

TE MAHERE Ā-ROHE O WHAU 2017

W hau Local Board Plan 2017



Mihi

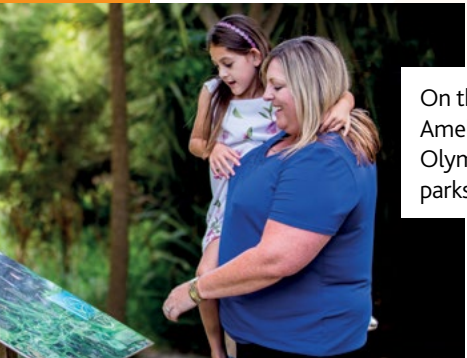
E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi,
e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māiri o koutou wairua,
kia hora te marino,
tēnā koutou katoa.
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tihorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā,
me te kī mai, e kore au e ora i ngā hau kōtiu,
i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au
i ngā tai whakatū a Kupe ki te Waonui o Tiriwhā
me te Pae o te Rangi.
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere.
Kei tētahi taha ko Puke Whakataratara,
kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua
me te Te Kawerau a Maki,
ko rātou nei te whāriki
i āhei ai te nohoa o tēnei moka o te rohe
e te tini whāioio kua whakakāinga mai.
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
*“Ko te hapori te tauawhi i te taiao,
he mea motuhake, rerenga kē.”*
Kia hiwa rā, kia hiwa rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people,
to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread,
I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind,
that would drive the paper nautilus to shore.
It was you who commanded me to ascend from
the raised seas of Kupe, to the forest of Tiriwhā,
and Te Pae o te Rangi.
So I look inland to Puketōtara,
at the foot of which runs the Waitākere river.
On one side stands Massey
and on the other - Te Whau.
Home of Te Au o te Whenua
and Te Kawerau a Maki,
the original settlers,
they laid the way
for later travellers to make a home here.
They cast their footprints in stone upon these
precincts, and so made settlers of us all.
Which gives substance to the adage,
*“Communities connected to their natural
environment are unique and diverse.”*
Let us grow with vigour.

Ngā upoko kōrero

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On the cover: Eva Tasila with her mother Amelda Tasila enjoying time together at Olympic Park, New Lynn, one of the many parks in the Whau Local Board area.

He kōrero mai i te Heamana From the Chair



Tracy Mulholland

It is a pleasure to present our final Whau Local Board Plan 2017. It is the result of ongoing conversations with our communities across the area.

The feedback we received from you reflects the increasing growth and development pressures facing the Whau. It acknowledges that growth is inevitable, but makes it clear what is necessary to help support and manage that growth.

We know that we need more housing and housing that is healthy. You have told us this and we will continue to advocate for it.

We will focus on developing quality, well-designed and vibrant town centres that balance creativity with safety. The Whau has a range of public amenities, community facilities, shopping and dining options. We will work to make these even better by working with the wider council, business associations and local residents.

Avondale and New Lynn will see much change over the next few years. Our job is to make sure that change is the best it can be.

We know there is a strong need for an aquatic and recreation centre in the Whau. We are definitely working hard on this.

We will continue to advocate for better public transport and continued development of walking and cycling connections between neighbourhoods. This in turn allows residents easier access to enjoy the many events and activities in our area, many of which are free and funded by our board.

Our diverse communities contribute much to Whau and Auckland as a whole. Connecting with people from different backgrounds, through events and other means, helps us become more open and to appreciate different ideas and cultures. That's why we encourage everyone to take part in local events in our parks and to use our open spaces and community facilities.

A growing population will need additional and better designed open and green spaces. Alongside this, we need to protect and enhance what we have, so we'll

We will focus on developing quality, well-designed and vibrant town centres that balance creativity with safety.

focus on improving the health of the environment, including the Whau River and our parks.

Over the coming months, we will work with council's Governing Body to shape the new 10-year Budget. We will speak up for our communities to ensure the plan delivers on the need to enhance economic development, wellbeing, creativity, leisure and identity for us all.

I am truly excited about the future of our area and look forward to working with you to create positive change.

Ngā mihi,

Tracy Mulholland
Chair, Whau Local Board

He aronga poto i tā mātou mahere

Our plan at a glance

We will focus on seven outcomes to guide our work and make Whau a better community for all. Our aspirations are outlined below.



West Edge development taking shape.

Outcome 1: Well-planned towns, facilities and housing

The Whau is growing due to its location, access to public transport and housing development. Our towns will need to accommodate more people of greater diversity, and require matching community facilities and sound infrastructure.



Green Bay Street Food at Green Bay Community House.

