

TE MAHERE Ā-ROHE O DEVONPORT-TAKAPUNA 2020

Devonport-Takapuna Local Board Plan 2020



Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi.

Kia mihi koutou ki ngā kupu whakarei
a te hunga kua tīpokotia e te ringa
o te wāhi ngaro.

Rātou, e kaikini tonu nei i ngā mahara i te
ao, i te pō.

Ngā oha i mahue mai i tērā
whakatupuranga

kia āpitihia e tātou ki ngā tūmanako
o tēnei reanga,

hei mouna waihotanga ki te ira whaimuri i
a tātou.

Koinā te tangi a Ngākau Māhaki,
a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga
i ngā mahi e ekeina ai te pae tawhiti ka tō
mai ai ki te pae tata.

Tēnei au te noho nei i runga i te puia moe
o Takarunga –

kāinga o te tini tāngata i tōna wā,
puna wai e ora ai ngā iwi.

Kei waho rā ko ngā tai piringa
o Tīkapa Moana me Te Waitematā
Ka rere whakarunga ngā kamo ki te
Waiwharariki o mua,

Takapuna kāinga,
Takapuna tupuna.

I reira ka heke iho ki te mātārae ki Ōperetū,

Kia taka ki tua ko Maungaūika
te tū hēteri mai rā i te pūwaha o Tāmaki
Makaurau,

Tāmaki herehere waka.

E koutou mā ka ea, kua ea.

Kia ora huihui mai koutou katoa.

Welcome to you all.

Let me greet you with the eloquent words
of those, lost long ago to the unseen
hand of eternity.

Them, for whom we unendingly mourn.

Let us enjoin the legacy they left
to the hopes and aspirations
of this generation

as our gift to those who will follow us.

That is the pledge of the humble heart,
the willing spirit and the inspired mind.

Let us rise together and seek to do what is
necessary to draw distant aspirations
closer to realisation.

Here I sit upon the sleeping cone
of Takarunga –

home of many in its time
spring of life for them all.

Out there are the watery havens
of Tīkapa Moana and Te Waitematā.

My eyes gaze northward to
former Waiwharariki,

now Takapuna community,
Takapuna the progenitor.

Then from there, I glance to the foreland of
Ōperetū.

Beyond stands Maungaūika
sentinel of Tāmaki Makaurau
and anchorage of many canoes.

It is done.

Greetings to you, one and all.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Welcome to our Devonport-Takapuna Local Board Plan 2020, the guiding document for our local board over the next three years, through until 2023.

This plan was formulated during one of the most challenging periods for local government in New Zealand's history. The COVID-19 pandemic will have far reaching and lasting impacts on our residents, community organisations and businesses. As time goes on, we will better understand what this means for our ability to deliver on the services and projects outlined in this local board plan.

When developing this plan, we were fortunate to have input from our engaged communities. We were also able to look back and see what has already been achieved, and what has been put in train by previous local boards to benefit our area. With four of your six board members being new to their roles – including two chairpersons who will share the term – this was an opportunity to work closely with our experienced board members and have a thorough look at our processes. We have worked together, drawing on a combination of public feedback and our own diverse views about the requirements of our community to develop a plan that we think will serve our communities well.

We are fortunate to live in one of the best natural urban environments in the world. Our beaches, waterways and Lake Pupuke are greatly valued. This local board will work to protect and enhance these natural assets, our built heritage and cultural taonga. This plan would not be complete without celebrating our unique Māori values and history.

There is no doubt that improving water quality has been identified as a priority – our community has made that loud and clear. As a board, we are unanimous in advocating for progress from Auckland Council and Healthy Waters on this issue.

We also seek to ensure our parks, facilities and open spaces meet the recreation and social needs of future generations.

There is a need to foster community participation, so our people feel connected and supported with activities and services in the local area – including creative arts, sports and recreation.

A focus has also been placed on ensuring our community has access to affordable and efficient public transport as well opportunities to use more active transport modes. This will help us to reduce our carbon emissions and work towards more sustainable lifestyles.

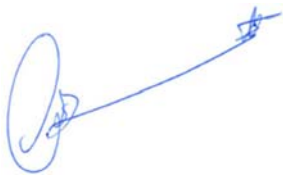
Lake Road remains a focus of this board, following through on work done by previous boards on progressing improvement of this important roading corridor that feeds the Devonport Peninsula. Hand in hand with this is the need for us to work closely with Auckland Transport to deliver safer roads, cycle lanes, footpaths and walkways throughout the area.

Our plan recognises that our vibrant town centres and businesses play an important part in our lives, providing opportunities to enhance our lifestyles through work, shopping and play.

We will also continue to work closely with Auckland Unlimited and our BIDs (Business Improvement Districts) of Devonport, Takapuna and Milford to ensure we have vibrant town centres that cater for generations to come.

This plan is our guiding document, providing direction on what our Devonport-Takapuna Local Board seeks to achieve for the community over the next three years. Our role is two-fold – advocating and direct decision making. We will be strongly advocating to Auckland Council (the governing body for Auckland) and the Council-controlled Organisations (CCOs) on specific elements in this plan. There are other elements that we can directly deliver for the Devonport-Takapuna area.

We look forward to this local board plan providing good results for our communities over the next three years.



