

Ta mahere ā rohe o Māngere-Ōtāhuhu 2023

# Māngere-Ōtāhuhu Local Board Plan 2023





# Mihi

Tuia te rangi e tuu iho nei, Tuia te papa e takoto ake nei, Tuia ki te waahi ngaro, ki a raatou maa.

He kura ka tangihia, he maimai aroha.

Ka mihi ki te whare o Pootatau me te ahurewa tapu o Te Kiingitanga.

Me whakahoonore hoki a Kiingi Tuuheitia, pai maarire ki a ia me toona whare.

Mai i Te Riu o Waikato ki Te Taahuhutanga o te Waka o Tainui ki Ngaa Hau Maangere.

Ka titiro atu ahau ki runga. He manu e rere raa i te tihi o Te Pane a Mataoho. Ka rere atu raa ki te raawhiti,

ka rangona te moana e tangi tiikapa ana.

Ka huri atu ki te uru ki Te Maanukanuka o Hoturoa

ko te kaahui tipua ka whakamihia.

Ka hoka te manu ki Te Ihu a Mataoho, ki a Maungataketake.

Kia hiwa raa!

Ko Te Motu o Hiaroa ki tai,

Ko Te Puketaapapatanga a Hape ki uta.

Ka rere tonu ki Te Puukaki Tapu o Poutuukeka e kiia raa ko 'Ngaa Tapuwae o Mataoho'.

E tau ana!

He ara moo taatou – he kaupapa aa-rohe hei arataki i ngaa mahi kei mua i a taatou katoa.

Ko te wawata, ka haere whakamua tonu, kia tutuki ai ngaa whakaritenga katoa, hei oranga moo te rohe me oona iwi. Kia ea ai te koorero, 'Te pai me te whai rawa o Taamaki'.

Bind the sky on high, Bind the earth below, Bind all that which is not seen, and them now passed.

We acknowledge and we remember them.

We honour the house of Pōtatau Te Wherowhero and the sacred mantle of the Māori King Movement.

We acknowledge the leadership of King Tūheitia, may peace be with him and his household.

From Waikato to Ōtāhuhu where the Tainui waka was carried overland and then Māngere. I look upward. There is a bird at the summit of Māngere Mountain.

It sets flight eastward where the cry of Tikapa Moana is heard.

He turns westward to Manukau Harbour, there, the spiritual guardians are acknowledged.

The bird coasts to Ihumātao, then to Maungataketake. Heed its call.

There's Puketutu Island out just offshore, with Puketāpapa inland.

His flight journeys on to Pūkaki (Crater) also known as The Sacred Footprints of Mataoho.

There, he rests.

This is a path for us – a neighbourhood endeavour, designed to lead the work that lies before us all.

We hope that progress continues until all aspirations are met, for the benefit of the region and all its people.

May the axiom hold, "The wealth and abundance of Tāmaki."



# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the chairperson



It is my privilege to present the Māngere-Ōtāhuhu Local Board Plan 2023.

A key theme of this plan is to work in partnership with mana whenua and our community. This plan highlights the importance of empowering our community to carry out their work, placing trust in their ability to find effective approaches to issues that arise. We are honoured to collaborate with mana whenua to achieve positive outcomes for our entire community, share our Māori history and narratives in public spaces, and celebrate our Māori heritage. We are committed to ensuring that the voices of mana whenua are prominently heard in Auckland councils decision-making processes.

I am a proud member of this community and am privileged to represent your interests at Auckland Council. As a community, we have faced and will continue to confront both long-term and short-term challenges. The weather events in January and February not only took a toll on some of our most vulnerable residents but also showcased the genuine resilience and unity of this community. We came together to lead the recovery efforts following the damage to the Moana-Nui-a-Kiwa Recreation Centre. In times of need, officials, elected representatives, volunteers, and various organizations collaborated to alleviate the suffering and difficulties experienced by many. You have previously expressed the expectation for action on climate change and support for community efforts to protect and preserve our environment. We are committed to responding to this problem. While direct financial resources are limited, we will explore alternative avenues to address these challenges.

Our diversity is our strength, and our diversity makes this community culturally rich. It is our priority to ensure that our varied communities, including our Pacific, ethnic, younger, older, and disabled residents, have the opportunity to contribute to our decision-making processes. We are committed to enhancing our engagement with these communities by communicating in their preferred languages and through channels that best suit their needs. We will encourage Auckland Council to work to be more accessible and responsive to our community's unique voices and concerns.

