

TE MAHERE Ā-ROHE O ŌPĀNUKU
KI PUKE WHAKATARATARA 2017

Henderson-Massey Local Board Plan 2017



**Henderson-Massey
Local Board**
Auckland Council



Mihi

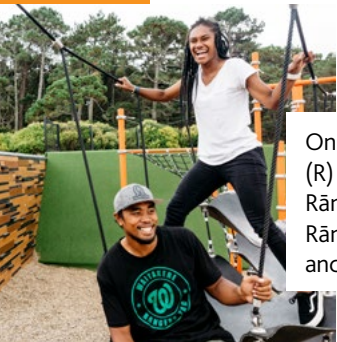
E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi,
e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakāi pounamu, e aku māpihi maurea,
kia oho te mauri, kia māiri o koutou wairua,
kia hora te marino,
tēnā koutou katoa.
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā,
me te kī mai, e kore au e ora i ngā hau kōtiu,
i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au
i ngā tai whakatū a Kupe ki te Waonui o Tiriwhā
me te Pae o te Rangi.
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere.
Kei tētahi taha ko Puke Whakataratara,
kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua
me te Te Kawerau a Maki,
ko rātou nei te whāriki
i āhei ai te nohoa o tēnei moka o te rohe
e te tini whāioio kua whakakāinga mai.
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
*“Ko te hapori te tauawhi i te taiao,
he mea motuhake, rerenga kē.”*
Kia hiwa rā, kia hiwa rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people,
to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread,
I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind,
that would drive the paper nautilus to shore.
It was you who commanded me to ascend from
the raised seas of Kupe, to the forest of Tiriwhā,
and Te Pae o te Rangi.
So I look inland to Puketōtara,
at the foot of which runs the Waitākere river.
On one side stands Massey
and on the other - Te Whau.
Home of Te Au o te Whenua
and Te Kawerau a Maki,
the original settlers,
they laid the way
for later travellers to make a home here.
They cast their footprints in stone upon these precincts,
and so made settlers of us all.
Which gives substance to the adage,
*“Communities connected to their natural
environment are unique and diverse.”*
Let us grow with vigour.

Ngā upoko kōrero

Contents

- From the Chair 4
- Our plan at a glance 6
- Henderson-Massey Local Board area 8
- About local boards and our plans 11
- Developing our plan..... 13
- Outcomes:
 - 1. A network of vibrant and loved urban neighbourhoods..... 15
 - 2. A thriving local economy that supports quality of life..... 19
 - 3. Communities know each other and work together on common interests..... 22
 - 4. Community facilities are vibrant and welcoming places at the heart of our communities..... 27
 - 5. It is easy to get around without a car..... 30
 - 6. Natural spaces are valued and restored 35
- Carrying out our plan..... 38
- Funding information..... 40
- Appendix 1: Financial overview..... 42
- Appendix 2: Local activities and levels of service 44
- Your Henderson-Massey Local Board members..... 46



On the cover: Suli Maasi (L) and Talei Kidd (R) of youth development organisation Rānui 135 at Te Rangi Hīroa Youth Park in Rānui. The board funded the development and construction of the park.

He kōrero mai i te Heamana **From the Chair**



Our local board plan outlines the priorities that we'll focus on over the next three years, developed with you for a more equitable and thriving Henderson-Massey.

Henderson-Massey is changing, and we see huge opportunities for the community to benefit from smarter growth. Henderson and the northwest are set for development. We have good transport links, parks, and community facilities which are the envy of Auckland. Let's make this an example of how growth can transform a community to be a place we are truly proud of. We must also infuse our new neighbourhoods with a sense of community, and resource them for success.

It is wonderful to be able to both live and work in your local community. We will work with local business to promote growth across the west, and fill our empty shops with high-value businesses that provide jobs for our community, and opportunities for young people to get a start.

The west has a rich tradition of community groups making life better at the neighbourhood level. It's the Westie way of doing things, and it works. We want to continue our work with the community groups that change lives on our streets, strengthening our partnerships and working collaboratively for positive change.

We will work more closely with tāngata whenua, recognising the importance of Te Tiriti o Waitangi in everything we do and focusing on improving outcomes for Māori.

Our diversity is a huge strength; it's what makes living here so good. We want to work more closely with our migrant communities to foster a greater sense of belonging.

Our residents demand access to proper transport options, and we are committed to prioritising walking, cycling and public transport. Our future must be one where our children can cycle to school safely.

We will work to close the gaps in our cycle and public transport network, particularly in Te Atatū, Massey and the northwest.

We will work with local business to promote growth across the west, and fill our empty shops with high-value businesses that provide jobs for our community

We are committed to carrying the torch of our eco-city, ensuring our natural environment is preserved for future generations. Improving water quality in urban area streams will be a priority.