Outcome 2: Great neighbourhoods with strong community connections, capacity and voices

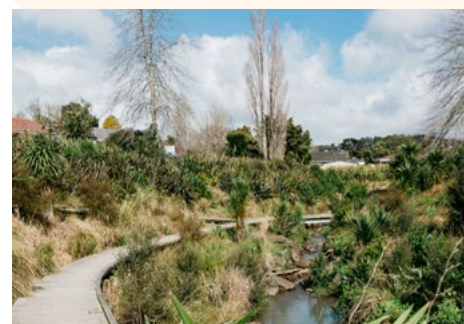
Our vision is that no matter where you come from or how old you are, there is a place for everyone in the Whau.



Avondale train station.

Outcome 3: It's 20 minutes to all we need by walking, cycling and public transport

We are well serviced with rail and feeder bus routes linking our communities and the Whau to the rest of Auckland. Our bus services and cycle paths are starting to criss-cross the Whau, linking our towns and facilities. The City Rail Link is estimated to reduce travel time between New Lynn and Britomart to less than 30 minutes.



La Rosa Gardens Reserve, Green Bay.

Outcome 4: Enhanced natural environment

Our vision is that our communities help to protect and enhance our environment.

To create a healthy and liveable environment, our greenhouse gas emissions must be reduced. This can be achieved through changing our lifestyle choices, paying attention to how and where we redevelop, our infrastructure choices, and restoring and enhancing our natural ecosystems.



Avondale shops.

Outcome 5: Strong local businesses and more quality local jobs

The local board's vision is for successful and resilient businesses in Rosebank, New Lynn, Kelston and Avondale, working together to attract new markets and innovate. We want to see more people with higher education achievements gaining well-paid employment and working locally.



Cast of Out of Date, a play produced by local community arts organisation Creative Souls Project.

Outcome 6: Celebrating our creative edge in our streets, neighbourhoods and communities

Our vision is for our diversity and creativity to enrich our lives. We celebrate our arts and cultures across the Whau and are recognised as a creative community.



Te Toi Uku Clay Works.

Outcome 7: Our heritage is known, protected and our stories are shared

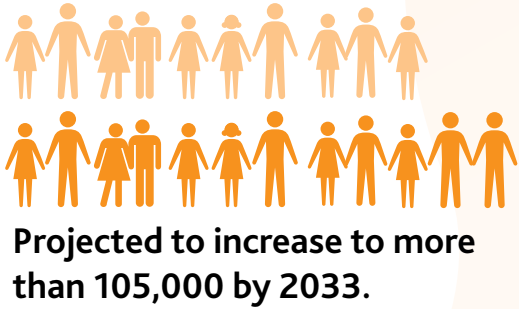
Our vision is for a strong foundation of knowledge available to the wider community. We will work with others to support the preservation of our heritage as much as possible. We will seek innovative ways to work with owners and developers to preserve or acknowledge our built and/or natural heritage.

Te Rohe ā-Poari o Whau

Whau Local Board area



A population of
84,000

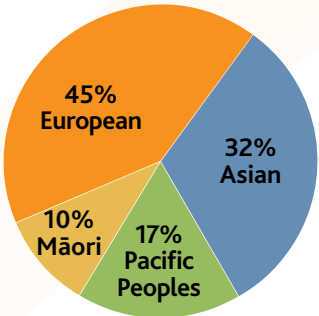


Includes the major town centres of Avondale and New Lynn



The Whau River is the defining feature of our area

A diverse population with:



5,831

businesses in the local board area

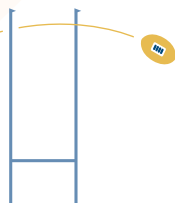


We are home to: more than

80



local parks



3

libraries



Data sources: Statistics New Zealand Population Estimates (2017), Population Projections (2013-base) and 2013 Census.



Te Whau Pathway through Archibald Park next to the Whau River.

He kōrero mō ngā poari ā-rohe me ā mātou mahere

About local boards and our plans

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues, while local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans.

These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

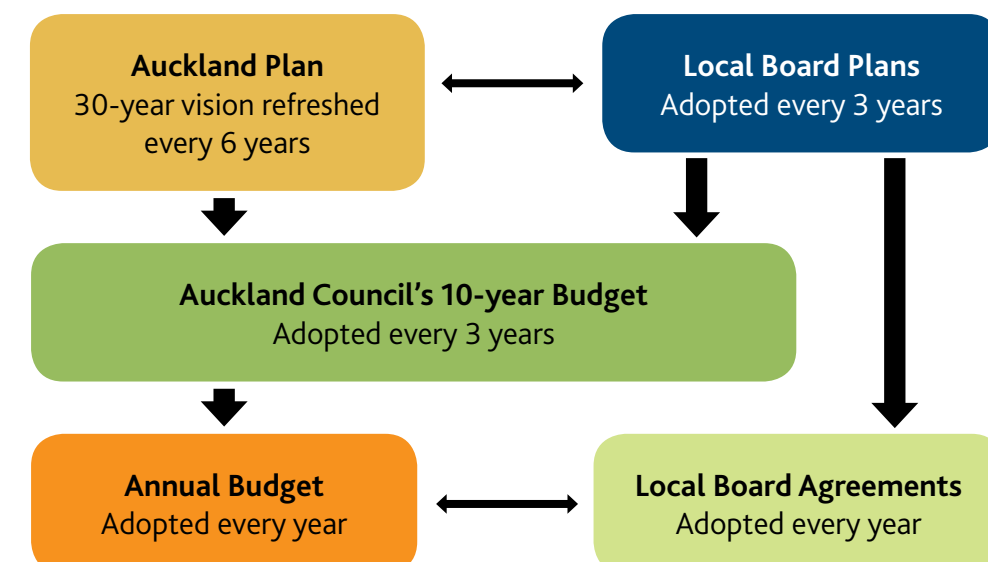
Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year Budget (Long-term Plan) and annual budgets.

Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget setting process and they set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.





Waterview Tunnel,
south entrance.

Te whakawhanake i tā mātou mahere **Developing our plan**

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things.

We have developed this plan by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

This plan reflects, among others, the:

- New Lynn Urban Plan
- Avondale Action Plan
- Whau Neighbourhood Greenways Plan
- Whau Economic Development Plan
- Whau Environmental Activities Report
- Whau Open Space Network Plan.

We have also sought input from some of our key community organisations.

This plan does not detail every item of work we intend to do over the next three years and beyond. Rather, it outlines the direction we want to take, new initiatives we want to embark on, and areas we will focus on.



West Edge development taking shape.

Whakaotinga 1: He tāone i tika te whakatū, ōna tikanga whakahaere me ōna whare noho

Outcome 1: Well-planned towns, facilities and housing

The Whau is growing due to its location, access to public transport and housing development. Our towns will need to accommodate more people of greater diversity, and require matching community facilities and sound infrastructure.

We have an advocacy role for regionally-provided stormwater infrastructure, and for securing funds for major community facilities such as an aquatic facility. We have a decision-making and resourcing role for local services, including community centres and hubs, parks, and recreational programmes and events.

Like the rest of Auckland, our home-ownership rate has dropped. Census data notes that in 2006, 62.6 per cent of residents owned their home, but in 2013 it was 59.9 per cent. However, we are a high-growth area with new housing developments and more families arriving daily. We want a range of quality housing options across the Whau.

We support our community through the provision of outstanding library, community, recreation and leisure services. We need the replacement Avondale community facility to be built and want to secure funds for a recreation and aquatic centre in the Whau soon. We expect these new buildings to deliver on the community's desire for great design, increased safety and high-quality construction. The board support community facilities in Blockhouse Bay, Green Bay, and Kelston playing an even stronger role for the social, recreation and remote working needs of our local communities.

“ We are a high-growth area with new housing developments and more families arriving daily. ”

We will increase safety and accessibility in our town centres through good design, beautification activities, ample lighting and timely maintenance. We will support more active lifestyles and healthier places through actions such as the promotion of smokefree public areas and installing more water fountains.

New Lynn is continuing to regenerate with its own unique lifestyle and more environmentally sustainable centre. The urban plan vision is 20,000 residents and 17,000 workers by 2030, supported by a new urban park. We support the creation of quality pedestrian and vehicle links from Memorial Drive through to the new park and the extensive housing development that is already underway.

Auckland Council has identified Avondale as a key focus and will be working with Panuku Development Auckland, government, landowners and developers to enable quality development. There are major challenges in funding the civic infrastructure needed and making housing construction more affordable. We support smarter ways of working and the consideration of joint council and private partnerships. Avondale transformation has started, with key sites being developed and improvements to local walking, cycling and road connections, better public spaces and redeveloped community facilities just around the corner.

We note that there is a growing shortage of affordable housing for our rising population, particularly for older people. Providing more choices as we age would allow people to stay in their local communities and release housing for families. We will continue to encourage more homeowners and landlords to take up the support available to install insulation, and address water and energy efficiency in older homes. This should also decrease household costs to our most vulnerable residents.

Most of our area has wonderful parks, sports fields and public places that are great venues for passive and active recreation. We want to continue to improve our parks network and to encourage more recreational activities in our great sports fields and open spaces – the backyards for everyone.



