

Mai i ngā wai kaukau o ngā tūpuna, ki ngā puke kawe i ngā reo o te tini,

te taiao e whītiki nei i a koe he taonga tuku iho.

Tiakina kia meinga tonu ai koe ko 'te tāone taioreore nui o te ao, manakohia e te iwi pūmanawa'. Tāmaki Mākaurau tirohia te pae tawhiti he whakairinga tūmanako mō ngā uri whakaheke o āpōpō,

te toka herenga mō te hunga ka takahi ake mā ō tomokanga,

te piriti e whakawhiti ai tō iwi ki ngā huarahi o te ora.

Tāmaki Mākaurau e toro whakamua,

hīkina te mānuka.

Tērā te rangi me te whenua te tūtaki.

Maranga me te rā, he mahi māu me tīmata,

ka nunumi ana ki te pō,

whakatārewahia ō moemoeā ki ngā whetū.

Ko te oranga mutunga mōu

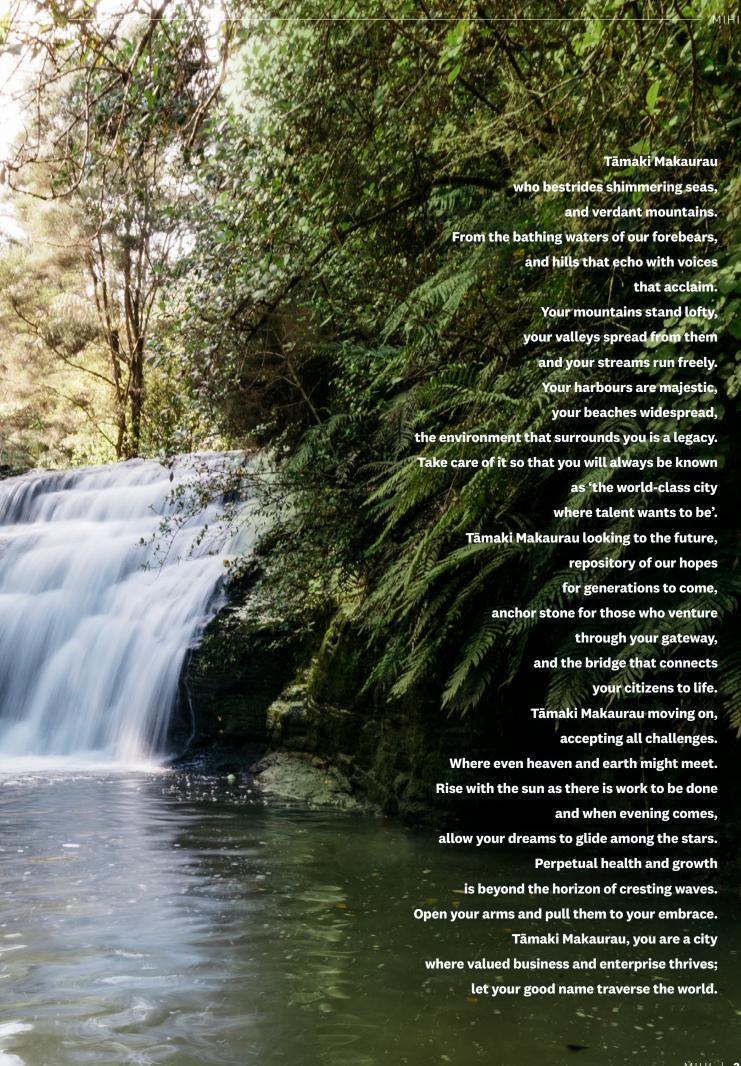
kei tua i te taumata moana.

Whakatuwherahia ō ringa, kūmea mai k i tō uma.

Tāmaki Makaurau

he tāone ūmanga kurupounamu koe;

tukua tō rongo kia rere i te ao.



How this document is arranged

This document is an excerpt of Volume 2 of the Auckland Council Annual Budget 2022/2023. This is Auckland Council's plan for delivering services and building infrastructure during the 2022/2023 financial year, the second year of the council's 10-year Budget 2021-2031 (Long-term Plan or LTP).

Public consultation ran during February and March 2022. This involved feedback events across the Auckland region.

This plan was adopted by the Governing Body on 29 June 2022.

