

TE MAHERE Ā-ROHE O HENDERSON-MASSEY 2020


Henderson-Massey Local Board Plan 2020





Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māriri o koutou wairua,
kia hora te marino, tēnā koutou katoa.
Tēnei au te noho atu nei i te tihī o Te Pae o te Rangī,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiū, i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe
ki te Waonui a Tiriwhā me te Pae o te Rangī,
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere
kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua me te Te Kawerau
a Maki, ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o
te rohe e tini whāioio kua whakakāinga ma.
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.”
Kia hiwa rā, kia hiwa rā.



To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread, I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangī,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind, that would
drive the paper nautilus to shore.
It was you who commanded me to ascend from the raised
seas of Kupe, to the forest of Tiriwhā, and Te Pae o te Rangī.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other – Te Whau.
Home of Te Au o te Whenua and Te Kawerau a Maki,
the original settlers, they laid the way for later travellers
to make a home here.
They cast their footprints in stone upon these precincts of the region,
and so made settlers of us all.
Which gives substance to the adage,
“Communities connected to their natural environment are unique
and diverse.”
Let us grow with vigour.

Ngā upoko kōrero

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On the cover:
The basketball court at Royal Reserve, Massey. Opened in January 2019, Royal Reserve is the largest destination playground in West Auckland.



From the Chair

The Henderson-Massey Local Board Plan outlined in this document is based on the draft document shared with our local communities earlier this year. Despite the challenges presented by the COVID-19 pandemic restrictions, meetings in the community were held, online material was shared, and 189 responses to the draft plan were received from community groups and individuals. Many of these submissions contained excellent suggestions which we can progress via this plan.

I want to thank everyone who took the opportunity to discuss or submit on the draft document.

You have clearly told us that you support the diversity and inclusion initiatives in this plan, so we will continue to support local events, community arts, and activities that embrace the diversity of age, ethnicity, and ability in Henderson-Massey. This plan will guide that work, and we will also continue to collaborate with our strong and capable community organisations. Programmes in our community hubs and centres will continually evolve to ensure they are accessible to all.

We look forward to working with the Pasifika and other ethnic communities to understand their aspirations and priorities.

Māori culture and identity has a unique status in New Zealand. We will celebrate Māori cultural heritage and support seeing, hearing, learning and speaking te reo Māori throughout Henderson-Massey. We will ensure Māori perspectives are part of the democratic and decision-making process.

Henderson-Massey is growing fast. It is important to continue advocacy for a swimming pool in the north-west and we will also strongly advocate to expand patient services at Waitākere hospital. Henderson is becoming a metropolitan centre to be proud of and we will continue our work with Panuku to transform Henderson into a flourishing urban eco-centre.

You support our focus on empowering people to live sustainably and build resilience into their lives, and we will work with you on achieving this.

“

You support our focus on empowering people to live sustainably and build resilience into their lives, and we will work with you on achieving this.



Te Whau pathway is an important part of our ongoing focus on prioritising walking and cycling, good transport choices, and safe roads. It was wonderful to hear that construction of major sections has been funded by central government. We will continue to advocate for funding to enable completion of all the sections of the path and we will start investigating improving connections to it through parks and streets in the Henderson-Massey area.

The Henderson-Massey Local Board fully appreciates that the COVID-19 pandemic has changed not only our lives but has seriously impacted on council resources and budgets. We need to be realistic with the reduced resources available, but remain committed to implementing the priorities outlined in our local board plan within the new COVID-19 fiscal environment.

We thank you for supporting the direction of this plan and look forward to working with you over the next three years.

A handwritten signature in blue ink that reads "Chris Carter".

Chris Carter

Chair, Henderson-Massey
Local Board

He kōrero nō te Heamana

Ko te Mahere Poari ā-Rohe o Henderson-Massey i tēnei puka he mea taketake i te tuhinga tuatahi i whakatatokia ki mua i te aroaro o ngā hapori o tēnei rohe i ngā marama tuatahi o te tau. Ahakoa ngā taumahatanga o te MATE-KORONA me ngā herenga urutā, i tū tonu ngā hui hapori, i tukuna ngā puka mā te ipurangi, ā, 189 ngā tāngata/rōpū hapori i whakahoki kōrero mai e pā ana ki te mahere rā. He maha ngā whakaaro tino pai rawa atu i whakahokia mai ai - he whakaaro e whakatinanahia ai mā tēnei mahere.

