

Te Tahua Pūtea Tau 2021-2031

Te Tahua Pūtea Whakarauora

The 10-year Budget 2021-2031

Long-term Plan

Our Recovery Budget

Te Poari ā-Rohe o Franklin
Franklin Local Board



Volume
3
Extract

**Local Board Information
and Agreements**



Mihi

Noho mai rā Tāmaki Makaurau,
moana waipiata,
maunga kākārīki.

Mai i ngā wai kaukau o ngā tūpuna,
ki ngā puke kawē i ngā reo o te tini,
i puta ai te kī mōu.

Tū ana he maunga,
takoto ana he raora,
heke ana he awaawa.

Ko ō wahapū te ataahua,
ō tāhuna te mahora,

te taiao e whītiki nei i a koe he taonga tuku iho.

Tiakina kia meinga tonu ai koe
ko 'te tāone taioreore nui o te ao,
manakohia e te iwi pūmanawa'.

Tāmaki Mākaurau tirohia te pae tawhiti
he whakairinga tūmanako
mō ngā uri whakaheke ō āpōpō,
te toka herenga mō te hunga ka takahi ake
mā ō tomokanga,
te piriti e whakawhiti ai
tō iwi ki ngā huarahi o te ora.

Tāmaki Mākaurau e toro whakamua,
hīkina te mānuka.

Tērā te rangi me te whenua te tūtaki.
Maranga me te rā, he mahi māu me tīmata,
ka nunumi ana ki te pō,
whakatārewahia ō moemoeā ki ngā whetū.

Ko te oranga mutunga mōu
kei tua i te taumata moana.

Tūwherahia ō ringa, kūmea mai ki tō uma.

Tāmaki Makaurau
he tāone ūmanga kurupounamu koe;
tukua tō rongō kia rere i te ao.

Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.

From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.

Your mountains stand lofty,
your valleys spread from them
and your streams run freely.

Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.

Take care of it so that you will always be known
as 'the world-class city
where talent wants to be'.

Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.

Tāmaki Makaurau moving on,
accepting all challenges.

Where even heaven and earth might meet.

Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.

Perpetual health and growth
is beyond the horizon of cresting waves.

Open your arms and pull them to your embrace.

Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.

How this 10-year Budget 2021-2031 is arranged

This document is an excerpt of Volume 3 of the Auckland Council 10-year Budget 2021-2031.

The complete annual budget has three separate volumes. To find out information on a particular area of the council’s work or services, you will need to look in the appropriate volume.

Public consultation ran during February and March 2021. This involved around 61 feedback events across the Auckland region. Both written and digital feedback were also encouraged and approximately 20,000 pieces of feedback were received. For a summary of the key decisions please visit aucklandcouncil.co.nz.

This plan was then adopted by the Governing Body on 29 June 2021.

Finding your way around the volumes:

Volume 1

Volume 1: An overview of our 10-year Budget

Section 1: An introduction to our 10-year Budget including a brief overview of the plans, strategies and budget that form the rest of this document.

Section 2: Our prospective financial statements for 2021-2031 and other key financial information.

Section 3: Report from the Auditor General.

Section 4: Supplementary Information including contacting the council, its structure and people. Glossary of terms and key word index.



Volume 2

Volume 2: Our detailed budgets, strategies and policies

Section 1: Our key strategies.

Section 2: Our Activities – summary information on the services Auckland Council delivers, performance measures and budget.

Section 3: Our key policies.

Section 4: Summary of the Tūpuna Maunga Authority Operational Plan 2021-2031.

Section 5: Our Council-controlled organisations.

Section 6: Supplementary information – Glossary of terms and Key word index.



Volume 3

Volume 3: Local Board information and agreements

Section 1: An overview of local boards, and their expenditure for 2021-2031.