Volume

Our annual plan for 2022/2023

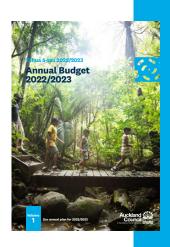
Section One contains our plan for 2022/2023, including the climate action package, the impact of our budget challenges and ways of mitigation, plans to roll out the waste service standardisation, explanation of the rate changes, increased local board decision-making and information regarding Māori identity and wellbeing.

Section Two contains budgets for our key activities including the services, investment and savings planned to be delivered.

Section Three contains the financial overview for our organisation as a whole, key changes to rates and other fees, prospective financial statements for 2022/2023, rating policy overview, prospective funding impact statement and other key financial information.

Section Four contains information on The Tūpuna Maunga o Tāmaki Makaurau Authority.

Section Five outlines the structure of the council as well as ways to contact the council, a glossary of terms and the key word index.



Volume

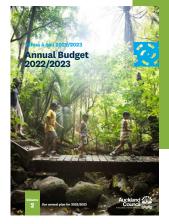
Local board information and agreements

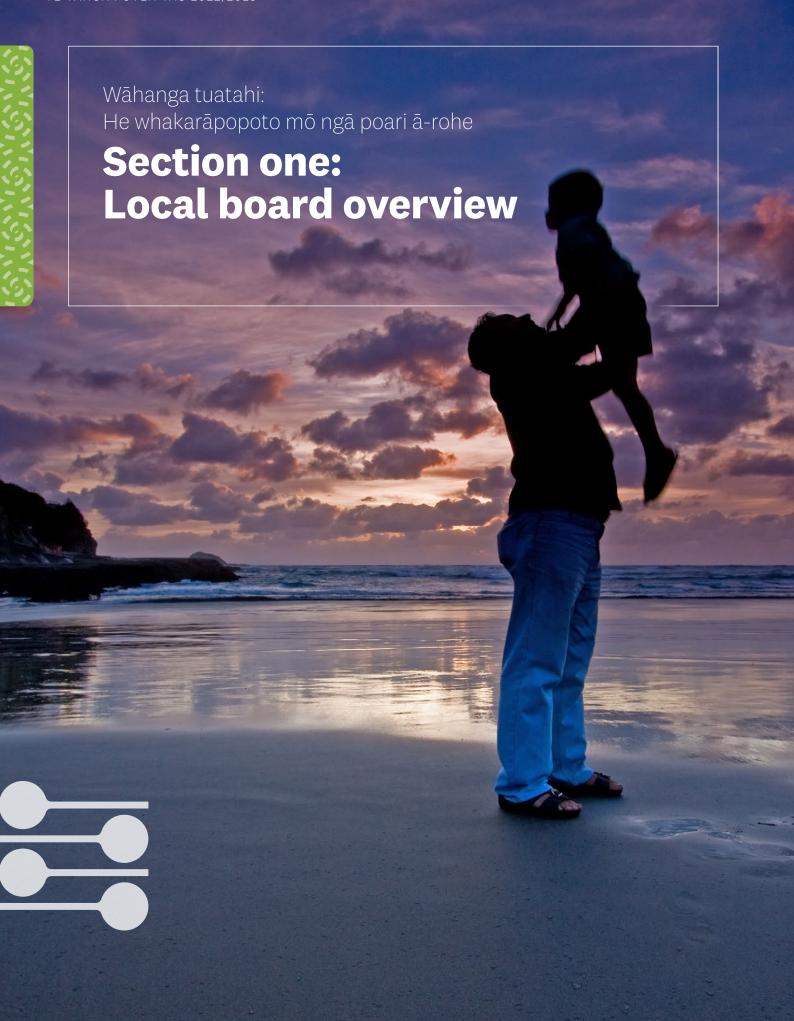
Section One provides information on local boards and a summary of their planned expenditure for 2022/2023.

Section Two contains a local board agreement (outlining local activity initiatives and budgets for 2022/2023) for each of the 21 local boards.

Section Three contains the allocation of Decision-making Responsibilities of Auckland Council's Governing Body and Local Boards Policy.

Section Four contains a glossary of terms and key word index.





