

Year 2 Programme Summary

Waitākere Ranges Local Board

September 2019



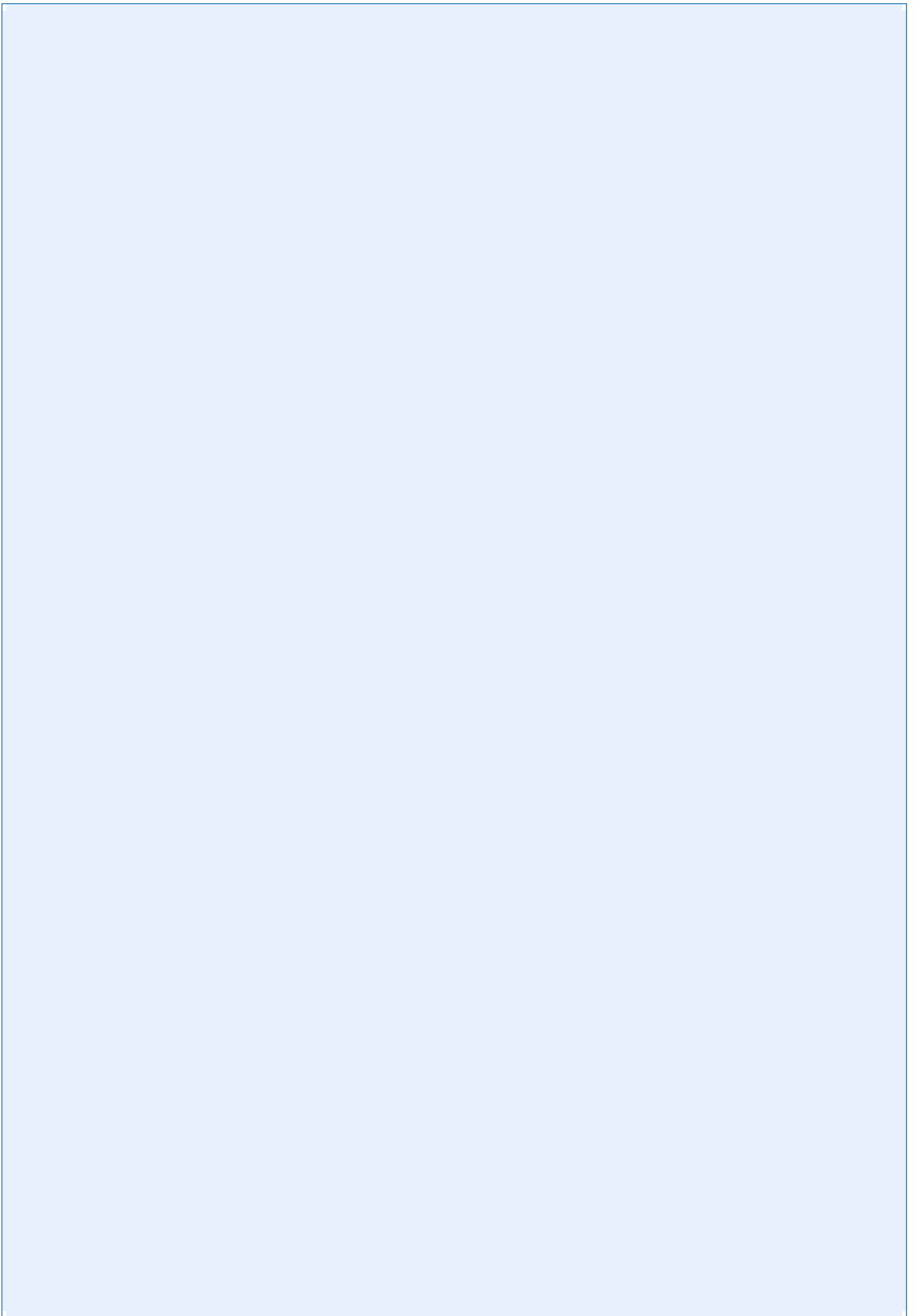
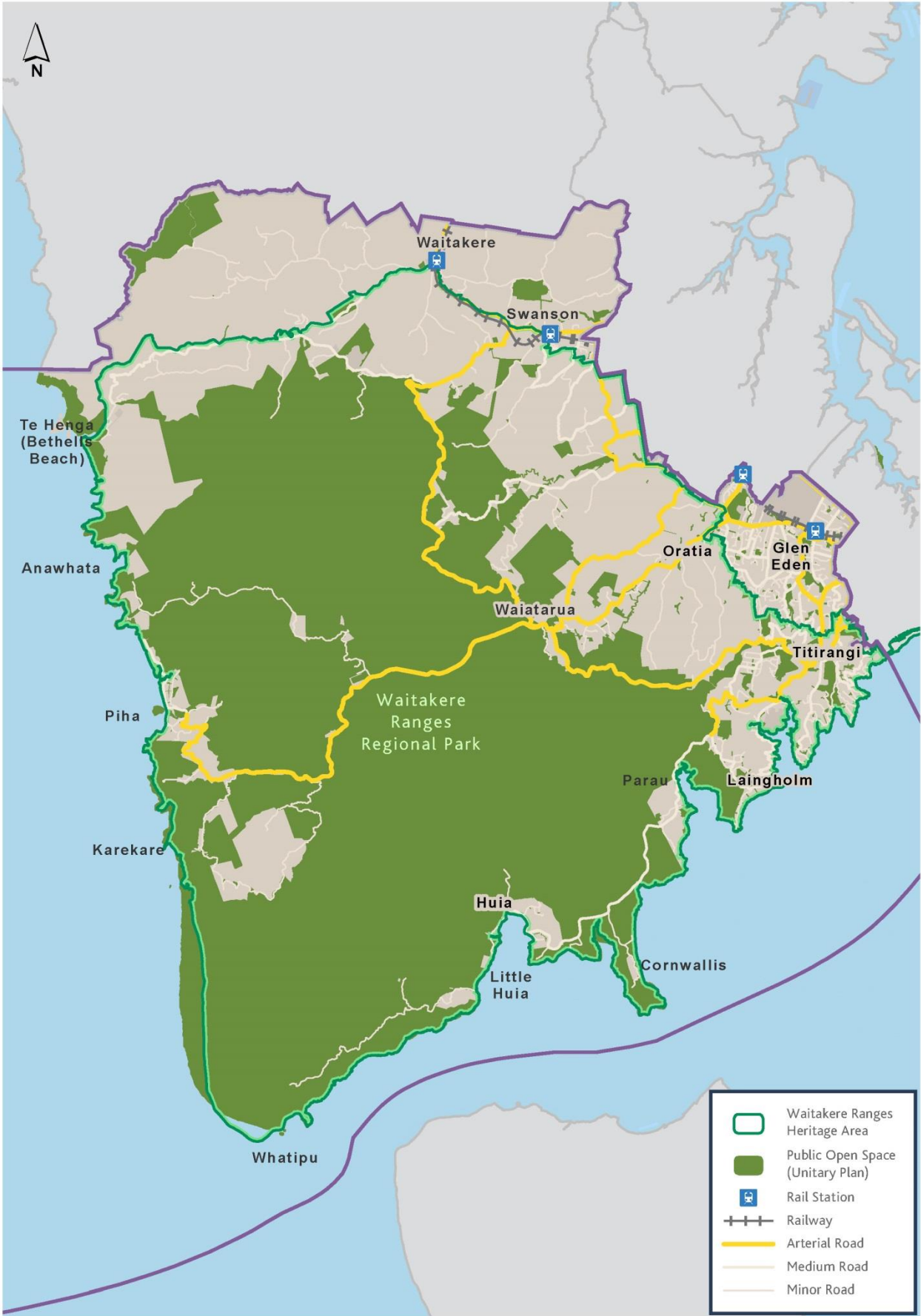


