MIHI

Titiro ki te Pane-o-Horoiwi,
ka whakapukepuke, ka whakatiketike ki waho rā.
He kawau, he kawau, he kawau!
He kawau tikitiki ka eke ki te tāhuna tōrea.
He kawau tikitiki ka eke ki te tāhuna ki Waitematā.
Ko koutou èna e ngā mataawaka i rite ai te kōrero,
Ngā waka o Taikehu me he kāhui kātaha kapi-tai, ka eke!
Kua eke, hui e, tāiki e!
Te noho nei au i te kūrae i Takaparawhā,
ka titiro whakawaho ki a koe Aotea
e tō hihiva mai rā i te pae o te moana o Hauraki.
Ka hoki whakaroto ake aku mihi ki a Waiheke,
ki a Rangitoto te pueanga mutunga a te moana.
Kia āu ma anō au ki te one i Okahu,
ki takahia e au te rārangi maunga i uta.
Ki te tōna ko Maungarei, kei raro ko te Kōpua Kai a Hiku.
Ka rere mā roto ki Puketāpapa,
ki piki ki ki Maungakiekie, Tūpo-o-te-tini.
Ka whakarnau taku haere mā te Ahikāroa a Rakataura
kia taka atu au ki te Ara Whakakepaheka o Ruangarangi.
I kona ka aro tikia atu aki ki a koe e Maungawhau
tei tō whakahiru tonu mai rā i te pō o te wheke,
kua wherochia nei e te Tūkoi o te Rangi,
ki pokanao au ki te pepeha a Titahi,
"Koa te pou whakairo ka tāt ai Waitematā i ōku wairangitanga",
kia whakatoihia noa ai ki te kōrero rā,
"te pai me te whai rawa o Tāmaki."

Look to the sandbanks at Achilles Point,
rising majestically out there.
It is the visiting cormorant!
It has alighted onto the beach of the Oyster-catcher.
A distinguished visitor has come to the Waitematā.
It is you the descendants of the ancient voyagers, those who embody the axiom,
Like shoals of herrings on the tide are the canoes of Taikehu, you have arrived!
The connections are made!
So here I sit on the headland at Bastion Point,
and I look out to Great Barrier Island
shimmering on the Hauraki Harbour.
Returning my gaze to Waitakere
and then to Rangitoto, the last gift from the sea.
Once more I stand on the shore at Okahu,
from where I can traverse the ancient peaks.
To the south is Maungarei below which lies the Panmure Basin.
Flying inland I come to Puketāpapa
from where I scale Maungakiekie, resting place of many who have passed on.
I follow then the pathway to Mount Albert
down into Point Chevalier.
From there I return to Mt Eden,
shining gem at the heart of the great city,
lanced by the sky tower
so that I might appropriate the prophecy of Titahi who said.
"It is a tower that will stand in the Waitematā that I saw in my feverish dream"
and to end it with the maxim,
"and so flow the goodness and the riches that is Tāmaki."
Maungakiekie-Tāmaki Local Board Plan 2014

Ma whero ma pango ka oti ai te mahi
With red and black the work will be complete

The communities that make up Maungakiekie-Tāmaki are strong, proud, and have great ambitions for the future of themselves, their families and their neighbourhoods.

This second local board plan seeks to articulate the aspirations of the communities of the area, and to put in place some of the steps required to make these aspirations a reality. It sets out the local board’s strategic direction and work programme for the next three years, so it has been critical to ensure that it is consistent with the needs, priorities and aspirations of our communities.

This plan has been developed with robust consultation and extensive community engagement. The overwhelming majority of the feedback we received was favourable to the overall direction and intent of the plan, and also made suggested improvements which the board has endeavoured to address. We are confident that this final plan has strong community support and responds appropriately to the needs and aspirations of our local communities.

We thank all of our community who took the time to submit on the draft plan and also those who addressed the board during the hearings process. We received extremely valuable and insightful feedback which we have worked hard to incorporate.

This plan is the key strategic document for the local board, and will inform everything we as a board will do. It will be the starting point for many more conversations with the people of the area in the coming years. Now that this plan is in place we will continue to need your feedback on the many other plans, policies and strategies that affect the community. Aspects of this plan will require extra funding. In order to get this we will require strong community support in the 2015-2025 Long Term Plan and subsequent annual plans, so if you are in support of the proposed investment, please look out for information on how to submit.

We hope we have captured the strong direction our community has set out for us, and look forward to working with the community to deliver this plan.

Simon Randall
Chair, Maungakiekie-Tāmaki Local Board

MESSAGE FROM THE CHAIR

OUR VISION: CREATING THE WORLD’S MOST LIVEABLE CITY AT THE LOCAL LEVEL

Maungakiekie-Tāmaki is a vibrant and important part of the greater Auckland region. Our area is home to 70,000 people, including sizeable Māori, Pacific peoples and Asian communities. We are proud of this rich diversity. We celebrate our significant Māori history and will work with mana whenua in their roles as kaitiaki (guardians).

Maungakiekie-Tāmaki will continue to be a place where diversity is recognised, celebrated and our residents are healthy and thrive.

A place where we value our young people and their voices contribute to decision making; an area defined by connected, inclusive and empowered communities who feel enabled to get involved and participate; Where our town centres at Panmure, Glen Innes and Onehunga thrive, and reflect and meet the needs of our local communities.

We see Maungakiekie-Tāmaki as a place where business and industry want to be based, providing good jobs for our communities.

To enable this kind of future, it is essential that the industrial heartland of Southdown, Westfield, Onehunga, Penrose and Mt. Wellington exists harmoniously with residential areas and continues to play a key role in driving Auckland’s economy. We will need transport options that meet the needs of our communities and businesses with an increase in public transport and walking and cycling options.

Our community will continue to be proud and committed to our fantastic area. With beautiful natural assets, including the Manukau Harbour and Tāmaki Estuary, we will continue to work in partnership to protect and enhance our parks, waterways and harbours.

It is our collective responsibility to plan for our area and realise our vision. Together we will ensure Maungakiekie-Tāmaki is an amazing place where people want to live, work and play.
The Maungakiekie-Tāmaki Local Board Plan works towards creating the world’s most liveable city at the local level. Creating the world’s most liveable city is the vision of the Auckland Plan. Our local board plan takes into account the outcomes in the 30-year Auckland Plan to help deliver this vision.

**MAUNGAKIEKIE-TĀMAKI LOCAL BOARD PLAN OUTCOMES**

- **Transport that meets our communities’ and businesses’ needs**
  Safe, accessible and efficient transport choices that meet the needs of our community and businesses.

- **Successful businesses and good jobs for our people**
  Our businesses and industries flourish and provide high-quality jobs.

- **A built environment that strengthens our communities and reinforces our heritage and local character**
  Our urban environment contributes to the quality of life of our people through sustainable developments, which bring communities and businesses together, and reinforces our heritage and local character.

- **A healthy natural environment enjoyed by our communities**
  Our natural environment is ecologically healthy, valued and protected by our communities and businesses.

- **Strong and thriving communities that are enabled to participate, celebrate and contribute**
  Our diverse communities are connected to one another, proud to live in Maungakiekie-Tāmaki and involved in the community.

- **Parks, sports and recreational facilities that promote healthy lifestyles and enhance well-being**
  Our sports and recreational facilities respond to the demands of our diverse and changing communities and promote physical activity, play, relaxation and enjoyment.

**THE AUCKLAND PLAN**

**VISION**
To become the world’s most liveable city.

**OUTCOMES**

- A fair, safe and healthy Auckland
- A green Auckland
- An Auckland of prosperity and opportunity
- A well-connected and accessible Auckland
- A beautiful Auckland that is loved by its people
- A culturally rich and creative Auckland
- A Māori identity that is Auckland’s point of difference in the world
ABOUT LOCAL BOARDS

Auckland Council has a unique model of local government in New Zealand, comprising the governing body (made up of the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on the big picture and on Auckland-wide issues and decisions.

Local boards provide local leadership and make decisions on local issues, activities and facilities, such as local parks, libraries and community halls. Local boards can also fund other organisations through community grants and other funding arrangements, for activities such as events and community programmes.

Local boards engage with and represent their communities, provide important local input into Auckland-wide strategies and plans and work with others to build strong communities.

Many council activities that are important to local communities are the responsibility of the governing body and council-controlled organisations (including Auckland Transport).

Local boards act as champions and advocates for their communities when others have the decision-making role.

