



#### Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata e uru ake ai au mā te awa o Tāmaki

ki te ūnga o Tainui waka i Ōtāhuhu.

I reira ka toia aku mihi ki te uru ki te

Pūkaki Tapu o Poutūkeka,

i reira ko te Pā i Māngere.

E hoe aku mihi mā te Mānukanuka o Hoturoa

ki te kūrae o Te Kūiti o Āwhitu.

I konā ka rere taku haere mā te ākau

ki te pūaha o Waikato, te awa tukukiri o ngā tūpuna, Waikato

Taniwharau, he piko he taniwha.

Ka hīkoi anō aku mihi mā te taha whakararo

mā Maioro ki Waiuku, ki Matukutūreia

kei konā, ko ngā Pā o Tāhuna me Reretewhioi.

Ka aro whakarunga au kia tau atu ki Pukekohe.

Ka tahuri te haere a taku reo ki te ao

o te tonga e whāriki atu rā mā runga i ngā hiwi, kia taka atu au ki Te Paina.

ki te Pou o Mangatāwhiri.

Mātika tonu aku mihi ki a koe Kaiaua

te whākana atu rā o whatu mā Tīkapa Moana

ki te maunga tapu o Moehau.

Ka kauhoetia e aku kōrero te moana ki Maraetai kia hoki ake au ki uta

ki Ōhuiarangi,

heteri mō Pakuranga.

I reira ka hoki whakaroto ake anō au

i te awa o Tāmaki mā te taha whakarunga

ki te Puke o Taramainuku, kei konā ko Ōtara.

Ka rewa taku mihi ki runga ake o Kohuora,

kātahi au ka toro atu ki te Manurewa a Tamapohore. Ka whakatau aku

mihi mutunga

ki runga o Pukekiwiriki

kei raro ko Papakuraki konā au, ka whakatau.

Let this vessel that carries my greetings

travel by way of the Tamaki River

to the landing place of Tainui canoe at Ōtāhuhu. There, let my

salutations be borne across the isthmus to the Pūkaki lagoon

and the community of Mangere.

Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland. From there we fly

down the coast

to the Waikato river mouth,

sacred waters of our forebears.

Coming ashore on the northern side at

Maioro, we head inland to Waiuku and Matukutūreia, there are the Pā

– Tāhuna and Reretewhioi. Heading southward I come to Pukekohe.

My words turn to follow the ancient ridgelines along the  $\,$ 

Southern boundary,

dropping down into Mercer

and Te Pou o Mangatāwhiri.

My greetings reach you at Kaiaua

who gazes across Tīkapa Moana

to the sacred mountain, Moehau.

Taking to the sea, my remarks travel to Maraetai and then to

Ōhuiarangi,

sentinel of Pakuranga.

There we follow again the Tāmaki River

to Te Puke o Taramainuku.

Ōtara resides there.

I am suspended high above Kohuora

before I reach for Manurewa.

My greetings come to rest

on Pukekiwiriki

below which lies Papakura

and, there I take rest

#### Ngā upoko kōrero

#### **Contents**

Mihi	2
Contents	3
From the Chair	4
Our plan at a glance	6
Ōtara-Papatoetoe Local Board area	7
About local boards	9
About local board plans	9
Working with Māori	9
Developing our plan	10
Carrying out our plan	10
Outcomes:	
1. Transform Manukau	11
2. Prosperous local economy	14
3. A thriving, inclusive and safe community	18
4. Parks and facilities that meet our people's needs	22
5. Sustainable, healthy natural environment	25
6. Connected area and easy to get around	29
Funding information	32
Local activities and levels of service	33
Financial overview	35
Your Ōtara-Papatoetoe Local Board members	36
Appendix A: Advocacy initiatives	37

On the cover: NZ Sri Lankan Dance Group contributes to the display of cultural diversity of Ōtara-Papatoetoe through their performance at the Diversity Festival 2020.



Lagi māina ma le soifua laulelei.

We are happy to present the Ōtara-Papatoetoe Local Board Plan 2020-2023. Earlier in the year, we met with you to gather your early views and thoughts. Drawing from your ideas and work from previous terms, we continue to focus on six outcomes that are relevant now and for the future.

Our actions are underlined by our vision to transform Manukau, foster thriving and inclusive communities, and grow a prosperous local economy in a well-connected area. Our commitment to sustainable practices to protect and preserve our natural environment will help us prepare for the effects of climate change, particularly for the vulnerable parts of our community. We will continue to work with you to build strong, connected communities across our diverse cultures that support each other at the neighbourhood level. In our work, ensuring equity and opportunity for local communities is close to our heart. We take care to maintain a balance between growth and development and affordability to ensure equity for our community.

We are resilient, but we believe the negative effects of COVID-19 on our community will be felt far more sharply in Ōtara-Papatoetoe. Inequities for Māori and Pacific communities and many others in our area will be greater than before. Our board Our board holds community wellbeing at the heart of all our actions. The COVID-19 experience is a reminder to continue building our resilience and preparedness.

holds community wellbeing at the heart of all our actions. The COVID-19 experience is a reminder to continue building our resilience and preparedness. On our pathway to recovery, collaboration with mana whenua and community organisations on the ground will be critical, as will partnership with business, industry and health and

We urgently need to create opportunities for our local workforce, bring jobs, and revive business and support local procurement for trade and enterprise. We will advocate strongly on your behalf to the Governing Body, Panuku Development Auckland (Panuku) and Auckland Transport (AT) to start projects in Ōtara-Papatoetoe.

education providers.

Recovery from COVID-19 has placed immense pressure on finances, so we want to focus on what is most beneficial for ŌtaraPapatoetoe. We also want the council to commit to some key initiatives in its 10-year budget:

- Transform Manukau: Hayman Park wetland development and completion of the park/ playground upgrade (Stage 2)
- Manukau Sports Bowl: Finalise the masterplan and ring-fence investment for implementation
- Unlock Papatoetoe: Investigate opportunities for a community hub to improve community services

 Ōtara: Make existing facilities fit for purpose, e.g. the library, East Tamaki Community Centre and Ōtara Fair Mall precinct.

The local board plan is now complete. We remain committed to building a strong, connected and resilient Ōtara-Papatoetoe community, and empowering you to participate in shaping the future of our area. We look forward to working with all our communities to implement the plan over the next three years.

Ngā mihi,

Lotu Fuli

Chairperson, Ōtara-Papatoetoe Local Board 5 November 2019 to 30 April 2021 Ngā mihi,

**Apulu Reece Autagavaia**Chairperson,
Ōtara-Papatoetoe Local Board
1 May 2021 to end of term 2022



Lagi māina ma le soifua laulelei.

E hari ana te ngākau ki te whakarewa ake i te Mahere ā-Rohe o Ōtara-Papatoetoe 2020-2023. I ngā marama tuatahi o te tau, i torotoro atu mātou ki te kohikohi i ō whakaaro. I hoki ki ō whakaaro me ngā mahi i oti ai i ngā tau kua taha, ā, ka aro tonu atu ki ngā whakaotinga e ono e whai take ai ināianei, āpōpō hoki.

