

Tahua ā-tau 2024-2034
Te Mahere Pae Tawhiti 2024-2034
**Long-term Plan
2024-2034**





Mihi

Noho mai rā Tāmaki Makaurau,
moana waipiata,
maunga kākārīki.
Mai i ngā wai kaukau o ngā tūpuna,
ki ngā puke kawē i ngā reo o te tini,
i puta ai te kī mōu.
Tū ana he maunga,
takoto ana he raorao,
heke ana he awaawa.
Ko ō wahapū te ataahua,
ō tāhuna te mahora,
te taiao e whītiki nei i a koe he taonga tuku iho.
Tiakina kia meinga tonu ai koe
ko ‘te tāone taioreore nui o te ao,
manakohia e te iwi pūmanawa’.
Tāmaki Mākaaurau tirohia te pae tawhiti
he whakairinga tūmanako
mō ngā uri whakaheke o āpōpō,
te toka herenga mō te hunga ka takahi ake
mā ō tomokanga,
te piriti e whakawhiti ai
tō iwi ki ngā huarahi o te ora.
Tāmaki Mākaaurau e toro whakamua,
hīkina te mānuka.
Tērā te rangi me te whenua te tūtaki.
Maranga me te rā, he mahi māu me tīmata,
ka nunumi ana ki te pō,
whakatārewahia ō moemoeā ki ngā whetū.
Ko te oranga mutunga mōu
kei tua i te taumata moana.
Whakatuwherahia ō ringa, kūmea mai k i tō uma.
Tāmaki Makaurau
he tāone ūmanga kurupounamu koe;
tukua tō rongō kia rere i te ao.

Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.
From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.
Your mountains stand lofty,
your valleys spread from them
and your streams run freely.
Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.
Take care of it so that you will always be known
as ‘the world-class city
where talent wants to be’.
Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.
Tāmaki Makaurau moving on,
accepting all challenges.
Where even heaven and earth might meet.
Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.
Perpetual health and growth
is beyond the horizon of cresting waves.
Open your arms and pull them to your embrace.
Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.

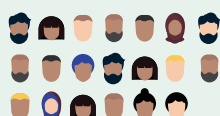




He whakarāpopoto mō ngā poari ā-rohe

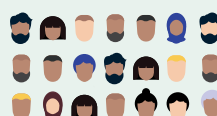
1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Part 3 for the list of delegated responsibilities to local boards.

1.2 Developing local priorities

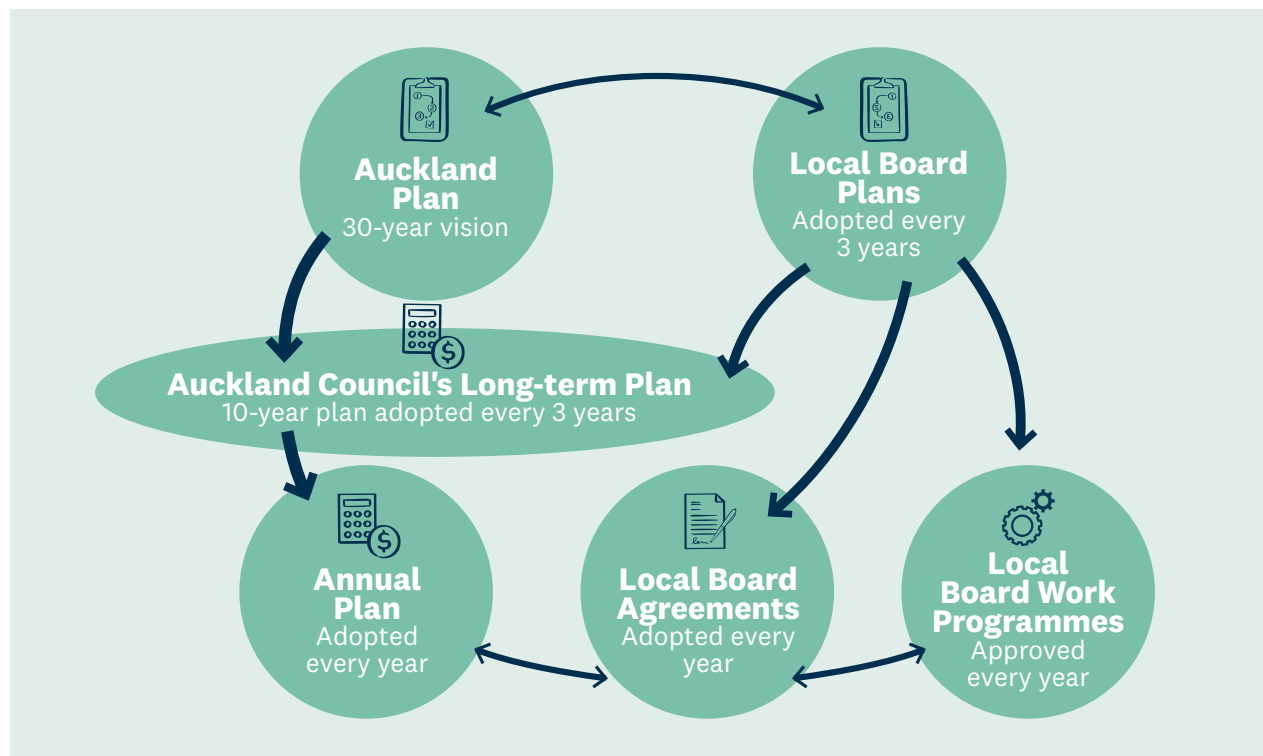
Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is agreed between the Governing Body and each local board. These local board agreements set out the activities to be provided in each local board area, how those local activities are to be funded, intended levels of service, performance measures and targets, for the year. The agreements take into account local board plan priorities but also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for the local activities for which they have decision-making responsibility. The work programmes contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2024/2025 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2024/2025 financial year.



