

Waitākere Ranges Local Board Workshop Record

Workshop record of the Waitākere Ranges Local Board held at the Waitākere Ranges Local Board office, 39 Glenmall Place, Glen Eden, Auckland on Thursday, 12 October 2023, commencing at 10.00am.

PRESENT

Chairperson: Greg Presland
Members: Michelle Clayton
Mark Allen
Linda Potauaine (*until 3.30pm*)
Liz Manley
Sandra Coney

Apologies:

Also present: Adam Milina, Brett Lane, Natasha Yapp, Nataly Anchicoque, and Keri MacKinnon

Workshop Item	Summary of Discussions
Draft Local Board Plan follow-up session Confidential Item Brett Lane, Senior Local Board Advisor 10.00am – 11.00am	Staff led the discussion on the draft Local Board Plan to seek direction for its adoption at the October business meeting.
Understanding Local Board Priorities on the Regional Land Transport Plan (RLTP) Hamish Bunn, GM Investment, Planning, Policy Annabelle Wrigley, Communications Specialist Dan Marsh, Principal Traffic Engineer Jose Gonzalez, Principal Transport Advisor Owena Schuster, Elected Member Relationship Partner	Staff guided the discussion to understand the Board's priorities ahead of the Regional Land Transport Plan (RLTP) consultation.

Workshop Item	Summary of Discussions
11.20am – 12.05pm	
<p>Local Board Annual Planning workshop 2 – LBWP (Local Board Work Programme) and LBA (Local Board Agreement) consultation direction setting</p> <p>Brett Lane, Senior Local Board Advisor</p> <p>David Rose, Lead Financial Advisor</p> <p>Greer Clark, Manager Area Operations</p> <p>Helen Biffin, Work Programme Lead</p> <p>Lisa Howard-Smith, Community Broker</p> <p>Jonathan Hope, Principal Integration Specialist</p> <p>Gemma Kaldesic, Integration Specialist</p> <p>Megan Dowsett, Integration Specialist</p> <p>Naomi Thomas, Manager Community Programme</p> <p>Amirah Rab, Community Lease Specialist</p> <p>Sheryne Lok, Service and Asset Planning Specialist</p> <p>Claire Siddens, Principal Advisor (BIDs)</p> <p>Taylor Farrell, Relationship Advisor</p> <p>12.15pm – 4.35pm</p>	<p>Staff led the discussion to receive direction from the Board on the 2024/2025 Local Board Work Programme development and to discuss the Local Board Agreement, fees and charges, and performance measures.</p>

The workshop concluded at 4.35pm.



Waitākere Ranges Local Board

Development of AT's 10-year programme

Presenter: Tony Parish



12 October 2023



Purpose of this presentation

To seek input from the Local Board to the development of AT's 10-year programme for the 2024 Regional Land Transport Plan

Outline

- Working with **Council and stakeholders** early in the development process
- Our **timeline** for developing the AT programme
- **Key challenges** for developing the AT programme
- Local Board **themes and feedback** from RLTP 2021
- Local Board **priorities and outcomes** for the future
- Continuing the **engagement with Local Boards** and next steps



Working with Council and stakeholders

AT are working jointly alongside Council, as well as engaging with key stakeholders early

Long-Term Plan (LTP)

Every 3 years Auckland Council is required to develop its 10-year programme for services and investment across the Auckland region. Transport is one of many components of the Long-Term Plan (LTP).

AT will be working closely with Council Officers, Councillors, partners and stakeholders to input to **LTP development** and align with:

- Outcomes Council are seeking from their funding of AT activities
- Outcomes central government are seeking through the Government Policy Statement (GPS) on transport
- Council and AT policies and strategies – such as the Auckland Plan, RPTP, Future Connect, Room to Move etc.

Our approach to developing the programme will need to balance ambitions for improvements with what is realistically achievable given **available funding**.

We expect the LTP process will identify the broad transport funding envelope and strategic direction

Regional Land Transport Plan (RLTP)

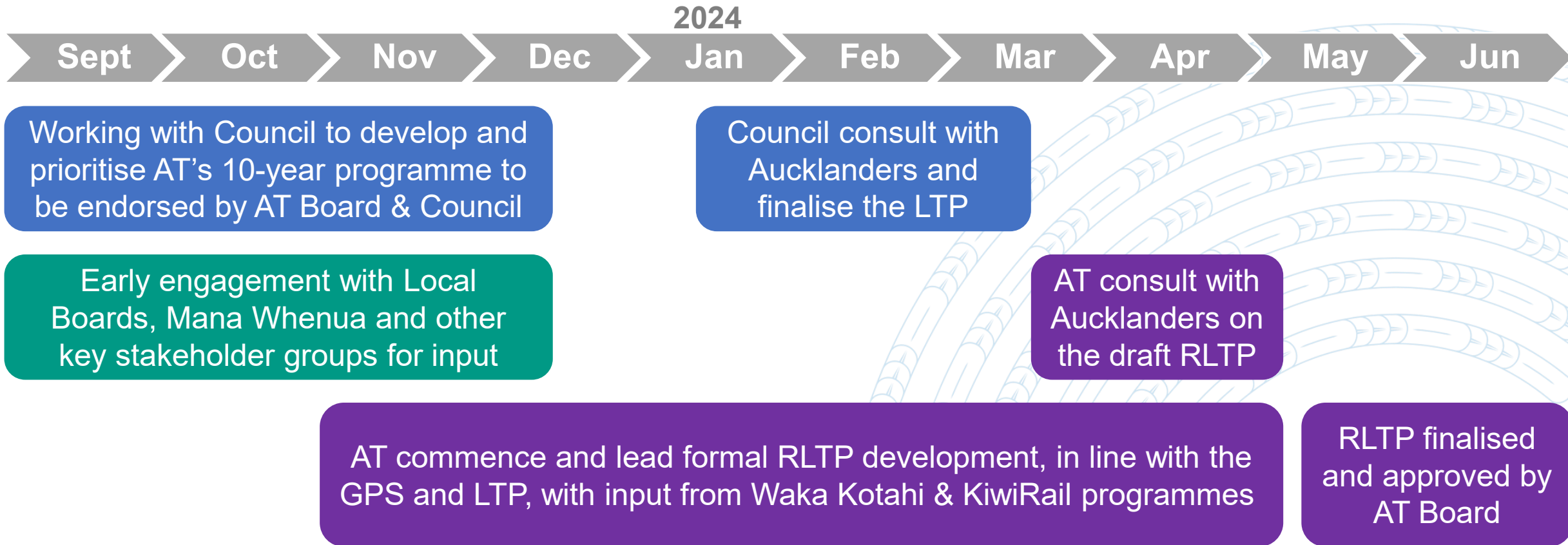
The AT transport capital programme is developed and endorsed by Council and the AT Board. Then AT and the Regional Transport Committee have the statutory responsibility to develop the **Regional Land Transport Plan** for the Auckland region.

AT will further refine and prioritise a whole of region 10-year transport programme, including the programmes from Waka Kotahi and KiwiRail, to form the Regional Land Transport Plan (RLTP 2024-34) for Auckland. This is subject to formal public consultation before finalising.



Timeline to develop the 10-year plan

AT will be developing the 10-year plan over the next 6-8 months



'Balancing' the programme is a challenge

There are a number of challenges to consider as we develop the 10-year programme

Notable challenges that are influencing the development of the 10-year programme (to provide context and prompt thinking):

- High likelihood that both **local and central government funding** will be under **significant pressure**, including **funding for public transport services**
- Continued **inflationary and cost pressures** around materials and construction
- Increased emphasis on **local and tactical interventions** in the transport system, while still supporting development of the Rapid Transit System
- Increased investment in **renewing existing assets** to safeguard the system and reduce risk and long-term costs
- Ensuring transport plays a role in working towards **emissions reduction targets** as outlined in TERP
- Accelerating **mode shift** to public transport and active (walking and cycling) modes
- Reducing the **impact of climate events** on the system through increased **resilience and adaptation**
- Delivering **faster reductions in deaths and serious injuries** to support Vision Zero goals
- Prioritising Regional Fuel Tax funded projects
- Supporting growth areas across the region with **greater access and more transport choices**



Waitākere Ranges Local Board

Previous themes and feedback to RLTP2021 feedback and projects delivered since 2021

The key themes we heard from the Local Board during public consultation in 2021 were:

- Bolder RLTP - bolder to positively impact emissions and divert funds from large roading projects to walking, cycling and PT
- Active modes - New and improved maintenance of active mode infrastructure
- PT - More park and ride facilities to connect rural area's with key urban areas and Shuttle services to West Coast communities not served by PT
- Rail - Extension of Western Line north past Swanson with Grade separation of Western Line
- Focus on intensification rather than sprawl

Some capital project highlights delivered since 2021:

- Flood recovery works
- Speed Management programmes and safety improvements around schools and Marae (e.g. Konini Primary School, Te Kura Kaupapa) as well as wider speed reduction roll out on key roads, town centres and intersections.
- Corridor and Pedestrian Crossing improvements (E.g. Huia Rd, Parau; South Titirangi Rd)
- Ongoing infill of bus stops on rural network



Waitākere Ranges Local Board

Looking ahead to the next 10-years we want to hear about your priorities around transport

Reviewing your draft Local Board Plan 2023, we have heard the following themes and priorities:

- Transport options – encourage mode shift away from private vehicles with good passenger services and active mode provision
- Active Modes - Connection from New Lynn to Sunnyvale (feasibility commissioned by Local Board)
- Rail - Continued advocacy for improved safety on the Western Line, especially in urban areas
- Urban realm – Funding sought to implement the Glen Eden Town Centre Plan
- Public Transport – Trial rural bus services to improve accessibility, especially with key employment and education areas of City Centre and Henderson-Massey
- Funding - Continue Local Board Capital Transport Fund

What other priorities, outcomes and aspirations do you have for transport in your local area?



Engaging with Local Boards

Your input is important to develop a programme that works for all Aucklanders

We are meeting all Local Boards individually during September and October for early engagement.

We will be considering **Local Board Plans** (having reviewed initial drafts), and we are seeking your views, particularly on:

- Key transport issues and challenges in your area
- The potential for small scale and tactical projects to help resolve issues (in line with Council direction)
- How we can better align our projects with 'soft' interventions, such as parking management
- Any specific project priorities at this stage

We will be undertaking **full formal consultation** on the RLTP, currently likely to occur in March / April 2024. This will be an opportunity for Local Boards to comment on the detailed content of the RLTP.





Thank you



LTP / LBA workshop 2

Work programme direction setting

October 2023

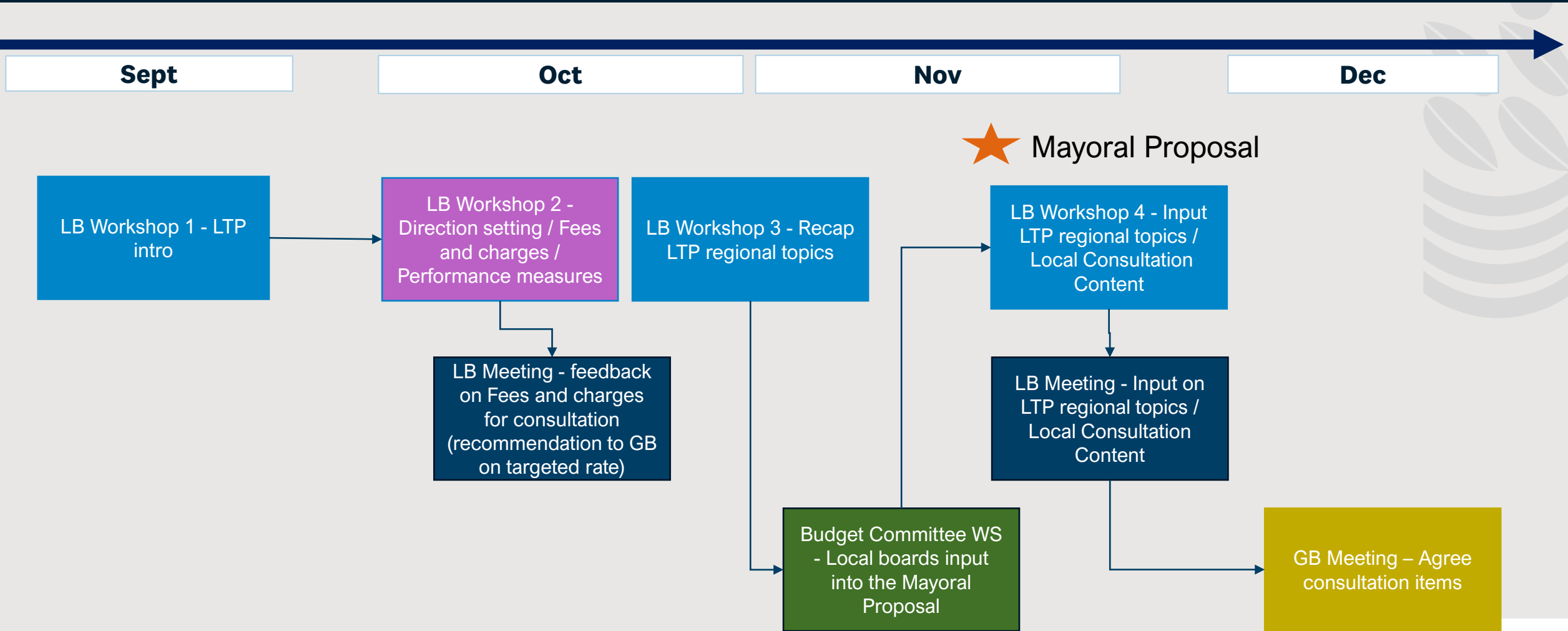


Purpose

- seek local board direction on priorities for work programme development
- discuss performance measures
- local fees and changes

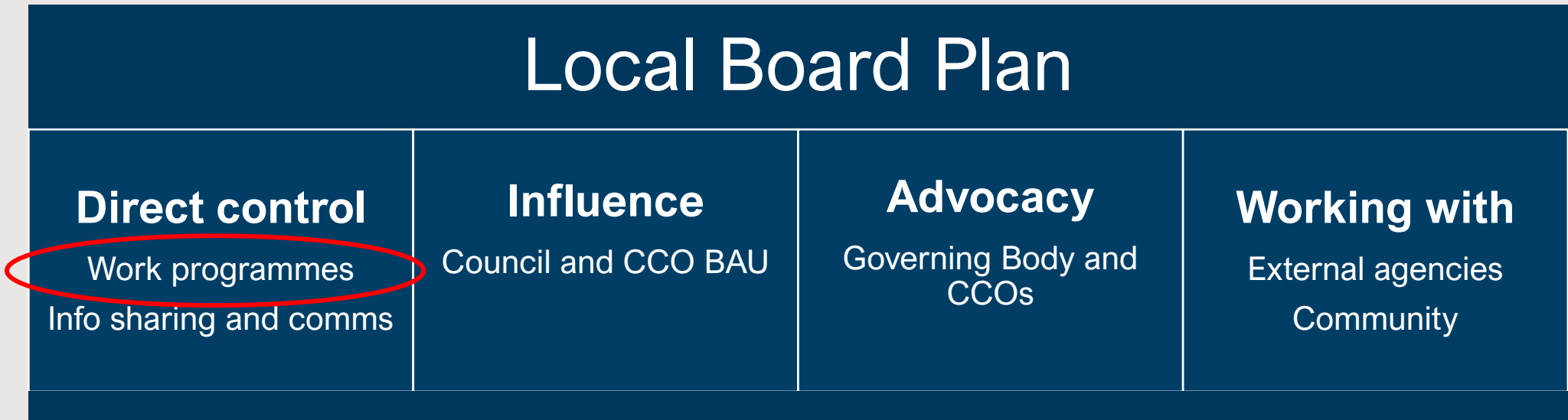


Timeline (until Dec)





Achieving LBP objectives occurs through a variety of mechanisms



← More control (scope, scale and impact?)

→ Less control (scope, scale and impact?)