Aidan Bennett, QSM – Chair, October 2019 to April 2021

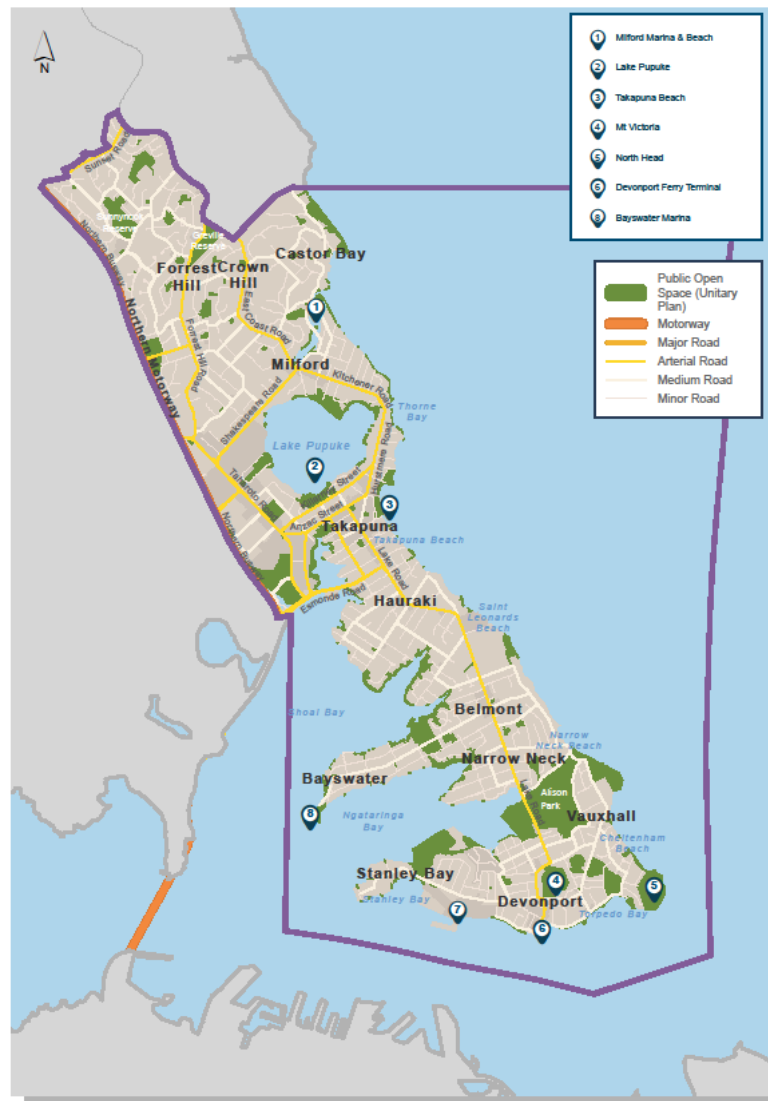


Ruth Jackson – Chair, April 2021 to September 2022

Devonport-Takapuna Local Board

Te Rohe ā-Poari o Devonport-Takapuna

Devonport-Takapuna Local Board area



The Devonport-Takapuna Local Board extends from Sunnynook and Castor Bay in the north to the Stanley Bay and Devonport suburbs in the south. Its western boundary is State Highway 1.

Character of the Devonport-Takapuna Local Board area

The Devonport and Takapuna communities have their own unique characteristics. The area is prosperous, dynamic, and diverse, and offers a range of quality lifestyles. There are numerous education and employment opportunities within the board area.

Geography of the Devonport-Takapuna Local Board area

Natural features include several beautiful beaches with high recreational values, Takarunga/Mount Victoria and Maungauika/North Head, the large volcanic crater of Lake Pupuke and the Wairau Estuary and Stream that drains into the largest catchment on the North Shore.

Amenities in the Devonport-Takapuna Local Board area

The area has many cultural facilities, such as the Bruce Mason Centre, The PumpHouse Theatre, Rose Centre, Depot Artspace, Michael King Writers Centre and Lake House Arts Centre. We also have two libraries in Devonport and Takapuna, and the Takapuna Leisure Centre that offers a pool and gym facilities. The new Shore Junction Youth Innovation Centre offers a unique facility that will attract and support the youth of our area.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies, and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries, and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities.

The plan is a guiding document setting out the local board's key outcomes. It contains examples of ways we might achieve these outcomes and guides the local board in:

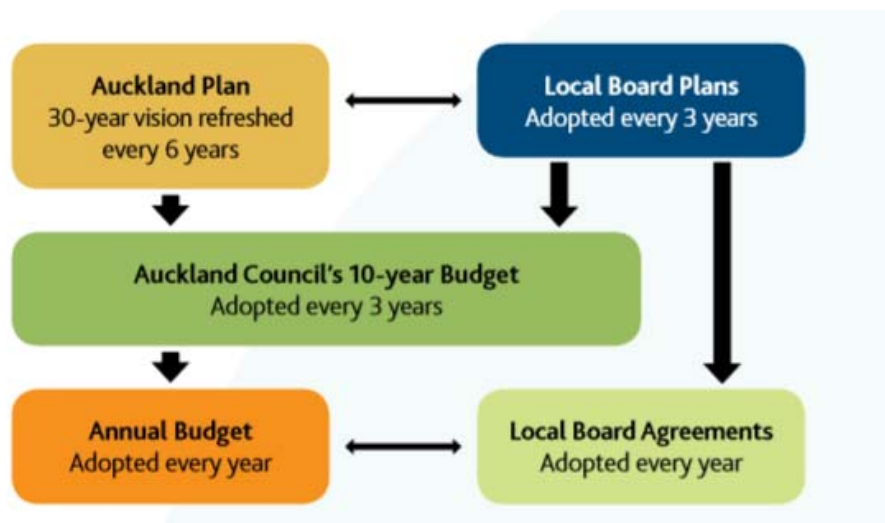
- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

- the Auckland Plan 2050 [here](#) – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) [here](#) – planned spending and future investment priorities over the longer term, including local boards
- the council's annual budget (annual plan) [here](#) – funding for the coming financial year of the 10-year budget, including local boards.

