

Mai i ngā wai kaukau o ngā tūpuna, ki ngā puke kawe i ngā reo o te tini,

te taiao e whītiki nei i a koe he taonga tuku iho.

Tiakina kia meinga tonu ai koe ko 'te tāone taioreore nui o te ao, manakohia e te iwi pūmanawa'. Tāmaki Mākaurau tirohia te pae tawhiti he whakairinga tūmanako mō ngā uri whakaheke o āpōpō,

te toka herenga mō te hunga ka takahi ake mā ō tomokanga,

te piriti e whakawhiti ai tō iwi ki ngā huarahi o te ora.

Tāmaki Mākaurau e toro whakamua,

hīkina te mānuka.

Tērā te rangi me te whenua te tūtaki.

Maranga me te rā, he mahi māu me tīmata,

ka nunumi ana ki te pō,

whakatārewahia ō moemoeā ki ngā whetū.

Ko te oranga mutunga mōu

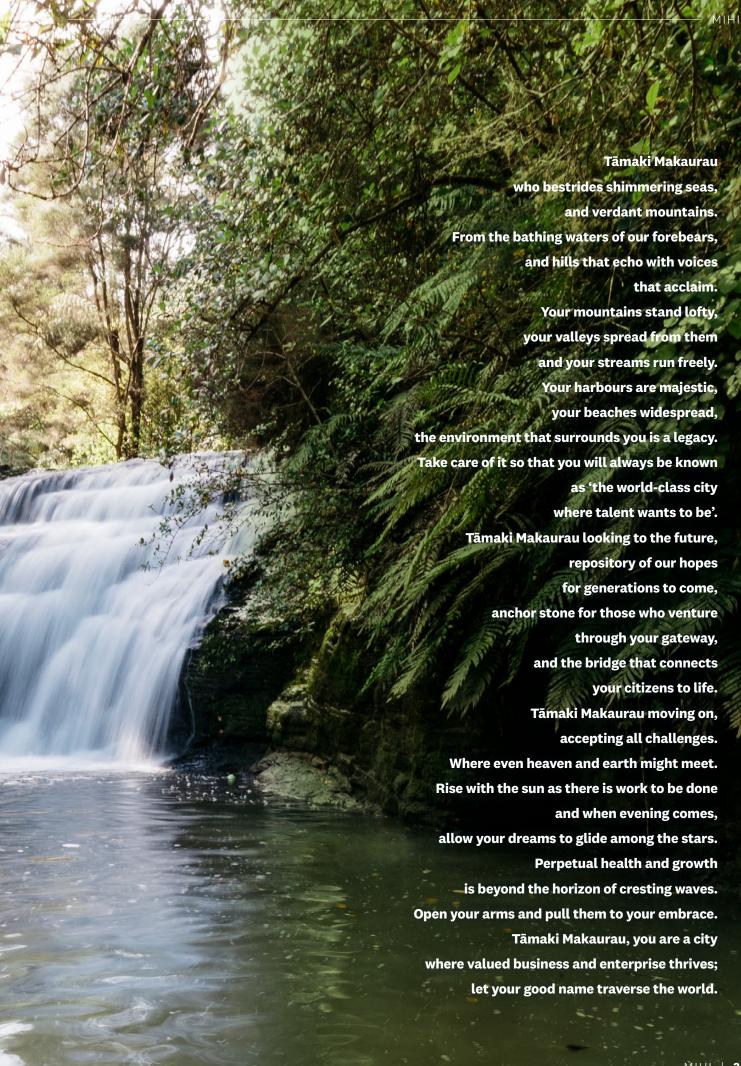
kei tua i te taumata moana.

Whakatuwherahia ō ringa, kūmea mai k i tō uma.

Tāmaki Makaurau

he tāone ūmanga kurupounamu koe;

tukua tō rongo kia rere i te ao.



How this document is arranged

This document is an excerpt of Volume 2 of the Auckland Council Annual Budget 2022/2023. This is Auckland Council's plan for delivering services and building infrastructure during the 2022/2023 financial year, the second year of the council's 10-year Budget 2021-2031 (Long-term Plan or LTP).

Public consultation ran during February and March 2022. This involved feedback events across the Auckland region.

This plan was adopted by the Governing Body on 29 June 2022.

Volume

Our annual plan for 2022/2023

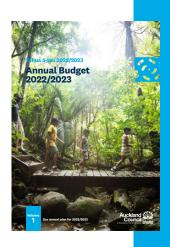
Section One contains our plan for 2022/2023, including the climate action package, the impact of our budget challenges and ways of mitigation, plans to roll out the waste service standardisation, explanation of the rate changes, increased local board decision-making and information regarding Māori identity and wellbeing.