WHAT YOU TOLD US

- “Investigate ways to improve sporting and recreational infrastructure through public and private partnerships.”
- “There is a real opportunity for our libraries and community centres to act as not only creative spaces, but remote working hubs.”
- “Family areas are important where friends and family can hang out and have picnics.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 1: Well-planned towns, facilities and housing

Objective	Key initiatives
Our towns and neighbourhood centres are busier, cleaner and safer.	Refresh Avondale Action Plan.
	Support the delivery of more town safety and beautification initiatives.
Whau has a network of great community buildings, sports fields and parks.	Build an expanded replacement community facility in Avondale as soon as possible.
	Advocate to the Governing Body to include funding for more park land in high-need areas in the council’s 10-year Budget process.
	Advocate to the Governing Body to include provision for a recreation and aquatic facility early in the 10-year Budget.
	Seek opportunities to increase and improve the open space and sports fields network, particularly in our high-growth areas.
Whau is known for its high-quality developments, affordable and rental housing.	Develop a high-quality urban park to support the Crown Lynn housing development.
	Champion the development of multi-agency older adult housing planning.
	Support housing design and construction efficiencies across multiple sites through promoting developer dialogue.
	Promote opportunities for quality development in the Whau to investors, community groups and not-for-profit agencies.
More people are more active more often.	Support housing quality improvement projects like Healthy Rentals and home energy advice.
	Work with our community groups to enable more recreation activities in our facilities and parks, noting our diverse and ageing populations.
	Work with our regional sports trust to support our sport and recreation groups and their facilities.



Green Bay Street
Food at Green Bay
Community House.

Whakaotinga 2: He kāinga kaha ngā taura here i te hāpori, te āhua mahi me ōna reo whakahī

Great neighbourhoods with strong community connections, capacity and voices

Our vision is that no matter where you come from or how old you are, there is a place for everyone in the Whau.

The Whau has many strong communities with great connections and organisations, all supporting one another. This happens because many organisations are operated by the community. We have organisations supporting community and neighbourhood development, social and emergency housing, restoration, low-carbon living and recycling, recreation and events.

We want to continue strengthening this approach to develop neighbourhood leadership and cultural communities. We will continue supporting community-led initiatives in Avondale, Bollard Avenue/Methuen Road, Glenavon, Kelston, New Lynn and New Windsor, and encourage smaller-scale business-led projects in areas such as Glendene and Kelston.

It is important to acknowledge being a New Zealander and we will continue supporting our local citizenship ceremonies.

We will also plan activities to bring people together to celebrate our diverse identities. We will seek to provide more translation services and translated material for our official languages and our community members who don't have English as their first language.

“ The Whau has many strong communities with great connections and organisations, all supporting one another. ”



WHAT YOU TOLD US

- “We need to make a commitment to look after our most vulnerable residents.”
- “Activate spaces and facilities for young people to come together.”
- “Provide supportive and engaging initiatives for the elderly.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 2: Great neighbourhoods with strong community connections, capacity and voices

Objective	Key initiatives
Our towns and neighbourhood communities are stronger.	Support placemaking projects that foster community identity and encourage shared action.
	Build community capacity and leadership across the Whau.
	Complete and progress delivery of an Ethnic Peoples Plan and support a multi-agency Whau Pacific Peoples Plan.
Our many voices contribute to making our future.	Identify and enable opportunities for neighbourhood building, particularly through local planning projects.
	Encourage and support our Māori leaders, Pasifika, Chinese, Indian and other ethnic and resettled communities to contribute to the Whau’s future.
Our children and young people are supported to learn and be active.	Develop and deliver a places, services and programmes plan for Whau’s young people.
Mana whenua and mataawaka are acknowledged and their needs and aspirations are widely known.	Develop relationships and agree shared goals with, mana whenua, local Māori and key Māori organisations.
Celebrate our diverse communities and their heritages.	Support more community events to celebrate being together in the Whau, and to share our many cultures and their significant days.
	Support more events and activities for our older community.
	Support activities that develop our understanding and celebrate our history and our multi-cultural identities.
Our most in need have a place to go for help.	Work with the community sector and government agencies to support their provision of adequate emergency shelter and support services.



Avondale train station.

He 20 meneti ki ngā mea
katoa e hiahiatia ana inā haere
mā raro, mā runga pahikara,
kawenga tūmatanui rānei

Outcome 3: It's 20 minutes to all we need by walking, cycling and public transport

We are well serviced with rail and feeder bus routes linking our communities and the Whau to the rest of Auckland. Our bus services and cycle paths are starting to criss-cross the Whau, linking our towns and facilities. The City Rail Link is estimated to reduce travel time between New Lynn and Britomart to less than 30 minutes.

Our vision is that it's easy and affordable to reach schools, libraries, halls, parks and shopping within 20 minutes, using public transport or other means.

We will make it easier for people across the Whau to walk, cycle and use public transport more.

Our rail stations, park-and-rides, and bus stops need to be accessible, safe and clean, and we will continue to advocate to Auckland Transport for improvements to them. We believe supporting more students to walk, cycle or use public transport to get to education and sport would significantly reduce road congestion.

“ We will make it easier for people across the Whau to walk, cycle and use public transport more. ”

Our local paths plan, The Whau Neighbourhood Greenways Plan, has identified priority connections over the next five years. The priority is building more links: improving the quality of our paths; creating more accessible and safer connections for walkers, cyclists, pushchairs and mobility scooters. We also want to plant more trees to provide shelter from the sun and rain and contribute to our urban forest.

