

# Puketapapa Local Board Plan 2011

Your voice for your community

## **Introduction**

Puketapapa is rich in diversity. In an area that is predominantly urban, we are blessed with a diverse range of natural environments that we value and care about: Manukau Harbour and its foreshore; our waterways; and the historic and culturally important volcanic features of Puketapapa (Mt Roskill) and Te Tatua a Riukiuta (Three Kings). We want to ensure that these natural areas are protected for people and for nature.

Puketapapa is also rich in ethnic diversity and our diverse communities provide us with unique opportunities and challenges as many of our people have migrated to Puketapapa. It is important to develop a local identity that brings our people together and reflects the cultural tapestry of our community.

Our people also find themselves in diverse social and economic situations. Reducing inequalities and enabling everyone to be fully involved in the community is a key priority for us. We want our residents to be well-housed, feel safe, be well educated, be healthy and have opportunities for skilled employment and active recreational pursuits.

Enhancing public transport options and opportunities for active modes of transport such as walking and cycling is important to ensure that our community can move around our area easily.

## **Chair's message**

These are exciting times; as residents of Puketapapa/Mt Roskill you are now shaping the future of our place. Your aspirations reflected in this Local Board Plan will guide decisions to allocate resources for infrastructure and community activities. The Board is excited about the depth and quality of the submissions and looks forward to seeing your ideas become a reality.

**Richard Barter**  
**Puketapapa Local Board Chair**

## **Puketapapa Local Board Initiatives**

**To make our vision and priorities a reality, we will focus on a number of key projects and initiatives over the next three years. Here is a snapshot of some of the things we propose to do in your local community.**

- **Wesley**

Restoration planting and naturalisation projects along Oakley Creek

Owairaka Bridge - linking Under wood Park and Owairaka Reserve

Implement the Walmsley Park/ Under wood Park concept plan

War Memorial Park path upgrade

Improved crossings over Sandringham Road Extension and Dominion Road to improve pedestrian safety and support active transport modes

- **Mt Roskill**

Develop a volcanic cone management plan for Puketapapa (Mt Roskill)

Implement the Keith Hay Park concept plan Planning for mixed-use development at Stoddard Road/May Road

Attracting economic investment and businesses to our business areas

Advance the Avondale - Southdown rail link.

Mt Roskill village centre upgrade

- **Three Kings**

Plan for the future development of Three Kings Quarry and the surrounding area

Improve linkage between Fearon Park and Harold Long Reserve

Develop a volcanic management plan for Te Tātua a Riukiuta (Three Kings)

- **Lynfield**

Implement safety improvements and park upgrade at Lynfield Reserve

- **Manukau Harbour foreshore**

Ongoing pine tree removal, weed management and eradication, and pest control

Develop a management plan and implement proposed upgrades  
Continue to develop the Manukau Harbour foreshore pathway

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## The Purpose of your Local Board Plan

This plan is about Puketapapa expresses what we, your local board members, have heard and learnt from you so far. It contains the aspirations and priorities you have for your community.

This plan sets the framework that will guide our decision-making and actions for the next three years. We will use this plan to guide:

- Our decisions on local activities.
- Our input into the regional activities and decisions of the Auckland Council, including development of regional strategies like the Auckland Plan.
- How we work with other agencies that play a key role in our area (such as central government agencies and council-controlled organisations).
- How we work with other local boards where we share similar interests.
- How we work with and support our community groups.

This plan provides us with the framework to represent you. It also provides the flexibility to cope with change that will happen during the next three years. During this time we will continue to work closely with all sectors of our community to understand your ongoing needs, issues, and priorities.

## The Role of your Local Board

Local boards were set up to enable decisions to be made democratically for and on behalf of our communities. We have also been established with the purpose of promoting social, economic, environmental and cultural well-being for our current and future communities.

Local boards have a wide-ranging role. We make decisions on local matters, provide local leadership and work with you to build strong local communities. For the purposes of this plan, we have broken down our role into four areas:

**Lead:** We have the decision-making responsibility for a wide range of local activities.

**Advocate:** We act as advocates on your behalf with other Auckland Council entities, such as Auckland Transport, as well as external agencies, like central government departments.

**Fund:** We fund other organisations through community grants and other funding arrangements.

**Facilitate:** We engage and work with organisations in our area to represent and promote their interests.

## Your Voice

### **Consulting with our communities was an important part of developing this plan**

To assist us with developing our draft plan, we listened to your views at meetings and gathered information informally through other means. We then went through formal consultation, where you made written submissions. We held hearings, considered all submissions fully and then made changes to our plan based on your feedback.