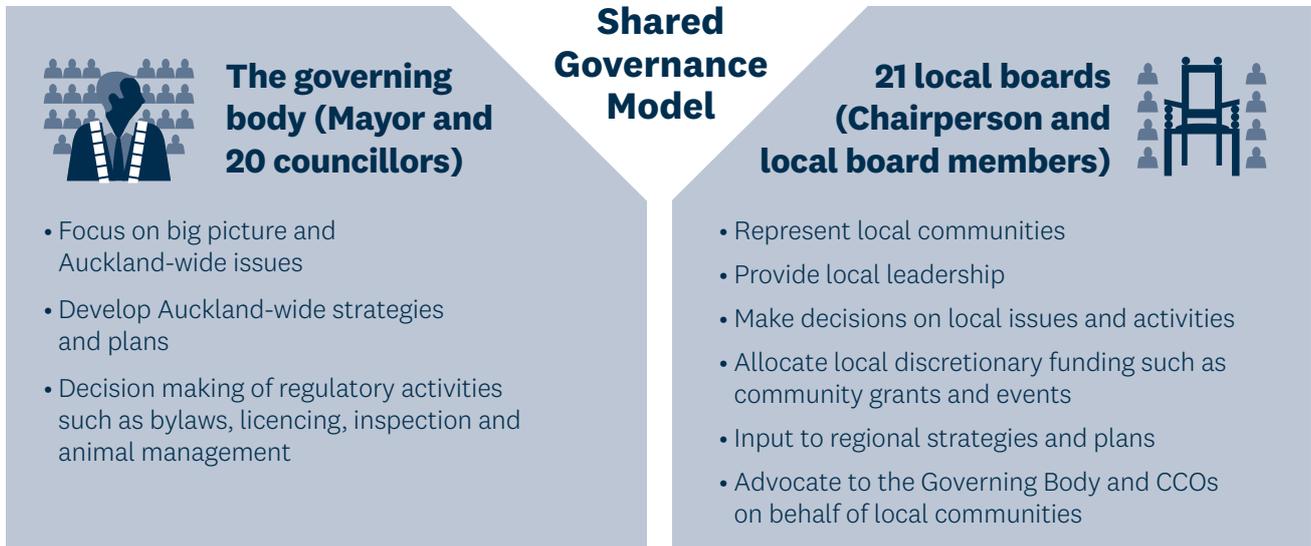
Section 2: Specific information for each of the 21 local boards, including the local board agreements.

Section 3: Supplementary information – Glossary of terms and Key word index.



Section One: Local board overview

1.1 Local board overview



Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Section 3.5 for the allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Section 3.5 for the list of delegated responsibilities to local boards.

1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities and intended levels of service for that area, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2021/2022 have been agreed between each local board and the Governing Body and are set out in Section 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- Local Community Services
- Local Planning and Development
- Local Environmental Management
- Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2021/2022 financial year.

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2021-2031 financial years are shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2021-2031 by local board

GROSS CAPITAL EXPENDITURE Financial year ending 30 June	Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	2,113	4,844	4,187	4,195	6,959	6,063	3,531	3,577	2,447	2,544	2,643
Aotea / Great Barrier	351	254	632	216	777	745	857	861	666	674	682
Devonport-Takapuna	4,923	5,650	4,731	4,873	5,087	6,709	6,442	6,489	6,315	6,426	6,541
Franklin	5,782	8,617	9,875	10,014	4,987	4,107	4,493	4,569	3,727	3,872	4,021
Henderson-Massey	7,303	13,335	11,294	14,094	8,516	5,478	5,969	6,049	10,009	15,296	5,358
Hibiscus and Bays	4,565	7,670	12,723	10,734	7,449	8,628	8,549	8,618	7,959	8,125	8,297
Howick	1,529	5,616	5,691	5,866	22,777	23,654	29,800	39,940	5,178	7,106	5,395
Kaipātiki	6,557	9,662	7,359	9,962	15,083	11,404	16,638	10,648	10,318	10,578	10,845
Māngere-Ōtāhuhu	2,864	5,329	4,618	5,602	6,802	8,768	5,872	5,922	4,899	5,012	5,127
Manurewa	1,710	4,716	2,093	9,497	3,774	4,633	5,371	5,414	4,057	4,178	4,246
Maungakiekie-Tāmaki	2,764	6,738	6,615	6,564	5,148	6,661	5,814	5,867	4,734	4,846	4,962
Ōrākei	2,116	5,177	6,479	3,860	9,080	6,860	6,555	6,601	5,747	5,851	5,959
Ōtara-Papatoetoe	7,818	5,999	6,304	7,165	6,408	7,654	7,402	7,461	6,611	6,754	6,902
Papakura	3,870	5,503	3,658	5,586	4,406	2,438	2,812	2,848	2,461	2,532	2,606
Puketāpapa	2,407	1,101	1,635	2,605	2,252	1,934	2,607	2,633	2,073	2,125	2,178
Rodney	4,346	9,437	11,659	10,155	8,946	10,720	9,525	9,613	9,524	9,720	9,923
Upper Harbour	1,179	10,683	6,044	2,953	3,536	1,478	2,013	2,051	1,313	2,043	1,452
Waiheke	1,142	2,350	2,696	2,826	2,330	2,664	2,803	2,829	2,447	2,505	2,566
Waitākere Ranges	1,112	2,905	2,961	2,114	3,899	2,833	2,822	2,842	2,535	3,235	2,631
Waitematā	5,990	12,289	6,366	6,052	5,362	6,600	6,550	6,615	6,029	6,283	6,301
Whau	2,747	10,326	19,314	18,576	3,905	5,685	24,316	17,469	28,415	37,449	9,848
	73,188	138,201	136,934	143,509	137,483	135,716	160,741	158,916	127,464	147,154	108,483