Long-term plan (LTP) direction and decision making

- local board work programmes developed in parallel with the LTP process
- LTP direction may affect local board work programmes. It is too early to know what this is.
- We will talk to you today about work programme direction related to your local board plans but will need to take into consideration the direction from the LTP as it emerges in the next stages of the work programme development



Direction setting



One-year work programme

- First of three years delivering on the Local Board Plan – need to prioritise what to do in this first year.
- Usually in the first year of the LTP, a three-year work programme is prepared for approval
- The 2024/2025 work programme will only be for one year due to timing of decisions on equity of funding causing uncertainty of local board budgets in year 2 and 3 of the LTP



Local board plan – work programme 2023 - 2024

- High level of alignment between draft LBP 2023 and current work programme
- Many LBP initiatives cover existing, ongoing work
- Opportunity to shift focus of existing work, where needed
- Key shifts in the new plan include
 - increased focus on Maori outcomes and climate action
 - storm recovery / community resilience
 - Waitakere Ranges Heritage Area remains a significant focus



Local board direction

Background

- 2023/2024 work programmes set the baseline – there may be a lot of business-as-usual activities
- Funding for new activities will have to come from stopping currently funded activities
- We need direction as early as possible so that quality advice can be developed

Key questions for the local board

- What are your priority areas for year one?
- Is there anything in the current programme that could be stopped?
- Do you require any further advice?



Ngā Tāngata / **Our people**

Key shifts

Increased focus on:

- kai sovereignty
- supporting recovery of storm impacted communities (new)
- improving engagement (new)

Continuing work on:

- community resilience planning
- providing community spaces, services and events that meet local needs
- mana whenua and mataawaka relationship and engagement
- marae hosted citizenship ceremonies



Ngā Tāngata / Our people

Objective	LBWP alignment / Key shifts
Strong and productive mana whenua and mataawaka relationships	<p>Covered in WP: engagement hui with TKaM; Te Kete Rukuruku programme; kaiwhakaawe role; support for Hoani Waititi Marae</p> <p>Gaps / opportunities</p> <ul style="list-style-type: none"> • Deed of Acknowledgement; kaitiaki rangers
To enhance the health, wellbeing and resilience of local communities	<p>Covered in WP: community resilience plans to help our people prepare for future emergencies.</p> <p>Gaps / opportunities:</p> <ul style="list-style-type: none"> • kai sovereignty • support recovery of people and communities • celebrating our young people/rangatahi
People from our diverse communities are connected and feel as though they belong	<p>Covered in WP: range of existing services and spaces; events; implementing thriving communities strategy at the local level</p> <p>Gaps/ opportunities:</p> <ul style="list-style-type: none"> • Improve engagement with established and new communities



Tō Tātou Hāpori / Our Community

Key shifts

Increased focus on:

- improving amenity of neighbourhood parks in Glen Eden
- developing and promoting play opportunities
- accessibility of parks (universal design)
- adapting parks for future challenges – climate change / growth

Continuing work on:

- supporting community arts and culture facilities and events
- providing a network of community centres, houses and halls
- library programmes and services
- developing a Local Parks Management Plan
- ensuring parks and assets are well-looked after

Increased local board decision making over asset-based services is a significant shift, along with budget challenges, and the need to look at new ways of doing things.



Tō Tātou Hāpori / Our Community

Objective	LBWP alignment / Key shifts
<p>Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature</p>	<p>Covered in WP: parks contracts; capital work programme; parks management plan being developed; community led activity</p> <p>Gaps / opportunities:</p> <ul style="list-style-type: none"> • accessibility of parks • developing Glen Eden neighbourhood parks (Capital works programme) • developing Waitipu (the former Waitākere Quarry)
<p>Plan for the future use and adaptability of parks in the face of climate change, growth and other pressures</p>	<p>No specific project in work programme</p> <p>Work is happening in this area – Te Henga Park (surf club relocation); Les Waygood (United North campground); storm recovery; shoreline adaptation plans</p>
<p>A network of vibrant arts and culture organisations, facilities and events that enliven the west</p>	<p>Covered in WP: operating grants to art partners; arts and culture events</p> <p>Gaps/opportunities/challenges: ongoing funding pressure</p>
<p>Our libraries and facilities provide engaging spaces at the heart of the community</p>	<p>Covered in WP</p>



Te Taiao / **Our Environment**

Key shifts

Increased focus on:

- Local climate actions/adaptation
- Restoring and maintaining stream banks

Continuing work on:

- Supporting landowners and environmental volunteer groups to restore ecological areas
- Increase community knowledge of the WRHA and how to manage pest/weeds
- Managing weeds/pests on ecological parks and working with volunteer groups

Previous plan contained these elements as part of the environment and WRHA outcomes



Te Taiao / Our Environment

Objective	LBWP alignment / Key shifts
Ecosystems are restored and enhanced in the Waitakere Ranges Heritage Area	<p>Covered in WP: buffer zone / ourBackyard work; community weed bins, pest free coordinator; bat project; South Titirangi restoration; WRHA welcome pack</p> <p>Gaps / opportunities</p>
Natural areas on parks are protected, restored, and enhanced	<p>Covered in WP: ecological restoration contract; ecovolunteers</p>
Our Manukau Harbour beaches and west coast lagoons are clean and safe for swimming, with improved environmental outcomes for the harbour and its catchment	<p>Covered in WP: supporting strategic priorities of the Manukau Harbour Forum (#879)</p> <p>Waitākere Ranges on-site wastewater pump-out programme (targeted rate)</p> <p>Gaps / opportunities</p>
Our streams and wetlands are healthy and restored	<p>Covered in WP: Project Twin Streams maintenance</p>
We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	<p>Covered in WP: Climate Action Programme; EcoMatters programme</p> <p>Gaps / opportunities</p> <ul style="list-style-type: none"> • Shoreline Adaptation Plans underway (regional work) • Supporting community engagement



Ngā Wāhi / **Our Places**

Key shifts

Increased focus on:

- supporting community-led action from Local Area Plans
- monitor and respond to visitor impacts (WRHA)

Continuing work on:

- improve walking and cycling connections (LBCTF)
- placemaking activities and events to celebrate Glen Eden
- celebrating heritage through events, interpretation and research
- manage council sites and assets to protect their heritage value



Ngā Wāhi / Our Places

Objective	LBWP alignment / Key shifts
<p>Welcoming centres that people take pride in</p>	<p>Placemaking activities and events to celebrate Glen Eden</p> <p>Covered in WP: in part – existing parks and facilities significant contributor; events partnership fund;</p> <p>Gaps/opportunities</p>
<p>A reliable, resilient and sustainable transport network that connects</p>	<p>Small, staged improvements to walking and cycling connections</p> <p>Gap/opportunities: Some work underway through LBCTF</p>
<p>The heritage of our people, places and buildings is recognised and valued</p>	
<p>The Waitākere Ranges Heritage Area is</p>	<p>Support community-led action from Local Area Plans</p>



Te Taiōhanga / **Our Economy**

Key shifts

Increased focus on:

Continuing work on:



Te Taiōhanga / **Our Economy**



Objective	LBWP alignment
<p>A successful Glen Eden Business Improvement District</p>	<p>Work with the Glen Eden business association on priorities for the town centre.</p> <p>Current work programme: Glen Eden placemaking activations; BID programme</p> <p>Gaps / opportunities</p>
<p>Support youth employment</p>	<p>Support Hoani Waititi Marae and other agencies to support the economic wellbeing of rangatahi.</p> <p>Current work programme:</p> <ul style="list-style-type: none"> • Youth Economy (Youth Connections) / Youth: Build Capacity <p>Gaps / opportunities</p>
<p>Low impact economic activity</p>	<p>Current WP: make WRHA a Dark Sky Place</p> <p>Other initiatives – supporting filming activity and local markets – are enabled and supported outside of the work programme</p>



Activities in 2023/2024 work programmes that do not align to LBP 2023 objectives

Are there activities that do not align or should stop?



LTP / LBA workshop 2

performance measure framework review

David Rose, Lead Financial Advisor

12 October 2023





Overview of today's session

- Purpose
- What are local performance measures and why we do them
- Current state and future state
- Detailed approach: Core and tailored measures
- Next Steps



Purpose of today's workshop

- Provide context on local performance measures
- Inform local boards of plan and progress to date
- Seek local board feedback on tailored measures



Consultation not required for performance measures

Performance measures are a tool to measure levels of service. They do not need to be consulted as part of the LTP or Annual Budget consultation process as they reflect service level decisions made by local boards.

Decisions to start or stop services, or change levels of service, will be part of the work programming and local board agreement processes. There will be public consultation for the local board agreement, the results which may inform the work programme development.



What are local board performance measures?



Have we seen local performance measures before?

YES!

In your **Local Board Agreement** and **Local Board Annual Report**

Scope of today's workshop:

1. Performance measures which are formally published in council's external plans and reports for local boards.
2. Delivered within a local activity (community, environment, governance, planning)

They are audited and checked for legal compliance each year.



