TE MAHERE Ă-ROHE O MAUNGAKIEKIE KI TĂMAKI 201

Maungakiekie-Tāmaki Local Board Plan 2017



Mihi

Manawa mai te mauri nuku. Manawa mai te mauri rangi. Ko te mauri kei a tātou, he mauri tipua. Ka pakaru te pō. Tau mai te mauri, Haumi e, hui e; Tāiki e!

Ko tēnei te hau e wawara nei. Mau tonu, tere tonu, mai i te kore, ki te pō, ki te ao mārama.

I whakaawe ai taku ara ki ngā Kāhui Rū Whenua. Heke iho au i Te Puru o Tāmaki ki Te Taumanu Herenga Waka, whakarākeitanga o te takutai moana. E mihi kau ana a Māngere ki te Mānukunuku-o-Hoturoa.

I turukitia ngā pōkare e hora rā ki te Tapotu-a-Tainui. Kia whakatata mai ki Te Wai-mokoia. ka haereere tonu ki Te Wai-o-Taiki. Kia tae atu ki Tāhuna Torea, ka takahia rā te paemaunga ki Patutahi, ka haere tonu ki Remuwera. Anei rā tēnei māra moemoeā e karanga atu ana ki ngā poutapu i muri; o Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna, Te Kai-a-Hiku, Mokoia, Uku-tōia.

Ka tau ki Maungarei.

Tutuki tēnā, kei raro ko Rua-pōtaka me Pare-huia e tiaki ana i Te Oro -Whare Tapere o Ngāti Tī-tahi, Ngāi-Tai-ki-Tāmaki, Ngāti Paoa me Ngāti Whātua.

Ka uru mai a Matariki ki runga ka tohu ia kua tīmata te Tau Hōu. Tau mai te mauri Haumi e...Hui e... Taiki e.

Embrace life's essence from the earth below. Welcome life's essence from the sky above. The life force we each possess is truly a miracle. The darkness is broken. Welcome great essence of life, Join together, and exclaim; It is done!

This is the wind that blows. Unchanging and free-flowing, from nothingness, to darkness, then comes the light of dawn.

My rise from slumber finds strength in the beautiful lands surrounding me. I come down from Te Puru o Tāmaki to Te Taumanu - anchorage of waka, jewel on the coastline. Māngere bids greetings to the Manukau.

The rippling waters out there sweep toward where the Tainui once crossed overland. Coming inland to Panmure Basin, I ramble on to Tāmaki River. Then, once at Tāhuna Torea, I trace a way across the skyline to Patutahi and on again to Remuera. Before me is this wonderful countryside beckoning to the havens beyond; Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna, Te Kai-a-Hiku, Mokoia, and Uku-toia.

I come to rest on Maungarei. And once there, I see below are Rua-pōtaka and Pare-huia standing watch over Te Oro the playhouse of Ngāti Tī-tahi, Ngāi Tai-ki-Tāmaki, Ngāti Paoa and Ngāti Whātua.

Matariki rises high into view signalling the New Year has begun. Welcome great essence of life, Join together, and exclaim; It is done!

Mihi by Tautoko Witkia

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On the cover: Members of the 2015 Maungakiekie-Tāmaki Youth Advisory Board posing on the mural wall outside the Maungakiekie-Tāmaki Local Board office in Panmure.

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He kōrero mai i ngā Heamana From the Chairs



Naku te rourou nau te rourou ka ora ai te iwi With your basket and my basket, the people will live

As you will see, there is a lot of change happening in our area. Tens of thousands of people are expected to move here. We need to prepare for growth but also look into council assets that have degraded over time.

The environment, water quality, safety, housing and unemployment are all major issues for our community, which we will work in partnership with central government, industry and the community to address.

Collaboration is going to be a major focus for us in the next three years.

We will progress meaningful partnerships with mana whenua. We also know that we are diverse, with large numbers of Māori, Pacific and ethnic communities who generally do not engage in council planning. Community engagement is another priority for our local board. We have started our term with successful turnouts at public meetings however we will explore other ways to engage, as we know that the town hall style 'one size fits all' approach will not achieve our reach to diverse communities.

You voted us in to be strong advocates for you and this plan sets the priorities and projects you want us to pursue. Thank you for being involved in your community. By working together, we can achieve great things for Maungakiekie-Tāmaki.

So'o le fau i le fau Join the hibiscus fibre to hibiscus fibre

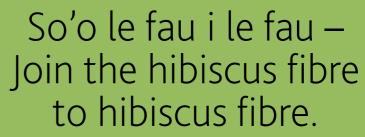
Samoan proverb about achieving strength and unity by coming together as one.

Bardey

Josephine Bartley Chair of Maungakiekie-Tāmaki Local Board, November 2016 to April 2018

Chris Makoare Chair of Maungakiekie-Tāmaki Local Board, April 2018 to October 2019





Samoan proverb about achieving strength and unity by coming together as one.



Te Ara Rama Matariki Light Trail.

He aronga poto i tā mātou mahere Our plan at a glance

We will focus on four outcomes to guide our work and make Maungakiekie-Tāmaki a better community for all. Our aspirations are outlined below.

Outcome 1: Maungakiekie-Tāmaki is an active and engaged community

We believe that a community is made stronger and a better place for all its members when we have a shared sense of identity and values, and can find unity in our diversity.



Outcome 3: Maungakiekie-Tāmaki is the place to be

Onehunga Mall.



Waipuna / Van Damms Lagoon.

Outcome 2: Maungakiekie-Tāmaki is a community that cares about its environment

We encourage our community to be kaitiaki (guardians) of our natural environment. They have told us that a cleaner environment is essential to their quality of life. It is important that we protect our environment from further degradation and ensure we mitigate any adverse effect from current and future developments taking place in our area.