This plan guides the local board agreements and annual work programme and sets out local funding priorities and budgets, levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



Working with Māori

Māori culture and identity are celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

Working with Māori we will develop and deliver initiatives that respond to Māori aspirations.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

Our draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020. The draft also considers what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020, we consulted on the draft plan to hear your thoughts and feedback. To ensure we reflected your needs and desires we engaged with our communities at a range of events across the local board area.

The issues and priorities you raised with us through these interactions helped us finalise this plan.

The social and economic effects of the COVID-19 pandemic mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring benefits for our community.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board, the wider council family such as Auckland Transport and central government agencies like Waka Kotahi NZ Transport Agency.

To deliver the outcomes in the local board plan, we will:

- prioritise local board budget to focus on the objectives and initiatives in the plan
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services
- work with our communities, various community groups and partners, to deliver projects and services.

Sometimes, important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them

Whakaotinga tahi: Te taiao me ngā taonga tuku iho

Outcome one: Environment and heritage

Our natural environment, heritage features and cultural taonga are celebrated, protected, and enhanced.

Protection and enhancement of our natural environment

Our extensive coastline and beaches, the Wairau Estuary and Lake Pupuke are all greatly valued by our communities and visitors. They provide opportunities for recreation and support natural habitats and ecosystems.

In addition, we have several Significant Ecological Areas (SEAs) including Lake Pupuke, Ngataranga and Shoal Bays and the east coast of the Devonport Peninsula from Maungauika/North Head to the southern end of Takapuna Beach. These and the other SEAs in our area reflect the ecological importance and sensitivity of these areas that our people are proud of and care for. Continued conservation and management of these natural resources is required.

What you've told us

"More focus on how we can improve water quality"

"Our environment is the thing we pass on to our children, our heritage grounds us to our past"

"We support preserving our natural heritage, enhancing our built heritage and the restoration of historic structures"

All waters are taonga. You have told us that water quality is very important to you. We will do everything we can to care for and enhance our marine environment, waterways, and Lake Pupuke to ensure everyone can enjoy them now and in the future.

However, the issues are complex with no single cause or remedy. We can help reduce contamination by listening to our council subject matter experts; working collaboratively with all stakeholders, including residents and businesses; and using tools like Safeswim and Safe Networks, that monitor and identify causes of pollution, including sewage. This will mean that our beaches and waterways are safer and swimmable more often.

We will advocate to Auckland Council's Governing Body for funding from both the natural environment and water quality targeted rates to help us meet the challenges in our area.

We will continue to support our valued volunteers and community-led conservation and restoration efforts by funding initiatives that eliminate pests and improve our natural habitats. We will also continue the co-ordination and resourcing for our park's volunteers, and support opportunities for education and sharing of knowledge and expertise.

Moving to more sustainable lifestyles

Climate change is affecting how we live. We will contribute locally towards this global issue by supporting initiatives that:

- build community understanding of severe weather events, erosion of our coastlines and the effects on our natural habitats

- support our residents, schools, and businesses to develop sustainable and low-carbon living practices.

This can be done by taking advantage of local interest and knowledge.

Care and protection of our built heritage and cultural taonga

Our heritage assets and features help to define our local board area. Devonport's special character homes and historic retail area, significant buildings like the Lake House Arts Centre, the PumpHouse Theatre and our man-made coastal defence fortifications showcase the area's built heritage and history.

We have Māori cultural and heritage sites of significance. Natural features and landscapes like Rahopara Pā and the lava flow and fossil forest along the coastline between Takapuna and Black Rock also help to tell the story of our area and require care and consideration.

We will collaborate with relevant authorities to support those maintaining and preserving these treasures.

It is important that our closed cemeteries are treated with respect and we will look to improve their maintenance by working with volunteers, the RSA, Auckland Council's Heritage Unit and Heritage New Zealand Pouhere Taonga.

Opportunities

- A willingness from all stakeholders to improve the water quality in our area using whatever budgets and expertise available.
- Committed, knowledgeable community groups and a volunteer base that work with us to look after our waterways, natural environment, heritage and cultural taonga.
- Libraries provide opportunities for people to learn about their local area; the history, families, stories, and connections which make up the heritage of Devonport-Takapuna.
- We can provide co-ordinated support to our volunteers to build capacity by sharing knowledge and expertise.

Challenges

- Budgets will be affected by COVID-19. Many of the projects required to protect our environment may need to be done over a longer timeframe than the community is asking for. We will do our best to ensure funds are targeted to the parts of our natural environment most at risk.
- Environmental issues are complex and take time and resource to fix.
- Reducing carbon emissions as individuals is difficult. Our communities need support and opportunities to make changes and live more sustainably.
- Heritage assets require significant investment that may not be available.

