

## Workshop Agenda Waiheke Local Board

**Date of Workshop:** Wednesday, 30 September 2020  
**Time:** 10.00 am  
**Venue:** 10 Belgium Street, Ostend

Time	Workshop Item	Presenter	Governance role	Proposed Outcome(s)
10.00am – 11.00am	<b>Discussion with Film Industry</b>	Kristian Eek Producer/Production Manager/NZAPG member Holly Franklin – Engagement Advisor - ATEED	Informal dissemination	Kristian will give a verbal update and take questions from the board.
11.00am – 12.00pm	<b>Long Term Plan Introduction Presentation</b> <u>Attachment:</u> Presentation	Jestine Joseph – Lead Finance Advisor	Informal dissemination	Keeping informed.
12.00pm – 12.30pm	Lunch			
12.30pm – 1.30pm	<b>Local Parks Management Plan - Te Huruhi Reserve discussion</b> <u>Attachment:</u> Presentation	Nicki Malone – Service and Asset Planning Specialist, Jessica Morris - Service and Asset Planner	Informal dissemination	Discussion on options for local parks management plan & Proposed new policy: encroachments
1.30pm – 2.30pm	<b>Fullers Discussion with Mike Horne</b>	Mike Horne – CEO Fullers Group Limited	Informal dissemination	Keeping informed.
2.30pm – 3.30pm	<b>Local Board Plan Discussion</b>	Mark Inglis – Local Board Advisor, Teresa Quin – PA/Office Manager and Fiona Gregory – Strategic Broker	Informal dissemination	Finalising the LBP document

**Role of Workshop:**

- (a) Workshops do not have decision-making authority.
- (b) Workshops are used to canvass issues, prepare local board members for upcoming decisions and to enable discussion between elected members and staff.
- (c) Workshops are not open to the public as decisions will be made at a formal, public local board business meeting.
- (d) Members are respectfully reminded of their Code of Conduct obligations with respect to conflicts of interest and confidentiality.
- (e) Workshops for groups of local boards can be held giving local boards the chance to work together on common interests or topics.

# LTP 2021-2031

# Setting the future direction for the community

## Waiheke Local Board

Jestine Joseph – Lead Financial Advisor

Financial Strategy and Planning

# Auckland Council-wide Context

# The 10-year Budget

- A statutory planning document
  - must be reviewed every three years
- A whole of group process
- Informed by financial context and strategic landscape
- An audited process
  - standards for performance measures and asset management planning

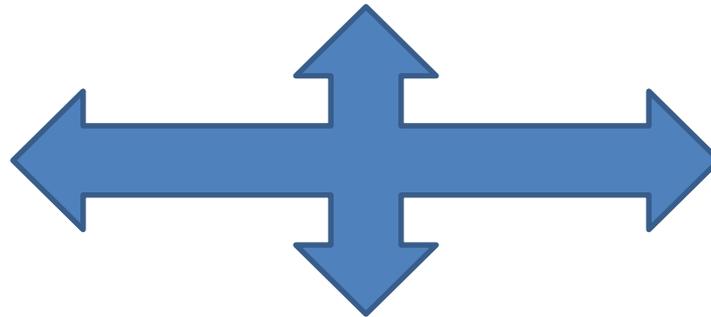
# 10-year Budget architecture

## Lenses – Review & alignment

How will we make sure that what we are planning aligns to our key strategies?

## Lanes – Key decisions

What are the 5-6 key issues to be resolved for this 10-year budget?



## Activity Areas – External focus

What are services and investments to be delivered over the next 3-10 years?

## Workstreams - Content & process

What are all the things we need to do to develop this 10-year Budget?

