

TE MAHERE Ā-ROHE O  
TE WAO-NUI-O-TIRIWA 2017

# Waitākere Ranges Local Board Plan 2017



**Waitākere Ranges  
Local Board**  
Auckland Council





# Mihi

E ngā pītau whakarei o te waka,  
e ngā rau tītapu o te iwi,  
e aku hei māpuna,  
e taku iti e taku rahi,  
koutou kua mahue mai nei –  
hei toka piringa mōku i te ora,  
hei ruruhau i ngā hau āwhio o te wā.  
E aku whakakai pounamu, e aku māpihi maurea,  
kia oho te mauri,  
kia māriri o koutou wairua,  
kia hora te marino,  
tēnā koutou katoa.  
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,  
i tīhorea ai te whenua kia kī ake au,  
e koe e te hau o te uru te wawā rā, me te kī mai,  
e kore au e ora i ngā hau kōtiu,  
i āia ai te pūpūtara ki uta.  
Nāu nei te tono kia piki ake au  
i ngā tai whakatū a Kupe,  
ki Te Waonui a Tiriwa me te Pae o te Rangi.  
Kia titiro whakaroto ahau ki te maunga o Puketōtara,  
kei raro e rere ana ko te awa o Waitākere  
kei tētahi taha ko Puke Whakataratara,  
kei tua ko Te Whau.  
Koinei rā te rohe kāinga o Te Au o Te Whenua  
me te Te Kawerau a Maki,  
ko rātou nei te whāriki i āhei ai  
te nohoa o tēnei moka o te rohe  
e tini whāioio kua whakakāinga mai.  
Kua kōhatu nei ngā paparahi ki te whenua,  
i tangata whenuatia ai tātou katoa.  
I whaikiko ai te kōrero,  
“*Ko te hāpori te tauawhi i te taiao,  
he mea motuhake, rerenga kē.*”  
Kia hiwa rā, kia hiwa rā.

To all those who adorn the prow of this canoe,  
to the revered leaders of the people,  
to my treasured heirlooms,  
the lesser and the greater parts of me,  
you who remain here –  
you who are my refuge in life,  
my shelter from the storms of time.  
My objects of affection,  
let your very being flourish,  
let your spirit be at peace,  
let the calm be widespread,  
I send greetings to you all.  
Here I sit on the ridgeline of Te Pae o te Rangi,  
where the land had been laid bare,  
and the roaring wind of the west whispers,  
that I would not survive the blast of the northerly wind,  
that would drive the paper nautilus to shore.  
It was you who commanded me to ascend  
from the high seas of Kupe,  
to the Forest of Tiriwa, and Te Pae o te Rangi.  
So I look inland to Puketōtara,  
at the foot of which runs the Waitākere river  
on one side stands Massey  
and on the other, Te Whau.  
This is the home of Te Au o te Whenua  
and Te Kawerau a Maki,  
the original settlers,  
they laid the way  
for later travellers to make a home here.  
They cast their footprints in stone upon these precincts  
of the region, and so made settlers of us all.  
Which gives substance to the adage,  
“*Communities connected to their natural environment  
are unique and diverse.*”  
Let us grow with vigour.

# Ngā upoko kōrero

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On the cover: Auckland-based painter Imogen Taylor, who was the artist in residence at McCahon House, Titirangi, January – March 2017.

## He kōrero mai i te Heamana From the Chair



In the Waitākere Ranges we are living on the edge – the edge of the super city, the edge of urban development and the hard edge of environmental protection.

In some ways that is a good thing. There are lots of opportunities here for local people to make the most of their local environment, and to continue carving out our own unique place within the super city. However, it also gives us a greater level of responsibility for recognising and protecting the intrinsic value of our natural areas and realising that even small actions can have a magnified effect on our larger environment.

We want to do our part to encourage sustainability in the way we live and in our interaction with and care for our environment. What this means in practice is that we will seek to make sure all of our programmes are viewed through a sustainability lens, and that we will advocate within the Auckland Council family for the effects of climate change

and environmental degradation to be recognised in council policies.

We also want to focus on the needs of our urban communities. We want to make sure the people who live here are enjoying living locally, and are making connections with each other and with the council that will improve their quality of life. This is where the idea of “small is beautiful” is important. Small changes, initiated from within, are the best way to achieve social change. We want to support this process. This benefits the council as well, as people who love where they live look after where they live, and often in more exciting and innovative ways than we can imagine.