CONTROLLER AND AUDITOR-GENERAL
Tumuaki o te Mana Arotake



PARLIAMENTARY
COUNSEL OFFICE
TE TARI TOHUTOHU
PAREMATA

New Zealand Legislation



What and why?

Performance measures are a legislative requirement under LGA 2002 (s 261B) and LGACA 2009 (s 21)

Legislation says a performance measure will:

“enable the public to assess the level of service for major aspects of an activity”

What does this mean?

1. A way to measure levels of service for local board activities
2. Measure only major services, not everything
3. Local Boards need to set service levels in Local Board Agreements and report against agreed service levels in the Annual Report



Current state, and how performance measures should look going forward.



Not all measuring service levels

Current set is a mixture of outcome, service and business measures – difficult to describe the impact on service level due to increase/decrease of funding

Existing local measures



Less of

Outcome measures

Measure outcomes:

- Council is one of many contributors towards that outcome
- Not possible to attribute Council's contribution

Examples:

- The percentage of residents participating in sport and recreation
- Percentage of Aucklanders that feel their local town centre is safe

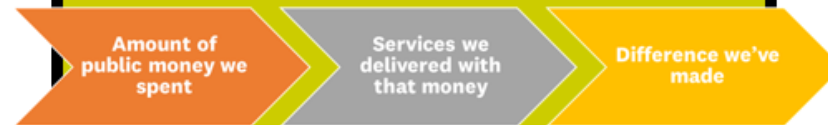
New local measures



More of

Service measures

Measure service level (commonly include quality, quantity, timeliness)



Critical to establish a set of measures (within Council Group's control) that can set targets against climate investments ahead of the next LTP

Existing local measures



Less of

Business measures

Measure internal performance:

- Metrics that help improve business performance

Examples:

- Customer utilisation
- Customer satisfaction
- Percentage of programme delivered on time and on budget

**Service measures will help answer the question:
"What do local boards do with their money?"**



Local performance measures should:

- Meet legislative framework
 - Focusing on major local services and service levels.
- Reflect local board increased decision making
 - local boards have decision making over service levels of local activities
(subject to the Governing Body minimum service levels)
- Reflect local priorities set out in the Local Board Plan 2023
 - Major services or focus areas in the next 3 years are informed by high priorities in LBPs, and each local board has different priorities.



How could it be useful for local boards?

1. Formalise publicly the service levels for major local services
2. Demonstrate how the local board intends to achieve outcomes
3. Future proofed for changes in delivery models (different ways of delivering)



Steps to develop a local performance measure

1. Identify major **services** within each local activity (community, environment, governance, planning)
2. Define the level of **service** for each major service
3. Identify the existing level of **service** using 2023/2024 to form a baseline
4. Include these level of **services** as performance measures

Not every single initiative needs to be measured!



Approach to local board performance measures



Local Board measures approach - Core

We intend to introduce two categories of measures, Core and Tailored.

Core (ABS type) (approx. 8 measures)

- Traditional local government services, such as local parks and open spaces, libraries, pools/indoor leisure, BID programmes
- Financially significant (requires a lot of money)
- Service is unlikely to completely stop in the next 3 years

For local boards, most of the core services are delivered by Customer and Community Services. Staff are currently investigating appropriate ways of communicating service levels.



Local Board measures approach - Tailored

Tailored (LDI type) – seeking local board direction

As this is the first time doing tailored measures, we would like to start small.

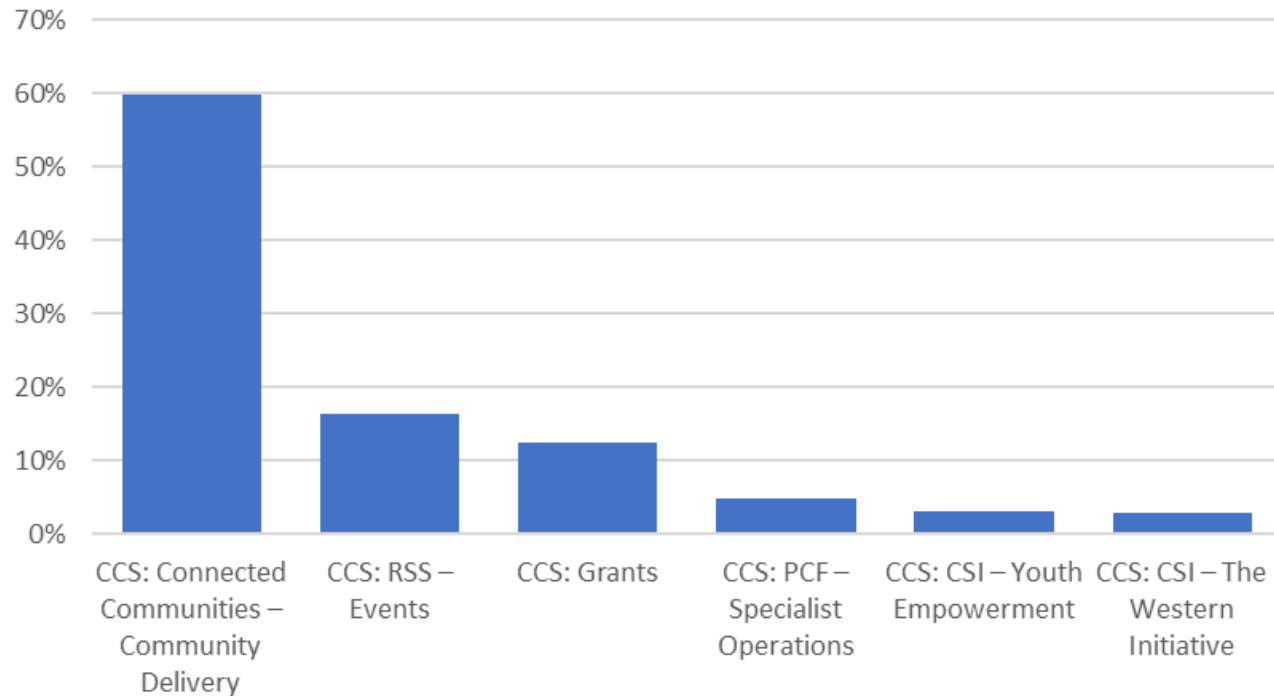
Local Community	2 - 3 tailored measures
Local Environmental	1 - 2 tailored measures
Local Governance	0 - 1 tailored measure
Local Planning	Nil – very little capacity to continue economic development work

We recommend tailored measures be driven by top priorities in your local board plan. Why? Consistent service delivery and measurement.