Our commitment

The effects of COVID-19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome one: Environment and heritage	
Objective	Some of the key initiatives that will help us meet our objectives
Improve water quality in our marine environment, the Wairau Catchment and Lake Pupuke	Advocate to the Governing Body of Auckland Council to support the continuation of Safe Networks programme (see here) to identify infrastructure issues and work with residents and businesses to reduce contaminants, including sewage, in our waterways and beaches so that they are safe and swimmable.
	Work with Auckland Council staff and community organisations like the Project Baseline Lake Pupuke Initiative to monitor lake conditions and use the data gathered to help improve the lake's ecosystems and water quality.
	Collaborate with the Kaipātiki Local Board and advocate to Auckland Council's Governing Body for support to eradicate litter, sediment, and industrial pollutants to improve water quality in the catchment of the Wairau Estuary.
Eliminate or control plant and animal pests to allow native trees and birds to thrive	Continue funding the Northwest Wildlink Assistance Programme that supports the Restoring Takarunga Hauraki project and the North Shore Birdsong Project to eradicate pests and improve biodiversity in these areas.
Significant environmental challenges are identified and responded to	Fund ecological volunteers and support initiatives that identify and improve areas at risk of environmental degradation. e.g. the Wairau Estuary Enhancement Plan.
Communities live more sustainably and are prepared for the impacts of climate change	Fund initiatives that encourage local climate action such as those included in the Live Lightly Programme which educates families and communities on reducing their carbon footprint and living more sustainably, e.g. bike hubs.
	Promote and support opportunities for waste diversion including those available at the Devonport Community

	Recycling Centre by working with community organisations, educators and community lease tenants to champion waste minimisation, responsible recycling practices, and supporting the delivery of sustainability education.
	Work with Auckland Council's Emergency Management team to educate communities on emergency preparedness and allow them to take a greater role in the preparation of local community resilience plans.
Improve biodiversity outcomes and mitigate effects of carbon emissions	Protect our existing tree canopy on public land and plant new trees, whenever possible.
Conserve and celebrate our heritage areas, features, and buildings	Celebrate Māori cultural taonga by working with mana whenua to identify and care for taonga.
	Partner with communities to record and promote knowledge of heritage sites and buildings that can be shared through events in our area.
	Work with the RSA, Department of Internal Affairs, Auckland Council's Heritage Unit and Heritage New Zealand Pouhere Taonga to support the maintenance and preservation of closed cemeteries at O'Neill's Point and Mount Victoria.

Whakaotinga rua: Ngā papa rēhia, ngā ratonga, ngā wāhi māraakerake

Outcome two: Parks, facilities, and open spaces

Our parks, sports fields, community facilities, beaches and open spaces are well maintained to meet the recreation and social needs of our growing population.

Our range of parks, sports fields and facilities enable people to participate in a variety of social, cultural, art and recreational pursuits that improve mental and physical wellbeing.

Active lifestyles

By working with our community sports clubs and organisations we will continue to provide venues and facilities that cater to a wide range of sports, offering something for all ages and abilities with the aim of keeping more Aucklanders more active more often.

We will actively look for opportunities to partner with others to meet the shortfall in community facilities and playing space.

We will investigate options for further development of Barry's Point Reserve including providing toilets and changing facilities and extending the carpark to ensure that maximum benefit is realised from this significant site.

What you've told us

"Shade is very important, especially in places where children and youth play, like playgrounds, skate parks and town centres"

"Adding fitness facilities for all ages"

"Please prioritise the Sunnynook Community Centre"

"More walking and cycle paths to our parks"

"Clean up the litter"

Parks, playgrounds, and sports fields

The facilities in our parks and reserves are well used and valued by the community. We have assessed playgrounds and sunshades to ensure they meet changing community needs and guide the provision of new, safe and accessible facilities.

We will work with council staff and contractors to ensure that these spaces and facilities are well maintained, clean, litter free and are attractive places for those who use them.

We have fantastic playgrounds with potential to improve some of the most popular sites, enabling children of all ages and abilities to use them. We will support projects to improve accessibility for older residents and those with mobility challenges.

Intensification of housing with apartments and subdivisions will reduce outdoor living space and increase use of our parks and recreation facilities. We will guide the development of these facilities through plans such as the Devonport-Takapuna Parks Management Plan and the Devonport-Takapuna Open Space Network Plan.

We are working with Auckland Transport to consider how car parking on reserves can be better managed as housing intensification increases and competing needs must be balanced.

Community facilities

Our community facilities, arts centres, libraries, and community lease arrangements offer affordable, accessible spaces for our communities to visit and use.

We have outstanding theatres, art galleries and centres and a network of sport and recreation facilities that allow people to meet and share time with those who share similar interests or to try something new. This helps people to connect and build a sense of community.

Many of our community facilities are ageing and need maintenance, renewal of critical components or total replacement. We will ensure that funding decisions prioritise the facilities that are delivering what our communities want, need and use.

We will continue to review how well our community facilities are performing to meet changing needs. We will support the Takapuna Needs Assessment that is investigating opportunities to improve service delivery from the Mary Thomas Centre, the Takapuna Community Services Building and the Takapuna Library.

We will also advocate for greater priority to be given to the upgrade or extension of the Sunnynook Community Centre which is currently operating at capacity.