Our economy is grappling with the repercussions of past economic shocks, the ongoing impact of Covid-19, and prevailing economic uncertainties. What remains clear is that the economic future of Auckland, and consequently New Zealand, hinges on the strength and resilience of its people. In Māngere-Ōtāhuhu, we find a young, innovative, and aspirational community striving for a better future. Our commitment is to collaborate with the council, government, and the private sector to equip our people, particularly our rangatahi (young people), with skills that align with the right industries, offering meaningful employment opportunities with fair wages to support our families and communities. Our objective is to not only attract but also retain businesses within our town centres and industrial areas.

The southern region is making a substantial contribution to the population growth of Auckland, and this growth is significantly affecting our local boards. Therefore it is essential to highlight the unproportional distribution of regional grants that lead to financial inequities in the south. It is crucial for the board to advocate for a fair and equitable allocation of resources and services to address these disparities.

This plan aims to recognize the challenges we have faced in the past and continue to confront in the present, while setting a clear course of action for the future. We firmly believe that both the council and the local board hold a vital role in shaping the future of Māngere-Ōtāhuhu. It will demand a firm focus, strong commitment, meaningful partnerships, and continued dedicated advocacy.

We are up for the challenge.

Ngā mihi,

Tauanu'u Nanai Nick Bakulich

Chair Māngere-Ōtāhuhu Local Board

# He aronga poto ki tā mātou mahere

## Our plan at a glance



Māngere-Ōtāhuhu Local Board - Town Centre Library opening

### Our people

Our people are our strength. Engaging with our diverse communities – from Māori, Pacific peoples, and children to rangatahi (youth) and senior people – enables us to provide the services and facilities they need, leading to better wellbeing.



Ōtāhuhu sign in main street

### Our environment

Toitū te whenua, whatungarongaro te tangata. Our land is permanent, while people come and go. Your resilience was tested with destructive weather events in early 2023 and it held. We can help strengthen your ability to preserve our natural environment and sites of significance so that future generations can enjoy them.



Māngere Shopping Centre

### Our community

We are home to the largest population of Pacific people in Auckland. We also have a high proportion of Māori residents and growing ethnic diversity. That diversity means we need dynamic spaces and facilities. Our venues, local parks and open spaces must provide for the ever-changing experiences of our residents now and in the future. We will do this this by partnering with mana whenua and our wider community.



Walter Massey Park

### Our places

We want great, safe neighbourhoods that are well connected with accessible local transport options. We want to create and design attractive spaces that meet your needs and greatly enhance the quality of life for residents.



Art Gallery

### Our economy

We want to attract and retain businesses in our town centres and industrial areas. We want to support our big developers, such as Auckland International Airport, and our various business associations to make it easier for employers and employees to benefit from being in Māngere-Ōtāhuhu.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.





# Te whakawhanake i tā mātou mahere

## Developing our plan

Our plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.

# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plan, we will:

- prioritise budgets to focus on the initiatives in the plan
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Sometimes, important projects in local areas are beyond the funding available to local boards or their authority to make decisions. In those cases, the role of the local board is to advocate to other decision-makers to ensure they are aware of community views and the local board's support for them.





# Te Rohe ā-Poari o Māngere-Ōtāhuhu

## Māngere-Ōtāhuhu Local Board area



### LEGEND

- Local board office
- Public open space (Unitary Plan)
- Motorway
- Major road
- Arterial road
- Medium road
- Minor road





Sculpture at Toia - Ōtāhuhu Recreation Precinct

## Ngā huanga Māori

### **Māori Outcomes**

Māori identity and culture are Auckland's unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Auckland Council's legislative obligations and to extensive engagement with Auckland's Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Auckland Council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whanau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation



Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan

In the Māngere-Ōtāhuhu Local Board 16.4 per cent of people identify as Māori (compared to 11.5 per cent Auckland). Auckland Council has various statutory and policy obligations to promote Māori wellbeing and involvement in council decision-making. We are committed to supporting our Māori communities, businesses and rangatahi thrive.

The local board currently supports Māori outcomes through:

- The Ara Kōtui programme, which is a collaboration between local boards in the south (Ōtara-Papatoetoe, Māngere-Ōtāhuhu, Manurewa, Franklin, and Papakura) and iwi mana whenua who have interests in these areas, to explore initiatives and advocacy that strengthen mana whenua involvement in local board decisions.
- The Tuia Rangatahi programme mentors and supports emerging Māori leaders to connect nationally and gain insight into local governance.
- The Te Kete Rukuruku programme that works with mana whenua to re-establish traditional Māori names to local parks.
- Annual Matariki and Waitangi celebrations to promote and observe these important occasions.
- Various programmes across libraries, parks, waterways, and roads that promote te reo Māori, te ao Māori and our unique Māori identity.