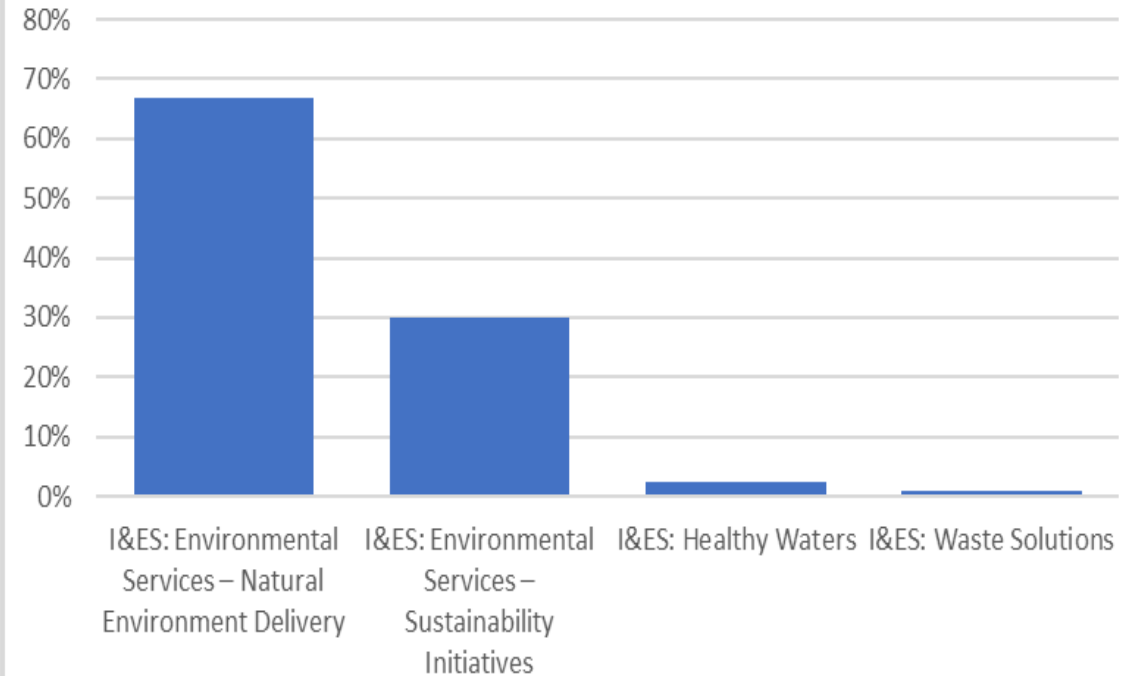


Local Board spending profile (2023/2024) - LDI

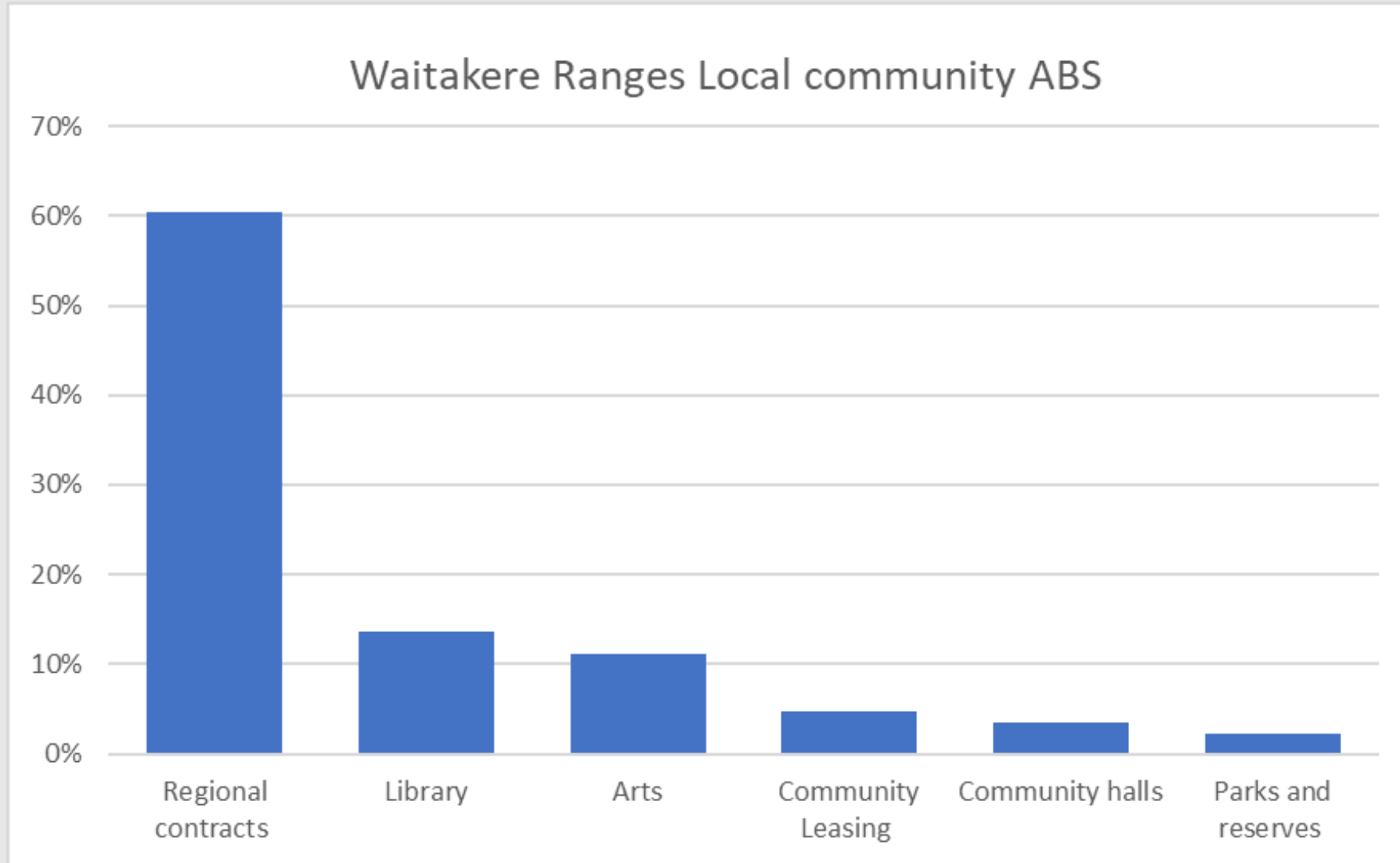
Waitakere Ranges Local Community



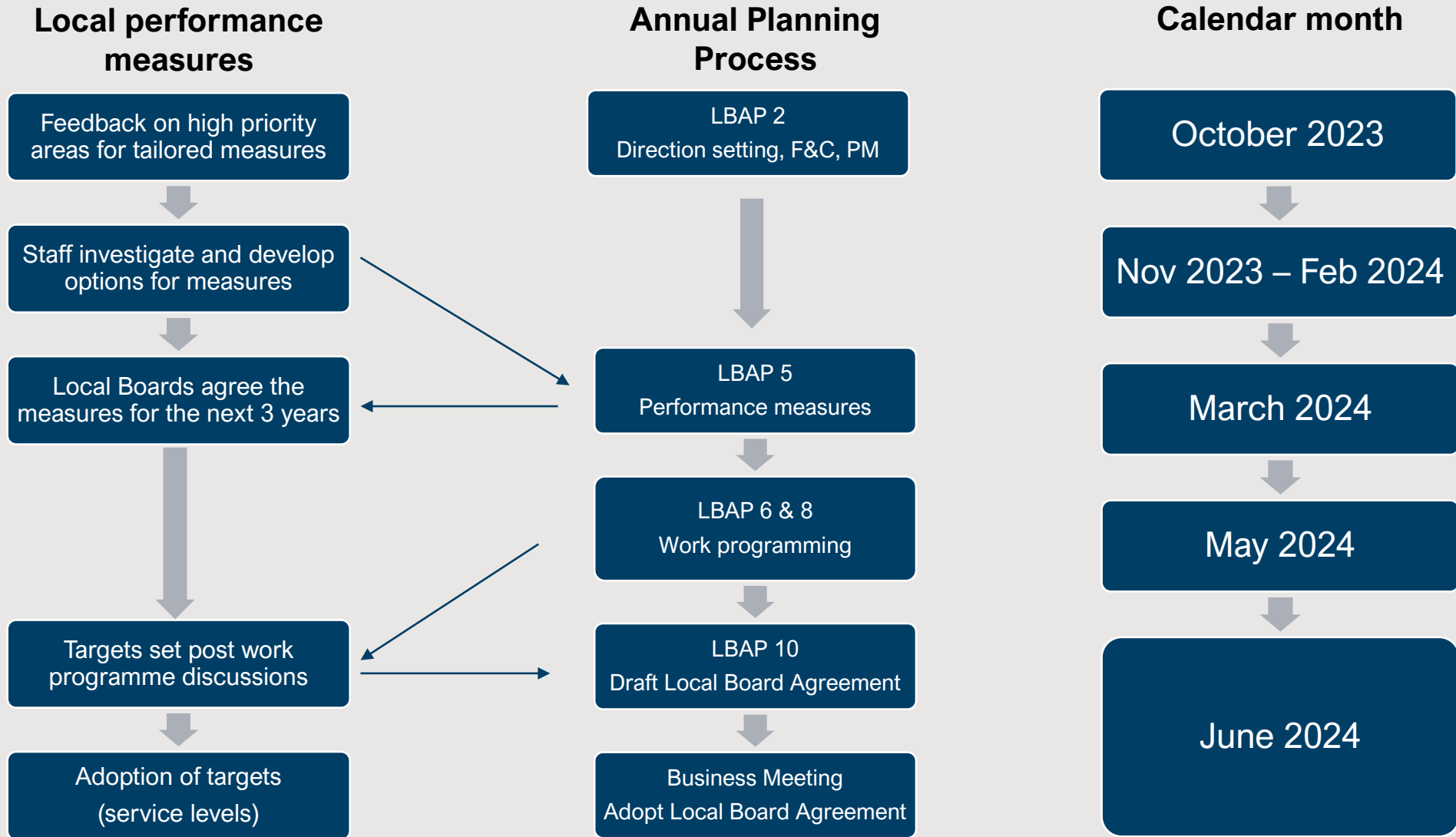
Waitakere Ranges Local Environment



Local Board spending profile (2023/2024) - ABS



Timeline





**Return feedback
to your LFA by
3 November 2023**

**Workshop staff
recommendations
for measures
March 2024**



Next steps

Core measures – staff currently developing service level measures

Tailored measures – staff to analyse board feedback, investigate and develop possible service measures