### Lanes – Key decisions

1. Climate change
2. Housing and growth infrastructure
3. Community investment
4. Water strategy and reform
5. Panuku funding model
6. Investment levels and funding levers

### Lenses – Review & alignment

1. Auckland Plan / Recovery
2. Climate
3. Development
4. Māori outcomes

### Activity Areas – External focus

1. Transport
2. Three waters
3. Parks & Community
4. City centre & local development
5. Economic and cultural development
6. Environmental management and regulation
7. Council support

### 13 Workstreams Content & process

### Other policies

1. Revenue & Financing Policy
2. Significance and Engagement Policy
3. Local Board Funding Policy
4. Allocation of Decision-Making
5. Airport Shareholding Policy

# Key decisions

Lanes – Key decisions	Key questions
Climate change	What key actions will we take to respond to climate change and how will this be paid for?
Housing and growth infrastructure	How will we respond to the need for significant infrastructure upgrades to support new housing and development across Auckland?
Community investment	What are the priorities for community investment and what will we do with our aging facilities?
Water strategy and reform?	What is the medium to long-term strategy for securing Auckland’s drinking water supply? What are the implications of the government’s water reform programme?
Panuku funding model?	Should we move Panuku to a more sustainable funding model?
Investment levels and funding levers	What are the right levels of capital and operating spending and what are the options to pay for this?

# Activity areas – external focus

How well aligned are our plans with our strategies? (Recovery / Climate / Development / Maori outcomes)  
 What are the key opportunities, risks and challenges over the next 3-10 years?  
 How do we measure the services we provide and our performance?

Activity area	Key Questions	Who
Transport	What does the refreshed ATAP mean for RLTP and RFT? How do we respond to changing PT demand?	AT
Three waters	Are updates required to the water quality programme?	Watercare / AC
Parks & Community	What changes are required to support communities?	AC
City centre & local development	What changes are needed to our city centre and town centre upgrade programmes?	Panuku / AC
Economic and cultural development	What at the opportunities post-merger? Future of stadia and museums?	RFA / ATEED
Environmental management and regulation	Are updates required to the natural environment programme?	AC
Council support	Opportunities for the corporate property strategy.	AC

# Involvement in the process “Team Auckland”

- Role of councillors
- Role of Local boards
- Council-Controlled Organisations
- Audit and Risk Committee
- Audit New Zealand

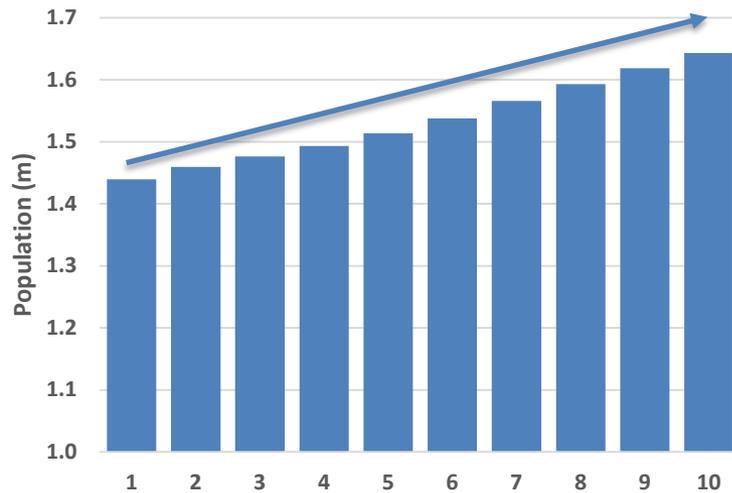
# Key considerations - COVID-19

- **Emergency Budget 2020/2021**
  - Key challenge – revenue hit
  - Debt and capital expenditure levers have enduring impacts
- **Revenue over medium term**
  - Length of hit to commercial operations at airport and port
  - Pace of return to public transport use
  - What will happen to development? – impact on consenting and DC revenue
- **Identifying challenges for next decade**
  - What does the “new normal” look like?
  - Will population growth return? Will it look the same?
  - Will the public look for different services from the council?

