

Te mahere ā rohe o Kaipātiki 2023

# Kaipātiki

# Local Board Plan 2023





E toko ake rā e te iti, whakatata mai rā e te rahi,  
kia mihi koutou ki ngā kupu whakarei  
a te hunga kua tīpokotia e te ringa  
o te wāhi ngaro,  
engari e kaikini tonu nei i ngā mahara  
i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga  
kia āpitihia e tātou ki ngā tūmanako o tēnei reanga,  
hei mouna waihotanga ki te ira whaimuri i a tātou.  
Koinā te tangi a Ngākau Māhaki,  
a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi  
e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i te mātārae  
te titiro ki runga o Ōrewa,  
ki te one e rere atu ana ki Te Whangaparāoa,  
ki te kūiti o te Puarangi.  
Kei waho ko Tiritiri Matangi,  
tomokanga ki te moana o Te Waitematā.

Ki uta ko te Whanga o Oho Mairangi,  
ūnga mai o Te Arawa waka.

Ka rere whakarunga ngā kamo ki Takapuna kāinga,  
Takapuna tupuna.

Kia taka ki tua ko Maungaūika  
te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau,  
Tāmaki herehere waka.

Ka ruruku atu tātou mā te waitai kia puta ake  
ki te Awataha ki ngā mihi a te Kaipātiki  
me te Te Raki Paewhenua ki te uru,  
i reira ka whakatau te haere.

E koutou mā ka ea, kua ea.  
Kia ora huihui mai koutou katoa.

Welcome to you all, let me greet you  
with the eloquent words  
of those who have long been taken by the hand  
of the unknown,  
but for whom we still mourn  
day and night.

Let us connect the legacy they left  
to the hopes of this generation  
as our gift to them who will follow behind us.  
That is the pledge of the humble heart,  
the willing spirit and the inspired mind.

Let us rise together and seek to do what is  
necessary to draw distant aspirations closer to  
realisation.

Here I sit on the headland  
overlooking Ōrewa  
to the stretch of sand that runs to Whangaparāoa  
along the Hibiscus Coast.  
Off land lies Tiritiri Matangi,  
gateway to the Waitematā.

On land is Mairangi Bay  
landing of Te Arawa waka.

Gazing southward lies Takapuna community,  
Takapuna the progenitor.

Beyond there stands Maungaūika  
sentinel of Tāmaki Makaurau,  
anchorage of many canoes.

Taking to the tidal waters we emerge  
at Awataha to the greetings of Kaipātiki  
and West Harbour,  
and there our journey ends.

It is done.  
Greetings to you all.

# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chair



Tēnā koutou, tēnā koutou, tēnā koutou katoa.

I'm pleased to present the Kaipātiki Local Board Plan 2023, a strategic document that will guide our decisions over the next three years.

### **About our plan**

This aspirational plan is founded on the draft that we consulted on earlier this year. We appreciated your views, and it was great to hear that you thought we were on the right track. We have refined this final plan to address the key themes that came through the feedback.

Although this plan is aspirational, we've included a number of the key things that we'd like to do over the next three years. It's not meant to be a long list of projects, but instead sets out the objectives and key initiatives that we will focus on to help achieve our desired outcomes.

### **Belonging and wellbeing**

We'll continue to work on strengthening our relationships with local iwi and mataawaka groups. We'll also continue to empower and support our fantastic range of local community organisations and volunteers to help our diverse community connect and thrive.

### **Environment**

We're focussed on restoring our urban forests, working with volunteers to eradicate pests, and improving the quality and biodiversity of our ponds and waterways. Climate change is also top of mind, so sustainability, building resilience, and mitigating its impacts are reflected throughout many outcomes of the plan.

We also plan to work with other parts of the council towards future-proofing our flood-prone areas, such as Wairau Valley, and implementing actions from the Wai Manawa/Little Shoal Bay Shoreline Adaptation Plan.

### **Places and spaces**

We're committed to investing in our fabulous network of parks and public spaces - improving playgrounds, installing shade, and ensuring our playing surfaces and recreational facilities meet our community's needs.

We're continuing to work with Eke Panuku to redevelop Northcote town centre and deliver a new community hub and town square.



## **Transport and connections**

We'll continue to work with Auckland Transport on improved public transport, footpaths, walkways and roads, and continue to work with Waka Kotahi NZ Transport Agency on an additional harbour crossing.

Reducing congestion is an area we've heard should be a priority. We will continue to advocate to Auckland Transport to improve the efficiency of our main road corridors, including Onewa Road.

Earlier this year, our area was hit hard by significant flooding and storm events resulting in huge damage to our bush tracks and connections. We plan to restore and re-open connections, where possible, while continuing to upgrade our bush tracks to protect kauri from dieback disease.

## **Opportunity and prosperity**

We want our people to have the opportunity to buy local, live local and work local. We'll be supporting our Birkenhead, Northcote and Glenfield town centres, while continuing our engagement with Wairau Valley businesses.

## **Our projects**

Each year the local board develops an annual work programme that details the projects and programmes to be undertaken in the next financial year. These include renewals and enhancements of existing assets, events, and specific projects and programmes. The initiatives set out in this local board plan help us prioritise and decide what work we carry out in Kaipātiki each year.

We expect our budgets to reduce over the course of this plan, and so we intend to consult on securing funding for our environment through a local targeted rate.

Some of the initiatives we propose aren't direct decisions of the local board or are beyond our usual financial means. To make these things happen we need to advocate to the Governing Body to secure funding from the council's 10-year budget, as well as advocate to other decision-makers such as Auckland Transport.

We all share in the future of Kaipātiki and this plan provides a road map for how our community wants to see Kaipātiki develop over the next three years.



**John Gillon**

Chairperson, Kaipātiki Local Board





# He kōrero mai i te Heamana

Tēnā koutou, tēnā koutou, tēnā koutou katoa.

E koa nei au ki te tāpae i te puka whai rautaki, i te Mahere a te Poari ā-Rohe o Kahupātiki 2023, māna e ārahi ā mātou whakataunga hei ngā tau e toru e tū mai nei.

## He kōrero mō tā mātou mahere

I hua ake tēnei mahere ahungaroa i te mahere hukihuki i wānangatia e tātou i te pito tōmua o tēnei tau. E mihi ana mātou i ō koutou whakaaro, ā, i rawe te rongo i tā koutou i kī rā mō te tika o ā mātou mahi. Kua āta mirimiria e mātou te mahere whakamutunga nei hei whakatau i ngā take matua i puta rā i ngā kōrero i hoki mai.

Ahakoia he mahere ahungaroa tēnei, kua whakaurua e mātou ētahi o ngā kaupapa matua e hiahia nei mātou ki te kōkiri hei ngā tau e toru e tū mai nei. I tōna tikanga, ehara tēnei i te rārangi roa o ngā kaupapa, heoi, ko tāna, he whakatakoto i ngā whāinga me ngā kaupapa matua ka arotia e mātou hei āwhina ki te whakatutuki i ā mātou hua e tūmanakotia ana.

## Te whai wāhitanga me te oranga

Ka haere tonu ā mātou mahi ki te whakatānekaha i ngā tūhononga ki ngā iwi o tēnei rohe me ngā mātāwaka. Ka whakakaha tonu, ka tautoko tonu hoki mātou i ngā momo whakahaere ā-hapori o te rohe e mīharo ana me ā rātou tūao hei āwhina i te hapori kanorau kia tūhono, kia ora anō hoki.

## Te taiao

Kei te aro mātou ki te haumanu i ngā wao ā-tāone, ki te mahi tahi me ngā tūao hei whakakāhore kīrearea, ki te whakapai ake hoki i te kounga me te kanorau koiora o ngā hāroto me ngā arawai. Ko te huringa āhuarangi hoki kei te tihi o ngā whakaaro, nā reira, ko te toitūtanga, ko te whakakaha i te ngākau urupū me te whakaiti hoki i ōna pānga ka kitea i ngā huanga maha o te mahere.

E whai ana hoki mātou ki te mahi tahi atu ki ētahi atu wāhanga o te kaunihera ki te whakatikatika i ngā wāhi ka rite tonu te waipuketia mō ngā rā ki tua, pērā i te Whārua o Wairau; ki te whakatinana i ngā mahi o roto i te Mahere Whakahāngai Takutai o Wai Manawa/Little Shoal Bay Shoreline Adaptation Plan.

## Ngā wāhi me ngā takiwā

E ū ana mātou ki te tuku haumitanga hei hāpai i ō mātou papa rēhia papai me ngā wāhi tūmatanui – he whakapaipai i ngā papa tākaro, he whakatū marumaru, he kōkiri take hoki kia ea rawa ai ngā hiahia o te hapori mō ngā papa haututū me ngā whare hākinakina.

Ka mahi tahi tonu mātou me Eke Panuku ki te whakawhanake anō i te pokapū tāone o Northcote, ki te waihanga i tētahi pokapū hapori hou me tētahi pokapū matua.