1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset-based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total estimated funding allocation for all 21 local boards over the 2024-2034 financial years is shown in following table. The budgets for each local board for the 2024/2025 financial year are included within the individual local board agreements in this volume.

Funding allocation for all local board areas for 2024-2034 by local board

GROSS CAPITAL EXPENDITURE	Annual Plan	Long-term plan									
\$000 Financial year ending 30 June	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Albert-Eden	4,735	3,889	11,619	8,183	8,438	8,610	8,781	9,346	9,533	9,724	9,918
Aotea / Great Barrier	290	400	1,651	1,631	1,637	1,670	1,704	1,813	1,850	1,887	1,924
Devonport-Takapuna	5,077	5,452	5,841	6,124	8,583	8,758	8,933	8,393	8,561	8,732	8,907
Franklin	9,757	7,686	8,043	8,281	12,298	12,822	11,041	10,813	11,029	11,250	11,475
Henderson-Massey	19,340	13,599	8,996	9,669	12,998	12,297	12,543	19,709	25,117	15,303	15,609
Hibiscus and Bays	11,176	13,678	14,922	11,011	13,801	14,105	11,326	10,868	11,086	11,307	11,534
Howick	3,643	7,757	10,782	15,464	16,658	12,727	19,806	33,819	40,574	44,056	14,665
Kaipātiki	7,607	6,880	9,201	16,456	8,378	8,547	8,717	9,387	9,575	9,767	9,962
Māngere-Ōtāhuhu	5,872	6,455	10,127	10,169	10,924	11,552	9,089	10,159	10,362	10,569	10,781
Manurewa	9,401	9,477	6,980	7,023	9,755	9,953	10,179	10,804	11,021	11,241	11,466
Maungakiekie-Tāmaki	9,593	14,532	17,810	9,842	9,303	10,973	11,343	9,201	9,385	9,573	9,764
Ōrākei	3,945	8,141	8,130	6,419	8,309	8,658	7,607	8,096	8,258	8,423	8,592
Ōtara-Papatoetoe	8,017	6,247	8,538	7,559	9,463	9,895	9,326	9,927	10,125	10,328	10,535
Papakura	4,909	3,903	6,351	8,221	6,785	6,923	7,062	8,289	8,455	8,624	8,797
Puketāpapa	2,675	3,234	6,084	5,554	6,094	6,218	6,342	6,751	6,887	7,024	7,165
Rodney	10,050	10,159	9,206	9,909	10,804	10,986	11,208	11,932	12,171	12,415	12,663
Upper Harbour	7,723	13,204	19,734	5,836	6,198	6,327	7,116	6,871	7,009	7,149	7,292
Waiheke	2,894	1,115	3,476	3,128	3,273	3,340	3,407	3,626	3,699	3,773	3,848
Waitākere Ranges	2,184	2,339	4,846	5,025	5,161	5,471	6,232	5,938	6,057	6,178	6,302
Waitematā	9,617	10,693	7,123	7,280	10,062	10,269	10,475	10,203	10,407	10,615	10,827
Whau	13,099	8,097	30,680	31,864	22,505	22,855	29,058	34,407	33,149	9,299	9,485
	151,604	156,937	210,140	194,648	201,427	202,956	211,295	240,352	254,310	227,237	201,511