We thank you for supporting the direction of this plan and look forward to working with you over the next three years.

Shane Henderson
Chairperson
Henderson-Massey Local Board

He aronga poto i tā mātou mahere **Our plan at a glance**

We will focus on six outcomes to guide our work and make the Henderson-Massey Local Board area a better community for all. Our aspirations are outlined below.



Mural in Henderson town centre by Kākano Youth Arts Collective.

Outcome 1: A network of vibrant and loved urban neighbourhoods

Our town and neighbourhood centres are the thriving hearts of our community.



Te Atatū Peninsula shops.

Outcome 2: A thriving local economy that supports quality of life

We want to bring vitality and economic opportunity back to our town centres.



A game of basketball at the opening celebration of Te Rangi Hiroa Youth Park, Rānui.

Outcome 3: Communities know each other and work together on common interests

We have thriving communities that are connected, healthy, resilient and inclusive.



Maya and Hayley Cheung enjoy the climbing course at Te Rangi Hiroa Youth Park.

Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities

These facilities provide spaces where people can connect, socialise, learn and participate in social, cultural, art and recreational activities.



Henderson bus interchange.

Outcome 5: It is easy to get around without a car

People have smart, active public transport options across west Auckland and beyond.



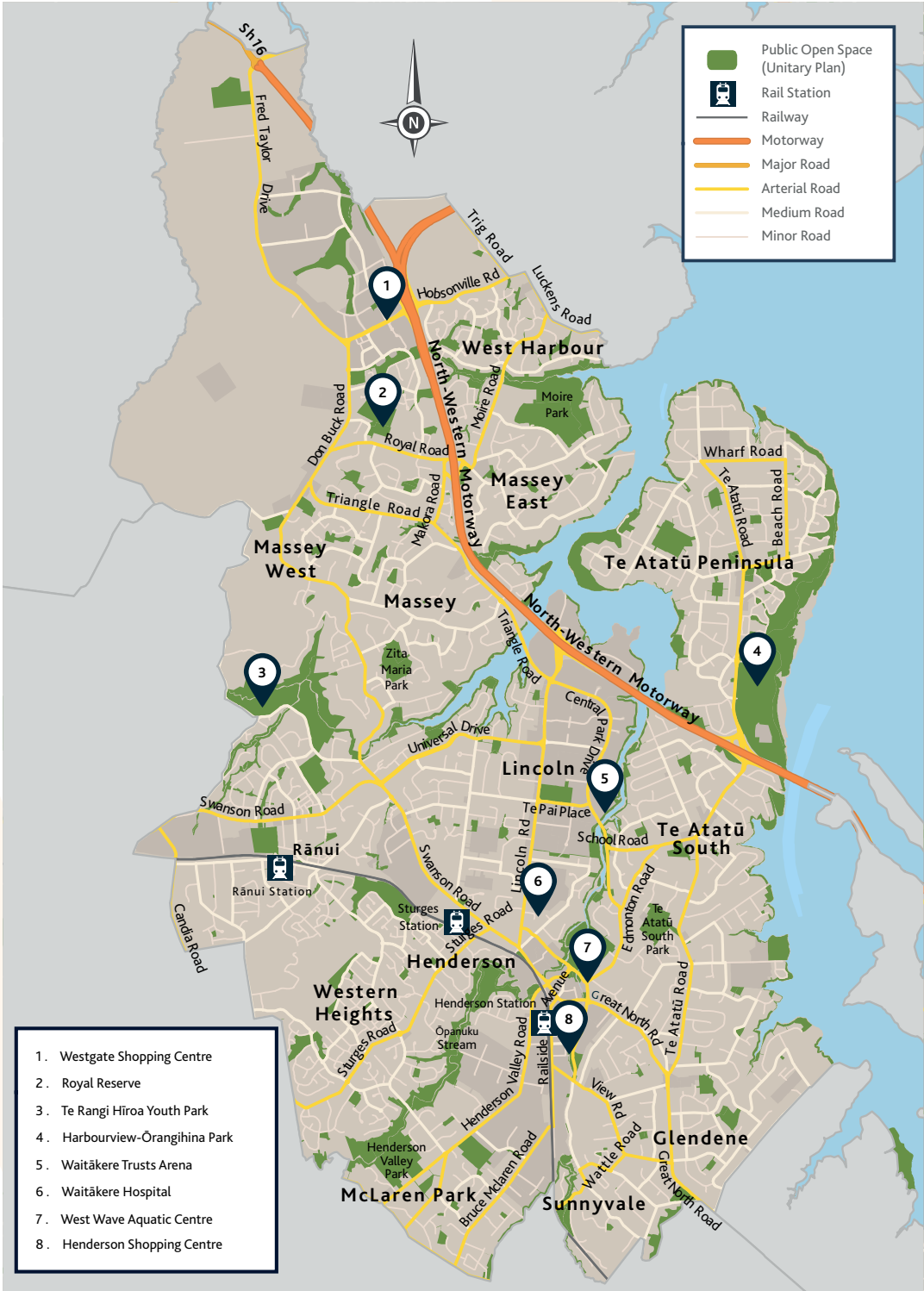
Harbourview-Ōrangihina Park.