Measure recommendations for Core and Tailored presented to local boards in a workshop in early March, and local boards select their set of Tailored measures



Fees & Charges Review

Waitakere Ranges Local Board

October 2023



Venue Hire & Bookable Spaces Fees proposal - phase one: Key elements of proposal:

- Adjusting fees in line with Hire Fee Framework July 2014
- There are no significant changes for this local board
 - i.e. nothing over/under 5%

Total fees considered = 252

50% - No change proposed
39% - Minor changes proposed
7% - increases proposed
4% - decreases proposed

	Peak				Off-peak			
Category Name Description	Max of FY24	Max of FY25 (Prior to inflation)	Sum of amount change	Sum of Change	Max of FY24	Max of FY25 (Prior to inflation)	Sum of amount change	Sum of Change
▣ Venue Hire								
▣ Ceramco Park Function Centre Main Hall	\$39.50	\$40.00	\$0.50	1%	\$31.80	\$32.00	\$0.20	1%
▣ Titirangi War Memorial Hall Main Hall	\$45.50	\$45.60	\$0.10	0%	\$36.20	\$36.50	\$0.30	1%
	Commercial				Community			
Category Name Description	Max of FY24	Max of FY25 (Prior to inflation)	Sum of amount change	Sum of Change	Max of FY24	Max of FY25 (Prior to inflation)	Sum of amount change	Sum of Change
▣ Community, Arts Centres and Bookable Library spaces								
▣ Glen Eden Library Meeting Room	\$26.60	\$27.00	\$0.40	2%	\$13.20	\$13.50	\$0.30	2%



Next steps:

- October business meeting - Local board feedback to the Governing Body on local and regional fees and charges proposals
- November – Governing Body workshop on consultation material
- December – Governing Body business meeting
- Jan to Feb 2024 – consultation period
- April 2024 - workshops with local boards
- June 2024 - adopt local board agreements



Local board feedback to governing body on local fees and charges proposals

Business Area	Category	Proposals	Local board feedback
Venue Hire & Bookable Spaces		Proposal : Adjusting fees in line with Hire Fee Framework July 2014 <ul style="list-style-type: none">• Fees for comparable venues are appropriate in accordance with the framework• No significant impacts on community groups expected• Discount framework applied to qualifying groups - 50% discount	



Next steps

- Draft local consultation material to be workshopped and approved in November
- Local board to feedback on LTP priorities to Budget Committee
- Staff will use direction setting to develop work programmes
- Draft work programmes will be presented for feedback at workshops in the new year





Community leases





Community Leases

Any queries or comments on the community leases programme?

- New Leases

- The Laingholm and District Citizens Association Incorporated
Laingholm Hall Reserve, Council Owned, 2014 to 2019 to 2024.

- Renewals

- Piha Community Centre Society Incorporated, Les Waygood Piha,
Tenant Owned, 2014 to 2024 to 2034 (one 10-year right of renewal
remaining)
- Titirangi Volunteer Coastguard Incorporated, French Bay Esplanade
Reserve, Tenant Owned, 2015 to 2025 to 2035 (one 10-year right of
renewal remaining)
- Auckland Kindergarten Association Waitakere, 10-14 Township Road,
Tenant Owned, 2015 to 2025 to 2035 (one 10-year right of renewal
remaining)



Draft Waitakere Ranges Local Board Plan: alignment to existing programmes

Our People

Our distinctive and diverse communities are thriving, resilient and adaptable. People are connected, feel a sense of belonging, and work together to support wellbeing

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	Alignment to existing programmes
Strong and productive mana whenua and mataawaka relationships	Hold regular hui with Te Kawerau ā Maki at governance and operational levels as part of our partnering relationship	#460 enables quarterly operational hui and support TKaM input to community-led projects (as budget allows) #4028 is a new line supporting TKaM Governance Hui
	Support and engage with Hoani Waititi Marae as a hub for west Auckland Māori	#453 Hoani Waititi Marae Maintenance #448 Kaiwhakaawe / Maori broker
	Fund or support events and activities that promote Māori culture and identity	#460 Event partnership fund: Waitangi @ Waititi [Matariki @ Arataki unfunded in current year) Ahi Kaa (under review)
To enhance the health, wellbeing and resilience of local communities	Investigate opportunities to promote and support kai sovereignty	New. Largely community-led Potential additional focus needed with specific programme for Mara kai / community gardens and kai sovereignty #463 Waitakere Ranges Community grants #636 Love Your Neighbourhood (EcoMatters)
	Support the recovery of people and communities impacted by the early 2023 storms	New. No current programmes
	Community resilience plans to help our people prepare for future emergencies	#451 - Capacity Building: Community Resilience #3079 - Auckland Emergency Management
	Support and work with communities to develop local leadership, self-sufficiency and the resilience to thrive	#443 Waitakere Resource Centre #444 Tula'i Pacifika Youth Leadership #445 Youth capacity building #446 Placemaking and capacity building #447 Placemaking events: Neighbours Day
People from our diverse communities are connected and feel as though they belong	Provide community space, services and events that meet local needs, are accessible to everyone and bring people from all walks of life together	Ranges of existing programmes, include: #450 Access to venues for hire #461 Event Partnership Fund #1353 Movies in Parks
	Improve engagement with established and new communities	Is there a gap? #449 Implementing thriving communities strategy at the local level
	Support citizenship ceremonies being hosted on marae to introduce new residents to the marae experience	#457 / #4002 Citizenship ceremonies

Our Community

Parks, facilities and services are accessible and meet the needs of our diverse urban and rural communities. Māori culture and identity is visible and valued.

Arts, culture and creativity are a celebrated part of living in the west.

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	Alignment to existing programmes
Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	Investigate ways to improve the amenity of neighbourhood parks in Glen Eden, e.g. Koroī / Clayburn Reserve	Capital work programme (future years)
	Progressively develop Waitipu (the former Waitākere Quarry) as a park. Investigate partnering with community	New. No current work programme
	Ensure universal design for accessibility is embedded into all park development projects to enable everyone to access their local parks	New. No current work programme
	Ensure our parks and park assets are well-looked after and cared for the benefit of the community, the environment, and the social, cultural and heritage value	#991 full facilities contracts Capital works programme
	Prepare a Waitakere Ranges Local Parks Management Plan for the more than 200 local parks in the area	#1331 local parks management plan underway
	Support and enabling community-led activity on local parks to achieve local aspirations	#463 Community grants staff support, landowner approval process
	Identify, develop and promote play opportunities	#3835 Play advocacy Capital works programme
Plan for the future use and adaptability of parks in the face of climate change, growth and other pressures	Investigate the relocation of Bethells Beach Surf Lifesaving Patrol clubhouse in Te Henga Park, and United North Piha Lifeguard Service campground at Les Waygood Park	No work programme project, however Parks and Places are working with club
A network of vibrant arts and culture organisations, facilities and events that enliven the west	Fund and support Te Uru, Upstairs Gallery, and the West Coast Gallery to deliver quality arts and culture programmes	Operating grants to support: #432 Lopdell Precinct; #433 Te Uru Gallery; #434 McCahon House; #435 Upstairs Gallery; #442 Glen Eden Playhouse #439 Shadbolt House
	Fund and support arts and culture events that support and connect our creative communities	#437 Open Studios #438 Ahi Kaa (under review) #439 Going West Festival #463 Community Grants Fund
Our libraries and facilities provide engaging spaces at the heart of the community	Continue to activate library spaces with programmes, services and events that engage all our communities and inspire learning and participation	#1043 Library services and programmes #1049 Support for Piha community library # 1053 Glen Eden library meeting room – free access
	Continue to support a network of community places, such as community centres, houses and halls	#454 Community Houses #454 Community halls partnership fund

Our Environment

Biodiversity is enhanced, significant ecological areas are protected and restored as a sanctuary for native plants and wildlife. Our people are connected to, and care for, the environment. The mauri of our freshwater streams, the Manukau Harbour, and West Coast lagoons and wetlands are restored.