Funding allocation for all local board areas for 2024-2034 by local board

GROSS OPERATING EXPENDITURE	Annual Plan	Long-term plan									
\$000 Financial year ending 30 June	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Albert-Eden	15,827	16,405	20,588	22,197	22,832	23,560	24,276	24,975	25,953	26,825	27,805
Aotea / Great Barrier	2,462	2,504	3,679	3,963	4,054	4,178	4,270	4,372	4,539	4,659	4,796
Devonport-Takapuna	14,066	16,700	17,249	17,616	18,217	18,756	19,494	20,095	20,961	21,717	22,617
Franklin	17,008	18,141	22,183	24,082	24,869	25,742	26,662	27,608	28,861	29,967	31,234
Henderson-Massey	31,348	33,760	34,966	35,965	37,205	38,419	39,931	41,377	43,173	44,865	46,784
Hibiscus and Bays	23,739	25,727	27,820	29,789	30,671	31,758	32,936	34,146	35,637	36,955	38,496
Howick	32,042	33,761	34,934	37,516	38,893	40,247	41,868	43,375	45,424	47,261	49,414
Kaipātiki	21,696	21,351	24,220	25,833	26,623	27,535	28,500	29,497	30,777	31,939	33,257
Māngere-Ōtāhuhu	21,933	23,565	24,206	24,875	25,647	26,524	27,468	28,400	29,596	30,682	31,905
Manurewa	18,101	18,439	24,846	26,928	27,716	28,641	29,604	30,593	31,824	32,930	34,173
Maungakiekie-Tāmaki	17,901	19,366	20,936	22,635	23,364	24,193	25,064	25,938	27,092	28,119	29,300
Ōrākei	16,871	16,529	18,074	19,504	20,085	20,698	21,348	22,016	22,931	23,741	24,663
Ōtara-Papatoetoe	24,026	23,622	24,231	25,352	26,068	26,907	27,826	28,775	29,929	30,957	32,141
Papakura	15,281	16,709	16,911	17,371	17,813	18,457	19,013	19,699	20,542	21,301	22,193
Puketāpapa	10,386	10,692	13,502	14,631	15,044	15,511	15,977	16,462	17,124	17,694	18,337
Rodney	16,071	17,108	25,442	27,604	28,292	29,327	30,164	31,257	32,520	33,641	34,899
Upper Harbour	16,192	19,333	20,127	20,702	21,350	22,075	22,852	23,647	24,668	25,611	26,669
Waiheke	6,161	6,126	7,260	7,878	8,071	8,347	8,553	8,822	9,177	9,464	9,794
Waitākere Ranges	11,968	12,360	13,069	14,114	14,585	14,954	15,385	15,873	16,137	16,775	17,284
Waitematā	34,565	34,685	35,967	36,963	38,016	39,216	40,424	41,695	43,154	44,489	46,006
Whau	16,245	17,140	21,648	23,510	24,535	25,645	26,920	28,216	29,832	31,300	33,041
	383,887	404,023	451,858	479,028	493,950	510,690	528,535	546,838	569,851	590,892	614,808

Budgets include inflation, interest and depreciation, and exclude corporate overheads.



Te Poari ā-Rohe o Māngere-Ōtāhuhu

2.9 Māngere-Ōtāhuhu Local Board

He kōrero mai i te Heamana

Message from the Chair

I am proud to present our 2024/2025 Local Board Agreement. Delivering our three-year strategy from the 2023 Local Board Plan. Your contributions during the Long-term Plan consultation were invaluable to helping develop our 2024/2025 work programme.

Despite challenges like rising costs and global events, we're committed to managing resources and prioritising community initiatives to foster arts, stimulate community-led partnerships, and enhance well-being including the following activities:

- Local council services - library services, Community Arts Broker programme, cleaning and maintenance contract through our Full Facilities contract, Local economic broker, Service property portfolio review to assess local assets to plan future budgets for community development.
- Māori responsiveness projects and initiatives - Te Kete Rukuruku (Māori Naming of Parks and Places), hau kainga partnership to complete David Lange Park destination park.
- Capacity building and partnerships - Alcohol harm reduction programme, Ecological and environmental volunteer programme, Pest Free Ihumātao, Bike Hub Māngere, Community-led Street and Neighbourhood activations
- Community wellbeing – safety initiatives, Local civic events, Volunteer recognition awards, Cat owner behaviour change programme, Low Carbon Lifestyles, and economic investments.