Expenditure for all local board areas for 2021-2031 by local board

GROSS OPERATING \$000 Financial year ending 30 June	Annual Plan Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	22,479	17,394	17,782	18,110	18,503	18,996	19,462	19,965	20,578	21,129	21,665
Aotea / Great Barrier	3,479	2,832	2,912	2,954	3,014	3,107	3,174	3,246	3,350	3,422	3,499
Devonport-Takapuna	16,723	15,640	15,959	16,238	16,532	16,928	17,344	17,773	18,258	18,700	19,176
Franklin	15,159	15,667	16,091	16,449	16,851	17,373	17,901	18,460	19,101	19,684	20,299
Henderson-Massey	28,359	29,524	30,258	30,912	31,632	32,501	33,407	34,355	35,469	36,557	37,708
Hibiscus and Bays	20,718	20,600	21,090	21,531	21,928	22,568	23,223	23,918	24,711	25,462	26,251
Howick	27,465	28,801	29,046	29,643	30,237	31,026	31,938	32,882	33,957	34,859	35,936
Kaipātiki	19,201	19,237	19,742	20,169	20,657	21,302	22,001	22,740	23,567	24,355	25,198
Māngere-Ōtāhuhu	19,291	17,305	17,665	17,988	18,357	18,804	19,276	19,771	20,330	20,901	21,504
Manurewa	16,246	15,910	16,257	16,974	17,331	17,771	18,232	18,715	19,307	19,866	20,457
Maungakiekie-Tāmaki	14,840	15,157	15,548	15,895	16,281	16,765	17,255	17,769	18,392	18,970	19,563
Ōrākei	13,452	14,092	14,462	14,777	15,129	15,576	16,031	16,511	17,068	17,597	18,156
Ōtara-Papatoetoe	18,739	19,130	19,539	19,899	20,320	20,848	21,398	21,966	22,682	23,367	24,093
Papakura	11,949	11,759	11,997	12,213	12,455	12,773	13,074	13,392	13,821	14,202	14,630
Puketāpapa	10,796	10,289	10,544	10,752	10,980	11,281	11,556	11,847	12,212	12,540	12,884
Rodney	19,042	17,681	18,163	18,602	19,079	19,718	20,367	21,065	21,849	22,584	23,339
Upper Harbour	13,594	13,583	13,881	14,189	14,518	14,925	15,317	15,725	16,170	16,580	17,012
Waiheke	7,294	7,662	7,846	8,007	8,187	8,419	8,645	8,883	9,158	9,407	9,670
Waitākere Ranges	9,485	9,497	9,822	9,893	10,087	10,350	10,591	10,945	11,290	11,600	11,927
Waitematā	29,157	29,155	29,826	30,482	31,171	31,978	32,800	33,672	34,697	35,699	36,752
Whau	15,084	15,310	15,749	16,197	16,904	17,602	18,388	19,231	20,113	20,973	21,873
	352,552	346,225	354,179	361,874	370,153	380,611	391,380	402,831	416,080	428,454	441,592

Budgets include inflation, interest and depreciation, and exclude corporate overheads.

