

TE MAHERE Ā-ROHE O PAPA KURA 2017

# Papakura Local Board Plan 2017



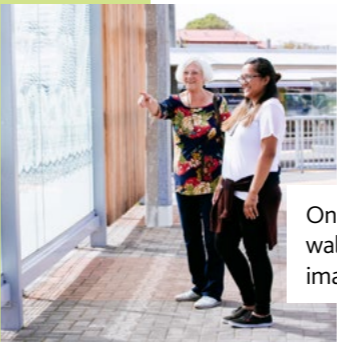
# Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata  
e uru ake ai au mā te awa o Tāmaki  
ki te ūnga o Tainui waka i Ōtāhuhu.  
I reira, ka toia aku mihi ki te uru ki te  
Pūkaki Tapu a Poutūkeka,  
i reira, ko te Pā i Māngere.  
E hoe aku mihi mā te Mānukanuka o Hoturoa  
ki te kūrae o Te Kūiti o Āwhitu.  
I konā, ka rere taku haere mā te ākau  
ki te pūaha o Waikato, te awa tukukiri o ngā tūpuna,  
Waikato Taniwharau, he piko he taniwha.  
Ka hīkoi anō aku mihi mā te taha whakararo  
mā Maioro ki Waiuku ki Matukutūreia  
kei konā, ko ngā Pā o Tahuna me Reretewhioi.  
Ka aro whakarunga au kia tau atu ki Pukekohe.  
Ka tahuri te haere a taku reo ki te ao  
o te tonga e whāriki atu rā mā runga i ngā hiwi,  
kia taka atu au ki Te Paina,  
ki te Pou o Mangatāwhiri.  
Mātika tonu aku mihi ki a koe Kaiaua  
te whākana atu rā o whatu mā Tikapa Moana  
ki te maunga tapu o Moehau.  
Ka kauhoetia e aku kōrero te moana  
ki Maraetai kia hoki ake au ki uta ki Ōhūiarangi,  
heteri mō Pakuranga.  
I reira ka hoki whakaroto ake anō au  
i te awa o Tāmaki mā te taha whakarunga  
ki te Puke o Taramainuku, kei kona ko Ōtara.  
Kātahi au ka toro atu ki te Manurewa a Tamapohore,  
kia whakatau aku mihi mutunga  
ki runga o Pukekiwiriki  
kei raro ko Papakura  
ki konā au, ka whakatau.

Let this vessel that carries my greetings  
travel by way of the Tāmaki River  
to the landing place of Tainui canoe at Ōtāhuhu.  
There, let my salutations be borne  
across the isthmus to the Pūkaki lagoon  
and the community of Māngere.  
Paddling the Manukau Harbour  
we follow the Āwhitu Peninsula to the headland.  
From there we fly down coast  
to the Waikato river mouth,  
sacred waters of our forebears.  
Coming ashore on the northern side at  
Maioro we head inland to Waiuku and Matukutūreia,  
there are the Pā – Tāhuna and Reretewhioi.  
Heading southward I come to Pukekohe.  
My words turn to follow the ancient ridgelines  
along the Southern boundary,  
dropping down into Mercer  
and Te Pou o Mangatāwhiri.  
My greetings reach you at Kaiaua  
who gazes across Tikapa Moana  
to the sacred mountain, Moehau.  
Taking to the sea, my remarks travel  
to Maraetai and then to Ōhūiarangi,  
sentinel to Pakuranga.  
There we follow again  
the Tāmaki River  
to Te Puke o Taramainuku, Ōtara resides there.  
From here I reach for Manurewa  
until my greetings come to rest  
on Pukekiwiriki  
below which lies Papakura  
and there I shall rest.

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On the cover: The covered walkway and bus shelter displays images from Papakura's past.

## He kōrero mai i te Heamana From the Chair



It is my great privilege to present this local board plan which describes our aspirations for the Papakura area.

The plan has been shaped with your help through views and thoughts contributed at events, meetings and workshops. It will be a strategic document to guide the local board's decision-making for the next three years.