### **During this process, we heard some powerful messages from you that helped shape this local board plan. Here are just a few.**

- Easier access to get across the city
- Identify, protect and celebrate our heritage
- Our town centres should be clean, thriving and attractive to be in
- I like the character brought about by different ethnic groups in my neighbourhood
- Develop a strong sense of identity for Puketapapa
- Want Puketapapa to have the feeling of a large family... where everyone takes care of one another
- Invest in our volcanic reserves
- Our community needs a heart
- Positive opportunities for youth to reduce crime and negative perceptions
- Create local employment opportunities

## Priorities

**We will focus on a number of priority areas over the next three years to deliver tangible improvements for our communities. These are all of equal importance. The priorities are outlined below and discussed in more detail in the following pages of this plan.**

- Improving and enjoying our parks and natural environment
- Creating quality places for our people
- Bringing out people together
- Building local prosperity
- A transport system that meets our needs
- Revitalising our town centres

### **Priority: Improving and Enjoying our Parks and Natural Environment**

**We will care for and improve our parks and natural environment to increase our use and enjoyment of these valued areas.**

We have many valuable opportunities to experience nature and open space within our predominantly urban area. We will care for and protect these stunning natural environments for our people to enjoy and experience. We value the role of Mana Whenua (local iwi authorities) as kaitiaki (guardians) and will work in partnership with them to manage our natural and cultural heritage.

#### **Manukau Harbour foreshore**

The Manukau Harbour foreshore forms the southern boundary of Puketapapa and provides us with an unrivalled opportunity on the Auckland Isthmus. Stretching along this coastline is the largest coastal native forest on the Auckland Isthmus. This key habitat for native flora and fauna has the potential to form the backbone of a series of ecological corridors across the Isthmus for native birdlife. Significant cultural heritage sites are located along the coastline reflecting the Manukau Harbour's rich Maori and European history.

We want to work towards a comprehensive management plan for the foreshore area. In the short-term, the board is progressing a biodiversity management plan for the foreshore, which will inform the long-term strategy and actions. We will also develop a unified governance structure with other local boards adjoining the

Manukau Harbour to implement a regional vision for a clean, safe and accessible harbour and foreshore.

We will enhance the foreshore with the help of the community. An active team of volunteers gives hundreds of hours every year to plant trees, clean up litter, and trap pests along the foreshore. However, there is much more that needs to be done. Walkways need to be built and repaired to give the community access to this local gem. Signage must be improved so that people can learn about the cultural and ecological significance of the area. Strategies need to be developed for the protection and appropriate restoration of identified heritage sites. In particular, we want to prevent the loss of the historic changing sheds at Waikowhai Bay. We need to take further significant action to control weeds and invasive pine trees. We will implement initiatives that build on existing ecological, recreational and heritage values. We will encourage and support community-led initiatives that care for our natural environments in order to develop a sense of community ownership and pride in these areas.

Waikowhai Park is considered the main reserve along the foreshore and was once used as a landfill. While the current effects caused by discharges from the closed landfill are minor, the board supports ongoing monitoring and will advocate for works to address stability and leachate issues as soon as possible.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
<b>Manukau Harbour foreshore</b>			
Support ongoing pine tree removal, weed management and eradication, and pest control along the Manukau Harbour foreshore with the involvement of local community groups	Lead/fund	\$265,000*	1-15 years
Develop a management plan for the Manukau Harbour foreshore and implement proposed upgrades	Lead	\$250,000	Ongoing
Continue to develop the Manukau Harbour foreshore pathway with a long-term view to connecting the whole coastline from Avondale to Onehunga	Lead	\$3,750,000	1-15 years

\* This project will be carried out as part of a 15 year programme. The cost shown is for the first three years only.

## **Manukau Harbour foreshore contains the largest stand of native bush on the Auckland isthmus**

### **Our volcanic maunga**

Our volcanoes, Puketapapa (Mt Roskill) and Te Tātua a Riukiuta (Three Kings) and in particular their volcanic cones, are physical representations of the natural and cultural heritage of the Puketapapa area. We want to embrace and celebrate this heritage as part of our community identity and enable people to learn about the significance of these sites. These volcanic features are waahi tapu (sacred sites) and sites of cultural significance to Mana Whenua. Both maunga (volcanic cones) have been subject to significant abuse, neglect and alteration over many years and the community has clearly signalled its wish for significant attention and resourcing to restore them to a fit state. As an early indication of this commitment, the board will advocate for the removal of the water reservoir on top of Te Tātua a Riukiuta's last remaining cone, known locally as Big King. We clearly signal our intent to form meaningful partnerships with Mana Whenua, the Auckland Council governing body, and our local community to develop volcanic cone management plans and prioritise capital investment for both Puketapapa and Te Tātua a Riukiuta.

### **Our parks, reserves and green spaces network**

We have some fantastic parks and reserves that provide a wide range of opportunities for our residents to be physically active, to relax, and to experience nature. We want to improve the quality of our parks and reserves by making our parks safer, accessible to all, smoke-free, more attractive and easier to access; providing signage and upgrading playgrounds, sportfields and carparking. The Molley Green Reserve upgrade has brought a community together and developed a focal point and a sense of pride for the Roskill South community. We want to use this community building experience as a model for the future development of our community parks and playgrounds. Our community will help us identify the priorities.