Outcome 6: Natural spaces are valued and restored

Our waterways, biodiversity and indigenous flora and fauna are protected, and we work to reduce waste.

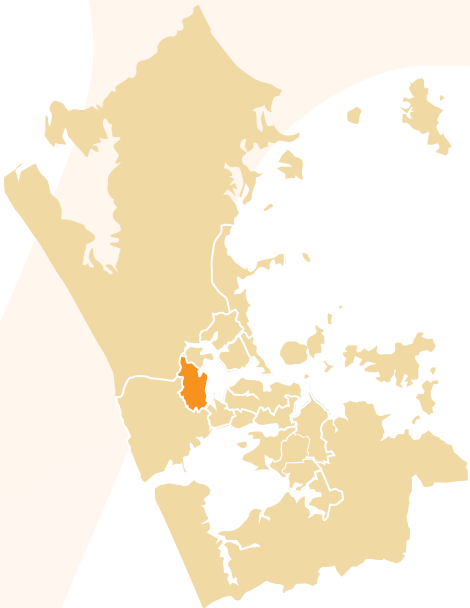
Te Rohe ā-Poari o Ōpanuku ki Puke Whakataratara

Henderson-Massey Local Board area



Henderson-Massey has

Two major metropolitan centres: Henderson and Westgate.

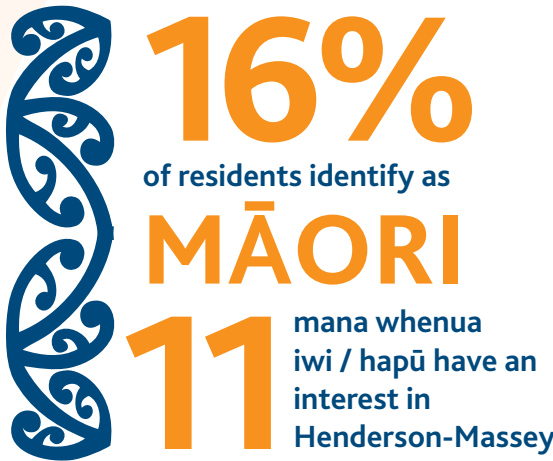


A population of

117,300

(8% of Auckland's total population)

Projected to increase to more than
150,000 by 2033.



The Motu Mānawa Marine Reserve, part of which is in Te Atatū, is home to ecologically important saltmarshes and the endangered railbird.

Data sources: Statistics New Zealand Population Estimates (2015), Population Projections (2013-base) and 2013 Census.



Harbourview-Ōrangihina Park.

He kōrero mō ngā poari ā-rohe me ā mātou mahere

About local boards and our plans

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans.

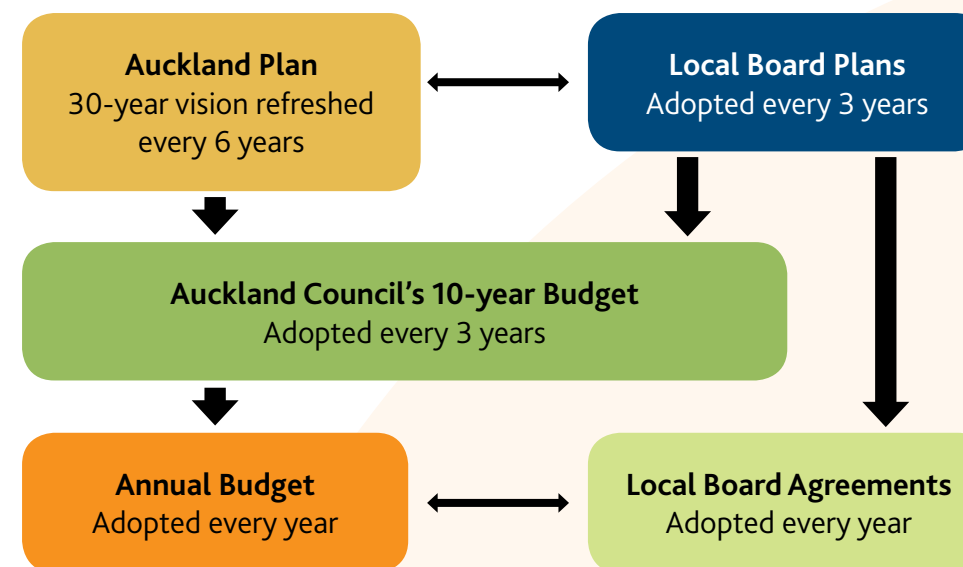
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year Budget (Long-term Plan) and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget-setting process and they set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.



