

Te Tahua Pūtea Tau 2021-2031

Te Tahua Pūtea Whakarauora

The 10-year Budget 2021-2031

Long-term Plan

Our Recovery Budget

Te Poari ā-Rohe o Ōtara-Papatoetoe
Ōtara-Papatoetoe Local Board



Volume
3
Extract

**Local Board Information
and Agreements**



Mihi

**Noho mai rā Tāmaki Makaurau,
moana waipiata,
maunga kākārīki.**

**Mai i ngā wai kaukau o ngā tūpuna,
ki ngā puke kawē i ngā reo o te tini,
i puta ai te kī mōu.**

**Tū ana he maunga,
takoto ana he raorao,
heke ana he awaawa.**

**Ko ō wahapū te ataahua,
ō tāhuna te mahora,**

te taiao e whītiki nei i a koe he taonga tuku iho.

**Tiakina kia meinga tonu ai koe
ko 'te tāone taioreore nui o te ao,
manakohia e te iwi pūmanawa'.**

**Tāmaki Mākaurau tirohia te pae tawhiti
he whakairinga tūmanako
mō ngā uri whakaheke ō āpōpō,
te toka herenga mō te hunga ka takahi ake
mā ō tomokanga,
te piriti e whakawhiti ai
tō iwi ki ngā huarahi o te ora.**

**Tāmaki Mākaurau e toro whakamua,
hīkina te mānuka.**

**Tērā te rangi me te whenua te tūtaki.
Maranga me te rā, he mahi māu me tīmata,
ka nunumi ana ki te pō,
whakatārewahia ō moemoeā ki ngā whetū.**

**Ko te oranga mutunga mōu
kei tua i te taumata moana.**

Tūwherahia ō ringa, kūmea mai ki tō uma.

**Tāmaki Makaurau
he tāone ūmanga kurupounamu koe;
tukua tō rongō kia rere i te ao.**

**Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.**

**From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.**

**Your mountains stand lofty,
your valleys spread from them
and your streams run freely.**

**Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.**

**Take care of it so that you will always be known
as 'the world-class city
where talent wants to be'.**

**Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.**

**Tāmaki Makaurau moving on,
accepting all challenges.**

Where even heaven and earth might meet.

**Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.**

**Perpetual health and growth
is beyond the horizon of cresting waves.**

Open your arms and pull them to your embrace.

**Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.**

How this 10-year Budget 2021-2031 is arranged

This document is an excerpt of Volume 3 of the Auckland Council 10-year Budget 2021-2031.

The complete annual budget has three separate volumes. To find out information on a particular area of the council’s work or services, you will need to look in the appropriate volume.

Public consultation ran during February and March 2021. This involved around 61 feedback events across the Auckland region. Both written and digital feedback were also encouraged and approximately 20,000 pieces of feedback were received. For a summary of the key decisions please visit aucklandcouncil.co.nz.

This plan was then adopted by the Governing Body on 29 June 2021.

Finding your way around the volumes:

Volume 1 **Volume 1: An overview of our 10-year Budget**

Section 1: An introduction to our 10-year Budget including a brief overview of the plans, strategies and budget that form the rest of this document.

Section 2: Our prospective financial statements for 2021-2031 and other key financial information.

Section 3: Report from the Auditor General.

Section 4: Supplementary Information including contacting the council, its structure and people. Glossary of terms and key word index.



Volume 2 **Volume 2: Our detailed budgets, strategies and policies**

Section 1: Our key strategies.

Section 2: Our Activities – summary information on the services Auckland Council delivers, performance measures and budget.

Section 3: Our key policies.

Section 4: Summary of the Tūpuna Maunga Authority Operational Plan 2021-2031.

Section 5: Our Council-controlled organisations.

Section 6: Supplementary information – Glossary of terms and Key word index.



Volume 3 **Volume 3: Local Board information and agreements**

Section 1: An overview of local boards, and their expenditure for 2021-2031.