## Te tūnuku me ngā tūhononga

Ka haere tonu tā mātou mahi tahi ki a Auckland Transport hei whakapai ake i te tūnuku tūmatanui, i ngā ara takahanga, i ngā ara hīkoi me ngā rori, ā, ka mahi tahi tonu mātou me Waka Kotahi ki te hanga i tētahi atu huarahi whakawhiti i te whanga.





Ko tā mātou e rongu nei, me noho tōmua te take whakaiti i te popoketanga. Ka kaha tonu tā mātou wero ki a Auckland Transport ki te whakapai ake i te rēre i ngā rori matua, tae atu ki te huarahi o Onewa.

I te tīmatanga o tēnei tau, i haukerekereitia tō mātou rohe e te waipuke me te āwhā, me te aha, i tino raru ngā ara hīkoi ngahere me ngā ara hono. E whakarite nei mātou ki te whakatika, ki te huaki anō i ngā ara hono, i ngā wāhi ka taea te pērā, me te whakahou tonu i ngā ara hīkoi ngahere hei tiaki i ngā kauri e tūkinotia nei e te tāmatemate.

### **Ngā ara wātea me te tōnuitanga**

E hiahia ana mātou kia wātea ō mātou tāngata ki te hoko, ki te noho me te mahi ki tēnei rohe. Ka tautoko mātou i ngā pokapū matua o Birkenhead, o Northcote me Glenfield, ka mutu, ka mahi tahi tonu mātou ki ngā pakihi o te Whārua o Wairau.

### **Ā mātou kaupapa**

I ia tau, ka waihanga te poari ā-rohe i tētahi hōtaka ā-tau e whakamārama ana i ngā kaupapa mahi me ngā hōtaka hei kōkiritanga i te tau tahua e whai ake ana. Kei roto i ērā, ko te whakahoutanga me te whakapainga ake o ngā huarawa, o ngā huihuinga me ētahi kaupapa motuhake, me ētahi hōtaka motuhake hoki o te wā nei. Ka āwhina ngā kaupapa kua whakatakotoria i tēnei mahere poari ā-rohe i a mātou ki te whakamātāmua me te whakatau i ngā mahi hei whakatutuki mā mātou ki Kaipātiki, i ia tau.

Ko te whakapae, ka iti iho ā mātou tahua i te roanga atu o tēnei mahere, nā reira, e mea ana mātou ki te whiriwhiri kōrero mō te whakaputu i ētahi pūtea mō tō tātou taiao mā tētahi utu rēti e hāngai pū ana ki te rohe.

Ko ētahi o ngā kaupapa e marohitia nei, kāore i hua ake i ngā whakataunga a te poari ā-rohe, kei tua rānei ngā utu i te taumata e taea ana e tā mātou pūtea o ia tau. E tutuki ai ēnei mahi, me akiaki mātou i te Rōpū Mana Hautū e riro ai ētahi pūtea i te tahua 10-tau a te kaunihera, me akiaki hoki i ētahi atu rōpū whakatau kaupapa pēnei i a Auckland Transport.

Ka whai wāhi katoa mai tātou ki te āpōpō o Kaipātiki, ā, ko tā te mahere nei, he whakatakoto i te huarahi e anga whakamua ai te hapori o Kaipātiki ā ngā tau e toru e tū mai nei.

**John Gillon**

Heamana, Te Poari ā-Rohe o Kaipātiki



# He aronga poto ki tā mātou mahere

## Our plan at a glance

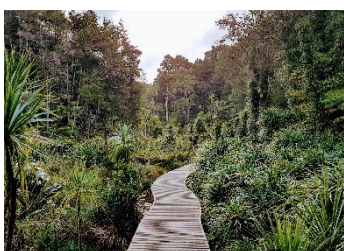


Chinese / Korean New Year event

Te Whai Wāhitanga me te Oranga

### **Belonging and wellbeing**

Our people are engaged, connected, healthy, thriving, and are proud to live in Kaipātiki

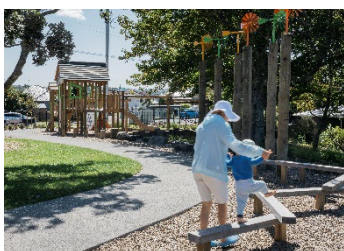


Wai manawa / Le Roys Bush

Te Taiao

### **Environment**

Our natural environment is restored and protected for future generations to enjoy



Windy Ridge Reserve playground

Ngā Wāhi me ngā Takiwā

### **Places and spaces**

Our built environment is vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, meets our people's needs, and has a low impact on our climate

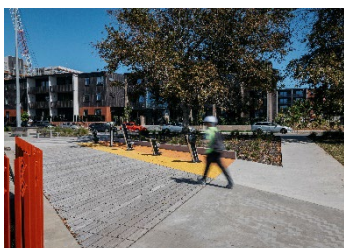


Double decker bus in Glenfield

Te Ikiiki me ngā Tūhononga

### **Transport and connections**

Our people have many transport options and can easily and safely move around and find their way



New development in Northcote

Te Āheinga me te Taurikura

### **Opportunity and prosperity**

Our people are prosperous, and our businesses continue to flourish



# He aronga poto ki tā mātou mahere



Te hui whakanui i te tau hou ki ngā iwi o Haina me Korea

## Te whai wāhitanga me te Oranga

Ko ō tātou tāngata ka pāhekoheko, ka whai hononga, ka whai ora, ka toiora, ā, ka ngākau whakapuke hoki i tā rātou noho ki Kaipātiki.



Wai manawa / Le Roys Bush

## Te taiao

Ka tō tātou taiao kua haumanutia, kei te tiakina hoki hei pārekarekatanga mō ngā whakatipuranga hei ngā rā ki tua.



Te papa tākaro i Windy Ridge Reserve

## Ngā wāhi me ngā takiwā

Ko tō tātou taiao kua hangaia e ngangahau ana, e pai ana te tiakina, e whakaata ana i te ahurea me te tuku ihotanga o Kaipātiki, e whakatutuki ana i ngā hiahia o ō tātou tāngata, ā, e iti noa ana ōna panga kino ki te āhuarangi.



He pahi paparua i Glenfield

## Te tūnuku me ngā tūhononga

He huhua ngā kōwhiringa tūnuku ka wātea ki ō tātou tāngata, ā, ka māmā, ka haumaruru hoki te nekeneke haere i ngā huarahi e whāia ana.



He whanaketanga hou i Northcote

## Te āheinga me te taurikura

Ko ō tātou tāngata kei te tōnui, ā, kei te nui tonu hoki ngā hua e tau ana ki ngā pakihi.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

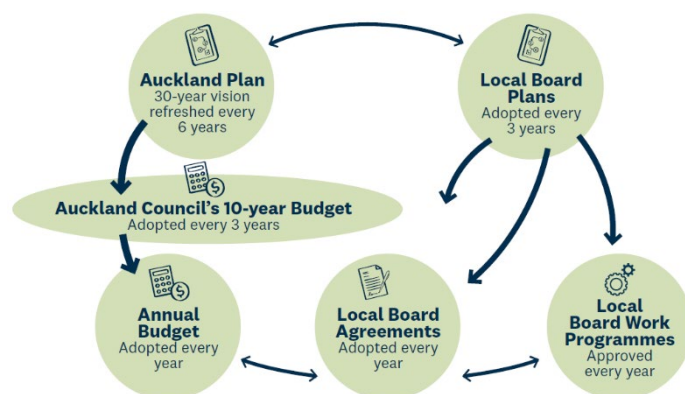
Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



# Te whakawhanake i tā mātou mahere

## Developing our plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.



# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning a local board plan into reality takes many people working together – the community, the local board and the wider council family, such as Auckland Transport. To deliver on our local board plan, we will:

- prioritise budgets to focus on the initiatives in the plan
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board's support for them.



# Te Rohe ā-Poari o Kaipātiki

## Kaipātiki Local Board area



### LEGEND



Local board office



Public open space  
(Unitary Plan)

Motorway

Major road

Arterial road

Medium road

Minor road

The Kaipātiki Local Board boundaries are the northern motorway to the east, the inner Waitematā Harbour to the south and west, and Glendhu Road and Sunset Road to the north. It includes the suburbs of Bayview, Beach Haven, Birkdale, Birkenhead, Birkenhead Point, Chatswood, Glenfield, Hillcrest, Marlborough, Northcote, Northcote Point, Sunnybrae, Totara Vale, Wairau Valley and Windy Ridge.





Kapa haka festival at Birkenhead Primary School

# Ngā huanga Māori

## Māori Outcomes

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes reflect the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Auckland Council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Auckland Council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section outlines the Māori outcomes addressed in this plan.



Nine per cent of Kaipātiki residents identified as Māori at the 2018 census. With 7,680 residents, Kaipātiki has the largest population of Māori in North Auckland. The median age of Māori in Kaipātiki is ten years younger than the overall median age in the Kaipātiki local board area. This means there is a need to focus on tamariki, rangatahi and their whanau by providing relevant and welcoming public facilities and services and supporting Māori-led services where appropriate.