In this local board plan we set out our key areas of interest for the next three years and beyond. This is not a list of everything we will do, but a flavour of what we have identified as being important to local communities. Many of the ideas in the plan have come from you through feedback provided to us in the past and, pleasingly,

We will seek to make sure all of our programmes are viewed through a sustainability lens

were widely supported in the local board plan engagement process.

Our challenge is to address the needs of all over a huge geographical landscape with limited resources and budget. We know this area has one of the smaller local economies, a population that travels outside of the area for work and an active and interested community sector. I am excited for the next three years as we act to complement and support what happens here.

Ngā mihi

**Greg Presland**

Chair, Waitākere Ranges Local Board



# He aronga poto i tā mātou mahere

## Our plan at a glance

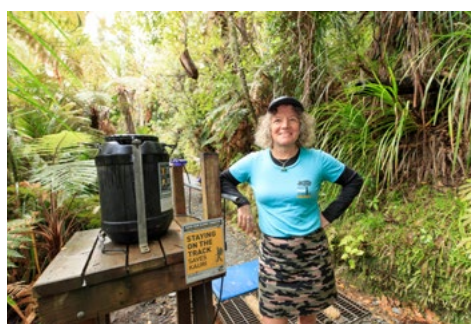
We will focus on six outcomes to guide our work and make the Waitākere Ranges Local Board area a better community for all. Our aspirations are outlined below.



Kauri tree, Waitākere Ranges Heritage Area.

### Outcome 1: People actively protect the Waitākere Ranges Heritage Area

The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland.



Kauri Dieback Community Coordinator Christine Rose at a kauri dieback cleaning station.

### Outcome 2: Our unique natural habitats are protected and enhanced

Local communities and the council work together to live sustainably and look after our environment.



Kauri Carnival.

### Outcome 3: Local communities feel good about where they live

Our communities celebrate their distinct identities and live, work and play together.



Ceramic artist Renee Boyd participates in Open Studios Waitākere.

### Outcome 4: People experience local arts and culture, and recognise our heritage

We celebrate what makes us unique.



Glen Eden town centre.

### Outcome 5: Our urban centres are enjoyable places to be

Our urban environments are attractive and look towards the future.



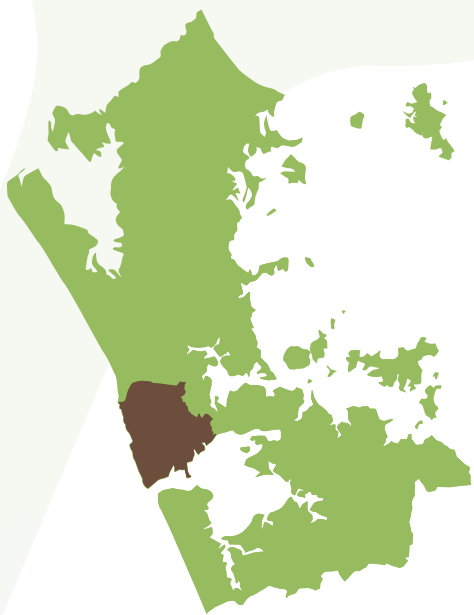
Walkers enjoying the newly completed Little Muddy Creek Walkway.

### Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

Local parks, facilities and walkway connections provide attractive places for people to come together.



Te Rohe ā-Poari o  
Te Wao-nui-o-Tiriwa  
**Waitākere Ranges**  
Local Board area



Nearly  
**40%**  
of all native vegetation  
in the Auckland region

Most of the  
**27,720ha**  
of the Waitākere Ranges Heritage  
Area sits within our boundaries

A population of  
**48,339**

Projected to increase to more than  
60,000 by 2033

A red bar chart with an upward-pointing arrow, indicating population growth. Below the chart is a row of 15 stylized human figures in red and brown.

Home to Waikumete  
Cemetery – the largest  
cemetery in New Zealand  
with more than  
**90,000**  
graves and eight types of  
threatened native plants

A stylized green tree icon.

**We are home to:**

- the Waitākere Ranges Heritage Area – the only part of mainland Auckland to have its own legislation
- five local area plans (contains policies and actions to implement the long-term vision for the area)
- more than 200 local parks and sports fields, from tiny pocket parks to Parris Park in Oratia, winner of an international 'Green Flag' quality mark for parks and green spaces
- two council libraries (Titirangi and Glen Eden), and a volunteer library in Piha
- the long-tailed bat

Data sources: Statistics New Zealand Population Projections (2013-base) and 2013 Census.



# He kōrero mō ngā poari ā-rohe me ā mātou mahere

## About local boards and our plans

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans.