These connections will link our neighbourhoods, supporting more active, healthier lives, while also enabling us to meet our neighbours and providing alternatives to the car.



Te Whau Pathway.

WHAT YOU TOLD US

- “There is a need for secure bicycle parking near shops, community facilities and near public transport.”
- “Walking should be a safe option.”
- “Transport centres are often cold and drafty; they need to provide as much shelter as possible.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 3: It’s 20 minutes to all we need by walking, cycling and public transport

Objective	Key initiatives
Build more paths to local facilities and public transport.	Continue developing new significant links like the Wai Tahurangi Bridge connecting New Lynn and Blockhouse Bay across the Wai Tahurangi stream, Avondale to New Lynn shared path, and the Holly Street/Heron Park boardwalk.
	Continue supporting the development of Te Whau Pathway and advocating for its funding in the 10-year Budget.
Make our existing local paths and transport centres even better.	Review the pedestrian and mobility friendliness of our town centres.
	Plant more shelter trees on our key pedestrian routes.
	Support improvements to transport centres and our towns, making them safer, warmer and easier to store cycles.
Increase awareness of our local links.	Promote our local links through signs, activities and online applications.
	Encourage people to work locally and promote the use of local links to get to work, recreation and education.



La Rosa Gardens Reserve, Green Bay.

Whakaotinga 4: Kia whakaapitia tonu tōna taiao

Outcome 4: Enhanced natural environment

Our vision is that our communities help to protect and enhance our environment.

To create a healthy and liveable environment, our greenhouse gas emissions must be reduced. This can be achieved through changing our lifestyle choices, paying attention to how and where we redevelop, our infrastructure choices, and restoring and enhancing our natural ecosystems.

We want to keep the Whau River and other environmental projects as high priorities. Whau's water quality has a D rating. There are issues with our stormwater during peak events with wastewater overflows into both the Waitematā and Manukau Harbours. Major regional wastewater projects are being designed to expand and upgrade our wastewater network. Locally, our desire is to improve overall water quality, address encroachments into public land, restore our riparian open spaces and enable everyone to have increased access to the Whau River edge.

We have projects that support residents to remove weeds and pests, to decrease the causes and impact of climate change, and to improve the air, land, water and habitat for our native species.

Our significant trees and ecologies must also be protected. We want communities to be aware of their value, our shared responsibilities, and what to do when they are threatened. We want our urban forest to grow, to provide corridors for birds and insects, to offer shelter from the sun and rain, and to lessen the effects of climate change.

“ We want to keep the Whau River and other environmental projects as high priorities. ”

We are concerned about the health of the Manukau Harbour and are working with other boards to achieve the Manukau Harbour Forum's vision 'to create an environment that is great for swimming and recreation, where wild life thrives and fish flourish'. A long-term plan will help us live more sustainably, save on living costs, improve personal health and help create more connected communities.

We are fortunate in having strong environment groups. This board values its relationship with EcoMatters Environment Trust, Whau River Catchment Trust and Whau Coastal Walkway Environmental Trust.



Brent Bielby, EcoMatters Love Your Bike Hub Manager.



WHAT YOU TOLD US

- “Love to see something done about pest trapping, this is something that should not only be done in the bush but out in our urban areas as well.”
- “Encourage and support community initiatives such as tree planting and reforestation of indigenous plants.”
- “Educate communities about having a clean, healthy and safe environment.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 4: Enhanced natural environment

Objective	Key initiatives
The water quality of our rivers and streams is improving.	<p>Fund more waterways education and awareness-raising activities.</p> <p>Continue to support community education and the development of more rain garden and wastewater overflow holding/treatment installations, particularly at key sites.</p>
More of our parks, coasts and waterways are being restored.	<p>Carry out community pest and weed programmes, particularly along the Whau River and the Rosebank Peninsula.</p>
Whau is living more sustainably.	<p>Carry out ecological quality assessments of our key parks.</p> <p>Fund and promote environmental, waste minimisation and low-carbon activities and education programmes.</p> <p>Our public places are managed in more environmentally sustainable ways.</p>
Know, grow, protect and manage better our urban trees and green areas.	<p>Manage our current urban tree cover, plant more trees and shrubs and promote their benefits.</p> <p>Pilot approaches that better protect our notable trees.</p>

Whakaotinga 5: Kia pakari
ōna pakihi ake, kia hora te
rahi o te mahi tōtika

Outcome 5: Strong local businesses and more quality local jobs

The local board's vision is for successful and resilient businesses in Rosebank, New Lynn, Kelston and Avondale, working together to attract new markets and innovate. We want to see more people with higher education achievements gaining well-paid employment and working locally.

Whau's economic overview notes that Whau's economic growth in the last 10 years has been lower than the Auckland average. If the Whau wants a stronger economy this needs to be turned around.

We have great schools and tertiary training opportunities. However, 15 per cent of our young people are not in education, employment or training. Our earnings are also lower than the regional average, and only 30 per cent of our workforce works locally.