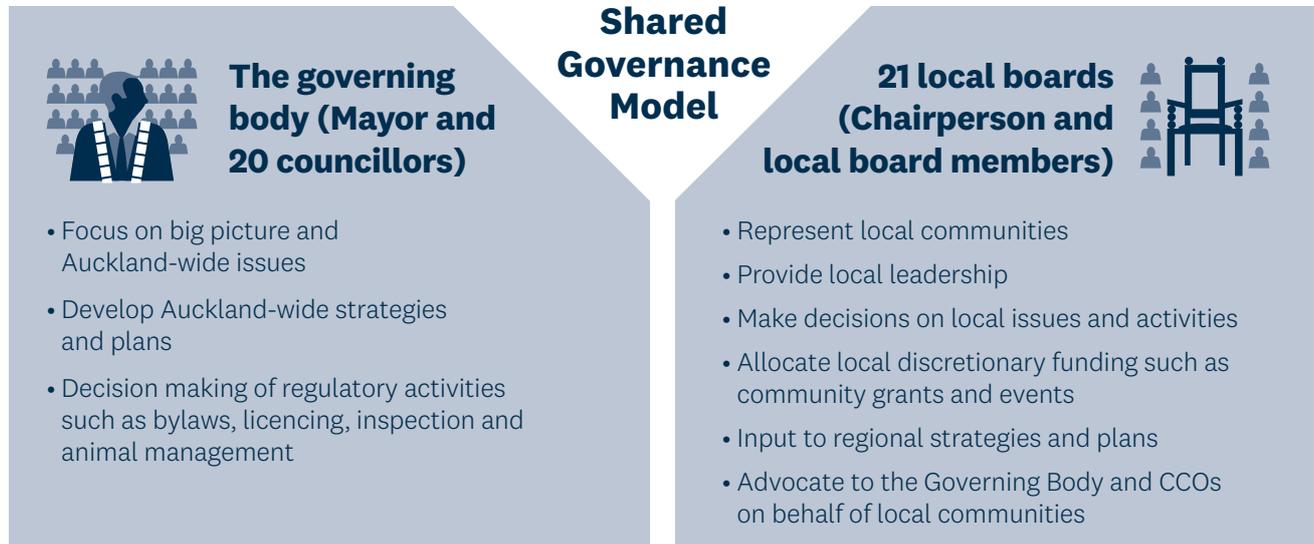
Section 2: Specific information for each of the 21 local boards, including the local board agreements.

Section 3: Supplementary information – Glossary of terms and Key word index.



Section One: Local board overview

1.1 Local board overview



Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Section 3.5 for the allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Section 3.5 for the list of delegated responsibilities to local boards.

1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities and intended levels of service for that area, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2021/2022 have been agreed between each local board and the Governing Body and are set out in Section 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- Local Community Services
- Local Planning and Development
- Local Environmental Management
- Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2021/2022 financial year.

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2021-2031 financial years are shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2021-2031 by local board