To meet local and regional needs, we will develop and increase the capacity of sports grounds, particularly Keith Hay Park and Fearon Park/Harold Long Reserve. Keith Hay Park is one of Auckland's most used sporting hubs, providing opportunities for walking, cycling, gymnastics, swimming, softball, soccer and cricket. We will work with stakeholders of both Keith Hay Park and Fearon Park/Harold Long Reserve on major redevelopment proposals that will address capacity issues and provide more Aucklanders with the opportunity to use these parks.

We will work towards creating the "Puketapapa greenways" network that will stretch across Puketapapa linking our parks, reserves and green spaces through green and ecological corridors. This long-term project will give people the opportunity to walk or cycle across our community, experiencing our natural environment and parks as they travel. We will introduce interpretative signage

along the greenways network so that people can learn about the built, natural and cultural heritage of the area. Significant opportunities exist along Oakley Creek and the Manukau Harbour coastline to improve the ecological value and access to these significant natural areas, particularly when partnering with Mana Whenua, community groups and other Auckland Council local boards.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
<b>Our volcanic maunga</b>			
Work with the governing body, iwi, and the local community to ensure that a management plan and capital investment is prioritised for our maunga, Puketapapa and Te Tatua a Riukiuta	Advocate	Regional budget*	1-3 years
<b>Our parks, reserves and green spaces network</b>			
Implement restoration planting and re-naturalisation projects along Oakley Creek as part of the Puketapapa Greenways Project	Lead/fund	\$150,000	1-15 years
Implement the Walmsley Park/Underwood Park concept plan	Lead	\$605,000	1-4 years
Implement the Keith Hay Park concept plan	Lead	\$2,360,000	1-5 years
Improve linkage between Fearon Park and Harold Long Reserve by re-configuring sports codes	Lead	\$1,310,000	1-3 years
Implement safety improvements and park upgrade at Lynfield Reserve	Lead	\$260,000	1-3 years
Streetscape landscaping – Mt Roskill/Wesley/ Waikowhai	Lead	\$53,000	1 year
Implement Molley Green Reserve concept plan in consultation with the Roskill South community	Lead	\$173,000	1-4 years

\* Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

## **90% of Puketapapa's land cover is urban**

### **Priority: Creating Quality Places for our People**

**As our community grows, we will create places that are enjoyable to live in and improve the quality of life for our people.**

Our population is predicted to grow by an additional 10,500 residents by 2031. We do not want this future growth and development to compromise our highly-valued natural areas, built and cultural heritage and open spaces. We want to make sure that growth brings positive changes to our area that reflect the needs of our diverse community.

We will advocate for mixed-use, higher density development (business, housing and community use) within our local town centres and along transport corridors such as Dominion Road, Hillsborough Road, Mt Albert Road and Stoddard Road. This will contribute to the revitalisation of our town centres and reduce the need to drive, by providing good connections between housing, public transport, local shops, businesses, and community spaces. We also want to integrate into our town centres and new developments, safe, attractive and enjoyable public spaces for our community to meet in.

There are many opportunities to improve housing in our area, especially in our more deprived areas of Owairaka, Wesley, Mount Roskill and Roskill South. We will work with developers and Housing New Zealand to ensure that new and redeveloped housing areas incorporate quality parks and public spaces, and a range of housing types that meet the needs of our residents, including affordable housing. We will promote the construction of houses from good-quality materials that provide sufficient space and light and ensure that infrastructure such as wastewater can cope with increased loads.

As our area develops, we also want to embrace Puketapapa's built, cultural and natural heritage (including our trees). We will conduct a comprehensive heritage survey to identify our remaining heritage features for preservation and protection and implement a programme of interpretative signage at our significant sites so our people can learn about our area's heritage. Making our heritage known and sharing it with others will help create a sense of place and contribute towards building an identity for Puketapapa.

## **Future development of Three Kings Quarry**

Situated in close proximity to the Three Kings town centre off Mt Eden Road is the 15 hectare Three Kings Quarry. Winstone Aggregates own and operate the quarry and intend to cease quarrying operations in the near future. The quarry has been identified as a key site for development and presents significant opportunities for redeveloping the surrounding Three Kings area.

A development plan is a priority to provide certainty to our community and ensure that we benefit from the wide-ranging opportunities that this site presents to improve the Three Kings area. We see a great opportunity to increase open space in our area and to address the low level of open space in the neighbouring Albert-Eden Local Board area directly to the north of Three Kings. We will lead a design-led process working with the quarry owner, community groups, adjoining land owners, Albert-Eden Local Board and Mana Whenua to identify desired future end-use options for the quarry site and the surrounding area.