Local boards also play an important role in delivering at the local level on Auckland Council’s commitment to Māori.

Working with Māori

Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi/ the Treaty of Waitangi and its broader statutory obligations to Māori. As part of this commitment our local board will continue to strengthen and formalise its relationship with mana whenua. Engaging rangatira ki te rangatira or chief to chief is the mechanism by which we will work and share information. Our local board plan describes some of the ways we will work with Māori in our local area.

The Maungakiekie-Tāmaki Local Board covers the south-eastern part of the isthmus, including the suburbs of One Tree Hill, Royal Oak, Onehunga, Penrose, Mt Wellington, Panmure and Glen Innes. Bordered by two bodies of water, the Manukau Harbour to the south and the Tāmaki Estuary to the east, Maungakiekie-Tāmaki is home to many outstanding natural features including Kaiahiku (Panmure Basin) and Waipuna (Van Dammes Lagoon). Additionally, there are five significant maunga (volcanic cones) in the board area, including Maungakiekie (One Tree Hill) and Maungarei (Mt Wellington). It also has the large retail areas of Sylvia Park, Onehunga, Royal Oak and Panmure town centres.
ABOUT LOCAL BOARD PLANS

This plan is about the Maungakiekie–Tāmaki Local Board area. It expresses what we have heard from you.

The plan sets the framework that will guide our decision-making and actions for the next three years. It informs the board’s decisions on local activities, and enables us to represent your interests and preferences on regional strategies and plans. It also provides the flexibility to cope with changes that will happen during the next three years. During this time we will continue to work closely with all sectors of our community to understand your ongoing needs, issues and priorities.

About local board funding

The local boards funding policy in the long-term plan (LTP) sets out how local boards are funded.

Some local board funding relates to local assets and facilities. The governing body makes the initial investment decisions and then local boards oversee the budgets and operations.

Local boards are also allocated funding to deliver local programmes and initiatives. The actual budget for each year is agreed with the governing body as part of discussion on the annual local board agreement.

This local board plan contains indicative budget tables for the next three years. This budget is based on the LTP 2012-2022, with adjustments to reflect annual plans and other budget changes since then.

The actual budgets for the next three years will be different. This is because they will reflect recent amendments to the local boards funding policy, and because the council is preparing the draft LTP 2015-2025. This preparation includes a review of funding for all projects, which may affect some local board plan projects that are currently funded.

Our draft local board plan showed the funding status of key initiatives to deliver each plan outcome. This funding status is not included in this final local board plan, because it could change as the LTP 2015-2025 is developed.

HOW WE GOT YOUR FEEDBACK

Engaging with our communities has been an important part of developing this plan. You have told us your views on many issues over the past three years as part of the development of a wide range of council plans. We listened to your views at meetings and gathered information informally through other means to make sure we understood your views, concerns, issues and aspirations.

We received 163 completed feedback forms and held six key stakeholder workshops.

We had stalls at several community events and in our town centres. To ensure the plan reflects the views of young people, Youth panel members interviewed 88 young people.

We also heard from several iwi organisations and held meetings with Pacific church leaders and Ruapotaka Marae representatives.

Formal consultation followed in July-August, when a draft plan was published and members of the community were invited to make written submissions. There were further community engagement opportunities during the formal consultation period. 746 submissions were received on the draft plan, all of which were read and considered by the local board. We also held hearings, enabling people to address the board directly.

We made changes to our plan based on the feedback received.
OUTCOME: TRANSPORT THAT MEETS OUR COMMUNITIES’ AND BUSINESSES’ NEEDS

Creating the world’s most liveable city locally
This local board plan outcome contributes to the following Auckland Plan outcomes:

- move to outstanding public transport within one network
- radically improve the quality of urban living
- strongly commit to environmental action and green growth.

Safe, accessible and efficient transport choices that meet the needs of our community and businesses.

A well-connected and accessible Auckland is important for our community and businesses and is reflected in the Auckland Plan. We will advocate for transport infrastructure that responds to Auckland’s growing population and ensures that Maungakiekie-Tāmaki remains a great place to live, work, play and do business. At peak times our roads can become congested with cars and freight. We will continue to work with Auckland Transport over the next three years to deliver both Auckland-wide and local solutions.

We will continue to advocate for a range of options that allow people the choice of different modes of transport to get where they need and want to be, as well as linking the community to wider Auckland. Our focus is on working in partnership with Auckland Transport, and key stakeholders, to provide transport solutions that are good for business, the community and our environment.

Public and active transport options that work for us
Our communities want frequent, affordable and high-quality public transport options that allow them to travel efficiently both locally and across Auckland. The board will continue to advocate for an increased range of public transport options and at a frequency that provides people with a feasible alternative to using their car. This will in turn contribute to a reduction in both congestion and the environmental impact from cars.

We will also support transport solutions that enable people to shift quickly and easily from one type of transport to another, for example from bicycle to train or from train to bus. This will include ensuring our footpaths and transport facilities are accessible to people of
all abilities, providing cycle facilities at public transport hubs and developing integrated bus and train stations. We will work to ensure the review of bus routes involves our communities and ensures key destinations in and outside of Maungakiekie-Tāmaki are connected, including our town centres, key employment areas, learning institutions, community facilities and other important local destinations. We will also advocate for a high level of bus services through town centres on an ongoing basis.

Walking and cycling across Maungakiekie-Tāmaki
Many residents told us that they would like to see increased and improved walkways and cycleways across Maungakiekie-Tāmaki that link into a citywide network. We will work to increase the range of options for people to walk and cycle. This will include supporting initiatives to encourage walking and cycling among groups less likely to use these options, for example older people. We will continue to advocate to the governing body for regional resources to deliver the Greenways Plan and continue, where ever possible, to deliver this important project through existing local board budgets. The Greenways Plan aims to create ecological, walking and cycling corridors across Maungakiekie-Tāmaki, with a focus on making it easy for people to walk and cycle safely and efficiently between local destinations.

We will continue to support delivery of the Auckland Cycle Network and advocate for improved connections for cyclists between our major road networks. We also recognise the leisure and recreational aspects of walking and cycling, and will continue to explore partnership opportunities between stakeholders who share a similar vision for creating more cycling and walking options.

Major transport infrastructure projects
The businesses and industries based in Maungakiekie-Tāmaki play a key role in driving our nation’s economy. The area is home to a large number of major distribution and logistics companies that take advantage of proximity to key markets and suppliers, and access to the road network. Supporting this sector requires ongoing investment in our transport infrastructure. Major transport infrastructure projects need to enable freight to move efficiently and reduce the current impact on our residential areas. It is also important that transport projects look to deliver wider social and environmental benefits.

These projects are essential for responding to the growing freight and commuter pressures on our roads. We will continue to advocate for these projects to involve the community in the planning stages and contribute to delivering great social and environmental outcomes. We will advocate for robust engagement with communities, key stakeholders and iwi to ensure these projects deliver the potential benefits they promise, which include reducing the volume of heavy traffic on residential streets.

OUTCOME: TRANSPORT THAT MEETS OUR COMMUNITIES’ AND BUSINESSES’ NEEDS

TWO KEY PROJECTS CURRENTLY BEING DELIVERED IN MAUNGAKIEKIE-TĀMAKI TO MEET THE NEEDS OF OUR IMPORTANT LOCAL BUSINESSES ARE THE AUCKLAND MANUKAU EASTERN TRANSPORT INITIATIVE (AMETI) AND THE EAST-WEST CONNECTIONS

WHAT YOU TOLD US:
• “Need further development of walk/cycleways and of cycle lanes.”
• “Need better, more frequent, reliable, convenient and affordable public transport options. Twenty-four hour services, or ‘earlier start’ services especially for workers.”
• “Need better collaboration between key stakeholders on road projects. Cultural design (e.g. by iwi) needs to be built into transport design.”
• “Need to limit heavy traffic on residential streets and keep trucks out of shopping areas.”
• “Certain intersections are difficult and dangerous for pedestrians to negotiate.”
## WHAT WE WANT TO ACHIEVE