Te Poari ā-Rohe
o Franklin

2.4 Franklin Local Board



2.4 Franklin Local Board

He kōrero mai i te Heamana

Message from the Chair

It is a pleasure to present the Franklin Local Board's 2021/2022 Local Board Agreement. This document was agreed by the local board after considering feedback that our communities gave us on both the council's 10-year Budget and our recently adopted Franklin Local Board Plan 2020.

We are now in the first year of delivery of the Franklin Local Board Plan 2020. Our plan has focussed on enabling our communities to generate local opportunities, improving transport options and roads, preparing for and responding to growth, and working with mana whenua and local community groups on environmental conservation. We understand that we have limited resources to tackle some of the big challenges, so our approach has been to partner with our communities and try to leverage from other Council and Government initiatives to deliver maximum return across our vast local board area.

In the 10-year Budget, we consulted with you on three local delivery priorities for 21/22 and, in summary, we received solid support for most of our priorities with ongoing support for community-led environmental restoration initiatives, including those led by mana whenua and Pest Free Franklin.

There was support for funding a local economic broker, with particular interest from mana whenua and mataawaka in terms of possible opportunities to promote opportunity for Māori through this initiative.

Transport options remain of high importance to Franklin submitters, particularly in the east where better ferry services and connections to transport hubs are wanted along with investment in fit-for-purpose roading, to meet current and future usage in the context of local, regional and national need.

In the context of the 10-year Budget, the proposal to advocate for regional investment in Karaka Sports Park and community hub received mixed feedback with ongoing concern regarding the timing for the delivery of infrastructure and services as our community experiences significant development.

The local board will continue to advocate for the reinstatement of the Local Board Transport Capital Fund to pre-COVID 19 levels, as well as an increase in the Auckland Transport budget for renewal, rehabilitation and maintenance with adoption of a more strategic approach so roads such as Whitford-Maraetai, Papakura-Clevedon, Alfriston-Brookby, Glenbrook, Hūnua and a new outer Pukekohe Ring Road are prioritised.

We will advocate for and investigate possible funding options for bus services connecting Wairoa sub-division communities to transport nodes at Papakura Train Station, Pine Harbour and Botany.

We are encouraged by your feedback on our priorities for 2021/2022 and we look forward to working with you in the coming year to achieve Franklin Local Board priorities.

Andy Baker



Chairperson, Franklin Local Board

Te Rohe ā-Poari o Franklin

Franklin Local Board area





Population is
75,387
 increasing to **160,671** by 2051
23% of Auckland's total land area



15%
 of Auckland's coastline along the Manukau Harbour in the west and Hauraki Gulf in the east



15%
 of residents identify as Māori, Auckland's 6th highest Māori population

11
 mana whenua iwi have interests in our area



16%
 of Auckland's total road network including 951km of rural roads and 297km of urban roads



We have 1 existing and 3 proposed new train stations



2 state highways



1 ferry terminal at Pine Harbour

In 30 years Pukekohe-Paerata will be home to

33,800
 new people, another **60,000** more will call Drury-Opaheke home

There will be approximately



1842 new dwellings at Kingseat
1041 at Clevedon
1050 at Glenbrook Beach
1351 at Clarks Beach

We have:

- 190 local parks and sports fields
- 2 public and 7 community/volunteer-run libraries
- 1 arts centre
- 1 recreation centre and 3 pools
- 32 halls
- 2 business improvement districts.

and just under **20,000 hectares** of parkland, including 10 regional parks



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

Local Board Plan outcomes

The Franklin Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Franklin Local Board Plan are:

Whakaotinga tahi: Mā ō tātou whirikoka e whakatipu te āheinga me te taurikura ā-rohe

Outcome one: Our strengths generate local opportunity and prosperity

Our goal is to support our people to create and access new job opportunities, advocate for regional, national and third-party investment in infrastructure, and invest in initiatives that develop, leverage from and promote our local strengths as we anticipate changes to our economy, environment and population.