He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
 - provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
 - input to regional strategies and plans
- advocate to the Governing Body and councilcontrolled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

- 1. Legislation local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
- 2. Allocation of decision-making for non-regulatory activities the Governing Body has allocated decisionmaking responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Part 3 for the Allocation of decision-making responsibilities for nonregulatory activities.
- 3. Delegation of decision-making responsibilities the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

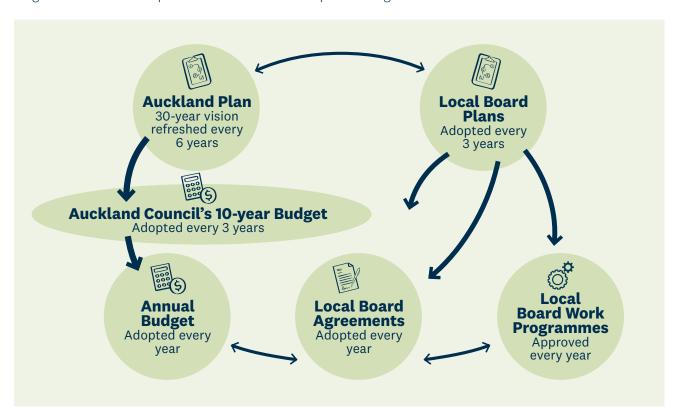
Local board plans are strategic documents that set the direction for local boards and also inform the 10-year Budget (Long-term Plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2022/2023 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- 1. Local Community Services
- 2. Local Planning and Development
- 3. Local Environmental Management
- 4. Local Governance.

Local board agreements outline the key initiatives and funding for each activity area for the 2022/2023 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

- 1. Asset based services the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
- 2. Locally driven initiatives an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
- 3. Governance services an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2022/2023 financial year is shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2022/2023 by local board

\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2021/2022	LTP 2022/23	ANNUAL PLAN 2022/23
Gross Capital Expenditure			
Albert-Eden	4,844	4,187	4,187
Devonport-Takapuna	5,650	4,731	4,935
Franklin	8,617	9,875	10,347
Great Barrier	254	632	591
Henderson-Massey	13,335	11,294	14,373
Hibiscus and Bays	7,670	12,723	19,078
Howick	5,616	5,691	6,464
Kaipātiki	9,662	7,359	6,870
Māngere-Ōtāhuhu	5,329	4,618	4,403
Manurewa	4,716	2,093	2,093
Maungakiekie-Tāmaki	6,738	6,615	7,898
Ōrākei	5,177	6,479	6,651
Ōtara-Papatoetoe	5,999	6,304	6,304
Papakura	5,503	3,658	3,483
Puketāpapa	1,101	1,635	1,635
Rodney	9,437	11,659	11,853
Upper Harbour	10,683	6,044	12,794
Waiheke	2,350	2,696	2,739
Waitākere Ranges	2,905	2,961	3,668
Waitematā	12,289	6,366	6,866
Whau	10,326	19,314	16,253
Capex Total	138,201	136,933	153,485



Budgets include inflation, interest and depreciation, and exclude corporate overheads

Wāhanga tuarua: He whakarāpopoto mō ngā poari ā-rohe

Section Two: Local board information



Te Poari ā-Rohe o Henderson-Massey

2.5 Henderson-Massey Local Board

He kõrero mai i te Heamana

Message from the Chair

I am pleased to present the Henderson-Massey Local Board's 2022/2023 Local Board Agreement. We received 698 submissions on the key regional issues and our 2022/2023 priorities. It was heartening to see support for those priorities and get insight into your concerns and interests.

You have reconfirmed to us that you think investment in community services and facilities, public transport and walking and cycling opportunities and caring for the environment are priorities for you. We also heard your concerns about growth in Westgate and intensification in general.

We are still facing challenges due to COVID-19 impacts, and consequently we will have to defer one of the priorities we consulted on - developing a local parks management plan. The good news though is that we are still able to fund a work programme that delivers on the Local Board Plan.

We will continue working with Auckland Transport and Eke Panuku Development Auckland on connecting and expanding our walking and cycling network and continue to advocate for funding to complete Te Whau Pathway.

Work on our community-led Henderson-Massey Local Climate Action Plan: Whakarauora Āhuarangi is underway and we have identified suitable sites to plant more trees on public land.

We will continue our advocacy for aquatic provision in the North-West; funding for a facility for the Waitakere Outrigger Canoe (Waka Ama) Club in Te Atatū South; funding for the completion of Te Whau Pathway; funding to progress Te Atatū Marae development and for the Waitangi at Waititi event to be supported as part of the regional events programme.

We could not do our work without the priceless contribution of volunteers and community groups, and we look forward to continuing to work with you.