The Kaipātiki Local Board has supported, and continues to support, projects to further the visibility of Māori identity in the area. This includes Te Kete Rukuruku, a programme that showcases the rich Māori heritage and stories of Kaipātiki. One element of this programme is to restore names significant to Māori to our local parks. We have also invested in programmes delivered by community, including weaving workshops, Mau Rākau sessions, school kapa haka festivals and Matariki celebrations. We celebrate and promote te reo Māori and te ao Māori through events and programmes run in our libraries and community centres – particularly around Te Tiriti o Waitangi, Matariki, and Te Wiki o te Reo Māori.






We continue to āwhinatia Uruamo Maranga Ake Marae Committee as they progress plans to develop a Marae in Beach Haven. A hui between the local board and marae committee in 2021 resulted in improved communications through the appointment of a local board member as a key contact person.

We recently attended a hui with the management and governance of Awataha Marae with a focus on building the relationship. We look forward to seeing greater opportunities for our community in this space.

During the development of this plan, the Kaipātiki and Devonport-Takapuna local boards co-hosted a hui of local North Shore Māori. Due to this being the first time many groups and individuals had been together, the time focused on whakawhanaungatanga, so that we could know each other better. The timeframe of developing this plan meant we were unable to hold further hui to obtain specific local projects or priorities, however we are committed to continuing these conversations through the life of this plan.

The key learning from the hui of local North Shore Māori was the need to commit to building relationships that are founded on trust and respect. Some high-level themes from the hui included marae, wananga, kaupapa Māori, oranga hauora, housing, kaumātua and kuia, and rangatahi. We are committed to continuing to build our relationships with Māori. We know that developing meaningful relationships takes time and so we've indicated specific mana whenua and mataawaka groups in our plan as a starting point for focusing our efforts and energy over the next three years.

The following initiatives are identified to deliver on the aspirations of Māori in Kaipātiki:

Priority Areas		Initiatives
<b>Kia ora te marae</b> Marae development		Continue supporting Uruamo Maranga Ake Marae plans to develop a marae in Beach Haven Building our relationship with Awataha Marae
<b>Kia ora te ahurea</b> Māori identity and culture		Continue supporting activities such as weaving workshops, Mau Rākau sessions, kapa haka, and Matariki celebrations that showcase Māori identity and culture
<b>Kia ora te hononga</b> Effective Māori participation		Build relationships with local iwi, including Ngāi Tai ki Tāmaki, Ngāti Pāoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki, and Te Rūnanga o Ngāti Whātua Build relationships with local mataawaka groups, including Awataha Marae Trust, Te Raki Paewhenua Committee, and Uruamo Maranga Ake Marae Committee
<b>Kia ora te reo</b> Te reo Māori		Continue working with with mana whenua to restore names significant to Māori to our local parks through Te Kete Rukuruku programme Incorporate te reo Māori into local programmes, services, and facility developments
<b>Kia ora te taiao</b> Kaitiakitanga		Partner with mana whenua on existing and new climate action and environmental projects that tautoko (support) kaitakitanga outcomes, such as the shoreline adaptation plan development and implementation







He taiopenga kapa haka i te kura tuatahi o Birkenhead

## Ngā huanga Māori

Ko te tuakiri me te ahurea o Tāmaki Makaurau te take e motuhake nei ia i te ao. E tūmanako ana ngā whānau, ngā hapū, ngā iwi me ngā hāpori Māori kia hauora, kia houkura hoki ō rātou ao, ā, ko rātou tonu kua whakatau i ngā huanga e mātāmua katoa ana ki a rātou. Ko ngā huanga Māori te ara mā reira e tautoko ai a Te Kaunihera o Tāmaki Makaurau i ngā tūmanako o te Māori.

Urupare ai ngā huanga Māori ki ngā here ā-ture o runga i a Te Kaunihera o Tāmaki Makaurau, ki te whānui hoki o te pāhekohekotanga ki ngā hāpori Māori o Tāmaki Makaurau.

E takoto ana i te anga o Kia Ora Tāmaki Makaurau ngā wāhi mātāmua tekau e tautoko ana, e kōkiri ana hoki i ēnei tūmanako, ā, kua whāia e Te Kaunihera o Tāmaki Makaurau hei huarahi whakaputa i ngā huanga ki te Māori. Ko aua take mātāmua ko:

Kia ora te kāinga – He papakāinga, he whare mō te Māori

Kia ora te marae – Te whakawhanaketanga o te marae

Kia ora te ahurea – Te tuakiri me te ahurea Māori

Kia ora te rangatahi – Te huatau ki te pitomata o te rangatahi

Kia ora te hononga – Te whaitake o te whai wāhi a te Māori

Kia ora te whānau – Te oranga o te whānau me ngā tamariki

Kia ora te reo – Te reo Māori

Kia ora te umanga – Te pakihi, te tāpoi me te whai mahi a te Māori

Kia ora te taiao – Te kaitiakitanga

Kia hāngai te Kaunihera – He whakahaere kua whakamanatia

He hirahira ngā mahere poari ā-rohe hei ara whakaputa hua mō te Māori kei te rohe. Kei tēnei wāhanga e whakatakototia ana ngā huanga Māori ka kōkiritia i tēnei mahere.





Hei tā te tauranga whānui 2018, e iwa ōrau o ngā kainoho ki Kaipātiki he uri Māori. I ōna 7,680 kainoho, kei Kaipātiki te taupori Māori nui katoa o Tāmaki Makaurau ki te Raki. Tekau tau te iti iho o te pakeketanga tau waenga o ngāi Māori kei Kaipātiki tēnā i te pakeketanga tau waenga o te katoa i te wāhi poari ā-rohe o Kaipātiki. Nō konei e tika ana kia aro ki ngā tamariki, ki ngā rangatahi me ngā whānau mā te whakarato i ētahi wāhi me ētahi ratonga tūmatanui e hāngai ana, e whakamanuhiri ana, ā, mā te tautoko hoki i ngā ratonga e arahina ana e te Māori i ngā wā e tika ana kia pērā.

Kua tuku tautoko te Poari ā-Rohe o Kaipātiki, ā, e tuku tautoko tonu ana ia ki ngā kaupapa hei whakawhānui ake i te kitea o te tuakiri Māori ki tēnei rohe. Ka whai wāhi ki ērā ko Te Kete Rukuruku, he hōtaka e whakaatu ana i te hirahira o te ahurea Māori me ngā kōrero tuku iho o Kaipātiki. Ko tētahi āhuatanga o tēnei hōtaka, he whakaara mai anō i ngā ingoa whai mana ki te Māori ki ngā papa rēhia o te rohe. Kua tautoko ā-pūtea hoki mātou i ngā hōtaka e kōkiritia ana e te hāpori, arā, ko ngā akoranga raranga, ko ngā wānanga mau rākau, ko ngā taiopenga kapa haka me ngā hui whakanui i a Matariki. Ka whakanui, ka whakatairanga hoki mātou i te reo me te ao Māori mā roto i ngā huihuinga me ngā hōtaka e whakahaeretia ana i ō mātou whare pukapuka me ngā pokapū hāpori hoki – ko Te Tiriti o Waitangi tērā, ko Matariki tērā, ko Te Wiki o te Reo Māori hoki tērā.

Kei te āwhina tonu mātou i te Komiti o Uruamo Maranga Ake Marae, me ā rātou mahi ki te whakatū i tētahi marae ki Beach Haven. Ko te hua i puta ake rā i te hui i waenganui i te poari ā-rohe me te komiti o te marae, kua pai ake ngā whakawhitinga kōrero nā te kopounga o tētahi o ngā mema o te poari ā-rohe hei tangata whakapā matua.






Nō nā tata nei mātou tae atu ai ki tētahi hui ki te mana whakahaere me te mana hautū o Awataha Marae e aro ana ki te whirikaha i ngā hononga. E rikarika ana mātou ki te kite i te nui ake o ngā ara wātea e puare ana i tēnei kaupapa.

I roto i ngā waihanganga o tēnei mahere, i kōkiri-tahi ngā poari ā-rohe o Kaipātiki me Devonport-Takapuna i tētahi hui mā ngā Māori nō Te Raki Paewhenua. Nō te mea koinei te wā tuatahi i hui ai ngā rōpū me ngā tāngata takitahi, ko te kaupapa matua kē, ko te whakawhanaungatanga, kia mōhio ai mātou ki a mātou anō. Nā te poto o te wā ki te waihanga i tēnei mahere, kīhai i wātea ki te whakatū i ētahi hui anō ki te kōrero mō ētahi kaupapa whāiti, mō ētahi take mātāmua rānei ki te rohe, heoi, ka ū tonu mātou ki ngā whakawhitiwhitinga kōrero mō te roanga atu o tēnei mahere.