Nei rā te mihi ki tēnā, ki tēnā i whai wā ki te whakahoki kōrero ā-waha, ā-pepa rānei e pā ana ki te tuhinga tuatahi.

I marama tā koutou ki a mātou - e kaha tautokona ana ngā kaupapa ki te whakanui i te hapori kanorau me te whakatūwhera i ngā ringa ki te katoa. Ka tautokona tonutia ngā kaupapa ā-rohe, ngā kaupapa toi o te hapori me ngā kaupapa e whakanui ana i ngā pakeke/iwi/pūkenga maha o Henderson-Massey. Ka arahina te whakatinanatanga o ēnei kaupapa e te mahere, ā, ka mahi tahi mātou ko ō tātou rōpū hapori angitū. Ko ngā kaupapa ka kōkiritia ki ngā pokapū hapori, me ngā pokapū tāone, he mea hurihuri kia whai wāhi rā anō te katoa ki ngā mahi.

Ka toro atu te ringa o whanaungatanga ki ngā hapori o Te Moana-nui-a-Kiwa me ngā hapori o ngā mātāwaka kia marama ai ō rātou wawata me ngā kaupapa tino nui ki a rātou.

He mana motuhake tō te Māoritanga me te tuakiri Māori i Aotearoa. Ka whakanuia ngā tikanga tuku iho o te Māori. Ka tautokona te reo Māori kia rangona, kia ākona, kia kōrerotia, kia kitea huri noa i Henderson-Massey. Ka whai wāhi atu ngā whakaaro Māori ki ngā kaupapa manapori me ngā tukanga whakatau i te ara whakamua.

E tino tere ana te tupu o te taupori o Henderson-Massey. He whakahirahira kia ākina tonutia te whakatūnga o te hōpua wai ki te raki-uru, ā, ka kaha akiaki hoki mātou kia whakawhānuitia ngā ratonga whakaora tangata ki te hōhipera o Waitākere. Kei te huri haere a Henderson ki te pokapū tāone nui e whakahihī ai te tangata, ā, ka mahi tahi tonu mātou ko Panuku ki te whakahou i a Henderson hei pokapū taiao tāone taurikura.

E ngātahi ana tō tātou wawata ki te whakamana i te tangata kia ngāwari ake ngā mahi o ia rā ki te taiao, kia kaha ake ia, ā, ka mahi tahi tātou ki te whakatinana i aua wawata.

“

E ngātahi ana tō tātou wawata ki te whakamana i te tangata kia ngāwari ake ngā mahi o ia rā ki te taiao, kia kaha ake ia, ā, ka mahi tahi tātou ki te whakatinana i aua wawata.



Kei te aro pū tonu mātou ki te whakatū i ngā ara hikoi, ara eke paihikara, ngā kōwhiringa arataua hāereere maha, me ngā rori marutau, ā, ko te ara o Te Whau tētahi o ēnei kaupapa. I rawe te rongo atu ka utua e te kāwanatanga ā-motu ētahi wāhanga nui o tēnei kaupapa. Ka kaha tonu mātou ki te patipati i ngā pūtea ki te whakaoti i ngā wāhanga katoa o te ara nei, ā, ka rangahaua ngā kōwhiringa kia tūhonotia ai te ara ki ngā pāka me ngā tiriti o te rohe o Henderson-Massey.

Kei te matua mōhio te Poari ā-Rohe o Henderson-Massey kua huri te ao i te urutā MATE-KORONA - te ao o te tangata, ngā tahua pūtea o te kaunihara hoki.

Me titi ngā waewae ki te whenua - kua heke te pūtea moni hei whakapau, heoi, kei te mārō tonu te hiahia kia whakatinanahia ngā kaupapa matua i whakarārangihia ki te mahere poari ā-rohe, ahakoa ngā āhuatanga o tēnei ao MATE-KORONA.

Ngā mihi nunui i tō tautoko i te mahere nei, me tō tātou mahi tahi i ngā toru tau kei mua i te aroaro.

Chris Carter

Heamana, Henderson-Massey Local Board

He aronga poto i tā mātou mahere

Our plan at a glance

We will focus on five outcomes to guide our work and make Henderson-Massey a better community for all. Our aspirations are outlined below.



Royal Reserve opening.

Outcome 1: Henderson-Massey is a great place to live, work and play

Neighbourhoods and town centres reflect local pride, prosperity and heritage, and community places and spaces are a valuable resource for supporting healthy active communities.



Te Manawa opening.

