy is reduced drowning deaths and injuries, and a culture of safe enjoyment around water, in the Auckland region.

- The proposed approach to developing an Auckland Water Safety Strategy and its importance to enabling better outcomes is supported by Water Safety New Zealand, Auckland Council (Parks & Recreation) and Surf Life Saving Northern Region as founding members of the mātua group.
- A letter of support is attached from Water Safety New Zealand and I will circulate others if received before your meeting date.

## **Background**

Water Safety New Zealand (WSNZ) is the water safety sector leadership organisation for Aotearoa, New Zealand. They work with water safety sector organisations, individuals and public to reduce the incidence of drowning and injury. They do this by ensuring evidence-based water safety policies, investment funding, initiatives and aquatic education delivered throughout the country.

Water Safety New Zealand have previously made an initial attempt to establish an effective Auckland Water Safety Strategy. With 124 water-related organisations across Auckland this has been no mean feat.

Their initial focus was to understand the drowning problem in Auckland and foster better relationships between key water safety stakeholders. This led to the establishment of a Reference Group in February 2017 for the strategy consisting of key water safety provider organisations in the Auckland region.

When I commenced with DPA in October 2019 the Reference Group was still active. However, collectively we did not achieve much beyond our business-as-usual tasks.

There were several initiatives undertaken over summer 2019/20, including:

- Providing water safety advisors at Hunua Falls;
- Developing and delivering a water safety module for international students; and - Delivery of tailored water safety sessions to two low decile high schools.

All of these initiatives had DPA involvement, and we have led further development of the Hunua Falls initiative over the 2020/21 summer with a key result being no fire and emergency callouts to the site, and the inclusion of Hunua Falls as the first freshwater site on the SafeSwim platform.

In short, the length of time and the lack of real tangible progress speaks to how fractured the sector has been. Coming together collegially for the betterment of our community is a work in progress and I am pleased to say that DPA is leading the way in this regard.

## **Next steps for the development of the Auckland Water Safety Strategy:**

With the launch of Wai Ora Aotearoa, the New Zealand Water Safety Sector Strategy 2025 in March 2021, Water Safety New Zealand is now developing regional strategies in line with this national strategy.

The establishment of a regional water safety strategy for Auckland, is supported by WSNZ, and to be driven by DPA. This is a real testament to the improved relationship between Water Safety New Zealand and DPA.

The final strategy is to be a coordinated and collaborative action plan for water safety in Auckland that identifies priority work streams and investments for drowning prevention.

The ultimate outcome of the strategy is reduced drowning deaths and injuries, and a culture of safe enjoyment around water, in the Auckland region.

There are four main activity areas for priority work streams and investment priorities:

- Water safety skills and competency development (Water Skills for Life);
- Recreational boating safety; - Fresh water safety; and
- Beach and ocean safety.

Working together will ensure collective agreement and ownership of the strategy and its priorities.

### **How will this strategy be developed differently to ensure greater likelihood of success?**

The key points to make this strategy a success and have more effective outcomes are:

- Establish a high-level steering group (tentatively called the mātua group) for the strategy which would be chaired by WSNZ Board member Jenny Gill, with Dave Stewart from Auckland Council, Matt Williams from Surf Life Saving Northern Region, Neil McInnes from WSNZ, Nicola KeenBiggelaar from DPA and Ants Lowe from WSNZ for secretarial and admin support. There will also be Māori representation on the group and WSNZ is working on a process to identify a suitable candidate. It is thought that this group will meet for a maximum 4 times a year. All members have been approached and are keen to be involved.
- Retain the existing working group for the strategy and continue with other advisory groups for specific functional area (e.g., Auckland Water Skills for Life Executive Team (AWET) for Water Skills for Life). The high-level group would ensure the new strategy is developed to plan and provide support to the strategy manager on the development and implementation of the strategy.
- WSNZ will contract DPA to recruit a strategy manager and will part-fund the position (indicated \$25,000 till June, and then \$40,000 a year for three years).
- The strategy manager will provide progress reports to the mātua group and keep key stakeholders (in addition to the working group) up to date on the strategy. WSNZ will provide secretariat support to the mātua group initially, (including developing the project plan for the strategy's development) with the expectation that DPA and the strategy manager will take over the relationship with the mātua group.
- The strategy itself will be focused on two main outcomes: ensuring more funding is directed toward drowning prevention (and as a result more drowning prevention activity is undertaken) in Auckland; and there is better coordination and direction of the water safety effort in Auckland. With regards to the latter, finding a successor to the Greater Auckland Aquatic Action Plan (GAAAP) is a key focus for WSNZ from the strategy.

The background to the two outcomes are:

- "Ensuring more funding is directed toward drowning prevention (and as a result more drowning prevention activity is undertaken) in Auckland" is the reason why WSNZ are doing the regional strategies so that more drowning prevention funding and activity is underway in the high-risk regions.

- “Better coordination and direction of the water safety effort in Auckland” – clear direction is a core outcome of any joint exercise like a regional strategy and better coordination was the focus of the previous work done to develop the first iteration of the Auckland strategy. There are so many players in the Auckland market and getting them to agree with the idea of a strategy was the key first step. Now that communication is happening, the next step is to get a vision/mission and an agreed set of priorities for the region. The replacement for GAAAP is about providing coordination and steering to WSFL in Auckland and sits in here as a key focus for WSNZ and a number of Auckland water safety stakeholders.

These are the high-level outcomes and underneath these will be a number of intermediate outcomes and impacts the strategy will look to achieve.

These are likely to include desired outcomes for Māori, Pasifika and Asians as well as other function grouping like recreational boating users, freshwater and ocean recreators, as well as education and training outcomes. All of these will however be agreed with the mātua group in agreeing the project plan for the development of the strategy.