<table>
<thead>
<tr>
<th>WHAT WE WANT TO ACHIEVE</th>
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<th>LOCAL BOARD ROLE</th>
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<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Replace Jubilee Bridge with a wider bridge to enable pedestrians and cyclists access to Panmure Basin</td>
<td>Lead</td>
<td>Auckland Transport</td>
<td>$1m-3m</td>
<td></td>
</tr>
<tr>
<td>Advocate to the governing body to assist in delivering our Greenways Plan</td>
<td>Lead</td>
<td>Auckland Transport</td>
<td></td>
<td></td>
</tr>
<tr>
<td>The council and Auckland Transport to develop a plan detailing how they can work together with the community to deliver the Greenways Plan and the Auckland Cycle Network</td>
<td>Advocate</td>
<td>Auckland Transport</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support development of the Glen Innes to Tamaki Drive Shared Path for walking and cycling and ensure that existing and future local walking and cycling connections are linked to it</td>
<td>Advocate</td>
<td>Auckland Transport</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advocate to Auckland Tourism, Events and Economic Development (ATEED) to enhance walking and cycling opportunities to tourist destinations in our area and to enhance and better market walking and cycling experiences, such as the coast to coast walkway and Nga Haerenga national cycle trail</td>
<td>Advocate</td>
<td>Auckland Transport, ATEED</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Local Board Role

- Advocate for the East-West Connections to deliver on community and business expectations
- Advocate for increased monitoring of air pollution on major roads, particularly State Highway 1, and for appropriate mitigation where feasible
- Advocate for better public transport connections at Sylvia Park and improvements to the bus and train interchanges at Penrose and Glen Innes
- Support the co-location of the Onehunga bus and rail interchanges and the development of a high-quality, fit-for-purpose facility on one site
- Support increased provision of park and ride facilities at Glen Innes interchange. Work with Auckland Transport and the Panmure Business Association to continue improvements to transport connections in Panmure
- Advocate for increased services and extended hours of service to transport hubs throughout the rail network
- Support the reopening of the Tamaki rail station if a transport-oriented development proceeds
- Support the construction of the proposed Westfield Diamond, a connection between the Eastern and Southern rail lines at Westfield, which would allow for a greater range of transport options on the rail network
- Support and advocate for rail services between Onehunga and the airport
- Advocate for the bus route review to enable the provision of safe, effective and affordable connections to places of employment, education and other important local destinations.

### Other Key Agencies

- Auckland Transport
- Auckland Transport Business Improvement Districts (BIDs)
- Auckland Transport, BIDs
- Auckland Transport, ATEED
- Auckland Transport BIDs
OUTCOME: SUCCESSFUL BUSINESSES AND GOOD JOBS FOR OUR PEOPLE

Maungakiekie-Tāmaki is a key driving force of the Auckland economy and has a big impact on our national economy. Our area is one of the largest employers in the Auckland region, providing over 78,000 jobs and accounting for 13 per cent of Auckland’s gross domestic product (GDP). It includes the industrial areas of Southdown, Westfield, Onehunga, Penrose and Mt Wellington, which provide employment in manufacturing, bulk storage and distribution businesses. We have town centres at Panmure, Glen Innes, Royal Oak and Onehunga, and large retail areas at Sylvia Park, Lunn Avenue and Mt Wellington. Excellent transport links and proximity to the rest of Auckland and the North Island make Maungakiekie-Tāmaki an ideal place to do business.

We will work in partnership to enhance and grow opportunities for our businesses by providing outstanding transportation links, developing a suitably skilled local workforce and improving the local business environment (from neighbourhood shops to town centres and industrial areas). Maungakiekie-Tāmaki is earmarked for growth and the Unitary Plan will enable intensification in our area.

Strong industrial heartland

Businesses in the Maungakiekie-Tāmaki area provide almost 40 per cent of Auckland’s manufacturing employment. Supporting these activities and the supply chains they rely on is important to Auckland’s economy and Maungakiekie-Tāmaki’s potential for future growth. We support innovation and recognise that the types of businesses in our area will change and become more diverse over time.

Through projects such as AMETI, the East-West Connections and Auckland Transport’s bus route review, we will advocate for improved transport links that support the movement of people and freight in and out of our industrial areas and lessen the impact on our environment and residential areas. We will strengthen our relationship with the Penrose Business Association and work with it and other key organisations in our industrial and commercial areas to ensure their needs are met.

Our businesses and industries flourish and provide high-quality jobs.

Creating the world’s most liveable city locally

This local board plan outcome contributes to the following Auckland Plan outcomes:

• grow a business-friendly and well-functioning city
• enhance investment in people, to grow skills and a local workforce.

Our businesses and industries provide high-quality jobs.

Working with key stakeholders, we will produce a Local Economic Development Action Plan for the area that will guide local economic development for the next three to five years and identify a set of priority actions.

To ensure that our businesses are able to recruit and retain the high-quality workforce they need, it is important that our industrial areas are great places to work. In order to support the well-being of workers we will work to ensure that green and open spaces, and sports and recreational facilities are provided in our industrial areas.

THE BOARD WILL CHAMPION A COMPLEMENTARY MIX OF BUSINESS AND INDUSTRY WHILE ADVOCATING FOR SOLUTIONS THAT MANAGE POTENTIAL CONFLICTS WITH RESIDENTIAL AREAS

The board will champion a complementary mix of business and industry while advocating for solutions that manage potential conflicts with residential areas.
Strong and thriving town centres

Town and neighbourhood centres play an important role in bringing our businesses and communities together. They are places to live, shop, socialise, study, work and access public transport. They are also often the location to access key council facilities such as recreational facilities and libraries.

We will work in partnership with our communities and three existing business associations, Glen Innes, Panmure and Onehunga, who operate as Business Improvement Districts (BIDs), to achieve this.

Good jobs for our people

We are committed to supporting the Auckland Plan outcome ‘An Auckland of prosperity and opportunity’ through the creation of good jobs for our people.

To maximise employment opportunities for our communities the board will work with Auckland Tourism, Events and Economic Development (ATEED) and other partners to understand what skills our businesses need in the future so that we can create pathways for our large, locally available workforce. The board will support and promote opportunities for our local businesses through ATEED’s delivery of funding for research and development from Callaghan Innovation and capability development from New Zealand Trade and Enterprise. We will also support and encourage employment growth, particularly in high-wage, high-skilled jobs.

The board will continue to deliver Youth Connections. Youth Connections will work collaboratively with Auckland’s young people, schools, youth programmes, employers and government agencies to develop pathways into employment for young people. The board will employ programmes such as this to deliver good outcomes for young people, their communities and businesses.

Buying and selling for social benefit

Social enterprises and social procurement are two tools that the board will explore for creating positive social outcomes and other benefits for the community, such as more jobs for local residents. The board will explore the potential role of social enterprises in both job creation and contributing to social or environmental change in Maungakiekie-Tāmaki, particularly among communities most likely to benefit from such initiatives.

The board will also explore opportunities for incorporating social procurement into our procurement practice so that social and environmental factors are considered alongside the cost of a product or service.

WHAT YOU TOLD US:

• “Business owners/investors need a message from the local board that their investments in the area are good.”
• “Property and business owners need clarity as to what is happening regarding new roads and they also need certainty around heritage issues.”
• “A lot of our industrial areas don’t have regular public transport.”
• “Our local business parks need to have a much higher profile.”
• “We support business development and employment, particularly where jobs and training are made accessible to Māori. Sustainable practices that incorporate a more holistic approach to business are advocated by us as best practice.”

BUYING AND SELLING FOR SOCIAL BENEFIT

Social enterprises and social procurement are two tools that the board will explore for creating positive social outcomes and other benefits for the community, such as more jobs for local residents. The board will explore the potential role of social enterprises in both job creation and contributing to social or environmental change in Maungakiekie-Tāmaki, particularly among communities most likely to benefit from such initiatives.

The board will also explore opportunities for incorporating social procurement into our procurement practice so that social and environmental factors are considered alongside the cost of a product or service.

SUCCESSFUL BUSINESSES AND GOOD JOBS FOR OUR PEOPLE

Our businesses and industries flourish and provide high-quality jobs.