The plan has five key areas of focus which we have drawn together from what you have told us is important to you – the improvement of our town centre and the centres along the Great South Road from Manurewa to Papakura; providing opportunities for people to stay active, healthy and connected and supporting businesses providing local jobs, goods and services. Also ensuring we have a transport system that is safe, reliable, convenient and affordable; and protecting our environment and heritage for future generations.

Through this plan, the local board is proposing to invest in several key initiatives to help achieve objectives in each of these focus areas.

However, operating in a constrained budget environment means we must prioritise our spending and be realistic about what we can achieve. Over the next three years, we will seek to form partnerships and work closely with other organisations and community partners, so that we can get more done.

For some things, we know that people working together in their communities can get better results. That's why we will seek to empower and enable community groups to help and shape the direction and work together with us as your local board.

We also recognise the role of mana whenua in helping to build a prosperous and secure future for Papakura and will work closely with local Māori on matters that are important to them.

“

That's why we will seek to empower and enable community groups to help and shape the direction and work together with us as your local board.

Many of you have lived in Papakura for a long time and will have seen a lot of changes over that period. Whether you are a long-term resident or someone new to the area hoping to make Papakura your home, we all have a role in shaping the future together.

Brent Catchpole,  
Chairperson, Papakura Local Board

# He aronga poto i tā mātou mahere **Our plan at a glance**

We will focus on five outcomes to guide our work and make Papakura a better community for all. Our aspirations are outlined below.



Papakura town centre.

## **Outcome 1: A vibrant and prosperous metropolitan centre**

Our town centre is a great place to shop, relax and enjoy the company of family and friends.



Massey Park athletics track.

## **Outcome 2: People in Papakura lead active, healthy and connected lives**

We have great parks and places to play and do the things that we enjoy.



Drury.

## **Outcome 3: A strong local economy**

Papakura businesses prosper, creating employment opportunities for local people.



Papakura train station.

## **Outcome 4: Papakura is well-connected and easy to move around**

Our roads should be free from congestion, public transport convenient and reliable, walkways and cycleways safe and connected.



Pahurehure Inlet.

## **Outcome 5: Treasured for its environment and heritage**

We value our natural environment and heritage, protecting and nourishing it for future generations.

# Te Rohe ā-Poari o Papakura

## Papakura Local Board area



A population of  
**45,633**  
projected to increase to 70,200 by 2033

**28%** of residents identify as **MĀORI**

**11** mana whenua iwi/hapū have an interest in Papakura

A young population with **24%** of Papakura's residents being **14 years** and under

We are home to:  
more than **140** local parks and sports fields

**1** aquatic centre

**2** Libraries

**1** recreation centre

**9** community halls

Data sources: Statistics New Zealand Population Estimates (2015), Population Projections (2013-base) and 2013 Census.



This mural on Papakura Art Gallery is a colourful addition to the area.

# He kōrero mō ngā poari ā-rohe me ā mātou mahere

## About local boards and our plans

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans.