These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

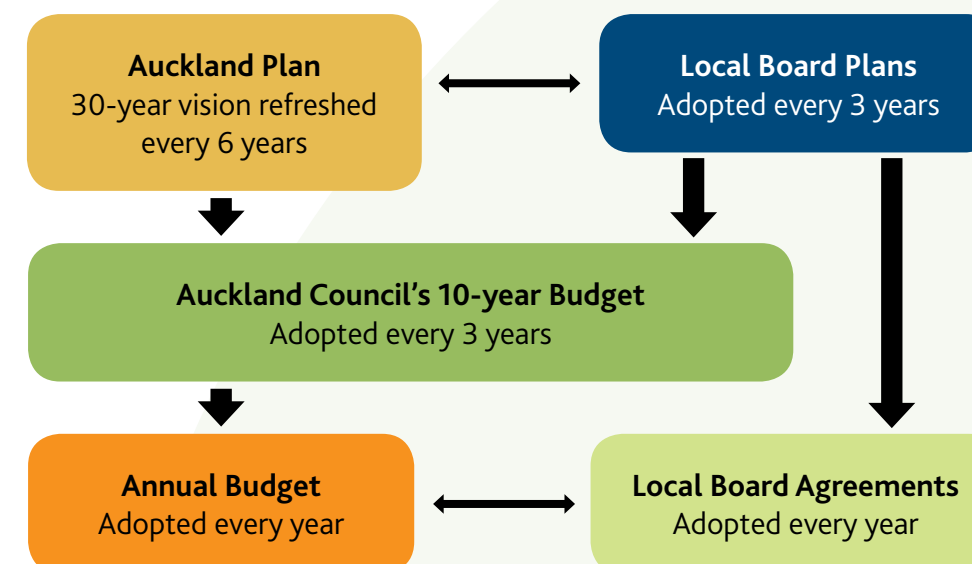
Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year Budget (Long-term Plan) and annual budgets.

### Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget setting process and they set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.





## Te whakawhanake i tā mātou mahere

### Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things, and we were pleased to get some thoughtful and considered feedback.

Kauri tree, Waitākere  
Ranges Heritage Area.



Kauri tree, Waitākere Ranges Heritage Area.

The Auckland Plan acknowledges that nature and people are inseparable. This is particularly true in the Waitākere Ranges, where most of the 27,720ha of the Waitākere Ranges Heritage Area sits within our boundaries.

Created in 2008 by an Act of Parliament, the heritage area was put in place to recognise the area's national, regional and local significance, and to promote the protection and enhancement of its heritage features for present and future generations.

A variety of organisations have responsibilities for the heritage area, and the land within it is made up of a combination of public and private landholdings. Auckland Council has a statutory responsibility for contributing to the management and stewardship of the heritage area. This responsibility is shared across many parts of the council and involves a range of activities. Council-controlled organisations such as Auckland Transport and Watercare also have extensive roles and responsibilities associated with managing their assets within the heritage area.

A heritage area monitoring report is prepared every five years. The next will be in 2018. We will use it to help us decide which areas of work we should prioritise in the future. We believe the ecological importance of the heritage area needs greater recognition. We will advocate to the Governing Body to elevate the heritage area's status and to prioritise resourcing actions that will protect it in the long-term.

Locally, there are five local area plans under the Waitākere Ranges Heritage Area Act – Bethells / Te Henga, Waiatarua, Oratia, Henderson Valley / Ōpanuku, and Muddy Creeks. These plans set out long-term community goals for the future use, character, community wellbeing and environment in these areas. We will continue to focus on carrying out their recommendations.

“ We believe the ecological importance of the heritage area needs greater recognition. ”

Whakaotinga: 1: He ngangahau te tiaki a te iwi i te Papa Rāhui ki te Ika Whenua o te Waitākere

## Outcome 1: People actively protect the Waitākere Ranges Heritage Area

The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland.



Outcome 1: People actively protect the Waitākere Ranges Heritage Area

Objective	Key initiatives
The heritage area’s special character is celebrated and enhanced.	Prioritise and carry out recommendations of the 2018 Heritage Area Monitoring Report.
	Work with communities to carry out recommendations from local area plans.
	Work with mana whenua and local communities to protect, and tell the stories of, cultural and historic sites of importance.
	Help landholders and residents understand their duty of care for the fragile heritage area.
	Promote and support small-scale and sustainable home-based business in the heritage area.
	Create greater awareness of the values and heritage features of the heritage area.
	Seek funding to erect gateway signs to the heritage area.



Pāraharaha Valley.





Kauri Dieback Community Coordinator Christine Rose at a kauri dieback cleaning station.