GROSS CAPITAL EXPENDITURE Financial year ending 30 June	Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	2,113	4,844	4,187	4,195	6,959	6,063	3,531	3,577	2,447	2,544	2,643
Aotea / Great Barrier	351	254	632	216	777	745	857	861	666	674	682
Devonport-Takapuna	4,923	5,650	4,731	4,873	5,087	6,709	6,442	6,489	6,315	6,426	6,541
Franklin	5,782	8,617	9,875	10,014	4,987	4,107	4,493	4,569	3,727	3,872	4,021
Henderson-Massey	7,303	13,335	11,294	14,094	8,516	5,478	5,969	6,049	10,009	15,296	5,358
Hibiscus and Bays	4,565	7,670	12,723	10,734	7,449	8,628	8,549	8,618	7,959	8,125	8,297
Howick	1,529	5,616	5,691	5,866	22,777	23,654	29,800	39,940	5,178	7,106	5,395
Kaipātiki	6,557	9,662	7,359	9,962	15,083	11,404	16,638	10,648	10,318	10,578	10,845
Māngere-Ōtāhuhu	2,864	5,329	4,618	5,602	6,802	8,768	5,872	5,922	4,899	5,012	5,127
Manurewa	1,710	4,716	2,093	9,497	3,774	4,633	5,371	5,414	4,057	4,178	4,246
Maungakiekie-Tāmaki	2,764	6,738	6,615	6,564	5,148	6,661	5,814	5,867	4,734	4,846	4,962
Ōrākei	2,116	5,177	6,479	3,860	9,080	6,860	6,555	6,601	5,747	5,851	5,959
Ōtara-Papatoetoe	7,818	5,999	6,304	7,165	6,408	7,654	7,402	7,461	6,611	6,754	6,902
Papakura	3,870	5,503	3,658	5,586	4,406	2,438	2,812	2,848	2,461	2,532	2,606
Puketāpapa	2,407	1,101	1,635	2,605	2,252	1,934	2,607	2,633	2,073	2,125	2,178
Rodney	4,346	9,437	11,659	10,155	8,946	10,720	9,525	9,613	9,524	9,720	9,923
Upper Harbour	1,179	10,683	6,044	2,953	3,536	1,478	2,013	2,051	1,313	2,043	1,452
Waiheke	1,142	2,350	2,696	2,826	2,330	2,664	2,803	2,829	2,447	2,505	2,566
Waitākere Ranges	1,112	2,905	2,961	2,114	3,899	2,833	2,822	2,842	2,535	3,235	2,631
Waitematā	5,990	12,289	6,366	6,052	5,362	6,600	6,550	6,615	6,029	6,283	6,301
Whau	2,747	10,326	19,314	18,576	3,905	5,685	24,316	17,469	28,415	37,449	9,848
	73,188	138,201	136,934	143,509	137,483	135,716	160,741	158,916	127,464	147,154	108,483

Expenditure for all local board areas for 2021-2031 by local board

GROSS OPERATING \$000 Financial year ending 30 June	Annual Plan Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	22,479	17,394	17,782	18,110	18,503	18,996	19,462	19,965	20,578	21,129	21,665
Aotea / Great Barrier	3,479	2,832	2,912	2,954	3,014	3,107	3,174	3,246	3,350	3,422	3,499
Devonport-Takapuna	16,723	15,640	15,959	16,238	16,532	16,928	17,344	17,773	18,258	18,700	19,176
Franklin	15,159	15,667	16,091	16,449	16,851	17,373	17,901	18,460	19,101	19,684	20,299
Henderson-Massey	28,359	29,524	30,258	30,912	31,632	32,501	33,407	34,355	35,469	36,557	37,708
Hibiscus and Bays	20,718	20,600	21,090	21,531	21,928	22,568	23,223	23,918	24,711	25,462	26,251
Howick	27,465	28,801	29,046	29,643	30,237	31,026	31,938	32,882	33,957	34,859	35,936
Kaipātiki	19,201	19,237	19,742	20,169	20,657	21,302	22,001	22,740	23,567	24,355	25,198
Māngere-Ōtāhuhu	19,291	17,305	17,665	17,988	18,357	18,804	19,276	19,771	20,330	20,901	21,504
Manurewa	16,246	15,910	16,257	16,974	17,331	17,771	18,232	18,715	19,307	19,866	20,457
Maungakiekie-Tāmaki	14,840	15,157	15,548	15,895	16,281	16,765	17,255	17,769	18,392	18,970	19,563
Ōrākei	13,452	14,092	14,462	14,777	15,129	15,576	16,031	16,511	17,068	17,597	18,156
Ōtara-Papatoetoe	18,739	19,130	19,539	19,899	20,320	20,848	21,398	21,966	22,682	23,367	24,093
Papakura	11,949	11,759	11,997	12,213	12,455	12,773	13,074	13,392	13,821	14,202	14,630
Puketāpapa	10,796	10,289	10,544	10,752	10,980	11,281	11,556	11,847	12,212	12,540	12,884
Rodney	19,042	17,681	18,163	18,602	19,079	19,718	20,367	21,065	21,849	22,584	23,339
Upper Harbour	13,594	13,583	13,881	14,189	14,518	14,925	15,317	15,725	16,170	16,580	17,012
Waiheke	7,294	7,662	7,846	8,007	8,187	8,419	8,645	8,883	9,158	9,407	9,670
Waitākere Ranges	9,485	9,497	9,822	9,893	10,087	10,350	10,591	10,945	11,290	11,600	11,927
Waitematā	29,157	29,155	29,826	30,482	31,171	31,978	32,800	33,672	34,697	35,699	36,752
Whau	15,084	15,310	15,749	16,197	16,904	17,602	18,388	19,231	20,113	20,973	21,873
	352,552	346,225	354,179	361,874	370,153	380,611	391,380	402,831	416,080	428,454	441,592