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	Alignment to existing programmes
Ecosystems are restored and enhanced in the Waitākere Ranges Heritage Area	Increase community knowledge and understanding of the WRHA and how to manage pest animals and weeds	WRHA Welcome Pack Long-tailed bat (pekapeka) community education project - Waitākere Ranges Heritage Area #3010 West Coast Animal Management Team Support (?)
	Support landowners and environmental volunteer groups to restore ecological areas	#518 Waitakere Weed Action Project (OurBackyard) Bufferzone project Community weed bins Waitākere Ranges Heritage Area #609 South Titirangi Restoration (STNN) #613 Pest Free Waitakere Coordinator #622 Community Nurseries
Natural areas on parks are protected restored, and enhanced	Pest plant and animal control on our ecological parks	#988 Waitakere Ranges ecological restoration contract #1025 Project Twin Streams
	Work with restoration volunteers to connect communities with parks, through environmental, social, or other activities	#646 Ecovolunteer programme
	Track upgrades and hygiene stations on local parks with kauri	Capital work programme / maintenance contracts
Our Manukau Harbour beaches and west coast lagoons are clean and safe for swimming, with improved environmental outcomes for the harbour and its catchment	Support the strategic priorities of the Manukau Harbour Forum and act as a voice for improving the harbour's water quality	#879 support for Manukau Harbour Forum
	The 'on-site wastewater pump-out programme' will support households to regularly pump out their septic tanks in tandem with regional initiatives to improve water quality	
Our streams and wetlands are healthy and restored	Restoration and maintenance of stream banks to reduce erosion, support stream function, and promote community care of waterways.	#1025 Project Twin Streams maintenance (Waikumete and Oratia Streams)
We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	Complete the Waitākere Ranges Climate Plan and progress the recommended actions	#618 Climate action programme
	Engage with our communities on Shoreline Adaptation Plans for council assets along the Manukau Harbour and West Coast, and wider concerns with adaptation.	No current programme though potentially consequential to regional planning work
		#623 Ecofest #625 Eco Centre #636 Love Your Neighbourhood

Our Places

We have thriving town and village centres, supporting strong neighbourhoods, connected by a **reliable, resilient and sustainable transport network**.

The Waitākere Ranges Heritage Area (WRHA) is protected and restored for current and future generations, and the relationship with Te Kawerau ā Maki and Ngāti Whātua is acknowledged.

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	Alignment to existing programmes
Welcoming centres that people take pride in	Promote and support placemaking activities and events to celebrate Glen Eden	Is there a gap? #452 Glen Eden Activation / Glen Eden Safety Plan Event Partnership Fund
A reliable, resilient and sustainable transport network connects our neighbourhoods, centres and villages	Small, staged improvements to walking and cycling connections in Glen Eden and Sunnyvale	Capital work programme – various investigations Subject to decisions on the LBCTF, advocacy or optimisation
The heritage of our people, places and buildings is recognised and valued	Celebrate historic and cultural heritage through events, interpretation, and research	#458 Anzac Day events
	Manage council sites and assets to protect their heritage value	Aligns to parks and facilities contracts and capital work programme, eg Titirangi War Memorial Hall
	Provide input into council plans, policies and project design, as well as the resource consent decisions relating to heritage	Ongoing local board activity / not work programme related
The Waitākere Ranges Heritage Area is recognised for its character and cultural heritage	Support community-led action from Local Area Plans	No specific programme however may be supported by a range of existing programmes
	Provide input on regional policy, plans and strategies	Ongoing local board activity / not work programme related
	Plan and implement actions to address visitor management issues and monitor visitor impact on the area in collaboration with local residents, community organisations, emergency services and other agencies	New

Our Economy

Sustainable local economic activity is supported. Our business centres are active and successful. Home-based businesses in the ranges are fostered.

The historically rural nature of economic activities in the foothills continues.

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	Alignment to existing programmes
A successful Glen Eden Business Improvement District	Work with the Glen Eden business association on priorities for the town centre	BID programme Event Partnership Fund Community grants programme
Support youth employment	Support Hoani Waititi Marae and other agencies to support the economic wellbeing of rangatahi	#1345 Youth Connections Waitakere Ranges
Low impact economic activity	Explore the option of becoming a dark sky location as a visitor attraction	Project to progress Waitākere Ranges Heritage Area as a dark sky place
	Continue to support established local markets and events	Enabled by existing activities outside of work programme
	Continue to support filming activity in the area in a way that is sustainable and brings more benefit to the area	Enabled by existing activities outside of work programme



Operational Work Programme



Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
432	Operational expenditure for Lopdell Precinct	Fund the Lopdell Trust to provide gallery and office space for community arts partners and deliver a programme of community arts activity and events at the Precinct with a programme budget of \$18,000.	<p>Arts partners can leverage activities, marketing and shared experiences.</p> <p>The community can experience and engage with visual and performing arts in Titirangi.</p> <p>Local communities can lead their own arts and culture initiatives.</p> <p>Visitors are attracted to Lopdell Precinct and it is well maintained.</p> <p>The community can participate in events and programmes.</p> <p>The relationship between the Lopdell Trust and Auckland Council is well serviced.</p>	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	153,166
433	Operational grant for Te Uru Waitākere Contemporary Gallery	Fund Te Uru Waitakere Contemporary Gallery Inc to operate Te Uru as a destination arts facility that develops and attracts visual arts exhibitions of local and regional significance. The budgets for each year are uninflated, and are subject to annual inflation adjustment.	<p>Local people can access and participate in visual arts programmes for all levels of experience that reflect the cultural diversity of the community and promote a sense of local pride, identity and connectedness.</p> <p>Local emergent and professional artists can exhibit their work and access opportunities for professional and creative development.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	699,664
434	Operational grant for McCahon House	Fund the McCahon House Trust to operate the McCahon House and provide artist residencies and exhibitions. The budgets for each year are uninflated, and are subject to annual inflation adjustment.	<p>Connections can be made with other artist residence centres and educational organisations nationally and internationally to raise the profile and reputation the McCahon House.</p> <p>The residency and museum are maintained as an important cultural heritage site.</p> <p>Local heritage is protected and promoted, fostering a sense of local pride and identity.</p> <p>Information is developed and collected that relates to the life and work of Colin McCahon, the history of the residency and other resources.</p> <p>The volunteer programme provides the community with the opportunity to connect and engage with each other.</p>	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.3 - Recognition of local historic and cultural heritage	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	23,562