We want to maximise the level of public open space and protect and enhance the volcanic landscape and views to and from Te Tatua a Riukiuta. We want to improve connections to and between Te Tatua a Riukiuta, other existing open spaces, Three Kings town centre, surrounding housing and the quarry site. In association with other major adjoining landowners, we will seek to incorporate surrounding land uses into the redevelopment of the quarry to ensure the best possible outcome for the community. We will continue to promote filling and contouring practices that do not constrain the final end use of the quarry site and the surrounding area.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Develop an area spatial plan for the future development of Three Kings Quarry and the surrounding area	Lead	Regional budget	18 months to 3 years
Undertake a comprehensive planning exercise for Stoddard Road/May Road that provides for mixed use development and integrates with the Avondale-Southdown rail link	Lead	\$100,000	5 years
Work with Housing New Zealand and developers to ensure that all housing areas develop in a way that supports a good quality of life for our residents	Advocate	*	Ongoing
Conduct a comprehensive heritage survey to identify heritage features for preservation and protection	Lead	\$150,000	1-3 years
Implement a programme of interpretative signage at our significant heritage sites	Lead	\$30,000	1-3 years

\* Advocacy projects are not part of the local board's budget and have generally not been costed unless they are of a significant scale and are well defined.

## **Priority: Bringing our People Together**

**We want to build a strong identity for our community, while celebrating and supporting our diversity.**

### **Supporting our ethnic diversity**

Puketapapa is ethnically diverse. In addition to our settled European, Maori and Pacific communities, Puketapapa is home to many new migrants. Half of our people are born overseas, the highest number in the region. We have the largest Asian population in the Auckland region, predominantly Chinese and Indian people, as well as the largest Somali population. We also acknowledge the role our Mana Whenua play.

Our ethnic and migrant communities bring a unique cultural richness that we value and want to recognise and celebrate. This diversity also presents challenges. Many in our community do not speak English. We want to ensure that our ethnic and migrant communities feel accepted and comfortable, and are fully engaged and valued in our community. To assist with this, we will ensure that these communities have a strong voice by developing community leadership and working with agencies and networks that support these communities and understand their needs.

### **Strengthening community**

There is a strong community desire to bring our diverse people, including our children and older people, together and build an identity for Puketapapa. Our residents want to strengthen community unity by knowing their neighbours and understanding each other better. We will support and create opportunities for collaboration such as community gardening and arts initiatives. We will encourage all residents to give voice to their aspirations and ideas and we will continue to support the strong Roskill Community Network.

We will support more local events and experiences that engage our diverse communities. Local events strengthen our community by building relationships, creating cultural understanding, empowering our local people, and breaking down barriers that hold groups back from being fully involved in the community.

Creating community spaces or hubs where connections can happen is another way that we can bring our communities together. Puketapapa has a community centre and a youth zone in Wesley, three community halls and 27 community leases, where community organisations operate from council-owned premises. We will monitor these facilities and tenancies to make sure they optimize services for our people, clubs and groups. We will investigate options for improving safety and visibility around the Wesley Community Centre and Roskill Youth Zone hub. We can also provide better physical linkages between our

geographically spread communities and facilities and coordinate programmes and initiatives to prevent duplication and promote working together.

We encourage sporting opportunities and multi-agency partnerships (i.e. with schools and clubs) that will improve the delivery of sport and recreation as sport can create a shared culture and strengthen communities.

### **Providing positive opportunities for youth**

The areas of Owairaka, Wesley, Mt Roskill, and Roskill South have more children and young people than other areas of Puketapapa. These areas are also more deprived. Ensuring the wellbeing of our youth is a priority for our community and this is reflected by the strong youth network operating in the area – Central West Youth Providers (CDub). We will continue to work with CDub and other community groups and stakeholders to create positive opportunities and pathways for our youth so antisocial behaviour and youth gangs are discouraged. We also want to encourage our young people to be involved in mentoring youth.

We need coordinated youth resources promoting quality education, employment, and training outcomes to meet the needs of our youth. We need to ensure that our youth across Puketapapa can access these resources. This will bring our youth together and break down geographical and cultural barriers. It is important that the Roskill Youth Zone in Wesley is easily accessible by youth from across Puketapapa to develop their sense of pride and ownership in this new facility. We also need to increase the network of space available for youth in our area, particularly in Three Kings and Roskill South.

### **Reducing harm**

We want to live in a community that is free from harm caused by alcohol, gambling, drugs, and violence in the home. A recent consultation exercise asked our children and young people what putting them first meant. One of the priority actions identified for this area and reflected by the following feedback comments was more caring and safer communities and homes.

**"That your parents care for you"**

**10yrs, Male, Puketapapa**

**"Caring and helping me and my family so we can be safe in Auckland"**

**8yrs, Female, Puketapapa**

We will advocate for our community to have a far more direct role in decisions about liquor licensing. We will work with our community to develop a local liquor policy. This will give the community a much higher level of influence over notification of licensing requests, hours of operation, and the overall number of outlets as well as all other relevant factors relating to liquor and its accessibility

within Puketapapa. We want a sinking-lid policy applied to gambling machines in our area that does not allow relocation of machines.