The schedule of Issues of Significance to Māori in Tāmaki Makaurau by the Independent Māori Statutory Board and Kia Ora Tāmaki Makaurau have been extensively consulted upon with Auckland’s Māori communities. These documents will help guide the local board’s work in delivering Māori outcomes, along with the more local priorities identified by local iwi and hau kainga.

Māngere-Ōtāhuhu Local Board area is fortunate to have strong mana whenua and mataawaka organisations supporting our community. We will seek opportunities to partner with these organisations, support existing work that is achieving positive outcomes for our community, explore better ways of engaging and supporting our Māori communities, and use our resources including facilities and public spaces to continue to promote our Māori identity.

The local board is also particularly interested in exploring new and innovative ways of including mana whenua in local board decision-making and promoting our area’s Māori identity.

Local Board Theme	Alignment to Kia Ora Tāmaki Makaurau outcome	Initiatives
Our Place	Kia ora te ahurea – Māori identity and culture	Actively promote Māori names for parks, facilities, roads, and other public spaces  Celebrate our Māori identity through events such as Matariki, Waitangi Day, Language weeks, and ANZAC Day



Our Economy	Kia ora te umanga – Māori business, tourism, and employment	<p>Ensure our maintenance contractors deliver on their obligations to promote Māori employment and business success</p> <p>Māngere Mountain Education Trust to deliver education programmes on the history and occupancy of Māngere Mountain</p>
	Kia ora te rangatahi – Realising rangatahi potential	<p>Continue supporting the Tuia Rangatahi programme</p> <p>Ensure all local board delivered or supported projects include local and social procurement objectives such as Pest Free Ihumātao programme here which delivers high outcomes supporting economic opportunities for Māori</p>
Our Community	Kia ora te reo – Te reo Māori	<p>Continue to deliver programmes through our libraries that support te ao Māori by involving local Māori communities in the planning and implementation of these programs to ensure cultural authenticity and respect</p>
	Whakatipu i te reo Māori – we grow the Māori language Celebrating te ao Māori	<p>Actively working with local Māori communities, language experts, and cultural advisors in the planning and implementation of these initiatives to ensure cultural authenticity and respect. By celebrating te ao Māori and nurturing the growth of te reo Māori, contributing to the preservation and revitalization of this invaluable cultural heritage</p>
Our People	Kia ora te hononga – Effective Māori participation	<p>Continue to support the Ara Kōtui programme and actively investigate opportunities to increase mana whenua influence in local board decisions, including through delegations</p>
	Kia ora te taiao – Kaitiakitanga	<p>Ensure local board delivered projects have sufficient funding and engagement capacity to enable mana whenua to meaningfully contribute to projects</p> <p>Pūkaki Crater Co-Management Committee to ensure the ongoing protection of a culturally and archaeologically significant landform</p>





Community watching on as the lead planter shows them how to plant trees

# Te Tāruke ā-Tāwhiri

## Climate Action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local Boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

### Our challenges

In 2019, Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. The plan says we need to take bold steps to reduce emissions and to adapt to a changing climate so that we meet two key goals:

- to reduce our greenhouse gas emissions by 50 per cent by 2030 and achieve net zero emissions by 2050
- to adapt to the impacts of climate change by ensuring we plan for the changes we face under our current emissions pathway.



- to reduce the dependence on private vehicles for transportation, which can contribute to congestion, pollution, and carbon emissions.
- to implement policies and initiatives that promote sustainable transport, energy efficiency, affordable housing, and resilient food systems can contribute to creating more liveable and sustainable communities.



As part of Te Tāruke-ā-Tāwhiri an assessment found that:

- Our coastal areas, particularly Māngere Bridge and Favona, are vulnerable to coastal inundation.
- Areas next to Te Ararata Creek Reserve, Te Ara Tāwhana/Moyle Park, Black Bridge pumpstation and Vickers Park are vulnerable to flooding.
- Our ability to adapt to climate change was assessed as low to very low, except for Māngere Bridge which is medium.
- Trees are important in urban spaces for reducing the urban heat island effect and managing excess stormwater. Average canopy (tree) cover is currently at eight per cent. That's well below the minimum target of 15 per cent under the Urban Ngahere Strategy and below the urban Auckland average of 18 per cent.

Māngere-Ōtāhuhu is already highly urbanised, so our parks and open spaces play an important role in connecting residents with nature that enhances their health and wellbeing.