Advocating for regional budgets that allocate a greater proportion towards local projects remains a priority for us. This includes advancing projects such as

- the David Lange destination park completion
- resourcing the Pūkaki Tapu o Poutūkeka Co-management Agreement
- Investing into the Walter Massey Pathways through the Local Board Transport Capital Fund.

Also, the continuation of the local swimming pool targeted rate is our dedication to providing accessible community amenities.

While we take pride in our achievements thus far, we acknowledge the ongoing work that lies ahead. We eagerly anticipate continued collaboration and partnership as we work together to build a resilient and thriving community.

Ngā mihi,

Tauanu'u Nanai Nick Bakulich

Chair Māngere-Ōtāhuhu Local Board



Māngere-Ōtāhuhu Local Board area

A population of **78,642** expected to increase to 125,436 by 2050. **60%** of residents identify as Pasifika, **17%** Māori.



Data sources: Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)

LEGEND

	Local board office
	Public open space (Unitary Plan)
	Motorway
	Major road
	Arterial road
	Medium road
	Minor road



24% of residents are children under 14, with **41%** of the population aged under 24

We're home to more than **100** local parks and sports fields, **4** libraries, **3** community centres and **2** recreation centres and swimming pools

Unique natural features include the **Manukau Harbour Coastline**, the **Ōtuataua Stonefields** and **Te Pane o Mataoho / Te Ara Pueru / Māngere Mountain**.



Māngere-Ōtāhuhu Local Board Plan 2023

The Māngere-Ōtāhuhu Local Board Plan 2023 sets out the aspirations the local board has for the area. The outcomes in the Māngere-Ōtāhuhu Local Board Plan are:

Ō Tātou Tāngata

Our People

Our people are our strength. Engaging with our diverse communities – from Māori, Pacific peoples, and children to rangatahi (youth) and senior people – enables us to provide the services and facilities they need, leading to better wellbeing.

Tō Tātou Taiao

Our Environment

Toitū te whenua, whatungarongaro te tangata. Our land is permanent, while people come and go. Your resilience was tested with destructive weather events in early 2023 and it held. We can help strengthen your ability to preserve our natural environment and sites of significance so that future generations can enjoy them.

Tō Tātou Hapori

Our Community

We are home to the largest population of Pacific people in Auckland. We also have a high proportion of Māori residents and growing ethnic diversity. That diversity means we need dynamic spaces and facilities.

Our venues, local parks and open spaces must provide for the ever-changing experiences of our residents now and in the future. We will do this by partnering with mana whenua and our wider community.

Ō Tātou Wāhi

Our Places

We want great, safe neighbourhoods that are well connected with accessible local transport options. We want to create and design attractive spaces that meet your needs and greatly enhance the quality of life for residents.

Tā Tātou Ōhanga

Our Economy

We want to attract and retain businesses in our town centres and industrial areas. We want to support our big developers, such as Auckland International Airport, and our various business associations to make it easier for employers and employees to benefit from being in Māngere-Ōtāhuhu.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2024/2025 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Māngere-Ōtāhuhu Local Board Plan seeks to deliver outcomes for Māori. Initiatives that deliver Māori outcomes are those which support Māori identity and culture, advance Māori wellbeing and support Māori to participate in local decision-making as identified in the "Kia Ora Tāmaki Makaurau" framework. Examples of this include:



- Strengthen co-governance with hau kāinga through our Te Pūkaki Tapu o Poutūkeka Co-management Agreement to deliver ongoing protection of a culturally and archaeologically significant landform and formalise legal access linking Pūkaki Road to the urupā over privately owned land.
- Continue to support Māori organisations through our leases network in utilising Council facilities, such as, Te Oranga Kaumatua Kuia Disability Support Services Trust, Papatūānuku Kōkiri Marae, and Māori Wardens.
- Supporting the regular Ara Kotui hui forums between Southern local board members and iwi representatives, and activities in the Ara Kōtui delivery programme eg joint local board - iwi hui.
- Pest Free Ihumātao in helping to protect Ihumātao's environment and culture by empowering iwi, restoring key taonga, and building Makaurau Marae's capacity for conservation, engagement, and waste reduction.
- Celebrating Māori Language week, and Matariki.
- implementation of Ngā Hapori Momoho (Thriving Communities) Auckland Council's social wellbeing strategy with a strong focus on supporting Māori-led initiatives, including building high trust relationships and networks.
- Te Kete Rukuruku programme that works with mana whenua to re-establish traditional Māori names to local parks, and
- Māori Responsiveness programme to identify appropriate projects that respond to Māori aspirations in a practical and effective way; and explore how local Mana Whenua and Council utilise local marae for celebrations and hui purposes.