Kōpūpaka Reserve, Westgate.

Te whakawhanake
i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years, and heard your views on a wide range of things. We were pleased to get thoughtful and considered feedback.

“Our plan comprises aspirational outcomes, objectives we want to achieve and key initiatives.”



Mural in Henderson town centre
by Kāhano Youth Arts Collective.

Whakaotinga 1:
He kōtuinga kāinga ā-tāone
hihiri, aronuitia

Outcome 1: A network of vibrant and loved urban neighbourhoods

Making existing town and neighbourhood centres the thriving hearts of our community will be our major focus over the three years of this plan.

Henderson-Massey is changing rapidly which will see new communities and neighbourhoods develop. With the right planning for mixed-use business and residential development, Henderson and Westgate could become vibrant metropolitan centres where people love to live.¹

Residential intensification provides an opportunity to reduce reliance on cars and improve the quality of the hospitality, retail and cultural offerings in Henderson. We want to work with Panuku Development Auckland, private developers and our business association to take advantage of the opportunities provided in the Auckland Unitary Plan to bring life into Henderson.²

Along with this goes quality of life, which has a major impact on people's wellbeing. We want to support local identity and pride by highlighting local history and heritage, community projects such as street clean-ups and neighbourhood upgrades such as entry signs and street tree planting.

We also want to ensure that the new communities that will form in Westgate and Red Hills have sufficient parks and recreation facilities such as a pool and sports fields.

“Residential intensification
provides an opportunity to
reduce reliance on cars.”

¹ Henderson-Massey Local Board Plan 2014.

² Henderson-Massey Local Board Economic Development Action Plan.

Opportunities

- Henderson metropolitan centre has been identified by Panuku as a priority area to revitalise and develop.
- Communities are proud and strongly identify with where they live.
- We have a willing network of people who contribute to the beautification and celebration of their neighbourhoods and cultures.
- Young people continue to make a positive contribution to community art in many town centres.

Challenges

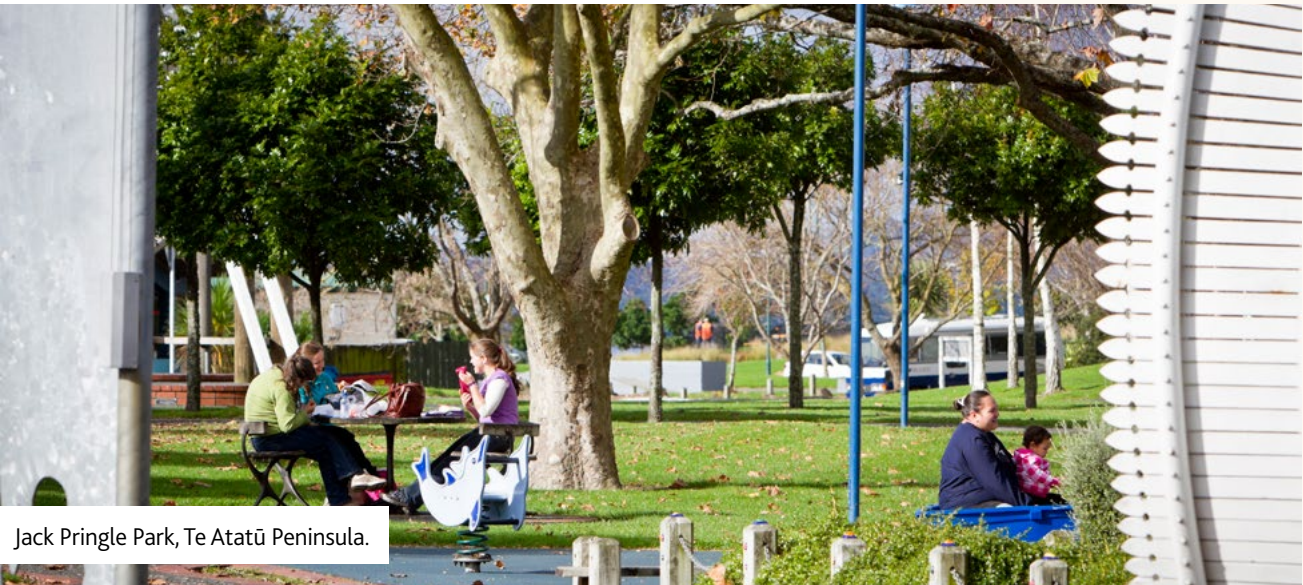
- Residential intensification through apartment and terrace living in Henderson has yet to go from plans to reality.
- Transformation can be disruptive and lengthy.
- Our population is growing faster than community infrastructure can be provided.
- There are many competing priorities for funding.