Section Two contains budgets for our key activities including the services, investment and savings planned to be delivered.

Section Three contains the financial overview for our organisation as a whole, key changes to rates and other fees, prospective financial statements for 2022/2023, rating policy overview, prospective funding impact statement and other key financial information.

Section Four contains information on The Tūpuna Maunga o Tāmaki Makaurau Authority.

Section Five outlines the structure of the council as well as ways to contact the council, a glossary of terms and the key word index.



Volume

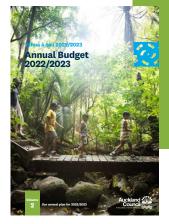
Local board information and agreements

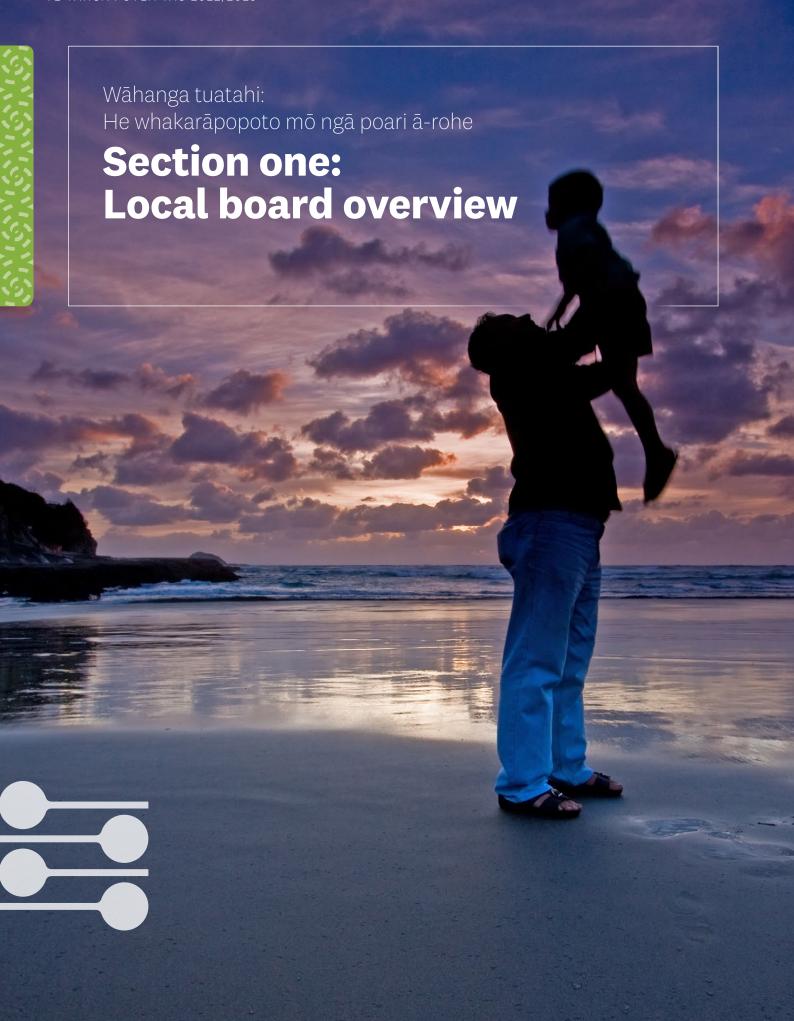
Section One provides information on local boards and a summary of their planned expenditure for 2022/2023.

Section Two contains a local board agreement (outlining local activity initiatives and budgets for 2022/2023) for each of the 21 local boards.

Section Three contains the allocation of Decision-making Responsibilities of Auckland Council's Governing Body and Local Boards Policy.

Section Four contains a glossary of terms and key word index.





He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
 - provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
 - input to regional strategies and plans
- advocate to the Governing Body and councilcontrolled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

- 1. Legislation local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
- 2. Allocation of decision-making for non-regulatory activities the Governing Body has allocated decisionmaking responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Part 3 for the Allocation of decision-making responsibilities for nonregulatory activities.
- 3. Delegation of decision-making responsibilities the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the 10-year Budget (Long-term Plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2022/2023 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- 1. Local Community Services
- 2. Local Planning and Development
- 3. Local Environmental Management
- 4. Local Governance.