Whakaotinga 2: Kei te tiakina me te whakapaitia ake ō tātou toi whenua taketake

## Outcome 2: Our unique natural habitats are protected and enhanced

**Local communities and the council work together to live sustainably and look after our environment.**

Our board area contains nearly 40 per cent of all native vegetation in the Auckland region, which has diverse and unique habitats. These habitats are surrounded by both a fragile marine and coastal environment and by New Zealand’s largest metropolitan area. This means we face a number of environmental challenges.

Weeds are a significant threat to habitats in the Waitākere Ranges Heritage Area. This area has a large number of private properties within its borders and lots of roads and tracks. This makes it very easy for weeds to spread, so collaboration and coordination between the council and private landowners is vital to control their impact. We will use our resources to support individuals and groups to control weeds and animal pests, and will support spray-free approaches to weed management where this is practicable.

“ We see how easily human activity can encroach on animal and plant habitats. ”

In the 2016 State of Auckland Marine Report Card, Manukau Harbour received a D rating overall, based on water quality, contaminants and sediment, and ecology. Our marine environment is threatened by, among other things, infrastructure and poorly performing septic tanks. Water quality in our coastal lagoons is also poor.



We will focus our efforts on ensuring that poorly performing septic tanks are replaced. We have commissioned a coastal and marine environment report and will use this to inform future actions.

In the course of everyday business, we see how easily human activity can encroach on animal and plant habitats. Our coastal areas contain a number of rare or threatened birds and marine mammals, and the last population of Maui’s dolphin. We want to encourage visitors and residents to take more care around all our native species.

Kauri dieback is a serious threat to our forest. August 2017 saw the release of the *Kauri Dieback Report 2017: An investigation into the distribution of kauri dieback, and implications for its future management within the Waitākere Ranges Regional Park*. Working alongside community groups, mana whenua and the public will be critical to the success of measures undertaken to control the disease, and we will continue to fund a dedicated resource, currently in the form of a Kauri Dieback Community Coordinator.

Living in a sustainable and resilient way also has an immediate impact on the natural environment. Reducing plastic bag use, avoiding car journeys and planting trees are all things that contribute in this area. Our work programme will support sustainable choices and the decisions we make will seek to reduce factors that contribute to climate change.

Outcome 2: Our unique natural habitats are protected and enhanced

Objective	Key initiatives
Animal pests and weeds are controlled long-term, and the fight against kauri dieback continued.	Carry out weed removal, focusing on areas identified in the Waitākere Ranges Strategic Weed Plan.
	Enable community-based weed and animal pest control on public and private property.
	Fund kauri dieback awareness raising and action.
Our marine and coastal environments are protected.	Help residents and landowners act to improve water quality in coastal lagoons and harbours.
	Support community efforts to protect marine and coastal environments.
	Work with communities to protect vulnerable marine animals and plants.
Our visitors and residents make everyday sustainable living choices.	Support local projects which make a positive difference to their environment.



Kauri tree roots.





Kauri Karnival.

Whakaotinga 3: He pai tonu ki ngā hāpori ā-rohe ake ō rātou wāhi noho

## Outcome 3: Local communities feel good about where they live

**Our communities celebrate their distinct identities and live, work and play together.**

Our area's residents live in a variety of different ways and places, from the west coast and rural villages to areas of suburban housing and urban townships. Each place has its own aspirations, challenges and strengths. We want our communities to feel proud of their areas. We will seek out opportunities for collaboration to ensure our neighbourhoods are better connected, informed and resilient, and create opportunities to strengthen local networks.

The local board will further develop its good relationship with Te Kawerau a Maki, acknowledging their role as mana whenua of the area and their aspirations for people and the environment.

Locally, we have a number of skilled and enthusiastic groups with whom we can partner to support local people to achieve their own outcomes. Supporting and encouraging local events such as the EcoWest Festival is one way to bring people together. We will programme activities and initiatives which involve and cater for the range of cultures, interests and age groups that represent our community's make-up.

“ Each place has its own aspirations, challenges and strengths. ”

Through our local grants fund, the board will also support community projects which enhance the places where people live.

There are no secondary schools in our area and we know many people travel out of the area to work. We will look for opportunities to support our youth as they prepare for a future in adulthood and the workforce.