We will work with mana whenua and mataawaka, our community and industry to achieve these environmental outcomes.



Panmure Train and Bus Interchange.

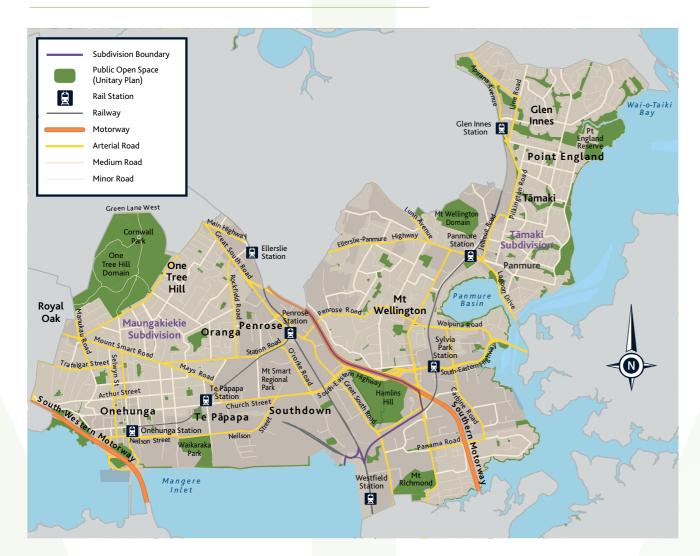
Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth

Our current infrastructure is barely coping as it is. It is crucial that we receive appropriate investment to put in place infrastructure that keeps pace with the massive amount of development in our area. We will work with key partners to ensure development plans consider the impact on our area, ensure our needs can be met and any adverse effects are mitigated.



Our area has a distinct identity that attracts people from all over Auckland and beyond to live, do business and play.

Te Rohe ā-Poari o Maungakiekie-Tāmaki Maungakiekie-Tāmaki Local Board area





Current population of **76,500**

is projected to increase to 104,700 (37% per cent) by 2033



We are home to: More than

100 local parks and sports fields

Data sources: Statistics New Zealand Population Estimates (2015) and Population Projections (2013-base).



Onehunga, Royal Oak, Glen Innes and Panmure – as well as smaller villages

bodies of water border the area, Manukau Harbour to the south, Tāmaki Estuary to the east

> significant maunga / volcanic cones including Maungakiekie / One Tree Hill and Maungarei / Mt Wellington





community centres and halls

He kõrero mõ ngā poari ā-rohe me ā mātou mahere About local boards and our plans

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans. These local issues, activities and services include:

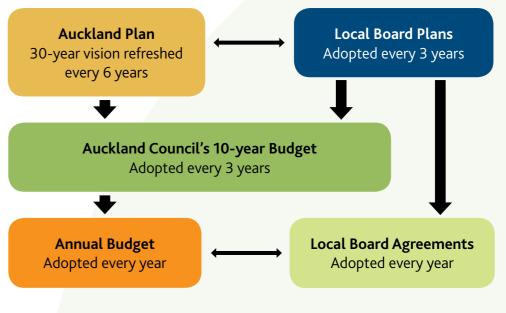
- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls caring for the environment and preserving heritage.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year Budget (Long-term Plan) and annual budgets.

Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget setting process and they set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.



Local boards also have a role in representing the views of their communities on issues of local importance.

Te whakawhanake i tā mātou mahere Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things.

We acknowledge the members of our community who have told us - and continue to tell us - what is important to them.



We know our community is concerned about harm caused by alcohol, drugs and smoking. They are also concerned about homelessness, rough sleeping and mental health issues such as youth suicide. Where we can add value to the work of social services agencies working on these issues, we will support these initiatives because the health and wellbeing of our people is important to us.

We will provide opportunities that will enable different groups including new immigrants, new residents and resettled communities to come together in the hope that they find their place in the community. We want a united and inclusive community.

We will advocate strongly to development partners and organisations working in our local board area to always consider the impact of their decisions on people's lives and livelihoods. We will advocate for more affordable and social housing options for those members of our community that are being affected by large development projects. We are concerned about the potential displacement of local residents as a result of social housing redevelopments happening in our area. We will advocate to the relevant decision-makers to ensure that our community is well taken care of through this process.

We will make improvements to our facilities so that they are accessible and cater to the needs of all.

Our community wants more education opportunities. We recognise the valuable contribution of our many community partners in delivering community education.

Whakaotinga 1: He hapori ngangahau me te tāuteute a Maungakiekie-Tāmaki **Outcome 1: Maungakiekie-**Tāmaki is an active and

engaged community

We believe that a community is made stronger and a better place for all its members when we have a shared sense of identity and values, and can find unity in our diversity.

Te Ara Rama Matariki Light Trail.

Putting people first

Our people are at the heart of this plan. We will listen to and work with our community to deliver the outcomes that we have agreed in this plan. We will be fearless advocates on your behalf.

Active participation

We will be asking and encouraging residents to be active members of the community. We want everyone to be able to come together, participate and role-model good community values.

We will support local events and activities that bring our diverse community together. We will promote the arts and celebrate our diverse cultures.

Creating opportunities for our young people

Our community recognises that we must give our young people opportunities to participate, and prepare them to be the future leaders of our community.

Our young people have told us they want to have a stronger voice and be more involved and engaged in our community. We will focus on creating opportunities for them to contribute positively to our community outcomes outlined in this plan.