### **Request for financial support from ARAFB**

Drowning Prevention Auckland is seeking financial support of \$50,000 for a one-off resource to review effectiveness and efficiency across the water safety sector in Auckland with the key outcome being a sector-informed, and evidence-based strategy that supports improved outcomes for Tāmaki Makaurau.

It is not yet decided if this role will be an independent contractor, or a new hire and this decision will be informed by who is available with the skills required. Once we have security of funding, recruitment will commence. This is a significant strategic and relationship-building role within the sector and critical to success and will report to the DPA Chief Executive. It is expected long-term that this role will become a permanent FTE of DPA’s with more responsibility for strategy implementation than strategy development.

#### *Financial breakdown for the request*

<b>Item</b>	<b>Establishment</b>	<b>Y1</b>	<b>Y2</b>	<b>Y3</b>	<b>Y4</b>
Strategy & Implementation Manager	WSNZ - \$25,000	WSNZ - \$40,000 Other - \$50,000 DPA - \$10,000	WSNZ - \$40,000 DPA - \$60,000	WSNZ - \$40,000 DPA - \$60,000	DPA - \$100,000

We believe the budget of \$100,000 fairly reflects the levels of skills required. The total investment may end up being at a higher monetary level if we need to engage an independent contractor.

#### *In-kind support and contribution from the mātua group to date*

The investment made by WSNZ to develop the strategy is:

- facilitating the mātua group (incl. the participation from their board member, Jenny Gill) and the other governance groups in Auckland
- funding the strategy manager role for the strategy development period
- drafting the strategy development project plan (and terms of ref for the mātua group)
- funding key personnel to participate in the strategy development process and do the stakeholder management

DPA’s contribution in the establishment phase:

- Recruitment of the Strategy & Implementation Manager and all HR-related tasks and responsibilities
- Development of the project plan alongside WSNZ

Auckland Council & Surf Lifesaving Northern Region

- Members of the mātua group and therefore responsible for supporting the development of the strategy

### **How would this be funded if ARAFB are unable to support this request in the short timeframe requested?**

At the time of writing, the mātua group has convened its first meeting where the possibility was discussed that each participating organisation within the mātua group would financially contribute to the strategy development. A proposal is being developed by WSNZ for consideration by the other members' boards.

If ARAFB were unable to support, DPA would look to fund through other philanthropy and its own reserves.

The success of the strategy will be borne from local ownership and we are therefore trying our best to seek additional funding outside of our reserves to grow the breadth of this local ownership.

### **Outcomes from this investment**

- This review will see the whole sector working together strategically and therefore with better utilisation of funding
- It will map who is doing what and why, where the funding is being invested and why.
- It will have the aim of attracting additional funding into the sector because of the clearly articulated vision, strategy, and implementation plan
- It will give deeper understanding of the role of the two water-safety related Specified Amenities (Drowning Prevention Auckland and Surf Lifesaving Northern Region) have in contributing towards this strategy and achievement of community outcomes.

### **Indicative milestone timeline**

This timeline is very much affected by our ability to fund this development phase. The indicative timeline with the information we have at the moment is as follows:

- Project plan completed by 31 May (WSNZ & DPA)
- Recruitment of Strategy & Implementation Manager April/May with the aim of the role commencing on 1 July
- Engagement (local stakeholders' consultation) completed by 30 September
- Develop Strategy Plan by 31 January
- Work Streams and Investments Implementation Plan by 31 January
- Strategy launched February 2022
- Funder engagement March 2022 forward

It is anticipated that the strategy will be launched in February 2022. Applications from DPA to ARAFB will reflect any changes to our work in the September 2022 application. There may be smaller changes

noticeable to our September 2021 application depending on any early changes that we become aware of through the scoping phase of the initiative.

***Nicola Keen-Biggelaar***  
***Chief Executive***



Auckland Regional Amenities Fund Board  
PO Box 6969  
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19 April 2021

Tēnā koe

**Funding application by Drowning Prevention Auckland**

Water Safety New Zealand (WSNZ) supports the application by Drowning Prevention Auckland (DPA) to ARAFB for out-of-round funding to support the development of the Auckland Water Safety Strategy.

The ultimate aim of the Auckland water safety strategy is reduced drowning deaths and injuries, and a culture of safe enjoyment around water, in the Auckland region. The strategy is to be a collaborative action plan that focuses on two key outcomes. Firstly, the strategy is about ensuring there is more drowning prevention activity undertaken in Auckland (as a result of more funding being directed toward drowning prevention and water safety). Secondly, it seeks to provide better coordination and direction of the water safety effort in Auckland. Delivering on both these outcomes is consistent with the roles of both DPA and WSNZ.

Moreover, as the proposed investment from ARAFB will support DPA's ability to lead this important piece of work, it will help position DPA as a strategic leadership organisation in the Auckland water safety sector. Repositioning DPA into this strategic leadership space is critical for drowning prevention in Auckland. WSNZ sees DPA as being able to provide a key focal point for Auckland water safety activity and wants to use the Auckland strategy process as a vehicle for this to happen. The strategy is also a cost-effective way for DPA to help deliver the water safety sector's strategic objectives in one of its target areas.

WSNZ is committed to supporting DPA and has been working on improving the working relationship between the two organisations for a number of years. Funding DPA to lead the development of the Auckland water safety strategy is a clear expression of the faith WSNZ has in DPA capability and it is

also a statement of intent about the two organisations working together collaboratively going forward.

We commend the DPA funding proposal to you as a way to help reduce Auckland's high drowning toll.

Ngā Mihi

A handwritten signature in blue ink that reads "P. Veric". The signature is stylized with a large, looped initial "P" and a cursive "Veric".

**Paul Veric**  
Interim Chief Executive

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