Māngere-Ōtāhuhu Local Board Agreement 2024/2025

Planned operating and capital spend in 2024/2025

Key areas of spend	Community Services	Environmental Services	Planning Services	Governance	Total
Planned Operating Spend 2024/2025	\$20 million	\$518,000	\$2.0 million	\$1.1 million	\$23.6 million
Planned Capital Spend 2024/2025	\$6.5 million	-	-	-	\$6.5 million

Priorities by activity area

Auckland Council’s 2024/2025 funding priorities for local activities which contribute to key community outcomes in the Māngere-Ōtāhuhu Local Board area are set out below under each local activity.

Local Community Services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$20 million and capital investment of \$6.5 million.

The key initiatives we have planned for 2024/2025 include:

- Prioritising Enhancing Community Organisations' capacity through providing workshops and training to strengthen compliance, funding opportunities, and overall capability benefiting local communities.
- Implementation of the Sport & Active Recreation Facilities Plan to support priority within this plan and assess investment options before allocating grants to support these projects.
- Allocate budgets to fund an Arts Broker and enhancing community-led arts projects, especially those engaging children, and reflecting our local diversity.
- Promote community pride and interaction in streets and neighbourhoods by supporting organisations and communities in delivering locally led initiatives in high-needs areas, through our Community-Led activation of streets and neighbourhoods’ commitment.
- Pūkaki Tapu o Poutūkeka Co-management Agreement in partnership with hau kāinga to access and preserve the site’s cultural and environmental significance to Tāmaki Makaurau.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Māngere-Ōtāhuhu Local Board Plan:

- Ō Tātou Wāhi | Our Places
- Ō Tātou Tāngata | Our People
- Tō Tātou Hapori | Our Community

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Enable a range of choices to access community services and recreation opportunities			
Number of visits to library facilities ¹	361,682	396,464	373,000
Percentage of time physical library services are accessible to the community	New Measure	New Measure	100%
Number of visits to Pool and Leisure Centres	New Measure	New Measure	516,000
Percentage of time main Pool and Leisure Centre services are accessible to the community	New measure	New Measure	95%
Percentage of local community facility asset components that are not in poor or very poor condition	New Measure	New Measure	77%
Number of local community events delivered	New Measure	New Measure	13
Number of activities and events delivered which support local communities to be physically active	New Measure	New Measure	75
Provide opportunities for communities to lead and deliver their own initiatives			
Number of partner organisations supported to sustain their governance capacity and capability	New Measure	New Measure	10
Provide urban green spaces (local parks, paths and Ngahere) and access to the coast			
Percentage of local parks, facilities and spaces meeting maintenance quality standards.	New Measure	New Measure	90%
Percentage of local open space asset components that are not in poor or very poor condition	New Measure	New Measure	94%

¹There are no intended service level changes to libraries, the baseline for the target has been reviewed to reflect post-pandemic realities, changes in foot traffic capture methodology and changing customers' preferences and demand.

Local Planning and Development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), and heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$2.0 million.

The key initiatives we have planned for 2024/2025 include:

- Revitalising Town Centre Budget distributed through the Community grants; to achieve positive local shopping experiences for all visitors.
- A review of parts of the Māngere-Ōtāhuhu Area Plan and Ōtara-Papatoetoe Area Plan by collaborating with local boards, community, mana whenua, and Kāinga Ora to finalize and implement updates, enhancing spatial strategies. Benefits include improved urban planning and community engagement.
- Economic Broker: This investment is to help explore and establish local economic opportunities and help businesses make the necessary connections to enable them to take advantage of those opportunities. This also includes building key strategic relationships with employers and training providers to access opportunities for local people.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Māngere-Ōtāhuhu Local Board Plan:

- Tō Tātou Hapori | Our Community
- Tā Tātou Ōhanga | Our Economy



Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Support a strong local economy			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$518,000.