We will support the work of agencies working toward reducing preventable harm in our community.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Increase local events that provide opportunities for our ethnically diverse communities to connect and build a shared identity	Lead/ fund	\$30,000 each year	Ongoing
Undertake a youth needs assessment incorporating a youth summit and develop an action plan to provide coordinated resources for youth	Lead	\$14,000	1-2 years

## **Priority: Building Local Prosperity**

**We will improve the prosperity of our residents by reducing inequalities and enabling the provision of skilled employment opportunities and pathways in Puketapapa.**

There are some households and communities in our area such as Mt Roskill, Roskill South, Wesley and Owairaka that do not enjoy the same levels of opportunity and wellbeing as other parts of Puketapapa. We want to improve the economic prosperity of all our communities by increasing employment and facilitating the creation of skilled jobs in our area that pay our people more. We will work with our business community to identify how we can ensure that our local businesses thrive.

There is capacity for business growth in Puketapapa around Carr Road, Stoddard Road and May Road. Given the proximity of these areas to the city centre, motorways, future rail links and a large working population, Puketapapa is well positioned for businesses to establish. We want to attract small and medium sized businesses and enterprises that provide skilled employment opportunities for our residents such as high-end manufacturing. We will ensure that the required infrastructure is in place for a business-friendly Puketapapa. We want to encourage the establishment of business clusters in Puketapapa that complement and build on the cultural capital of our ethnic communities. These may include the creative and gourmet food manufacturing industries.

We need to create employment pathways to skilled jobs in the area, particularly for migrants and youth. Many migrants have difficulty finding jobs that suit their circumstances or jobs matching their skills and experience. We will support coordinated programmes that prepare migrants for the New Zealand workplace and work with the business sector and migrant interest groups to facilitate the transition to employment and establishing businesses. We support the concept of a migrant enterprise hub and other social enterprise initiatives.

We will work with Auckland Tourism Events and Economic Development (ATEED), local schools and training providers to develop a strategic approach towards education, training and retraining opportunities for our residents, and in particular, for youth.

We want to facilitate and attract training opportunities that enable our residents to find skilled employment, particularly relating to the trade industry, green industries, innovation, and information technology.

There is huge potential for environmental tourism opportunities on the Manukau Harbour. We will work with ATEED and the Manukau Harbour governance structure to advance and promote these opportunities.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Attract employment training opportunities and skilled jobs to Puketapapa	Facilitate	No direct cost	Ongoing
Develop a strategy to encourage and support business/industry clusters that we want to establish in our business areas	Lead	\$90,000	18 months to 3 years

## **Priority: A Transport System that Meets our Needs**

**We want to make it easy for our people to get around, while reducing the impact of traffic using the road network in our community.**

### **Reducing the impact of traffic on our community**

Puketapapa contains the main arterial roads of Dominion Road, Sandringham Road, and Mt Eden Road that link to the city centre, and also contains key intersections that lead to the South-Western Motorway. At peak times, these roads become very congested by traffic passing through our area making it difficult for our people to get around. This congestion also creates a barrier for pedestrians trying to safely cross these busy roads. Residential streets experience problems from car users seeking alternative routes to the congested main arterials and from on-street parking by commuters. We will address these issues by advocating to Auckland Transport, the agency responsible for local and regional transport, for actions that relieve congestion and improve safety along our main arterial roads and by investigating options such as resident permit parking.

### **Reducing our reliance on the car**

We want to reduce our reliance on the car by improving public transport opportunities and providing attractive alternatives for our residents. We want to better connect our neighbourhoods with our town centres; our community services and facilities; and our public transport links into Auckland city centre. We need to improve the poor east-west public transport links across our area by investigating and advocating for options such as small feeder buses. We also want to see travel plans developed for the facilities in our community that attract large numbers of people such as Keith Hay Park and the Mt Roskill school campus. We want to provide opportunities for people to access these facilities by means alternative to the car. It is not an option to keep building more and more car parks to cater for increasing numbers using these popular local facilities.

### **Avondale-Southdown rail corridor**

One important public transport initiative in our area is the proposed Avondale-Southdown rail link that will connect West Auckland with South Auckland via Puketapapa. It will also provide passenger rail services from these areas to the airport, in conjunction with the proposed airport rail link. The Avondale-Southdown rail link is essential to achieving many of the strategic priorities and aspirations for Puketapapa and the wider Auckland area. It will complete the rail network across Auckland and foster business growth and revitalisation at Stoddard Road, Carr Road and Three Kings.

Most of the rail corridor is already designated and the project has been proposed for more than 60 years. We want to secure a commitment to deliver this project during 2025-2030.