These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

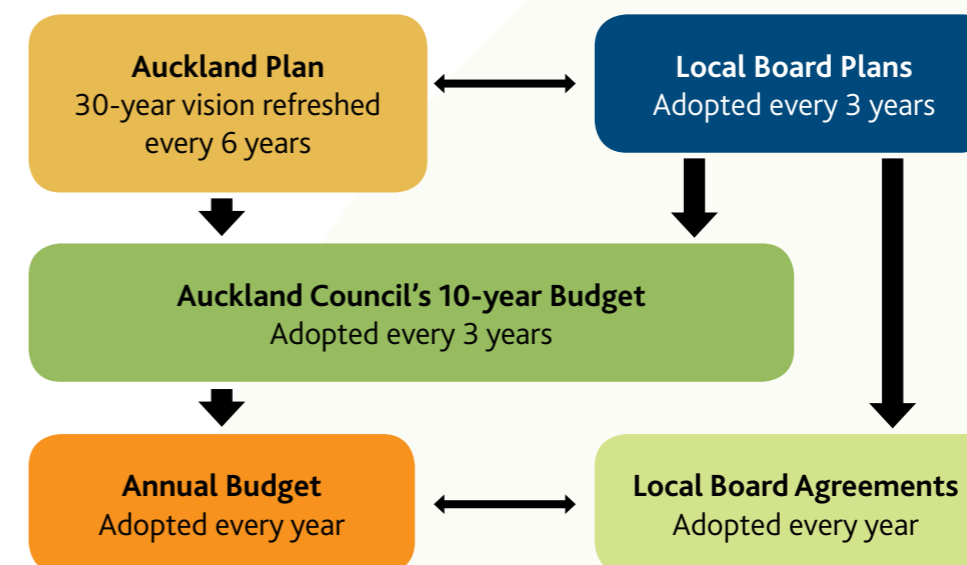
Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year Budget (Long-term Plan) and annual budgets.

### Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget setting process and they set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.





Papakura Museum is a popular attraction for locals and visitors.

## Te whakawhanake i tā mātou mahere **Developing our plan**

Our plan comprises aspirational outcomes and objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft version of this plan and invited your feedback. We organised a specific Have Your Say event at the Papakura Library, and held pop-up events at Papakura schools and Countdown in Takanini and in Drury, providing people with an opportunity to talk to us directly. The consultation period resulted in a total of 382 submissions. A further 10 people came to formally present their submission at a hearing.

This final version was developed by considering what you have told us is important during the consultation period, what we know about our community and where we think we can make the biggest difference.



A vibrant and prosperous metropolitan centre.

It is important that we plan carefully for this expected growth in our population. Above all, we need to make Papakura a place for people, with essential services and great shopping, and places to relax, be entertained and enjoy the company of family and friends. We need to make it safe, welcoming and easy to get around for young and old, a place to celebrate our diversity, and recognise our local Māori and cultural heritage.

A lot of the required infrastructure is already in place. There are leisure, sport and recreation facilities (including a swimming pool), performing arts venues, an art gallery, library, museum, train station and buses all within easy walking distance. We will need to come together though, to make the town centre a vibrant and prosperous place for everyone to use and enjoy.

We will continue to work with mana whenua, local businesses, Auckland Transport (AT), Panuku Development Auckland (Panuku), central government agencies, non-government organisations, residents and other external partners to bring about change for the better in our town centres.

Last year, we committed to developing an integrated area plan for Great South Road from Papakura through to Manurewa. Recently, Auckland Council also committed to developing a southern structure plan which covers Drury and surrounding areas. The local board has established a Papakura Commercial Project Group which will explore opportunities arising from those plans for new businesses, possibilities for redevelopment of older or vacant sites, and the creation of new public spaces to showcase local artists and our strong Māori heritage.

“Above all, we need to make Papakura a place for people, with essential services and great shopping, and places to relax, be entertained and enjoy the company of family and friends.”

## Whakaotinga 1: He pokapū tāone nui hihiri, whaihua

### Outcome 1: A vibrant and prosperous metropolitan centre

**Our town centre is a great place to shop, relax and enjoy the company of family and friends.**

Papakura is identified in the Auckland Plan as a future metropolitan centre which means it will develop into a larger commercial and retail centre to support residential growth in the surrounding area.

More and more people are living in, and will live close to, the town centre, taking advantage of nearby shopping, public transport, leisure and employment opportunities on their doorstep.



Our Māori heritage is important to us, as represented by this sculpture in Papakura town centre.