# Key considerations - trends

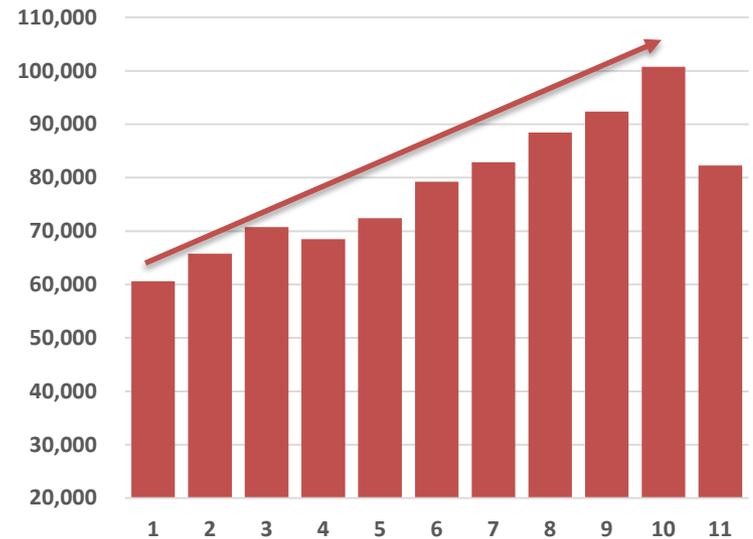
## Population growth

- Consistently growth over the last decade
- Grown by more than the population of Hamilton



## Public Transport

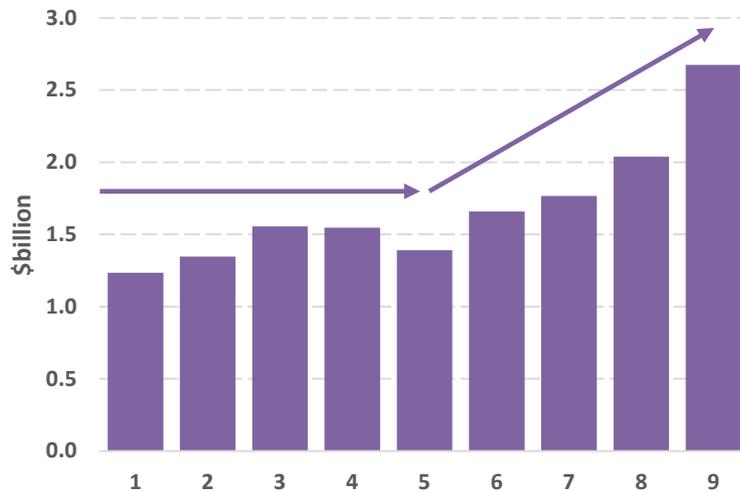
- Before COVID-19, grown more than 4x the rate of population growth over the last decade



# Key considerations - trends

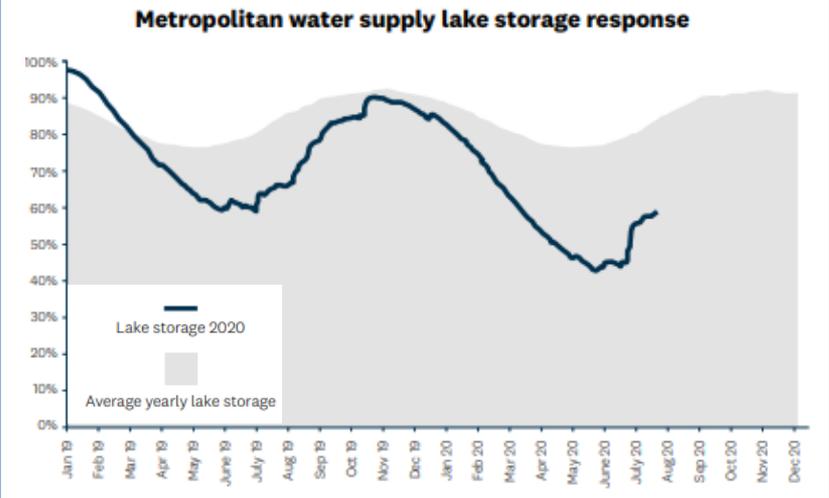
## Capital delivery

- The council group has ramped delivery rates over recent years, from 1.5 billion per annum to over 2 billion per annum.



## Climate change

- For example reduced rainfall will affect water supply and increased storm events will affect asset renewals requirement.