Outcome 2: A thriving, inclusive and engaged community

We have a diverse and inclusive community, empowered to collaborate and thrive. Everyone in Henderson-Massey has a right to participate and belong.



Thiving Māori culture and identity.

Outcome 3: Thriving Māori culture and identity

Māori culture and identity is an integral feature of Henderson-Massey. We acknowledge the unique place of Māori as tangata whenua.



Te Atatu Peninsula community centre.

Outcome 4: Everyone contributes to building resilience and living sustainably

Everyone plays a part in sustaining the natural environment, reducing waste and preparing for the impacts of climate change.



Te Atatu bike day.

Outcome 5: It's easy to get around Henderson-Massey safely without using a car

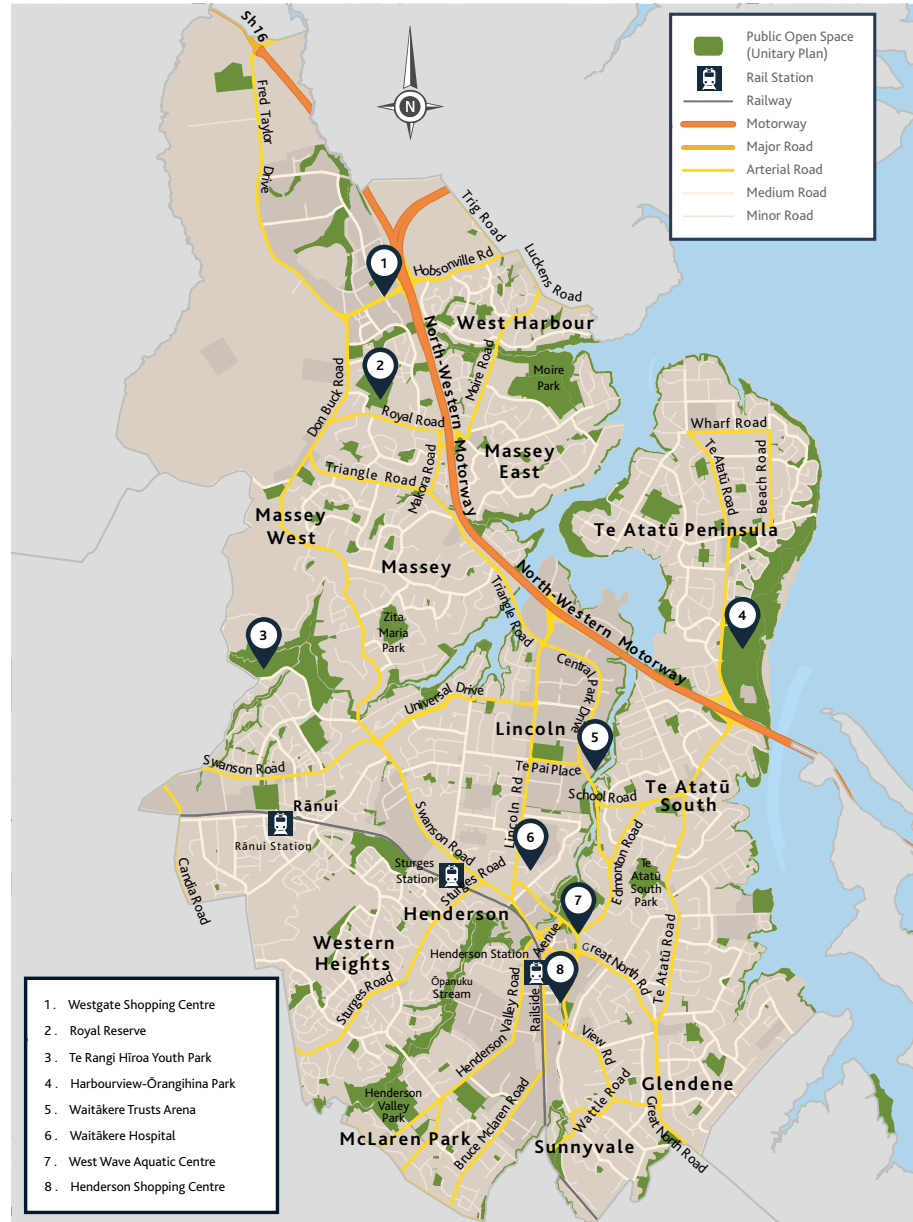
Local travel options are easily available and meet a wide range of needs. They contribute to health and well-being, help reduce carbon emissions and congestion, and reduce pollution in streams and waterways.