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Te Henga
(Bethells
Beach)

Anawhata

Piha

Karekare

Whatipu

Waitakere

Swanson

Waiatarua

Waitakere
Ranges
Regional Park

Oratia

Glen
Eden

Titirangi







Parau

Laingholm

Huia

Little
Huia

Cornwallis

-  Waitakere Ranges Heritage Area
-  Public Open Space (Unitary Plan)
-  Rail Station
-  Railway
-  Arterial Road
-  Medium Road
-  Minor Road

Introduction and context

This report provides the second annual update on progress against the key initiatives in the Waitākere Ranges Local Board Plan 2017-2020. It covers from October 2017 through to September 2019, or 'year's 1 and 2' of the local board plan.

Local Board Plan progress reports are a supplementary resource for easy reference; the board receives quarterly performance and annual reports on its monthly business agenda that provide a more detailed and wider record of projects and programmes. The detailed information is available through Waitākere Ranges Local Board business meeting agendas on the Auckland Council website.

Local board plans

A local board plan is refreshed every three years and is one of the first major projects of each newly elected local board. It informs the development of the council's ten-year plan and local boards annual agreements and budgets. It also enables the local board to represent the public's preferences on regional strategies and plans.

Four local board plans have been produced since the 2010 amalgamation of the region's seven city and district councils and formation of the new Auckland Council.

The latest Local Board Plan (2017-2020) was adopted by the local board in October 2017. A progress report was received by the board in December 2018.

The 2017 Waitakere Ranges local board plan included the following the six outcomes;

Outcome 1: People actively protect the Waitākere Ranges Heritage Area

Outcome 2: Our unique natural habitats are protected and enhanced

Outcome 3: Local communities feel good about where they live

Outcome 4: People experience local arts and culture, and recognise our heritage

Outcome 5: Our urban centres are enjoyable places to be

Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

Each outcome has a list of objectives to work towards, which then contain two or three initiatives. The projects, tasks, and actions that are identified in the annual work programmes relate in some way back through these.

Annual budget / local board agreement

The annual budget that a local board receives is an influence on how local board annual work programmes are developed. Each year the governing body approves Auckland Council's annual budget. Contained within the annual budget are 21 local board agreements. Each local agreement contains the annual budget of each local board.

In practice, the overall budget of a local board is made up of specific, smaller budgets, which serve different purposes. In the Waitākere Ranges local board area, these budgets are:

- **Locally Driven Initiatives (LDI) Opex¹.** This is often described as a 'discretionary budget', which means that the board can use it to fund local projects or programmes through Council or the community and can decide to alter how much and where it allocates funds.
- **Locally Driven Initiatives (LDI) Capex** provides a fund for local boards to purchase assets / deliver small asset-based projects. The operating expenditure associated with these assets, like interest costs on borrowing, is then met from funding provided for local asset-based services. It is managed over 3 years and a board can use its entire three-year allocation for one project or spread it over the three years for smaller projects. There is a separate process around spending this budget.
- **Asset Based Services (ABS) Opex and Capex.** This is often described as a 'non-discretionary' budget. This is because how much it is and where it goes is already determined by the costs of running the assets in the local board area. The local board has governance oversight of this budget which in effect means that it can change service levels of the projects included in it over time. It primarily supports financing, renting and maintaining assets, as well as staff costs associated with delivering services from those assets. An example is maintenance of local parks. Most, but not all of this budget, is Capex².
- **Ranges and foothills protection budget:** This budget that can only be used in the Waitakere Ranges Heritage Area. The local board can influence how it is spent. It is Opex.
- **Capital Transport Fund.** Auckland Transport ring-fences a total of \$10 million over 3 years for local boards to fund local transport initiatives. This funding is allocated across the local boards on the basis of population, with the exception of Waiheke and Great Barrier islands where an adjustment is made due to their low populations. The initiatives can be as big or as small as an individual board wants, as long as they are for transport capital works.
- **Auckland Transport Community Safety Fund** focusing on local transport safety initiatives provides another fund that the board can allocate to projects around high-risk locations and local schools. This is a one-off, finite fund that must be spent by 30 June 2021.
- Local boards can impose a **local targeted rate** to fund specific initiatives. There is no local targeted rate in the Waitākere Ranges local board area.

¹ Operating expenditure (OPEX) is for ongoing running costs, e.g. for services.

² Capital expenditure (CAPEX) is for purchasing, building, replacing or developing the city's assets, e.g. libraries, parks and facilities.

Annual work programmes, or ‘projects, actions and activities’

In setting out their work programme for the coming year, local boards make decisions about what to fund based on the direction set in the local board plan. The plans set strategic direction and provide enough flexibility to cope with change for three years, so some change of direction in the projects and initiatives is expected from one to the next. The test is whether progress can be seen and whether the community’s aspirations are being honoured.

The overall design of that work programme reflects the opportunities and constraints identified by:

1. The intent of the local board as expressed in the local board plan.
2. The budget of the local board as expressed in the local board agreement.
3. The ability of departments to deliver on the above, as expressed in the work programme process.

Local boards may also need to respond to advice received around operational considerations:

- Availability of resources, i.e. available staff or delivery resource.
- Likelihood of delivery.
- Priority of actions within the overall budget.

Projects and actions can be annual or take place over a series of years where the local board recognises the ongoing value of repeating its commitment over time.

Regional Framework

In providing advice, departments should have, where possible, considered whether and how activities identified in the work programmes can complement, or be complemented by, regional targeted rates. Local boards have no decision-making authority over those rates but projects that act in a complementary way can increase overall benefit to the community.

In the Waitākere Ranges local board area, the following regional plans and programmes have had a significant impact on local decision making. Discussion around this is included where appropriate in the commentary.

- The 10-year budget refresh;
- The Natural Environmental Targeted Rate;
- Closure of the Waitakere Ranges regional park due to kauri dieback, and associated funding choices administered at the regional level;
- Regional consultation around the legacy Waitākere septic tank pump-out service; and
- The State of the Waitākere Ranges Heritage Area 2018 (5-year monitoring report)

The Waitākere Ranges Heritage Area (WRHA)

The Waitākere Ranges Heritage Area is a specific creation of the Waitakere Ranges Heritage Area Act 2008.

The land within the WRHA is made up of a combination of public and private landholdings. A significant majority of the WRHA overlaps the local board area, and Governance responsibilities in the WRHA are shared between the governing body (regional) and the local board (local).

Council-controlled organisations (CCOs) such as Auckland Transport and Watercare also have extensive roles and responsibilities associated with managing their assets within the WRHA.