Outcome 3: Local communities feel good about where they live

Objective	Key initiatives
Communities are skilled, well-informed and engaged.	Support communities to lead their own place-making initiatives.
	Support Hoani Waititi Marae-based programmes, activities and events.
	Assist local communities to grow their organisational skills and capacity, particularly in communities that are currently less well-resourced.
Community events and activities celebrate diverse local identities.	Fund Waitangi Day celebrations.
	Fund key community events which celebrate our inspiring settings and diverse character.
Young people are supported to achieve.	Develop the leadership and job skills of young people.
	Support youth-led community projects.
	Enable young people to contribute to decision-making.
Mana whenua and mataawaka are acknowledged and their needs and aspirations are widely known.	Develop relationships and agree shared goals with Te Kawerau a Maki and other mana whenua, Hoani Waititi Marae, and other key Māori organisations and local Māori residents.



Swanson.



Whakaotinga 4: He aro tonu te iwi ki te ao toi, ngā tikanga ā-iwi ake me ā tātou taonga tuku iho

## Outcome 4: People experience local arts and culture, and recognise our heritage

### We celebrate what makes us unique.

Arts and culture are intrinsic to placemaking, and in our area we are fortunate to have a range of established partners to work with across the arts and heritage communities. Our investment is significant. We fund and support a wide range of partners in and around the Lopdell Precinct, the most prominent of which is Te Uru Waitākere Contemporary Gallery. This relationship plays an important role in showcasing Titirangi as the arts hub for the west and stimulating the wider local creative economy.

We want to continue providing a range of opportunities for community participation and access to the arts. This includes promoting locally relevant arts and themes, and supporting local creative businesses with our Open Studios Waitākere event. We look forward to fostering a shared understanding of Te Ao Māori and Māori arts and culture, including celebrating Matariki with our community at Arataki Visitor Centre and building upon local links to the Waitākere Ranges Heritage Area.

With future townscape improvements in Glen Eden expected to be complemented by private sector housing developments and investment, there is also an opportunity to boost locally generated arts and cultural activities in this area.

Protecting our shared history is also a key way to identify what is unique about our area, and provides a point of reference from which we can inform and influence physical changes to our urban and rural landscapes. For example, Waikumete Cemetery is just one of our many built heritage sites with both local and national importance. We would like it to be more connected to Glen Eden in the minds of residents and visitors. The board will also make sure our road and place names reflect our shared heritage, and that mana whenua's relationship to the landscape is recognised.

We will use the Swanson Heritage Report and Design Guidelines to influence development in this area to reflect the village's rich heritage.



Ceramic artist Renee Boyd participates in Open Studios Waitākere.



Outcome 4: People experience local arts and culture, and recognise our heritage

Objective	Key initiatives
Arts and culture are part of the everyday life of all our communities.	Continue our annual Open Studios Waitākere event to promote the local creative economy.
	Fund events which create a sense of place, interest and local identity.
	Promote more arts and cultural activities in Glen Eden.
Titirangi is seen as a hub for arts in the west.	Ensure Te Uru Waitākere Contemporary Gallery's programmes engage with the unique character of the Waitākere Ranges.
	Ensure arts programming includes emerging talent and creatives.
Historic and cultural heritage is recognised, celebrated and understood.	Protect key local sites of cultural and historic importance and tell their stories.
	Hold heritage events which celebrate the past, present and future.
	Celebrate Matariki at key sites.







Glen Eden town centre.

Whakaotinga 5: He wāhi  
pai tonu hei haerenga ō  
tātou pokapū ā-tāone

## Outcome 5: Our urban centres are enjoyable places to be

**Our urban environments are attractive and look towards  
the future.**

The Auckland Plan prioritises the protection, enhancement and improvement of business-zoned areas and business improvement districts (BIDs). The main way your local board can support economic development, or other changes in urban centres, is through placemaking, or inspiring people to reimagine and reinvent our local places.

Glen Eden is our area's only town centre. We are committed to making significant improvements, with a town square following the 2016 upgrade of the library courtyard being planned for the central area. The town centre already has many assets, including the excellent library, a number of up-and-coming businesses and an active business association, with which we will partner to help the township more actively and attractively promote what it has to offer.

In improving the look and feel of Glen Eden's public spaces, we hope to encourage better use of retail spaces to attract economic growth and support existing businesses to make the most of the opportunities Glen Eden offers.

“ Glen Eden is our area's  
only town centre. We are  
committed to making  
significant improvements. ”

We will continue to advocate within Auckland Council's long-term plan framework for budget to support major improvements to the look and function of the Glen Eden town centre, and are progressing work to deliver some on-the-ground improvements.

Around our smaller urban centres we will be actively looking to make grants for community projects that will enhance these environments and support sustainable living.