Budgets include inflation, interest and depreciation, and exclude corporate overheads.

Te Poari ā-Rohe o
Ōtara-Papatoetoe
**2.13 Ōtara-Papatoetoe
Local Board**



2.13 Ōtara-Papatoetoe Local Board

He kōrero mai i te Heamana

Message from the Chair

Muamua pea ona faafetai ma viia lo tatou Tapaau sili i le lagi, ona o lona alofa ua taitai mai le soifua o le tatou Board. O lenei ua tatou fesilafai i le ava fofoga ma le ava fatafata. Greetings to the ancestral honorifics of the members of the Ōtara-Papatoetoe Local Board. Welcome. Firstly, I want to praise and acknowledge God's grace that has led us, given members of the board life and today we meet face to face with mutual respect and dignity.

With Auckland Council's 10-year Budget finalised and our 2020 Ōtara-Papatoetoe Local Board Plan now adopted; it is time to get to work.

Our focus for 2021/2022 will be to deliver on the six outcomes of our local board plan and continue to advocate to the Governing Body for our ongoing initiatives.

We thank you for taking time to give us feedback. Your input helps us to know what is most important for our community and we can ensure that we are delivering the best outcomes possible.

COVID-19 exacerbated hardships, and we know our community faced multiple challenges. Many in our area worked during lockdowns delivering essential services, and now many continue facing the risk of exposure as frontline workers in our international airport. At the same time, job losses in our community have been significant. As a local board we continue to strongly push for local procurement with social outcomes for all major projects in our area as we want to ensure our community are prioritised for local jobs.

We continue to work on the Manukau Sports Bowl and are advocating for a high-performance hub for the south to nurture, build and celebrate our sporting talent. We look to make the area a place that will be enjoyed by all and will be asking for your feedback on a draft plan this year.

Other projects we are particularly proud to be working on this financial year include:

- refurbishing East Tāmaki Community Hall
- rebuilding the toilet and changing room facility at Aorere Park
- beginning phase two of the playground development at Hayman Park
- renewing the playground, footpath, park, amenities and providing te reo signage at Hillside South Park.

We look forward to engaging with you throughout the year as well as keeping you updated on these projects. Although it has been a difficult time for our community, there is a lot to do and a lot we can achieve together. Let's get started.



Apulu Reece Autagavaia

Chairperson, Ōtara-Papatoetoe Local Board

Te Rohe ā-Poari o Ōtara-Papatoetoe

Ōtara-Papatoetoe Local Board area





The population
is at
85,122

as per 2018 Census estimates,
up 9,459 on the 2013 Census.