Local Delivery Relationships

As significant proportion of the local board's discretionary spending is delivered by third parties and partners sitting outside Auckland Council, with agreed delivery outcomes which may vary depending on the type of task being carried out.

Local boards cannot themselves manage contracts and this is done by departmental staff after annual budgets are set for the coming financial year. These transactions are administered using a variety of mechanisms, for example, funding agreements, local grants, contracts, or tenders for service.

Appendix B sets out in one place a list of recipients of various types of local discretionary funding over 2018-2019, including local grants, noting that funding rounds do not always fit neatly into the financial year. This demonstrates the range of groups which received funding from the local board in one way or another.

Responding to aspirations and priorities for Māori

The Māori Responsiveness Framework in the Auckland Plan (Whiria Te Muka Tangata) sets out Council's commitments and obligations to Māori. Building relationships with Māori, establishing partnerships to support common aspirations and increasing Aucklanders' understanding of Māori and their needs and aspirations are important ways to demonstrate and realise our commitments to Māori.

For the Waitākere Ranges Local Board to meet its commitment to this framework in the Auckland Plan, Waitākere ki tua was developed. This was done through kōrero with the west Auckland Māori community, development of the West Auckland Mataawaka Report, 2014, and the Toitū Waitākere Report, 2017. Both reports were undertaken by Māori leaders in west Auckland who applied a kaupapa Māori methodology and hosted wānanga on marae. The Toitū Waitākere Report in particular, was completed after more than 50 face-to-face interviews and three hui that were held at Hoani Waititi Marae. Waitākere ki tua is an amalgamation of these two reports with a local lens.

Waitākere ki tua honours the process and kōrero by bringing the recommendations of both reports together, so that local board decision-making and advocacy can better reflect Māori community aspirations. Within the wider Council family, it will aim to focus future business planning such as the development of the work programmes, improve external systems and processes for Māori and focus services to reflect council's legal and Te Tiriti o Waitangi commitments. A significant outcome of this plan is the establishment of a western Māori community broker to take and expand on the actions in the report. Waitākere Ranges local board has committed to joint-fund the broker for the next three years, alongside Whau and Henderson-Massey Local Boards.

Outcome Overview

Outcome 1: People actively protect the Waitākere Ranges Heritage Area / The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland.

In 2018 the heritage area monitoring report, or the 'State of the Waitākere Ranges Heritage Area 2018' was published. This statutory report brings together information on the state of the WRHA from the past 5 years and summarises current progress towards achieving the objectives of the WRHA Act 2008.

Long-term community goals for future use, character, community wellbeing and environment in the WRHA are also specifically but not exclusively, expressed in five local area plans, or LAPS – Bethells/Te Henga, Waiatarua, Oratia, Henderson Valley/Opanuku, and Muddy Creek.

The local board work programme forms one part of Auckland Council's response to the needs of the WRHA. The local board commentary does not reflect a complete range of council activities in the WRHA. Within the local board programme there is also some cross-over into other parts of the local board plan focusing more directly on the environment, sustainability, the arts, local parks, and heritage.

In years 1-2 specific WRHA-related initiatives either completed or built upon projects that were started by the previous local board in the 2016/2017 financial year³ or related to recommendations arising from the 2013 five-year monitoring report or LAPs.

Examples of this are:

- Weed management projects happening in the WRHA may also ensure that 'Our unique natural habitats are protected and enhanced'.
- The asset-based services work-programme focusing on ongoing renewal, maintenance and development of local board assets (Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to).
- A number of sustainability, arts and heritage related actions take place in, or impact on communities in the WRHA (People experience local arts and culture and recognise our heritage).
- Applications for local grants funding from community groups for projects and activities in the WRHA (Local communities feel good about where they live).
- Te Kete Rururuku (Māori naming of parks and places) project. Naming and associated story-telling of parks and places in partnership with mana whenua to value and promote Auckland's Māori identify and use of te reo Maori.

Local board budgets support the operational costs of the **Lopdell Precinct** in Titirangi, where former hotel rooms on level two provide sought-after office space for a variety of local business. The '**Thrive**' business newsletter also highlighted local businesses, news and information. **Open Studios Waitākere** is an arts activation which also promotes the local creative economy. It is discussed in *People experience local arts and culture and recognise our heritage*. Community Waitākere was funded for '**bat walks**', with a focus on urban areas with no kauri dieback risk.

A regular part of day-to-day business for the Waitākere Ranges local board is receiving requests from Screen Auckland to provide **landowner approval** for productions wanting to film on local parks. The

³ Membership of the local board remained the same in both the 2014 and 2017 elections.

WRHA contains many sought-after locations and the Board has supported filming in this area as a generally appropriate economic activity that can also benefit residents, land owners and companies, while seeking that it demonstrates respect for natural and ecological values and realities.⁴

The planning phase of the **WRHA gateway marker project** is well underway and in year 3 will identify specific options and costs which may then be prioritised for LDI Capex budget.

The future of **Te Henga Quarry** (sometimes known as Waitākere Quarry) was a key advocacy item in the 2018-2019 annual budget. Te Henga Quarry is a 22-hectare closed quarry site with an intended future use as a park. Halfway between Swanson and Bethells Beach and surrounded by regional park, a community and financial commitment was undertaken by the former Waitākere City Council to develop the site into a space for community use. With no allocation of investigation or development funding in 10-year plan, the local board's advocacy on this issue largely centred on the need for the quarry to be recognised as a regional asset, with specific funding attached.

⁴ Auckland Film Protocol Submission from Waitakere Ranges Local Board, 07 July 2019

Outcome 2: Our unique natural habitats are protected and enhanced / Local communities and the council work together to live sustainably and look after our environment

Progress around the local board's environmental outcomes relies on the combined efforts of Council, communities and other stakeholders. Projects in this area tend to demonstrate strong community benefits, which intertwine with the environmental outcomes being sought.

The local board identified opportunities to adjust some elements of local projects alongside changes to regional priorities and approaches. Looking forward to year 3 a new initiative is the **Community Restoration Coordinator** role for the WRHA. Long-term this new resource is expected to provide local benefits in the form of supporting, resourcing and connecting community ecological restoration for all of the local board area. The role will be contracted to work in support of existing community projects and networks as well as growing new and existing interests. The initial vision for the role is set out in the Waitākere Ranges Strategic Weed Management Plan 2015, recommendation 36...that provision of a paid coordinator be investigated, to assist and support volunteer pest plant control efforts in the WRHA.

In committing initial funding to establish this role the board has sought to influence how regional targeted rate budgets are used to compliment or replace the local discretionary budget in the 2020-2021 financial year (year 3 of delivery) and anticipates that the role will ultimately be funded under the umbrella of the regional Environmental Targeted Rate.

In year 2 the local board funded development of a facilitated strategy to achieve pest-free South Tairāngi. This project enabled the South Tairāngi Neighbourhood Network to develop their strategic plan and identify areas of alignment with Auckland Council's parks and environmental services.