In addressing social inequalities, improving economic performance is critical to raising living standards for us all. This means that we need to support the development of our economic centres and promotion of our great local producers and service providers. Our economic centres require strategies to retain and revitalise, build on current economic activity, create quality local work and attract new business. We will work alongside Avondale, Blockhouse Bay, New Lynn and Rosebank Business Improvement Districts (BIDs) to help them deliver on their plans.

Our local industries are very diverse, offering access to a wide range of employment opportunities. Rosebank, New Lynn and Avondale provide the bulk of the local work opportunities, followed by Kelston. We have good public and road transport links, enabling many residents to work in central and south Auckland, and also importantly supporting the movement of goods across Auckland and beyond.

The board will foster stronger local connections between school leavers, education providers and businesses so young people don't miss out on jobs. We also need to link local training to local workplaces and support more promotion of local jobs to local people. The board continues to encourage employers to work with employees towards a living wage to give everyone a better standard of living.

The board will continue to work alongside BIDs and their associations, economic development agencies, council-controlled organisations and commercial organisations to encourage and support innovation, partnership and collaboration to grow the Whau economy.



Avondale shops.



New Lynn shops.



WHAT YOU TOLD US

- “Rally all businesses in Whau Ward to create job opportunities for youth and locals”.
- “Employment needs research to support action.”
- “Talk to not-for-profit organisations, they are reasonably sized employers in the local board area.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 5: Strong local businesses and more quality local jobs

Objective	Key initiatives
Our local businesses are stronger and more successful.	Working closely with our BIDs to support local businesses to be successful. Support the promotion of business opportunities in the Whau.
Whau is growing more new local business and quality jobs.	Work with other boards to support the growth of new and more successful businesses by recent migrants. Refresh the Whau Local Board area local economic development action plan. Investigate opportunities to build on our arts and cultural heritage and capacity to grow our creative economy.
Our local businesses have access to more skilled local workers now and in the future.	Facilitate our youth employment initiatives to work well together. Research the employment needs of our local businesses and the not-for-profit sector and promote opportunities to local educators and young people.

Cast of Out of Date, a play produced by local community arts organisation Creative Souls Project. Cast L to R: Petmal Lam, Joachim Koro, Vaiari Ngaromoana Ivirangi (seated foreground), Jonathan Soo Choon



Whakaotinga 6: Te whakanui i tō tātou wairua auaha i ngā tiriti, ngā kāinga me ngā hāpori **Outcome 6: Celebrating our creative edge in our streets, neighbourhoods and communities**

Our vision is for our diversity and creativity to enrich our lives. We celebrate our arts and cultures across the Whau and are recognised as a creative community.

Arts and culture play an important role in our community. We are rich in artists who reflect our heritage and diverse ethnic communities. We have a strong foundation of Māori and Pasifika arts organisations including Te Pou, the home of Māori theatre in Tāmaki Makaurau. We would like to see and enable more public art and design that acknowledges te ao Māori (the Māori world) and our place in the Pacific.