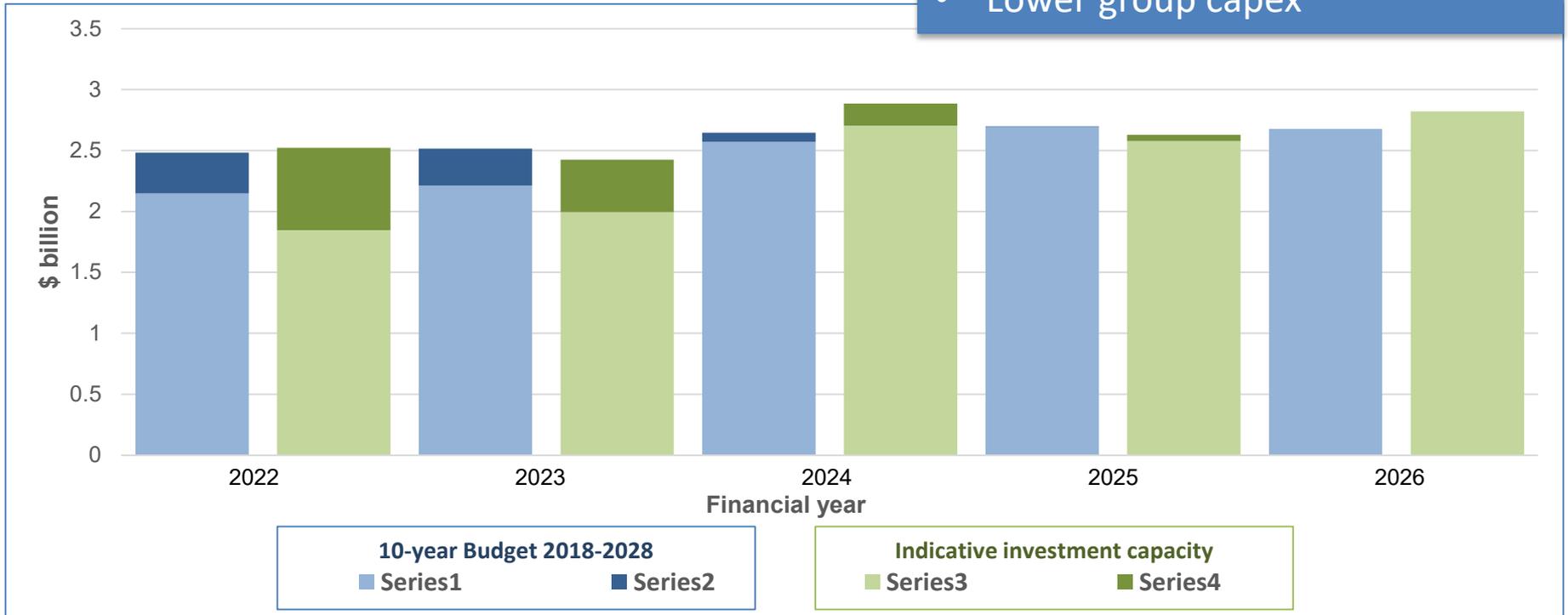
# Planning in an uncertain environment

- **Sources of uncertainty**
  - COVID disruption – Alert levels, border restrictions
  - Growth projections
  - Rates of climate change
  - Central government policies
- **Forecasting assumptions**
  - Disclosure in planning documents
  - Set following advice from experts (economists, scientists etc)
  - Role of Audit and Risk Committee
  - Look to bring forward first draft set in October/November
- **Scenario modelling**
  - Where appropriate different scenarios will be presented to allow assessment of a range of outcomes