Ngā mihi nui

Vanessa Neeson

Chairperson, Henderson-Massey Local Board

Henderson-Massey Local Board area



Local Board Plan outcomes

The Henderson-Massey Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Henderson-Massey Local Board Plan are:

Whakaotinga tahi: He wāhi pai rawa a Henderson-Massey hei noho, hei mahi, hei tākaro hoki

Outcome 1: Henderson-Massey is a great place to live, work and play

Neighbourhoods and town centres reflect local pride, prosperity and heritage, and community places and spaces are a valuable resource for supporting healthy active communities.

Whakaotinga rua: He hapori taurikura, manaaki, tühonohono hoki

Outcome 2: A thriving, inclusive and engaged community

We have a diverse and inclusive community, empowered to collaborate and thrive. Everyone in Henderson-Massey has a right to participate and belong.

Whakaotinga toru: Te ahurea me te tuakiri Māori e puāwai ana

Outcome 3: Thriving Māori culture and identity

Māori culture and identity are an integral feature of Henderson-Massey. We acknowledge the unique place of Māori as tangata whenua.

Whakaotinga whā: Kei te tautoko te katoa i te whakapakari aumangea me te noho toitū

Outcome 4: Everyone contributes to building resilience and living sustainably

Everyone plays a part in sustaining the natural environment, reducing waste and preparing for the impacts of climate change.

Whakaotinga rima: He ngāwari te neke haere huri noa i Henderson-Massey i runga i te haumaru, me te kore whakamahi waka

Outcome 5: It is easy to get around **Henderson-Massey safely without** using a car

Local travel options are easily available and meet a wide range of needs. They contribute to health and well-being, help reduce carbon emissions and congestion, and reduce pollution in streams and waterways.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2022/2023 financial year. In addition, each local board carries out responsibilities delegated to it by the Governing Body, in accordance with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Henderson-Massey Local Board Plan includes an outcome of Māori identity being an integral feature of Henderson-Massey. Māori aspirations are understood and responded to, participation in local decision-making is effective and meaningful and the unique place of Māori as tangata whenua is recognised. To deliver on these aims, the board will:

- continue to progress the Waitākere ki Tua Action Plan, adopted in 2019
- continue to collaborate with iwi on Te Kete Rukuruku, the Māori naming of parks and community places programme
- continue to engage with Te Kawerau a Maki on matters of interest and concern to them.

Henderson-Massey Local Board Agreement 2022/2023

Priorities by activity area

Auckland Council's 2022/2023 funding priorities for local activities which contribute to key community outcomes in the Henderson-Massey Local Board area are set out below under each local activity.

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$28.8 million and capital investment of \$14.4 million.

The key initiatives we have planned for 2022/2023 include:

- develop a Sport and Active Recreation Facility Plan, to respond to local needs and issues and prioritise future development and investment
- assess sites for suitability for an all-abilities playground
- deliver on recommendations from the Te Manawa operational review.
- identify suitable places for tranche 3 of Te Kete Rukuruku (Māori naming of parks and places).

The local community services and key initiatives outlined above contribute towards achieving the following outcome in the Henderson-Massey Local Board Plan:

- Outcome 1: Henderson-Massey is a great place to live, work and play
- Outcome 3: Thriving Māori culture and identity

The percentage of park visitors who are satisfied

The customers' Net Promoter Score for Pools

The percentage of users who are satisfied with

The percentage of residents who visited a local

with the overall quality of sportsfields

the overall quality of local parks

park in the last 12 months

and Leisure Centres

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
frastructure for Auckland	ders that contributes to p	placemaking and
53%	75%	75%
22%	50%	50%
ach, we support Auckland	lers to create thriving, co	onnected and inclusive
100%	95%	95%
60%	66%	66%
	frastructure for Auckland 53% 22% ach, we support Auckland	frastructure for Aucklanders that contributes to proceed that contributes to proceed the following states of the following states are contributed to proceed the contributed to proceed the following states are contributed t

61%

22

61%

77%

71%

15

69%

76%

71%

15

69%

76%

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023	
We showcase Auckland's Māori identity and vibrant Māori culture				
The percentage of local programmes, grants and activities that respond to Māori aspirations	24%	25%	25%	
	We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	434,626	375,800	375,800	
The percentage of local community services, programmes and facilities that are community led	New Measure	Set Baseline¹	Set Baseline ¹	
The percentage of arts, and culture programmes, grants and activities that are community led	100%	90%	90%	
The percentage of art facilities, community centres and hire venues network that is community led	71%	71%	71%	
The number of participants for local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹	
The number of attendees at council-led community events	14,380	10,700	9,200	
The number of participants in activities at art facilities, community centres and hire venues	600,889	588,830	588,830	
The number of visits to library facilities	558,276	597,500	597,500	
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹	
The percentage of attendees satisfied with a nominated local community event	Not measured	75%	75%	
Percentage of customers satisfied with the quality of library service delivery	97%	90%	90%	

^{1.} Baselines and targets for these performance measures will be developed during the next few years.