Ko ā mātou mahi he mea taketake i te wawata ki te whakahou i a Manukau, ki te akiaki i te kotahitanga me te taurikura i ngā hapori, ki te whakapakari i te ohaoha ā-rohe, ki te tūhono i ngā topitopito o te rohe. E ngakau nui ana mātou ki te hāpai i ngā mahi ukauka i te tajao Mā ēnei mahi ki te manaaki i te taiao e whakareri i a tātou ki te kaupare i ngā raru āhuarangi, ā, ko ngā wāhi o te hapori e tata ana ki te raru e whai hua ai. Ka mahi tahi tonu tātou ki te whakakaha i ngā tūhonotanga o ngā iwi maha o te hapori kia puta ko ngā takiwā e tautoko ana i tēnā, i tēnā. E ngākau nui ana mātou ki te mana taurite me te whai wāhi atu o te tangata ki ngā whiringa ā-rohe o te hapori. Ka āta whakataurite mātou i te whanaketanga ā-ōhanga me te ngau o te utu kia whai mana taurite ai ngā tāngata o te hapori.

He aumangea mātou, heoi, e whakapono ana mātou ka tino rongo ngā hapori o Ōtara-Papatoetoe i te ngau o te MATE-KORONA. Ko te mana tauaro e rāngona ana e ngā hapori Māori, ngā hapori o Te Moana-nui-a-Kiwa, me ērā atu hapori hoki, ka taumaha kē atu i tēnei wā. Kei te mātāmua o ngā whakaaro me ngā mahi a te poari te oranga o te tangata. Ko ngā

Ko ngā wheako o te MATE-KORONA he mea whakamaumahara i a tātou ki te whakakaha, ki te whakariterite.

wheako o te MATE-KORONA he

mea whakamaumahara i a tātou ki

te whakakaha, ki te whakariterite.

I a tātou e takahi ana i te ara ki te

ora, he tino whakahirahira ngā

whanaungatanga ki te mana

whenua, ngā rōpū hapori, ngā

pakihi, ngā ahumahi, ngā ohu

hauora me ngā ohu mātauranga.

i ngā wāhi mahi mō ngā tāngata o

pakihi, me ngana ki te whakamahi i

me ngā hinonga hokohoko. Ka kaha

ngā ropū ā-rohe mo ngā kaupapa

tō mātou akiaki i te kōkiritanga o

ngā hui ki te Governing Body,

(Panuku) me Auckland

hiahia hoki mātou kia

pūtea tekau-tau:

Transport (AT).

Panuku Development Auckland

Nā runga i ngā mahi whakarauora

whai muri i te MATE-KORONA kua

tino heke te pūtea, nā whai anō ka

aro pū ki ngā kaupapa e whai hua

nui ai a Ōtara-Papatoetoe. Kei te

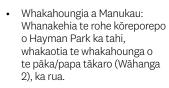
kaupapa matua i tōna tahua

whakamārōhia e te kaunihera ētahi

ngā hinonga ki Ōtara-Papatoetoe i

tēnei rohe, ā, me whakaora i ngā

E whāwhai ana mātou ki te whakatū



- Manukau Sports Bowl: Whakamārōhia te mahere, whakamārōhia te pūtea ki te whakatinana i te mahere.
- Whakawhanakehia a Papatoetoe: Rangahaua ngā kōwhiringa ki te whakatū i te pokapū hapori ki te whakapakari i ngā ratonga hapori.

 Ōtara: Whakahoungia ngā whare kia tika ai mō ngā kaupapa e kawea ana, e.g. te whare mātauranga, East Tamaki Community Centre me te takiwā o te Ōtara Fair Mall.

Kua oti te mahere poari ā-rohe. E mārō tonu ana tō mātou hiahia ki te whakawhanake i te hapori Ōtara-Papatoetoe kia kaha ai, kia tūhonotia ai, ā, e hiahia hoki ana mātou kia whai wāhi atu koe ki ngā whiringa e pā ana ki te āpōpō o tō tātou rohe. Kei te titiro whakamua ki te mahi tahi ki ō tātou hapori ki te whakakiko i te mahere i ngā toru tau kei mua i te aroaro.

Ngā mihi.

Del ?

**Lotu Fuli**Heamana,
Poari ā-Rohe o Ōtara-Papatoetoe
5 Whiringa-ā-rangi 2019 ki te 30
Paengawhāwhā 2021

Ngā mihi.

Apulu Reece Autagavaia

Heamana, Poari ā-Rohe o Ōtara-Papatoetoe 1 Haratua 2021 ki te mutunga o tēnei toru-tau pōti 2022

#### He aronga poto i tā mātou mahere

#### Our plan at a glance

We will focus on six outcomes to guide our work and make Ōtara-Papatoetoe a better community for all. Our aspirations are outlined below.



Diversity Festival at Hayman Park, Manukau.

#### **Outcome 1: Transform Manukau**

Manukau metropolitan centre is the thriving heart of our area – an attractive visitor destination, business centre and place to shop, live, learn, work and play.



Otamarariki Park playground, Ōtara.

#### Outcome 4: Parks and facilities that meet our people's needs

Our parks and facilities are fit for purpose and reflect the communities they serve, building a sense of identity, ownership and pride in the area while boosting participation and promoting a healthy lifestyle.



Papatoetoe shops.

#### Outcome 2: Prosperous local economy

Our lively town centres drive sustainable economic development and attract investors and visitors. Youth and our community have opportunities to gain skills and employment that result in a high standard of living.



Neat Streets, Ōtara.

#### Outcome 5: Sustainable, healthy natural environment

We care for our natural environment and foster sustainable lifestyles. Our waterways and environment are healthy and free from pests, litter and pollution. We value our natural world and preserve kaitiakitanga locally.



Members of Pacific community at Te Puke Ō Tara Community Centre.

#### Outcome 3: A thriving, inclusive and safe community

Our community is connected across different cultures, has a sense of belonging and is proud of our area. People feel welcome and safe, they support each other, and have better access to transport.



Manukau Bus Station.

#### Outcome 6: Connected area and easy to get around

Everyone can easily and safely get around on foot, bicycle, bus, train and car.



#### Te Rohe ā-Poari o Ōtara-Papatoetoe Local Board

#### **Ōtara-Papatoetoe Local Board area**

Subdivision Roundary Public Open Space Major Road Arterial Road Medium Road Middlemore Hunters Papatoetoe 6 Corner Papatoetoe Puhinui Manukau City Station 1. Ōtara Swimming Pool / Te Puke Ōtara Community Centre 2. Ōtara Library / Ōtara Music Arts Centre / Fresh Gallery Colin Dale Park East Tāmaki Community Hall 4. Tupu Youth Library 5. Clover Park Community House Papatoetoe Centennial Pools 7. Papatoetoe Library Papatoetoe Town Hall 9. Manukau Library

Our community exemplifies the cultural melting pot that is Auckland. While the largest groups are Pasifika, Indian, European and Māori, Ōtara-Papatoetoe is home to people of more than 100 ethnicities.