We will look to develop a partnership programme of youth activities with the community that will target disengaged youth and focus on pathways into training and employment. We know that ensuring our young people can find good local jobs is important to you. This involves working with our local businesses to provide opportunities, and continuing to develop strategic partnerships with youth providers, community mentors and groups that support youth employment initiatives.

Our community has told us that we should support activities and programmes aimed at helping young people who face challenging circumstances. We support a wide range of activities and programmes that are beneficial to our community and make a difference for our young people.

A safer community

Ensuring that everyone in our community feels safe is a priority for our board. You have told us safety is a concern because of crime rates and anti-social behaviour in some areas. You have asked us to address anti-social behaviour in our public spaces.

We will ensure the design of parks, open spaces, local facilities and town centres deters anti-social behaviour and enhances safety. We have a key opportunity to achieve this through our open space network plans and in working with developers in our area.

We will ensure our community spaces are well maintained, so we can all take pride in our area. We will also work with the community on initiatives that encourage people to treat the different spaces in our town centres and neighbourhoods with respect.

WHAT YOU TOLD US

"Community is firstly about people. We are an eclectic diverse group who bring a unique mix. We need to support each other and get along in harmony."

- "Let's really keep this going and work on making our local streets safe for children to play in."
- "Life is about relationships and community first, and it is only able to prosper and advance when those factors are supported and nurtured."

We will encourage the community to work together so we can improve the perception of safety. We will build relationships across the community to support this, and continue working with current partners such as police and community groups to support and build on existing safety programmes.

Outcome 1: Maungakiekie-Tāmaki is an active and engaged community

Objective	Key initia
People are cared for and enabled to participate, celebrate and contribute to the community.	Champion people to celebrate
	Enhance re our comm support ne
	Support a
Our young people are engaged in the community and have access to a wide range of opportunities.	Support th with partn not in edu
	Work with institutes, education opportuni
	Advocate and trainir
	Create opp say and we
Our community is a safer place.	Review an Safety and
	Work with business a other orga a safer cor
	To grow an Programm



atives

n initiatives that raise awareness, encourage participate and to be engaged citizens, cultural diversity and help bring people together.

relationships between social services so nunity can benefit from a more connected etwork.

and grow community gardening initiatives.

he Youth Connections programme and work ners to reduce the number of local young people ucation, employment and training (NEET).

h schools, alternative education, tertiary training providers and others in the sector to create pathways for youth and ities to be engaged.

for local development projects to create job ng opportunities for local people including youth.

portunities for young people to have their vork with us on what's important to them.

nd continue implementation of the local board's d Alcohol Harm Reduction plans.

h and support the community, police, associations, volunteer safety groups and anisations to find collaborative ways to build mmunity, which will reduce and prevent crime.

and develop the Junior Neighbourhood Support ne throughout Maungakiekie-Tāmaki.



Whakaotinga 2: He hapori aronui a Maungakiekie-Tāmaki ki tōna taiao

Outcome 2: Maungakiekie-Tāmaki is a community that cares about its environment

We encourage our community to be kaitiaki (guardians) of our natural environment. They have told us that a cleaner environment is essential to their quality of life. It is important that we protect our environment from further degradation and ensure we mitigate any adverse effect from current and future developments taking place in our area.

We will work with mana whenua and mataawaka, our community and industry to achieve these environmental outcomes.

Environmental leadership

We will take a leadership role to coordinate the many different groups that have an impact on our environment, and foster a collaborative approach across Maungakiekie-Tāmaki.

We will enable and empower our communities to be champions of environmental sustainability and to help our community to appreciate and care for our ecosystems. We will do this by providing grants, helping community groups to navigate council processes and working in partnership to deliver local environmental programmes.

We know you are concerned about the health impacts of using chemicals for weed management in our parks and streets. We want to adopt effective weed management methods that are not detrimental to the health of the people and the environment. We will advocate to end the use of carcinogenic chemical herbicides in streets, parks and reserves across Auckland.

Our community wants us to plant more trees, including fruit trees. Trees will not only help combat our carbon emissions, but improve the health of our waterways by preventing erosion and run-off, and reducing siltation. Increasing our green areas will also enhance biodiversity and bring back native bird populations.

Endangered species such as the dotterels and pied shags are in dire need of protection. We will work with local groups to protect the birdlife in our local board area and to eliminate any possible threats to their habitats from development or other activity. These birds add to the richness of our natural environment and we are committed to their protection for future generations to see and enjoy.

We have great natural features we want to protect. They include lava caves in Onehunga, Te Hopua tuff ring, Panmure Basin and our maunga. We will continue our ecological restoration programmes and work on creating habitats for native plants and animals.

Clean water and beautiful waterways

Our waterways and harbours should have clean, healthy water but they are suffering from neglect and pollution.

We will contribute to restoring the mauri (life force) of these waterways. The Tāmaki Estuary and Manukau Harbour both have poor water quality. We will work with other local boards and community groups to restore these waterways.

Ōmaru Creek and Miami Stream are among the most polluted waterways in Auckland. We will focus our efforts on a waterways management plan for the Ōmaru Creek with the intention of replicating it in other parts of our local board area.

We will support initiatives that will have a positive impact on the rating of these waterways. We will also strongly advocate to the Governing Body for more resources to ensure the council is effective in ensuring compliance with rules and regulations, especially from businesses and industry.

We will ensure all local planning considers water sensitive design, stream restoration and facilities such as paths, seats and viewing platforms, where appropriate, that will enable our community to interact with and enjoy the waterways. We will champion the extension of the coastal walkway that connects Wai-o-Taiki Reserve through to Tahuna Torea Nature Reserve. We will be seeking to connect this walkway through to the Glen Innes town centre running alongside the Ōmaru Creek. This walkway has the potential to provide a unique ecological experience for locals and visitors alike as the proposed path traverses wetlands, a fresh water stream and the coast. There is rich birdlife with up to 57 bird species spotted in Wai-o-Taiki Reserve alone.