## Our opportunities

Māngere-Ōtāhuhu is made up of flat, relatively fertile plains and recent volcanic landforms. We are home to biodiverse and historic sites such as the Ōtuataua Stonefields, Ambury Farm Regional Park, Portage Road Reserve, Puketutu Island and Pūkaki Lagoon. While we are lucky to have these features, it also makes us vulnerable to the effects of climate change.

As a local board we have invested in preserving, protecting, and promoting our natural environment. Throughout this plan we outline our commitment to continuing this focus on our environment and mitigating the effects of climate change through supporting specific projects and actions including:

- more businesses and industries allow us the opportunity to transition to a low carbon economy.
- schools, businesses, environmental groups, and community volunteers to carry out stream restoration projects including reducing pollution, stream clean ups, habitat improvement, native riparian planting, and pest control to cope with the impacts of climate change.
- community-led conservation and Pest Free Auckland initiatives such as Pest Free Ihumātao and Pest Free South Auckland.
- transport initiatives, which promote uptake of walking, cycling and public transport, to increase community connectivity, improve health and reduce emissions.
- waste minimisation projects to prepare for service changes and tackle illegal dumping in hot spot areas.
- community hubs, such as libraries, schools, and churches, to share local climate action information and education opportunities, to foster community connectedness and build resilience.

We will need to build, and lean on, a strong network of community partnerships to improve our ability to adapt to climate change.



A group of dancers performing at a local event

## Ō Tatou Tāngata

### **Our people**

Māngere-Ōtāhuhu is home to a diverse community including, 59 per cent who identify as Pacific Peoples, 19 per cent who identify as European, 19 per cent who identify as Asian and 16 per cent who identify as Māori. Recognising that diversity is key to strengthening our communities, particularly when it comes to ensuring equity for all. We need to celebrate, champion and empower the diversity in our area.

Despite the challenges of Covid-19, the floods of January 2023 and Cyclone Gabrielle, the rising cost of living, we have seen the strength of our community networks, seen how people came together to help one another, and recognise that this is how we will adapt to, and overcome, these disruptions.

### **Challenges**

- Understanding and supporting diversity in all its forms is crucial for building inclusive and equitable communities.
- New mechanisms for communicating with diverse communities can enhance our ability to engage.
- Financial constraints that impact the funding of community organisations and initiatives.
- Accommodating the different ways people engage with and use council services.



## Opportunities

- Locals often know best. We can support community networks to deliver solutions for themselves through funding, providing facilities and other forms of support.
- Our expanded and strengthened partnerships with mana whenua and our community can support delivery of services and events.
- Local plans such as Youth Action Strategy, delivering local outcomes.
- Changing community needs, which invite us to consider new ways of designing our partnerships.
- New partnerships with local faith-based groups, marae, school halls and commercial spaces can support us to meet public demand for community facilities.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next three years (Key initiatives)
Achieving Māori aspirations through partnership, project delivery, and increased co-governance across our projects	<p>Engage with local marae to support cultural and community wellbeing initiatives</p> <hr/> <p>Improve Māori participation in civic and engagement events through active engagement, collaboration, and promoting an understanding of te ao Māori (the Māori world)</p> <hr/> <p>Strengthen partnerships with local mana whenua through project delivery, including Te Kete Rukuruku, local master plans, area plans, and David Lange Park's destination playground</p> <hr/> <p>Support Tuia rangatahi (youth) leadership programme</p>
Empowered rangatahi who are actively engaged in the community	<p>Activities including supporting leadership training and partnering with our local youth providers</p> <hr/> <p>Support the Māngere Mountain Education Trust to continue delivering education programmes and promoting Te Pane o Mataoho / Māngere Mountain and surrounding whenua (area)</p>
Local community networks are supported to deliver projects and events	<p>Use community grants, facilities, and leases to support community groups and networks deliver a range of services that fosters greater community cohesion and inclusivity</p> <hr/> <p>Identify areas where community groups are better placed to deliver services and projects that are currently delivered by Auckland Council</p> <hr/> <p>Continue to use the Age-friendly and Accessibility plans to further progress the needs of our emerging and diverse ageing population</p>
A creative community where talent is identified and promoted	Continue to support the growth of creative art talent through the local arts broker programme



## Advocacy

We will advocate for:

- The Governing Body to communicate in a way that is accessible to all our community leading to a better-informed community and improved engagement with the council.
- Central Government to deliver affordable housing and better health, education, and social services to the Māngere-Ōtāhuhu community.



Children enjoying a local playground





Māngere Mountain Education Centre gardens

## Tō Tātou Taiao

### **Our environment**

Our population is growing, our city is spreading out, we have more housing on less land. We have sensitive waterways. We must reduce waste going to landfill and stop contaminants finding their way into our natural environment. We must also work out how to address the effects of climate change.