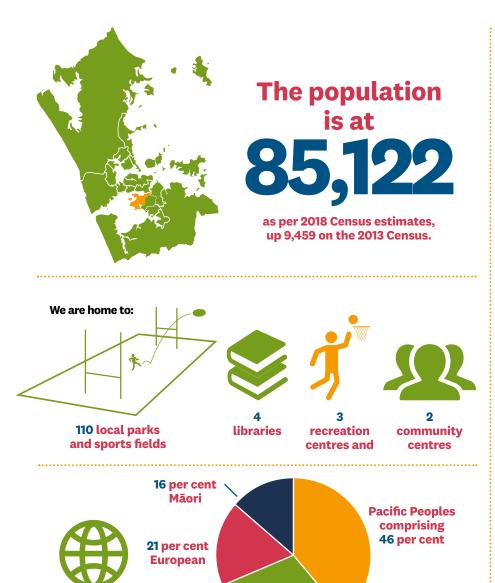
The population is at 85,122 as per 2018 Census estimates, up 9,459 on the 2013 Census. It is said to have grown more quickly (12. 5 per cent) than wider Auckland (11.0 per cent increase). The area has a diverse ethnic composition, with Pacific people, comprising 46 per cent, 35 per cent Asian, 21 per cent European, 16 per cent Māori and many smaller groups. There is growth in the Asian population, an increase by 8,484 people, or 39.7 per cent compared to the last Census.

Other statistics from the 2018 Census:

- Children and young people under 15 years: 24.2 per cent
- Residents aged 65 years and over: 8.2 per cent
- Income: Individual income levels show that a much lower proportion of persons (seven per cent) earn a high income (over \$70,000 per year), compared to the region (20 per cent); and median personal income is \$25,900
- Home ownership: lower than the regional average where 30 per cent of households owned the dwelling they lived in, compared to 45 per cent across Auckland.

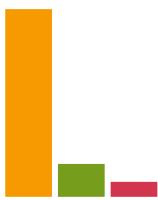
Ōtara-Papatoetoe includes the suburbs of Ōtara, Manukau, East Tāmaki and Papatoetoe. Manukau is the largest retail centre, while other retail and business centres include Hunters Corner, Ōtara and Old Papatoetoe. There are significant industrial areas in East Tāmaki and Wiri

Ōtara-Papatoetoe is home to the Manukau Institute of Technology, AUT University and University of Auckland's southern campuses. We have the Middlemore Hospital, as well as numerous schools and private educational facilities located in our area. The Ōtara Markets are enjoyed by visitors and residents.



35 per cent Asian





**English Samoan Hindi** 76,269 13,602 6,345



There is growth in the
Asian population, an increase by
8,484 people, or
39.7 per cent compared
to the last Census.

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.



#### He kōrero mō ngā poari ā-rohe

#### **About local boards**

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

#### **About local board plans**

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

- the Auckland Plan 2050 the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

 the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets, levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



#### Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.



#### Te whakawhanake i tā mātou mahere

#### **Developing our plan**

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020. The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we reflected your needs and desires we engaged with our community at a range of events and activities across the board area.

The issues and priorities you raised with us through these interactions helped us finalise our 2020 local board plan.

The social and economic impacts of COVID-19 on our communities mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

#### Te whakatutuki i tā mātou mahere

#### **Carrying out our plan**

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

 work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them Whakaotinga tahi: Whakaahua i Manukau

#### Outcome 1: Transform Manukau

Manukau metropolitan centre is the thriving heart of our area – an attractive visitor destination, business centre and place to shop, live, learn, work and play.

Since our last plan, three years ago, there have been dramatic changes in Manukau, many of them driving positive change. Housing is intensifying with more large-scale development. The heart of Manukau is becoming a vibrant centre for technology, education and commerce that will bring new opportunities to our area.

The University of Auckland has recently established its southern campus, while the Manukau Institute of Technology (MIT) is bringing its Technology Park here. Along with Auckland University of Technology, these three institutions will create a new tertiary hub for South Auckland, responding to our growth.

These opportunities will also reinforce the council's plans to transform and regenerate our area. We will work with our stakeholders – such as educational institutions, the business improvement districts (Business Manukau and Wiri Business Association) – to achieve these changes.

Our new Manukau bus/train interchange is making it easier for students and commuters to get to study or work. The bus station design and artwork reflect our distinctive Māori and Pacific cultures. Improvements on Putney Way, including attractive landscaping and signage, make it easier for pedestrians to move around. We will support improvements to the civic space or the Manukau Square to build a sense of connection as more people use the area.

Our area is rich in its cultural diversity. We want our infrastructure – whether it's business, transport, people development or community facilities – to reflect our

This diversity of culture, ideas and experiences is our strength and with that we will build an inclusive Auckland.





Our people and economy must recover from the impact of the COVID-19 pandemic. We will work with the Governing Body, Panuku and AT, and central government to progress the infrastructure projects for a speedy recovery in our area. While a change in central government priorities means Te Papa ki Manukau on Hayman Park is unlikely to progress in the foreseeable future, we are optimistic about other initiatives.

Together with mana whenua, we will prioritise the design and build of Kōtuitui / Barrowcliffe Place Bridge to connect Manukau centre to the new Barrowcliffe housing development. Attractive open spaces such as Hayman Park will become a popular destination for many, providing opportunities to play as well as retain and improve the wetlands, giving life to the environment.

We will capitalise on the large green open spaces of Hayman Park and Manukau Sports Bowl, and reserves along the Puhinui Stream to deliver environmental and recreational opportunities. We will create pathways and connections to destinations to and from Manukau metropolitan centre. This is an opportune time to ensure a balance with urban growth while restoring flourishing biodiversity that makes our area attractive and connects people to the natural environment.

We will progress the Manukau Sports Bowl plan. We want a hub that serves sport and recreation, such as an indoor/outdoor stadium for basketball, volleyball, athletics, touch, and tag. The possibility of a swimming pool and public walking track have also been raised. We will advocate for this as part of the Transform Manukau project.

We will work with Panuku and other partners within the council to clean up the Puhinui Stream,

with the potential to link neighbourhoods and provide high-quality open spaces for all to enjoy.

Our resources are limited and capital investment is critical for progressing Transform Manukau. We strongly believe that revenue gained from the sale of council-owned land in our local board area should be re-invested here for better infrastructure, community facilities and green spaces. We will continue to strongly advocate for this with the Governing Body and Panuku.

#### **Opportunities**

- The council owns significant land area that could be redeveloped or used to generate funds for reinvestment.
- Ensuring unique character in the metropolitan centre through good design, creating an attractive urban centre that reflects our cultures, community, and businesses.
- Strategic use of the location and great connections to motorways, trains and future busways to create a thriving metropolis that attracts people from the wider Auckland area.
- Create green, open areas, engage local business and connect local community through innovative projects for recreation and leisure.

#### Challenges

- Ensuring that a fair share of the revenue generated from council-owned assets is reinvested into Manukau and our board area.
- Attracting private/commercial and central government investment.
- Transformational change such as landscapes, investments and improvements – take time and won't be easily visible in the short-term.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

#### WHAT YOU HAVE TOLD US

- "An upgrade needs to happen to reflect the ethnic diversity of Manukau city."
- "Something needs to be done about the Manukau Sports Bowl, our kids need places to go locally where they feel safe and can feel a sense of achievement."





Waitangi Day at Manukau Sports Bowl.



Manukau Centre Square.