Outcome 5: Our urban centres are enjoyable places to be

Objective	Key initiatives
Glen Eden is an attractive and welcoming town centre.	Invest in a major town centre improvement project.
	Ensure public places are family-friendly, inclusive and safe.
	Provide better walking connections to the town centre.
	Support BID projects which present an attractive town centre.
Local communities are supported to enhance local villages.	Identify village-focused, community placemaking projects which enhance our centres while keeping their essential character.



Glen Eden library.





Walkers enjoying the newly completed Little Muddy Creek Walkway.

Whakaotinga 6: E tutakina ana ngā hiahia o te rohe nā te āhei me te ngāwari o te taea atu o ngā ngā wāhi noho wātea, ngā papa rehia me ngā wāhi whakahaere hākinakina

## Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

**Local parks, facilities and walkway connections provide attractive places for people to come together.**

Geographically, our area is split between people living urban and rural lifestyles. This means people in the Waitākere Ranges Heritage Area rightly have different needs and expectations for their commuting and communal lives than those living more urban lifestyles.

Across the whole area, we want to encourage people to get out and about, meet others and build supportive networks. We might create the spaces, but there is room for more to happen at council-owned facilities. It is important that residents know where local facilities are and the opportunities for using them. Working with the local people who manage these places and programmes will help with this.

In our rural areas we want to make sure our parks remain understated and accessible. With local and regional parkland so closely intertwined, how we use our parks can easily have a negative effect on the heritage area. As a desirable area for filming and events, and for large numbers of visitors, we need to be conscious of the impact on the environment.



People are always interested in getting from A to B for work or for pleasure. Building a local walking and cycling network is a slow process but a worthwhile one, and we want to encourage people to use our pleasant walk and cycle ways. Where it is financially practicable, we will make targeted improvements to streetscapes. Where it is not, we will work to influence Auckland Transport to prioritise those improvements.

Access to local and sports parks, quality gathering and resting spaces, and good transport, walking and cycling connections is vital for good urban living. We want people to have access to green space, and connections between suburbs that support freedom of movement without the car.

We have a number of small urban parks throughout our area, but they are not always as inviting as they might be. We want to improve amenity and recreational use for locals so that these parks are used more regularly – actively for exercise, but also as quiet communal spaces. We know that if the needs of children are addressed when designing community spaces, then they will also be good for adults.

“ We want people to have access to green space, and connections between suburbs that support freedom of movement without the car. ”

Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

Objective	Key initiatives
Our public spaces are great places for people to meet.	Improve the attractiveness of small urban parks.
	Ensure improvements to facilities are child-centred and mobility-friendly.
	Support local facilities to become more visible in their communities.
	Carry out targeted, small infrastructure projects which enhance streetscapes and parks.
	Publicise our pleasant urban walk and cycleways.
People have plenty of sports and recreation opportunities.	Develop linked trails through Glen Eden and Titirangi to enable people to get around and exercise in attractive off-road settings.
	Improve rural walkways for pedestrians.
	Deliver parks-activation projects which bring the community into our parks and open spaces.
	Ensure improvements to parks of all types encourage participation in spontaneous, nature-based play.



Parrs Park playground.



# Te whakatutuki i tā mātou mahere

## Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 40.