The planning phase should happen over the next 10 years, including completing any required designations, so when funding is confirmed, the delivery phase can start without delay. We will also seek to have the project delivered in stages (eg, Mt Albert to Dominion Road) where this enables part of the project to be completed earlier.

### **Creating well connected and accessible places**

Puketapapa has a relatively good network of off-road cycling infrastructure. We want to build on this by developing a network of “greenways” across the area. These greenways will provide safe and attractive walking and cycling links between our town centres and neighbourhoods, parks and green spaces, community services and facilities, schools and public transport links. This will improve the connectivity of our community, provide environments that encourage people to be more physically active, and attract tourists to the Puketapapa area.

There are already some strong linkages in our area such as the pathways around Keith Hay Park, along State Highway 20 and through Walmsley and Underwood Parks. This network will be strengthened by the board’s recent decision to extend this pathway through War Memorial Park to May Road. Improving the connectivity across Sandringham Road Extension and Dominion Road is a priority. This will improve pedestrian safety and provide better active transport connections through to the Mt Roskill school campus.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Secure a commitment to advance the Avondale-Southdown rail link in the period 2025-2030	Advocate	*	Ongoing
Improve east-west public transport link services across the Puketapapa area	Advocate	*	2-5 years
Owairaka Bridge - construct a pedestrian bridge across Oakley Creek linking Underwood Park and Owairaka Reserve	Lead	\$150,000	1 year
Upgrade the path through War Memorial Park	Lead	\$240,000	1 year
Work with Auckland Transport to create strong pedestrian/cycling linkages across Sandringham Road Extension and Dominion Road that support active modes of transport from Richardson Road to Mt Roskill school campus	Advocate	*	1-3 years

\* Advocacy projects are not part of the local board’s budget and have generally not been costed unless they are of a significant scale and are well defined.

## **Priority: Revitalising our Town Centres**

**We want thriving and attractive town centres with a strong sense of place.**

The community has a strong desire to improve the appearance of our town centres, particularly Mt Roskill village and Three Kings, to make them inviting places for our people to visit, shop and do business. We want attractive shop frontages and canopies, footpaths that are clear of store stock and attractive public spaces that have a positive impact on the look and feel of town centres. As our town centres are upgraded, we will work with our communities to determine the appropriate standards for services like street cleaning.

We want our town centres to be busy places where things happen. We want our town centres to have community spaces for our people to interact and for gatherings to take place. We will investigate developing a public space in Mt Roskill village as a priority. We also want our town centres to be destinations that offer something unique in our local area. The Mt Roskill village has many heritage buildings that contribute to the village atmosphere. We will encourage any upgrades and new development to retain these buildings and to enhance and be sympathetic to the village feel.

For our town centres to be busy, our people also need to feel safe. We will work with businesses and community police to identify and undertake improvements to prevent crime, tackle graffiti and improve perceptions of safety.

We will support business associations establishing in Mt Roskill village, Roskill South, Three Kings, Carr Road and Stoddard Road to encourage businesses to have pride in their appearance and to build the capability of our local businesses. Puketapapa is the only local board area on the Auckland isthmus that does not have a Business Improvement District (BID) already established and this lack of investment is reflected in the quality of our town centres. BIDs are a partnership between the council, the business community and other stakeholders that are funded by a targeted rate levied on commercial properties within a defined area. Funds from targeted rates are allocated to business associations to deliver business development initiatives. These programmes have been effective generators of town centre improvements in other areas and we will look to establish them here.

Our local centres should also recognise and promote a locally distinct identity and brand for Puketapapa. This will foster local pride and unify the community. Wherever possible, this identity will be reflected in buildings, public art, murals, planting, signage and public spaces.

<b>Key project/initiative</b>	<b>Our role</b>	<b>Est. cost</b>	<b>Est. timing</b>
Mt Roskill/Dominion Road village centre upgrade	Lead/facilitate	\$500,000	1-3 years
Establish business associations and BIDs in our town centres and business areas	Facilitate	Targeted business rates	Ongoing
Investigate options for securing an open public space in the Mt Roskill town centre	Lead	Within existing budgets	1-2 years

## Indicative Budget

Section 20 of the Local Government (Auckland Council) Act requires an indicative budget for the following three financial years to be included in Local Board Plans. This indicative budget is required to be based on estimated funding set out in the Auckland Council's current Long Term Plan, covering the period from 1 November 2010 to 30 June 2019. It is also required to show how any expenses that exceed that funding level are proposed to be met from one or more local revenue sources.

The indicative budget for the three years from July 2012 to June 2015 is set out on the following pages. When reading this budget, it is important to note that the local board's actual budget will look quite different over the next three years for a number of reasons.