#### Outcome 1: Transform Manukau

#### Objective

#### Key initiatives

Transform Manukau through good planning and sustainable development Safer, inclusive and healthier streets around Manukau centre

- Improving walking and cycling routes, e.g. make Davies Avenue a shared space and reduce cars
- Safer pedestrian crossings, e.g. Manukau Station Road

Improve civic space at Karoro Court (Manukau Plaza) to make it an attractive, usable, safe and event-friendly area that is also Wi-Fi enabled

Support local and regional events to attract more people to learn, shop and play in Manukau

Explore opportunities for commercial development around the bus station

Advocate to the Governing Body and Panuku to provide more funding in the council's 10-year budget and in particular through reinvestment back into Manukau from sales generated within the area

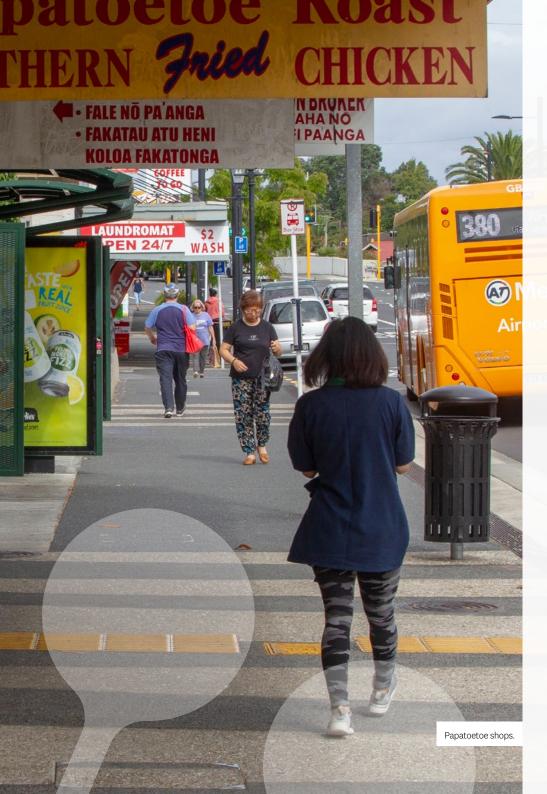
Creating open civic and green areas that are attractive, well used, safe and sustainable Complete phase two of the Hayman Park playground which proposes:

- a play tower
- four age-group playgrounds
- flying fox
- pump track

Complete the Manukau Sports Bowl master plan, advocate for funding, and seek opportunities to implement the plan

Continue to work with Panuku and key partners on the Puhinui Stream Regeneration Project





Whakaotinga rua: He ohaoha ā-rohe taurikura

## Outcome 2: Prosperous local economy

Our lively town centres drive sustainable economic development and attract investors and visitors. Youth and our community have many opportunities to gain skills and employment that result in a high standard of living.

The COVID-19 pandemic will create many challenges for South Auckland to overcome. The most affected industries – such as tourism, retail and hospitality – will take time to recover. We will work with local business associations who will play a key role in restoring our local economy. Collaboration with stakeholders, investors and community organisations will help both our recovery and our plans to transform our area into one that is vibrant, safe and easy to move around.

In addition to metropolitan Manukau, making our smaller town centres - Hunters Corner, Old Papatoetoe, Ōtara, and greater East Tāmaki - well-functioning, productive and attractive will encourage business and create inviting places for people to meet. We want to make our public spaces well designed, safe, attractive and accessible ensuring they reflect our diverse cultures. Our local business associations are key partners to help achieve these goals. Their collaboration will be critical for the recovery of our local economy and in achieving shared outcomes for the area.

We want to see all our business associations financially sustainable, and partner with them to deliver events that foster community spirit, and a better understanding and appreciation of different cultures. We want local business and enterprise to be ready for the future in achieving environmental sustainability targets. We look forward to having stronger businesses, such as the Wiri Business Association and others, expand into our area. We will advocate for more investment in Ōtara, including exploring opportunities for partnering with Panuku.

We want to attract more visitors and investment to create economic development through jobs, better facilities and shopping choices.

# Our goal is to create good public spaces that promote people's health, happiness, and economic wellbeing. We want to attract more visitors and investment to create economic development through jobs, better facilities and shopping choices. "Unlock Papatoetoe" is all about developing the potential of our assets in a planned manner. We are confident that collaboration with local businesses will see this area upgraded, and that collaboration with Panuku will continue to deliver improvements in the town centre. These include development of the open space behind the shops at St George Lane, and a masterplan for the town south of the shops.

Growth in South Auckland and in the Waikato will place greater demand on services but also presents opportunities for enterprise and employment. We will continue working with willing partners to advance Māori and Pacific people's employment and business development as well as other projects that accelerate social innovation.

#### **Opportunities**

- Making the most of our growing residential communities around town centres and growth in adjacent board areas.
- Revitalise and energise town centres as clean, attractive, safe and accessible community hubs.

#### **Challenges**

- Increase opportunities for training, skill development and employment for local people.
- High unemployment rate and a low labour force participation rate.
- Improving sense of pride and overcoming negative perceptions of the town centres associated with social issues such as crime, begging and drugs.
- Attracting new investment.
- Uncertainty about the scale of financial impact of COVID-19 on the economy.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

#### WHAT YOU HAVE TOLD US

• "Local businesses are a key component in the story and identity of our area."



#### Outcome 2: A prosperous local economy

#### Objective

#### **Key initiatives**

Revitalising Ōtara and Papatoetoe town centres

Advocate for a supermarket in Ōtara town centre

Complete improvements on the Ōtara canopy and pathway connections

Advocate for better planning and investment to transform  $\bar{\text{O}}$ tara

Progress "Unlock Papatoetoe" initiatives

- Develop a plan to guide future investment in the development of the town centre
- Attract commercial investment for development behind shops at St George Lane
- Improve pedestrian access and connectivity to the recreation centre and stadium reserve
- Enhance linkages to open space
- Develop a community hub that will be the heart of the town centre

Support innovative projects and social enterprise development for under-used areas, e.g. The Food Hub at the old netball courts in Papatoetoe



Fresh Gallery, Ōtara Town Centre.



#### Outcome 2: A prosperous local economy

Boost economic development through partnerships for events and Creating events to showcase and attract projects people to the area Supporting local youth into training and employment Events and projects delivered by local organisations to attract visitors, e.g. Matariki, Pacific language weeks, Christmas and Santa parades, cultural festivals such as Diwali, and sports awards Supporting local Advocate for local procurement, social procurement and priority on Māori outcomes for all large projects delivered in the area procurement and priority on Māori outcomes Support local businesses and community-driven initiatives to foster Promoting and encouraging sustainable sustainable practices, innovation and appreciation of different cultures

emissions, waste minimisation and upcycling

Support initiatives for environmental sustainability, e.g. reduce carbon



Manukau Centre Square.

practices in local

business and enterprise

Whakaoting<mark>a t</mark>oru: He hapori taurikura, m<mark>ana</mark>aki, haumaru hoki

#### Outcome 3: A thriving, inclusive and safe community

Our community is connected across different cultures, has a sense of belonging and is proud of our area. People feel welcome and safe, they support each other, and have better access to transport.