WHAT YOU TOLD US

"Clean green spaces are going to be very important with the growth and extra people moving in the area."

- "It's important to have clean water ways in the summer for our children to swim in and enjoy."
- "A community without a safe environment is a community without boundaries."

Heading towards zero waste

We will continue preparing our community to be ready for a zero waste Auckland by 2040. You have told us you want our town centres waste free. We will look at ways to support this and other waste minimisation initiatives that reduce the amount of waste going to landfill.

Outcome 2: Maungakiekie-Tāmaki is a community that cares about its environment

Objective	Key initiati
Demonstrate environmental leadership and support community	Work in par priority parl
sustainability initiatives.	Advocate to of chemical
	Adopt and i for our loca
	Support cor environmer
	Develop a d biodiversity wetlands ar through Wa
	Work with o such as the other shore
	Support wa community
	Advocate to organisation neutral wor
	Start a tree
Clean, beautiful waters and waterside areas.	Develop a v effective ec lift the qual
	Work with t identify, adv improve the
	Work with our with our with our with our with the work wit
	Work with t advocate fo improve and
	Advocate to Budget for i erosion issu Dunkirk Res

tives

rtnership with mana whenua to restore our highest ks and waterways.

to the Governing Body for the elimination l spraying.

implement a chemical-free maintenance plan al parks and reserves.

ommunity initiatives that protect and look after the nt.

destination nature walk that offers a rich y and ecological experience (coast, stream, and ecology) along the Ōmaru Creek connecting /ai-o-Taiki Reserve to Tahuna Torea Nature Reserve.

community groups to identify and protect birdlife shag colony at Panmure Basin and dotterels and ebirds at Point England.

aste minimisation initiatives that help our y to transition towards zero waste.

to the Governing Body and council-controlled ons (CCOs) to ensure sustainable and carbon rk practices.

planting programme.

waterways management plan that outlines an cological management and restoration approach to ality and rating of the Ōmaru Creek.

the Tāmaki Estuary Environmental Forum to lvocate for, and implement initiatives that will ne F rating of the Tāmaki Estuary.

community and key stakeholders on efficient water ucation around stormwater drains and pollution.

the Manukau Harbour Forum to identify, or, and implement initiatives that will clean up, Id protect the Manukau Harbour.

to the Governing Body through the council's 10-year investment in coastal protection to address coastal ues that are affecting parts of our area such as eserve and Wai-o-Taiki Bay.



Whakaotinga 3: Ko Maungakiekie-Tāmaki te tino wāhi nei **Outcome 3: Maungakiekie-Tāmaki is the place to be**

Our area has a distinct identity that attracts people from all over Auckland and beyond to live, do business and play.

A thriving local economy

Maungakiekie-Tāmaki is the economic engine room of Auckland. Our massive industrial area generates GDP second only to the central business district¹. We will support our business community, encourage investment and promote our area as an excellent place to do business.

We will do this by leveraging development opportunities and large infrastructure projects to transform our town centres, which are essential to a thriving local economy. We want our town centres and business areas to be well served by ultra-fast broadband and other infrastructure.

We will enhance the streetscape and provide better connections, to ensure they are accessible to residents and visitors.

Building relationships with our business community will be another key priority for us. We want to better understand its concerns and interests, so we can work together as effectively as possible to build on our economic strengths and create conditions that attract investment and produce more jobs. We will use the tools that are available to us to encourage investment and protect and support local businesses.

We also have an important role to play in building networks with other organisations across our community, and beyond, to benefit our business community and help them achieve their outcomes. We will plan better and ensure that we have identified all the levers we can influence.

¹Maungakiekie-Tāmaki Local Board Local Economic Development Action Plan 2015 ATEED.

Quality urban environment

Our area is growing and changing quickly. There are a significant number of large-scale development projects underway that will bring in many new people and permanently alter the landscape. You have told us that you want development where cars have off-street parking, parks are near houses and where it's easy to go for coffee and a walk.

We support development, and the opportunities it brings, but we want to see it done well and in a way that builds on our area's unique character, retains a sense of community and provides a safe environment.

We want our residential suburbs to have well-designed residential developments that are highly sought-after places for people to live. But we also recognise that there is a social and economic cost to high desirability, so we will continue to advocate for a range of housing options including affordable housing.

We will work to ensure the wellbeing of current and future residents is planned for by advocating for the inclusion of high-quality infrastructure and services and other features that make our area a great and accessible place to live.

Our commitment is to champion planning for the future which does not sacrifice the needs of the present. It is crucial to listen and respond to the needs of those who are here now, while planning for the needs of those yet to come.

There are significant housing and roading developments happening in our area that sit outside our areas of decision making. This includes the housing regeneration in Tāmaki, the East West Link road in Onehunga and the Auckland Manukau Eastern Transport Initiative (AMETI), all of which our community is deeply concerned about. While we will focus on where we can make a difference on those projects, in all cases we will strive to be fearless advocates for the communities' views.

Destination areas

Our local board area is situated close to the Auckland central business district, airport and is accessible to all parts of the Auckland region. This makes it an attractive location to live and work. We have sought after suburbs with great natural features and lots to offer. Large-scale projects offer an opportunity to enhance our streets and town centres and we will seek to influence these projects and align them to the aspirations of our community.

Onehunga

We want Onehunga to be known as a destination for dining and entertainment with safe and well-connected residential areas. We will work with Panuku Development Auckland (Panuku) to guide the transformation projects that will take place here and to ensure we retain the heritage character of Onehunga.