Opportunities

- We will look for opportunities to make better use of our existing facilities to meet the needs of our communities.
- We will partner with other organisations to make best use of available facilities in our area e.g. school swimming pools, playing surfaces and gymnasiums.
- We will negotiate with our community lease tenants to allow the wider community to use their facilities when not required for core activities.

Challenges

- Community expectations are changing. Requests for new and improved facilities cannot always be met given available budgets and prior commitments. We will ensure that there is clarity and transparency around our decision-making.
- Ageing community infrastructure with limited budgets for maintenance, renewals, and improvements.

Our commitment

The effects of COVID-19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome two: Parks, facilities, and open spaces	
Objective	Some of the key initiatives that will help us meet our objectives
Provide a network of safe, high-quality parks and open space to meet community needs now and in the future	Use strategic assessments, parks management plans and the open space network plan to identify gaps in the provision of open space and play equipment to meet the needs of our diverse communities.
	Investigate opportunities identified in the Barry's Point Reserve Service Assessment to further develop the reserve.
	Install sunshades at playgrounds or consider planting trees to provide natural shade cover as funding permits.
	Provide a range of play and active recreation opportunities for all ages and abilities in our local parks, reserves, and marine environment.
	Collaborate with the community to understand and eliminate barriers in accessing council facilities.
Parks and facilities are designed and maintained to meet the needs of our growing and diverse communities	Advocate to Auckland Council's Governing Body for increased funding to maintain, renew and enhance community facilities to ensure they are fit for purpose.
Our parks and open spaces feel safe and welcoming	We will consider all options to improve our existing parks and places to make them safer, more attractive, and usable.
	Work with local communities when developing or renewing community spaces to gain their input into design, landscaping, street furniture and play equipment so that these spaces reflect the diversity and identity of each area.
Community facilities are fit for purpose	Progress improvements to service delivery following the completion of the Takapuna Needs Assessment.
	Advocate for greater priority to be given to the upgrade or extension of the Sunnynook Community Centre.

Whakaotinga toru: Te whai wāhitanga ki te hāpori me te oranga

Outcome three: Community participation and wellbeing

Our communities, including mana whenua, feel connected and supported to plan, deliver, and participate in activities and services in their local area.

Our communities are becoming increasingly diverse. Supporting arts and events that promote and celebrate our diversity and which bring people together to meet and have fun, often at no or low cost, creates a sense of belonging and wellbeing. This makes people feel good about living in and visiting our area.

Creative arts and community services

Our arts facilities offer a range of outstanding creative activities including live theatre, music, dance, and the visual arts.

Libraries offer spaces that allow communities to come together to learn and participate in activities that celebrate our differences and promote tolerance, open-mindedness, and respect.

Devonport Community House and the Sunnynook Community

Centre deliver affordable and accessible programmes and services for every age group and sector of our community. Operational funding is always an issue and we will continue to help all our valued community organisations in whatever way we can.

We will also continue to support our community service providers including ANCAD, the Devonport Peninsula Trust and the Takapuna North Community Trust. These organisations deliver events, including the ever-popular families in parks series, music events and youth markets, and organise information seminars and opportunities for communities to connect. These activities are enjoyable and informative and create a sense of community as well as benefiting our local businesses. These trusted organisations also ensure that our local groups and residents have advice and support on more serious concerns when needed, such as budgeting, compliance, governance, and training. These services and functions are increasingly important as many of our communities and community organisations will require support to recover from the effects of COVID-19.

Sport and recreation

We have many sport and recreation organisations that enable our residents to participate in a wide range of activities. They help people to get active and stay fit and healthy at any age and stage of life. Lifestyle changes are leading to more demand for casual membership and pay-as-you-go arrangements in many clubs and community organisations. Venue and programme management are now often done by paid staff rather than volunteers. We must support our sport and recreation providers, many of

What you've told us

"Funding for arts venues, community houses and community service providers are essential for the ongoing viability of these organisations and the important work they do in the community"

"We love the free events"

"More opportunities for volunteers"

whom will have been severely affected by COVID-19. Now more than ever these organisations will need to share knowledge, build capacity and look at new ways to develop and deliver their activities in an environment where funding from all sectors is likely to be reduced.

Diversity

Our residents have differing backgrounds and cultural heritage, including our growing Asian communities. Everyone should feel able to retain and celebrate their identity and we will support initiatives and events that facilitate this approach, enabling all of us to benefit from the diversity in our area.

Community engagement

We will work to strengthen existing relationships and engage with other parts of our communities that are harder to reach.

We will develop a Devonport-Takapuna Local Board Engagement Plan with an easily understood framework to improve how and when we engage with each other. We will meet regularly with key community stakeholders and make better use of social media channels.

Opportunities

- Support new ways of doing things, including how our facilities are used.
- Continue to hold and strengthen relationships with our community partners who understand what our communities want and need and can respond quickly when required.
- Finding new ways to partner with community organisations, schools, and churches to deliver the services needed.
- Providing more diverse activities to meet changing community needs.

Challenges

- Funding is a continuing challenge for our community organisations.
- Hearing from all areas of our community; mana whenua, youth, young families, and ethnic communities to inform decision-making.