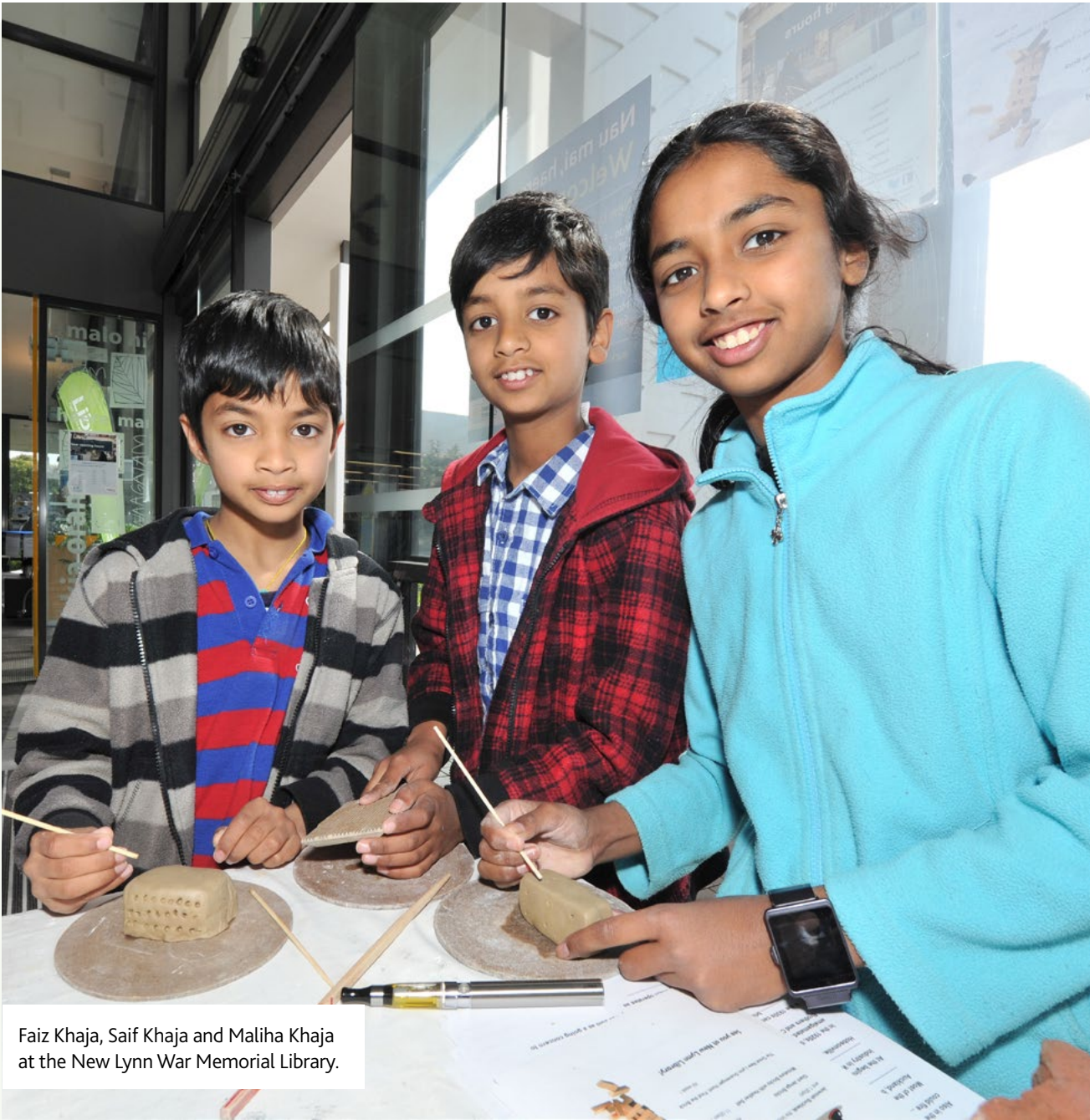
Our towns, schools, churches, community facilities, private galleries and art education centres provide performance and display venues, with major galleries and community arts centres close by.

We support festivals, street and neighbourhood activity through a community arts broker who is delivering successful activities across our area.

“ We celebrate our arts and cultures across the Whau and are recognised as a creative community. ”

We want to support a stronger creative economy providing a launch pad for our flourishing creative community and businesses.

We will support artists being included early in the planning, design and building of new residential and business developments. We will continue working with developers to ensure site-specific public art is included in our new spaces and places.



Faiz Khaja, Saif Khaja and Maliha Khaja at the New Lynn War Memorial Library.



WHAT YOU TOLD US

- “Art and events always connect communities and create an uplift and a sense of pride.”
- “Develop strategies for more long-term investment in developing and utilising infrastructure and activities that allow arts activity and organisations to mature and flourish in a robust and viable fashion.”
- “Do more art including street art, sculpture, and interactive art. Support art workshops and events.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome 6: Celebrating our creative edge in our streets, neighbourhoods and communities

Objective	Key initiatives
Whau’s communities can access and participate in arts activity.	Continue to deliver and grow local community arts activities through our arts broker programme. Facilitate the use of vacant and underused spaces for pop-up arts and culture activities.
Whau is known for its robust and flourishing creative economy.	Support a network of artists and organisations to connect, collaborate, share best practice and develop professionally. Develop a creative economy action plan.
Art and culture is celebrated in our place-making.	Support/work with mana whenua on placemaking projects that honour their stories and significant sites. Champion architecture and landscaping that reflects our unique Māori and Pasifika influences. Investigate public art and design opportunities in the early stages of place-making.

Whakaotinga 7: Kia mōhiotia ā tātou taonga tuku iho, kia tiakina, kia takina tonu ngā kōrero e pā ana ki a tātou

Outcome 7: Our heritage is known, protected and our stories are shared

Our vision is for a strong foundation of knowledge available to the wider community. We will work with others to support the preservation of our heritage as much as possible. We will seek innovative ways to work with owners and developers to preserve or acknowledge our built and/or natural heritage.

The Whau's strong natural and human history is shaped by its geography – the river, clay soils, the Manukau and Waitematā Harbours, and one of the shortest routes between the coasts for both Māori and European settlers.

The stories of our past need to be well-known in our area and protected for future generations. We are planning interpretive signage, guided walks, brochures, artworks, events, and working with mana whenua and our heritage organisations and societies.

We will support the collection of our oral history through our local library's heritage and oral history programmes and our ceramic heritage with Te Toi Uku – The Portage Ceramics Trust – based at the Ambrico Studio and Kiln in New Lynn.

“ The stories of our past need to be well-known in our area and protected for future generations. ”



Te Toi Uku Clay Works.