We are home to:



**110 local parks
and sports fields**



**4
libraries**



**3
recreation
centres and**



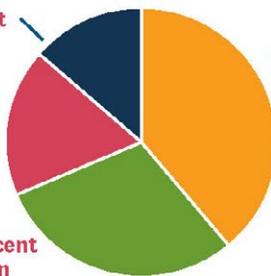
**2
community
centres**



**16 per cent
Māori**

**21 per cent
European**

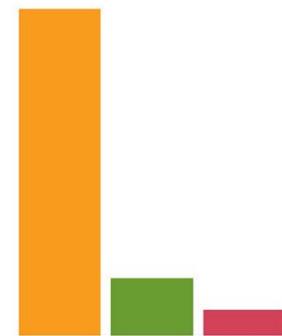
**35 per cent
Asian**



**Pacific Peoples
comprising
46 per cent**



**Top 3
LANGUAGES
SPOKEN**



**English 76,269
Samoan 13,602
Hindi 6,345**



**There is growth in the
Asian population, an increase by
8,484 people, or
39.7 per cent compared
to the last Census.**

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2018-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

Local Board Plan outcomes

The Ōtara-Papatoetoe Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Ōtara-Papatoetoe Local Board Plan are:

Whakaotinga tahi: Whakaahua i Manukau

Outcome 1: Transform Manukau

Manukau metropolitan centre is the thriving heart of our area – an attractive visitor destination, business centre and place to shop, live, learn, work and play.

Whakaotinga rua: He ohaoha ā-rohe taurikura

Outcome 2: Prosperous local economy

Our lively town centres drive sustainable economic development and attract investors and visitors. Youth and our community have many opportunities to gain skills and employment that result in a high standard of living.

Whakaotinga toru: He hapori taurikura, manaaki, haumaruru hoki

Outcome 3: A thriving, inclusive and safe community

Our community is connected across different cultures, has a sense of belonging and is proud of our area. People feel welcome and safe, they support each other, and have better access to transport.

Whakaotinga rima: He taiao toitū, hauora hoki

Outcome 5: Sustainable, healthy natural environment

We care for our natural environment and foster sustainable lifestyles. Our waterways and environment are healthy and free from pests, litter and pollution. We value our natural world and preserve kaitiakitanga locally.

Whakaotinga wha: He papa rēhia, he ratonga e hāngai ana ki ō ngā tāngata hiahia

Outcome 4: Parks and facilities that meet our people’s needs

Our parks and facilities are fit for purpose and reflect the communities they serve, building a sense of identity, ownership and pride in the area while boosting participation and promoting a healthy lifestyle.

Whakaotinga ono: He wāhi honohono, he ngāwari te neke haere

Outcome 6: Connected area and easy to get around

Everyone can easily and safely get around on foot, bicycle, bus, train and car.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Ōtara-Papatoetoe Local Board looks forward to continuing working with mana whenua and mataawaka to meet our shared aspirations for our local board area. The board intends to develop and maintain enduring relationships with mana whenua and mataawaka directly.

Ongoing discussions continue to develop the ‘Māori input into local board decision-making project’, and we seek further opportunities to push this project forward. This will be vital in establishing a precedent where we aim to have mana whenua at the table with us. The board believes in Māori-led actions to achieve Māori outcomes.

The local board also has many programmes that contribute to Māori development including:

- supporting the customary kaitiaki role of mana whenua
- supporting Māori priorities for protecting and restoring sites of cultural significance, the Manukau Harbour, the Tāmaki Estuary and other waterways
- working with mana whenua in naming new council-owned facilities, roads and parks to reflect our local cultural heritage, eg. Te Kete Rukuruku project for naming parks and reserves
- working with and supporting our local libraries to deliver on te ao Māori and te reo language courses.

Ōtara-Papatoetoe Local Board Agreement 2021/2022

Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Ōtara-Papatoetoe Local Board area are set out below under each local activity.

Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$16.7 million and capital investment of \$6.0 million.