Our commitment

The effects of COVID-19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome three: Community participation and wellbeing	
Objective	Some of the key initiatives that will help us meet our objectives.
Communities feel safe, connected, and have access to services, programmes and activities that create a sense of wellbeing and belonging	Reduce barriers to participation e.g. cost, accessibility or easy to find information on what is available in the area.
	Fund and support our local community groups to deliver activities and events that respond to their own community's needs.
	Target contestable grants to organisations that deliver the outcomes promoted in the local board plan.
	Use contract grants to fund and support our valued arts venues, community houses and community service providers in delivering activities people want and need.
Everyone has the opportunity to be active and remain fit and healthy whatever their age or ability	Support our community, sport, and recreation organisations to offer opportunities for all residents to get active, stay fit and play organised sport at all levels.
Diversity and cultural heritage are celebrated	Help fund the delivery of multi-cultural, inter-generational and accessible events and activities.
Communities feel they can contribute to decisions that affect them	Deliver off-site community forums to enable all sectors of the community to participate and engage.
	Develop the Devonport-Takapuna Local Board Engagement Plan to increase community participation and input into local decision-making.
	Support Younite and the Shore Junction Youth Innovation Centre to facilitate opportunities for youth to meet and discuss issues that affect them and to present their views, opinions, and concerns to the local board.

Whakaotinga whā: Te ikiiki me te āheinga

Outcome four: Transport and access

Our communities can access an affordable, efficient, safe and integrated public transport system. A network of roads including cycle lanes, footpaths, and walkways will safely connect people to their desired destinations.

Public transport

Improving the public transport network to encourage more people to leave their cars at home will help to reduce congestion and reduce carbon emissions.

To support this, we will advocate to Auckland Transport (AT), to improve our bus stations to make them fit for purpose and able to accommodate growth.

We will request more feeder buses on new and existing routes to connect to the bus stations and transport hubs.

We will continue to advocate to Auckland Council's Governing Body through the Regional Land Transport Plan process for funding for a new Bayswater ferry terminal. We will also ask for improvements to ferry services in terms of frequency, timetables, and integration with other public transport services.

Active transport options

Well planned, designed and maintained walking and cycling paths will enhance our open spaces, increase travel choices, and improve our health and fitness. The network, if extended and improved in line with the initiatives in the Devonport-Takapuna Local Board Greenways Plan, will allow people to move safely to their desired destinations.

We will collaborate with AT and Waka Kotahi NZ Transport Agency to ensure we take all opportunities to link to the Northern Pathway. !

We will continue working on the delivery of the Francis Street to Esmonde Road connection and the upgrade of the Patuone Reserve Walkway to offer alternatives to Lake Road, improve connection to the northern pathway and increase recreation opportunities in Takapuna.

Road networks

Congestion on Lake Road has a significant effect on commuters and businesses. We will continue to explore ways to reduce congestion and improve transport options and journey times by working with Auckland Council and Waka Kotahi NZ Transport Agency to take advantage of any available funding so that improvements are delivered as quickly as possible.

What you've told us

"Decarbonising transport is the most important change Auckland can make"

"Support a new ferry terminal for Bayswater"

"Make public transport a more convenient alternative to driving"

"Safe footpaths and cycleways are needed"

"Address congestion on Lake Road"

We will also ensure residents can be involved in planning improvements identified in the Belmont Centre Plan so that these can be implemented as soon as funding is available.

We will advocate to the Governing Body of Auckland Council and Waka Kotahi NZ Transport Agency for an additional Waitematā Harbour connection.

Safety

Our communities have told us that safety is one of the greatest barriers to walking and cycling. We will work with AT to ensure we get the maximum benefit from available budgets and look at improving safety by installing new crossings and speed calming measures around schools and other places where they will have the greatest effect. We will also seek the reinvigoration of the student travel plan and walking school bus programmes.

You have told us that footpath maintenance is a concern. We will work with AT to give greater priority to developing, maintaining, and improving our footpaths.

Opportunities

- Improvements to feeder bus services on new and existing routes will encourage greater use of our transport hubs and public transport services.
- The Northern Pathway will be an attractive and efficient alternative to using private vehicles.

Challenges

- Our bus stations are nearing capacity at peak times. Investment is required to ensure they are fit for purpose and future proofed.
- Behavioural changes require viable and easy alternatives. We must support well-planned and maintained walkways and cycleways that enable people to move around quickly and safely.
- Public transport must be efficient, affordable, and convenient to encourage greater uptake.

Our commitment

The effects of COVID-19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome four: Transport and access	
Objective	Some of the key initiatives that will help us meet our objectives.
Reduce congestion on roads and carbon emissions by providing public transport options that are integrated, reliable, affordable, and convenient	Advocate to AT to introduce more feeder services to our bus stations and transport hubs.
	Advocate to AT for greater integration of all transport services and timetables.
Public transport infrastructure is fit for purpose, safe and accommodates new travel modes favoured by our growing populations	Work collaboratively with Waka Kotahi NZTA to maximise opportunities to our community that arise from the development of the Northern Pathway.
	We will advocate to the Governing Body of Auckland Council and Waka Kotahi NZ Transport Agency for an additional Waitematā Harbour connection.
	Advocate to AT for improvements to passenger safety and accessibility at Sunnynook Bus Station.
	Advocate to AT for review of, and upgrade to, all bus stations in our area, ensuring they are fit for purpose and can meet growth in demand.
	Advocate to AT that the new ferry terminal at Bayswater be fully funded in the Regional Land Transport Plan.
A network of well placed, accessible, and attractive walking and cycleways encourage use of active transport modes and get people where they need to be	Work with AT to provide secure and sheltered cycle and scooter storage, and e-vehicle and bike charging stations at transport hubs and town centres.
	Deliver priority projects in the Devonport Takapuna Greenways Plan and work with AT and Waka Kotahi NZTA to secure funding and support for routes that link to the proposed Northern Pathway.
	Deliver the Francis Street to Esmonde Road connection.
Our roads, footpaths, walkways, and cycleways are well designed and maintained and allow our residents to move around the area safely	Work with AT on additional road crossings, and speed calming measures, particularly around schools.