Te Rohe ā-Poari o Henderson-Massey

Henderson-Massey Local Board area

Henderson-Massey could not be better located between the foothills of the Waitākere Ranges in the west and the Waitematā Harbour in the east. The Oratia and Opanuku streams and their tributaries wind their way through our area from the ranges to the sea, offering opportunities for water activities and beautiful parks. The foreshore of Harbourview-Orangihina Park and Motu Manawa – Pollen Island Marine Reserve in Te Atatū Peninsula is home to ecologically important salt marshes and endangered bird species.



Pre-European mana whenua had numerous resource gathering and fishing settlements along the Waitematā Harbour coastline of Henderson-Massey.

Early European settlement saw timber mills, orchards, vineyards and farms developed further inland.

Today the local board area has two metropolitan centres at Henderson and Westgate, and includes the suburbs of West Harbour, Massey, Ranui, Glendene, Lincoln, Henderson South, Sunnyvale, Te Atatū Peninsula, Te Atatū South and part of Kelston.

Henderson-Massey is ethnically diverse, and a key feature of our area is the 17 per cent of people who identify as Māori (compared with 10 per cent for the whole of Auckland). Our area also has a young population, especially in Ranui where almost 36 per cent of the population is under 20.

More recently the population has continued to grow at a faster rate than the rest of Auckland. That population growth looks set to continue in our area, with the development of Westgate as a new metropolitan centre and the redevelopment of Henderson to take advantage of its proximity to public transport.






A population of
118,422
 (7% of Auckland's total population)



17.2%
 of residents identify as
MĀORI

36.2% of population under
24 yrs



We are home to:

more than

150
 local parks
 and sports fields



4 
 Libraries

2 
 leisure centres
 and a pool

1 youth
 centre 

9 community
 centres 

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

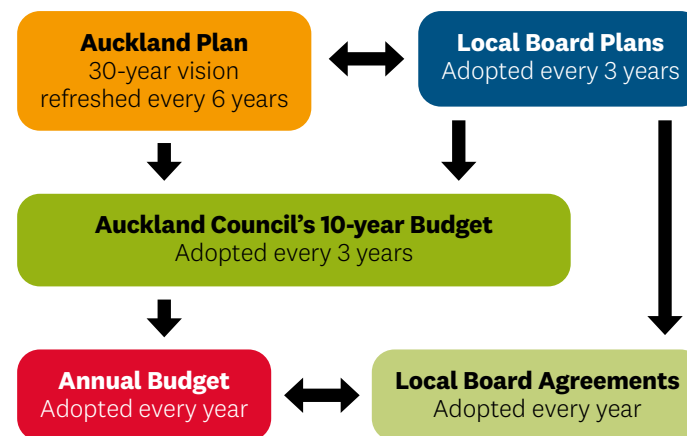
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local board agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets,

levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



He kōrero mō ngā poari ā-rohe

About local boards

Working with Māori

- Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.
- Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.
- Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.
- We have worked with Māori to develop initiatives that respond to Māori aspirations.



We are committed to our Treaty-based obligations and to Māori participation and development.



Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020.

The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020, we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we

reflected your needs and desires, we engaged with our community at a range of events and activities across the board area.

The issues and priorities you raised with us through these interactions helped us finalise this plan.

The social and economic effects of the COVID-19 pandemic mean we have had to modify some of our aspirations. We do this via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans

- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.

Sometimes, important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.



Whakaotinga tahi: He wāhi pai
rawa a Henderson-Massey hei noho,
hei mahi, hei tākaro hoki

Outcome 1: Henderson-Massey is a great place to live, work and play

Neighbourhoods and town centres reflect local pride, prosperity and heritage, and community places and spaces are a valuable resource for supporting healthy active communities.

As our population grows and becomes more diverse, we will keep pace with rising demand and changing needs for the spaces we use by continuing to advocate to Auckland Council to identify those spaces, and how we can meet current and future needs.

We will also advocate alongside Waitemātā District Health Board for funding to more rapidly progress upgrade plans to Waitākere Hospital to increase services and capability, providing more local care for patients.

We will work with mana whenua, local heritage groups and libraries to make visible the stories of our past.

Our community hubs and centres will be important in supporting community recovery and resilience as we respond to the ongoing effects of the COVID-19 pandemic. The effects on council budgets mean we will have to carefully prioritise each year, but we will continue to renew and develop local spaces to meet the needs of our diverse communities, focusing on creating safe and thriving neighbourhoods and town centres.