The key initiatives we have planned for 2021/2022 include:

- continuing to celebrate local heritage and diversity through events such as the Diversity Festival
- working with mana whenua to increase the exposure of te reo Māori in our area through naming and signage, particularly in parks
- community programmes to support groups such as seniors and youth
- capacity-building programmes that support neighbourhood development
- Māori responsiveness and capacity building.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 3: A thriving, inclusive and safe community
- Outcome 4: Parks and facilities that meet our people's needs
- Outcome 5: Sustainable, healthy natural environment.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	84%	62%	62%
Percentage of Aucklanders that feel their local town centre is safe - night time	24%	17%	17%
Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities			
The percentage of Empowered Communities activities that are community led	75%	45%	63%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	79%	40%	60%
We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often¹			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	66%	71%	71%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The customers' Net Promoter Score for Pools and Leisure Centres	50	57	57
The percentage of users who are satisfied with the overall quality of local parks	74%	70%	70%
The percentage of residents who visited a local park in the last 12 months	66%	76%	76%
We showcase Auckland's Māori identity and vibrant Māori culture			
The percentage of local programmes, grants and activities that respond to Māori aspirations	36%	15%	36%
We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life¹			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	315,389	460,000	260,800
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline ²
The percentage of arts, and culture programmes, grants and activities that are community led	75%	35%	75%
The percentage of art facilities, community centres and hire venues network that is community led	33%	33%	25%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline ²
The number of attendees at council-led community events	2,200	2,200	3,200
The number of participants in activities at art facilities, community centres and hire venues	242,129	276,000	278,760
The number of visits to library facilities	496,170	580,000	457,500
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline ²
The percentage of attendees satisfied with a nominated local community event	59%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	94%	85%	85%

¹ Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

² Baselines and targets for these performance measures will be developed during the next few years.

Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.1 million.

The key initiatives we have planned for 2021/2022 include:

- supporting community action to reduce harm from alcohol by objecting to new off-licence establishments
- business sustainability programmes to encourage and teach businesses sustainable practices
- The Rebel Business School, which provides education and support for locals interested in starting their own business

- developing a masterplan to guide decision making for the future use and development of Manukau Sports Bowl
- supporting community-led safety initiatives in town centres.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 1: Transform Manukau
- Outcome 2: Prosperous local economy
- Outcome 3: A thriving, inclusive and safe community
- Outcome 5: Sustainable, healthy natural environment
- Outcome 6: Connected area and easy to get around.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$267,000.

The key initiatives we have planned for 2021/2022 include:

- supporting environmental restoration programmes for Ōtara Lake and the Manukau Harbour
- continuing the Enviroschools programme and other community-led projects such as Pest Free Auckland and Neat Streets
- planting natives along streams and waterways to restore our freshwater ecosystems
- supporting residents, businesses and schools to develop skills, knowledge and capacity to reduce emissions and respond to climate change
- continuing to work on the Puhinui Stream Regeneration Project.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 4: Parks and facilities that meet our people's needs
- Outcome 5: Sustainable, healthy natural environment.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change¹			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	70%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	70%