WHAT YOU HAVE TOLD US

- “I have a soft spot for Henderson. I feel it has been abandoned almost for the exciting new Westgate, so I think the idea of an urban eco-centre is good”.
- “[There’s] not enough emphasis on heritage”.
- “I would like to see some focus on suburbs like Massey, and Westgate where there is considerable house building activity”.

Outcome 1: A network of vibrant and loved urban neighbourhoods

Objective	Key initiatives
Quality residential intensification is happening in Henderson.	Partner with Panuku to facilitate mixed-use business and residential development in Henderson. Strengthen the walking and cycling connections between Henderson centre and nearby public facilities.
Neighbourhood centres foster a sense of identity and place.	Support local beautification and community pride projects such as murals, shop painting, street clean-ups and general planting. Encourage localised entry signage and street tree planting. Create a well-established and attractively landscaped main street of independent businesses.
Arts, events and cultural activities reflect our many heritages.	Support a calendar of signature events across our area which reflects our diversity. Showcase a range of historic heritage information in our area.
The north-west growth area is an employment, business, community and recreation hub.	Investigate provision of a swimming pool and recreation centre and community facilities to service the rapidly expanding north-west area.



Jack Pringle Park, Te Atatū Peninsula.



Te Atatū Peninsula shops.

Whakaotinga 2: He ōhanga ā-rohe whaiora hāpai i te kounga hā ora

Outcome 2: A thriving local economy that supports quality of life

Our area is growing rapidly which will see the population increase by 40,000 by 2020. It is vital that current and future residents benefit from the opportunities this growth will bring. We want to bring vitality and economic opportunity back to our town centres.

We have some challenging issues compared with the rest of the region. Statistics show fewer residents are educated to degree level and there is a greater proportion of adults with no qualifications. Unemployment is also higher than the regional average, particularly for people aged 15 to 24. Median household incomes are lower.

Our young people need access to opportunities to live and earn locally. We will continue to work with Youth Connections (an Auckland Council-initiative supported by the Tindall Foundation, dedicated to improving youth employment), schools and community economic development organisations to make the right support available to prepare young people for employment.

There are opportunities to work with migrant business owners, Māori entrepreneurship ideas and current businesses, including the creative and health sectors and high-tech manufacturing, which we want to support and promote.

Opportunities

- Local industries have strong potential for growth.
- The north-west development includes new light industrial areas which will create employment opportunities.
- We have a young, growing workforce.
- There is interest in kaupapa Māori entrepreneurship.
- Transport connections have improved to south Auckland and beyond, lowering transport costs and expanding reach.

Challenges

- We have higher levels of young people not in employment, education or training.
- Most businesses are small to medium enterprises.
- Automation and decline of retail businesses are affecting the future of work.

WHAT YOU HAVE TOLD US

- "Can we make the area more attractive to businesses and provide more employment opportunities?"
- "More building of local economies that are future-driven: technology, health, design, entrepreneurship, green technologies should all be encouraged."
- "People need well-paying jobs in the area so they do not need to drive to the city for work."

Outcome 2: A thriving local economy that supports quality of life

Objective	Key initiatives
Innovation and enterprise is enabled.	Work with migrant start-up businesses to enable them to grow and be more viable.
	Work with our community partners to identify and fund opportunities to prepare young people for work or further education.
	Champion Corban Estate Art Centre as a pivotal asset and drawcard in the west.
Local business collectives and hubs drive identity and success.	Encourage business associations and other business groups to deliver their strategic plans for improving local prosperity.
	Partner with Auckland Tourism, Events and Economic Development to encourage internationally competitive industries, such as the creative, health and technology sectors, to grow in our area.
	Support local Māori to explore establishing free enterprise / entrepreneurship ideas and points of difference for west Auckland.
	Revitalise Henderson by promoting a leading sustainability and urban eco-centre identity.



Henderson night markets.



A game of basketball at the opening celebration of Te Rangi Hīroa Youth Park, Rānui.

Whakaotinga 3: He hapori matatau tētahi ki tētahi ka mahi tahi mō te painga o te katoa

Outcome 3: Communities know each other and work together on common interests

We need thriving communities that are connected, healthy, resilient and inclusive. Our communities also need to be informed so they can contribute to the decisions that affect them.

Partnering with community organisations is fundamental to the way we work. Over the next three years, we will focus on equipping our people and organisations to enable them to shape their quality of life. This includes supporting rangatahi (youth) to develop their confidence and leadership skills for the future. The make-up of our community is becoming increasingly diverse, bringing with it different ways of working, perspectives and strengths.

We are also fortunate to have strong Māori-focused organisations in Henderson-Massey, such as Te Whānau o Waipareira, that we can work alongside.

Community leaders and organisations have told us they want to share resources effectively, develop their governance expertise and focus on what matters long-term without finding funding every year. We will focus on supporting these aspirations.