Ko te akoranga nui i puta i te hui me ngā Māori o Te Raki Paewhenua, ko te hiahia ki te whirikaha i ngā hononga i runga i te ngākau pono me te whakaute. Ko ētahi tāhuhu ariā i puta i te hui, ko te marae, ko ngā wānanga, ko ngā kaupapa Māori, ko te oranga hauora, ko te whakatū kāinga, ko ngā kaumātua, tae noa ki ngā rangatahi. Kei te manawanui tonu mātou ki te whakatītina i ngā hononga ki a ngāi Māori. E mōhio ana mātou, he ara roa te whiri tika i ngā tūhononga, nā reira, kei tā mātou mahere, kua tohua e mātou ngā mana whenua me ngā rōpū mātāwaka whāiti hei tīmatanga mō te whakahāngai me te whakapau i ō mātou kaha ā ngā tau e toru e tū mai nei.



E whai nei ko ngā kaupapa kua tautohua hei whakatutuki i ngā tūmanako o te Māori ki Kaipātiki:

Ngā Take Mātāmua		Ngā Kaupapa
<b>Kia ora te marae</b> Te whakawhanake i ngā marae		He tautoko tonu i te mahere o Uruamo Maranga Ake Marae ki te whakatū i tētahi marae ki Beach Haven. He whai hononga ki a Awataha Marae.
<b>Kia ora te ahurea</b> Te tuakiri me te ahurea Māori		He tautoko tonu i ngā ngohe pēnei i te ako raranga, i te mau rākau, i te kapa haka me ngā mahi whakanui i a Matariki e whakaatu ana i te tuakiri me te ahurea Māori.
<b>Kia ora te hononga</b> Te whaihua o te whai wāhitanga a te Māori		He whai hononga ki ngā iwi o te rohe: Ngāi Tai ki Tāmaki, Ngāti Paoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki me Te Rūnanga o Ngāti Whātua. He whai hononga ki ngā rōpū mātāwaka: Te Tarahiti o Awataha Marae, Te Komiti o Te Raki Paewhenua me Te Komiti o Uruamo Maranga Ake Marae.
<b>Kia ora te reo</b> Te reo Māori		He mahi tahi tonu ki ngā mana whenua ki te whakaara mai anō i ngā ingoa whai mana ki te Māori o ngā papa rēhia mā te hōtaka o Te Kete Rukuruku. He whakauru i te reo Māori ki ngā hōtaka ā-rohe, ki ngā ratonga me te whanaketanga o ngā hanga whaitake.
<b>Kia ora te taiao</b> Kaitiakitanga		He hono kōtui ki ngā mana whenua mō ngā take o te wā me ngā take hou e pā ana ki te āhuarangi, mō ngā kaupapa taiao e tautoko ana i ngā huanga kaitakitanga pēnei i te hanganga me te whakatinanatanga o te mahere whakahāngai takutai.



# Te Tāruke ā-Tāwhiri

## Climate Action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, and integrating climate awareness into all decisions, including community investment.

We adopted the Kaipātiki Climate Action Plan in March 2023. This action plan sets out how Kaipātiki can transition into a resilient, zero carbon community which is actively adapting to the impacts of climate change. Based on the strategic principles of The Auckland Plan, and Te Tāruke ā-Tāwhiri: Auckland's Climate Plan, it provides a positive pathway, socially, economically and environmentally, by focusing on the actions we can take now that are good for our communities. The plan also sets some medium-term targets that will create a pathway towards net zero carbon.

Kaipātiki Project Volunteer





Some of the key risks we need to consider and respond to include:



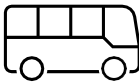
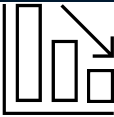
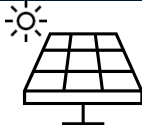

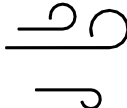
- sea level rise that will put infrastructure and ecosystems at risk while flooding poses direct and indirect risks to people, infrastructure and services. The recent Auckland floods of January 2023 demonstrated that parts of the local board area experienced both landslips and flooding during an extreme rain event
- the changing climate will create an environment that allows water and vector-borne diseases to thrive, which will affect people and ecosystems
- terrestrial and freshwater ecosystems are at risk and face a combination of stressors
- changes to these ecosystems are likely to impact on human wellbeing and the economy.

As committed to in the Kaipātiki Climate Action Plan (2023), we will:

- robustly and visibly incorporate climate change considerations into work programmes and decision-making
- advocate strongly for greater Governing Body and central government leadership and effective action on climate change
- connect community members and leaders who are working on climate change, particularly where this can help scale up or amplify innovation
- increase the visibility of our climate change work
- lead by example in reducing the council's greenhouse gas emissions.
- include climate impact statements on all local board reports
- ensure that carbon emission reduction opportunities are identified and achieved, and greater resilience built.



The following flagship projects are identified to tackle the unique climate issues in Kaipātiki:

Priority Areas		Flagship projects
Taiao māori Natural environment		Develop a programme of funded tree plantings from the planting opportunities set out in the Kaipātiki Urban Ngahere Action Plan 2020.
Taiao hanga Built environment		Investigate installing solar on facilities with significant solar potential, including: <ul style="list-style-type: none"> <li>• Birkenhead Pool and Leisure Centre</li> <li>• Kaipātiki Local Board Office</li> <li>• Glenfield Pool and Leisure Centre.</li> </ul>
Ikiiki Transport		Champion opportunities for improved active travel within the forthcoming update to the Kaipātiki Connections Network Plan (for example, Wairau Rd and Albany Highway).
Ōhanga Economy		Host new programme with the Sustainable Business Network, and business and town centre associations to help businesses measure and reduce climate emissions.
Ngā hapori me te tahatai Community and coast		Fund the establishment of a community climate activation programme to support community activities to implement the Climate Action Plan.
Ngā kai Food		Support community-led low carbon food initiatives such as community gardens, markets, cooking lessons, plant-based meal choices, community fridges and urban farm projects, such as those set out in the Kaipātiki Naturalisation of Parks Service Assessment.
Te puāwaitanga ō Te Tātai		Build relationships between the local board and mana whenua as a foundation for future co-delivery of te taiao projects.





Chinese / Korean New Year event, Northcote Town Centre

## Te Whai Wāhitanga me te Oranga

### **Belonging and wellbeing**

**Our people are engaged, connected, healthy, thriving, and are proud to live in Kaipātiki**

Kaipātiki is a culturally diverse place. As of the 2018 census, our European population is the largest represented ethnicity, at 58 per cent, however this is projected to decrease to 47 per cent by 2043. Our Asian population is rapidly growing and the current figure of 34 per cent is expected to reach 57 per cent by 2043. Other ethnicities are expected to remain relatively similar in proportion. Nine per cent of our community identify as Māori, 6 per cent identify as Pacific peoples and 3 per cent from the Middle East, Latin American and Africa.

We have a relatively new community, with 46 per cent of people living in Kaipātiki born overseas, and 21 per cent having lived in their house for less than 12 months.

We believe everyone in Kaipātiki deserves to feel connected to this place. We have a strong Māori history with many stories about the many special people and places in our area. We want to make sure this Māori culture and identity is visible in our area by incorporating it into our projects and services. Post-colonial heritage of Kaipātiki focuses on coastal villages, orchards, and farmland. The opening of the Auckland Harbour Bridge in the 1950's led to rapid suburban development in many inland parts of our community.



Our newest residents have brought with them their own sets of beliefs and identities and we would like to nurture and celebrate these by supporting a range of ethnic and cultural events and activities.

We want everyone to have equal opportunity to participate in what Kaipātiki has to offer. This includes attending events, participating in recreational pursuits and other services where we can connect to one another. We support a wide variety of programmes and community groups that cover interests across art, culture, sport, and recreation. Kaipātiki has a strong community-led ethos. Where possible we look to our community to take the lead on the delivery of our community services. The ‘Kaipātiki way’ of community development allows the Kaipātiki Local Board to achieve positive outcomes with limited funds. Our community groups and partners, such as Kaipātiki Community Facilities Trust and our Community Houses and Centres, deliver high quality services by leveraging off our support to ensure that every dollar goes further.

We recognise that our physical, mental, social, and spiritual wellbeing is critical in enabling community connection and engagement. We support Te Whare Tapa Whā, a holistic model developed by Māori health expert Sir Mason Durie, which highlights the need to look after all the different aspects of our lives to be well.

We are particularly aware of the importance of looking after our mental health. We use the Mental Health Foundation’s Five Ways to Wellbeing as a framework for the decisions we make – Be Active, Give, Connect, Keep Learning, and Take Notice.

Our people deserve to feel safe as they go about their lives and when they are participating in the community. We will work with key community leaders, police, and central government organisations to address concerns you have raised with us about community safety.

## Challenges

- We’re not hearing from large parts of our community, as illustrated by responses to council consultations, so we may not understand their needs.
- Cost to access our services can be a barrier, particularly for low-income families, as costs-of-living pressures increase.
- Our programmes and services may not be meeting the needs of our young people.
- Reduced discretionary funding for community organisations to access.
- Increased reliance on our community volunteers may lead to burnout.