- This is an indicative budget only. It does not contain all of the detailed projects or activities that the local board may seek to implement over the next three years. These will be developed as part of the local board agreement that is incorporated in Auckland Council's annual plan each financial year.
- It has also been developed in a unique situation. The new council structure is still bedding in, decisions have not yet been made on long term direction through the Auckland Plan, and policies, such as the funding policy for local boards, have not yet been developed. Auckland Council continues to work to refine how costs are attributed and allocated

to local boards. Many of these issues will not be resolved until Auckland Council's 2012-2022 Long Term Plan is adopted in June 2012.

- This indicative budget is based on the levels of service for the local board area set out in the current Long Term Plan for the 2010/11 year and carried forward into the Local Board Agreement for the 2011/2012 year. Any proposed variations are noted in this plan. These levels of service set out the standard to which local services will be provided. The starting point is that levels of service reflect those delivered by the former Auckland councils.
- While the Local Government (Auckland Council) Act requires the local board to identify how any expenses in excess of the estimated available funding are proposed to be met from one or more local revenue sources, it is not known at this stage whether any additional funding will be required. However, if there is a shortfall, it is likely to be funded through a mix of sources. This could include local revenue sources and possibly also some non-local sources, such as general rates and development contributions. The way these and other funding sources will be used will only be confirmed once the Revenue and Financing policy and Local Board Funding policy have been adopted.
- The local board's actual budget for each year, including how it is funded, is subject to agreement with Auckland Council's governing body as part of the negotiation of the annual Local Board Agreement.

\$000	2012/2013			2013/2014			2014/2015		
	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan
<b>Operating Expenditure Activities</b>									
<b>Community activities</b>									
Local Community Development Programmes	-	14	14	-	-	-	-	-	-
Local Community Facilities	1,007	-	1,007	1,040	-	1,040	1,072	-	1,072
Local Community Grants, Information and Advice	-	-	-	-	-	-	-	-	-
Local Community Safety Programmes	-	-	-	-	-	-	-	-	-
Local Library Facilities and Services	1,311	-	1,311	1,341	-	1,341	1,380	-	1,380
<b>Total community activities</b>	<b>2,317</b>	<b>14</b>	<b>2,331</b>	<b>2,380</b>	<b>-</b>	<b>2,380</b>	<b>2,453</b>	<b>-</b>	<b>2,453</b>
<b>Lifestyle and culture activities</b>									
Local Arts Programmes	-	-	-	-	-	-	-	-	-
Local Arts Facilities	-	-	-	-	-	-	-	-	-
Local Arts Grants and Advice	-	-	-	-	-	-	-	-	-
Local Events	20	30	50	21	30	51	22	30	52
Local Parks	3,257	100	3,357	3,417	150	3,567	3,577	-	3,577
Local Recreation Programmes	-	-	-	-	-	-	-	-	-
Local Recreation and Leisure Facilities	397	-	397	409	-	409	420	-	420
Local Recreation Grants and Advice	-	-	-	-	-	-	-	-	-
<b>Total lifestyle and culture activities</b>	<b>3,674</b>	<b>130</b>	<b>3,804</b>	<b>3,847</b>	<b>180</b>	<b>4,027</b>	<b>4,019</b>	<b>30</b>	<b>4,049</b>
<b>Economic activities</b>									
Local Business Area Planning and Infrastructure	-	190	190	-	-	-	-	-	-
Local Street Environment and Town Centres	823	53	876	866	-	866	905	-	905
<b>Total economic activities</b>	<b>823</b>	<b>243</b>	<b>1,066</b>	<b>866</b>	<b>-</b>	<b>866</b>	<b>905</b>	<b>-</b>	<b>905</b>
<b>Planning and regulation activities</b>									
Local Boards Plans and Agreements	141	-	141	145	-	145	150	-	150
<b>Total planning and regulation activities</b>	<b>141</b>	<b>-</b>	<b>141</b>	<b>145</b>	<b>-</b>	<b>145</b>	<b>150</b>	<b>-</b>	<b>150</b>
<b>Environmental activities</b>									
Local Environmental Programmes	-	280	280	-	103	103	-	92	92
<b>Total environmental activities</b>	<b>-</b>	<b>280</b>	<b>280</b>	<b>-</b>	<b>103</b>	<b>103</b>	<b>-</b>	<b>92</b>	<b>92</b>
<b>Governance activities</b>									
Local Governance and Advocacy	859	-	859	882	-	882	908	-	908
<b>Total governance activities</b>	<b>859</b>	<b>-</b>	<b>859</b>	<b>882</b>	<b>-</b>	<b>882</b>	<b>908</b>	<b>-</b>	<b>908</b>
<b>Total operating expenditure allocated to local board</b>	<b>7,813</b>	<b>667</b>	<b>8,480</b>	<b>8,120</b>	<b>283</b>	<b>8,403</b>	<b>8,434</b>	<b>122</b>	<b>8,556</b>