We will also seek to strengthen relationships and work more closely with local and national agencies that support community hauora (health).

“Partnering with community organisations is fundamental to the way we work.”

Opportunities

- Social media is a valuable tool that many people in our community use daily – we can use it more to communicate and connect.
- We have long-standing and strong relationships with our community organisations.
- Our communities are strongly focused on whānau (family).
- Our area has strong Māori-focused organisations with a passion to support their communities.
- The increasing diversity of our communities helps broaden our perspectives.

Challenges

- Our area has lower household incomes.
- Many people feel disconnected from the decision-making process, thinking that they cannot influence what happens.
- Māori have told us they don’t always find the council easy to work with.
- Demographic and intensification changes are rapid and can be difficult to adjust to.

WHAT YOU HAVE TOLD US

- "I really like the focus of young people as a theme throughout all the priority areas, not just for the here and now but into the future."
- "I really love the Rānui model of community development."
- "What's good for Henderson is good for the rest of Auckland."
- "Focusing on people, and that's what it is all about."

Outcome 3: Communities know each other and work together on common interests

Objective	Key initiatives
People know each other and feel connected in their neighbourhoods .	Support residents to improve their communities through small local initiatives such as street barbecues, picnics and Neighbours Day events. Establish new ways for people to connect with us such as neighbourhood forums or promoting more use of social media.
Strong community organisations are making a difference.	Develop long-term funding agreements to support community groups to focus on what matters locally. Champion active community participation and encourage volunteering. Support our community leaders and groups with skill development and resource sharing to foster success.
Diversity and difference is embraced and valued.	Support rangatahi (youth) in growing their confidence and leadership through projects that build on their interests and challenge them. Identify and invite advocates and leaders of representative groups the board does not currently have a relationship with to present views and insights to elected members.
Mana whenua and mataawaka rights are acknowledged and their needs and aspirations are widely known.	Develop relationships and agree shared goals with mana whenua, local Māori and key Māori organisations. Support Matariki and other significant Māori events as a source of insight to kaupapa Māori.



Calais Dawson enjoying Snow in the Park 2017.



Maya and Hayley Cheung enjoy the climbing course at Te Rangi Hiroa Youth Park.

Whakaotinga 4: Ko ngā urunga whakahaere a te hāpori he wāhi hihiri, mauritau kei te pūmanawa o tō tātou hāpori

Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities

Council parks, libraries and community centres are pivotal in helping to build strong, healthy and vibrant communities. These facilities provide spaces where people can connect, socialise, learn and participate in social, cultural, art and recreational activities. They foster improved lifestyles and a sense of belonging and pride among residents.³

We want these facilities to keep up with the demands of our rapidly growing area. For example, we will work with communities to make programmes in libraries and shared facilities easily accessible and responsive to their needs. We know and understand there is growing pressure on sports fields as our population grows; however, \$26 million has been invested across Henderson-Massey in the last two years and we need to look at how we can better target investment and maintain levels of service.

We will work alongside local community sport and recreation organisations to help people become more active and for these organisations to have accommodation and play venues that meet the needs of our community. We will also provide walks along coastlines and outdoor places for play and exercise.

³ Community Facilities Network Plan.

Opportunities

- Much of our area is well served with a network of community facilities such as libraries, halls and parks.
- Many facilities operate in a community partnership model which means the community can determine how they operate.
- There is a high level of user satisfaction with current facilities.
- Council staff have a depth of organisational expertise and a commitment to drive positive change.

Challenges

- We need to fund the required renewal and upgrading of assets to meet changing demands.
- Existing services are under pressure as our population grows.
- We need to ensure new services and facilities are provided to match residential intensification.
- There are competing priorities for use of open space and facilities.



Outcome 3: Community facilities are vibrant and welcoming places at the heart of our communities

Objective	Key initiatives
People are more active.	Partner with community sport and recreation groups to lift residents’ exercise levels. Support our sport and recreation groups to find appropriate accommodation and playing venues.
Our parks and recreational services provide a range of accessible experiences for our diverse community.	Extend the variety of play and exercise experiences for a range of ages and abilities. Deliver on coastal area priorities identified in the Open Space Network Plan. ⁴
Our libraries respond to changing technology and social needs of the community.	Work to encourage and attract first-time users. Target programmes to users with different needs.
Our community facilities are well-used and flexible in meeting community needs.	Ensure the programmes run in our facilities are developed in consultation with the communities being served by them. Investigate ways to improve community awareness of facility programmes.

WHAT YOU HAVE TOLD US

- "Focusing on the sporting and diversity of our area is much needed given the growth in our area."
- "I feel strongly that the needs of disabled people are not being catered to."
- "We need another large indoor pool facility for lap swimming, fun swimming. West Wave is wonderful but often reaches capacity."
- "I would prefer to see more focus on sports fields and recreational activities than housing or employment."