What we do today to keep our environment healthy is critical for a healthy future. What we invest in and deliver today is becoming a greater challenge each year.

### **Challenges**

- We need effective education and awareness programmes to manage waste safely and reduce the negative impact on the environment.
- We need to do a better job in protecting our streams and homes from the risk of flooding.
- Managing pest plants and pest animals to protect biodiversity values.
- Our ability to spend lots of money on environmental programmes is limited so we need to work smarter with our partners such as schools, businesses, marae, environmental groups, and community volunteers to carry out environmental education, planting, local stream restoration projects and pest control.





## Opportunities

- The knowledge of our key community partners including mana whenua, Māngere East Family Services, Te Ararata Stream Team, Taiao Māngere and many others need to be given more prominence in the planning and development of our community so the effect of development on our natural environment is assessed using local knowledge.
- Partnerships with mana whenua, businesses, schools and the community on climate education programmes, efficient transportation, tree planting, pest and weed control and practical food security.
- Our heritage areas such as Ōtuataua Stonefields and Te Pane o Mataoho Māngere Mountain Education Trust can attract visitors and this public awareness can help preserve our environment.
- Environmental projects that draw on Mātauranga Māori, promote te reo Māori and an understanding of te ao Māori, and build Māori capacity to act as kaitiaki of our natural environment.
- The Ōtāhuhu Canal Reserve Portage project which will open up new areas of public open spaces, mitigate flood risk and connect the East Tāmaki River and the Māngere Inlet, sharing this historic route enjoyable for all.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next three years (Key initiatives)
Local climate programmes that increase climate resilience and preparedness	Continue to work with local schools on waste minimisation programmes
	Increasing preparedness for emergencies for example floods and storms through community-led programmes
	Support community climate initiatives such as the Resource Recovery Network investment, Low Carbon Lifestyles, Manukau East Shoreline Adaptation Plan and Māngere Bike Hub
	Support food scraps, community gardens and māra kai initiatives to improve food security and sustainable living
	Review our Accessibility Action Plan and identify practical ways to implement actions in the design of our transport network plan, local pathways plan, and council facilities
Engagement with mana whenua and iwi through Rangatira ki te Rangatira Kaupapa	Collaborate and partner with mana whenua across green spaces, including projects in Ihumātao and Pūkaki Crater
	Deliver the Pūkaki Co-management agreement in partnership with hau kāinga to access and preserve the site’s cultural and environmental significance to Tāmaki Makaurau
	Revive the Māngere Gateway Heritage plan to enhance Stonefields and promote and regain heritage values
	Partner with mana whenua to protect significant historical sites and waterways that host an abundance of native plants and animals



Increased tree cover and greenspace	Support volunteers to deliver new plantings and connect communities with parks in their area
	Work with Kāinga Ora to encourage tree planting in their housing developments
Healthy and biodiverse streams, estuaries, and harbours	Maintain partnerships to improve the quality of local waterways through community-led programmes such as the Māngere Waterways Restoration programme
	Continue to support community-led conservation and Pest Free Auckland initiatives including those aimed at reducing plant and animal pests
	Promote initiatives that minimise the adverse effects of stormwater run-off

## Advocacy

We will advocate for:

- The Governing Body to develop a region-wide plan to manage mangroves that benefits the ecological system, mitigates coastal erosion, and allows access to shorelines for water-based activities.
- The equitable distribution of regional targeted rate funding on climate action, natural environment, water quality and storm response to communities that need it the most.
- The Governing Body to deliver recycling programmes that will stimulate more awareness and access to waste reduction options.
- The Governing Body to provide long-term budget investment in the active management of high-value biodiversity features in our area (e.g. Ōtuataua Stonefields Historic Reserve, Pūkaki Crater and Ōruarangi Awa).
- Using the Waste management targeted rate to support our people towards achieving zero waste and zero dumping in our local area.
- Planting more trees in line with the local Urban Ngahere (Forest) Strategy and work with Auckland Transport on road-side tree maintenance and planting.
- The Governing Body for funding to increase compliance enforcement and education for activities affecting our environment, such as sediment runoff from private land, and maintenance to keep our waterways and drains clear to help prevent flooding.
- Attracting more resources around disaster resilience and community preparedness for the local area.
- The Ōtāhuhu Canal Reserve Portage project which will open up new areas of public open spaces and connect the East Tāmaki River and the Māngere Inlet, sharing this historic route enjoyable for all



Mataliki Pre-School – Children enjoying the environment





Māngere Town Centre bus stop

## Tō Tātou Hapori

### **Our community**

Our diverse community needs flexible spaces and facilities for a wide variety of activities from sport and recreation to creativity and play for anyone at any age. Flexible spaces and facilities will encourage diverse people with similar interests to come together.