Since 2017, the regional and local landscape has undergone a period of significant change in relation to the management of kauri dieback. Auckland Council is focusing on the long-term prevention of spread to forest areas that are not currently contaminated. It is well known that many tracks within the regional park in the Waitākere Ranges have been closed, and over year 2 a focus for the local board has been on extending the reach of that programme to manage the current situation on local parks. This continues to be a moving picture.⁵

Ecomatters Environmental Trust (Ecomatters) continued to be a significant local partner in delivering the environment and sustainability outcomes identified by the local board plan. A three-year funding agreement (until June 2020) is in place for them to carry out a range of local projects that support sustainable lifestyles and choices and motivate change and improve the health and wellbeing of local households.

There are also less direct ways that a local board can engage and influence an environmental and sustainability focus in urban development. One example is through comment provided on resource consents, and as a decision-maker on activity on council land through the Landowner Approval process.

⁵ See report *Kauri Dieback Disease – Local Park Mitigation for Waitākere Ranges Local Board*, 26 September 2019.

The following objectives and initiatives are specifically identified in the local board plan.

Animal pests and weeds are controlled long term, and the fight against kauri dieback continued	
Carry out weed removal, focusing on areas identified in the Waitākere Ranges Strategic Weed Plan	<p>A significant local programme of weed control initiatives, targeting and supporting self-management of ecological weeds in the WRHA continued through year 2.</p> <p>Community weed bins: These provide a free environmental weed disposal service to residents at sites throughout the local board area. The desired outcomes of the free service are that more households will control their environmental weeds if disposal is easier and cheaper, and there will be less incentive for people to illegally dump weeds. Costs of delivering this programme have increased year on year and in year 3 the cost of the programme will be shared between the Waitākere Ranges Heritage Area asset-based services operational budget and the natural environmental targeted rate. From December 2019 community groups will run the permanent bins and a new contractor will be sought for weekend (temporary) bins.</p> <p>War on Weeds: In March each year, green waste bins are placed at a number of extra sites across the Waitākere Ranges and Henderson-Massey local board areas, and a targeted awareness campaign is run to encourage people to remove weeds from their property. Ecomatters runs this programme, with funding from the Waitākere Ranges and Whau local boards.</p> <p>Waitākere Weed Action Project to reduce the density of the ecosystem transformational weed climbing asparagus on private property. This project delivers on the Waitākere Weed and Pest Management Report (2015). In year 2 work focused on Huia, Piha and Karekare. It involves direct engagement and surveys with results and information fed back to landowners, control of the weeds including follow up visits, and community feedback.</p> <p>FY 2019-2020 will be the 5th year of the project, which is now being enhanced by complementary regional funding of \$100,000 co-funded from the natural environment targeted rate budget. It is expected that the Regional Pest Management Plan will be enacted in 2019, which will include regional funding for climbing asparagus. If this happens before December 2019 then ginger will become the target weed for control.</p> <p>Weed buffer zones: This is a long-term project addressing serious weed issues on private properties bordering the Waitākere Ranges Regional Park. Work on site includes things like providing residents with composting weed bags, ginger barrels for rotting down wild ginger roots, native plants and pest plant books, weed control maintenance as well as contractor assistance to residents.</p> <p>Rapid response grants are funded by the local board and delivered by Ecomatters. These are small grants (to the value of \$500) to support local volunteer-driven practical environmental initiatives such as environmental clean ups and restoration, community planting and food growing.</p>
Enable community-based weed and animal pest control on public and private property	

Fund kauri dieback awareness raising and action	<p>Kauri Karnival: held for the 4th time in early 2019, the Kauri Karnival focuses on celebrating kauri, and educating communities and young people about kauri dieback and conservation. Approximately 1,000 people attended the free family day.</p> <p>With the resignation of the incumbent Kauri Dieback Community Coordinator came an opportunity reevaluate the position against the backdrop of regional resources now available in this area. In year 3, this budget has been refocused to the Community Restoration Coordinator role.</p>
Our marine and coastal environments are protected	
Help residents and landowners act to improve water quality in coastal lagoons and harbours	<p>In year 2 Seabird and shorebird surveys were carried out using a specialist detector dog. As well as gaining more information surrounding already known seabird nesting sites, a previously unknown area of grey faced petrel nesting was found at South Piha. The shorebird survey work included beaches on the Westcoast and within the Manukau Harbour. Two community workshops were held to discuss this work, at Titirangi and Karekare and were attended by 50 people. This work builds on actions identified in the ‘Big Blue Waitākere Marine and Coastal Information Report 2018’ and subsequent community hui and will continue into year 3.</p> <p>Water quality and septic tank management remained of wider concern, and throughout the local board strongly advocated within Auckland Council following a strong local response against phasing out the Waitakere rural sewerage targeted rate. This rate pays provision of inspection and pump out services for on-site waste management systems and was retained by the Governing Body for the existing period.</p> <p>The board continued to co-fund the Manukau Harbour Forum with the eight other boards which border the Manukau Harbour, and that body continues to press to raise the profile of the Harbour within the Auckland region.</p>
Support community efforts to protect marine and coastal environments	
Work with communities to protect vulnerable marine animals and plants	
Our visitors and residents make every day sustainable living choices	
Support local projects which make a positive difference to their environment	<p>The programme in year 2 did not differ in substance from year 1, and included delivery by Ecomatters of:</p> <ul style="list-style-type: none"> • EcoWest festival (part funded by the local board) • Sustainability workshops • Project Homewise workshops • The Community Nurseries project

Outcome 3: Local communities feel good about where they live / Our communities celebrate their distinct identities and live, work and play together

Activities in this area tend to have long-term objectives and demonstrate subtle results over time. Community capacity building is a focus of this work. One example of what that might look like is contributing resources and / or support to local communities, and further shared ambitions for the local community.

Where Auckland Council does not have the resource to manage or do this work, then it may be practical for ongoing funding partnerships to be entered. The local board has extended some key organisations' funding agreements to 3-year terms to support financial and planning stability. It means the groups can use their time focusing on community activity rather than seeking funding.

A variety of different terms may be used to describe these relationships in local work programmes, for example 'discretionary' or 'non-discretionary' grants, and funding agreements. Three examples highlighted below are examples of long-standing funding relationships.

In years 1-2 Community Waitakere received a contribution from the local board to enable community groups to access the key activities of the **Community Waitakere Resource Centre**, such as networking events, training opportunities, resource material and meeting rooms. Community Waitakere also provided a package of specific activities in agreement with the local board. This included community leadership skills training focused on the Parrs Park / Hoani Waititi Marae area and Prospect Park / Glen Eden Community House area⁶ to develop the skills of residents for planning, collaborating with others and leading neighbourhood improvements.

The local board also supported operation of the **EcoMatters Environment Trust Environment Centre** and associated education programmes, alongside the the Whau and Henderson Massey local boards. This includes baseline funding, promotion of the service to Waitākere Ranges communities, and free affordable meeting space to environmentally focused community groups.

A three-year funding agreement is in place to support **Hoani Waititi Marae Trust** with costs towards operation and maintenance enabling the marae to be open and available for public use. It commenced on 1 July 2018 and will terminate on 30 June 2021.