4 Henderson-Massey Local Board Open Space Network Plan.

Whakaotinga 5: He māmā te haere kore motokā **Outcome 5: It is easy to get around without a car**

Auckland's current public transport network has evolved rapidly and now we are set to take advantage of a dual-track electrified rail system and a new network bus-feeder system.

We have a great foundation of cycleways and walkways in Henderson-Massey. We are looking to improve the network in Massey, Te Atatū South and Glendene with the opportunity to start joining them and linking to public transport hubs. We will work with our neighbouring boards to extend these active transport networks across west Auckland and beyond.

We will partner with our many community interest groups to promote getting around without a car and ways to improve neighbourhood level connections.

As a priority, we will also continue to work alongside Auckland Transport and the NZ Transport Agency to improve our bus and rail network.

“We will partner with our many community interest groups to promote getting around without a car.”



Henderson bus interchange.

Opportunities

- There is an extensive path and cycleway network to build on.
- Neighbouring boards collaborate strongly to link existing networks and support new projects.
- We have active cycling and walking advocacy groups to gather local knowledge from.
- The Auckland Transport Local Board Transport Capital Fund allocation can be used for small-scale local transport and capital projects.

Challenges

- Transportation infrastructure is very expensive and can cause ongoing disruption when being constructed.
- Changing accustomed travel habits can be challenging.
- Many public transport trips currently take too long to be a realistic travel option.
- The board has less of a decision-making role in transport matters.



Shared path, Henderson.

Outcome 5: It is easy to get around without a car

Objective	Key initiatives
Safe footpaths and cycleways enable people to reach key destinations in a timely manner.	Fill existing gaps in the shared path network – getting through the Henderson centre and between the two Project Twin Streams pathways.
	Work with neighbouring local boards and the Whau Coastal Walkway Environmental Trust to deliver Te Whau Pathway shared path project and enhance connectivity between parks and key council facilities.
	Upgrade the width and lighting of existing shared pathways to encourage greater use.
A flexible public transport network that meets the varied needs of a growing population.	Implement signage and other wayfinding tools to make it easier for people to find their way around and learn more about their community.
	Champion integration of the future Henderson Transport Interchange with Henderson town centre to maximise the opportunity for local economic benefits.
	Champion construction of a dedicated rapid public transport corridor along State Highway 16 from Westgate to the city.
	Encourage Auckland Transport to investigate park-and-ride options to make it easier for residents who live more remotely to access public transport.



WHAT YOU HAVE TOLD US

- "More direct cycleways or wide shared paths are needed."
- "I love the board's commitment to supporting ways to get around by foot or bike or public transport."
- "I am very happy to see such a priority placed on getting around without a car."
- "We live in transport poverty"
- "Auckland cannot afford to depend on the car any more."

Harbourview-Ōrangihina Park.

Whakaotinga 6:
He wāhi manawapātia me
te whakatairangahia ngā
ātea tū wātea

Outcome 6: Natural spaces are valued and restored

Moves to protect and sustain our natural environment in a growing urban area face ongoing challenges, such as water pollution and loss of biodiversity.

We want to involve the community as kaitiaki (caretakers and nurturers) of our environment, while encouraging sustainable urban development. Project Twin Streams is our most successful environmental restoration programme to date, improving water quality by revegetating 56km of streambanks with native trees and shrubs. We want to use this experience to help build a strong urban eco-centre identity.

Restoring waterways, biodiversity and indigenous flora and fauna through partnerships with local Māori and local communities gives ownership to the people who live here.

Guiding developers to be proactive in finding ways to preserve and enhance our remaining natural environment gives them the opportunity to be part of the solution. We will also champion the integration of water saving, and energy and waste reduction initiatives in new council facilities.

“ We want to involve the
community as kaitiaki
(caretakers and nurturers)
of our environment.”

Opportunities

- Communities are environmentally aware, with many committed to action.
- Māori have a legacy of kaitiakitanga (guardianship) strong historical knowledge and environmental awareness.
- We can use the Project Twin Steams approach for other environmental projects.
- New technology and new ways of thinking are creating new approaches to waste reduction, alternative energy and pollution prevention.
- There is diversity of remaining ecological environments that can be enhanced.
- We can partner with neighbouring local boards to work on natural environments that we share.

Challenges

- Urban development and population growth are causing further strain on our environment.
- Our local area is part of a broader ecosystem and a wider response is needed to preserve our natural environment.
- We need ongoing relationships with landowners and to find a balance in using public money to support activity on private land.



Ōpanuku Stream.