Whakaotinga rua: Ngā kōwhiringa ikiiki pai ake me ngā rori hāngai ki te kaupapa

Outcome two: Improved transport options and fit for purpose roads

We will advocate for transport improvements and services that enable our communities to be less car dependant and for design of and investment in the roading network so that it can safely accommodate current and future use.

Whakaotinga toru: E hāngai tika ana ngā wāhi me ngā ratonga

Outcome three: Places and facilities are fit for purpose

We will plan for and respond to future growth and the impacts of climate change whilst protecting and celebrating what is special and unique about our communities.

Whakaotinga whā: Te kaitiakitanga me te tiaki i tō tātou taiao

Outcome four: Kaitiakitanga and protection of our environment

We will work with mana whenua, local communities, and others to lead and inform environmental conservation, restoration, and regeneration projects and to recover and regenerate waste.

Whakaotinga rima: Kei te pūkaretia te ahurea tuku iho me te tuakiri Māori ki ō tātou hapori

Outcome five: Cultural heritage and Māori identity is expressed in our communities

We will support the capture, recording and promotion of local cultural narratives so that new residents, visitors, and future generations can experience, understand, and enjoy our stories and perspectives

Whakaotinga ono: Te rongo i te whai wāhi me te whakaurunga hapori kaha

Outcome six: A sense of belonging and strong community participation

We will support and enable community organisations to deliver local community activities and cultural programmes, to encourage local participation and to respond to local change.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Franklin Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- work with the other southern local boards and mana whenua through the Māori input into local board decision-making project to investigate ways to improve mana whenua involvement and influence in local board decisions
- work in partnership with mana whenua to identify opportunities to deliver local projects, events, or arts activities together.
- partner with iwi, community, and private landowners to protect and restore local waterways through fencing, planting, mangrove removal and willow removal to help manage floods and create habitat for native biodiversity.
- seek regional resourcing for and participate in the restoration, revelation, and celebration of the Manukau Harbour as an environmental taonga.
- fund a Franklin local economic development broker to support businesses, mana whenua and local tourism agencies to leverage local economic development outcomes from local attractions including the Hūnua Ranges and Glenbrook Vintage Railway, and to promote local talents and resources to business.
- continue to support locally delivered work-ready development programmes such as the “Mahia te Mahi” programme delivered by Te Ara Rangatahi.
- partner with mana whenua, Papakura, Manurewa and Howick Local Boards and community groups to restore river and stream eco-systems with a focus on restoring inanga (whitebait) spawning habitat.
- support Ngāi Tai Ki Tāmaki, Ngāti Tamaoho, Ngāti Paoa and Ngaati Whanaunga to work with the governing body of Auckland Council and Watercare to tell the story of the Hūnua Ranges through the Hūnua Trail.
- work with the mana whenua and local historic societies to tell the stories of our places including parks, community centres and libraries, and supporting opportunities for digital and physical interpretation of stories.
- partner with Ngāti Te Ata and the Waiuku Trails Committee to deliver and promote the Awaroa Portage crossing.
- invest in art initiatives, programmes and projects that reference, celebrate, and promote local culture and history.
- implement the actions from the Franklin Māori Responsiveness Plan.

Franklin Local Board Agreement 2021/2022

Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Franklin Local Board area are set out below under each local activity.

Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.5 million and capital investment of \$8.6 million.

The key initiatives we have planned for 2021/2022 include:

- fund local organisations to deliver placemaking and neighbourhood development activities
- support a mix of both local and regional providers to deliver free to attend activities that enable the community to be more active in our parks, paths and marine environment
- fund a community arts broker that supports a diverse work programme of art activities that support community led placemaking projects
- community groups receive funding through a contestable grants process
- fund council-owned Franklin Arts Centre to curate exhibitions in the NZ steel gallery
- Franklin Local Board open space network and community facilities plan prioritisation.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome three: Fit for purpose places and facilities
- Outcome six: A sense of belonging and strong community participation.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	85%	80%	80%
Percentage of Aucklanders that feel their local town centre is safe - night time	34%	25%	25%
Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities			
The percentage of Empowered Communities activities that are community led	72%	55%	70%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	67%	55%	65%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often¹			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	75%	74%	74%
The customers' Net Promoter Score for Pools and Leisure Centres	-37	10	10
The percentage of users who are satisfied with the overall quality of local parks	72%	71%	71%
The percentage of residents who visited a local park in the last 12 months	73%	76%	76%
We showcase Auckland's Māori identity and vibrant Māori culture			
The percentage of local programmes, grants and activities that respond to Māori aspirations	19%	14%	25%
We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life¹			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	122,300	160,000	110,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline ²
The percentage of arts, and culture programmes, grants and activities that are community led	38%	52%	47%
The percentage of art facilities, community centres and hire venues network that is community led	68%	71%	68%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set baseline ²
The number of attendees at council-led community events	1,200	3,100	1,200
The number of participants in activities at art facilities, community centres and hire venues	212,861	243,000	245,000
The number of visits to library facilities	240,368	230,000	252,200
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set baseline ²
The percentage of attendees satisfied with a nominated local community event	57%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

¹ Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

² Baselines and targets for these performance measures will be developed during the next few years.

Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$759,000.

The key initiatives we have planned for 2021/2022 include:

- work with community volunteers to coordinate on ongoing programme of ecological and environment initiatives
- fund the Franklin Economic Broker to deliver economic opportunities to support local prosperity and employment
- continue to deliver on Te Kete Rukuruku which aims to incorporate Māori naming and associated story telling of parks and places in partnership with mana whenua
- deliver and support local civic events
- continue to provide leases to local community facilities that provide services to the community
- support our rural halls to develop five-year operational plans that will inform equitable council funding for local hall operations so that halls can be retained as important local facilities and managed by the community.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome four: Kaitiakitanga and protection of our environment
- Outcome five: Cultural heritage and Māori identity is expressed in our communities
- Outcome six: A sense of belonging and strong community participation.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$275,000.

The key initiatives we have planned for 2021/2022 include:

- Te Korowai o Papatūānuku will enable local mana whenua to restore and maintain their awa through planting, fencing and removing weeds
- the C.R.E.S.T programme fund a local coordinator to produce advice and tools to private landowners to undertake pest control on their own properties
- continue to deliver waterways protection fund Franklin that provide grants for community water quality improvement initiatives in critical location across the Franklin local board area
- continue to support the operation of the Manukau Harbour Forum
- fund EcoQuest to work in partnership with predator Free Franklin to find new populations of critically endangered long tailed bats
- Waiuku Zero waste business and community education project.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome four: Kaitiakitanga and protection of our environment
- Outcome Five: Cultural heritage and Māori identity is expressed in our communities.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change¹			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	70%

¹ The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

² New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.15 million.