“ We will continue to renew and develop local spaces to meet the needs of our diverse communities, focusing on creating safe and thriving neighbourhoods and town centres. ”



Royal Reserve opening.



WHAT YOU HAVE TOLD US

- “Revitalising our town centres is a way to help local communities and businesses recover from the economic downturn caused by Covid 19. Making them more attractive to walk and cycle to, and linger in, will increase spending at local businesses.”

We will work alongside the Western Initiative, our business associations and other agencies to support the economic recovery and health of Henderson-Massey.

Opportunities

- Plans and research on community places and spaces are already underway
- A wealth of heritage information is already available in libraries
- Good existing relationships with local heritage organisations
- People are keen to contribute to initiatives that enhance and celebrate their neighbourhoods and cultures.

Challenges

- Competing demands on community places for larger gatherings
- Population growth puts constant pressure on providing suitable community infrastructure
- Heritage restoration and maintenance is very expensive.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Come fly a kite event.

Outcome 1: Henderson-Massey is a great place to live, work and play

Objective	Key initiatives
Heritage and culture are highlighted and celebrated	Work with mana whenua to identify and highlight sites of cultural significance
	Progress mana whenua naming of parks and reserves, including interpretive signage that tells the stories of sites of significance to Māori
	Explore opportunities to highlight and provide access to sites of heritage value, both natural and built
Parks, facilities and public spaces are inviting, accessible to all and meet the needs of our diverse communities	Develop parks and new play spaces that are inclusive, accessible to all, and support whānau-focused gatherings and activities
	Support programming and events in community hubs and centres that focus on removing barriers to access and contribute to reducing social isolation
	Support year-round affordable or free activities and activations in our parks and facilities
We prepare for the needs of a growing community	Provide more drinking fountains and natural and artificial shade in parks and playgrounds
	Continue to advocate for sports, recreation and open-space needs in the north west and Redhills growth area
	Ensure council facilities contribute to a low carbon future through sustainable design principles
	Work with Kāinga Ora to develop sustainable housing that promotes community togetherness and builds community resilience





Te Manawa opening.

Whakaotinga rua: He hapori taurikura,
manaaki, tūhonohono hoki

Outcome 2: A thriving, inclusive and engaged community

We have a diverse and inclusive community, empowered to collaborate and thrive. Everyone in Henderson-Massey has a right to participate and belong.

We will continue to support the west's legacy of creative and caring communities who support each other.

We will continue to support community safety initiatives and work with the community to develop events, cultural celebrations and sport and recreation activity that include and reflect our growing diversity.

We will seek to understand and support the needs and aspirations of our diverse communities by regular engagement with local ethnic associations, interest and advocacy groups.

We will look for new ways to make it easier for people to be part of the local democratic process and influence what happens in and around their neighbourhood.

COVID-19 restrictions disrupted normality in all kinds of ways. It was impressive how the community quickly responded and worked together to support each other through the pandemic. Ensuring that we continue to respond to this challenge within the ongoing budget restraints will be a key priority. We will prioritise our community partners, community safety and work that supports community resilience and recovery. We will look for opportunities to deliver services and events in new ways that maintain the health and safety of our communities.

“ We will continue to support the west's legacy
of creative and caring communities
who support each other. ”





Opportunities

- Good relationships with strong community organisations
- Strong community focus on whānau
- Increasingly diverse community broadens our perspectives
- Young people are at the forefront of community art in town centres
- Libraries can bring people together through learning and cultural activities, celebrating our differences and promoting tolerance, open-mindedness and respect.

Challenges

- Disconnected communities who don't know about local boards or have no voice in decision making
- Comparatively higher levels of young people not in employment, education or training
- Comparatively lower household incomes.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

WHAT YOU HAVE TOLD US

- “We believe the plan will help the community recover due to the emphasis on empowered communities and an educated and knowledgeable local population will certainly make a difference.”



Henderson Christmas.



Women at a craft group in Te Atatu.