It is the coming together that helps foster community connection and belonging; active, responsible, and accessible community spaces and facilities are essential in strengthening our community. Building strong community networks takes time and ongoing effort. It requires active participation, open communication, and a willingness to collaborate and support one another. By harnessing the power of community networks, communities can become more resilient, adaptable, and capable of overcoming disruptions together.

Partnership is crucial to our future wellbeing, whether it is with mana whenua, mataawaka or community groups. By working together, we can design and deliver a community that meets your needs.

### **Challenges**

- Completing projects such as the David Lange Park destination playground on time and within budget, acknowledging the barriers of higher material costs and availability, and budget constraints.
- Explore how we can use our current facilities to meet community needs and how we can maximise the use of our facilities with neighbouring local boards.

- Community-owned assets on council land that results in Auckland Council bearing the cost of repair or demolition/deconstruction, where necessary.
- Keeping spaces and facilities affordable is becoming more and more difficult with rising maintenance and safety costs. Over the next three years, we will explore different ways of using and sharing our facilities to deliver council services and manage increasing costs.
- Our communities sometimes face challenges accessing healthcare and appropriate information to support positive lifestyle choices



## Opportunities

- The potential for our community networks to be harnessed to increase resilience and preparedness to extreme weather events.
- Large-scale development being undertaken by Kāinga Ora, which can provide park and community assets for the areas where they are seeking to rebuild at higher density.
- Exploring partnerships with local schools to work together for mutual benefit to provide play, sporting, cultural spaces for school and community.
- Our library facilities and services, which play a major part in our vibrant community but whose role could potentially be expanded to enable community connections that complement our existing programmes, including Māori and Pasifika language weeks.
- Expanded opportunities for collaboration across local boards and community groups on events that can be delivered in our area including regional programmes to support our local artists, cultural practitioners, sportspeople, and businesses.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next three years (Key initiatives)
Provision of high-quality community facilities for easy access and use.	<p>Re-assess community leases and the use of assets to meet medium and long- term needs with our changing demographics</p> <p>Design plans with the implementation of the Accessibility Action Plan to improve our transport network, local pathways, and council facilities.</p> <p>Innovative and flexible options in programmes and services to meet changing lifestyles with whanau-centric programmes for youth, older people, and disabled people</p> <p>Promote cultural designs and local art in our facilities, to enable local storytelling and expression</p> <p>A large number of community groups seeking spaces to lease either part- time or in a shared-use model, potentially enabling a wider and more diverse range of community groups to access council-owned spaces</p>





Reduce the digital gap across communities and generations	Support programmes that increase and enhance digital skills, access, and abilities for all
	Continue to enable Wi-Fi in our public open spaces through libraries and other council facilities
Well used and maintained local parks and playgrounds where we meet, play, and keep healthy	Enable free events in our parks, places, and open spaces, including paths, skate parks, and the water, that focus on living healthy, active lives through play, active recreation and sport
	Develop a multi-park management plan that manage the use, development and protection of all parks, reserves, and open spaces in our area
	Work with major housing and infrastructure developers such as Kāinga Ora and Auckland Transport to ensure our open spaces, playgrounds and walking and cycling networks support increased use from growth and encouraging more active transport modes
	Deliver our park renewals, concept plans and Ngā Hau Māngere / Māngere Centre Park Master Plan 2023 to meet increasing sports and recreational needs
Young people, families, and different groups - cultural, faith-based, leisure or sports are active and engaged in community life	Deliver events and projects partnered and delivered by capable local organisations
	Retain the local targeted rate for adults to use the local swimming pools for free
	Develop neighbourhood spaces for our tamariki and rangatahi to play safely and build family networks.
Continue to work in partnership with Hau Kainga	Continue to develop partnership opportunities with hau kainga through project delivery, including Te Kete Rukuruku, local master plans, area plans, and David Lange Park’s destination playground

## Levels of service

In our plan we are proposing, over time, to change our asset portfolio to make it more affordable. The current cost of owning and maintaining community assets such as community centres, halls and other buildings is unsustainable. As such, we are also exploring alternate models of service delivery. This will mean that we own and operate fewer buildings and other assets and the way services are offered may change including libraries and venues-for-hire. We will however look for ways to support our frequent users and wider community, so the impact of this change is minimised as much as possible.