Outcome 1: A vibrant and prosperous metropolitan centre

Objective	Key initiatives
A well-planned metropolitan centre.	Work with the Papakura Commercial Project Group to plan and support the continued development of the town centre and immediate surrounds.
Joined-up thinking and planning for the Great South Road and its centres.	Develop an integrated area plan, which considers the development of Drury and other satellite centres, to guide the development of Papakura and Takanini over the next 30 years.
A thriving and safe centre where local people choose to shop, meet and eat.	Introduce programmes to attract new businesses, leisure providers and events to the town centre.  Implement strategies to continue improving safety and security in the Papakura town centre.
Regular local cultural and arts experiences in the Papakura town centre.	Implement a programme of cultural and arts events.  Create an environment which encourages and supports creativity, and helps showcase local artists.  Work with mana whenua and mataawaka to make our Māori heritage more visible, and put Papakura on the map as a tourist destination.



Community events bring vibrancy to the town centre.

# Whakaotinga 2: Tērā te iwi o Papakura te noho ngangahau, he piki te ora, he tūhonohono te ao

## Outcome 2: People in Papakura lead active, healthy and connected lives

### We have great parks and places to play and do the things that we enjoy.

We want to create great places where people can live and lead rich, satisfying lives, with a wide variety of opportunities to connect with others in the community and enjoy their favourite pastimes. To achieve this, and as our population grows and becomes more diverse, we need to ensure our open space, recreation and community facilities keep pace with demand.

We will continue to invest in great facilities and events that bring people together. These need to be accessible for everyone, serving multiple needs so that we get the best value for our investment. We want places for young and old, and diverse interests and cultures that allow people to express their creativity and passion.

Keeping active, with others or alone, is important for long-term health<sup>1</sup>. Many of us are involved in sport, playing competitively or socially, or supporting family and friends on the sidelines. To cater for increased numbers of active people, we are developing new sports fields at Opaheke and Hingaia, and maintaining support for developments at Bruce Pulman Park. We plan to improve facilities at existing grounds over the next three years and will advocate to the Governing Body for funding to improve the Massey Park outdoor swimming pool so it is available year-round for recreational swimmers. We will also begin work on a linked-up greenways<sup>2</sup> network of safe walking, running and cycling pathways.

Many of our local venues host regional, national and international teams and events. These bring visitors in and help boost the local economy as well as showcasing the area's own local talent and sportspeople. We will help organisations to bring events here by making sure our facilities continue to meet the highest standards.

Our community venues need to be located and designed to be easily accessible, safe and suited to a variety of purposes. We will work with communities such as those around the Smith's Avenue Reserve to jointly develop facilities that meet local needs. These will be important considerations as we plan for more people who will make Papakura their home.

<sup>1</sup> Mental Health Foundation of New Zealand: Wellbeing - <https://www.mentalhealth.org.nz/home/ways-to-wellbeing/>

<sup>2</sup> Papakura Greenways – Local Paths Plan



The athletics track at Massey Park was recently upgraded.

We will continue to support and invest in local programmes and activities that contribute to our general health and wellbeing by granting funds each year to groups and organisations to provide these in our community. We will support our rangatahi (youth) to develop and grow as leaders, and encourage our senior people to contribute their wisdom, experience and skills.

“To cater for increased numbers of active people, we are developing new sports fields at Opaheke and Hingaia, and maintaining support for developments at Bruce Pulman Park.”

You have told us that feeling safe at home and while you're out and about in Papakura is important to you, and we will also address these concerns.

Playground on the corner of East Street and Queen Street, Papakura.



Outcome 2: People in Papakura lead active, healthy and connected lives

Objective	Key initiatives
Papakura’s parks, sports and recreation facilities are well used.	<p>Continue to invest in the development of Bruce Pulman Park, and the Opaheke and Hingaia sportsgrounds.</p> <p>Advocate to the Governing Body through the council’s 10-Year Budget (Long-term Plan) process for the upgrade of the Massey Park outdoor swimming pool.</p> <p>Progressively upgrade and improve the overall standard of existing parks, sports and recreation facilities to meet the needs of all age groups.</p> <p>Promote Papakura’s sporting facilities (including those on school grounds) to national sports bodies.</p>
Services and facilities meet the community’s needs now and into the future.	<p>Ensure that new and existing facilities can be utilised as multi-purpose community hubs.</p> <p>Continue with the Smiths Avenue Reserve community-led project.</p> <p>Develop a community hub and library for Takanini.</p>
Communities are supported to achieve their goals and aspirations.	<p>Help our young people to contribute, prosper and thrive<sup>3</sup>.</p> <p>Ensure our older people stay connected and can contribute their skills, wisdom and experience<sup>4</sup>.</p> <p>Invest in health promotion activities led by the community.</p>



Softball facilities at Prince Edward Park.