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<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Vibrant town centres that bring business and communities together</td>
<td>Scope and develop projects that encourage a mix of business and residential</td>
<td>Lead</td>
<td>BIDs</td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Work in partnership with local Business Improvement Districts (BIDS) to ensure the ongoing growth and development of our town centres</td>
<td>Work in partnership with local Business Improvement Districts (BIDS) to ensure the ongoing growth and development of our town centres</td>
<td>Facilitate</td>
<td>BIDs Tāmaki Redevelopment Company</td>
<td>$25,000</td>
</tr>
<tr>
<td>Complete town centre improvements at Glen Innes and work with businesses and developers to maximise the benefits of this project</td>
<td>Complete town centre improvements at Glen Innes and work with businesses and developers to maximise the benefits of this project</td>
<td>Lead</td>
<td>ATEED Auckland Transport</td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Identify the benefits for businesses to be located in Maungakiekie-Tāmaki</td>
<td>Identify the benefits for businesses to be located in Maungakiekie-Tāmaki</td>
<td>Lead</td>
<td>ATEED Business Associations BIDS</td>
<td>$10,000</td>
</tr>
<tr>
<td>Understand and identify brownfield sites and high-value opportunities that could be available for commercial development</td>
<td>Understand and identify brownfield sites and high-value opportunities that could be available for commercial development</td>
<td>Facilitate</td>
<td>ATEED Business Associations BIDS</td>
<td>$20,000</td>
</tr>
<tr>
<td>Work with ATEED to identify and promote the cultural, natural, recreational and heritage assets that exist within the local board area</td>
<td>Work with ATEED to identify and promote the cultural, natural, recreational and heritage assets that exist within the local board area</td>
<td>Facilitate</td>
<td>ATEED Business Associations BIDS</td>
<td>Project cost to be further determined</td>
</tr>
</tbody>
</table>
## WHAT WE WANT TO ACHIEVE

### KEY INITIATIVES

**Growth of our diverse businesses and industries**

| Facilitate joint initiatives between existing businesses and emerging business markets | Facilitate | ATEED Business Associations BIDs | Project cost to be further determined |
| Work with ATEED to explore the opportunity for creating links with national economic development strategies to support business development for our diverse communities, such as the Pacific Island community | Advocate | ATEED |  |
| Facilitate uptake by all businesses of ultra-fast broadband | Facilitate | ATEED Business Associations BIDs | Project cost to be further determined |
| Investigate, scope and pilot an Innovative Station to support innovation and local business growth | Facilitate | ATEED Business Associations BIDs |  |
| Establish business networking forums | Advocate | BIDs ATEED |  |
| Work in partnership with local businesses and business associations to develop a Local Economic Development Action Plan | Lead | ATEED Business Associations BIDs | $25,000 |
| Undertake a study of our industrial areas so we can better understand and identify the opportunities to encourage business and employment growth in the future. | Lead | | $20,000 |
| Investigate the feasibility of establishing or expanding a BID to cover the Penrose area | Facilitate | ATEED Business Associations BIDs | $35,000-$80,000 |
| Support the Panmure and Glen Innes business associations and the Tamaki Business Development Association in establishing a wider Tamaki BID | Facilitate | ATEED Business Associations BIDs | $10,000 |
| Explore the possibility of establishing social enterprises, focusing on the communities that would benefit the most from such initiatives | Facilitate | | Project cost to be further determined |

### OTHER KEY AGENCIES

- ATEED
- BIDs
- ATEED Business Associations

### POTENTIAL COST

- Project cost to be further determined
- $25,000
- $20,000
- $35,000-$80,000
- $10,000
- Project cost to be further determined

### WHAT WE WANT TO ACHIEVE

#### Young people fully enabled to participate in the workforce

| Support the continuation of the Youth Connections programme, which creates pathways to employment for young people | Advocate | Youth Connections steering committee and other key partner agencies | $76,000 |
| Work with local businesses to start creative work experience programmes and encourage employers to collaborate with providers and participate in curriculum design | Facilitate | ATEED Business Associations BIDs | Project cost to be further determined |
| Auckland Council as a model employer | Advocate to the governing body to implement a living wage for council contractors and employees. | Advocate |  |

### OUTCOME: SUCCESSFUL BUSINESSES AND GOOD JOBS FOR OUR PEOPLE
OUTCOME: A BUILT ENVIRONMENT THAT STRENGTHENS OUR COMMUNITIES AND REINFORCES OUR HERITAGE AND LOCAL CHARACTER

Our urban environment contributes to the quality of life of our people, brings communities and businesses together, and reinforces our heritage and local character.

A good built environment creates a sense of pride for local communities and enhances quality of life and well-being. The built environment includes our homes, schools, workplaces, parks and green spaces and industrial, commercial and retail areas. It extends overhead in the form of electric transmission lines, underground in the form of stormwater pipes and drains, and across the board area in the form of streets, roads and train tracks.

We will advocate for new developments that coexist harmoniously with our urban and natural features and that complement our existing heritage and local character. We will advocate for a built environment that contributes to positive amenities and social outcomes. The board is committed to working with partners and developers and advocating for a built environment that creates and strengthens communities, is environmentally friendly, integrates public transport and facilitates walking and cycling. To create places where people want to live, work and play, the board will advocate for the community to be involved as much as possible in contributing to decision making and ensuring young people participate and influence our thinking. Public art enhances our open spaces and increases the sense of place and belonging.

Many of you told us that it was a priority for the pylons carrying high-voltage power lines to be removed and the lines placed underground. We will continue to advocate to Transpower and to central government for this to happen.
Reinforcing our heritage and local character

Our communities want our built environment to reinforce our heritage and local character. Supporting heritage celebrates our past, adds to a distinct sense of place and contributes to our quality of life. We recognise the importance of capturing the diverse histories of our communities and ensuring that their stories are told.

Like the community, the local board values our historic heritage and areas of special character. Panmure’s Stone Cottage, Fencible cottages and the historic streetscape of Onehunga Mall and the significant areas of early state housing development are great examples of the types of sites the board will recognise and celebrate. The board is also aware that the cost of seismic strengthening of character properties may provide a challenge for landowners. We will work with stakeholders to identify solutions that support owners to preserve these properties.

Maungakiekie-Tāmaki is rich in Māori history. In pre-European times many battles were fought because of the area’s desirability – fertile lands, vantage points and proximity to the sea. Notable pā (fortified village) sites existed at Panmure and One Tree Hill. The board will work with iwi and Mataawaka to protect and recognise key sites to Māori, such as Ruapotaka Marae. We will promote our local Māori history so that people have the opportunity to understand the significance of these sites.

Planning development and managing land use

The Unitary Plan will provide one planning rulebook for Auckland and will allow for development and intensification to occur across Auckland, including within Maungakiekie-Tāmaki. This presents an opportunity to improve the provision and standard of housing and public amenities needed to create strong communities and neighbourhoods, such as schools, parks and green spaces that integrate with public transport networks.

The board will work closely with key stakeholders, including central government, the Tamaki Redevelopment Company, private developers and the community to champion high-quality housing, and commercial and industrial developments that enhance both community well-being and the environment. To assist in creating economically and socially vibrant town centres, the board will work collaboratively with key stakeholders to develop strategic plans for Glen Innes, Panmure and Onehunga. Additionally, ‘place checks’ will be undertaken. These identify immediate opportunities to improve the identity and attractiveness of town centres.

WHAT YOU TOLD US:

• “Need to support continuing and enhanced protection of existing heritage places and sites.”
• “Intensified development needs to be close to public transport.”
• “Any new construction needs to take into consideration the surrounding structures and fit in with the appearance of those in order to remain visually pleasing.”
• “Buildings need to be designed with people in mind. That enhances the environment and the well-being of people.”
A BUILT ENVIRONMENT THAT STRENGTHENS OUR COMMUNITIES AND REINFORCES OUR HERITAGE AND LOCAL CHARACTER

Our urban environment contributes to the quality of life of our people, brings communities and businesses together, and reinforces our heritage and local character.