Local board agreements outline the key initiatives and funding for each activity area for the 2022/2023 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

- 1. Asset based services the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
- 2. Locally driven initiatives an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
- 3. Governance services an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2022/2023 financial year is shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2022/2023 by local board

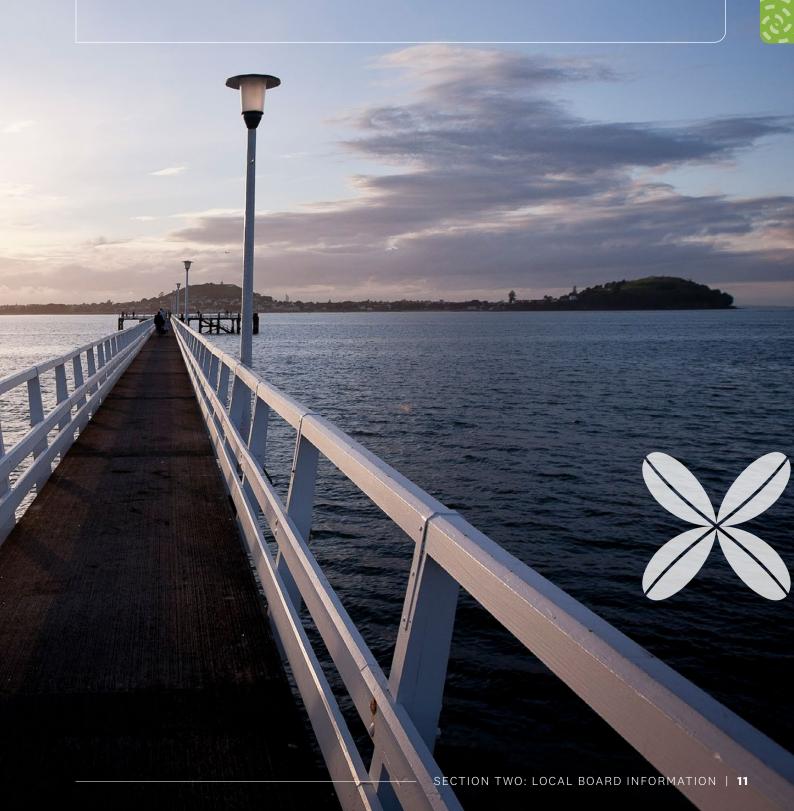
\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2021/2022	LTP 2022/23	ANNUAL PLAN 2022/23
Gross Capital Expenditure			
Albert-Eden	4,844	4,187	4,187
Devonport-Takapuna	5,650	4,731	4,935
Franklin	8,617	9,875	10,347
Great Barrier	254	632	591
Henderson-Massey	13,335	11,294	14,373
Hibiscus and Bays	7,670	12,723	19,078
Howick	5,616	5,691	6,464
Kaipātiki	9,662	7,359	6,870
Māngere-Ōtāhuhu	5,329	4,618	4,403
Manurewa	4,716	2,093	2,093
Maungakiekie-Tāmaki	6,738	6,615	7,898
Ōrākei	5,177	6,479	6,651
Ōtara-Papatoetoe	5,999	6,304	6,304
Papakura	5,503	3,658	3,483
Puketāpapa	1,101	1,635	1,635
Rodney	9,437	11,659	11,853
Upper Harbour	10,683	6,044	12,794
Waiheke	2,350	2,696	2,739
Waitākere Ranges	2,905	2,961	3,668
Waitematā	12,289	6,366	6,866
Whau	10,326	19,314	16,253
Capex Total	138,201	136,933	153,485



Budgets include inflation, interest and depreciation, and exclude corporate overheads

Wāhanga tuarua: He whakarāpopoto mō ngā poari ā-rohe

Section Two: Local board information



Te Poari ā-Rohe o Papakura

2.14 Papakura Local Board

He kõrero mai i te Heamana

Message from the Chair

It is my pleasure to present the key priorities and advocacy areas included in our Papakura Local Board Agreement 2022/2023.

The local board is working with the Takanini and Papakura Business Associations to achieve a metropolitan centre.

It is exciting to know that the first stage of Hingaia Park is being developed and Keri Downs Park is undergoing an upgrade.

You have told us that there are increased household financial pressures because of COVID-19 and the board will continue to offer youth scholarships, community grants and will increase funding to mara kai (community gardens) and food security initiatives. The board will also provide free community events. For example, Anzac Day, Street Fest, Carols in the Park, Santa Parade, Movies in the Park, and a variety concert. Additionally, the board will fund free sports and community activations to encourage people, including our older residents, to get out and reconnect.