3 I Am Auckland – the Children and Young People’s Strategic Action Plan  
4 Supports New Zealand Positive Ageing Strategy Goal 10: Opportunities



Drury is transforming with new businesses and significant population growth expected in the next few years.

The indicators for economic growth in Papakura are strong<sup>5</sup>. There is major housing development underway with significant areas of land proposed for future urban growth, bringing new residents with increased spending power, and more jobs in building and construction. We have significant employment precincts in and close to our area, including Takanini and the new development at Drury South. Transformation of Papakura into an attractive, major metropolitan centre for the south of Auckland will bring more retail and service businesses into the town centre itself.

This will mean new jobs and employment in Papakura, but there are challenges for local people to take advantage of them. While there is currently a larger proportion of low-skilled jobs (44 per cent) in Papakura than in Auckland overall (40 per cent) and a lower number of highly-skilled jobs (31 per cent compared to 37 per cent), this is expected to change over time. We will need to focus on upskilling our workforce so that this new prosperity is enjoyed locally.

Papakura Local Board will continue to work collaboratively with all sectors to ensure we capture the benefits for local people. This includes local schools, training providers and employers to ensure young people are ready for work and apprenticeships; local business associations and networks to identify the skills needed now and in the future; and not-for-profit organisations that have wider social objectives, such as providing employment for people with otherwise limited opportunities.

The local board is keen to develop ideas that will bring more visitors to Papakura, and will work with Auckland Tourism, Events and Economic Development and local Māori to cultivate new opportunities for tourism.

We will also support, through funding and other means, community and social enterprises to develop new ideas that might not be viable otherwise. We will work with residents to establish "innovation stations" and community learning hubs where people can learn, share experience and develop ideas.

## Whakaotinga 3: He kaha tonu te ōhanga ā-rohe

### Outcome 3: A strong local economy

#### Papakura businesses prosper, creating employment opportunities for local people.

Papakura has a diverse local economy with some large, well-known companies located here. Our growing population will attract more businesses to the area, and we want to ensure that residents, especially our youth, have the skills to find employment in the new jobs that will be created.

“Transformation of Papakura into an attractive, major metropolitan centre for the south of Auckland will bring more retail and service businesses into the town centre itself.”

<sup>5</sup> Papakura Local Economic Development Action Plan – April 2014



Initiatives such as the Careers Coach and youth scholarships are ways we help young people find a career path.

Outcome 3: A strong local economy

Objective	Key initiatives
Local people find rewarding local employment.	Fund scholarships for young people.
	Support organisations involved in providing job-ready programmes for young people to move into employment.
	Enable the development of social enterprise, entrepreneurship and innovation.
Business in Papakura thrives as local people buy from local businesses.	Promote the Papakura area as an ideal location for business to set up.
	Advocate to the Governing Body and council-controlled organisations to support procurement that creates local employment opportunities and supports local economic development.
Increase numbers of visitors who contribute to our local economy.	Promote Papakura as a visitor destination and create a schedule of sports, arts and cultural events.
	Develop visitor information packages.



Developments such as Takanini Village, are attracting new businesses to the area and creating local jobs.

Whakaotinga 4: He tūhono tonu, he māmā te haereere noa i Pakakura

## Whakaotinga 4: Pakakura is well-connected and easy to move around

**Our roads should be free from congestion, public transport convenient and reliable, walkways and cycleways safe and connected.**

We are fortunate in having easy access to the rail network and motorway to get where we need to go. However, those who need to travel outside the area during peak travel times will know how congested our roads are and how long we can spend getting to work.