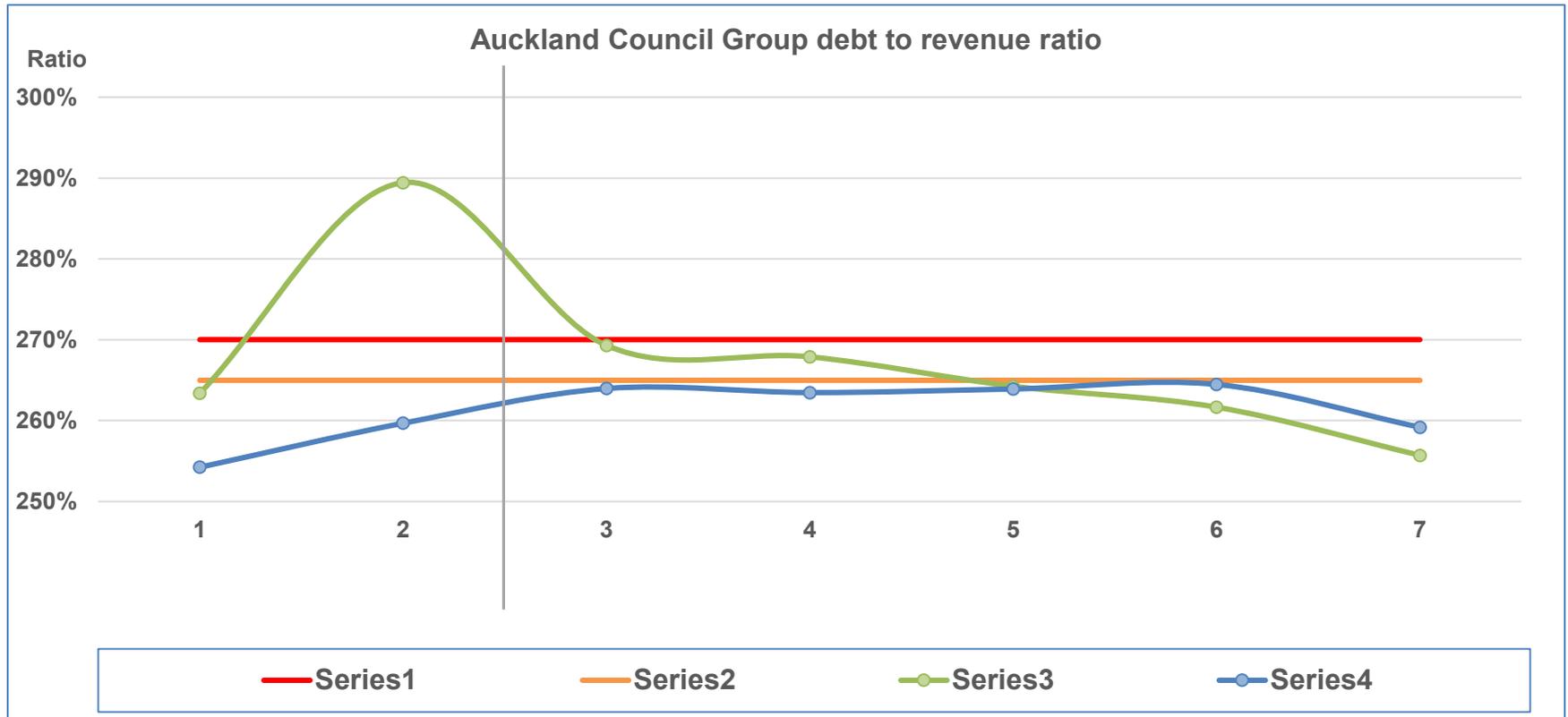
# Indicative investment capacity

Total investment may be similar but:

- Higher CRL requirement
- Lower group capex



# Debt-to-revenue pressure

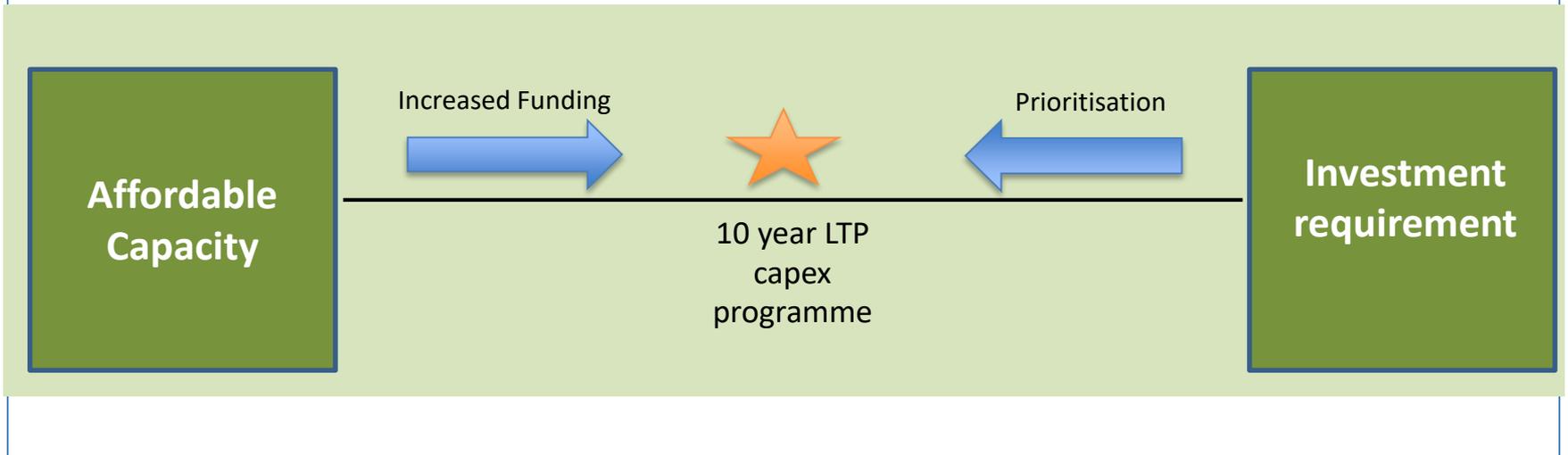


# Investment demand – scale of challenges

- **Climate**
  - Council has declared a climate emergency and set expectations of action
  - Both mitigation and adaptation actions required
- **Housing**
  - Demand to enable new areas in both greenfields and brownfields
  - Higher standards of infrastructure now expected for developments
- **Renewals**
  - Last LTP identified \$759m funding gap for Community Facilities alone
  - Prioritisation in recent years to address funding gaps
  - Delays to investment increase both maintenance and eventual renewal costs

# Funding gap

- Limited capacity to invest – especially in first three years
- Lever approach required to increase funding and achieve prioritisation



# Available levers

## Levers used in Emergency Budget 2020/2021

### Capital investment

- Levels
- Timing

### Operating spending

- Service levels
- Efficiencies

### Debt parameters

- Debt-to-revenue setting
- Depreciation funding

### Asset opportunities

- Recycling & optimisation
- Ports and airport shareholdings

## Additional levers available in long-term plan

### Revenue settings

- General and targeted rates
- Fees and charges

### Central government partnerships

- Kāinga Ora
- Waka Kotahi

### Alternative funding and financing

- IFF
- Congestion charging

# Other local items to consider

# Local Revenue Opportunities

- Targeted Rates
- Partnerships
- Fees and Charges

# Local Board performance measures

LB Feedback

Menu of measures

Local Board members indicated that they would like some **ability to tailor their performance measures to reflect the individual outcomes and priorities** of their local board area.

## For all 21 Local Boards

*Measures across all Local Boards and rolled up to a regional level*

- Percentage of Aucklanders that feel their local town centre is safe
- The number of visits to library facilities
- The customers' Net Promoter Score for Pool and Leisure Centres

## Tailor based on priorities

*Menu of measures Local Boards can choose from based on outcomes & priorities set out in their 2020 Local Board Plans*

Parks and Open spaces

- A
- B

Community connectedness and resilience

- C
- D

Promote health and wellbeing

- E
- F

Currently, there are 19 measures which are reported consistently at the LB level and amalgamated up to a regional measure

# Wrap Up / Questions?

- Do you have any questions?
- Is there anything you would like more information on?