Your feedback highlighted the importance of the environment and climate action. The local board will continue to work closely with neighbouring local boards to deliver the Papakura Stream restoration and Manukau Harbour Forum projects. The board will also fund new Industrial Pollution Prevention and Pest-Free programmes. In addition, the board will continue to advocate for the Climate Action Targeted Rate, if introduced, to be used for integrated cycleways in the south, urban Ngahere and the establishment of a resource recovery park in the south.

With Papakura having a relatively young population, the board will continue to invest in The Corner Creative Trust, rangatahi development, and the youth council, to ensure our young people are developed to their full potential.

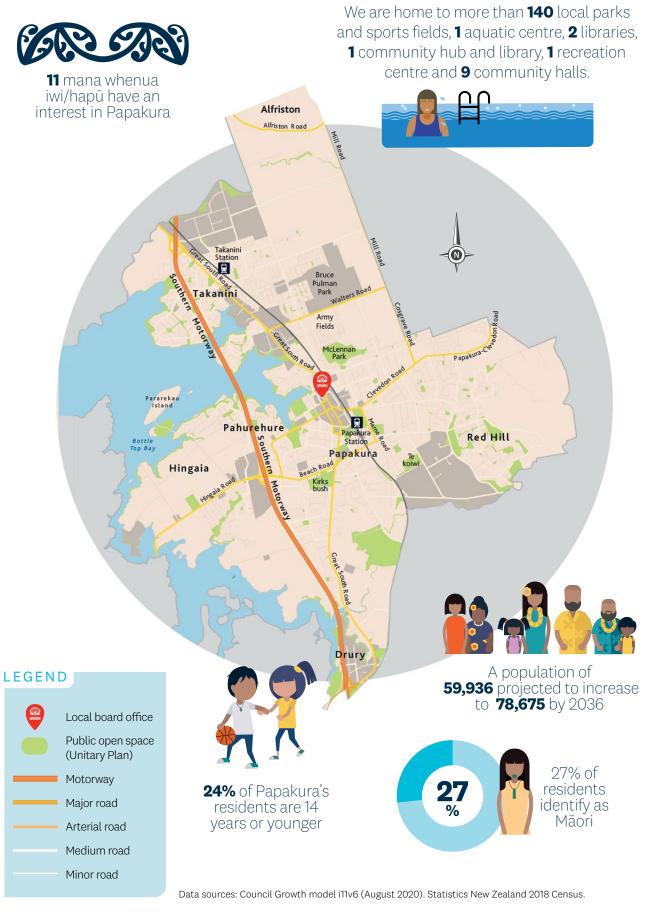
Thank you for your continued support, we look forward to working with you throughout the year on our key priorities.

Brent Catchpole

Chair, Papakura Local Board



Papakura Local Board area



Local Board Plan outcomes

The Papakura Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Papakura Local Board Plan are:

Whakaotinga tahi: He ohaoha ā-rohe ngangahau, taurikura hoki

Outcome 1: A vibrant and prosperous local economy

Our part of the world thrives, with successful local businesses creating jobs for local people. Our commercial centres are great places to work, shop, relax and enjoy the company of family and friends.

Whakaotinga rua: He hapori e whakahaumakotia ana e tona kanorau, e rongo ana ngā tāngata i te honohono, he oi, he hauora te āhuatanga o te noho

Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives

We have great parks and places to play and do the things we enjoy. We come together at lively events and activities that include people socially and draw on the strengths of our different cultures.

Whakaotinga toru: He wāhi pai te honohono, he ngāwari te neke haere

Outcome 3: A well-connected area where it's easy to move around

Our roads are free from congestion, public transport is convenient and reliable, walkways and cycleways are linked together and safe.

Whakaotinga whā: He taiao, he tukunga iho e kaingākautia ana

Outcome 4: A treasured environment and heritage

We value our natural environment and heritage, protecting and nourishing them for future generations.

Whakaotinga rima: He rangapū ki te Māori e hanga ana i te Papakura i reira te tuakiri, te ahurea me ngā tūmanako Māori e kauawhitia ana

Outcome 5: A partnership with Māori that creates a Papakura where Māori identity, culture and aspirations are embraced

We recognise the importance of partnering with Māori to create enduring relationships, a thriving Māori identity, and outcomes that benefit Māori and all Papakura residents.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2022/2023 financial year. In addition, each local board carries out responsibilities delegated to it by the Governing Body, in accordance with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory

To meet this commitment the Papakura Local Board Plan 2020 recognises the importance of partnering with Māori to create enduring relationships, a thriving Māori identity, and outcomes that benefit Māori and all Papakura residents. The board has the following objectives:

- build strong governance-level partnerships between Papakura Local Board and mana whenua
- celebrate Papakura's Māori identity and culture
- support Māori aspirations for kaitiakitanga over our natural environment for the benefit of current and future generations
- support Māori to deliver community and economic benefits to the people of Papakura.