### Empowering communities

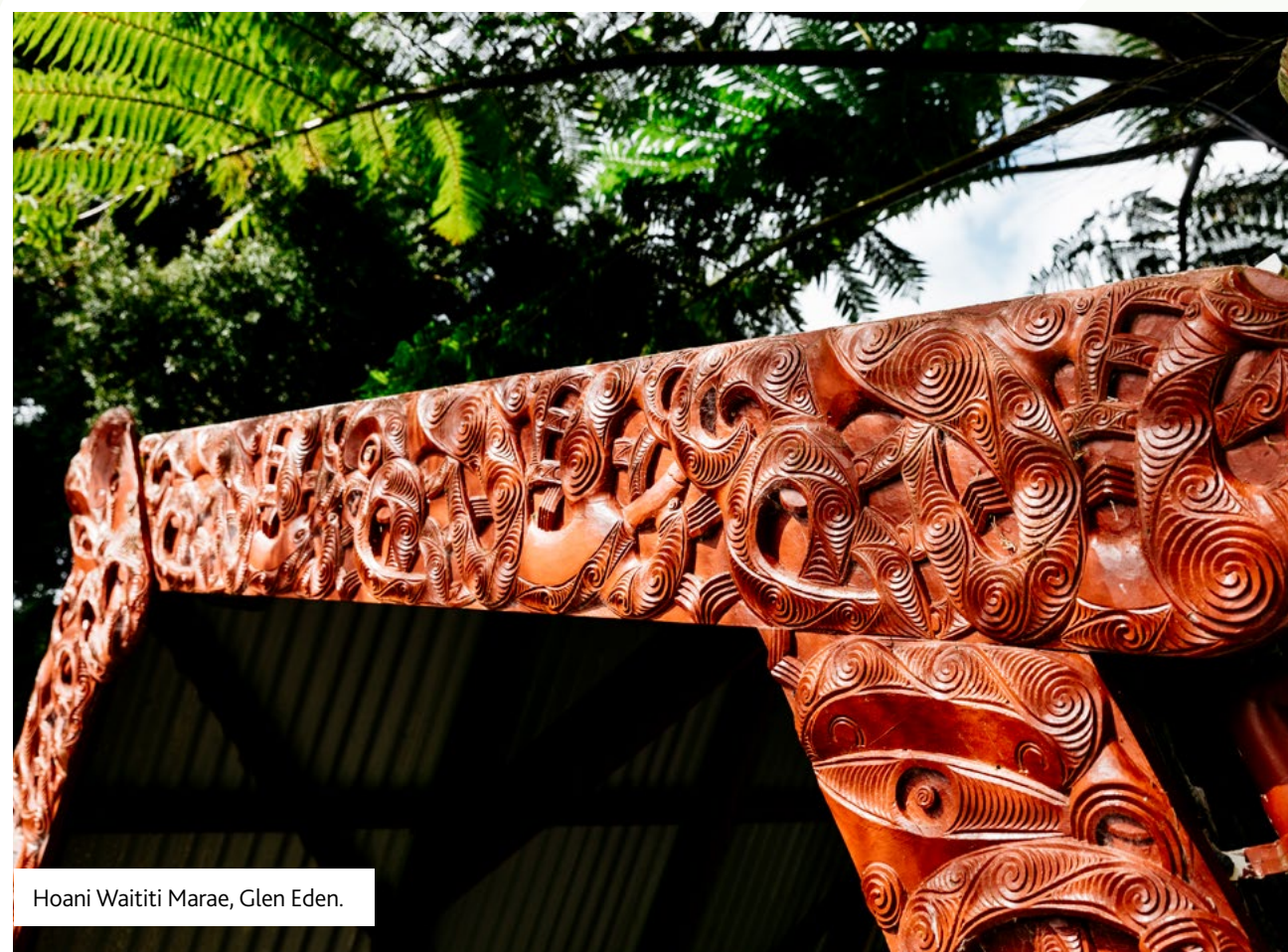
We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use our diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi (the Treaty of Waitangi) and its broader statutory obligations to Māori.

Waitākere Ranges Local Board will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular mutual interests relating to environmental management, youth, community development and placemaking, and looks forward to developing a partnership of mutual respect and openness.



Hoani Waititi Marae, Glen Eden.



## He kōrero pūtea tahua

# Funding information

The purpose of this section is to provide information on local board funding.

### How local boards are funded

Funding is allocated to local boards through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year Budget (Long-term Plan) every three years and an annual budget every year. Local board agreements, briefly described on page 11, make up part of the annual budget.

A financial overview for the Waitākere Ranges Local Board for the 2017/2018 financial year is included in Appendix 1 on page 42.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2 on page 44.

### Auckland Council's 2018-2028 10-year Budget

In June 2018, the council's Governing Body will adopt the 2018-2028 10-year Budget informed by local board plans. The 10-year Budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

### Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund which is allocated to deliver small transport-related projects.

The fund allocated to the Waitākere Ranges Local Board for the 2017/2018 financial year is \$358,706.

### How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz).

The council is currently looking at ways to provide local boards with more flexibility over their budgets.



# Āpitihanga 1: Tirohanga take pūtea whānui

## Appendix 1: Financial overview

Income, expenditure and capital investment by local activities for Waitākere Ranges Local Board for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	154
Local parks, sport and recreation	-
Local planning and development	-
Local environmental management	-
Total operating revenue	154
Operating expenditure	
Local community services	3,608
Local governance	1,019
Local parks, sport and recreation	2,573
Local planning and development	252
Local environmental management	994
Total operating expenditure	8,446
Net operating expenditure	8,592
Capital expenditure	
Local community services	424
Local governance	-
Local parks, sport and recreation	2,022
Local planning and development	-
Local environmental management	-
Total capital expenditure	2,446



Oratia shared path.



# Āpitihanganga 2: Kaupapa ā-rohe me ngā paerewa ā-mahi

## Appendix 2: Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table on page 45, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Waitākere Ranges Local Board Agreement 2017/2018. This is available on the council website, [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz).



McCahon House Museum, Titirangi.