Outcome 2: A thriving, inclusive and engaged community

Objective	Key initiatives
Diversity and difference are embraced and valued	<p>Work with Pasifika communities to understand their aspirations and priorities</p> <p>Work with the ethnic communities and local ethnic associations to support community-led planning and initiatives that celebrate diverse cultures</p>
Community arts and events connect people and enhance community identity	<p>Expand and refine the existing events partnership programme to support well-loved community-led events</p> <p>Support the Henderson-Massey arts broker role to work with diverse communities and young people to increase local arts opportunities</p>
More people are confident, willing and able to engage with council and influence what happens in their neighbourhoods	<p>Increase multi-lingual information about engaging with and influencing local government</p> <p>Investigate and implement new ways for people to connect with, and influence, local board decision making</p>



Whakaotinga toru: Te ahurea me te tuakiri Māori e puāwai ana

Outcome 3: Thriving Māori culture and identity

Māori culture and identity is an integral feature of Henderson-Massey. We acknowledge the unique place of Māori as tangata whenua.

Partnership and participation

We recognise the importance of Te Tiriti o Waitangi. We will embed Māori insight and input into the democratic process, and will engage with the Māori community in meaningful and suitable ways. We will implement the Waitākere ki Tua Action Plan and the findings from Toitū Waitākere. We will seek a formal relationship agreement with Te Kawerau a Maki.

Māori culture and identity

We will ensure that all locally delivered council initiatives demonstrate an awareness of matauranga Māori. We will support seeing, hearing, learning and speaking te reo Māori throughout Henderson-Massey through Māori naming, art and storytelling in parks and places. We will celebrate Māori cultural heritage through local arts, events and programming in our local facilities.

The Māori community has expressed anxiety and uncertainty around the future in terms of the COVID-19 pandemic. We will work to better include Māori in future planning and find new ways to engage and hui that reflect the new health and safety realities due to COVID 19. We will use existing council resources wherever possible to reduce the cost of engagement and hui.

“ We will support seeing, hearing, learning and speaking te reo Māori throughout Henderson-Massey through Māori naming, art and storytelling in parks and places. ”



Rutherford students performing a haka at HMLB inauguration.



WHAT YOU HAVE TOLD US

“There need to be safe environments with positive kaupapa established for Rangatahi in West Auckland.”

Opportunities

- Māori culture and identity is unique to New Zealand
- Establishment of a Kaiwhakaawe (Māori Broker) to implement the Waitākere ki Tua action plan
- Māori have kaitiakitanga (guardianship), strong historical knowledge, and environmental awareness
- Strong Māori-focussed organisations to work with
- Māori language, arts and culture can be celebrated by all parts of the community through Waitangi Day, Matariki and Māori Language Week celebrations and activities.

Challenges

- Level of general understanding and appreciation of te ao Māori and mātauranga Māori
- Lack of mainstream public awareness of Māori success
- Māori figure disproportionately in poor health outcomes, household income, home ownership and educational participation
- Historically low Māori participation in consultation
- Māori consistently say they find it difficult to engage with the council as an organisation.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Pou Whenua, Te Kawerau a Maki at entrance to Waitākere Central.

Outcome 3: Thriving Māori culture and identity

Objective

Key initiatives

The aspirations of the Māori community are understood and responded to

Support the Kaiwhakaawe role in delivering on the Waitākere ki Tua 2019 action plan

Support rangatahi in growing their confidence and leadership, and improve education and employment opportunities

Progress a relationship agreement with Te Kawerau a Maki

Support Te Tiriti o Waitangi training in all community organisations' governance training

Māori participation in local decision-making is effective and meaningful

Support whakawhanaungatanga by making culturally meaningful connections through regular hui with the wider Māori community

Support regular hui with mana whenua representatives to gain their perspective on local initiatives and proposals

Advocate for improving council processes that support meaningful Māori input to key strategies and plans

More opportunities for expression of Māori language, heritage, culture and arts

Advocate for Waitangi at Hoani Waititi to be supported at a regional level

Support the contracted arts broker to engage with Māori-focussed arts groups

Progress Te Kete Rukuruku (a project to name, rename or dual name parks and community places) and explore other opportunities to highlight Māori culture and te reo throughout Henderson-Massey including stories, art, pou and interpretive signs





Te Atau Peninsula community centre.

Whakaotinga wha: Kei te tautoko te katoa i te whakapakari aumangea me te noho toitū

Outcome 4: Everyone contributes to building resilience and living sustainably

Everyone plays a part in sustaining the natural environment, reducing waste and preparing for the impacts of climate change.

Not everyone is equally able to live in a way that helps reduce waste and the carbon footprint. We will focus on practical initiatives that everyone can participate in. We want to involve you as caretakers and nurturers of the environment.

Climate change is one of the most significant issues facing Aucklanders; climate-change mitigation and adaptation at the local level can contribute to a climate resilient and zero carbon future.