Papakura Local Board Agreement 2022/2023

Priorities by activity area

Auckland Council's 2022/2023 funding priorities for local activities which contribute to key community outcomes in the Papakura Local Board area are set out below under each local activity.

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$12.8 million and capital investment of \$3.2 million.

The key initiatives we have planned for 2022/2023 include:

• supporting Māori led aspirations

The customers' Net Promoter Score for Pools

The percentage of users who are satisfied with

The percentage of residents who visited a local

the overall quality of local parks

park in the last 12 months

and Leisure Centres

- continuing to support community-led initiatives at Smiths Ave Reserve through the funding of coordinators and activations
- community arts programme, including a Matariki event
- community activations and placemaking across the board area.

The local community services and key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives
- Outcome 5: A partnership with Māori that creates a Papakura where Māori identity, culture and aspirations are embraced.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	59%	65%	65%
Percentage of Aucklanders that feel their local town centre is safe - night time	21%	28%	28%
Utilising the Empowered Communities Approacommunities	ach, we support Auckland	ders to create thriving, co	onnected and inclusive
The percentage of Empowered Communities activities that are community led	70%	70%	70%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	65%	70%	70%
We provide safe and accessible parks, reserve Aucklanders more active, more often	s, beaches, recreation pr	ogrammes, opportunitie	s and facilitates to get
The percentage of park visitors who are satisfied with the overall quality of sportsfields	70%	75%	75%

50

54%

72%

15

60%

85%

15

60%

85%

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We showcase Auckland's Māori identity and vil	brant Māori culture		
The percentage of local programmes, grants and activities that respond to Māori aspirations	34%	45%	45%
We fund, enable, and deliver services, program libraries) that enhance identity, connect peopl			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	87,181	163,100	132,698
The percentage of local community services, programmes and facilities that are community led	New Measure	Set Baseline ¹	Set Baseline ¹
The percentage of arts, and culture programmes, grants and activities that are community led	62%	70%	70%
The percentage of art facilities, community centres and hire venues network that is community led	20%	27%	17%
The number of participants for local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹
The number of attendees at council-led community events	600	1,500	1,500
The number of participants in activities at art facilities, community centres and hire venues	317,917	200,000	210,0002
The number of visits to library facilities	172,299	255,000	255,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹
The percentage of attendees satisfied with a nominated local community event	Not measured	75%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

1. Baselines and targets for these performance measures will be developed during the next few years.

Local Planning and Development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$303,000.

The key initiatives we have planned for 2022/2023 include:

- funding external partners to deliver free community events including Street Fest, Carols in the Park, Santa Parade and a summer variety concert
- work with the Papakura Commercial Project Group to plan and support continued development of the town centre and the wider commercial areas
- support Takanini Business Association, including the establishment of a new Business Improvement District (BID) programme for the area
- implementation of the Heritage Interpretation Project developing a heritage map.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Outcome 1: A vibrant and prosperous local economy
- Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives
- Outcome 4: A treasured environment and heritage.

^{2.} Target has been increased to reflect the addition of venue hire services in late 2021 at the Takaanini Community Hub, Te Paataka Koorero O Takaanini.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual budget to deliver these activities includes operating costs of \$157,000 and capital investment of \$248,000. The key initiatives we have planned for 2022/2023 include:

- working with neighbouring local boards on Papakura Stream restoration
- working in partnership with Māori on Te Koiwi Pond restoration
- implementation of the Urban Ngahere Action Plan
- working with other southern local boards to continue to support the Manukau Harbour Forum
- Papakura Pest-Free
- Industrial Pollution Prevention initiative.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Outcome 4: A treasured environment and heritage
- Outcome 5: A partnership with Māori that creates a Papakura where Māori identity, culture and aspirations are embraced.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We work with Aucklanders to manage the natu the effects of climate change	ural environment and ena	able low carbon lifestyles	s to build resilience to
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes	N/A	70%	75%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes	N/A	80%	85%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes	N/A	70%	75%

Local Governance

We support elected representatives across our 21 local boards to make well-informed decisions on local activities. This includes strategic advice and leadership in preparing local board plans and annual local board agreements (budgets) and work programmes. We lead engagement with communities, including mana whenua and Māori. We support their input into regional plans, policies, and strategies, and provide democracy and administrative services. We manage for a for elected members to explore, develop, advocate for, and manage issues of communal concern.