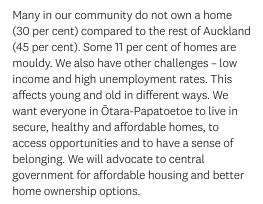
Our area is growing and changing rapidly, so maintaining community wellbeing and fostering a sense of inclusion is a priority for the board.

We value our distinct Māori (16 per cent) and Pacific (46 per cent) cultures. We value our Asian (35 per cent) European (17 per cent) and smaller ethnic minorities (Census 2018). Together, they all bring a richness and diversity to our area, contributing to an inclusive Auckland.

We want a thriving local community that understands and supports each other. We will support activities to increase inter-cultural connections and will promote places and spaces for people to interact safely. We value difference as a strength and celebrate our rich diversity. We have many young people below the age of 15 (24 per cent) and will support community-led initiatives that create opportunities for them to be active, engaged and to participate in local activities.

We want a thriving local community that understands and supports each other.





We will champion initiatives that develop an economy to enable Māori, Pacific and all our people to grow wealth and benefit from participating in this economy.

We will deliver on activities to make our area thriving, inclusive and safe. Our actions will strengthen our community's resilience and preparedness for emergency. We will also support governance skills for communities to enhance their own influence. We want to partner with community organisations to identify and deliver activities that will make a difference in improving the age-friendliness and inclusiveness in our area.

We will continue to prioritise projects to make places and services accessible for all. We will support programmes that make good use of open spaces, parks, walkways and community facilities, such as Fresh Gallery Ōtara and Ōtara Music and Arts Centre (OMAC). We support Te Puke ō Tara Community Centre to deliver programmes and services to meet local needs, e.g. initiatives such as "Empower Leadership Excellence Integrity" (ELEI).

We want to ensure that open areas and parks are attractive, well used and easy to get around. Public transport is important for mobility and accessibility and connects people to places and nature. Our work programme will support a range of recreational, social, cultural and environmental experiences for local residents and we will continue to ensure that these offerings cater to all including our uniquely-abled community.

#### **Opportunities**

- Showcase our distinct local cultures and the unique character of Ōtara-Papatoetoe to attract people to the area.
- Harness and make good use of skills and the strengths in our community, e.g. young people faring better in social and economic outcomes because of strong whanau and community networks.
- Help people and groups to do more for themselves such as teaching gardens, popular events, active pursuits or playground use.

#### **Challenges**

- More people are living closer to each other, but they aren't always connected with neighbours or different cultures. Groups staying within their own associations risk disconnection or isolation.
- Reducing constraints for those facing greater challenges around general accessibility, e.g. older people, those with English as a second language and dependent on others in the family, those with less financial means making them more likely to be socially excluded and the uniquely-abled community.
- Overcoming the perception that the area is not safe.

#### **Our commitment**

 We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

#### WHAT YOU HAVE TOLD US

- "We need to create a space where safety, inclusion, culture, and like-mindedness can be harnessed in Ōtara-Papatoetoe."
- "Our elderly and youth need to have a safe space to get together and learn from each other."



Members of Sikh community at Ōtara-Papatoetoe Volunteer Awards.

#### Outcome 3: A thriving, inclusive and safe community

Objective	Key initiatives		
Recognising and making Māori and Pacific arts, culture and history visible in public places	Celebrating local heritage and diversity to increase inter-cultural connections and participation		
	Arts projects and initiatives led by the community to foster strong communities		
Promoting health and wellbeing to build capable and resilient communities with a sense of belonging	Support and promote local events and campaigns that encourage emergency preparedness and social connection		
	Promote safe neighbourhoods, active living in family-friendly places and events that are:		
	• smoke-free		
	• vape-free		
	drug-free		
	alcohol-free and		
	where water is the first choice.		
	Promote healthy eating initiatives and community programmes that build food systems resilience		
	Advocate to the Governing Body to finalise the council's local alcohol policy		
	Continue free access to our swimming pools, funded through a local targeted rate		
An active and engaged community, leading local initiatives	Support community action to reduce harm from alcohol and drugs		
	Support programmes and projects that use open spaces creatively to enhance access and a sense of belonging for diverse ethnic groups, e.g. teaching gardens		
	Community programmes and projects to foster connections between seniors and youth, and whanaucentric events and activities		
	Enhancing governance skills and capacities in community groups and organisations		



Waitangi ki Manukau.

#### Outcome 3: A thriving, inclusive and safe community

Key initiatives
Increasing opportunities for youth leadership and participation in employment, education, training and business, e.g. Young Enterprise Scheme, and Māori and Pacific skill and trades training and development
Support initiatives for young people to choose quality employment opportunities and/or educational pathways
Support student intern programme which provides an opportunity for local youth to develop work and social skills and to build a range of literacies at Tupu Youth Library
Progress initiatives such as the Skills Shed
Raise awareness of music education opportunities for youth that support learning, develop talent, and provide career pathways for them in the performing arts, delivered at OMAC
Initiatives to recognise talent, and honour local youth, e.g. The Ōtara-Papatoetoe Youth Council, and the Ōtara-Papatoetoe Squad (TOPS)
Activities and safe spaces for old and young to be active, healthy, collaborate and contribute to civic life e.g. creation of Youth hub

Whakaotinga wha: He papa rēhia, he ratonga e hāngai ana ki ō ngā tāngata hiahia

#### Outcome 4: Parks and facilities that meet our people's needs

Our parks and facilities are fit for purpose and reflect the communities they serve, building a sense of identity, ownership and pride in the area while boosting participation and promoting a healthy lifestyle.

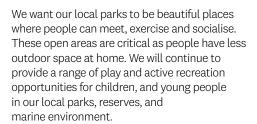
We see participation in sport and recreation as a way to strengthen communities and improve public health. Our sports clubs are key hubs in our communities, offering a place for recreation and belonging. We will work with organisations like CLM Community Sport to support our local clubs to develop strategic plans, and become sustainable. We will continue supporting the Kolmar Trust and look forward to completing the Ōtara multi-sport complex soon.

Our sports fields are at capacity, and poor playing surfaces and low-quality lighting are major factors for closed fields and cancelled fixtures, especially during winter. Papatoetoe Recreation Reserve is a prime example of this, and we plan to sand carpet the field and improve lighting in the next few years. We will upgrade other sports fields as funding becomes available.

We are excited to see our diversity reflected in our sports, from traditional rugby, soccer and cricket to the increasing popularity of kabaddi, kilikiti and tag. We will identify recreational needs and barriers for diverse ethnic communities and underrepresented groups. Our parks offer spaces to be physically active as well as relaxation, meditation and prayer. We are determined to ensure our fields can cater for all sports and users.

We are excited to see our diversity reflected in our sports, from traditional rugby, soccer and cricket to the increasing popularity of kabaddi, kilikiti and tag.





Building quality playgrounds has been key in making this happen and we will continue to invest in playgrounds just as we have at Otamariki Park and Sunnyside Domain.

We are fortunate to have several large parks in our local board area – Puhinui Reserve, Colin Dale Park, Ngati Ōtara Park, Hayman Park and Manukau Sports Bowl. We will work firstly with mana whenua to understand their vision for these parks and explore a co-governance model for Puhinui Reserve. We will then engage with our community and stakeholders to ensure our spaces reflect te ao Māori and are relevant for local users. We want our parks to be well planned from the start by honouring Māori and ensure they meet local needs.