As Pakakura's population grows and new housing developments are built in and around our area, the transport system will continue to be under pressure. Projects to increase the number of lanes on the motorway between Pakakura and Manukau and to improve the Takanini interchange have begun.

The introduction of more frequent trains and connected bus services will also help, especially when the City Rail Link is finished. An alternative four-lane arterial route planned along Mill Road will also make a difference, but this is still some time away from completion.

Papakura station.

These big projects are funded and managed by Auckland Transport (AT), the NZ Transport Agency and KiwiRail. But as more people come to live in Pakakura, we must ensure our local roads and transport systems can cope with more of us getting about. The local board will continue to advocate to AT for grade separation in Takanini (Manuroa Road, Taka Street and Walters Road) and to progress the new Mill Road arterial route. We will also push for improved park-and-ride facilities at both our train stations.

A Pakakura Greenways Local Paths Plan was completed in 2016. This shows how we can provide safe and pleasant walking and cycling connections while also improving local ecology and providing access to recreational opportunities. It will link areas of housing and employment, parks, shopping centres, recreational facilities, places of interest and transport hubs. We will work with AT, other agencies and local communities to scope and begin implementing this plan.

“The local board will continue to advocate to AT for grade separation in Takanini (Manuroa Road, Taka Street and Walters Road) and to progress the new Mill Road arterial route.”

You have shared your concerns with us about the state of some of our walkways and footpaths; it's difficult to get around safely in some places, especially for the elderly, those with a disability, or those with pushchairs. The local board will advocate to AT to progressively fix these so that we can all get to where need to go safely.



Papakura train station.

Outcome 4: Papakura is well-connected and easy to move around

Objective	Key initiatives
Papakura’s cycleway and walkways provide safe, connected alternative routes to get us to where we need to go.	Begin implementation of the Papakura Greenways Local Paths Plan and Cycleway Plan.  Establish safe, clear, walk and cycle links between key facilities.  Improve, through AT, pathway safety including lighting and accessibility.
Public transport is safe, convenient, reliable and affordable.	Advocate to AT and KiwiRail for a third line further south, to futureproof the rail network and enable express trains.  Advocate to AT to improve park-and-ride facilities at the Papakura and Takanini railway stations.
Our urban roads are safe and free from congestion.	Continue to advocate to AT for grade separation in Takanini and progress on the Mill Road arterial route.



We would like to see our roads less congested.

The walkway across the Pahurehure Inlet.

## Whakaotinga 5: He manawapātia mō tōna taiao me āna taonga tuku iho

### Outcome 5: Treasured for its environment and heritage

**We value our natural environment and heritage, protecting and nourishing it for future generations.**

As Papakura continues to grow, so will the challenges to maintaining a liveable environment and protecting both our natural ecology and built heritage. Pollution and waste will need to be better managed and if possible eliminated, and the quality of our air and water monitored and improved.

Mana whenua connection to the land is both spiritual and cultural. The Manukau Harbour, the streams flowing into it and the land surrounding it, sustained and nourished Māori for generations. We need to maintain and improve the health of our environment if it is to continue providing for us into the future.

Māori as kaitiaki (guardians) have a significant role to play in protecting our environment but it is a responsibility we must all share. Papakura Local Board will seek to partner with local Māori in a joint commitment to ensure a sustainable future for our environment. Together, we will champion practices and projects to strengthen our connection to the land and harbour, and to minimise the long-term impact of growth.

We will continue to support the Manukau Harbour Forum, working with eight other local boards to improve water quality and restore the coastal environment. We will also explore ways to improve the wetlands and waterways that feed into the harbour, and seek to ensure that wastewater and stormwater treatment is of the highest standard.

We must also reduce the waste we produce to help conserve our finite resources for future generations. Recycling helps to reduce the harmful chemicals and greenhouse gasses that are released from rubbish in landfill and to lower the pollution caused by waste. The local board will support the establishment of a network of community recycling centres so that it is easy, convenient and affordable to reuse and recycle unwanted goods and garden waste.