Sculpture, Olympic Park.



WHAT YOU TOLD US

- “Make sure Māori history is told - sometimes we have ‘heritage’ information which completely ignores Māori history.”
- “Work closely with local heritage groups and the community”.
- “The special character of our local areas should be recognised and valued.”

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us accomplish these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcomes and objectives in this table.

Outcome 7: Our heritage is known, protected and our stories are shared

Objective	Key initiatives
We celebrate and support protection from a strong research foundation.	Refresh Māori heritage sites list.
	Review existing heritage buildings lists and inventories.
Gather and share historical knowledge.	Deliver a programme of heritage activities that acknowledges our Māori, colonial and recent heritage.
	Record and share our heritage through film, literature, urban art, sculptures and festivals.
Preservation of our places and stories.	Expand our oral history programme.
	Seek innovative ways to work with groups, owners and developers to support heritage preservation and promote the protection of Māori heritage sites.

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 44.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi, and its broader statutory obligations to Māori.

As part of this commitment, the Whau Local Board is committed to developing relationships and providing opportunity for mana whenua and mataawaka (local Māori and key Māori organisations). Our goal is to come to a consensus and partner on shared goals as the board develops its work programmes, plans, designs and policies.

We recognise Te Tiriti o Waitangi as a founding document and will continue to support local events that acknowledge its signing and explore its intentions, history and application today.

Our new community facilities, art works and park designs will reflect our area's Māori heritage and stories. Our partnership community programmes, such as community capacity building, recreation and youth development, will actively seek responsiveness to Te Ao Māori and support for Māori outcomes.

Our heritage work will include reconfirmation of sites of significance and reflection of the stories in our educational resources and information sites.

Our work areas will be supported to include a stronger Māori voice in the Whau.

Lower carbon living

Auckland Council is committed to reducing greenhouse gas emissions and local boards play an important role in empowering their communities.

We will build on existing regional strategic plans such as the:

- Auckland Low Carbon Plan
- Auckland Growing Greener Plan
- Waste Management and Minimisation Plan
- Auckland Transport Sustainability Framework
- Auckland Paths (formerly greenways) programme.

Almost all our outcomes have initiatives that contribute to low-carbon living. For example, 'Well planned towns, facilities and housing' promotes quality development including 'greener' buildings. In the '20 minutes to all we need' outcome, we are encouraging local work and new major links to support less private vehicle use.

We already support activities such as eco-neighbourhoods, healthy rentals to decrease energy use and make healthier homes, and local paths to reduce car use for short journeys. We are currently preparing a Low Carbon Action Plan to bring all our activities into one framework, which will encourage health and financial co-benefits.

He kōrero pūtea tahua

Funding information

How local boards are funded

Funding is allocated to local boards through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year Budget (Long-term Plan) every three years and an annual budget every year. Local board agreements, briefly described in page nine, make up part of the annual budget.

A financial overview for the Whau Local Board for the 2017/2018 financial year is included in Appendix 1 on page 46.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2 on page 48.

Auckland Council's 2018-2028 10-year Budget

In June 2018, the council's Governing Body will adopt the 2018-2028 10-year Budget informed by local board plans. The 10-year Budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact the ability of local boards to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund which is allocated to deliver small transport related projects.

The fund allocated to the Whau Local Board for the 2017/2018 financial year is \$560,834.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets, including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website, aucklandcouncil.govt.nz.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.



Blockhouse Bay shops.

Āpitihanga 1: Tirohanga take pūtea whānui

Appendix 1: Financial overview

Income, expenditure and capital investment by local activities for Whau Local Board for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	270
Local parks, sport and recreation	-
Local planning and development	-
Local environmental management	-
Total operating revenue	270
Operating expenditure	
Local community services	3,706
Local governance	1,538
Local parks, sport and recreation	3,326
Local planning and development	880
Local environmental management	205
Total operating expenditure	9,655
Net operating expenditure	9,385
Capital expenditure	
Local community services	451
Local governance	-
Local parks, sport and recreation	5,273
Local planning and development	2,242
Local environmental management	-
Total capital expenditure	7,966



Sculpture, Olympic Park.

Āpitihanganga 2: Kaupapa ā-rohe me ngā paerewa ā-mahi

Appendix 2: Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Whau Local Board Agreement 2017/2018. This is available on the council website, aucklandcouncil.govt.nz.



Te Pou Theatre, New Lynn.

Local activities	Levels of service statements
Local parks, sport and recreation This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation.	Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches. Provide sports fields that are fit for purpose and cater for community needs. Provide programmes and facilities that ensure more Aucklanders are more active more often.
Local community services This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.	Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities. Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting. Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities. Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.
Local planning and development This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.	Develop local business precincts and town centres as great places to do business.
Local environmental management Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.	Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.
Local governance Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.	The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018.

Ngā mema o tō Poari ā-Rohe o Whau

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New Lynn War
Memorial Library.



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