## Advocacy

will advocate for:

- The National Emergency Management Agency, and the Auckland Council Group to develop a local emergency plan to mobilise their services for emergencies such as the Favona industrial fire and the 2023 cyclone and floods

- Equitable funding for our historically underfunded facilities to deliver on our local master plans for Ngā Hau Māngere/Māngere Centre Park 2023, refreshed Area Plan 2022, Seaside Park, Ōtāhuhu, Te Kete Rukuruku, local Urban Ngahere Action Plan, and future plans.
- Equitable funding based on deprivation and younger population for quality parks and fit for purpose sport facilities.
- The Governing Body to address historical and structural inequities in its budget by investing in our most vulnerable communities to keep pace with current economic trends.
- The Governing Body to deliver a jointly funded facility in Māngere East to meet a growing community and their diverse needs.
- The Governing Body for improvements to Auckland Council’s communications to ensure that they are accessible to all our community leading to a better-informed community and improved engagement with the council



Māngere Arts Centre performance





Māngere Arts Centre/Ngā Tohu o Uenuku

## Ō Tātou Wāhi

### Our places

Our area consists of treasured and well used public spaces that we want to ensure are well-connected through accessible local transport, include high-quality facilities, and are in safe environments to support and enhance local wellbeing.

Our population is increasing and our available land for new developments is in demand. We will need good planning to ensure we can accommodate both growth and the public spaces you expect in your community. We want to ensure all places are accessible by all modes of travel, including cycling and public transport.

### Challenges

- We have safety challenges and a limited budget so we will be looking to support community-led initiatives aimed at improving our town centres through activation programmes, better lighting, and working with the town centre management.
- We need effective road and rail networks to strengthen our economic resilience and social well-being by working closely with our transport agencies.
- With a limited budget, we will need to work with Auckland Transport to deliver our local transport projects like pathways to connect our communities to recreation facilities, and town centres.

- Increased incidents of anti-social behaviour and crime making people feel unsafe in the community, particularly around town centres.
- Reducing alcohol outlets, gambling machines, and access to addictive substances. Through advocacy and policy adjustments, we prioritise community well-being, highlighting the significant Māori and Pasifika population and concerns regarding alcohol exposure, including accessible language and consistent decision-making for effective harm minimisation



## Opportunities

- New housing developments can be designed to ensure connectivity to shopping areas, local parks, and transport hubs.
- Partnership opportunities with community groups and business associations to activate local spaces for events and arts projects which can greatly enhance the vibrancy and cultural richness of local neighbourhoods.
- Our local plans can influence place-shaping opportunities which will enhance our town centres and local neighbourhoods.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next three years (Key initiatives)
Accessible and safe transport for all	<p>Work with Auckland Transport to design our public transport system, walking and cycling infrastructure to integrate public or active transport</p> <p>Bring forward all outstanding projects that help improve safety including pedestrian crossings and bus shelters through the Local Board Transport Capital Fund</p> <p>Continue to fund programmes that encourage different and affordable modes of transport</p> <p>Trial free/minimal cost bus rides between local town centres and local airport hotels; explore HOP card strategy – free top-up cards</p>
Placemaking: welcoming, safe spaces and places	<p>Deliver programmes around our town centres to support the local economy and encourage community inclusion</p> <p>Develop our community led safety action plan to address anti-social behaviour and address local safety issues such as noise complaints and dangerous dogs to improve our local sense of safety</p> <p>Work with local contractors and business owners to keep our public spaces clean and well maintained</p> <p>Support community art initiatives for activating shared spaces and enhance placemaking</p>





Alcohol harm minimisation initiatives: supporting community voice and empowerment

Partner with community and wider groups to continue supporting neighbourhood safety and crime prevention, including reducing alcohol outlets, smoking, substance abuse and gambling machines

## Advocacy

We will advocate for:

- Tātaki Auckland Unlimited to drive an integrated approach and works with local businesses to help tourists access local attractions, town centres and heritage sites.
- Central government to consider the possibility of free public transport to remove cost barriers and reduce private vehicle use.



Ōtāhuhu War Memorial Monument



Māngere Town Centre Markets

# Tā Tātou Ōhanga

## Our economy

We want local prosperity through economic opportunities that deliver quality services with a focus on public safety, neighbourhood liveability, job creation, and environmental outcomes.

We have opportunities with the support of the Auckland Council Group to support our diverse local economy and promote our unique network of cultural characteristics, historic, ecological areas, and town centres, that can be promoted, maximising our fortunate position of being the gateway to Tāmaki Makaurau for our international visitors.

We will work with our business associations and Auckland Council Group to deliver economic outcomes for our community. We will also work with central government and the private sector to focus on skill development, entrepreneurship and well-paid jobs for our Māori and Pacific youth..