The refurbishment of Te Puke ō Tara Community Centre has brought life back into Ōtara. Its vibrant colours are matched by its diverse programmes that the local community enjoys. We want to see similar outcomes in Papatoetoe.

Unlocking the potential of Papatoetoe in partnership with Panuku is a priority. We mentioned this earlier as part of revitalising our town centres to build our local economy. This work also serves community needs. We want to improve open space quality in the town centre and investigate opportunities for a community/civic hub.

Our community halls, leased spaces and centres are heavily used, and we're concerned that many of these facilities need new investment. We want high-quality facilities that are well maintained and cared for. We want the local community to take pride, and have a sense of connection, care and belonging towards community resources and facilities.

Our four libraries are well-used and work in with other local council facilities to deliver shared programming and services. We also operate three leisure centres and two pools which you tell us are meeting your needs, although you have suggested upgrades to make them better. We know swimming is the top activity for both boys and girls, and we'll continue to provide adults and children with access to community pools without charge.

#### **Opportunities**

- · Quality planning for large open green spaces.
- New community / civic hub in Papatoetoe.
- Enhance active play and recreation opportunities by creating a network of accessible play spaces to provide for a wide range of age groups and abilities in our local parks.
- Working with mana whenua on a co-governance arrangement.
- Work with Kāinga Ora to enhance community facilities and open space in areas such as Middlemore.

#### Challenges

- Funding to cover operational and renewal costs for existing parks and facilities.
- Increasing and competing demand on already limited open spaces and community facilities.
- Helping community groups find facilities for use.
- The plans for Colin Dale Park remain uncertain at present.

#### **Our commitment**

We are committed to the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

#### WHAT YOU HAVE TOLD US

- "Papatoetoe Recreation Ground sports field needs to be upgraded."
- "We need facilities that will help us thrive.
   We want facility that make us feel welcome and are fit-for-purpose."





Papatoetoe library.



Ngati Ōtara Multi Sports Complex.

#### Outcome 4: Parks and facilities that meet our people's needs

Objective	Key initiatives
Ensuring our parks and facilities meet local needs for sports, recreation and community activity	Sports field upgrade at Papatoetoe Recreation Reserve
	Playground upgrades at Cooper Park, Hillside South Park, Kohuora Park, Ngāti Ōtara Park, Aorere Park, Baird Road Reserve and Othello Park
	Provide a range of play and active recreation opportunities for children, and young people in our local parks, reserves and marine environment
	New toilet and changing room facilities at Te Puke ō Tara Park, Aorere Park and Kohuora Park
	Continue to seek opportunities for private partnerships to fund shortfalls in budget
	Advocate to the Governing Body for funding in the 10-year budget towards "Unlock Papatoetoe"
	Investigate opportunities for a community/civic hub to improve community services
	Work with Panuku for funding to implement improvements to Papatoetoe Chambers and Town Hall and Unlock Papatoetoe project area
	Advocate to the Governing Body for funding to make existing facilities fit for purpose, e.g. the library, East Tamaki Community Centre and Ōtara Fair Mall precinct
Developing co-governance arrangements with mana whenua	Explore co-governance of Puhinui Reserve
Celebrate a thriving Māori identity as Auckland's point of difference in the world.	Work to increase the exposure of te reo Māori in our area through naming and signage
	Support mana whenua to tell stories of Māori cultural heritage and knowledge throughout our parks and open spaces network
	Support initiatives for Māori culture, identity and te reo Māori to be "seen, spoken and heard"





Whakaotinga rima: He taiao toitū, hauora hoki

#### Outcome 5: Sustainable, healthy natural environment

We care for our natural environment and foster sustainable lifestyles. Our waterways and environment are healthy and free from pests, litter and pollution. We value our natural world and preserve kaitiakitanga locally.

Our natural environment is under pressure, so we are prioritising actions to help restore and preserve its natural state. We will collaborate with residents and groups and mana whenua in their role as kaitiaki.

We are committed to the council's Te Tāruke-ā-Tāwhiri / Climate Action Plan and the Ngahere / Urban Forest Strategy. We will place a higher priority on considering the environmental impact of local projects. Our actions in the short-term can reduce risks in the future.

Many in our community face greater challenges because they are vulnerable and must become resilient to environmental changes becoming serious over time. Areas like Ōtara West, Ōtara North and Wymondley are at greater risk from climate change, as there is very little cropland, grassland and forest cover in areas with high deprivation.

We will work with community organisations, schools and businesses to build community resilience to climate change. We will enable young people to work with the community as decision-makers and activators.

We will build on the work and success of projects including school environmental programmes, community clean-up projects such as Neat Streets and Adopt a Spot, and upcycling initiatives like repair cafes.

Our natural environment is under pressure, so we are prioritising actions to help restore and preserve its natural state.

# Our area has natural assets such as Ōtara Lake, Puhinui Stream and the wetland in Kohuora Park, Papatoetoe. Investment and effort are required to restore degraded environments. Urban growth also results in sedimentation and pollution in our waterways and streams. The vision for Ōtara Lake and waterways can only be achieved through concerted action to restore their quality.

The Puhinui Reserve, a 200ha park and the largest in the south, holds cultural and heritage significance to mana whenua, as well as important ecological, geological and archaeological values. This board will work with Panuku and other parts of the council to protect the reserve and regenerate the Puhinui Stream to make the area more attractive and accessible.

We will encourage residents to get involved in ecological programmes that reduce plant pests and build awareness and understanding of the environment through signage at sites.

We want our people to enjoy more green space with shade, but we have one of the lowest levels of tree coverage in Auckland. We will take up every opportunity to work with stakeholders to support the planting of more trees for both the environment and community wellbeing.

We will continue the work of the Manukau Harbour Forum – jointly with the eight other local boards, iwi and other interested parties – to see the Manukau Harbour recognised as a significant cultural, ecological, social and economic taonga. This includes supporting the development and implementation of a long-term programme of integrated harbour management. We also support the Tāmaki Estuary Environmental Forum in improving the ecological health and poor water quality of the Tāmaki Estuary.

Concerted action by the community, businesses, organisations and schools can help minimise waste, illegal dumping, and the adoption of sustainable practices. We will support local

efforts to reduce the quantity of solid waste going to landfill and help in achieving the target of zero waste by 2040. To this end we will encourage community-led waste minimisation and resource recovery initiatives.

#### **Opportunities**

- Collaborate on shared interests with stakeholders and community organisations to protect, restore and tackle environmental concerns at the local level.
- Mitigate the effects of climate change by restoring freshwater ecosystems, e.g. riparian planting for flood mitigation, creating habitat for native biodiversity and off-setting carbon emissions in the atmosphere.
- Increase community skills to tackle problem plants and pests.
- Work with community groups and schools to decrease the amount of waste ending up in our landfills by reducing waste, reusing, and recycling.

#### Challenges

- Mitigating the negative effect of urban development on waterways and streams, e.g. harmful discharge into our harbour and estuaries.
- Changing people's understanding of how their actions affect their environment.
- Encouraging partnerships and investment from stakeholders in groups such as Ōtara Lakes and Waterways Trust, as the restoration work needed is beyond our resources.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.