The wharf redevelopment is crucial to transforming Onehunga. A world-class mixed-use development on the wharf is essential to enhancing the entertainment offerings that will set Onehunga apart and help to restore the community's connection to the Manukau Harbour. This is a key site for achieving the strategy of creating a healthy, activated foreshore environment identified in the council's high-level plan for this area.

Our community wants people-centred design to influence a transport hub that co-locates bus and rail interchanges and provides for park-and-ride amenities. We want to ensure that this facility can accommodate light-rail links and connections to the Onehunga Wharf, airport and Mangere in the future.

Our community has told us time and time again that the high voltage transmission power lines are an eyesore. They do not align with our plans to beautify Onehunga, so we will continue to advocate strongly to Transpower to commit to putting these lines underground.

We are also keen to build on sports activities on offer in Onehunga, to create an adventure precinct and redevelop Waikaraka Park and Onehunga Bay Reserve which currently offers speedway, wakeboarding and other sports that bring people to our area. We want to encourage the development of a business hub around the speedway facility.

We will seek to influence any future housing developments in Onehunga and Oranga by working with developers to ensure they deliver good quality design, safe connections and enhanced open spaces.

Panmure

From the popular Panmure Basin, to the majestic Maungarei / Mount Wellington and the contiguous reserves along the Tāmaki Estuary, Panmure has great natural features that we want to protect, enhance and promote.

We will leverage development opportunities to give the Panmure town centre its own point of difference and enhance its historic character. We will prioritise the securing and development of a civic space in the heart of the town centre for our community to gather and hold events. We will work with Panuku to unlock development opportunities around the centre and the transport hub. The Panmure Business Association, Panmure Action Group and Panmure Historical Society are some of our key community partners that we will work with to guide this project.

We will be working with Auckland Transport (AT) over the next few years to ensure that there are positive outcomes for Panmure as a result of AMETI.

Glen Innes

We will work to leverage the Tāmaki transformation project to upgrade the Glen Innes town centre, enhance our local parks and reserves and upgrade our infrastructure. We will continue to advocate for good quality residential developments that do not further compromise our natural environment.

We recognise that our current residents have played a crucial role in developing the identity of the Tāmaki community and we must ensure they continue to play a strong role in enhancing the essence of this community in the future. We will work closely with the Tāmaki Regeneration Company (TRC) to ensure the redevelopment of housing in Tāmaki caters to all our community and stays true to their Tāmaki Guarantee – a promise that those who wish to stay in Tāmaki can. We will collaborate on the redevelopment of the town centre, local reserves and in designing and delivering community programmes.

The adjoining Maybury and Ruapotaka Reserves are traditionally the heart of this community and it is crucial that we invest in and redevelop them. We are supportive of the redevelopment of Ruapotaka Marae, which will be a key feature in the redevelopment and design of these reserves. We are committed to redeveloping the open space network to offer quality places that are vital to the wellbeing and quality of life for our people. We will ensure there are places to enjoy nature, places for sport and recreation and that these are connected and accessible by our walking and cycling tracks.

We want to ensure the Glen Innes town centre will become vibrant and attractive with good connections to the sea, and be easily accessible to and from other parts of Auckland.

Sylvia Park and Mt Wellington

Our retail districts of Sylvia Park and Mt Wellington are popular destinations for the region. They are predominantly industrial urban areas which can readily accommodate large-scale infrastructure.

We will continue to look for opportunities we can influence to enhance the visitor experience, attract more people and engage our resident community.

There is a gap in the council's community facilities network in this area and this is why we're advocating for a facility in this area. There is work to do to enhance the pedestrian and cycle connectivity and streetscape amenity, and we will work with AT to ensure these are planned and budgeted for. We want pedestrian connections between Sylvia Park and Carbine Road.

We believe that neighbouring Riverside, Penrose and Southdown will benefit from the redevelopment of the larger town centres and the retail districts.

WHAT YOU TOLD US

- they are more accessible."
- the local community feel."





"The legacy we leave behind us is critical to the sustainability of Maungakiekie-Tāmaki area."

"Optimise our parks and other open spaces to ensure they respond to the needs of a growing community and look at ways to connect them so

"I like the diversity in Onehunga, the heritage and

Outcome 3: Maungakiekie-Tāmaki is the place to be

Objective	Key initiatives
Our businesses, town centres and industry flourish and provide high quality jobs.	Develop an economic development plan for Maungakiekie Tāmaki that builds on the strengths of the area and a business engagement strategy to strengthen and build our relationships with local business groups.
	Partner with local business associations to support the ongoing growth and development of town centres and develop signature events in our town centres.
	Support the development of a business hub around the speedway facility at Waikaraka that attracts and encourages businesses that use this facility to be based in our area.
	Advocate for ultra-fast broadband in our business areas.
	Actively promote and market Maungakiekie-Tāmaki to attract key players who will add value to our town centres and business areas.
New developments are high-quality and reflect the flavour and character of our area.	Work with Panuku Development Auckland to leverage the council's assets and resources to reinvest in transformation projects in our local board area.
	Work with existing and new housing providers including Housing New Zealand to ensure there is a range of good quality housing options for our community.
	Develop an inventory of heritage sites (built, natural and cultural sites) to inform decisions and advocacy to the Governing Body and developers.
	Work with Panmure Historical Society to protect and maintain the Panmure Stone Cottage.
Our suburbs and town centres are sought-after destinations to live, work and play.	Advocate to the Governing Body, through the 10-year Budget, for a world-class waterfront development at the Onehunga Wharf that features good connections to the town centre and incorporates a mix of uses that promote multiple opportunities for the public to visit and enjoy the waterfront.
	Develop an adventure sports precinct in Onehunga that features speedway, wakeboarding, a park designed for all levels of skateboarding and water-based activities at Taumanu Reserve.