\$000	2012/2013			2013/2014			2014/2015		
	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan	Baseline	Change	Proposed plan
<b>Capital Expenditure Activities</b>	-	-	-	-	-	-	-	-	-
<b>Communities activities</b>	-	-	-	-	-	-	-	-	-
Local Community Facilities	447	-	447	463	-	463	477	-	477
Local Community Safety Programmes	-	-	-	-	-	-	-	-	-
Local Library Facilities and Services	-	-	-	62	-	62	-	-	-
<b>Total community activities</b>	<b>447</b>	<b>-</b>	<b>447</b>	<b>525</b>	<b>-</b>	<b>525</b>	<b>477</b>	<b>-</b>	<b>477</b>
<b>Lifestyle and culture</b>	-	-	-	-	-	-	-	-	-
Local Arts Facilities	-	-	-	-	-	-	-	-	-
Local Events Facilities	-	-	-	-	-	-	-	-	-
Local Parks	-	1,140	1,140	-	1,928	1,928	-	2,390	2,390
Local Recreation and Leisure Facilities	-	-	-	-	-	-	-	-	-
<b>Total lifestyle and culture activities</b>	<b>-</b>	<b>1,140</b>	<b>1,140</b>	<b>-</b>	<b>1,928</b>	<b>1,928</b>	<b>-</b>	<b>2,390</b>	<b>2,390</b>
<b>Economic activities</b>	-	-	-	-	-	-	-	-	-
Local Street Environment and Town Centres	-	500	500	-	-	-	-	-	-
Local Business Area Planning and Infrastructure	-	-	-	-	-	-	-	-	-
<b>Total economic activities</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Environmental activities</b>	-	-	-	-	-	-	-	-	-
Local Environmental Programmes	-	-	-	-	-	-	-	-	-
<b>Total environmental activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Governance activities</b>	-	-	-	-	-	-	-	-	-
Local Governance and Advocacy	-	-	-	34	-	34	-	-	-
<b>Total governance activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34</b>	<b>-</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total capital expenditure allocated to local board</b>	<b>447</b>	<b>1,640</b>	<b>2,087</b>	<b>559</b>	<b>1,928</b>	<b>2,487</b>	<b>477</b>	<b>2,390</b>	<b>2,867</b>
<b>Total gross expenditure (excluding depreciation)</b>	<b>8,261</b>	<b>2,307</b>	<b>10,568</b>	<b>8,679</b>	<b>2,211</b>	<b>10,890</b>	<b>8,911</b>	<b>2,512</b>	<b>11,423</b>

Definitions for LBP budget tables

**Baseline:** This is the Local Board's budget contained in the current Auckland Council Long-term Plan, covering the period from 1 November 2010 to 30 June 2019

**Change:** These are changes proposed to the baseline budget by this Local Board Plan

**Proposed Plan:** This is the proposed indicative budget for the Local Board, including the proposed changes from the Local Board Plan

## **Our Local Board Member Portfolios**

### **Richard Barter**

#### **Transport**

Working with Auckland Transport, Input to the governing body in relation to the direction and priorities of Auckland Transport, First point of contact for Transport-related issues including infrastructure; public transport; and walking and cycling facilities and initiatives.

#### **Environment and Sustainability**

Environmental programmes, Stormwater quality projects, Local waste management plans and projects, Conservation programmes and projects, Working with Watercare and environmental/conservation groups, Attending relevant community group meetings or assisting with projects (e.g Friends of Oakley Creek).

### **Julie Fairey**

#### **Community Development**

Community development and programmes (e.g. migrant advice service, education, health), Community advisory services, Community facilities, Community engagement, working with other providers (e.g. Roskill South Oasis Early Years Services Hub).

### **Nigel Turnbull**

#### **Youth and Community Safety**

Youth, Community safety programmes, Graffiti reduction initiatives, First point of contact for all issues above.

#### **Regulatory and Planning**

Bylaws, Resource and buildings consents, Regional and local planning, Spatial plan input, First point of contact for regulatory and planning related matters.

### **Peter Muys**

#### **Economic Development and Town Centres**

Local centre branding and marketing, Local business events, Tourism, Improvements to local and town centres, International relations, CCO Liaison: working with TEED, Investments and Property CCOs, Local businesses and enterprises.

#### **Finance**

Community grants and funding, Tenders and contracts, Budgets, Local Board Agreements, Funding policy.

### **Ella Kumar**

#### **Arts, Culture, Sport and Recreation**

Recreation and sport programmes and facilities (e.g. Cameron Pool and Recreation Centre; Lynfield Recreation and Youth Centre), Libraries, arts and culture, Local events, CCO Liaison: working with Regional Facilities CCO, working with other providers (e.g. Community Leisure Management (CLM), James Wallace Arts Trust).

**Michael Wood**

**Parks, Open Space and Heritage**

Sports fields, local parks, trees, beaches, Local open space improvements and maintenance, Reserve management plans, Natural and cultural heritage.

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