The local board was pleased to be invited by the Glen Eden Playhouse Theatre Trust to re-establish a local board representative on the Trust's board. Local libraries in Titirangi and Glen Eden celebrated Te ao Māori with events and programmes including regionally coordinated and promoted programmes: Te Tiriti o Waitangi, Matariki and Māori Language Week. Their actions include engaging with iwi and Māori organisations. They also work to champion and embed te reo Māori. Both local libraries have created a Kōrero space to enable people to practice their Te Reo Māori. This quarter, Te Wiki o Te Reo Māori included Matariki displays and activities including a bilingual story time and taonga crafts. Titirangi library hosted the Titirangi Kapa Haka group and Huia Hamon with over 140 people attending the events.

The following objectives and initiatives are specifically identified in the local board plan.

⁶ Following the Change and Development in Glen Eden Report 2017, David Haigh, David Kenkel, Unitech Institute of Technology

Communities are skilled, well informed and engaged	
Support communities to lead their own place-making initiatives	<p>Memorandum of Understanding: The local board signed a memorandum of understanding between Auckland Council and the South Tairāngi Neighbourhood Network to support the network's vision of a Pest Free South Tairāngi Peninsula.</p> <p>Local grants were made through programmed funding rounds to a wide range of community projects and initiatives, supporting activities across the arts, community, environment, events, heritage and sports and recreation.</p> <p>Following local board and community advocacy, Council now owns the Piha Community Wetland. Council and the community will collaborate to look after the land. This year staff facilitated a collective of Piha community organisations to develop terms of reference and a formal agreement (trust deed) for working together to deliver community outcomes. Hydrological and ecological assessments of the wetland have been completed and will inform an outcomes plan for the site in 2020.</p>
Support Hoani Waititi marae-based programmes, activities and events	Relationship agreement with Hoani Waititi Marae Trust: The local board contributed towards operation and maintenance associated costs enabling Hoani Waititi Marae to be open and available for public use.
Assist local communities to grow their organisational skills and capacity, particularly in communities that are currently less well-resourced	<p>Leadership skills training: Community Waitākere delivered an eight-week Leading in Communities Programme to 33 participants in March, April and May across three locations in West Auckland. The sessions took place at the Glen Eden Baptist Church and Glen Eden Library. These courses aim to give people confidence and tools to plan and lead projects in their communities.</p> <p>Community resilience: A series of storm effects on the Waitakere Ranges highlighted the importance of how local communities and Council prepare for and respond to disaster. Staff and board members worked with Auckland Emergency Management to facilitate and / or contribute to community resilience and response planning. Piha, Karekare and Te Henga (Bethells Beach) developed their own community resilience resources.</p>
Community events and activities celebrate diverse local identities	
Fund Waitangi Day celebrations	The Board contributed \$10,000 to celebrate ' Waitangi at Waititi '.
Fund key community events which celebrate our inspiring settings and diverse character	<p>Events to receive programmed funding included:</p> <ul style="list-style-type: none"> • Ecwest Festival • Neighbours Day • Seaweed Festival • Titirangi Glow Festival • Movies in Parks • Kauri Karnival • Kids Day at Arataki Visitors Centre

	<ul style="list-style-type: none"> • Luke Tipene Day • Ethkick Football, Parrs Park, 2019
Young people are supported to achieve	
Develop the leadership and job skills of young people	<p>The local board funded the Tula'i Pasifika Youth Leadership Programme to deliver a leadership training programme for Pasifika youth over the 2018 academic year. The West Auckland Pasifika Forum delivered the eight modules of the 2018 Tula'i programme to 47 students. They were supported by Core Leaders, a team of 14 Tula'i graduates.</p> <p>Youth skills development: Youth Service West launched the second phase of the Youth Worx programme supporting local young people into employment and training, with connections to wrap-around supports and raising awareness amongst businesses. The local board funded youth skills development at Glen Eden Library to help young people become work ready and provide mentoring support.</p> <p>Stream restoration project: A funding agreement with Te Kura Kaupapa o Hoani Waititi supported a stream restoration project led by the students as part of their Kaiao Learning programme. This included the extension of vegetable gardens, building of pens for pigs and chickens, weeding and beautification of the marae grounds.</p> <p>Students at Te Kura Kaupapa Māori o Hoani Waititi Marae, have as part of their school curriculum, worked on a cultural park space and landscape design ideas for Sunvue park, in conjunction with professionals from Boffa Miskell and Unitech. This will be considered by the local board in year 3.</p>
Support youth-led community projects	
Enable young people to contribute to decision-making	
Mana whenua and mātāwaka are acknowledged and their needs and aspirations are widely known	
Develop relationships and agree shared goals with Te Kawerau a Maki and other mana whenua, Hoani Waititi Marae, and other key Māori organisations and local Māori residents	<p>E Tu: responding to aspirations and priorities for Maori: In March 2019 the local board adopted The Waitakere ki Tua report</p>

Outcome 4: People experience local arts and culture, and recognise our heritage / We celebrate what makes us unique

Waitākere Ranges has a recognised arts economy. Te Uru continues to attract visitors from across the Auckland region, and the local board partners with a number of community organisations to promote long-term activation of key sites such as McCahon House which have both artistic and heritage value.

In year 2 the local board continued to fund the Going West Trust to support delivery of the Going West Readers and Writer’s Festival (\$60,000) and looking forward into year 3 \$10,000 has been allocated for McCahon House to celebrate the 50th anniversary of the death of one the area’s most famous residents.

The following objectives and initiatives are specifically identified in the local board plan.

Arts and culture are part of the everyday life of all our communities	
Continue our annual open studios event to promote the local creative economy	<p>Open Studios Waitākere: Now an established event which highlights the local creative economy, with advertising, event organisation and marketing provided, artists resident in the local board area can open their studios to the public to increase their visibility and should they wish, sales. Approximately 70 artists were involved, in 50 studios from Huia to Henderson Valley, Titirangi to Te Henga.</p>
Fund events which create a sense of place, interest and local identity	<p>A funding agreement exists with West Coast Community Arts Trust for operations of the West Coast Gallery including programmes/workshops and exhibitions.</p> <p>The local board provides non-contestable funding to local groups to deliver a well-rounded series of events that will attract members of the diverse communities in the local area. It provides an opportunity for the local board to work in partnership with local event organisers by providing core funding for up to three years to selected events. This includes:</p> <ul style="list-style-type: none"> • Going West Literary Festival • McCahon’s Auckland • Outlook for Someday Youth Development • Titirangi Music Festival
Promote more arts and cultural activities in Glen Eden.	<p>These events were funded and supported in Glen Eden:</p> <ul style="list-style-type: none"> • Glen Eden Baptist Church light show • Glen Eden Christmas Parade • Ahi Kaa • Beats and Eats
Titirangi is seen as a hub for arts in the west	
Ensure Te Uru gallery programmes engage with the unique character of the Waitākere Ranges	<p>The local board made a number of operational grants to support a wide range of local arts organisations in 2017-18, the most significant of which included \$624,898 Te Uru Waitākere Contemporary Gallery Inc for operations of Te Uru as a ‘destination’ arts facility that develops and attracts exhibitions of local and regional significance.</p>
Ensure arts programming includes emerging talent and creatives	