Outcome 3: Maungakiekie-Tāmaki is the place to be

Objective

Our suburbs and town centres	
are sought-after destinations to live, work and play (continued).	Work in to ensur infrastru
	Impleme plan and 10-year of these
	Advocate Budget f Marae re
	Secure fu commur town cer
	Work wir formatic business
	Address by explo to the G the 10-y

Key initiatives

partnership with Tāmaki Regeneration Company ire delivery of quality redevelopment and improved ucture in Tāmaki.

nent the Maybury and Ruapōtaka Reserves concept Id advocate to the Governing Body through the Budget for funding that recognises the importance reserves as the community heart of Glen Innes.

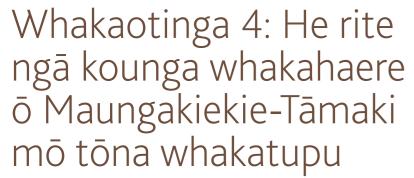
ate to the Governing Body through the 10-year for confirmation of funding for the Ruapōtaka redevelopment.

funding to redevelop the civic space and unity facilities in the heart of the Panmure entre.

vith the Ōrākei Local Board to facilitate the on of a business association in the Lunn Ave s precinct.

the lack of community facilities in Mt Wellington oring partnership opportunities and advocating Governing Body to contribute funding through year Budget.





Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth

Our current infrastructure is barely coping as it is. It is crucial that we receive appropriate investment to put in place infrastructure that keeps pace with the massive amount of development in our area. We will work with key partners to ensure development plans consider the impact on our area and ensure our needs can be met and any adverse effects are mitigated.

Safe and improved community facilities

We will ensure the community facilities and spaces we already have are not overlooked. We will advocate for them to receive the investment required to ensure they are maintained and enhanced, to attract use and meet needs of our community.

But as we grow, we will need more and better. We will be working on identifying what these needs are and factoring them, where possible, into future plans for the council and we will advocate for their inclusion in the plans of our development partners. We will leverage, where possible, opportunities in large-scale developments that are happening in our local board area.

We will work hard to make sure Maungakiekie-Tāmaki has the places we all need to come together and participate in community events and activities, and that these places are family friendly and can cater for all abilities. We will encourage the development of multi-purpose facilities so that we are getting the 'biggest bang for our buck'.



Ruapōtaka Marae in Glen Innes is a hub of community activity and special to urban Māori and the wider community. It is long overdue for redevelopment and we will work to ensure the council's commitment to this is honoured. We pledge to ensure Ruapōtaka Marae is given a place of prominence in the reconfiguration of Maybury Reserve.

Te Oro Music and Arts Centre is the jewel in the crown of our local community facilities. We will continue to ensure its programmes meet the needs of the community and that it is seen as a place for everyone.

Good-quality open spaces

Our community has told us that they want to use our outdoor spaces to do more sport and fitness activities, to experience nature and for families to spend time. Through the development of our open space network plans, we will look at how to make the best use of our existing parks to meet these current and future needs, and cater for the loss to our open space network from the sale of land at Point England Reserve.

We will ensure any investment decisions are guided by the needs and aspirations you have identified and where possible, we will advocate for acquiring more open space so we can continue to have a good supply when our population increases.

We will ensure our local parks and community spaces are maintained to a high standard. We will review and update existing concept plans for our parks and will implement as funding allows. If needed, we will advocate for more resources from the Governing Body to ensure these plans and any future concept plans are implemented fully. We will prioritise the implementation of plans at Maybury and Ruapotaka in Tāmaki, Fergusson Reserve and Onehunga Bay Reserve in Maungakiekie.

Our playgrounds need to be able to cater to all ages and abilities. We will conduct an audit of our existing playgrounds to guide our investment decisions.

Better connections and transport infrastructure

Our community continues to raise concerns with us about roads, transport and connectivity in our area. They want to see improvements in the public transport system and they value safe and secure walking and cycling connections. They want to be assured that our forward planning accommodates their long-term aspirations.

We want to make it easy for people to travel between the many places they want to visit in Maungakiekie-Tāmaki. Building better connections across our area, joining our parks and community facilities, transport hubs, town centres and industrial areas will be a priority. Our community supports investment in infrastructure that supports and incentivises the use of public transport, particularly park-and-ride facilities and bike parking stands.

We want the development of a transport hub in Onehunga to be prioritised. This needs to start with the relocation of the existing bus and rail stations and must not preclude the inclusion of future public transport connections such as light rail. Planning for this now is a key opportunity that will contribute positively to the regeneration of Onehunga.

We will advocate for road infrastructure that reduces congestion and improves the efficiency of the key movement corridors. We will ensure these projects do not compromise our natural environment, and the look and feel of our neighbourhoods. We will look for opportunities to influence largescale roading developments to ensure they are done sensitively and that we reap benefits to help achieve the things the community have said are important.

One of our key priorities is to work with the council to negotiate a mitigation package from the NZ Transport Agency (NZTA) to address adverse impacts of the proposed East West Link project, should it proceed, and ensure this is reinvested fully in our area on priority projects such as the development of the Onehunga Wharf.

Redeveloping the Onehunga Wharf to include a ferry service will open up opportunities for housing and connections to rural and other parts of Auckland situated around the Manukau inlet. In this regard, it is vital to include a public transport connection to the airport in future plans for the wharf.

We will work with all relevant parties to advocate for these opportunities and influence the design of the wharf redevelopment.