We will continue to restore and protect our freshwater ecosystems so they can support indigenous biodiversity and help lessen the effects of climate change through flood mitigation and carbon sequestration via riparian planting.

Henderson-Massey has a comparatively low tree canopy cover of 10-15 per cent. Urban trees play a role in reducing the urban heat island effect, and cleaning the air and stormwater. We will continue to support Auckland's Urban Ngahere (Forest) Strategy and work to increase tree canopy cover in parks, streets and open spaces.

“ Climate change is one of the most significant issues facing Aucklanders; climate-change mitigation and adaptation at the local level can contribute to a climate resilient and zero carbon future. ”





WHAT YOU HAVE TOLD US

“The plan sets out some reasonable goals and prioritises community resilience and readiness to face the climate change issue.”

Supporting our community resilience to strengthen its COVID-19 pandemic recovery and be enabled to deal with any further setbacks is an important focus now. Community involvement in protecting the environment, the core services for maintaining water quality and biodiversity, and pest and waste management continue to be priorities.

Opportunities

- Communities are environmentally aware and committed to action
- Mana whenua have a legacy of kaitiakitanga, strong historical knowledge and environmental awareness
- New technology and new ways of thinking are creating new approaches to waste reduction, alternative energy and pollution prevention
- The environmental targeted rate boosts local funding support
- Trees planted in parks, streets and open spaces can help with climate change mitigation and improve urban air quality.

Challenges

- Not everyone is equally able to change the way they do things or get involved in local community initiatives
- Urban development and population growth are causing further strain on our environment
- The local area is part of a broader ecosystem that requires a wider response that crosses local board boundaries.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Ecomatters Bike hub in Henderson.

Outcome 4: Everyone contributes to building resilience and living sustainably

Objective	Key initiatives
Increased tree canopy in Henderson-Massey	Develop programme of street tree-planting across Henderson-Massey
	Increase the number of trees in parks and around play spaces that provide natural shade
	Support the implementation of Auckland's Urban Ngahere (Forest) Strategy
More people involved in local environmental protection and increasing indigenous biodiversity to preserve our ecological treasures	Support and enable communities and schools involved in pest-free, water quality and biodiversity initiatives, for example through Project Twin Streams and Enviroschools programmes
	Implement the Harbourview-Orangihina Ecological restoration plan
	Build on and expand Māori-led environmental initiatives based on a tikanga Māori approach, for example through Project Twin Streams, pā harakeke and rongoā plantings
A reduced local carbon footprint	Adopt and implement a community-led local climate action plan
	Investigate options for the use of the Te Rangi Hiroa Reserve nursery site, with a focus on community-led sustainability and food initiatives
	Support community-led initiatives that increase access to local, healthy and affordable food



Whakaotinga rima: He ngāwari te neke haere huri noa i Henderson-Massey i runga i te haumarū, me te kore whakamahi waka

Outcome 5: It's easy to get around Henderson-Massey safely without using a car

Local travel options are easily available and meet a wide range of needs. They contribute to health and well-being, help reduce carbon emissions and congestion, and reduce pollution in streams and waterways.

Local travel

We will use the Auckland Transport (AT) Capital Fund to focus on improving and adding connections to the existing cycleways, paths and walkways in Henderson-Massey. We will use the Henderson-Massey Connections Plan and AT's "Henderson's Future" cycling improvements investigation, developed through extensive community engagement, to target funding to where it is most effective. Panuku Development Auckland will also contribute through future development work in Henderson.

“ The improved air quality and surge in cycling and walking around Henderson-Massey during the COVID-19 lockdown demonstrates that people will happily take alternatives to car transport when the roads are safe. ”



Te Atatu bike day.

WHAT YOU HAVE TOLD US

“We are impressed with the focus Henderson-Massey Local Board’s plan gives to reducing car dependence. They clearly identify a number of active mode projects underway in the local board area, and commit to advocating for several connections to and between paths to continue the network.”

Wider transport network

We will continue to advocate to the Governing Body, Central Government and the New Zealand Transport Agency (NZTA) to provide funding to complete all sections of Te Whau pathway.

We will continue to advocate to the government, AT and NZTA for a carbon reduction focus in strategic transport planning. The need to reduce carbon emissions is critical but limiting vehicle emissions must be supported by investment in public transport, walking and cycling.