#### WHAT YOU HAVE TOLD US

- "Restorative environmental initiatives need to be integrated into our local schools, particularly primary schools."
- "We want to see more trees planted that will bring our native birds back."





Neat Streets, Ōtara.

#### Outcome 5: Sustainable, healthy natural environment

Outcome 5: Sustainable	e, healthy natural environment
Objective	Key initiatives
Minimising waste going into landfill	Fund community development projects such as Neat Streets in areas with a higher incidence of waste dumping
	Encourage community action to achieve our commitment to Zero Waste Auckland 2040:
	Invest in community-led waste minimisation projects
	Local initiatives to tackle illegal dumping in hot-spot areas
	Support upcycling initiatives.
	Advocate for a Resource Recovery Centre in South Auckland
Restoring biodiversity and improving water	Support the Manukau Harbour Forum programme jointly with eight other local boards
into landfill  Restoring biodiversity	Advocate to improve the health of the Ōtara Lake and waterways. Support development of more public space for the community to interact with the natural environment. Incorporate sustainability and community practices in the living environment
	Maintain partnerships to improve the quality of Ōtara Lake and waterways, and investigate improvements around Papatoetoe waterways
	Support community-led conservation and Pest Free Auckland initiatives such as reducing plant and animal pests, particularly rats, through empowered neighbourhood action
	Support native planting along streams and waterways to help with restoring freshwater ecosystems and encourage the return of native birds

Foster partnerships with mana whenua and support projects to build Māori capacity to act as kaitiaki of

natural environments





Hayman Park, Manukau.

THE PARTY	Outcome 5: Sustainabl	e, healthy natural environment
	Objective	Key initiatives
	Promoting and enhancing sustainable practices by local	Develop resources to guide community and business resilience projects and continue to support programmes like Enviroschools
	businesses, families and neighbourhoods	Reduce the effect of climate change on vulnerable communities and catchments:
		Workshops and scenario exercises to understand local climate hazards, reduce impacts and identify those most affected
		Support appropriate initiatives to build Māori resilience to local climate impacts
		Support residents, businesses and schools to develop skills, knowledge and capacity to reduce emissions and respond to climate change
		Supporting libraries' efforts to promote and achieve positive environmental outcomes through their activities
J.		Support sustainability initiatives that contribute towards building food security e.g. community gardens, planting of fruit trees in public places, where appropriate
	Increasing the tree canopy cover in	Plant more trees in line with the Ngahere / Urban Forest Strategy to enhance biodiversity and wellbeing
	our area	Establish a memorial for the Christchurch terror attacks by planting 51 trees in a local park in memory of those who lost their lives

Whakaotinga ono: He wāhi honohono, he ngāwari te neke haere

#### Outcome 6: Connected area and easy to get around

Everyone can easily and safely get around on foot, bicycle, bus, train and car.

The Ōtara-Papatoetoe transport landscape is changing rapidly. The Manukau train and bus interchange is the centre of public transport for the south. The upgraded Puhinui Station will become the key public transport interchange for Auckland International Airport. Major upgrades to State Highway 20B will improve access for motorists and deliver significant efficiencies from the airport to Puhinui Station. In future, this will link to Botany town centre.

However, our priority is to ensure our voice is being heard and our transport needs met. We have governance over some funding and will continue to work with AT to ensure our roads are safe, public transport is accessible, and that we have adequate cycleways and attractive pathways.

Safety is important, especially for our children, and we're investing in raised crossings and safety fences near our schools. We want our communities to have the infrastructure to be able to travel safety from place to place, whether cycling through our local parks or using shared pathways on our roadside. We will continue seeking opportunities with AT and the NZ Transport Agency to deliver the Healthy and Safe Streets project and our Local Paths (Greenways) Plan.

We want our communities to have the infrastructure to be able to travel safety from place to place, whether cycling through our local parks or using shared pathways on our roadside.



#### WHAT YOU HAVE TOLD US

- "Linking Manukau Transport Interchange, Botany Town Centre, and Puhinui Station to the Auckland International Airport will be a tremendous leap forward."
- "We need public transport that caters to our elderly in Ōtara and Papatoetoe."

Accessibility is an ongoing issue with the Old Papatoetoe Train Station, and we will be working with AT to explore access options including installation of an elevator.

We believe public transport will be the only viable option for many people in our area in the future. We live in an area of high deprivation and will strongly advocate for a fairer fare structure with a goal of free public transport for all.

Road safety is a key issue, with major road construction projects needed in Papatoetoe and Ōtara. We will advocate to AT to make the dangerous Preston Road/ East Tāmaki Road/ Ormiston Road intersection its top priority. We will also be advocating for AT to prioritise the Puhinui and Aorere areas in the Residential Speed Management programme.

For the most part, our role is limited to representing your views on transport priorities and keeping these in the front of the decision-makers. We will continue to put our time and energy into this because we understand how important it is to you.

#### **Opportunities**

- Strategic use of our Local Board Transport Capital Fund and Safety Fund for local priorities.
- Advocacy on strategic transport priorities such as the airport rail link and free public transport.
- Deliver priority Greenways walking and cycling connections to provide improved recreational amenity alternative transport connections through the local parks network.

#### Challenges

- Convincing people to make the move to public transport.
- Managing local transport initiatives against overall transport budget priorities across the region.
- Uncertainty about the scale of financial impact of COVID-19 on local transport capital projects.

#### **Our commitment**

We are committed to the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Bus netwo



Hayman

	Outcome 6: Connected area and easy to get around		
(Henry)	Objective	Key initiatives	
Summer Summer	Using public transport is a viable option for	Advocate to AT, the Governing Body and central government for free public transport for all	
	getting around	Advocate to AT to prioritise light rail from the Airport / Puhinui Station / Botany link	
DEPENDENT OF THE PARTY OF THE P		Explore options to address access issues for the elderly and uniquely-abled at Old Papatoetoe Train Station, including advocating to AT to install an elevator	
		Advocate to AT to increase the number of bus shelters.	
twork, Hunters Corner, Papatoetoe.		Work with AT, NZTA and Kāinga Ora to allocate funding and develop priority routes through parks and other public spaces for cyclists and walkers, as identified in the Ōtara-Papatoetoe Local Paths (Greenways) Plan	
	Safe cycling and pedestrian	Advocate to AT to realign Preston Road / East Tāmaki Road / Ormiston Road and intersection	
	environments	Advocate to AT to prioritise the Puhinui and Aorere areas in the Residential Speed Management programme	
		Fund and/or seek other funding sources to ensure there are traffic calming devices around local schools	
		Work to deliver more bikes in school programmes	
ın Park playground, Manukau.		Support active transport choices through:	
		community bike hubs - providing safe cycling advice and guidance	
		<ul> <li>free access to tools and advice on basic bike maintenance; and used bikes and bike parts for sale and loan</li> </ul>	
		Work with AT to deliver key safety, cycling and bus priority projects, specifically improvements around Manukau City Centre and Great South Road	



#### He korero take putea

#### **Funding information**

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements were adopted as part of the Emergency Budget 2020/2021 in July 2020.