The Papakura area has a rich and diverse history. Understanding the evolution and development of Papakura is part of what helps us identify with the area and makes us feel proud to live here. Sites of historic and cultural significance need to be identified, restored and protected, and the stories of the past captured and told. The local board intends to continue working with mana whenua and the Papakura Museum to make our history more visible and known.

“Papakura Local Board will seek to partner with local Māori in a joint commitment to ensure a sustainable future for our environment.”



Ardmore Airport and flying have a long history in the area.

Outcome 5: Treasured for its environment and heritage

Objective	Key initiatives
The environment in and around our harbour and streams is enjoyed by increasing numbers of people.	Continue support for the Manukau Harbour Forum.
	Invest in mangrove and Pacific oyster removal and control.
	Implement initiatives to improve water quality in our streams and Manukau Harbour.
Programmes to reduce, reuse and recycle are successfully implemented in Papakura.	Establish a network of recycling centres in partnership with other agencies.
	Promote education and knowledge programmes about recycling.
Papakura's history and heritage is highlighted and celebrated.	Identify wāhi tapu (sacred places) and other taonga (treasures).
	Identify heritage buildings and areas.



We will work with mana whenua and Papakura Museum to identify sites of historic and cultural significance.

## Te whakatutuki i tā mātou mahere Carrying out our plan

### To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 36.



Housing and infrastructure works are a common sight in the area as it experiences significant growth.

### Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for the Papakura Local Board. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, Papakura Local Board will continue to build on its working relationships with local Māori. The board is keen to work in partnership to jointly develop initiatives that respond to Māori aspirations and recognise their position as mana whenua and role as kaitiaki (guardians).

The Papakura Local Board has also endorsed the resolutions of the joint mana whenua and local board members working party for Māori input into local board decision-making. These include:

- establishing a representative mana whenua body for local boards to engage with directly at a governance level
- initiating te ao Māori training for local board candidates and members developed by mana whenua
- inviting mana whenua participation in local board workshops
- convening formal kanohi ki te kanohi (face-to-face) hui between local board members and mana whenua at marae at the start of each new term
- encouraging local board member participation in mana whenua hui.

## He kōrero pūtea tahua

# Funding information

The purpose of this section is to provide information on local board funding.

### How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year Budget (Long-term Plan), every three years and an annual budget every year. Local board agreements, briefly described on page 11, make up part of the annual budget.

A financial overview for the Papakura Local Board for the 2017/2018 financial year is included in Appendix 1 on page 38.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2 on page 40.

### Auckland Council's 2018-2028 10-year Budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year Budget informed by local board plans. The 10-year Budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

### Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Papakura Local Board for the 2017/2018 financial year is \$331,660.