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<tr>
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<th>KEY INITIATIVES</th>
<th>LOCAL BOARD ROLE</th>
<th>OTHER KEY AGENCIES</th>
<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Great streets and public spaces for our community, which also encourage local investment and jobs</td>
<td>Undertake town centre ‘place checks’ for Onehunga, Glen Innes and Panmure</td>
<td>Lead</td>
<td>Auckland Transport</td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td></td>
<td>Support communities to enhance the distinctive local character of our neighbourhoods and public spaces</td>
<td>Lead</td>
<td></td>
<td>$40,000 per annum</td>
</tr>
<tr>
<td></td>
<td>Invest in public art to enhance our civic spaces</td>
<td>Lead</td>
<td>ATEED Auckland Transport</td>
<td>$100,000 per annum</td>
</tr>
<tr>
<td></td>
<td>Advocate for high-voltage transmission lines to be undergrounded</td>
<td>Advocate</td>
<td>Trans-power</td>
<td></td>
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</tbody>
</table>

<table>
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<tr>
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<th>LOCAL BOARD ROLE</th>
<th>OTHER KEY AGENCIES</th>
<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>High-quality housing, commercial and industrial developments that enable positive environmental and community outcomes</td>
<td>Develop a strategic plan for growth around Panmure, Glen Innes and Onehunga</td>
<td>Lead</td>
<td>Business owners Auckland Transport</td>
<td>$25,000</td>
</tr>
<tr>
<td>The views of young people are heard and create places where youth want to live, work and play</td>
<td>Work with our youth panel to develop initiatives which improve our public spaces for young people</td>
<td>Facilitate</td>
<td>Auckland Transport</td>
<td>$10,000</td>
</tr>
<tr>
<td>The efficient use of industrial land</td>
<td>Advocate for processes that encourage the use of under-used land</td>
<td>Facilitate</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td></td>
<td>Improve the amenity and activation of streets and public realm interfaces around business sites</td>
<td>Facilitate</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
</tbody>
</table>

OUTCOME: A BUILT ENVIRONMENT THAT STRENGTHENS OUR COMMUNITIES AND REINFORCES OUR HERITAGE AND LOCAL CHARACTER
OUTCOME: A HEALTHY NATURAL ENVIRONMENT ENJOYED BY OUR COMMUNITIES

Ours is a community that is strongly committed to protecting and enhancing the environment. We value our natural environment, which includes many outstanding natural features such as Kaiahiku (Panmure Basin) and Waipuna (Van Dammes Lagoon). Additionally, there are five significant maunga (volcanic cones) in the board area, including Maungakiekie (One Tree Hill) and Maungarei (Mt Wellington). The community told us that they want these natural features to continue to be enjoyed by future generations. Our natural environment has degraded due to factors including our industrial past, development, pollution, pests and neglect and the local board will continue to do all it can to restore these treasures to their past splendour.

To achieve this, it will require all of us to work together. It is a priority to regenerate and restore, as well as celebrate and enhance our natural environment.

The board will continue to work with our communities and groups to identify and deliver improvements that create habitats for native plants and animals and that provide eco-system resources, such as water purification and erosion control. The board will also support community-led initiatives to reduce mangrove encroachment into our waterways. We will work with industry to partner for industrial solutions that enhance our environment. We also work as partners with mana whenua as kaitiaki (guardians) so that the mauri te taiao (the life force of the environment) is enhanced for all people.

We will work closely with the newly formed Maunga Authority to help deliver improved environmental outcomes for the maunga in our area and across Auckland.

Clean harbours and waterways

Our community want to be able to swim in our harbours, eat shellfish from the rocks (as they once did) and enjoy our beaches. It is important that the water quality of the Manukau Harbour and Tāmaki Estuary is improved so this can happen.
To regenerate our waterways and harbours, we will continue with a programme of activity that focuses on ecological restoration, pollution prevention, sustainable water use and household stormwater management. Projects such as riparian planting, daylighting of streams and installing tetra traps (tetra traps work by filtering out rubbish and other contaminants that run off roads into drains) will contribute to realising this aspiration. We will continue to work with businesses to ensure that run-off that flows from their sites to stormwater drains is kept free of pollutants. We will strongly advocate for housing development to support healthy environments and ecosystems.

The board will seek and advocate for improved access to Manukau Harbour, including the Port of Onehunga. As a member of the Manukau Harbour Forum we support the development of a Manukau Harbour Marine Spatial Plan, reflecting the environmental and ecological significance of the harbour. We will advocate for the harbour to be recognised alongside the Waitemata, Kaipara and the Hauraki Gulf and accorded the same level of priority in terms of vision and resource.

Community mobilisation and ownership

Communities play a vital role in protecting, enhancing and celebrating our natural environment. Every year volunteers spend hundreds of hours planting trees, removing rubbish, and encouraging environmental awareness and improved practices among our communities. The board wants to support and increase this good work, with everyone in our diverse community having the opportunity to be involved.

We will support the development of community programmes for ecological restoration, coastal clean-ups, riparian planting, pollution prevention, waste minimisation and carbon neutral initiatives.

The board will partner with mana whenua, Mataawaka, schools and other organisations to build capacity and incentivise the community, particularly young people, to take an active role. We will explore and promote environmental projects on private land, for example planting native vegetation to create ‘green corridors’ throughout the area. We will encourage innovative, community-based approaches to environmental challenges including climate change, coastal erosion and waterway pollution.

Climate change and zero waste

The board understands that it has a role to play in promoting a sustainable future. The board will strive to be a leader in promoting and demonstrating sustainable living and carbon neutral practices. We will also actively support the goal of zero waste by focusing on education, recycling, resource recovery and minimising waste to landfill. This will see us working with businesses and households to promote water and energy efficiency and waste minimisation initiatives. We will also work to ensure that our facilities are energy efficient and contribute towards protecting the environment.

WHAT YOU TOLD US:

• “Preserve and maintain green space, improve access to reserves and parks and ensure no green space lost to development.”

• “Please keep up the good work restoring harbours, rivers, inlets, waterways. But please increase tree plantings in streets, parks and public land that attract native birds.”

• “Maintain a drive for native biodiversity.”

• “Our natural environment has eroded due to pests, pollution and neglect. Encourage establishment of community projects to restore streams/parks along with pest control.”

• “The environment of Tāmaki Makaurau should have restored and retained flourishing sanctuaries and habitats for native plants and native animals.”
# A Healthy Natural Environment Enjoyed by Our Communities

Our natural environment is ecologically healthy, and valued and protected by our communities and businesses.

<table>
<thead>
<tr>
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<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Our waterways and harbours are clean and healthy</td>
<td>Work with local business and industry to deliver environmental initiatives such as waterway restoration and pollution source control.</td>
<td>Lead</td>
<td>Watercare</td>
<td>$60,000</td>
</tr>
<tr>
<td></td>
<td>Advocate and provide advice for ecological restoration along the water’s edge as part of transport projects, i.e. East-West Connections.</td>
<td>Advocate</td>
<td>Auckland Transport</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Work with community and key stakeholders on water use efficiency and stormwater management</td>
<td>Lead</td>
<td></td>
<td>$35,000</td>
</tr>
<tr>
<td></td>
<td>Continue riparian planting and enhancement projects to improve water quality of our most degraded streams and waterways</td>
<td>Lead</td>
<td></td>
<td>$40,000</td>
</tr>
<tr>
<td></td>
<td>Advocate for the development of a Manukau Harbour Marine Spatial Plan to determine the harbour’s future management.</td>
<td>Advocate</td>
<td></td>
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<tr>
<td></td>
<td>Advocate for hydrodynamic modelling of the Manukau Harbour. The Manukau Harbour Forum has identified this as a key regional project to enhance understanding of the harbour and progress the proposed marine spatial plan.</td>
<td>Advocate</td>
<td></td>
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<tr>
<td></td>
<td>Advocate for the development of a regional approach to address the wider Auckland-wide issues of erosion along coastal margins and for the repair and maintenance of seawalls and other anti-erosion devices</td>
<td>Advocate</td>
<td></td>
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<tr>
<td></td>
<td>Scope and deliver the Tamaki Estuary coastal erosion mitigation strategy</td>
<td>Lead</td>
<td></td>
<td>$5m</td>
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</table>

### Key Initiatives

<table>
<thead>
<tr>
<th>WHAT WE WANT TO ACHIEVE</th>
<th>KEY INITIATIVES</th>
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<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner with mana whenua as kaitiaki (guardians)</td>
<td>Develop a vision and strategy to build robust engagement with mana whenua</td>
<td>Lead</td>
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<tr>
<td></td>
<td>Support the work of the Maunga Authority to ensure the effective management of all volcanic features included in the settlement</td>
<td>Advocate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Our communities work in partnership to determine and address environmental priorities</td>
<td>Continue work with our community and partners to restore our highest priority and most diverse parks and reserves</td>
<td>Lead</td>
<td></td>
<td>$65,000</td>
</tr>
<tr>
<td></td>
<td>Facilitate access to land for community restoration activities and support initiatives to encourage and inform local communities about planting native vegetation on private land</td>
<td>Lead</td>
<td></td>
<td>$25,000</td>
</tr>
<tr>
<td></td>
<td>Continue to work with businesses, industry, the community and Māori on ecological restoration projects</td>
<td>Lead</td>
<td></td>
<td>$65,000</td>
</tr>
<tr>
<td></td>
<td>Work with residents and businesses to deliver water and energy efficiency and waste minimisation initiatives</td>
<td>Lead</td>
<td></td>
<td>$28,000-$55,000</td>
</tr>
<tr>
<td>Maungakiekie-Tāmaki is a leader in promoting and demonstrating sustainable living and carbon neutral practices</td>
<td>Champion and advocate for an energy-efficient and carbon neutral policy and strategy</td>
<td>Advocate</td>
<td></td>
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<td></td>
<td>Develop initiatives with council-run and owned facilities</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td></td>
<td>Promote ways to recognise and respond to the challenges of climate change and mitigate against its effects</td>
<td>Lead</td>
<td>Advocate</td>
<td></td>
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<tr>
<td></td>
<td>Explore the feasibility of retrofitting a council-owned building with solar panels as an exemplar</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td></td>
<td>Actively support zero waste goals with a focus on education, recycling, resource recovery and minimising waste to landfill</td>
<td>Establish a community-operated recycling centre as part of the Waste Management and Minimisation Plan Resource Recovery Network</td>
<td>Lead and advocate</td>
<td></td>
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<tr>
<td></td>
<td>Support and promote community initiatives to reduce single-use plastic bags</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
</tbody>
</table>
OUTCOME: STRONG AND THRIVING COMMUNITIES THAT ARE ENABLED TO PARTICIPATE, CELEBRATE AND CONTRIBUTE

Our diverse communities are connected to one another, proud to live in Maungakiekie-Tāmaki and involved in the community.