## Opportunities

- Build upon recent hui to develop stronger relationships with Māori .
- Well-connected community networks that work together to achieve common goals.
- Changing demographics will bring new ideas and opportunities.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our people and communities feel connected, safe, and well	Support a community-led approach to deliver relevant and diverse services that connect the community	Most of our services are delivered by community organisations with strong governance
	Prioritise investment in well-used services that are of quality and meet changing customer expectations and needs	Services we invest into are well utilised and users are satisfied
	Work with local community organisations, local police and government agencies to help achieve improved community safety through the delivery of crime prevention initiatives	People feel safer in our community
	Support our local community organisations that have a key role in nurturing our community wellbeing	Community wellbeing is an outcome delivered on by community organisations.
	Support opportunities to improve local preparedness for a civil defence emergency	Increased level of community preparedness
Kaipātiki is rich with Māori identity and culture through active partnership with mana whenua and Māori	Build relationships with local iwi, including Ngāi Tai ki Tāmaki, Ngāti Pāoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki, and Te Rūnanga o Ngāti Whātua	Relationships have been established and plans to build them agreed together
	Build relationships with local mataawaka groups, including Awataha Marae Trust, Te Raki Paewhenua Committee, and Uruamo Maranga Ake Marae Committee	Relationships have been established and plans to build them agreed together
	Ensure Māori identity, culture and language are incorporated into local programmes, services, and facility developments	More of our local programmes, grants and activities respond to Māori aspirations
Our diversity is celebrated and nurtured	Support intergenerational opportunities for young and old to share skills and talents	More intergenerational opportunities provided
	Encourage and support a range of accessible and affordable initiatives that celebrate our diverse community and to create a sense of belonging	More of our local programmes, grants and activities respond to our diverse communities
	Work with our growing Asian and Pacific communities to better understand their issues and opportunities to develop ethnically specific priority actions	Relationships have been established and plans to build them agreed together





Our children and young people have a voice and are empowered to effect change	Reinvigorate our Kaipātiki Youth Council to represent and support young people from across Kaipātiki to ensure young people's voices are incorporated into the local board's planning and decision-making	Kaipātiki Youth Council are active participants in advising on our plans and projects
	Seek feedback from our student and children's panels to inform our decisions with a child-lens	The views of our youngest residents inform our plans and projects
Opportunities to participate in the arts and sport are available and accessible to all	Support participation in sport and recreation opportunities, including providing continued access to facilities and local reserves	Participation in sport and recreation is maintained or grown
	Support participation in arts and cultural opportunities	Participation and celebration in arts and culture is maintained or grown
Our people are informed and engaged in the decisions that affect them	Explore opportunities to improve the way we engage and communicate with our diverse community	Increased numbers responding to local board consultations which reflect Kaipātiki's demographics

## Advocacy

Advocacy	Advocating to
Advocate for an increase to, and greater share of, regional funding to support delivery of sport and recreation opportunities in Kaipātiki, including through the Regional Sport and Recreation Facility Investment Fund and Regional Sport and Recreation Facilities Operating Grant.	Governing Body
Advocate for regional funding towards public art opportunities in Kaipātiki	Governing Body
Advocate to protect and celebrate our built and cultural heritage	Governing Body
Advocate for an increase in local board operational funding to support improved provision of local community services	Governing Body



Access All Event, Eventfinda Stadium





Wai manawa / Le Roys Bush, Birkenhead

## Te Taiao

### Environment

**Our natural environment is restored and protected for future generations to enjoy**

Kaipātiki is blessed to contain vast areas of native vegetation, extensive coastline and long stretches of natural waterways. We have 530 hectares of local parks and our tree canopy is the largest in metropolitan Auckland covering 31 per cent of the local area. The protection of the environment in our parks will be directed by the Kaipātiki Local Park Management Plan once adopted.

We've heard through our engagement with Māori that te taiao (the natural environment) has four major components that surrounds us:

- Whenua (soil and land)
- Wai (all freshwater bodies and their connections)
- Āhuarangi (climate across time)
- Koiora (all living communities: human, plant, animal)

Thinking about the environment in this way encourages us to aspire to a future where humanity and the natural world sustain each other in an interconnected relationship of respect, and we all act as land stewards. We will endeavour to respect this perspective while implementing our work programmes.



We are proud of the leadership Kaipātiki has shown in the reduction of pest plants and pest animals. We continue to support our pest-free vision so that we can have a place where birds and other wildlife flourish. Achieving this vision is only possible because of the huge effort of our park and environmental volunteers, and our environmental groups Kaipātiki Project and Pest Free Kaipātiki Restoration Society.



Our climate is changing and with it we're experiencing increased frequency and intensity of weather events. We are also seeing sea-level rise. The coastal nature of our area means that we are particularly prone to inundation, flooding, coastal erosion, and slips. We have developed a local climate plan specific to Kaipātiki and we intend to deliver on the priority actions included in the plan. The January 2023 storm event caused significant damage in Kaipātiki however even smaller weather events are causing significant flooding and slips. There is a need to improve flood management particularly in the Wairau Valley due to the impact this has on the surrounding businesses and neighbouring residential properties.

We have completed the Wai Manawa/ Little Shoal Bay Shoreline Adaptation Plan and are progressing with implementing priority actions identified within it. There are plans to develop a Waitemata West Shoreline Adaptation Plan which will consider the Kaipātiki shoreline more widely. These plans provide the strategic direction for the management of council-owned land and assets in our coastal areas.

Our everyday actions impact the environment, so we need to make more informed decisions that are sustainable and reduce our collective carbon footprint. This could include things such as recycling, composting food waste, re-using items, restorative planting, and choosing household products based on their sustainability credentials.

We have consistently heard how important it is that we care for our environment. This is why we have been steadily increasing our investment in this area. Through the consultation on our draft plan, we asked for your views on investigating a local targeted rate to protect and enhance Kaipātiki's natural environment. The majority supported looking into this further, so we requested investigation of options in the areas of flood management, water quality improvement, and bush track improvement. The details of what exactly this rate would cover, who would contribute, and how much it would be, will be determined by this investigation. Before any new targeted rate is introduced, there will be an opportunity to have your say on the details of the proposal.

## Challenges

- Ageing and storm-damaged infrastructure is impacting our environment.
- Large coastal boundary is susceptible to processes such as inundation, flooding, erosion, and slips.
- An increasing pressure on the natural environment by developments that increase impervious surfaces and reduce tree canopy cover.
- Flood management in the Wairau Valley.
- Increased upfront costs to develop facilities and infrastructure that are sustainable and resilient to climate change.



## Opportunities

- Large areas of continuous urban native vegetation remaining with a good tree canopy cover.
- Established network of enthusiastic park volunteers and a growing groundswell of support from our community to live sustainably and protect our environment.
- Working with our neighbouring local boards on joint initiatives to create a greater environmental outcome.
- Learning from mātauranga Māori / Māori knowledge when protecting our environment.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Use a Māori world view to treasure and protect our natural environment (taonga tuku iho)	Partner with mana whenua on existing and new climate action and environmental projects that tautoko (support) kaitakitanga outcomes, such as the shoreline adaptation plan development and implementation	More of our environmental projects are delivered in partnership with Māori
Our parks, waterways and forests are protected and enhanced so that birds and other native wildlife flourish	Invest in improving water quality and biodiversity in our waterways, ponds, and coastal environment, including eradicating litter, sediment, and industry pollutants in the Wairau Estuary alongside the Devonport-Takapuna Local Board	Enhanced biodiversity with improved water quality
	Support the control of plant and animal pests, including measures to minimise the spread of kauri dieback disease	Enhanced biodiversity with fewer pest plants and pest animals
	Support our local park ecological and environmental volunteers in their valuable work, facilitated by the Community Park Ranger	Increased number of hours volunteered
	Protect and enhance the tree canopy cover in our urban forest (ngahere) through more plantings (including in the road corridor), community awareness and education	Canopy cover is maintained or increased above the 30 per cent target



Our people are environmentally aware and live sustainably	Support schools, businesses, environmental groups, community volunteers, and our diverse communities to carry out environmental restoration projects including stream clean-ups, habitat improvement, native riparian planting, and pest control	Increased participation of community and business groups involved in environmental restoration
	Support residents and businesses to minimise waste with aspirations of zero waste to landfill by 2040 and to live low-carbon lifestyles	Waste going to landfill is 20 per cent less by 2027
	Work with community environmental educators to continue promoting initiatives that minimise adverse effects of stormwater run-off and encourage the use of water-sensitive design practices	Increased participation of community and business groups involved in environmental restoration
	Support community-led low carbon food initiatives that also promote kai sovereignty	Increase in initiatives promoting kai sovereignty
Our community are prepared for the impacts of a changing climate	Support implementation of the Mini Shoreline Adaptation Plan for the Little Shoal Bay / Te Wai Manawa area and champion the shaping of a Shoreline Adaptation Plan for the western Waitematā Harbour, from Northcote to Beach Haven and Bayview	Improved useability and resilience of our coastline
	Investigate options for additional stormwater detention facilities at our parks and reserves, including at A.F. Thomas Park.	Options for additional stormwater detention facilities are identified and progressed
	Support a community climate activation programme to support and amplify community initiatives to implement the Kaipātiki Climate Action Plan, create opportunities for the community to learn about climate change, manage stormwater, build their resilience, and reduce their carbon footprints	Increased awareness and action on climate change