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
Financial year ending 30 June		
Sources of operating funding:		
General rates, UAGCs, rates penalties	14,720	16,308
Targeted rates	592	593
Subsidies and grants for operating purposes	6	11
Fees and charges	233	317
Local authorities fuel tax, fines, infringement fees and other receipts	775	999
Total operating funding	16,326	18,228
Applications of operating funding:		
Payment to staff and suppliers	14,274	14,850
Finance costs	866	789
Internal charges and overheads applied	1,175	2,559
Other operating funding applications	0	0
Total applications of operating funding	16,315	18,198
Surplus (deficit) of operating funding	11	30
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,771	8,587
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	5,771	8,587
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	541	1,359
- to improve the level of service	712	541
- to replace existing assets	4,528	6,718
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	5,782	8,617
Surplus (deficit) of capital funding	(11)	(30)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
Advocate for improved transport services and connections to and from South East Auckland	Auckland Council and Auckland Transport need to support a regular bus service between transport nodes at Papakura Train Station, Pine Harbour and Botany. This will enable these rapidly developing communities to make environmentally responsible transport choices (respond to climate change issues), access neighbouring community facilities (delaying the need to build new and addressing inequity of council services) and to access and generate employment and visitation opportunities	Governing Body and Auckland Transport
Fit for purpose roads	Auckland Council and Auckland Transport should differentiate between urban greenfield and urban intensification development areas in terms of design and delivery of future service needs so that new roads and paths are fit for purpose, support transport choices.	Governing Body and Auckland Transport
	Advocate for the Local Board Transport Capital Fund at minimum to be re-instated to the pre-COVID level of \$21m per annum and, for previously allocated funding of \$38m (minimum) lost through the COVID-19 Emergency Budget to be fully restored.	Governing Body and Auckland Transport
Support communities to thrive through development	Clevedon, Clarks Beach-Waiiau Pa, Glenbrook and Beachlands are supported by Auckland Council to develop and/or deliver plans that will inform both future private and public transformation projects in their communities in a way that reflects and protect local character.	Governing Body
	Advocate for the development of a Franklin Community Facilities and Outdoor Space Network Plan to inform future work and investment and ensure the growing population has equitable access to public arts, culture, play and recreational facilities (including pools) and associated services.	Governing Body
	Regenerate Pukekohe town centre through the Kia Puāwai o Pukekohe programme, recycling assets to prepare Pukekohe for growth and development in Paerata, Drury and north Waikato so it can thrive while retaining Pukekohe's local character and identity	Eke Panuku, Governing Body, mana whenua, Pukekohe Business Association.
Protect our environment	Restore, reveal, and celebrate the Manukau Harbour, Hauraki Gulf and Hūnua Ranges as environmental taonga through regionally-funded development and protection work programmes.	Government, mana whenua and Governing Body
	Make resource recovery facilities and services accessible to communities in south and east Auckland, including growing communities in Drury, Pukekohe, Whitford, Beachlands, Clevedon and north Waikato. Promote Drury as an accessible site for a Resource Recovery Centre and for collaboration with the Waikato District Council when planning locations.	Governing Body
Partner with Māori to deliver culturally significant projects	Facilitate access to Māori outcome funding to support mana whenua participation in and leverage from projects including the Hūnua Trail, Awaroa Portage, Kia Puāwai o Pukekohe and other projects identified by mana whenua.	Mana whenua, Governing Body
Develop visitor capacity within the Hūnua Ranges	Develop for the Hūnua Ranges a centre for visitation, recreation, cultural experience, and environmental education including Auckland's water supply story.	Mana whenua, Governing Body, Watercare, Auckland Unlimited

Initiative	Description	Advocating to
Promote the local economy	Support and advocate for the development and promotion of rural south Auckland as the nation's food bowl.	Governing Body, Auckland Unlimited, Eke Panuku, Business Associations
	Advocate for investigation into screen and digital production infrastructure located in southern Auckland to encourage local benefits to the local economy.	Auckland Unlimited, Governing Body, Government
	Advocate for greater domestic and international promotion of south and south-east Auckland tourism attractions such as the Glenbrook Vintage Railway.	Auckland Unlimited

Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

	<p>Andrew Baker (Chair) 021 283 2222 Andrew.Baker@aucklandcouncil.govt.nz</p>		<p>Angela Fulljames (Deputy Chair) 021 923 278 Angela.Fulljames@aucklandcouncil.govt.nz</p>
	<p>Malcolm Bell 021 916 381 Malcolm.Bell@aucklandcouncil.govt.nz</p>		<p>Alan Cole 021 923 719 Alan.Cole@aucklandcouncil.govt.nz</p>
	<p>Sharlene Dryuven 021 536 177 Sharlene.Dryuven@aucklandcouncil.govt.nz</p>		<p>Lance Gedge 021 197 6645 Lance.Gedge@aucklandcouncil.govt.nz</p>
	<p>Amanda Kinzett 021 198 1564 Amanda.Kinzett@aucklandcouncil.govt.nz</p>		<p>Matthew Murphy 021 198 0424 Matthew.Murphy@aucklandcouncil.govt.nz</p>
	<p>Logan Soole 021 197 5853 Logan.Soole@aucklandcouncil.govt.nz</p>		

The board can be contacted at the address below:

Franklin Local Board
Franklin the Centre
12 Massey Avenue
Pukekohe 2120

For general enquiries, assistance and information, phone 09 301 0101 any time or visit aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website:
aucklandcouncil.govt.nz > About council > Meetings and agendas



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Te tahua pūtea tau 2021-2031. Te tahua pūtea whakarauora. The 10-year budget 2021-2031. Long-term plan. Our recovery budget. Volume 3: Local board information and agreements