¹ The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

² New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 Financial year ending 30 June	Annual Plan 2020/21	Long-term Plan 2021/22
Sources of operating funding:		
General rates, UAGCs, rates penalties	15,671	17,029
Targeted rates	1,690	1,713
Subsidies and grants for operating purposes	844	829
Fees and charges	2,015	2,326
Local authorities fuel tax, fines, infringement fees and other receipts	332	347
Total operating funding	20,552	22,244
Applications of operating funding:		
Payment to staff and suppliers	17,480	17,928
Finance costs	1,044	944
Internal charges and overheads applied	1,850	3,137
Other operating funding applications	0	0
Total applications of operating funding	20,374	22,009
Surplus (deficit) of operating funding	178	235
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	7,640	5,764
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	7,640	5,764
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	185	1,048
- to improve the level of service	3,746	2,076
- to replace existing assets	3,887	2,875
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	7,818	5,999
Surplus (deficit) of capital funding	(178)	(235)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
Promote more reinvestment in the Transform Manukau area	<p>The revenue gained from the sale of council-owned land in our local board area should be re-invested here for better infrastructure, community facilities and green spaces. It is projected that there will be \$144 million as revenue from sales in the Manukau area over the next 10 years.</p> <p>The local board aim to:</p> <ul style="list-style-type: none"> ensure the funds are prioritised for allocation to local area projects, such as the next stage of the Hayman Park wetlands and playground development and a playground progress Manukau Sports Bowl plan as part of Transform Manukau seek a policy change to ensure revenue attained through sales within a transform, unlock or support area are reinvested into that area or within the local board area. ensure any placemaking and place-shaping will accommodate the projected influx of university students in the future. 	Eke Panuku Development Auckland, Governing Body
New Transform area: Ōtara	<p>Make Ōtara a “transform area” and make use of the opportunity coming up with Manukau Institute of Technology (MIT) moving its south campus to Manukau. There will be amazing residential and commercial areas and, combined with existing council-owned community facilities and assets, Ōtara can be transformed.</p>	Eke Panuku Development Auckland, Governing Body
New civic and community hub in Papatoetoe	<p>We are currently investigating the possibility of a community/civic hub in Papatoetoe. Currently Papatoetoe has no civic space where locals can participate, get together, celebrate and embrace their diversity. Increasing projected population within the Eke Panuku Papatoetoe Unlock area means this project should be prioritised. We will be advocating to work with the Governing Body and Eke Panuku to fill the need in this community that the local board cannot fund on its own.</p>	Governing Body, Eke Panuku Development Auckland
Fit-for-purpose sports fields and community facilities that serve our local people	<p>Seek opportunities to upgrade our local sports fields (sand-carpet, artificial or hybrid) and lights, in particular Papatoetoe Recreational Reserve, East Tāmaki Reserve, Rongomai Reserve, Te Puke O Tara Park and Ngāti Ōtara Park. Also, the development, renewals and/or refurbishment of:</p> <ul style="list-style-type: none"> Papatoetoe Town Hall and Chambers East Tāmaki Community Centre Hayman Park (stage 2) – new playground Sutton Crescent land acquisition and development for public open space and Kolmar use Manukau Sports Bowl – redevelop in accordance with new masterplan. 	Governing Body
Finalise local alcohol policy and reduce harm from alcohol	<p>We will continue to advocate for the Auckland Provisional Local Alcohol Policy (PLAP) to be made operative as soon as possible and to strengthen the Sale and Supply of Alcohol (Renewal of Licences) Amendment Bill (No 2), particularly its purpose and intent. The southern boards have since long advocated to reduce harm from the proliferation of off-licenses in the south. Areas in close proximity to local schools and dairies in the Ōtara-Papatoetoe Local Board area need to be ‘Dry Areas’.</p>	Governing Body, central government