Maungakiekie-Tāmaki is a vibrant part of Auckland. Youthful and diverse, the community wants to participate and influence decisions that affect them, their families and their neighbourhoods. We will continue to provide ways for people to be involved, inform decision making and make a difference. Our community wants Maungakiekie-Tāmaki to be a place where people know their neighbours and feel able to participate, and where diversity in cultures and languages is recognised and celebrated.

Our community is culturally diverse. Over 25 per cent of the community identifies as Pacific, 23.7 per cent as Asian and 13.2 per cent as Māori. Our local board area also has significant other migrant and refugee communities. A greater proportion of people living in the area is aged 25 to 39 compared with the regional average. However, we also recognise the contribution of older people to our communities and the importance of responding to their particular needs.

Our community is also diverse in the areas of disability, gender, sexual orientation, religion and beliefs, giving all of us an opportunity to share, learn and participate in this richness. We are committed to ensuring that our community and recreational facilities and programmes respond to this diversity by appropriately addressing our community’s changing needs.

The local board has a number of ways it can contribute to developing strong communities. We will continue to fund local events, provide community grants and enter into partnerships with key organisations.

We will also promote the concept of community hubs encompassing multiple services and programmes. Our youthful population will continue to be a priority in our planning of these events, programmes and facilities, and our community planning will take into account future growth and intensification.

Valuing children and young people

Our young people are very important to us. Last term, we established the Maungakiekie-Tāmaki Youth Panel to ensure that we hear what is important to young people. We funded Youth Connections, a programme to bring our young people and businesses together for great employment and business outcomes. We will continue both of these fantastic initiatives. Our community want more social and educational opportunities for youth in the area. We would like all young people in our area to be positively engaged in the community and have constructive outlets for their creativity and aspirations. We will identify and prioritise activities and initiatives that achieve this by working with the board’s Youth Panel and the Auckland Council Youth Advisory Panel representative to develop a Youth Action Plan.

Supporting connected communities

Connected communities support each other and ensure sustainable community development. The local board will continue to provide spaces where people can come together, through events such as Matariki (Māori New Year), Christmas events, Movies in the Parks and the Onehunga Festival.

We will continue to recognise and support the strength and resilience of our community with community grants schemes that support community activity and community events. The board is determined that community grants processes are streamlined and easy to understand and will provide workshops for applicants to achieve this as well as conduct a review of funding processes.

The board recognises that community organisations are often best placed to deliver services to the community and is committed to supporting charities, non-government organisations, small trusts, volunteer based groups and Māori organisations. To support this important work, we will continue the Capacity Building Project, which is a targeted programme providing health checks and subsequent one-on-one governance and management training for local community groups.

Creating the world’s most liveable city locally

This local board plan outcome contributes to the following Auckland Plan outcomes:

- dramatically accelerate the prospects of Auckland’s children and young people
- substantially raise the living standards for all Aucklanders and focus on those most in need.
Healthy and safe communities

Health is multi-dimensional and it is important that all aspects are addressed for people to live healthy and enjoyable lives. The local board can support a healthy community with fantastic facilities, libraries, and open spaces and by ensuring everyone can access all that our area has to offer. The board will support groups that provide services for the vulnerable in our community through partnership and community grants.

We will continue to build on the innovative Housing Quality Project, a unique programme working with private landlords to improve the quality of their housing for tenants. We will work with Housing New Zealand to ensure their housing is warm, dry and secure, and their properties contribute positively to their neighbourhoods. We will also work with partner organisations to support the provision of emergency housing and will support strategies to address the underlying causes of homelessness.

We will investigate the ways in which we can make more public spaces smokefree and more programmes to get people active. We will continue to scope the ways in which community gardens can be delivered in the local board area and find a range of options to suit a wide range of people. We want to explore ways for our communities to feel safer, particularly in streets and public spaces, and to encourage their participation in safety initiatives. We will investigate collaborative models to work with key stakeholders such as the New Zealand Police, volunteer safety groups and the community to make this happen.

The addition of fluoride into the public water supply is a contentious public health issue with differing views. Parts of the Maungakiekie-Tāmaki area are fluoridated and others are not. Any changes to current practice will need to involve full engagement with the community.

Everyone participates

The local board has relationships with organisations that run facilities such as Ruapotaka Marae, Dunkirk Road Activity Centre, Riverside Community Centre and many more. We will continue to support these important groups.

WHAT YOU TOLD US:

• “Give a voice to the community – empower!”
• “Make council funding and grants processes as streamlined and accessible as possible.”
• “We need more meeting places for youth especially in Panmure and Glen Innes.”
• “The board could support/ explore more social enterprise opportunities.”
• “Important to foster and support community groups.”
• “More promotion of cultural arts and music.”
• “Encourage more activities clubs at minimal charge for the elderly.”
• “Support ‘block’ parties throughout the area so neighbours can meet and share different cultures and customs.”
• “Support more family orientated free events.”
• “Need more educational centres for kids after school to do homework etc.”

The local board will continue to support accessible services and information. Providing internet services through our libraries as well as programmes that support our community will be prioritised. Our focus will remain on reflecting the priorities and demands of the local community, both individuals and groups, as they take advantage of our fantastic range of halls and centres. We will advocate for community spaces to be kept as affordable and accessible as possible, with the greatest subsidy applied to activities most aligned with community needs and priorities and delivered at low or no cost to those who participate.

STRONG AND THRIVING COMMUNITIES THAT ARE ENABLED TO PARTICIPATE, CELEBRATE AND CONTRIBUTE

Our diverse communities are connected to one another, proud to live in Maungakiekie-Tāmaki and involved in the community.

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</thead>
<tbody>
<tr>
<td>Review and support community networks to achieve greatest outcomes possible</td>
<td>Facilitate</td>
<td>Department of Internal Affairs</td>
<td></td>
<td>$3000</td>
</tr>
<tr>
<td>Explore the World Health Organisation (WHO) safer community model and other mechanisms to collaborate around community safety and well-being</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$50,000</td>
</tr>
<tr>
<td>Develop and strengthen the capacity of volunteer-led community safety groups, including Neighbourhood Watch and community patrols through the Capacity Building Project</td>
<td>Lead</td>
<td>Police</td>
<td></td>
<td>$5000</td>
</tr>
<tr>
<td>Work with schools and the police to scope creating junior neighbourhood supports</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$5000</td>
</tr>
<tr>
<td>Continue the Housing Quality Improvement Project (HQIP) to advocate for and collaborate on social housing initiatives</td>
<td>Lead</td>
<td>Auckland Property Investors Association</td>
<td></td>
<td>$40,000</td>
</tr>
<tr>
<td>Commit to partnering with Auckland District Health Board (ADHB), its Primary Health Organisations (PHOs) partners and the community to develop a community well-being plan (this could include physical, virtual and/or mobile well-being hubs)</td>
<td>Facilitate</td>
<td>ADHB PHOs</td>
<td></td>
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</tr>
<tr>
<td>Support strong community engagement and involvement in any proposal to introduce fluoride to the Onehunga water supply</td>
<td>Advocate</td>
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<tr>
<td>Put smokefree signage in our playgrounds and parks; work with the community on how and where to expand voluntary smokefree zones; and explore ways to ensure our communities can access support to stop smoking</td>
<td>Lead</td>
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<tr>
<td>Work with organisations dependent on funding from the proceeds of gambling to help them access alternative sources of sustainable funding. Continue to support and promote initiatives to reduce harm from class 4 gambling (“pokies”)</td>
<td>Advocate</td>
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## WHAT WE WANT TO ACHIEVE