The improved air quality and surge in cycling and walking around Henderson-Massey during the COVID-19 lockdown demonstrates that people will happily take alternatives to car transport when the roads are safe. We will continue improving the walking and cycling network in Henderson-Massey, by prioritising connecting up and improving existing parts of the network.

Opportunities

- Established path and cycleway sections in the network to build on
- Collaboration with neighbouring boards to link existing networks and support new projects

- Active cycling and walking advocacy groups to help with understanding local needs and give knowledgeable feedback during consultation with transport agencies
- Work is already underway for walking and cycling improvements and road safety upgrades in parts of Henderson-Massey

Challenges

- Transport infrastructure is very expensive and can cause ongoing disruption when being built
- Changing accustomed travel habits can be challenging
- Many public transport trips currently take too long to be a realistic travel option
- The board has a limited decision-making role in wider transport matters

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Bus at Henderson Bus Station.

Outcome 5: It's easy to get around Henderson-Massey safely without using a car

Objective

Key initiatives

More opportunities for local alternatives to car travel

Prioritise and develop priority routes and connections in the Henderson-Massey Connections Plan and focus on Ranui to Henderson routes from the “Henderson’s Future” cycling investigation

Work with Panuku Development Auckland to complete the connection between Opanuku shared path and Henderson Creek shared path

Advocate alongside Whau and Waitākere Local Boards to progress the rail corridor cycleway

Continue to advocate for funding of the remaining sections of Te Whau Pathway

Explore opportunities to improve connections onto Te Whau pathway from adjoining parks and paths

More use of existing walking and cycling networks

Work with local communities and walking and cycling advocacy groups to provide wayfinding signage on the network to make it easier for people to use alternative routes

Work with local communities and AT to identify priority areas for footpath improvement and renewals

Work with council and AT to upgrade the condition and lighting of existing shared pathways to encourage greater use and increase safety

Funding for the Henderson bike hub to enable more members of the community to participate in cycling





Royal reserve playground.



He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the 2018-28 Long-term Plan. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Henderson-Massey Local Board Agreement 2020/2021 and Auckland Council's local board funding policy, which are available on the council website.

Local activities	Levels of service statements
Local community services	
<p>This is a broad activity area, which includes:</p> <ul style="list-style-type: none">• supporting local arts, culture, events, sport and recreation• providing grants and partnering with local organisations to deliver community services• maintaining facilities, including local parks, libraries and halls.	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p>



Local activities	Levels of service statements
Local planning and development <p>This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.</p>	We help attract investment, businesses and a skilled workforce to Auckland.
Local environmental management <p>Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.</p> <p>These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.</p>	We manage Auckland’s natural environment.
Local governance <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.</p> <p>There are no significant changes to the measures or targets for 2020/2021.</p>



McLeod Park Te Atatu South Te Whau Pathway.

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Henderson-Massey Local Board for the period 1 July 2020 to 30 June 2021.

Annual Budget Financials	2020/2021 (\$000)
Operating revenue	
Local community services	4,942
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	4,942
Operating expenditure	
Local community services	25,859
Local planning and development	1,162
Local environmental services	286
Local governance	1,052
Total operating expenditure	28,359
Net operating expenditure	23,417
Capital expenditure	
Local community services	7,303
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	7,303





Come fly a kite event.

Ngā Mema o tō Poari ā-Rohe o Henderson-Massey

Your Henderson-Massey Local Board members

Members' details



**Chris Carter – Chair
(for the first half of the political term)**

Phone: 021 461 568

chris.carter@aucklandcouncil.govt.nz

Members' details



Matt Grey

Phone: 021 199 5068

matt.grey@aucklandcouncil.govt.nz



**Will Flavell – Deputy Chair
(for the first half of the political term)**

Phone: 021 279 0100

will.flavell@aucklandcouncil.govt.nz



Brooke Loader

Phone: 022 025 0436

brooke.loader@aucklandcouncil.govt.nz



**Brenda Brady (Deputy Chair for the
second half of the political term)**

Phone: 027 564 0566

brenda.brady@aucklandcouncil.govt.nz



**Vanessa Neeson (Chair for the second
half of the political term)**

Phone: 021 281 0445

vanessa.neeson@aucklandcouncil.govt.nz



Peter Chan

Phone: 09 301 0101

peter.chan@aucklandcouncil.govt.nz



Ingrid Papau

Phone: 021 1311 373

ingrid.papau@aucklandcouncil.govt.nz





Harbour View Reserve Te Atatu Peninsula.