We recognise that walking and cycling contribute indirectly to other outcomes desired by our community, particularly health and wellbeing, as well as reducing carbon emissions and traffic congestion.

We will look at ways to create better public transport options and support transport hubs that feature bus, train, ferry and car options. We will continue to work closely with Auckland Transport (AT) to ensure we are being responsive to the needs of the community during times of rapid development, to actively manage disruptions to our centres and residential areas and to respond to concerns about the transport network and associated infrastructure.

Keeping up with growth and development

Many infrastructure projects and assets are not directly led or controlled by us. Our role is to connect, advocate and partner. We will work with developers and organisations such as Watercare, AT, the NZ Transport Agency, KiwiRail and Transpower to advocate for the needs of our community and to raise your concerns.

There is frequent flooding in many areas in Tāmaki when there is heavy rainfall. This is a sign that there are pressing infrastructure issues being experienced now that must be addressed as soon as possible. Planning for future growth is important but dealing with inadequacies in the infrastructure at present must be prioritised so that we are not forsaking the needs of those that are here now.

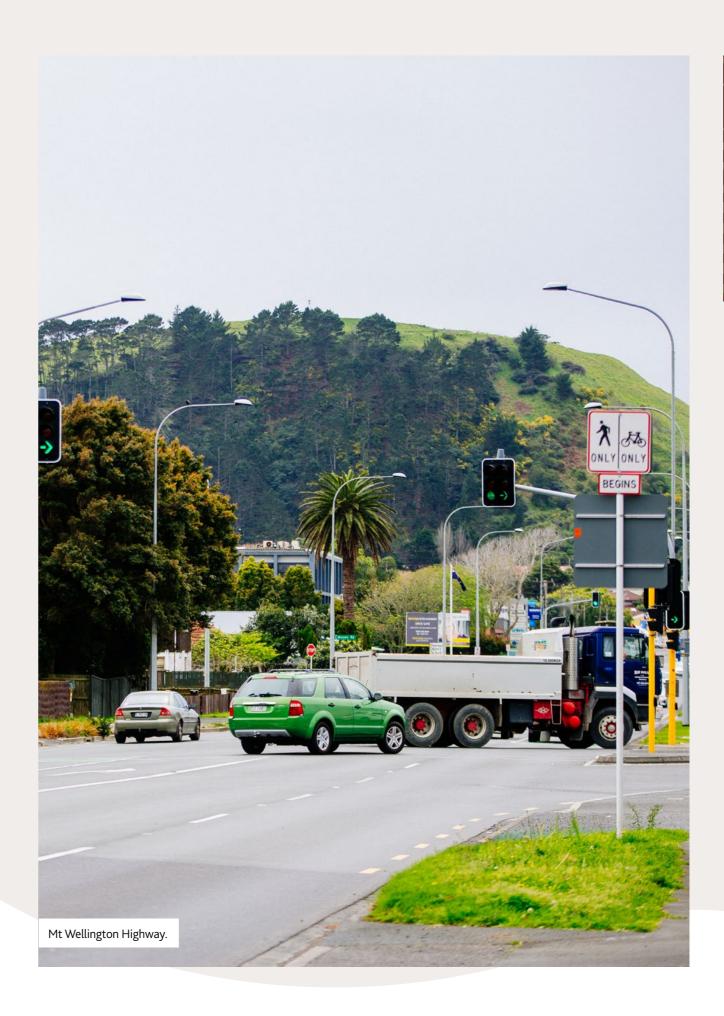
We will focus on ensuring our community gets as many benefits as possible out of major transformation projects and that we minimise the disruption and inconvenience to local residents when these projects are taking place.

Our community wants the high voltage power lines that interrupt views of the Onehunga harbour and coastline put underground. We recognise that the cost of doing this is high, but we will continue to advocate to Transpower to do this, because we know that this is crucial to the transformation of the Onehunga harbour area including the wharf that we want to redevelop.

We will be smart negotiators and strong advocates to central government and the Governing Body, to address the need for appropriate infrastructure and services to support our fast-growing areas.

WHAT YOU TOLD US

- "Plan new housing developments wisely provide more room for occupiers to include space for off street parking."
- "Quality infrastructure needs to match the growth of the community. There is not enough parking around the train station and this will affect the environment of the community. It is livable only when we have a nice environment."
- "While development is inevitable there is a huge difference between good design and bad design. We need to maintain the heritage and community feel of our area."



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Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth

Objective	Key initiatives
Safe and improved community facilities.	Investigate the need for new or additional local facilities such as multi-sport venues, library upgrades, community hubs and hall upgrades in areas of high growth.
	Champion the inclusion of high-quality social infrastructure as part of transformation projects.
	Explore partnership opportunities to address the lack of community facilities in Mt Wellington.
	Optimise our current community recreational facilities and prioritise the heating of outdoor swimming pools at the Lagoon Pool and Leisure Centre in Panmure and the Onehunga War Memorial Pool and Leisure Centre at Jellicoe Park.
	Change the use and service specifications for the Panmure Hall so that our community can use this as a community centre.
Good-quality open spaces.	Develop an Open Space Network Plan (OSNP) for Maungakiekie and the rest of our local board area and implement as funding allows.
	Work with Tāmaki Regeneration Company to upgrade and deliver high-quality parks and open spaces in Tāmaki during the regeneration programme.
	Advocate for the acquisition of land in Tāmaki to make up for the loss of reserve land from Point England Reserve.
	Champion the retention of our parks and other open spaces in all areas with new developments.
	Conduct an audit of playgrounds to ensure they are meeting the needs of our diverse community and that they cater to all ages and abilities.
	Progress the implementation of the Fergusson Domain Masterplan as funding allows.

Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth

Key initiatives

Advocate to Auckland Transport (AT) to deliver a high-quality transport hub in Onehunga that co-locates bus and rail interchanges and is able to accommodate future light-rail and other public transport connections.

Work with the council to negotiate a mitigation package to address adverse impacts of the proposed East West Link project, should it proceed, and advocate for investment in our area on priority projects such as the development of the Onehunga Wharf.

Support and fund the development of cycleways and walkways through our local parks.

Advocate to AT to increase the frequency of train services to and from Onehunga.

Advocate to AT for more park-and-ride facilities, including secure parking for bikes.

Advocate to AT to address the safety issues associated with the current underpass at Glen Innes train station and explore solutions, such as an overbridge.

Advocate to AT for prioritisation of a rail connection to the airport that goes through the Onehunga Wharf.

Advocate to the Governing Body for development contributions and proceeds of any local asset sales to be reinvested back in our area.

Advocate to Watercare for the prioritisation of stormwater facilities upgrades in Tāmaki to address the ongoing flooding issues.

Te whakatutuki i tā mātou mahere Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances our role is limited to representing your views on matters of local importance, because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, as well as ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 40.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Maungakiekie-Tāmaki Local Board values its relationships with mana whenua and mataawaka, and we are looking for new ways to grow and cement these relationships. Many of the aspirations and concerns we have heard from Māori are echoed across the wider community. We want to deliver meaningful outcomes and benefits for all.



He kõrero pūtea tahua **Funding information**

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year Budget (Long-term Plan) every three years and an annual budget every year. Local board agreements, briefly described in page 11, make up part of the annual budget.

A financial overview for the Maungakiekie-Tāmaki Local Board for the 2017/2018 financial year is included in Appendix 1 on page 42.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2 on page 44.

Auckland Council's 2018-2028 10-year Budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year Budget, informed by local board plans. The 10-year Budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act

initiatives in their local board plans.

Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

in the 2017/2018 financial year was \$535,924.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website, aucklandcouncil.govt.nz.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.



may impact local boards' ability to carry out all the key

Auckland Transport's Local Board Transport

The fund allocated to the Maungakiekie-Tāmaki Local Board

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important

Āpitihanga 1: Tirohanga take pūtea whānui **Appendix 1: Financial overview**

Income, expenditure and capital investment by local activities for Maungakiekie-Tāmaki Local Board for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	(\$0003)
Local community services	492
Local parks, sport and recreation	34
Local planning and development	-
Local environmental management	-
Total operating revenue	526
Operating expenditure	
Local community services	4,524
Local governance	1,064
Local parks, sport and recreation	6,492
Local planning and development	1,103
Local environmental management	165
Total operating expenditure	13,348
Net operating expenditure	12,822
Capital expenditure	
Local community services	1,134
Local governance	-
Local parks, sport and recreation	6,401
Local planning and development	-
Local environmental management	-
Total capital expenditure	7,535

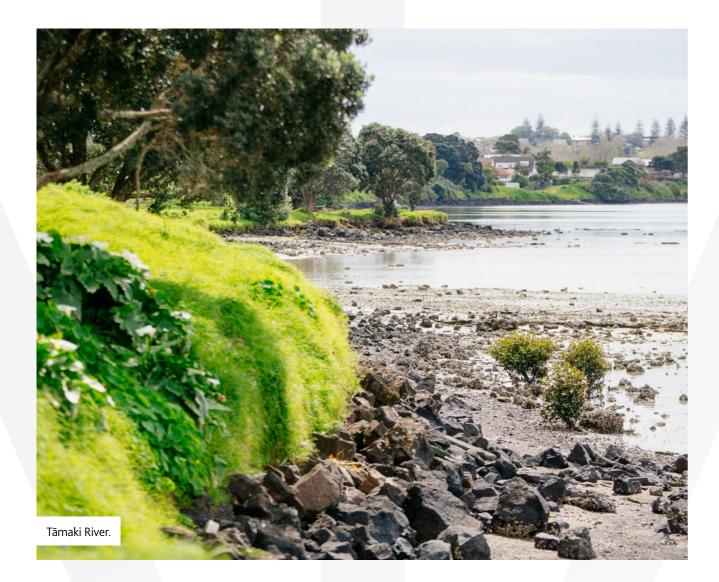




Āpitihanga 2: Kaupapa ā-rohe me ngā paerewa ā-mahi **Appendix 2: Local activities** and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table on page 45, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Maungakiekie-Tāmaki Local Board Agreement 2017/2018. This is available on the Auckland Council website, aucklandcouncil.govt.nz.



Local activities

Local parks, sport and recreation

This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. These activities include swimming pools and leisure centres servicing communities in the local area.

Local community services

This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.

Local planning and development

This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.

Local environmental management

Local environmental management activities work in partnership with locally based communities an iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.

Local governance

Activities in this group support our 21 local board to engage with and represent their communities, and make decisions on local activities. This suppo includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities and democracy and administrative support.

	Levels of service statements
	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.
	Provide sports fields that are fit for purpose and cater for community needs.
	Provide programmes and facilities that ensure more Aucklanders are more active more often.
	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.
	Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.
	Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.
	Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.
	Develop local business precincts and town centres as great places to do business.
k nd	Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.
5	
ls	The measures for this group of activities are covered under the Regional Governance group
ort	of activities in the Long-term Plan 2015- 2025 where the survey measures determine participation with Auckland Council decision- making in general. This includes local decision- making. There are no significant changes to the measures or targets for 2017/2018.

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Ngā mema o tō Poari ā-Rohe o Maungakiekie ki Tāmaki Your Maungakiekie-Tāmaki Local Board members



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