## Challenges

- The short-term economic forecast remains challenging for households and businesses with wider challenges such as adaptation to climate change.
- Our Māori and Pacific communities continue to suffer poorer economic outcomes and we need to ensure barriers to education, vocational training, employment, and business creation for these communities are addressed urgently.





- geing town centres in the local area with lack of investment.
- Influencing and regulating high-risk businesses, including liquor, vape and financial lending), all of which impact the health and well-being of the community

## Opportunities

- Leveraging Māngere’s position as the gateway to Aotearoa to increase local and international tourism opportunities that promote our unique cultural, environmental, and creative assets.
- Key projects such as Auckland Light Rail and the airport precinct deliver economic, employment, procurement, and business opportunities for locals.
- The local board-funded economic broker programme can attract investment, identify economic partnerships, and help develop a skilled local workforce.
- Auckland Council Group, and in particular The Southern Initiative, can strengthen local businesses' capacity and confidence to unlock high-paying jobs in the logistics, building, airport, and health sectors.
- By working collaboratively across the Auckland Council Group and with Business Improvement Districts, we can leverage the opportunities generated by new developments to support and enhance your shopping areas

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next three years (Key initiatives)
Rangatahi/youth in Māngere-Ōtāhuhu are placed into meaningful employment	<p>Increase opportunities for youth leadership and participation in employment through strengthened partnerships with local youth providers, e.g. supporting leadership training</p> <p>Support initiatives that promote resilient employment and enterprise opportunities for Māori and Pasifika youth</p>
Increased employment opportunities and the employability of residents	<p>Encourage people into innovative industries such as green economy and advocate for these sectors to be set up in our area</p> <p>Support local and social procurement at every opportunity</p> <p>Explore opportunities to link and support the local Māori economy with support to iwi, hapū, and marae</p>
Local businesses are equipped to respond to environmental changes/ challenges	<p>Regenerating town centres to make thriving safe areas for business and community by working with developers and major projects in our area</p> <p>Work with Business Associations and Business Improvement Districts to support businesses to be better prepared better to deliver on waste minimisation practices and adapt to climate change</p>



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Local town centres are revitalised, diversifying to meet future trends and economic opportunities, are attractive places to meet, and are safe for shoppers and visitors

Maximise the local Business Improvement District (BID) investments to achieve positive local shopping experiences for all visitors

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Identify programmes that improve the shopping experiences for all in our town centres by partnering with providers and explore how each town centre can promote and sustain its uniqueness in a growing local economic environment

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## Advocacy

We will advocate for:

- The Governing Body to fund Tātaki Auckland Unlimited to deliver local economic development in communities of greatest need.
- Ensuring The Southern Initiative is accountable to the southern local boards and focus on job creation and wealth creation in our most vulnerable communities.
- The Governing Body to report annually on key progress indicators in economic development at the local board level.
- An all-of-council approach that partners with central government to attract investment towards securing quality jobs for young people and improving conditions for our local workers with low household incomes.



Moana Nui-a-Kiwi Outdoor Area Upgrade



# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budget. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.



# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Rodney Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent Annual Budgets.

Local Activities	Level of service statements
<p><b>Local Community Services</b></p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<p><b>Local Planning and Development</b></p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>We help attract investment, businesses and a skilled workforce to Auckland</p>
<p><b>Local Environmental Management</b></p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change</p>





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## **Local Governance**

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the long-term plan which determine participation with Auckland Council decision making in general. This includes local decision-making

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# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Māngere-Ōtāhuhu Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
<b>Operating revenue</b>	
Local community services	1,538
Local planning and development	0
Local environment management	0
<b>Total operating revenue</b>	<b>1,538</b>
<b>Operating expenditure</b>	
Local community services	19,096
Local planning and development	1,574
Local environment management	179
Local governance	1,083
<b>Total operating expenditure</b>	<b>21,933<sup>1</sup></b>
<b>Net operating expenditure</b>	<b>20,395</b>
<b>Capital expenditure</b>	
Local community services	5,850
Local planning and development	23
Local environment management	0
Local governance	0
<b>Total capital expenditure</b>	<b>5,872</b>

<sup>1</sup>This exceeds the estimate local board funding allocation for 2024/2025 in the 10-year Budget 2021-2031, which is due to decisions of the Governing Body in subsequent Annual Budgets, and expenses will be met from the relevant sources as identified by the Governing Body (including as set out in the Revenue and Financing Policy)



# Ngā Mema o tō Poari ā-Rohe o Māngere-Ōtāhuhu

## Your Māngere-Ōtāhuhu Local Board members



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