	<p>The wider Lopdell Precinct receives operating expenditure to provide spaces for community arts partners to rent, and to deliver a series of community activations.</p> <p>Ongoing funding agreements exist with:</p> <ul style="list-style-type: none"> • Titirangi Community Arts Council, to operate the Upstairs Art Gallery • West Coast Community Arts Trust, for operations of the West Coast Gallery including programmes/workshops and exhibitions • The Going West Trust to support delivery of the Going West Readers and Writer’s Festival
Historic and cultural heritage is recognised, celebrated and understood	
Protect key local sites of cultural and historic importance and tell their stories	<p>There are funding agreements with:</p> <ul style="list-style-type: none"> • McCahon House Trust, to manage the house as an artist's residence providing residencies and exhibitions. • Shadbolt House, to respond to establishment needs.
Hold heritage events which celebrate past, present and future	<p>In October 2018 the local board held a second heritage conference as part of the Auckland heritage Festival – The Creative West. The local board held two artillery band concerts to commemorate specific events.</p>
Celebrate Matariki at key sites	<p>Matariki at Arataki: Te Kawerau ā Maki delivered a series of workshops to teach a haka specially composed for the 2018 Matariki Festival to members of the public and local schools, and a mass performance of the haka took place as part of the Dawn Karakia at the Arataki Visitor Centre on 30 June. 'Tirotiro whetū: Pre-dawn Stargazing' also took place on 7 July at the Arataki Visitor Centre in collaboration with the Auckland Astronomical Society and Te Kawerau ā Maki.</p>

Outcome 5: Our urban centres are enjoyable places to be / Our urban environments are attractive and looking towards the future.

Glen Eden is recognised as part of a potential development area in the Auckland Plan 2050 with projected growth for 2022-2027.⁷ It will be a 30-minute rail journey from the city centre once the City Rail Link is complete – private development is already occurring with 165 new apartment units being built near the Glen Eden rail station.

Physical changes

Making positive improvement to the physical environment of Glen Eden town centre is central to this outcome. The cost of significant town centre upgrade projects is generally likely to exceed the ordinary budget of any local board, and in year 1 an internal process called the 'one local initiative' gave local boards the opportunity to advocate to the governing body for extra-ordinary projects to be considered within a larger, dedicated budget, and to increase the profile of Glen Eden within Auckland Council's larger planning framework, the Long-term Plan or '10-year budget'.

202-208 West Coast Road has been purchased, at a cost of \$3,800,000. The intended purpose of this site is as a future civic space and pedestrian link into the Glen Eden town centre. This is a big project, which has still to make its way through planning and implementation phases within Auckland Council, and for the governing body to confirm a budget so that the project can be physically delivered, and a delivery date.

It is on track, and over the next few years the focus of the local board will be on holding the vision for the work and keeping the momentum for delivery to happen sooner rather than later.

West Coast Road Improvements

At the same time, Auckland Transport is progressing a separate pilot pedestrian safety project on West Coast Road. Auckland Transport will be looking to make sure that whatever happens coordinates with the changes anticipated for the 202-208 West Coast Road site. Public consultation was held in 2018, and Auckland Transport are working to confirm a budget and detailed design to deliver the project.

Community Focus

In year 2 work in Glen Eden has focused on anticipating this change and experimenting with small activations to increase diverse participation in active community life. Kicking this off was the first 'Glen Eden Beats and Eats' a small activation programme where people could have a meal outside the Glen Eden Library and listen to performances by local musicians. This grew in attendance from 25-30 people in its first week to 50-55 in its fourth week, with positive feedback from audience and artists. This work will expand over year 3.

Council-owned land at **300 West Coast Road, Glen Eden** – 'Given the identification of the priority route and the time span since the 2014 open space assessment was undertaken, Panuku, Local Board Services, Parks Operations and Parks and Recreation Policy are working to refresh the 2014 assessment and jointly assess options to enable the Greenways/Pathways Plan priority route, including proposed sections through adjacent private land. Once the updated open space assessment is complete, Panuku will engage with the Waitākere Ranges Local Board regarding the property, including how it can assist in enabling the Greenways/Pathways Plan, to discuss the rationalisation of non-service property and the ongoing contaminated land risks/costs to council.'

The following objectives and initiatives are specifically identified in the local board plan.

⁷ <https://www.aucklandcouncil.govt.nz/plans-projects-policies-reports-bylaws/our-plans-strategies/auckland-plan/development-strategy/Documents/development-area-detailed-information.pdf>

Glen Eden is an attractive and welcoming town centre	
Invest in a major town centre improvement project	Progress was made towards realising key elements of the Glen Eden Implementation Plan.
Provide better walking connections to the town centre	<p>Purchase of 202-208 West Coast Road in year 1. The intended purpose of this site is as a future civic space and pedestrian link into the Glen Eden town centre. This forms a key part of the Glen Eden Implementation Plan.</p> <p>Pilot pedestrian safety project on West Coast Road: This will deliver on several key projects from the Glen Eden Implementation Plan.</p>
Support BID projects which present an attractive town centre	<p>Events funding: The local board contributed funds to Glen Eden Business Association for the Wheels out West event, and to the Glen Eden Protection Society to deliver the annual Christmas Parade and party.</p> <p>Customer survey: in year 2 a survey was carried out in the town centre which provides information about who comes to Glen Eden and why, how they use the space now, and their thoughts around what could make it a better place to be. The survey questions were devised with the Glen Eden business association, with the intention that it inform future planning and mutual plans to create a ‘buzz’ around what happens in the area. The survey followed the 2017 publication of a Glen Eden business prospectus which set out a long-term local commercial vision for the business association to use in marketing the town centre.</p>
Ensure public places are family-friendly, inclusive and safe	<p>One thing that the customer survey highlighted is the link between the look and feel of the town centre and people’s perceptions of security.</p> <p>The local board’s approach is to concentrate on placemaking, and so support efforts by the business association to work with tenants and landlords to maintain and present their properties. A grant has been made to the business associate to employ a project manager to improve the look along West Coast Road.</p> <p>The board funded operational costs for the Glen Eden Hub. Auckland Council provides support to the local safety patrols and neighbourhood support groups through its regional budget, and the hub space acts as a hub or base for the above groups and the local community constable and supports their operation, training and coordination. Pacific Wardens patrol the area on Friday evenings and Saturday morning, and Glen Eden Community Patrol drives through the town centre at night. It was also used as a base for the Glen Eden BID Manager.</p>
Local communities are supported to enhance local villages	
Identify village-focused, community place-making projects which enhance our centres while keeping their essential character	This year local board funded town centre activations in Titirangi largely aligned with it being seen as a hub for arts in the west, for example, Titirangi Glow Festival (Bright Lights Little Village) was supported with a grant.

Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to / Local parks, facilities and walkway connections provide attractive places for people to come together.

Community facilities are under increasing pressure as the needs of the local population grow and change, so the current focus is on making facilities fit for purpose and looking for ways to use existing recreation and community space more effectively.

An example of the scale of some of the work in year 2 can be seen in **Harold Moody Park**, where the rugby fields were resurfaced. Significant work on a long-term solution to manage erosion along **Huia Domain** came to an end in year 2 and this project is now complete.