## Key Contacts

- Lead Financial Advisor
- Local Area Manager (RMs)
- Local Board Advisors

# Waiheke LPMP

## Proposed policy on encroachments & Te Huruhi Reserve

30 Sept 2020

Nicki Malone and Jessica Morris

# Purpose

- To seek feedback from the local board on the proposed encroachments policy
- To discuss options for reserve management planning for Te Huruhi Reserve

# Desired outcomes

- Feedback from local board on proposed encroachments policy
- Feedback from local board on options for Te Huruhi Reserve

# Proposed encroachments policy

# What are encroachments?

- “Wrongly placed structures” (Property Law)
- Unauthorised private structures on reserves
- Can be permanent or temporary
  - buildings, decks and fences
  - access on or over parkland (e.g. driveways, pathways and stairways) without a right of way easement
  - gardens, fencing, landscaping and temporary occupation (e.g. trampolines)
  - illegally stored materials and vehicles

# Why are we talking about encroachments?

- Initial discussions around addressing private vehicle access over reserves
- Jul 2020 - staff recommended to amend existing authorisation - 11.2.8 Public and private utilities
  - to enable formalisation of existing vehicle access and
  - discourage new private driveways on parkland
- Jul/ Aug 2020 - Legal review of draft LPMP
- Additional research and review of information in LPMP on
  - unauthorised private driveways and
  - formalised easements on reserves (in favour of private property owners)
  - formalised easements across private land (in favour of Auckland Council)
- Discussions with internal programme working group

# Issues with encroachments

- potential health and safety risk for the public
- decrease public use and enjoyment of the reserve, including perceptions that public land has been privatised
- restrict or prevent public access through reserves, especially along esplanade reserves
- permanent loss of parkland
- Potential negative impact on visual and physical amenity and natural, cultural or other values of the reserve
- restrict the future use and development of a reserve

# Policy for encroachments – proposed approach

- Prohibit NEW encroachments
- Proposed criteria-based approach to prioritise existing encroachments
  - present public safety issues
  - impede public access, especially along the coast
  - adversely affect heritage or cultural sites, natural character or ecological processes
  - when assets are renewed / developed e.g. new coastal walkways
- Sale of parkland to resolve encroachments is not be supported, except where there are exceptional circumstance and there is mutual benefit of selling the land

# How are formalised easements dealt with in the LPMP?

- existing formalised private access across reserve
- existing formalised easements across private properties that connect reserves (many part of Te Ara Hura)

On parks specific pages

- included in 'Other information'
- easement alignment for walkways across private land are shown on map

# Questions / feedback

# Te Huruhi Reserve

options for reserve management planning

# Te Huruhi Reserve – options for reserve management planning

Option	Option description
Option 1 – reflect current state in LPMP	Reflect current leases and lease areas within LPMP
Option 2 – reflect some change	No change to information in draft LPMP for Te Huruhi Reserve as provided in July 2020; Includes: consider relocation of arena; development of play space and waka storage in this area
Option 3 – reflect current state, but indicate potential for change in the future	Remove specifics relating to potential proposals and indicate high-level direction for the reserve. Similar to 1998 RMP; indicate shorter-term leases (3- 5 years). Leases can be surrendered or re-negotiated at any time;
Option 4 – remove Te Huruhi from LPMP and bring in later as a variation to the LPMP	Remove Te Huruhi Reserve from the LPMP until further discussions between Piritahi Marae and Waiheke Pony Club have taken place. The reserve can be brought in as a variation to the LPMP at a later time, following the consultation requirements of the Reserves Act.
Option 5 – produce a stand- alone RMP for Te Huruhi Reserve	Remove Te Huruhi Reserve from LPMP and produce a stand- alone RMP for this reserve. This stand- alone RMP could include a concept plan.

# Considerations for options assessment

- Impact on time, budget
- Level of certainty for lessees
- Alignment with local board plan
- Alignment with Reserves Act

## Other considerations:

- Readiness for change / how far are proposals and discussions advanced
- Ability to surrender, renegotiate leases
- Ability to consider leases that are not contemplated in a reserve management plan, provided correct Reserves Act processes are followed

# Questions / feedback

# How are we tracking?



We  
are  
here