There is no performance measure for this activity.

Our annual operating budget to deliver these activities is \$1 million.

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2022 to 30 June 2023 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 FINANCIAL YEAR ENDING 30 JUNE	LONG-TERM PLAN 2021/2022	ANNUAL PLAN 2022/2023
Sources of operating funding:	"	
General rates, UAGCs, rates penalties	13,024	14,894
Targeted rates	250	250
Subsidies and grants for operating purposes	16	16
Fees and charges	382	401
Local authorities fuel tax, fines, infringement fees and other receipts	122	138
Total operating funding	13,794	15,699
Applications of operating funding:		
Payment to staff and suppliers	11,261	13,573
Finance costs	472	543
Internal charges and overheads applied	2,036	1,446
Other operating funding applications	0	0
Total applications of operating funding	13,769	15,562
Surplus (deficit) of operating funding	25	137
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,478	3,346
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	5,478	3,346
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	2,125	1,025
- to improve the level of service	747	243
- to replace existing assets	2,630	2,216
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	5,503	3,483
Surplus (deficit) of capital funding	(25)	(137)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibilities or funding for in the Annual Budget but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of this Annual Budget were:

INITIATIVE	DESCRIPTION
Advocacy for Climate Action Targeted Rate (CATR) initiatives in the south	• Integrated cycle path network in south: Prioritise funding for a network of integrated recreational and active transport cycleways and shared pathways across south Auckland.
	The board requests support (both funding from the Climate Change Targeted Rate and staffing support) from CCOs (Auckland Unlimited and Auckland Transport) to progress the cycleway from Papakura Train Station to Clevedon (Hunua trail) and maximising the opportunities to link the southern pathway to the town centre.
	• The board recognises cycle-related tourism opportunities as an important part of the Papakura COVID-19 recovery approach that will contribute to the reduction in carbon emissions by encouraging cycling.
	Urban Ngahere: Request the Governing Body includes funding to support the roll out of the Urban Ngahere Strategy in the south. There are opportunities for a whole of south approach, including partnership with mana whenua.
	• Circular Economy / Establishment of a resource recovery park and recycling centres in the south:
	• The board is a strong advocate for a resource recovery facility / eco park / eco hub in the south and sees this as an integral part of a circular economy.
	The board advocates for support to develop key educational / partnership opportunities in relation to a circular economy approach.
	The board notes similar circular resource management views were expressed in the Ngāti Whatua and Ngaati Whanaunga submissions.
Opaheke Sports Park Water / Wastewater Connection	The board advocates for regional funding towards the cost of connecting Opakehe Sport Park to the town water and wastewater supply, estimated to be \$800,000, to enable the use of the existing sports park by a range of sporting clubs and other users.
	Retention of green space – do not sell existing green space as non-strategic assets
Impacts of housing intensification in and around Papakura	 Provision of appropriate green space / tree canopy in new developments Request for a view of the open space policy in terms of thresholds for neighbourhood parks.
Local Board Capital Transport Fund (LBCTF)	Retain the Local Board Capital Transport Fund of \$20million.
Manukau Harbour	The board advocates for additional funding for the Manukau Harbour from the Natural Environment Targeted Rate. The Ports of Auckland should be funding the Manukau Harbour Forum.

Appendix B: How to contact your local board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



Brent Catchpole - Chairperson 021 390 430 brent.catchpole@aucklandcouncil. govt.nz



George Hawkins 021 197 7553 george.hawkins1@aucklandcouncil.govt.nz



Jan Robinson - Deputy Chairperson, JP 021 193 6303 jan.robinson@aucklandcouncil.govt.nz



Keven Mealamu 09 301 0101 keven.mealamu@aucklandcouncil.govt.nz



Felicity Auva'a 021 526 941 felicity.auvaa@aucklandcouncil.govt.nz



Sue Smurthwaite 021 194 0401 sue.smurthwaite@aucklandcouncil.govt.nz

The board can be contacted at the address below:

Papakura Local Board office 35 Coles Crescent Papakura 2110

For general enquiries, assistance and information, phone 09 301 0101 any time or visit www.aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website:

www.aucklandcouncil.govt > About council > Meetings and agendas



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