Initiative	Description	Advocating to
	<p>The board has over the past years supported community groups to build their capacity to participate in District Licensing Committee (DLC) hearings. This is not enough, and the following must happen:</p> <ul style="list-style-type: none"> • the local alcohol policy must be finalised. • barriers to community participation in the hearings process, including DLC hearing procedures, should be reduced. • DLC membership should reflect the diversity and values of the community it serves. <p>We will continue to support our communities by advocating to the council's Governing Body (and relevant committees) for the Signage Bylaw review to be used as an opportunity to effectively reduce exposure to alcohol marketing in the local board area and the wider Auckland region.</p>	
<p>Regional action and investment to reduce, minimise and manage waste</p>	<p>The local board supports the council's target for zero waste and asks for regional action and investment by:</p> <ul style="list-style-type: none"> • supporting a higher waste disposal levy with a concentration on commercial waste streams, construction and demolition waste, organic waste and plastic waste, which together contribute 80 per cent of Auckland waste • managing illegal dumping by investing more resources for intervention and community-led projects • advocating for stronger product stewardship requirements for businesses • progressing Resource Recovery Centres in the south and exploring sites and alternative methods of rubbish disposal. For example, clean burning. 	<p>Governing Body, central government</p>
<p>Affordable, warm, dry, and safe homes: Support the inclusion of social, affordable and well insulated housing in the local area</p>	<p>Advocate, collaborate and work with Kāinga Ora (for work in Middlemore and Wymondley), mana whenua, council and potential developers for high quality urban design and affordable, well-insulated housing within the development mix. Advocate for solutions to homelessness, including overnight shelters and emergency housing.</p>	<p>Governing Body, Kāinga Ora</p>
<p>Improve employment and training and entrepreneurship opportunities in the southern areas for young people</p>	<p>Prioritise opportunities for youth, especially those classified as Not in Education Employment or Training. The Southern Initiative, council departments, CCOs (such as Auckland Transport, Auckland Unlimited, Eke Panuku Development Auckland), NGOs and central government must work together to:</p> <ul style="list-style-type: none"> • strongly advocate for local procurement - local jobs for local people • identify alignments to avoid duplication • seek innovative funding opportunities within council as well as externally. 	<p>Governing Body, central government</p>
<p>Prioritise public transport through 'route protection', safer roads and connectivity</p>	<p>The local board continues to advocate for the following projects:</p> <ul style="list-style-type: none"> • light rail from Auckland Airport to Puhinui Station through State Highway 20B to Manukau and then through to Botany, before considering any other corridors • elevator at Papatoetoe train station • residential speed management – a priority for Puhinui and in the areas near Aorere Park • develop the Southern Spur rail line • intersection upgrade: <ul style="list-style-type: none"> ➤ Ormiston Rd/Preston Rd/East Tāmaki Rd 	<p>Auckland Transport, central government, Governing Body</p>

Initiative	Description	Advocating to
	<ul style="list-style-type: none"> ➤ Realignment – St. George/Kolmar Rd/Wallace Rd • continue implementation of our Greenways Plan (Local Paths) for safe cycling and walking tracks. <p>Ensuring the local transport network is accessible and safe for diverse communities, especially those with physical disabilities and school students in high-risk areas.</p>	

Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Apulu Reece Autagavaia
(Chairperson)**

Phone: 021 723 146

[reece.autagavaia@
aucklandcouncil.govt.nz](mailto:reece.autagavaia@aucklandcouncil.govt.nz)



**Dawn Trenberth (Deputy
Chairperson)**

Phone: 021 729 302

[dawn.trenberth@aucklandcouncil.
govt.nz](mailto:dawn.trenberth@aucklandcouncil.govt.nz)



Dr Ashraf Choudhary

Phone: 021 799 573

[ashraf.choudhary@
aucklandcouncil.govt.nz](mailto:ashraf.choudhary@aucklandcouncil.govt.nz)



Dr Ofa Dewes

Phone: 021 198 1711

ofa.dewes@aucklandcouncil.govt.nz



Lotu Fuli

Phone: 021 242 3713

[lotu.fuli@aucklandcouncil.
govt.nz](mailto:lotu.fuli@aucklandcouncil.govt.nz)



Swanie Nelson

Phone: 021 195 1420

[swanie.nelson@aucklandcouncil.
govt.nz](mailto:swanie.nelson@aucklandcouncil.govt.nz)



Ross Robertson

Phone: 027 492 3245

[ross.robertson@aucklandcouncil.
govt.nz](mailto:ross.robertson@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Ōtara-Papatoetoe Local Board office

Level 1, Manukau Civic Building

31-33 Manukau Station Road

Auckland, 2104

For general enquiries, assistance and information, phone 09 301 0101 any time or visit aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website:
aucklandcouncil.govt.nz > About council > Meetings and agendas



Auckland Council disclaims any liability whatsoever in connection with any action taken in reliance of this document for any error, deficiency, flaw or omission contained in it.

Te tahua pūtea tau 2021-2031. Te tahua pūtea whakarauora. The 10-year budget 2021-2031. Long-term plan. Our recovery budget. Volume 3: Local board information and agreements