Whakaotinga rima: Te āheinga, te taurikura me te tipuranga

Outcome five: Opportunity, prosperity, and growth.

Our vibrant town centres attract and support new and existing businesses, and give locals and visitors opportunities to work, shop and play.

Town centres and villages

Our town centres and villages offer exciting retail, hospitality, and recreation options, each reflecting their own location and character. The effects of COVID-19 will be felt by many of them for some time.

We have strong and mutually beneficial relationships with our business associations which work hard to support local businesses to build resilience and share expertise. We will work with the Business Improvement District's (BIDs) to encourage people to shop local and use local services and will endeavour to provide a supportive business environment to assist recovery.

What you've told us

"Thriving town centres are a key aspect of thriving communities"

"More assistance for town centres, support buy local"

"Keep promoting and supporting local events that increase economic activity and support local businesses changes"

Business associations also deliver outstanding events, often in collaboration with the commercial sector, attracting visitors and generating considerable economic benefit to our town centres.

We will support ways to bring more visitors to our town centres. We will collaborate with the business associations, our wider business community, community organisations and the Tūpuna Maunga o Tāmaki Makaurau Authority to gain lasting benefits from local and major events.

We are fortunate to have plans, prepared in consultation with our communities. Documents like the Milford Centre Plan, the Sunnynook Plan, Takapuna Centre Plan and the Belmont Town Centre Plan take a longer-term view than this local board plan but give options for projects that can be prioritised, in consultation with the community, and delivered as resources are available.

Employment and prosperity

Devonport-Takapuna is a relatively prosperous local board area with high levels of employment in skilled occupations. Healthcare, professional services and defence are the main employment sectors with education, retail and hospitality also contributing to employment opportunities. The further development of Smales Farm and upgrade of the Barry's Point Road business area will increase the number and range of jobs on offer.

Our youth attain education levels higher than the regional average. We will continue supporting the Youth Enterprise Scheme delivered by Auckland Business Chamber on behalf of the Lions Foundation to explore further education and employment opportunities.

We will support the Shore Junction Innovation Centre that offers training and mentoring opportunities with local businesses.

Growth

Changes in zoning under the Auckland Unitary Plan will enable population growth in our area, particularly in Takapuna and Sunnynook.

Despite the relatively low growth projections, our town centres are benefitting from council transformation projects such as Unlock Takapuna, the new Gasometer carpark, and the Hurstmere Road upgrade.

We will continue to look to partner with developers and businesses when there are opportunities to support the objectives of the local board plan.

We will advocate for additional funding and support to meet the social, recreation and cultural needs of our new residents. This will include acquisition of new land or facilities, if there is a clear need, in response to population growth. We will also advocate for early consideration of an upgrade or extension of the Sunnynook Community Centre which is operating at capacity.

Opportunities

- Support the recovery of our town centres following the COVID-19 pandemic to become vibrant and prosperous retail destinations where the community feels safe and local jobs can be created.
- Events, activations, and public artworks drive regional tourism to our town centres.
- The Unlock Takapuna Street development and upgrade of Hurstmere Road can make Takapuna a significant regional asset and destination.
- Supporting local events to become zero waste and carbon neutral and working with local businesses to reduce their waste to landfill.

Challenges

- COVID-19 will affect many in our local business community.
- Business disruption while we deliver major infrastructure and placemaking projects.
- Connecting with and supporting businesses outside the three established Business Improvement Districts.
- Events bring vibrancy and economic benefits but must be managed to ensure our reserves, open spaces and beaches can be maintained and are still available for everyone to enjoy.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome five: Opportunity, prosperity, and growth	
Objective	Some of the key initiatives that will help us meet our objectives
Our town centres are vibrant, offering events and activities that attract visitors and support local businesses	Partner with BIDs to understand their priorities and identify opportunities to form strategic relationships.
	We are committed to overseeing the completion of key urban regeneration projects such as Unlock Takapuna and the Hurstmere Road upgrade and will ensure our community spaces flourish by delivering placemaking improvements, activations, and events.
	Support the recovery of our town centres following the COVID-19 pandemic to be vibrant and prosperous retail destinations where the community feels safe and local jobs can be created.
Our town centres are safe and attractive for residents, business, and visitors	When funding becomes available, support of the placemaking initiatives identified in our strategic planning documents including the Milford Centre Plan here , The Sunnynook Plan here , and the Belmont Town Centre Plan.
Training and employment opportunities allow people to stay in their own areas and reduce travel	Work with Auckland Unlimited to encourage employment and ongoing training of local employees to attract and retain a skilled workforce.
	Continue to fund the Youth Enterprise scheme and the Shore Junction Innovation Centre to provide training, access to business mentoring and work experience opportunities for youth.
	Look for opportunities to promote and work with employers and businesses outside our BIDs including Smales Farm, Barry's Point Road, and the Belmont-Hauraki area.
Our town centres and villages are attractive tourist destinations	Work with Auckland Unlimited, local businesses, business associations, community organisations and event providers to take advantage of opportunities from local and regional events.