## Advocacy

Advocacy	Advocating to
Advocate that the local board and our volunteer groups are directly involved in a more collaborative approach of setting and monitoring council-contracted ecological services	Governing Body
Advocate to reinstate legislation that provides general tree protection	Central Government
Advocate for the continued investment of the Water Quality, Natural Environment, and Climate Action Targeted Rates into Kaipātiki	Governing Body
Advocate for urban planning legislation to adequately protect special ecological areas	Central Government
Advocate for work to be undertaken to reduce wastewater overflows into our streams and beaches	Watercare
Advocate for work to be undertaken to reduce flooding of the Wairau Valley, and to protect community assets such as the Eventfinda Stadium	Governing Body
Advocate for active management of high value biodiversity in the local board area such as Le Roys Bush Reserve and advocate for the delivery of a park buffer programme to manage invasive plant species around council parks	Governing Body
Advocate for kauri dieback hygiene procedures and training for volunteers and contractors who need to work off-track in local parks with kauri	Governing Body
Advocate for the ability for local boards to have direct decision-making authority to make temporary changes to dog access rules to mitigate environmental or social problems, and request the opportunity to be included in the next round of dog access revision hearings	Governing Body
Advocate to encourage and incentivise homeowners to install rainwater collection tanks and grey water systems that recycle and reuse water	Governing Body



Kauri dieback hygiene station, Eskdale Reserve Network





Windy Ridge Reserve playground

## Ngā Wāhi me ngā Takiwā

### Places and spaces

Our built environment is vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, meets our people's needs, and has a low impact on our climate.

Kaipātiki has around 200 local parks and they provide a variety of experiences that meet our community's needs. Our parks provide quiet places for contemplation, informal opportunities for play, options to participate in formal sport, and help manage flood risks. Several of our parks adjoin the Waitematā Harbour and inlets and provide good access to our coast for recreating in and on the water.

We want to encourage everyone to use and enjoy our amazing network of local parks. We are particularly proud of the investment this board has made to develop its play spaces. These creative and challenging play spaces are also safer to use due to the installation of shade sails that cool the equipment and reduce the exposure to harmful ultraviolet rays.

The Kaipātiki Local Park Management Plan, once adopted, will be our guiding document for the management of our parks and reserves. This omnibus plan aims to provide a holistic and integrated view of our core park management issues and priorities to enable consistency of open space management across the local board area and different park types.



We are privileged to provide or support a variety of community facilities within our parks and other public spaces. Kaipātiki is home to four council-owned leisure and sport centres, two pools, three libraries, three community houses, two community centres and two venues for hire. We also support 78 community leases to community organisations with exclusive access to space within our buildings, or by providing land for groups to have their buildings on. When our facilities require renewal, we intend to take the opportunity to build back better, such as making them fit-for-service, and accessible to people of all ages and abilities.

Looking after our parks, town centres, and community facilities is a key role of the local board. Our many, diverse community assets are well loved and utilised and we aim to ensure they are well maintained so they continue serving our community and future generations. However, the costs to maintain our parks and aging asset portfolio continues to be a challenge. We will work with community groups to meet our community's changing needs and ensure that our assets continue to be fit for service. When our buildings need significant investment, or when a community lease comes up for renewal, we will consider each on a case-by case basis to ensure our places and spaces best meet community needs. Partnerships are one potential tool that we can use in response to changing or growing community need.

The maintenance and renewal of our places and spaces has a big impact on our carbon emissions. Some of our existing buildings are inefficient and not well equipped to deal with climate-change impacts. Retrofitting them to be more resilient and to reduce their effects on the environment is a priority, however this will need to be done over time to manage cost. We can explore ways to manage our parks that are good for biodiversity and reduce operational emissions from our activities, such as our mowing practices.

## Challenges

- Insufficient budget made available across the council to maintain and renew facilities means we may need to adjust how we deliver services in the future while still meeting our community's needs.
- An ageing portfolio of community buildings that are inefficient and not well equipped to deal with the impacts of climate change which will require difficult decisions around how limited budget is prioritised.
- Repairing the damage to our parks and community assets caused by the January 2023 weather event, Cyclone Gabrielle, and ongoing weather events.
- A perception that Kaipātiki is over-serviced by parks and facilities when compared to other parts of Auckland may mean we receive a smaller share of regional budgets.
- An increased number of schools are restricting public access to their grounds outside of school hours which is impacting informal community recreation opportunities.

## Opportunities

- Well-used and connected network of parks, and community facilities.
- Where and how we provide places and spaces may need reviewing with a number of shifts happening during the pandemic becoming more permanent (like working from home).
- Partnering with our communities, particularly schools, to provide public access to their open space or recreational facilities.
- The Northcote redevelopment provides an opportunity for quality and sustainable urban regeneration.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our parks, playgrounds, and public spaces are fit-for-service, accessible to all, SunSmart, well maintained, clean and tidy, and cost-effective	Invest in the maintenance of facilities and assets in our parks, public spaces, and along the coast, and when they come up for renewal, consider how we can better meet community needs from our assets on a case-by-case basis, prioritising investment in our well used and loved assets	Facilities we invest into are well utilised and users are satisfied
	Implement the actions and priorities identified in the Kaipātiki Play and SunSmart Provision Audit, Kaipātiki Nature Spaces and Trails Feasibility Assessment, Naturalisation of Parks Service Assessment, and the Kaipātiki Local Parks Management Plan	Investment made into delivering identified priorities
	Invest in nature-based solutions that improve our parks and public spaces, including planting specimen trees for shade, reduced mowing for increased biodiversity and natural play items such as māra hūpara	Increased proportion of nature-based solutions used in our projects
Our aquatic, recreational, art and community facilities are fit-for-service, accessible to all, and meet the needs of our growing and changing population	Ensure our community houses, community centres, art facilities and libraries are accessible to all, well maintained, and meet the changing needs of our people	Facilities we invest into are well utilised and users are satisfied
	Ensure our playing surfaces, sports fields, aquatic, and recreational facilities meet the increasing recreational needs, are accessible to all, well maintained, available to the public, and fit for purpose	Facilities we invest into are well utilised and users are satisfied
	Support marae in Kaipātiki, including assisting the Uruamo Maranga Ake Marae Committee to progress the development of a community-run marae in Beach Haven	Mana-enhancing relationships with marae are developed The marae in Beach Haven is progressed
Our parks and places reflect the culture and heritage of Kaipātiki	Continue working with mana whenua to restore names significant to Māori to our local parks through Te Kete Rukuruku programme	Te reo Māori names and their stories are restored to the area
Our town centres of Birkenhead, Glenfield and Northcote are strengthened to be vibrant and safe hubs that meet the needs of our people	Work with Eke Panuku, Kāinga Ora, Northcote Town Centre Association, and other stakeholders to ensure the Northcote redevelopment supports a successful, integrated community now and into the future, with our priority being the delivery of the integrated community hub, town square and Cadness Reserve redevelopment	Delivery of the Northcote masterplan is progressed
	Implement the actions and priorities identified in the Glenfield Centre Plan and Sunnynook Plan	Delivery of these plans is progressed