### A community sector that meets the needs of our diverse and changing communities

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</thead>
<tbody>
<tr>
<td>Continue rolling out the Capacity Building Project for our community organisations and groups. Support these groups in establishing partnerships with other organisations aligned in strategic direction and vision</td>
<td>Lead</td>
<td>Department of Internal Affairs</td>
<td>$30,000</td>
</tr>
<tr>
<td>Deliver community capacity workshops with a focus on event design and delivery</td>
<td>Lead</td>
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<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Streamline and simplify the council’s funding application process for community organisations</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Support and promote local celebrations of New Zealand’s national language weeks</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
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### Community facilities and spaces that work for our communities

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</thead>
<tbody>
<tr>
<td>Develop targeted programmes to maximise community use of facilities</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Scope opportunities for community gardens in the local board area</td>
<td>Lead</td>
<td></td>
<td>$5000</td>
</tr>
<tr>
<td>Implement the Tamaki Community Centre Needs Assessment findings with a focus on improving outcomes for the community</td>
<td>Lead</td>
<td></td>
<td>$150,000</td>
</tr>
<tr>
<td>Advocate for the expansion of the Glen Innes Library facility so it can better serve its community and act as a hub. Potentially it could accommodate complementary community services such as the Citizens Advice Bureau</td>
<td>Advocate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Progress the development of future stages of the Ruapotaka Reserve Masterplan, including moving the Citizens Advice Bureau, Plunket and food bank to more appropriate accommodation</td>
<td>Lead</td>
<td>Ruapotaka Marae Tamaki Redevelopment Company</td>
<td>$3 million</td>
</tr>
<tr>
<td>Improve Panmure Hall’s role as a community centre by increasing the range of activities</td>
<td>Lead</td>
<td></td>
<td>$132,000</td>
</tr>
<tr>
<td>Explore opportunities to more closely align existing clusters of community facilities to ensure their use is maximised</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
</tbody>
</table>

### Young people are engaged, heard and active in their local communities

<table>
<thead>
<tr>
<th>KEY INITIATIVES</th>
<th>LOCAL BOARD ROLE</th>
<th>OTHER KEY AGENCIES</th>
<th>POTENTIAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the Local Board Youth Panel and the Youth Advisory Panel representative to be more engaged in civic activity and leadership opportunities so that the number of youth-led initiatives increases (Youth Week)</td>
<td>Lead</td>
<td>YMCA Department of Internal Affairs</td>
<td>$5000 annually</td>
</tr>
<tr>
<td>Establish a youth provider network</td>
<td>Lead</td>
<td>YMCA Youth Town Youth Line</td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Develop a Youth Action Plan</td>
<td>Lead</td>
<td></td>
<td>$12,500</td>
</tr>
<tr>
<td>GIMAC – Realise the vision and objectives of the Glen Innes Music and Arts Centre for Youth charter</td>
<td>Lead</td>
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<td>Project cost to be further determined</td>
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### Māori organisations are partners in providing for the social and cultural needs of local communities

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<tr>
<td>Work in partnership with Ruapotaka Marae to achieve its goals through the Capacity Building Project and Haere Whakamua (an indigenous social enterprise programme). Explore ways to better recognise and enhance services the marae already provides to the community</td>
<td>Facilitate</td>
<td>Ruapotaka Marae University of Auckland</td>
<td>$10,000 annually</td>
</tr>
<tr>
<td>Work with Ruapotaka Marae, mana whenua, the Tamaki Redevelopment Company and other organisations to redevelop the Ruapotaka Marae precinct</td>
<td>Facilitate</td>
<td>Ruapotaka Marae Tamaki Redevelopment Company</td>
<td>$10,000</td>
</tr>
<tr>
<td>Capitalise on the Matariki Light Trail and explore similar opportunities</td>
<td>Lead</td>
<td>BIDs</td>
<td>$10,000</td>
</tr>
</tbody>
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**OUTCOME:** STRONG AND THRIVING COMMUNITIES THAT ARE ENABLED TO PARTICIPATE, CELEBRATE AND CONTRIBUTE
OUTCOME: PARK, SPORTS AND RECREATIONAL FACILITIES THAT PROMOTE HEALTHY LIFESTYLES AND ENHANCE WELL-BEING

Maungakiekie-Tāmaki has a large number of fantastic parks, sports and recreational facilities that are valued and used by organised sporting associations, clubs and the community. There are incredible opportunities to respond to our ever increasing diversity, changing demographics and the challenges that intensification will bring. We will work with all of our community, particularly mana whenua as they exercise kaitakatanga (guardianship) of our open space taonga so they are enhanced for all people.

Our parks and open spaces are many things for many people. They provide for a range of activities, from walking and tai chi, through to boot camps and volleyball. We want the community to be able to be active, healthy and take advantage of our swimming pools, recreation centres and our vast open spaces. We recognise that parks also play an important role in supporting our communities’ well-being. We will work to maximise the roles our parks and open spaces can play in delivering great ecological outcomes for our area.

Our communities want to see existing parks and sports facilities protected and enhanced in order to meet future demand. We will continue to advocate for and support land swaps and purchases that improve the configuration of our existing parks and open spaces and help to meet growing demands. The board recognises the valuable role of formal and informal, active and passive, sporting and recreational activity to promote well-being and connect people to each other and the environment.

Creating the world’s most liveable city locally

This local board plan outcome contributes to the following Auckland Plan outcomes:

- radically improve the quality of urban living
- strongly commit to environmental action and green growth
- substantially raise the living standards for all Aucklanders and focus on those most in need.
Diverse parks for our diverse communities

The board is determined that our parks and green spaces meet demand for both formal and informal sporting activity and act as a habitat for our important natural biodiversity. We will ensure maintenance and upgrades provide safe and accessible parks which encourage our community to remain active and healthy and to use our facilities and open spaces. We will identify new ways of developing these spaces to encourage participation in physical activity and cater for our diverse communities.

A number of our parks and sports fields are scheduled for improvement over the next three years, including Waikaraka Park, Point England Reserve, Maybury Reserve, Sir Woolf Fisher Park and Panmure Basin. We will work with the community so that these improvements address current and future needs. Playgrounds at local parks function as places for children to learn and play but also act as important gathering points for parents and families. We will look to improve and upgrade playgrounds to recognise these roles and respond to future needs.

Healthy active communities

The community will have access to a range of affordable high-quality structured programmes and unstructured spaces enabling them to be more active and improve their health and well-being. To promote the well-being of our communities the board will increase the recreational opportunities available in parks, such as fitness trails. We will support projects and initiatives that increase participation in sport and recreation and continue to develop opportunities for off-road walking and cycling through our parks and green spaces.

The board will also look to ensure the network of recreational facilities, parks and swimming pools provides infrastructure, programmes and activities that respond to the diverse community needs, including different levels of physical ability.

Sports and recreational clubs flourish

Population growth, housing intensification and changing population demographics will create opportunities for both informal and formal sport and recreation. Local and regional sports and recreation clubs and organisations will be actively supported in their activities, to help increase their membership and strengthen their sustainability as organisations.

High-quality recreation facilities and swimming pools

We believe that providing high-quality recreation facilities and swimming pools is a key component in building strong communities. Accessible and relevant local programmes will increase lifelong participation in sport and recreation to enable people to be more active and healthy. As our population grows and changes, we will work in partnership with clubs, organisations and the community to ensure that our recreation facilities function as locations where people can meet and participate.

We support the principles of Auckland Council’s Sport and Recreation Strategic Action Plan (SARSAP) and will work to ensure this is implemented.