Whakaotinga ono: Ngā uara Māori, ngā tikanga Māori

Outcome six: Māori values ngā tikanga a te Māori

Our unique Māori history, values and stories are told, celebrated, and embedded into our area.

Effective relationships between mana whenua and the local board

We need to form strong working relationships with mana whenua and iwi who have interests in the local board area. By looking through the lens of Te Ao Māori (the Māori world view) and applying Māori values, we will build a better shared understanding of our natural and built environments, and our communities.

Better collaboration with mana whenua will enable stronger governance, and we plan to develop a relationship agreement with iwi who have an historical or current interest this area.

Embedding Māori design principles

We will start to incorporate Māori design principles as we renew existing and develop new facilities. We will use the Auckland Design Manual as a guide. We will champion the core values of kotahitanga/unity and togetherness, rangatiratanga/leadership and chieftainship, kaitiakitanga/guardianship, manaakitanga/support, wairuatanga/spirituality, and mātauranga/ knowledge and wisdom, bringing them to the fore front of our decision making. Doing this will create facilities which celebrate the Māori culture of our area.

What you've told us

"Māori values are probably the most important thing. Need to make up for a lack of attention to this in the past in this area"

"Alongside mataawaka and mana whenua you need to engage with local whānau"

"In our area there are so many amazing stories about our Māori history that we just don't hear about and it could be amazing to highlight these"

Collaboration with co-governance entities

The two maunga in Devonport form part of the special geographic landscapes of our area. Takarunga / Mount Victoria and Maungauika / North Head are governed by the statutory body The Tūpuna Maunga o Tāmaki Makaurau Authority (the Maunga Authority). We will collaborate with the Maunga Authority and key stakeholders to leverage economic development and tourism as well as cultural and educational opportunities presented by the two maunga for both locals and visitors. We will work with the Maunga Authority to support better understanding and to celebration of their cultural significance.

Opportunities

- The Devonport Takapuna Local Board and The Tūpuna Maunga o Tāmaki Makaurau Authority share goals to protect and enhance our natural environment, native species, and biodiversity.
- Growing interest in te reo Māori that can be encouraged and supported through our signage, programmes and services in community facilities and libraries.

Challenges

- We need to establish and improve relationships with Māori in our local board area.

Our commitment

The effects of COVID-19 will last for some time. Resources will be limited, but we will ensure they are focused on initiatives that bring the greatest benefits to our communities while continuing to look for opportunities as they arise.

Outcome six: Māori Values	
Objective	Some of the key initiatives that will help us meet our objectives
Develop a relationship with Iwi	Work with iwi who have an interest in our area.
Celebrate Māori culture and support te reo Māori to flourish	Work with the Tūpuna Maunga o Tāmaki Makaurau Authority to increase understanding of the cultural significance of Takarunga / Mount Victoria and Maungauika / North Head.
	Work with mana whenua to deliver Te Kete Rukuruku, the dual naming of parks and reserves to celebrate and share stories that showcase our unique Māori identity and heritage.
	Māori language is promoted and visible in the programmes and services delivered from libraries, community facilities and leisure centres.
Māori narratives and history are reflected in our built and natural environment.	Reflect Māori design principles in our playgrounds, buildings, and street furniture.
Māori communities are actively engaged to build a sense of belonging.	Work alongside mana whenua and other organisations to tell Māori narratives on story boards at significant sites in our built and natural environment.
	Continue support and funding of the Taha Māori initiative to build strong relationships that enable dialogue and a shared sense of belonging.
	Work with mana whenua and mataawaka to identify and progress areas of importance to Māori and the local community.

He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the Governing Body agree the local budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.

Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the 2018-28 Long-term Plan. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Devonport-Takapuna Local Board Agreement and Auckland Council's local board funding policy, which are available on the council website.

Local activities	Levels of service statements
Local community services This is a broad activity area, which includes: <ul style="list-style-type: none">• supporting local arts, culture, events, sport, and recreation• providing grants and partnering with local organisations to deliver community services• maintaining facilities, including local parks, libraries, and halls.	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable, and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable, and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion, and connection.</p> <p>We provide recreation programmes, opportunities, and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves, and beaches.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p>

Local activities	Levels of service statements
<p>Local planning and development</p> <p>This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.</p>	<p>We help attract investment, businesses, and a skilled workforce to Auckland.</p>
<p>Local environmental management</p> <p>Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways, and sustainable living.</p> <p>These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.</p>	<p>We manage Auckland's natural environment.</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.</p> <p>There are no significant changes to the measures or targets for 2020/2021</p>

Tirohanga take pūtea whānui







Financial overview

Revenue, expenditure, and capital investment by local activities for the Devonport-Takapuna Local Board for the period 1 July 2020 to 30 June 2021

Annual Budget Financials	2020/21 (\$000)
Operating revenue	
Local community services	1,647
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	1,647
Operating expenditure	
Local community services	12,984
Local planning and development	2,693
Local environmental services	115
Local governance	931
Total operating expenditure	16,723
Net operating expenditure	15,076
Capital expenditure	
Local community services	4,923
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	4,923

Ngā Mema o tō Poari ā-Rohe o Devonport-Takapuna

Your Devonport-Takapuna Local Board members

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