The local **board greenways plan has been finalised**⁸ and will guide the creation of a network of walking and shared cycling paths that safely connect people to key destinations such as public transport, schools, local shops, libraries, parks and reserves. Implementation of the plan will be over many years. In this too, the cost of wide-reaching physical network projects is generally likely to exceed the ordinary budget of any local board. This means that a combination of funding will need to be sought from a variety of different sources additional or other to the local board LDI Capex and / or Capital Transport fund.

A new, one off budget was made available to local boards in year 2 – the **Auckland Transport Community Safety Fund** focusing on local transport safety initiatives. In the Waitākere Ranges this fund is / was \$707,300.

As this is a limited and ring-fenced budget the local board worked with Auckland transport to shortlist three local projects that will address long-standing road safety issues, where these were not regional priorities nor being addressed by the Auckland Transport programme. These are pedestrian safety initiatives at Swanson Road Trains Station, Konini School (zebra crossings and raised tables for pedestrians) and the Lopdell House intersection.⁹

The following objectives and initiatives are specifically identified in the local board plan.

Our public spaces are great places for people to meet	
Improve the attractiveness of small urban parks	Local boards approve an annual schedule of facilities improvements, maintenance renewals and upgrades , based on staff advice. This is a 'business as usual' function.
Carry out targeted, small infrastructure projects which enhance streetscapes and parks	LDI Discretionary Capex was used to deliver small parks improvements, including goal posts in Prospect Park , seating in Vale Reserve and a drinking fountain in Sunvue Park . More small park improvements will follow in year 3.
Ensure improvements to facilities are child-centred and mobility-friendly	The local board invested LDI Capex in a relocatable pump track which can be moved to serve needs in different communities. The pump track spent six months in Sunvue Reserve Glen Eden, and is now in Les Waygood Park, in Piha.
Publicise our pleasant urban walk and cycle ways	Greenways Plan: The document will become part of the Council's Open Space Network Strategy which will support a long term-strategy to access

⁸ Subject to approval of report Waitākere Ranges Greenways Plan Recommended for Approval, 26 September 2019.

⁹ See Allocation of Waitakere Ranges Local Board Community Safety Fund, 22 August 2019.

Develop linked trails through Glen Eden and Titirangi to enable people to get around and exercise in attractive off-road settings	funding for improvements to our local network of walking and cycling connections.
Improve rural walkways for pedestrians	
Support local facilities to become more visible in their communities	<p>Small grants for local community halls: the local board approved funding agreements to give the area's 10 local community halls a small grant of between \$3,000-\$6,000 to assist with operating costs. Some of the halls are owned by council and operated by community organisations, while others are owned and operated by community organisations, sometimes on council land.</p> <p>Glen Eden and Titirangi Community Houses, which are not managed by Council, have funding agreements to support activation of those venues.</p> <p>The board topped up service levels in the Glen Eden Library to make the meeting rooms free for people to use.</p>
People have plenty of sports and recreation opportunities	
Deliver parks-activation projects which bring the community into our parks and open spaces	<p>Sport and recreation initiatives: Designed to get residents active in local parks, these were delivered by Sport Wāitakere.</p> <p>Volunteer ecological restoration and environmental programmes in local parks: The activities include community planting events, plant and animal pest eradication, a guided walks programme, and litter removal.</p>
Ensure improvements to parks of all types encourage participation in spontaneous, nature-based play	<p>Examples of local activity included South Titirangi Neighbourhood Network community planting days in July for Tinopai, Tamariki, Bill Haresnape, and Opou reserves, and Little Muddy Creek Local Residents group and Milan Reserve (local residents of Milan Road) holding planting days.</p>

Appendix B: Local Funding

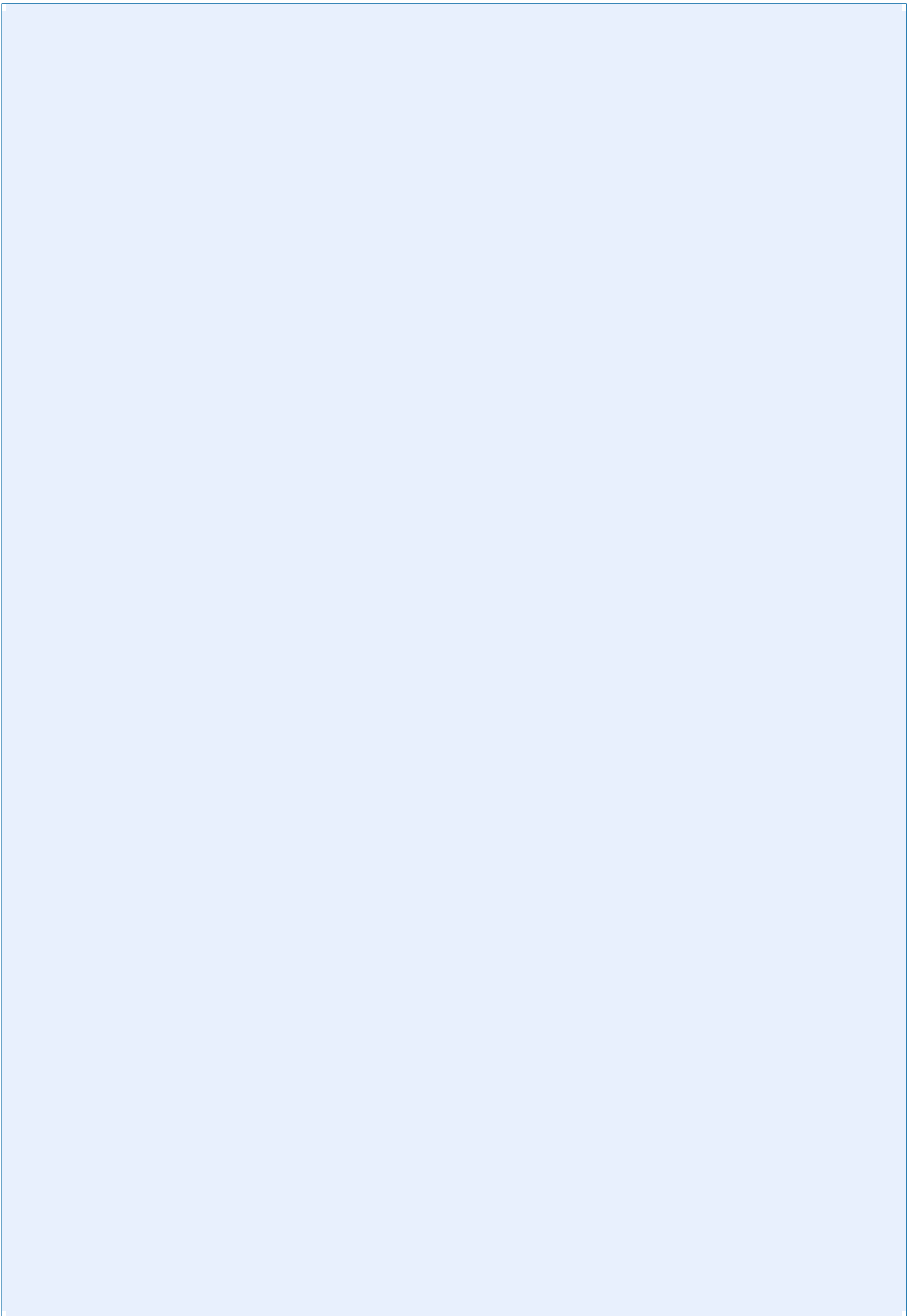
The following groups have been funded for local projects and activities reflective of the local board plan in 2018-2019.