Outcome 6: Natural spaces are valued and restored

Objective	Key initiatives
People are central to maintaining our environment.	Support Māori as kaitiaki of the environment when developing community and council projects. Bring communities together at neighbourhood level through environmental projects on waste and pollution reduction, water and energy saving, and stream restoration and enhancement.
The water quality of our streams and tidal areas is improving.	Work with the owners of residential and industrial properties adjoining waterways to reduce negative impacts. Install water quality education and information signage at key public access points.
Biodiversity is increasing.	Identify, protect and improve rare and endangered habitats. Promote private native planting to help restore indigenous ecosystems.
New urban development contributes to an improved environment.	Champion the integration of water saving, and energy and waste reduction initiatives into new council facilities. Provide guidance to greenfield developers about the value of contributing to the North-West Wildlink corridor of ecosystems.



WHAT YOU TOLD US :

- "I think the environment isn't prioritised enough, as well as low carbon plans and waste reduction. These things are all really important, especially with the growth as expected."
- "Supporting communities to participate in citizen science and environmental activities is important."
- "I think we should also work on reducing pests, even in suburban areas."
- "[It's] important to value the biodiversity of the streams."

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 40.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Henderson-Massey Local Board is confident that the outcomes in this plan will help build strong Māori communities. To support this, we will increase our commitment to and partnerships with Māori. We will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular opportunities in the areas of local arts, culture and events, economic development and environmental management.

He kōrero pūtea tahua

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year Budget (Long-term Plan) every three years and an annual budget every year. Local board agreements, briefly described in page eight, make up part of the annual budget.

A financial overview for the Henderson-Massey Local Board for the 2017/2018 financial year is included in Appendix 1 on page 42.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2 on page 44.

Auckland Council's 2018-2028 10-year Budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year Budget, informed by local board plans. The 10-year Budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport-related projects.

The fund allocated to the Henderson-Massey Local Board in the 2017/2018 financial year is \$810,647.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website: aucklandcouncil.govt.nz.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Āpitihanga 1: Tirohanga take pūtea whānui

Appendix 1: Financial overview

Income, expenditure and capital investment by local activities for Henderson-Massey Local Board for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	390
Local parks, sport and recreation	5,193
Local planning and development	-
Local environmental management	-
Total operating revenue	5,583
Operating expenditure	
Local community services	8,117
Local governance	1,127
Local parks, sport and recreation	11,896
Local planning and development	1,541
Local environmental management	350
Total operating expenditure	23,031
Net operating expenditure	17,448
Capital expenditure	
Local community services	64
Local governance	-
Local parks, sport and recreation	22,143
Local planning and development	15,180
Local environmental management	-
Total capital expenditure	37,387



Pou, council building, Henderson.

Āpitihanga 2: Kaupapa ā-rohe me ngā paerewa ā-mahi

Appendix 2: Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Henderson-Massey Local Board Agreement 2017/2018.

This is available on the council website, aucklandcouncil.govt.nz.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres serving communities in the Henderson-Massey area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities. Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

Local activities	Levels of service statements
Local planning and development This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.	Develop local business precincts and town centres as great places to do business.
Local environmental management Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.	Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.
Local governance Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.	The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018.

Ngā mema o tō Poari ā-Rohe o Ōpanuku ki Puke Whakataratara

Your Henderson-Massey Local Board members



Shane Henderson - Chairperson

Phone: 021 839 935
45 Coniston Avenue, Te Atatū South 0610
shane.henderson@aucklandcouncil.govt.nz



Peter Chan, JP - Deputy Chairperson

Phone: 021 286 5533
20 Piriti Drive, Te Atatū Peninsula 0610
peter.chan@aucklandcouncil.govt.nz



Paula Bold-Wilson

Phone: 021 518 629
c/o 6 Henderson Valley Road, Henderson 0612
paula.bold-wilson@aucklandcouncil.govt.nz



Brenda Brady, JP

Phone: 027 564 0566
PO Box 121 456, Henderson 0612
brenda.brady@aucklandcouncil.govt.nz



Warren Flaunty, QSM

Phone: 021 287 1555
86 Red Hills Road, Massey 0782
warren.flauty@aucklandcouncil.govt.nz



Will Flavell

Phone: 021 804 064
c/o 6 Henderson Valley Road, Henderson 0612
will.flavell@aucklandcouncil.govt.nz



Matt Grey

Phone: 021 536 214
10 Talavera Place, Te Atatū South 0602
matt.grey@aucklandcouncil.govt.nz



Vanessa Neeson, JP

Phone: 021 281 0445
c/o 6 Henderson Valley Rd, Henderson 0612
vanessa.neeson@aucklandcouncil.govt.nz



Henderson - ready for intensification.



Auckland Council disclaims any liability whatsoever in connection with any action taken in reliance of this document for any error, deficiency, flaw or omission contained in it.

18-PRO-0639
ISSN 2253-1041 (Print)
ISSN 2230-6676 (PDF)