#### Kaupapa ā-rohe me ngā paerewa ā-mahi

#### Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and level of service statements.

More information on local board budgets can be found in the Ōtara-Papatoetoe Local Board Agreement 2020/2021 and Auckland Council's local board funding policy, which are available on the council website.

Local activities Levels of service statements

#### **Local community services**

This is a broad activity area, which includes:

- supporting local arts, culture, events, sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.

We fund, enable and deliver community events and experiences that enhance identity and connect people.

We fund, enable and deliver arts and culture experiences that enhance identity and connect people.

Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.

We provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

We provide community centres and hire venues that enable Aucklanders to run locally-responsive activities, promoting participation, inclusion and connection.

We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.

We provide safe and accessible parks, reserves and beaches.

We showcase Auckland's Māori identity and vibrant Māori culture.

#### Local planning and development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

#### Local environmental management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

We manage Auckland's natural environment.

#### Local governance

Activities in this group support our 21 local boards to engage with and represent their communities and to make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

There are no significant changes to the measures or targets for 2020/2021.



#### Tirohanga take pūtea whānui

#### **Financial overview**

Revenue, expenditure and capital investment by local activities for the Ōtara-Papatoetoe Local Board for the period 1 July 2020 to 30 June 2021.

Annual Budget Financials	2020/2021 (\$000)
Operating revenue	
Local community services	3,191
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	3,191
Operating expenditure	
Local community services	16,307
Local planning and development	1,115
Local environmental services	304
Local governance	1,014
Total operating expenditure	18,740
Net operating expenditure	15,549
Capital expenditure	
Local community services	7.818
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	7,818



#### Ngā Mema o tō Poari ā-Rohe o Ōtara-Papatoetoe

#### **Your Ōtara-Papatoetoe Local Board members**

Members' details



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#### Āpitihanga A: Kaupapa Auaha

#### **Appendix A: Advocacy initiatives**

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this draft local board plan but recognise the value it will add to the local community.

Key advocacy areas for Ōtara-Papatoetoe Local Board include:

Initiative	Description	Advocating to
Promote more reinvestment in the Transform Manukau area	The revenue gained from the sale of council-owned land in our local board area should be re-invested here for better infrastructure, community facilities and green spaces. Figures show that Manukau is projected to attain \$144m in sales revenue over the next 10 years.	Panuku, Governing Body
	Ensure the funds are prioritised for allocation to local area projects, such as the next stage of the Hayman Park wetlands and playground development and a playground.	
	Progress Manukau Sports Bowl plan as part of Transform Manukau	
	Seek a policy change to ensure revenue attained through sales within a transform, unlock or support area are reinvested into that area or within the local board area.	
	• Ensure any place making and place shaping will accommodate the projected influx of university students in the future.	
New Transform area: Ōtara	Make Ōtara a "transform area" and make use of the opportunity coming up with Manukau Institute of Technology (MIT) moving its south campus to Manukau. There will be amazing residential and commercial areas and, combined with existing council-owned community facilities and assets, Ōtara can be transformed.	Panuku, Governing Body
New civic and community hub in Papatoetoe	We are currently investigating the possibility of a community/civic hub in Papatoetoe. Currently Papatoetoe has no civic space where locals can participate, commune, celebrate and embrace their diversity. Increasing projected population within the Panuku Papatoetoe Unlock area should prioritise this project. We would be advocating to work with the governing body and Panuku to fill the need in this community that the board cannot fund on its own.	Governing Body and Panuku



#### Fit-for-purpose sports fields and community facilities that serve our local people

Seek opportunities to upgrade our local sports (sand-carpet, artificial or hybrid) fields and lights, in particular Papatoetoe Recreational Reserve, East Tamaki Reserve, Rongomai Reserve, Te Puke O Tara Park and Ngāti Ōtara Park. Also, the development, renewals and/or refurbishment of:

- Papatoetoe Town Hall and Chambers
- East Tāmaki Community Centre
- Hayman Park (stage 2) new playground
- Sutton Crescent land acquisition and development for public open space and Kolmar use
- Manukau Sports Bowl redevelop in accordance with new master plan.

#### Finalise local alcohol policy and reduce harm from alcohol

We will continue to advocate for the local alcohol policy to be made operative as soon as possible and to strengthen the Sale and Supply of the Alcohol Bill. The purpose and intent of the Sale and Supply of the Alcohol Bill needs to be strengthened. The southern boards have since long advocated to reduce harm from proliferation of off-licenses in the south. Areas in close proximity to local schools and dairies in the Ōtara-Papatoetoe need to be 'Dry Areas'.

The board has over the past years supported community groups to build their capacity to participate in District Licensing Committee (DLC) hearings. This is not enough.

- The local alcohol policy must be finalised.
- Barriers to community participation in the hearings process, including DLC hearing procedures, should be reduced.
- DLC membership should reflect the diversity and values of the community it serves.
- We will continue to support our communities by advocating to the governing body
  (and relevant committees) for the Signage Bylaw review to be used as an opportunity
  to effectively reduce exposure to alcohol marketing in the local board area and the
  wider Auckland region.

### Regional action and investment to reduce, minimise and manage waste

The board supports council's target for zero waste and asks for regional action and investment by:

- supporting a higher waste disposal levy with a concentration on commercial waste streams, construction and demolition waste, organic waste and plastic waste, which together contribute 80 per cent of Auckland waste
- managing illegal dumping by investing more resources for intervention and community-led projects
- advocating for stronger product stewardship requirements for businesses
- progressing Resource Recovery Centres in the south and exploring sites and alternative methods of rubbish disposal, for example clean burning.

Governing Body

Governing Body, central government

Affordable, warm and safe homes: Support the inclusion of social, affordable and well insulated housing in the local area	Advocate, collaborate and work with Kainga Ora, Mana Whenua, council and potential developers for high quality urban design, affordable, well insulated housing within the development mix. Advocate for solutions to homelessness including overnight shelters and emergency housing.	Governing Body Kainga Ora
Improve employment and training and entrepreneurship opportunities in the	Prioritise opportunities for youth especially those classified as NEET. The Southern Initiative, council departments, CCOs (such as Auckland Transport, Auckland Unlimited, Panuku), NGOs and central government to work together to:	Governing Body central government
outhern areas for	strongly advocate for local procurement - local jobs for local people	
young people	identify alignments to avoid duplication	
	seek innovative funding opportunities within council as well as externally.	
Prioritise public transport	The board continues to advocate for the following projects.	Auckland Transport, central government, Governing Body
through 'route protection', safer roads and connectivity	Light rail from Auckland Airport to Puhinui Station through State Highway 20b to Manukau and then through to Botany before considering any other corridors.	
	Elevator at Papatoetoe train station.	
	• Residential Speed Management – priority to Puhinui and in the areas near Aorere park.	
	Develop the Southern Spur rail line.	
	Intersection upgrade:	
	Ormiston Rd/Preston Rd/East Tamaki Rd	
	Realignment – St. George/Kolmar Rd/Wallace Rd.	
	Continue implementation of Greenways plan (Local Paths) for safe cycling and walking tracks.	
	Ensuring local transport network is accessible and safe for diverse communities, especially those with physical disabilities and school students in high risk areas.	



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