Organisation Name	Summary Purpose	Funding Type	2018-2019
Glen Eden Community and Recreation Centre War Memorial Hall Barnett Hall	Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	3,000
Bright Lights Little Village	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community Titirangi Glow Festival	Programmed, non-contestable	6,000
Community Grants (52 made in 2017-2018 / 78 made in 2018-2019)	To support local community groups through a contestable grants process.	Contestable	118,677
Community Waitākere	Community leadership skills training	Programmed, non-contestable	5,500
Community Waitākere	Funding contribution for core activities of Community Waitakere Resource Centre.	Programmed, non-contestable	30,500
Community Waitākere	Community Waitākere to develop the skills of residents for planning, collaborating with others, and leading neighbourhood improvements in the Parris Park/Hoani Waititi Marae area and Prospect Park/Glen Eden Community House area.	Programmed, non-contestable	52,000
Community Waitākere	Fund Community Waitākere to deliver Neighbours Day activities.	Programmed, non-contestable	6,500
Community Waitākere	An education and awareness programme by Community Waitākere and partners to complement the Regional Environmental and Natural Heritage Fund grant to Community Waitākere for their bat-tagging research into roost use in the Waitākere Ranges	Programmed, non-contestable	5,000
Ecomatters Environment Trust	To support operation of EcoMatters Environment Centre and Sustainability Hub (EcoHub) and associated education programmes, as well as provide baseline funding for Ecomatters Trust.	Programmed, non-contestable	35,000
Ecomatters Environment Trust	Love Your Neighbourhood funding to provide rapid response assistance up to a value of \$500 to support volunteer-driven practical environmental initiatives.	Programmed, non-contestable	20,000
Ecomatters Environment Trust	Love Your Place Awards to support recognition of local environmental champions.	Programmed, non-contestable	5,000
Ecomatters Environment Trust	Pop Up Bike Hub	Programmed, non-contestable	5,000

Ecomatters Environment Trust	Ecwest Festival	Programmed, non-contestable	10,000
Ecomatters Environment Trust	War on Weeds Campaign to be run annually, where jumbo bins are provided at key sites in the local board area for a four-week period for community disposal of weeds.	Programmed, non-contestable	23,000
Ecomatters Environment Trust	To support establishment of community nurseries and to ensure that advice is provided to the community on how best to establish and maintain new nurseries.	Programmed, non-contestable	10,000
Ecomatters Environment Trust	Project Home Wise: community workshops on topics such as waste minimisation, water saving, energy efficiency and sustainable living.	Programmed, non-contestable	5,000
Friends of Arataki	Arataki Kids Day	Programmed, non-contestable	3,000
Glen Eden Baptist Church	Light show	Programmed, non-contestable	1,500
Glen Eden Business Association	Wheels Out West	Programmed, non-contestable	10,000
Glen Eden Business Association	Wheels out West	Programmed, non-contestable	3,000
Glen Eden Community House	To operate, including activities and programmes	Programmed, non-contestable	39,176
Glen Eden Community House Incorporated	Fund Wi-Fi	Programmed, non-contestable	2,000
Glen Eden Playhouse	Establishment needs of asset-based service provision.	Programmed, non-contestable	18,157
Glen Eden Protection Society	Glen Eden Christmas Parade	Programmed, non-contestable	20,000
Glenora Rugby League Club	Luke Tipene Day	Programmed, non-contestable	4,000
Going West Trust	To deliver the Going West Festival, an annual literary festival based in Titirangi and encompassing events in other parts of the West.	Programmed, non-contestable	60,000
Going West Trust	Waiver of the venue hire fee for Titirangi War Memorial Hall	Programmed, non-contestable	1,150
Hoani Waititi Marae	To operate, and maintenance associated costs	Programmed, operational grant	67,158
Huia Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	6,000

Laingholm Village Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	3,000
Lone Kauri Community School Trust	Karekare Beach Races	Programmed, non-contestable	2,500
Lopdell Trust	To provide gallery and office space for community arts partners (\$130,000) / To deliver an ongoing programme of community arts activity and events at the Precinct (\$23,166).	Programmed, operational grant	153,166
Matariki at Arataki (Regional Parks)	Matariki at Arataki	Programmed, non-contestable	8,000
McCahon House Trust	To operate the McCahon House as an artist's residence, providing residencies and exhibitions.	Programmed, operational grant	21,723
Movies in Parks	Council-led event	Programmed, non-contestable	13,500
NZ Association of Environmental Education	Seaweed Festival	Programmed, non-contestable	2,500
Oratia Settlers Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	3,000
Outlook for Someday (Connected Media)	Youth Development Pasifika-focussed film workshop	Programmed, non-contestable	5,000
Paturoa Bay Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	6,000
Shadbolt House Trust	Establishment and set-up costs of a writers' centre at Shadbolt House (35 Arapito Road).	Programmed, non-contestable	10,170
Te Henga Community Group	Te Henga Community Day	Programmed, non-contestable	2,500
Te Uru Waitakere Contemporary Gallery	To operate Te Uru; a destination arts facility that develops and attracts visual arts exhibitions of local and regional significance.	Programmed, operational grant	645,054
Te Whānu O Waipareira	Waitangi at Waipareira	Programmed, non-contestable	10,000
Titirangi Community House	To operate, including activities and programmes	Programmed, operational grant	39,176
Titirangi Community House Society Incorporated	Fund Wi-Fi	Programmed, non-contestable	2,000
Titirangi Music Festival Trust	Titirangi Music Festival	Programmed, non-contestable	20,000
Titirangi Painters Exhibition	Waiver of the venue hire fee for Titirangi War Memorial Hall	Programmed, non-contestable	1,150

Tula'i Pasifika Youth Leadership Programme	Leadership training programme for Pasifika youth over the 2019 academic year.	Programmed, non-contestable	12,000
Upstairs Art Gallery (Titirangi Community Arts Council)	To operate the Upstairs Art Gallery, providing exhibition opportunities, workshops, talks and resources to the community.	Programmed, operational grant	48,614
Various groups	Programme of activity supporting volunteer groups to carryout ecological restoration and environmental programmes in local parks including community planting events, plant and animal pest eradication, litter and green waste removal, contractor support, tools and equipment, beach/stream clean ups, and brochures.	Programmed, non-contestable	33,000
Various Groups, Glen Eden	Lease and outgoings for Glen Eden Safety Hub. The hub provides a co-location space for the local community constable, safety voluntary patrol groups and the town centre manager	Programmed, non-contestable	21,000
Waiatarua Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	3,000
Waitākere Domain Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	3,000
Waitākere Township Hall	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community	Programmed, non-contestable	6,000
West Coast Community Arts Trust / West Coast Gallery	To operate the West Coast Gallery, providing exhibitions and public programmes	Programmed, operational grant	15,041
West Coast Community Arts Trust / West Coast Gallery	To support local artists and explore opportunities for expanding their arts programmes in Piha, including analysis of current gaps, opportunities and the development of a programme plan.	Programmed, non-contestable	8,000
			1,790,412



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