Local Planning and Development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$504,000.

The key initiatives we have planned for 2022/2023 include:

• supporting the Young Enterprise Scheme by funding participation of local youth.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Henderson-Massey Local Board Plan:

Outcome 1: Henderson-Massey is a great place to live, work and play

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$323,000.

The key initiatives we have planned for 2022/2023 include:

- support Te Wai o Pareira community group to engage with the wider community and work on water quality improvement initiatives in Te Wai o Pareira (Henderson Creek)
- set up and undertake an animal pest control programme at each of the six inanga spawning sites in Henderson-
- increased funding support for the Henderson Bike Hub at The Falls carpark, due to increased patronage, allowing it to open for longer hours.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Henderson-Massey Local Board Plan:

- Outcome 4: Everyone contributes to building resilience and living sustainably
- Outcome 5: It's easy to get around Henderson-Massey safely without using a car

Levels of service

PERFORMANCE MEASURE

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

ACTUAL 2020/2021

		1ANGL1 2021/2022	TARGET 2022/2023
We work with Aucklanders to manage the natural the effects of climate change	l environment and en	able low carbon lifestyles	s to build resilience to
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes	N/A	70%	75%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes	N/A	80%	85%

Local Governance

We support elected representatives across our 21 local boards to make well-informed decisions on local activities. This includes strategic advice and leadership in preparing local board plans and annual local board agreements (budgets) and work programmes. We lead engagement with communities, including mana whenua and Māori. We support their input into regional plans, policies, and strategies, and provide democracy and administrative services. We manage for a for elected members to explore, develop, advocate for, and manage issues of communal concern.

There is no performance measure for this activity.

Our annual operating budget to deliver these activities is \$1.2 million.

ANNUAL PLAN

LONG-TERM PLAN

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2022 to 30 June 2023 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 FINANCIAL YEAR ENDING 30 JUNE	LONG-TERM PLAN 2021/2022	2022/2023
Sources of operating funding:		
General rates, UAGCs, rates penalties	28,505	27,340
Targeted rates	502	504
Subsidies and grants for operating purposes	87	92
Fees and charges	4,991	5,850
Local authorities fuel tax, fines, infringement fees and other receipts	402	476
Total operating funding	34,487	34,262
Applications of operating funding:		
Payment to staff and suppliers	27,957	28,518
Finance costs	1,272	1,734
Internal charges and overheads applied	4,988	3,529
Other operating funding applications	0	0
Total applications of operating funding	34,217	33,781
Surplus (deficit) of operating funding	270	481
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	13,065	13,892
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	13,065	13,892
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	7,799	771
- to improve the level of service	390	6,205
- to replace existing assets	5,146	7,396
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	13,335	14,373
Surplus (deficit) of capital funding	(270)	(481)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibilities or funding for in the annual budget but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of this annual budget were:

INITIATIVE	DESCRIPTION
Waitakere Outrigger Canoe (Waka Ama) Club permanent facility	Funding support to progress the proposed permanent facility in Te Atatū, to help address the gap in regional support for Waka Ama, one of Aotearoa New Zealand's fastest growing sports
Te Whau Pathway	Funding towards completion of all sections of Te Whau Pathway
Te Atatū Marae Development	Funding support for the development of this urban marae as an important cultural asset to the Auckland region.
Waitangi at Waititi	That the event be supported as part of the regional events programme, given the significant attendance numbers of Aucklanders from all across the region.
Glen Road Nursery	Funding from the Climate Action targeted rate to support reinstatement of part of the disestablished Glen Road nursery in Ranui for a native tree nursery.

Appendix B: How to contact your local board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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The board can be contacted at the address below:

Henderson-Massey Local Board office 6 Henderson Valley Road Henderson 0612

For general enquiries, assistance and information, phone 09 301 0101 any time or visit www.aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website:

www.aucklandcouncil.govt > About council > Meetings and agendas



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Auckland Council Annual Budget 2022/2023. Volume 2