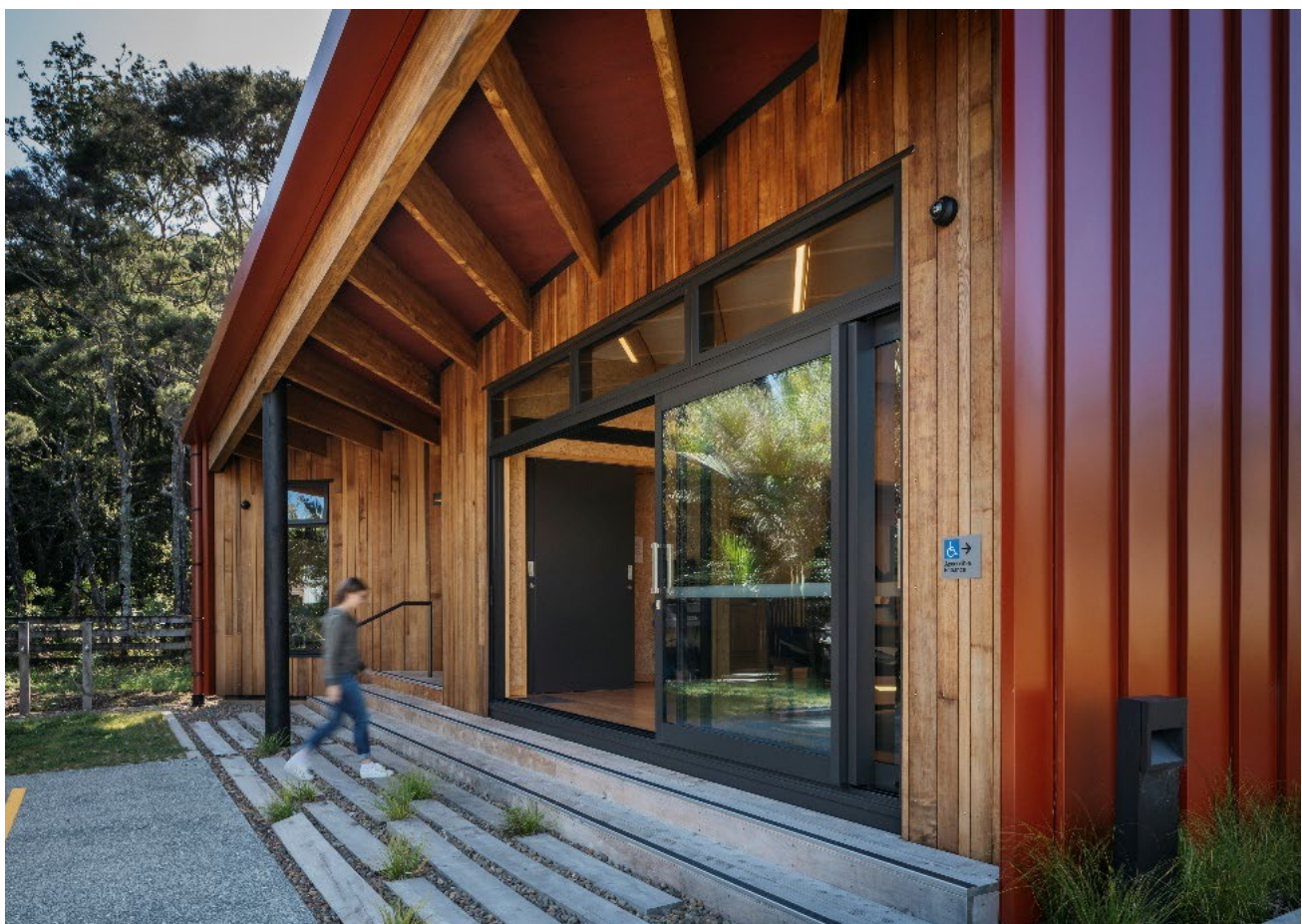
Quality and sustainable urban development occurs that creates spaces that are safe, healthy, multi-functional and have a low impact on the climate

Consider climate impact when developing places and spaces, to reduce or avoid emissions and adapt to climate change, including avoiding areas or activities that are vulnerable to climate risks such as drought, extreme rainfall, coastal flooding, and heat

Climate impact is a key consideration for all decisions made

Prioritise investment in assets that are well positioned, multi-purpose, and with good transport links, to reduce its carbon footprint

Facilities we invest into are well utilised and users are satisfied



Sustainable building at 17 Lauderdale Road, Birkdale

## Advocacy

Advocacy	Advocating to
Continue advocacy for bringing forward implementation of the Birkenhead War Memorial Park Masterplan, with the first project being to develop a new multi-purpose facility and improved aquatic play space	Governing Body
Advocate for sufficient funding to maintain facilities and the service provided through our parks, community facilities, and recreational spaces	Governing Body
Advocate for investment into coastal assets around the Kaipātiki coastline, including continuing the budgets already tagged to the outcomes of the Little Shoal Bay Shoreline Adaptation Plan	Governing Body
Advocate for and support the development of a quality compact, urban form that supports low carbon, resilient development, while ensuring adequate infrastructure to support it	Governing Body
Advocate for the uptake of sustainable design and construction that will be resilient to the impacts of climate change, including council projects, and encourage residents and businesses to use eco-design and water sensitive design practices, with an example being the recent renewal of the facility at 17 Lauderdale Road	Governing Body
Advocate for increased resource for compliance enforcement teams so they can respond to all requests and complaints received in the Kaipātiki area	Governing Body







Double decker bus, Glenfield Town Centre

# Whakaotinga whā: Te Ikiiki me ngā Tūhononga

## Transport and connections

Our people have many transport options and can easily and safely move around and find their way

How we get around Kaipātiki has a big impact on our daily lives. Auckland Transport is responsible for making decisions on most transport matters. We have a legislated role in making sure the voice of our community is heard. We'll make sure Auckland Transport is aware of the need for further improvements in Kaipātiki to improve our roads, footpaths and walkways, and make public transport a better choice for more residents.

Kaipātiki is served by two frequent service bus routes and eight connector service bus routes. Pockets of our community are served by the Northern Busway. The inner Waitematā Harbour ferry service can be accessed from three wharves in Kaipātiki, however frequency is inadequate. We've heard that the public transport service is still not a viable option for many of our residents. Cheaper fares, more frequent ferries, and more buses going to more destinations, more directly, and more often were improvements you told us would encourage you to use the service.





It is important that our roads, footpaths and walkways are maintained to a high standard. The safety of our road corridor is our priority, particularly for our most vulnerable users – pedestrians, cyclists and other active mode users. Making sure our kids can get to and from school safely is very important to us. We will work with Auckland Transport for safety and visibility improvements in the road corridor, including upgrades to intersections and pedestrian crossings that are considered high-risk.

Reducing congestion is another area we heard should be a priority. We will continue to advocate to Auckland Transport to improve the efficiency of our main road corridors, including Onewa Road, Glenfield Road/Birkenhead Ave, Wairau Road, Lake Road/Northcote Road and Sunnybrae Avenue/Akoranga Drive. We would like to see high-quality options for walking and cycling provided along these key routes, making it easy and safe to cycle to and from our key destinations such as Birkenhead, Glenfield, Northcote, and Wairau. We also support exploring alternative options for active mode connection across Waitematā Harbour.

We have direct decision-making responsibility for maintaining and developing paths and tracks through our network of parks and bush. These have been significantly impacted by the severe weather events of 2023. We will need to consider the resilience of our tracks, paths and associated infrastructure as we adapt to the impacts of climate change. We want to ensure that our community can easily, safely and enjoyably move between our parks, and to areas of interest such as schools, town centres and workplaces. At the same time, we also want the paths and tracks within our parks to provide our community with a connection to our natural environment.

## Challenges

- Investment and prioritisation of transport projects are outside the local board control.
- Existing walking and cycling infrastructure is limited and of poor quality.
- Providing an affordable and reliable public transport service has been difficult with driver/skipper shortages.
- Transport accounts for nearly half of Auckland's greenhouse gas emissions.
- Restricted connections through parks due to kauri dieback disease and slips.
- Ensuring sufficient infrastructure is in place to support a transition to electric vehicles.

## Opportunities

- Investment in active modes can reduce congestion and transport related greenhouse gas emissions.
- Well-used bus routes with frequent services and double decker buses can be expanded upon.
- Making more of our ferries and the harbour to get people to where they need and want to go.
- Forty-plus kilometres of tracks throughout our parks.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
People have more travel choices to get to work, school or go about their daily lives	Work with Auckland Transport to identify maintenance priorities for our roading intersections, footpaths, pedestrian crossings, and walkways so that they provide a safe environment for our vulnerable road users – pedestrians, cyclists and bus users of all ages and abilities	Improved commuter experience
	Work with Auckland Transport and Waka Kotahi NZ Transport Agency to identify priority improvements to active mode infrastructure for the Kaipātiki local board area, including the Northern Pathway, the Waitematā Harbour Connection, and supporting connections to our parks and road corridors	Increased investment to active modes
	Work with Auckland Transport to ensure the reduction of congestion is a key consideration in its projects.	Reduction of congestion is a key consideration for all decisions made
	Work with Auckland Transport and our school communities on developing better travel options to and from our schools	Increased investment around schools
	Work with Auckland Transport towards greater local decision-making over the local road corridor network	Decisions on the local road corridor are made by the local board
The Kaipātiki Connections Network Plan delivers commuter and recreational walking and cycling links through the local board area	Implement the Kaipātiki Connections Network Plan priorities that takes account of current opportunities, including the Waka Kotahi NZ Transport Agency’s Waitematā Harbour Connection project, recent and proposed bush track developments, Northcote’s Te Ara Awataha Greenway, the Beach Haven Coastal Connection, and challenges such as minimising the spread of kauri dieback in our parks and slips caused by storm events	Walking and cycling facilities we invest into are well utilised and users are satisfied
	Restore our bush tracks damaged by severe storm events in 2023 ensuring the reinstated infrastructure is more resilient to future storm and climate change impacts	Walking and cycling facilities we invest into are well utilised and users are satisfied