The key initiatives we have planned for 2024/2025 include:

- Huringa whanonga mōkai ngeru: Cat owner behaviour change to support responsible cat ownership near threatened species sites by funding SPCA's desexing and microchipping service.
- Māngere waterways restoration including tree planting and weed control, deliver Waicare education in schools, mentor rangatahi, and enhance online community engagement.
- Deliver the Construction Waste Enforcement and Leadership Programme, to extend Waste Advisor role, enhancing compliance, waste reduction, and prevent littering through engagement with builders and developers.
- Continue the Ōtāhuhu Industrial Pollution Prevention Programme to work with local industry about the impacts that their activities may be having on local waterways.
- Low Carbon Lifestyles enhances household energy efficiency, cuts costs via personalized recommendations, and offers in-home assessments and energy-saving installations.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Tō Tātou Taiao | Our Environment

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Protect, improve and minimise risks to the natural environments and cultural heritage			
Number of community groups supported in sustainable initiative programmes	New Measure	New Measure	27
Number of planting events for biodiversity enhancement	New Measure	New Measure	4
Rounds of pest control carried out in key areas	New Measure	New Measure	33



Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is \$1.1 million.

The key initiative we have planned for 2024/2025 include:

- Ara Kōtui Programme is focused on supporting Māori responsiveness through collaboration and partnership.
- Governance and Stakeholder engagement initiatives to host community fono and update the public and community partners on program outcomes, share upcoming projects, supported by various communication materials for ongoing engagements.

The local governance activity and key initiative outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Ō Tātou Tāngata | Our People

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
Respond to the needs and aspirations of mana whenua and Māori communities			
Number of local activities that deliver moderate to high outcomes for Māori as outlined in ‘Kia Ora Tamaki Makaurau’ (Council’s Māori outcomes framework).	New measure	New measure	Set baseline



Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2024 to 30 June 2025 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000		
Financial year ending 30 June	Annual Plan 2023/2024	Long-term Plan 2024/2025
Sources of operating funding:		
General rates, UAGCs, rates penalties	21,802	22,861
Targeted rates	1,826	1,943
Subsidies and grants for operating purposes	72	69
Fees and charges	1,370	1,504
Local authorities fuel tax, fines, infringement fees and other receipts	96	138
Total operating funding	25,166	26,515
Applications of operating funding:		
Payment to staff and suppliers	20,447	20,754
Finance costs	865	2,729
Internal charges and overheads applied	3,366	2,837
Other operating funding applications	0	0
Total applications of operating funding	24,678	26,321
Surplus (deficit) of operating funding	488	194
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,384	6,261
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	5,384	6,261
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	192	1,398
- to improve the level of service	182	638
- to replace existing assets	5,498	4,419
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	5,872	6,455
Surplus (deficit) of capital funding	(488)	(194)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibility or funding for but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of the long-term plan were:

Initiative	Description
Fair distribution of resources to deprived communities	The Governing Body to prioritise resource allocation to deprived communities, promoting improved lifestyles, and enhancing well-being through fair funding distribution.
Continuation of Local Transport Capital Fund	It's recommended that the Governing Body maintains and increases the Local Board Transport Capital Fund to meet transportation needs and support local projects.
Regional support for Māori aspirations through partnership	Initiatives like the Māngere Mountain Education Trust and the Te Pukaki Tapu o Poutūkeka Co-Management Agreement are supported to honour and collaborate with Māori in achieving their aspirations.
Increased input from governors on reviewing local facilities	Advocacy for additional local decision-making opportunities is put forward to empower residents to have a greater say in the utilisation of local facilities and assets.



Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



Tauanu'u Nanai Nick Bakulich
Chairperson

m.021 835 820

nick.bakulich@aucklandcouncil.govt.nz



Togatolu Walter Togiamua
Deputy Chairperson

m.021 287 1122

walter.togiamua@aucklandcouncil.govt.nz



Christine O'Brien

m.021 284 3333

christine.o'brien@aucklandcouncil.govt.nz



Makalita Kolo

m.021 534 316

makalita.kolo@aucklandcouncil.govt.nz



Harry Fatu Toleafoa

m.021 197 9937

harryfatu.toleafoa@aucklandcouncil.govt.nz



Papaliitele Lafulafu Poe

m.027 273 5356

lafulafu.peo@aucklandcouncil.govt.nz



Joe Glassie-Rasmussen

m.027 230 6853

joe.glassie-rasmussen@aucklandcouncil.govt.nz

Auckland Council disclaims any liability whatsoever in connection with any action taken in reliance of this document for any error, deficiency, flaw or omission contained in it.

Auckland Council Long-term plan 2024-2034 Volume 3: Local Board information and agreements