PARKS, SPORTS AND RECREATIONAL FACILITIES THAT PROMOTE HEALTHY LIFESTYLES AND ENHANCE WELL-BEING

<table>
<thead>
<tr>
<th>WHAT WE WANT TO ACHIEVE</th>
<th>KEY INITIATIVES</th>
<th>LOCAL BOARD ROLE</th>
<th>OTHER KEY AGENCIES</th>
<th>POTENTIAL COST</th>
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<tr>
<td>Continue improvements at Waikaraka Park and work with the relevant sports clubs, associations and regional bodies to explore opportunities to maximise use of the park’s recreational space. This could include installing artificial wickets, further sand carpeting, increased lighting, reconfiguring sports fields and further service improvements. The process would involve community engagement.</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$1m</td>
</tr>
<tr>
<td>Review the existing Point England concept plan to cater for ongoing community needs</td>
<td>Lead</td>
<td>Tamaki Redevelopment Agency BIDs</td>
<td></td>
<td>$50,000</td>
</tr>
<tr>
<td>Develop and implement a concept plan for Maybury Reserve</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$1.5m</td>
</tr>
<tr>
<td>Implement the Onehunga Bay Reserve concept plan</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$2m</td>
</tr>
<tr>
<td>Progress the development of future stages of the Ruapotaka Reserve Master Plan</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$500,000</td>
</tr>
<tr>
<td>Advocate to the governing body for a contestable fund to support multi-board sub-regional and regional projects, including multi-year projects</td>
<td>Advocate</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Review the Panmure Basin Concept Plan</td>
<td>Lead</td>
<td></td>
<td></td>
<td>$50,000</td>
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</table>

WE WILL WORK WITH SPORT AUCKLAND AND OTHER ORGANISATIONS TO CONTINUE TO ENSURE OUR SCHOOLS HAVE BROAD OPTIONS FOR SPORT AND RECREATION
### Key Initiatives to Achieve

<table>
<thead>
<tr>
<th>Key Initiatives</th>
<th>Local Board Role</th>
<th>Other Key Agencies</th>
<th>Potential Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advocate for facility partnership projects within the local board area. Work with schools and regional agencies to promote wider use of school facilities by local communities</td>
<td>Lead</td>
<td>Regional sports trusts</td>
<td>$2.0m</td>
</tr>
<tr>
<td>Support opportunities to establish multi-code clubrooms and multi-sport hubs</td>
<td>Facilitate</td>
<td>Regional sports trusts</td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Address infrastructure gaps for sports where there is a high demand for training and game facilities, including basketball and futsal facilities and indoor practice nets for cricket</td>
<td>Lead</td>
<td></td>
<td>$2.0m</td>
</tr>
<tr>
<td>Implement the Mount Wellington War Memorial Park/Pamurur Wharf Reserve concept plan</td>
<td>Lead</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Explore opportunities for relocating Mt Wellington Rugby League Club to Pt England and developing a multi-sport facility on the Pt England site, taking into account the needs of current users and the community</td>
<td>Facilitate</td>
<td></td>
<td>Project cost to be further determined</td>
</tr>
<tr>
<td>Continue to implement the Fergusson Domain Masterplan and review existing facilities</td>
<td>Lead</td>
<td></td>
<td>$2m</td>
</tr>
<tr>
<td>Advocate for ongoing development of Colin Maiden Park for the benefit of local communities</td>
<td>Advocate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Work with bowling clubs and Auckland Bowls to explore options for maximising their space and facilities in the local board area</td>
<td>Facilitate</td>
<td>Auckland Bowls Bowling clubs</td>
<td>Project cost to be further determined</td>
</tr>
</tbody>
</table>

**Flourishing local sports and recreation clubs that meet future growth demand on their facilities**

### Other Key Agencies

- Auckland Bowls
- Auckland Transport
- YMCA

### Potential Cost

- $2.0m
- Project cost to be further determined
- $4.0m
- $500,000
- $2.0m
- Lead
- Advocate
- Lead
- NZTA
- Lead
- Auckland Transport
- Lead
- YMCA
- National Trust

### Key Initiatives

- Safe and well-maintained parks and green spaces that make our community proud
- Continue to develop facilities and amenities as identified in the Pamurur Basin Management Plan
- Develop and implement a concept plan for the Mangere Bridge north abutment to create a safe and welcoming entrance to the local board area
- Scope and deliver interpretative and directional signage
- Deliver the Tāmaki Estuary Walkway project
- Implement the Greenways Plan
- Enhance existing playspaces or develop playgrounds in new locations
- Advocate for and support projects and initiatives that increase participation in sport and recreation

### Local Board Role

- Lead
- Advocate

### Other Key Agencies

- YMCA
- National Trust
- Auckland Bowls

### Potential Cost

- $4.2m
- $500,000
- $2m
- $4.2m
- $20m
- $5m-$7m
- $60,000

**Outcome: Park, Sports and Recreational Facilities that Promote Healthy Lifestyles and Enhance Well-Being**
In each of our local board plan outcomes we include a list of key initiatives to deliver the outcome. Some of these initiatives are funded in the council’s Long-term Plan for 2012-2022 (LTP). The remaining initiatives are not currently funded.

There are a number of ways that local board activities can be funded:

- through general rate funding. The governing body decides on the share of general rate funding provided to local boards. The governing body also makes decisions on investment in new facilities and major upgrades of facilities.
- by reprioritising our budget to either delay or cut existing projects and activities.
- by the local board proposing that the governing body sets a targeted rate in the local area.
- through fees and charges paid by users of our facilities.
- by leveraging involvement of other partners such as the private sector and other public sector agencies.

We will prioritise which projects we put forward for funding in the next draft LTP, taking into account what you told us.

The indicative budget for the three years from July 2015 to June 2018 is set out on the following pages. When reading this budget it is important to note that the local board’s actual budget will look quite different over the next three years for a number of reasons:

- The council is preparing the next draft LTP for 2015-2025. This includes a review of funding for all projects, which may affect some local board projects that are currently funded.
- How local boards are funded has also been reviewed. This will affect local board budgets in the draft LTP.
- The budget is indicative only. It does not contain all of the detailed projects or activities that the local board may carry out over the next three years. These will be developed through the local board agreement that is part of the council’s annual plan for each financial year.

The local board’s actual budget for each year, including how it is funded, is subject to agreement with the governing body as part of the discussion on the annual local board agreement.

Financial statements are based on the Long-term Plan 2012-2022, including approved changes made during the 2013/2014 and 2014/2015 financial years, annual planning processes and agreed capex deferrals from 2014/2015. Budgets are indicative only as they will be reviewed through the development of the Long-term Plan 2015-2025 (due for adoption in June 2015) and allocated in accordance with the Local Board Funding Policy.

### Expenditure for Maungakiekie-Tāmaki Local Board area for 2015 - 2018

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>NET OPERATING EXPENDITURE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local arts, culture and events services</td>
<td>1,821</td>
<td>2,147</td>
<td>2,247</td>
</tr>
<tr>
<td>Local built and natural environment</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Local community services</td>
<td>1,309</td>
<td>1,366</td>
<td>1,455</td>
</tr>
<tr>
<td>Local economic development</td>
<td>2,629</td>
<td>2,781</td>
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<tr>
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<tr>
<td>TOTAL NET OPERATING EXPENDITURE</td>
<td>20,673</td>
<td>22,979</td>
<td>24,882</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local arts, culture and events services</td>
<td>463</td>
<td>39</td>
<td>41</td>
</tr>
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<td>0</td>
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<tr>
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<td>Local economic development</td>
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<td>102</td>
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<td>Local parks services</td>
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<td>13,312</td>
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</tr>
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<table>
<thead>
<tr>
<th>$000</th>
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YOUR MAUNGAKIEKIE–TĀMAKI LOCAL BOARD MEMBERS

Simon Randall
Chair

- 09 570 3842
- 021 286 7999
simon.randall@aucklandcouncil.govt.nz

Portfolios: Community development; Strategy and finance

Bridget Graham, QSM

- 09 570 3841
- 021 284 0840
bridget.graham@aucklandcouncil.govt.nz

Portfolios: Civil Defence; Grants; Heritage; Planning

Chris Makoare
Deputy Chair

- 09 570 3841
- 021 0206 2990
chris.makoare@aucklandcouncil.govt.nz

Portfolios: Community facilities; Libraries; Youth

Obed Unasa

- 09 570 3841
- 022 153 0834
obed.unasa@aucklandcouncil.govt.nz

Portfolios: Events; Arts and culture

Josephine Bartley

- 09 570 3841
- 0212 875 599
josephine.bartley@aucklandcouncil.govt.nz

Portfolios: Community safety; Environment

Alan Verrall

- 09 570 3841
- 021 069 1547
alan.verrall@aucklandcouncil.govt.nz

Portfolios: Transport; Community leases

Brett Clark

- 09 570 3841
- 027 252 7543
brett.clark@aucklandcouncil.govt.nz

Portfolios: Economic development; Parks and recreation