## Advocacy

Advocacy	Advocating to
Advocate for investment in a high standard, and safe roading environment for our vulnerable users - pedestrians, cyclists, and bus users of all ages and abilities	Auckland Transport
Advocate to continue improving the bus and ferry network serving Kaipātiki through cheaper ferry and bus fares, maintaining our existing three ferry services – with increased frequency, and more buses going to more destinations more often	Auckland Transport
Advocate to move to an electric bus and ferry fleet serving Kaipātiki	Auckland Transport
Advocate to progress the Waitematā Harbour Connection as a priority	Waka Kotahi NZTA
Advocate for better West-East connections across Kaipātiki and into the Devonport-Takapuna Local Board area	Auckland Transport
Advocate for improved street lighting	Auckland Transport
Advocate for a full daytime clearway on Onewa Road, as per the 2020 public consultation results	Auckland Transport
Advocate for high-quality walking and cycling options that serve our key destinations such as Birkenhead, Glenfield, Northcote, and Wairau	Auckland Transport
Advocate for bringing forward the deferred Kaipātiki Connections budget, currently tagged to stage three of the Beach Haven Coastal Connection	Governing Body
Advocate for policy and funding changes to reduce the use of the ‘chip seal’ road resealing method on suburban roads	Waka Kotahi NZTA, Auckland Transport, Governing Body
Advocate for increased public transport options including direct routes across the Auckland region for commuters travelling beyond the city centre	Auckland Transport



Tuff Crater perimeter walkway, Northcote





New development overlooking Greenslade Reserve, Northcote

## Te Āheinga me te Taurikura

# Opportunity and prosperity

Our people are prosperous, and our businesses continue to flourish

Kaipātiki has a strong local economy, driven by the gross domestic product (GDP) and employment contribution of our three largest sectors – retail trade, construction and manufacturing. The wholesale trade, healthcare and education sectors also make a significant contribution to employment in Kaipātiki. In the past five years, the greatest number of new jobs were created in construction, accommodation, and food services. Nineteen per cent of jobs in Kaipātiki are in knowledge intensive industries, which is significantly below the regional average of 36 per cent.

Kaipātiki has a labour force participation rate of 80 per cent, which is significantly higher than the Auckland rate of 72 per cent. According to the Household Labour Force Survey, unemployment in Kaipātiki has consistently remained below the Auckland average over the last five years and currently at 2.1 per cent. This high labour participation rate means Kaipātiki has a labour force of 60,000, however there are only 32,400 jobs located within Kaipātiki. As a result, Kaipātiki is a net exporter of labour to other parts of the city, primarily central Auckland and the wider North Auckland.



Employment in Kaipātiki is concentrated in our town centres and industrial area of the Wairau Valley. Of the jobs located in the Kaipātiki Local Board area, professionals are the largest occupational group, however at 19 per cent are below the regional average of 26 per cent. Key employers in the light industrial zone at Wairau Valley include big box retail, manufacturing, construction, and wholesale trade. Key employers in the main town centres of Glenfield, Birkenhead and Northcote include retail, accommodation, and food services. Adjacent to those centres, schools and healthcare providers are important employers. Smaller light industrial areas are located in Birkdale, Birkenhead, and Northcote.

We want to see more people working close to where they live and play. We also want to see our local community supporting our local businesses. Although we have a limited role in this space, we will do what we can by working with our town centre associations, and businesses in the Wairau Valley. Beach Haven village and our smaller local precincts such as Bayview, Birkdale, Hillcrest, Sunnybrae and Tōtara Vale are also important to us, providing employment and contributing to the local economy.

## Challenges

- Opportunities are limited for skilled workers to find employment locally.
- Cost-of-living challenges may require people to shop based on cost instead of supporting local businesses.
- A low share of professional jobs and jobs in knowledge-intensive industries are directly located in Kaipātiki.
- Only Birkenhead and Northcote are represented by business associations, which may leave other business areas underrepresented or less connected.
- Northcote town centre is undergoing largescale transformation, causing disruption to this town centre.
- Consumer spending in Birkenhead Town Centre is currently in decline.
- Increase in sustainability-focused markets may pose challenges for some established local businesses.

## Opportunities

- Town centres, villages and business areas can provide local employment.
- Proximity to the central city, Albany, and Takapuna where there are job opportunities for the highly skilled will assist employment.
- Māori-led businesses.
- Further develop communication and business support activities in Wairau Valley.
- increase in sustainability-focused markets creates opportunities for local businesses to pivot and reduce their impact on the climate.
- Improved public transport options to Wairau Valley for employment and entertainment could assist businesses and our local young people.
- Increase in working from home means more of our people are based locally during working hours which can help ease congestions at peak times, enable access to skilled work without the need to travel as frequently, and help increase spending in our town centres.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
The Wairau Valley and our other business areas provide our people with the opportunity to work locally	Continue to support the development of strong communication channels with businesses in the Wairau Valley to ensure their voice is heard and is reflected in council planning	Increased engagement of Wairau businesses in local board plans and projects
	Support the Northcote and Birkenhead Business Improvement Districts (BIDs) to encourage social procurement and local employment and retail opportunities that contribute to a successful economy in Kaipātiki	More Kaipātiki residents are employed locally  A reversal of the trend of declining spending in Birkenhead town centre
	Implement actions from the Glenfield Centre Plan that help to achieve the vision that Glenfield is easy to get around, celebrates the local landscape, diversity, and heritage, is the heart of the community, and brings people together to shop, work, get active and have fun	The vision of the Glenfield Centre plan is delivered upon
Local and international visitors are attracted to our area	Work with local businesses and the council group to realise the economic benefit of showcasing Kaipātiki, while managing the impact on our unique environment	Increased visitor numbers to Kaipātiki
Our young people are ready and prepared for the workforce	Continue supporting the Young Enterprise Scheme which provides young people the opportunity to acquire and strengthen their skills for employment and entrepreneurship	Increased numbers of students and local secondary schools participating in the Young Enterprise Scheme
Our business community encourages and supports local sustainable business practices and initiatives	Support local businesses to engage in initiatives that lead to more sustainable business practices, such as circular economy, reducing greenhouse gas emissions, and waste minimisation	Increased visibility of sustainable business practices



## Advocacy

Advocacy	Advocating to
Advocate for improved public transport to provide better access to employment and education	Auckland Transport
Advocate on behalf of young people for programmes and greater opportunities to continue in education or training	Central Government
Advocate for investment to successfully deliver plans for Northcote, Glenfield and Tōtara Vale	Governing Body Eke Panuku Development Auckland
Advocate for changes to the procurement policy that allows for greater use of smaller, local businesses and / or not for profit organisations	Governing Body



Businesses along Wairau Road, Wairau Valley



# He kōrero take pūtea

## **Funding information**

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budgets. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.



# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Kaipātiki Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent Annual Budgets.

Local Activities	Level of service statements
<b>Local Community Services</b>	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<b>Local Planning and Development</b>	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
<b>Local Environmental Management</b>	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change





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## Local Governance

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Kaipātiki Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials		2023/2024 (\$000s)
<b>Operating revenue</b>		
Local community services		6,390
Local planning and development		0
Local environment management		0
<b>Total operating revenue</b>		<b>6,390</b>
<b>Operating expenditure</b>		
Local community services		19,790
Local planning and development		357
Local environment management		425
Local governance		1,122
<b>Total operating expenditure</b>		<b>21,696</b>
<b>Net operating expenditure</b>		<b>15,306</b>
<b>Capital expenditure</b>		
Local community services		7,607
Local planning and development		0
Local environment management		0
Local governance		0
<b>Total capital expenditure</b>		<b>7,607</b>



# Whakamāramatanga

## Definitions

### Definitions of terms used in this plan

Active modes	A means of transport that requires being physically active. The two most common active modes are walking and cycling. Using public transport usually involves being physically active at one or both ends of the public transport journey so this is also considered an active mode of transport.
Business Improvement District (BID) Programme	A local economic development initiative run by a business association in a specified commercial area - town centre, industrial area, or a combination. You can find out more <a href="#">here</a>
Connector service bus routes	Bus routes where there is a bus at least every 30 minutes, 7am – 7pm, 7 days a week. Lower frequencies early morning and evening.
Frequent service bus routes	Bus routes where there is a bus at least every 15 minutes, 7am – 7pm, 7 days a week. Lower frequencies early morning and evening.
Five ways to wellbeing	The Five Ways to Wellbeing (Connect, Be Active, Take Notice, Keep Learning, Give) were created as a result of the New Economics Foundation's (NEF) Foresight Project on Mental Capital and Wellbeing research report. The research found that building five actions into day to day lives is important for the wellbeing of individuals, families, communities and organisations. You can find out more <a href="#">here</a>
Kai sovereignty	Unlike kai (food) security, which is about ensuring community have access to kai, kai sovereignty is about a food system where control of kai is placed back with communities
Mara hupara	A playground that brings together a collection of ancient Māori play artefacts into a single space to create a traditional Māori playground
Te Whare Tapa Whā	This holistic health model describes wellbeing as a wharehau (meeting house). Its four walls represent taha tinana (physical wellbeing), taha hinengaro (mental wellbeing), taha wairua (spiritual wellbeing) and taha whānau (social wellbeing). The connection with the whenua (land) forms the foundation. When one or more of these is out of balance, our wellbeing is impacted.



# Ngā Mema o tō Poari ā-Rohe o Kaipātiki

## Your Kaipātiki Local Board members



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