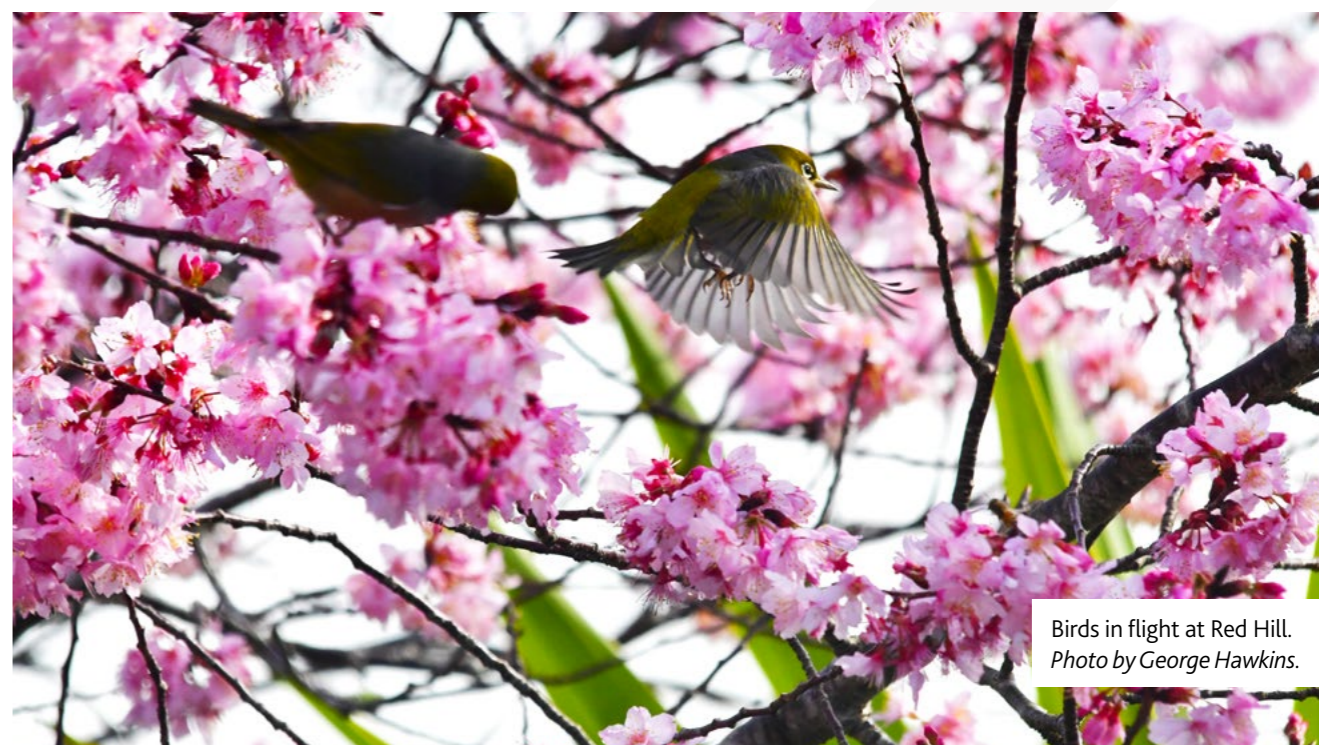
### How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

The council is currently looking at ways to provide local boards with more flexibility over their budgets.



Birds in flight at Red Hill.  
Photo by George Hawkins.

# Āpitihanga 1: Tirohanga take pūtea whānui

## Appendix 1: Financial overview

Income, expenditure and capital investment by local activities for the Papakura Local Board for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
<b>Operating revenue</b>	
Local community services	368
Local parks, sport and recreation	-
Local planning and development	-
Local environmental management	-
<b>Total operating revenue</b>	<b>368</b>
<b>Operating expenditure</b>	
Local community services	3,425
Local governance	1,021
Local parks, sport and recreation	5,318
Local planning and development	314
Local environmental management	73
<b>Total operating expenditure</b>	<b>10,151</b>
<b>Net operating expenditure</b>	<b>9,783</b>
<b>Capital expenditure</b>	
Local community services	1,032
Local governance	-
Local parks, sport and recreation	1,926
Local planning and development	-
Local environmental management	-
<b>Total capital expenditure</b>	<b>2,958</b>



Papakura Children's Forest is a popular local tradition.

Āpitihanga 2: Kaupapa ā-rohe  
me ngā paerewa ā-mahi

Appendix 2: Local activities  
and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Papakura Local Board Agreement 2017/2018.

This is available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz).

Local activities	Levels of service statements
<b>Local parks, sport and recreation</b> This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres servicing communities in the local area.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
<b>Local community services</b> This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities. Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

Local activities	Levels of service statements
<b>Local planning and development</b> This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.	Develop local business precincts and town centres as great places to do business.
<b>Local environmental management</b> Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.	Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.
<b>Local governance</b> Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.	The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018.



# Ngā mema o tō Poari ā-Rohe o Papakura

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The historic Pukekiwiriki Pā Reserve in Red Hill.



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