### Local activities

### Levels of service statements

#### Local parks, sport and recreation

This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation.

Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.

Provide sports fields that are fit for purpose and cater for community needs.

#### Local community services

This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Event services.

Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.

Enable Aucklanders and communities to express themselves and improve their wellbeing through customer-centric advice, funding, facilitation and permitting.

Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.

Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

#### Local planning and development

This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.

Develop local business precincts and town centres as great places to do business.

#### Local environmental management

Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.

Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.

#### Local governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the regional governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018.



Ngā mema o tō Poari ā-Rohe o  
Te Wao-nui-o-Tiriwa

## Your Waitākere Ranges Local Board members



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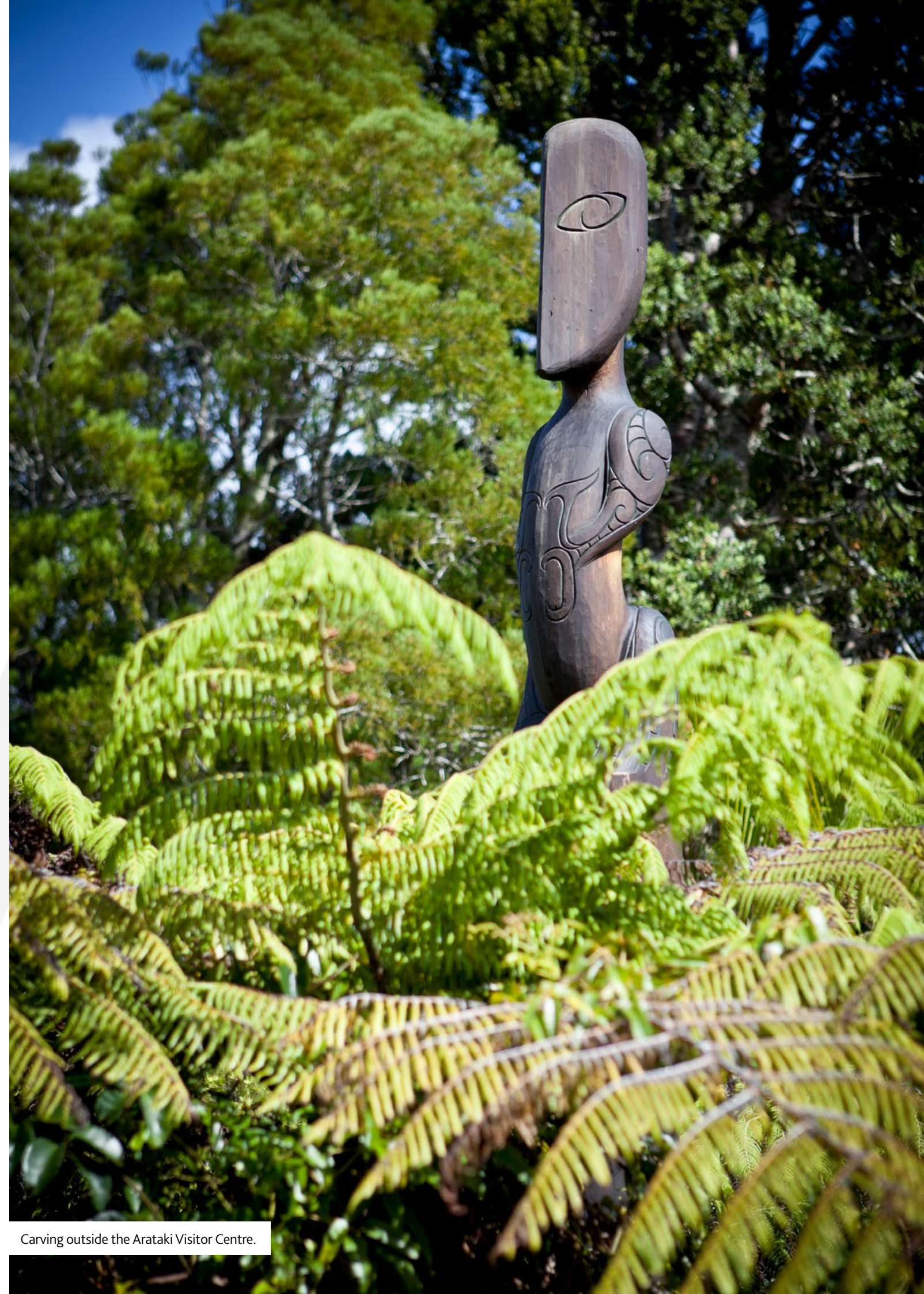
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Carving outside the Arataki Visitor Centre.





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