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
435	Operational grant for West Coast Gallery	<p>Fund West Coast Community Arts Trust to operate the West Coast Gallery and deliver exhibitions and public programmes. Linked to programme line 1232.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p>	<p>Local people can access and participate in visual arts programmes that reflect the cultural diversity of the community and support a sense of local pride, connectedness and identity.</p> <p>Local emergent and professional artists can exhibit their work and access opportunities for professional and creative development to support them to be sustainable.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	16,315
436	Operational grant for The Upstairs Gallery	<p>Fund Titirangi Community Arts Council to operate The Upstairs Gallery and deliver exhibition opportunities, workshops, talks and resources to the community.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p>	<p>Local artists and crafts people can access development opportunities to support creative entrepreneurship and sustainable practice.</p> <p>Local people can access and participate in programmes that reflect the cultural diversity of the community and support a sense of local pride, connectedness and identity.</p> <p>Visitors of diverse audiences are attracted to Titirangi.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Arts, Culture & Heritage	2021/2022; 2022/2023; 2023/2024	ABS: Opex	52,729
437	Community arts programmes Open Studios Waitākere	<p>Fund a contractor to deliver a weekend programme and launch for Open Studios Waitākere, to build resilience that improves event capacity including digital capability and coordination with creatives to future-proof Open Studio Waitākere and enable programme delivery under any circumstance. Additional funding, as below, requested for 2022-2023 and 2023-2024 years to increase ongoing programme sustainability.</p> <ul style="list-style-type: none"> - An online shop linked with the website, \$3000 - Build digital capability with creatives to assist promotion of their businesses online, \$3,000. - Website management and administration, \$2000 (leading up to and during the OSW event). 	<p>The local creative industry is visible, attracts visitors to the area and supports economic development opportunities for local artists and creative industries.</p> <p>Local artists and crafts people can participate in capability building workshops, have opportunities to connect with each other and grow their online presence.</p>		2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	25,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
438	Community arts programmes- Māori arts and culture	Develop and support Māori arts and culture activities and initiatives to be delivered in Waitakere Ranges that activate local spaces and engage the community as participants and audience, such as an event for Matariki.	Support local projects and activities that contribute towards Māori educational, cultural, leadership, and employment outcomes. Celebrate Māori and their culture as a point of difference Arts and culture is celebrated in the local area through creative activations of everyday spaces to support a sense of local identity and pride. The community can learn, participate in and experience creative arts.		2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	15,000
439	Establishment grant for Shadbolt House	Fund the establishment and set-up costs of a writers' centre at Shadbolt House, 35 Arapito Road. Budget includes ABS funding of \$10,531 and LDI funding of \$10,000	Heritage assets are preserved, protected and celebrated. The community has access to spaces for arts activity.		2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.3 - Recognition of local historic and cultural heritage	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex; #LDI: Opex	20,531
440	Festival grant for Going West Festival	Contribution to the Going West Trust to deliver the Going West literary festival in Titirangi including New Zealand writers in conversation, panel discussions and readings which may be online, a gala opening, slam poetry showcase, theatre season, film screening and other satellite events with increased digital components.	The programme attracts visitors to Titirangi and the area is recognised for its literary and arts contributions. The community has opportunities to connect with each other and access and participate in a programme of literary arts. Māori arts are promoted and the programme celebrates the cultural diversity of the community to support a sense of connectedness, identity and local pride.		2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	57,000
442	Operational grant for Glen Eden Playhouse Theatre	Fund Glen Eden Playhouse Trust to operate the Glen Eden Playhouse Theatre. The budgets for each year are uninflated, and are subject to annual inflation adjustment.	The built heritage of the Glen Eden Town centre is protected. The Glen Eden Playhouse Theatre is fit for purpose and accessible for the community to use.	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.1 - Access to a range of arts experiences	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	19,694
443	Build Capacity: Community Waitākere Resource Centre	Fund Community Waitākere's Resource Centre to deliver capacity and capability building activities for community groups including: training opportunities, networking events (including with West Auckland Together/Collaborative Marketplace, Māori and Pasifika leadership groups, Hoani Waititi marae and other West Auckland Māori organisations), e-noticeboard, publications, meeting rooms and administration support.	Community groups develop skills to organise themselves, collaborate with others, and plan, lead and deliver projects. Community groups have opportunities to meet and network with other organisations, including with Hoani Waititi Marae and other Māori organisations. Community groups have easy access to new information and resources from Auckland Council, service providers and funders. Community groups have access to meeting rooms, desk space and administrative support at the Resource Centre.	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	30,000

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ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
444	Youth: Tula'i Pasifika youth leadership programme	The three year work plan is to fund an organisation to support the coordination and delivery of the Tula'i Pasifika youth leadership programme.	<p>Young Pasifika people can lead and develop other young people in their schools and communities.</p> <p>The needs and aspirations of young Pasifika people are visible and responded to.</p>		2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: CSI – Youth Empowerment	2023/2024	LDI: Opex	15,000
445	Youth: Build Capacity Waitākere Ranges	<p>Proposed activity for 2023 has 2 distinct goals:</p> <ul style="list-style-type: none"> -Develop and fund a Waitakere Ranges youth voice initiative which builds capacity and opportunity for young people to create solutions to challenges faced by local communities. -Develop and fund a Waitakere Ranges youth providers network to strengthen capability, resilience and facilitate joined-up working (ultimately strengthening youth engagement locally). <p>This proposal responds to identified priorities in a Waitakere Ranges to establish a youth voice mechanism and strengthen youth opportunities. The proposed change addresses local board requests and consultation with local organisations.</p>	<p>This WP line will strengthen local board decision-making through greater understanding of diverse youth needs. It will build young people's capacity and opportunity to co-create solutions to challenges faced by local communities. 'Youth voice groups' have demonstrated their ability to increase local board engagement and increase representation of an underserved population. Where there is an active youth council engagement advisors report a significant increase in submissions from the 16-24 age group. 1/3 of Auckland's population is considered "youth" and they all benefit from having a well-supported group of peers advocating on their behalf to the local board and actively seeking their feedback in ways that are meaningful to them. Ultimately this will mean that local decisions better meet youth needs and contribute to more cohesive and resilient communities.</p> <p>Youth voice groups often attract additional resources and investment (e.g. where youth voice groups utilise community volunteering, attract donations and sponsorship, or raise funds for activities from other sources). This investment therefore represents value for money. There is no internal duplication of this activity. No other community organisation can as effectively connect the youth populations of a local board area directly to their elected members and to council staff to have real time impacts on local board priorities. Investment in youth networks is a low-cost activity that represents excellent value for money. This activity will build resilience and capability amongst</p>	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2023/2024; 2024/2025	LDI: Opex	20,000
446	Placemaking and Capacity Building: Urban neighbourhoods	Partner with community organisations to build the capacity of people in local neighbourhoods to lead activities that build community connections, celebrate their cultural heritage and diversity, and build community resilience and self-reliance.	<p>Residents develop skills to organise, plan, lead and deliver activities that help build community resilience.</p> <p>Residents know where to access information and resources from council and other service providers.</p> <p>Residents understand the role and functions of council, engage in council activities, and can influence the things that are important to them in the community.</p>	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	55,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
447	Placemaking: Neighbours Day Waitākere Ranges	Partner with community providers to support the organisation of Neighbours Day activities by residents in local neighbourhoods.	Residents have access to resources to organise street and neighbourhood events. Neighbours have opportunities to connect with each other, and local events help build resilience, perception of safety, identity and pride in the community. The community engage in local matters and are aware of the role of the local board and council.	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	6,500
448	Māori Responsiveness: Kaiwhakaawe - Māori broker and Māori-led engagement	Support the Kaiwhakaawe - Māori broker. Contribute funding to the Kaiwhakaawe - Māori broker role based at Hoani Waititi Marae, and to activities that build relationships across West Auckland Māori communities to strengthen relationships with Māori, respond to key aspirations and deliver Māori outcomes. Implement the Māori Responsiveness Plan Waitākere ki Tua as per the focus areas of Rangatiratanga, Taonga tukuiho and Rangatira mo apopo. Funding supports the Kaiwhakaawe role (\$35,000).	The local board deliver outcomes from Waitākere ki Tua. The local board builds stronger relationships with Māori and supports relationship across Māori communities. Māori can participate in local decision making. Local Māori aspirations and priorities are understood and responded to.	No further decisions.	2020WR2 - We work closely with mataawaka and mana whenua partners	2020WR2.1 - Access to a range of projects and opportunities for collaboration with Māori	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	35,000
449	Local implementation of Ngā Hapori Momoho (Thriving Communities) councils social wellbeing strategy Waitākere Ranges	Provision of strategic insight and leadership, connecting council, community and elected members and creating the conditions for change through brokering relationships, ideas and resources, with a strong focus on supporting Māori-led and community-led initiatives, including: • Building high trust relationships and networks. • Surfacing diverse and under-represented voices to our local boards and departmental teams. • Creating insight and advice for interventions in the work programme. • Empowering individuals, whānau and communities to influence decisions, take action and make change happen in their communities. • Growing local partnerships with strategic potential. • Connecting key parties and establishing collaboration and connection with the local board Kaupapa • Leveraging external funding sources in support of local outcomes	Diverse communities can participate in council decision-making and activities to influence the things they care about. Organisational barriers to improving community outcomes can be identified and addressed. Communities can access tools to support designing and delivering local initiatives. The local board can respond to Māori aspirations.	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	0

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
450	Access to community places Waitākere Ranges	<p>Provide fair, easy and affordable access to a safe and welcoming venues.</p> <p>Council delivery: Ceramco Park Function Centre Titirangi War Memorial Hall.</p> <p>Community delivery and supported by council through a contract for service/funding agreement: Barnett Hall. Glen Eden Community and Recreation War Memorial Hall Glen Eden Community House Hoani Waititi Marae Huia Hall Laingholm Village Hall Oratia Settlers Hall Oratia Small Hall Paturua Bay Hall Titirangi Community House Waiatarua Community Hall Waitakere Domain Hall Waitakere Township Hall</p> <p>The fees and charges schedule was adopted in the Local Board Agreement.</p>	<p>Supports access along with the coordination of activation and activities.</p> <p>Ensures there are a wide range of activities meeting the wider community needs and interests.</p> <p>Staffed hours are provided to enable excellent customer and community interaction and service.</p>		2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	0
451	Capacity building: Community Resilience	<p>Partner with community groups and Hoani Waititi Marae in collaboration with Auckland Emergency Management (AEM) to engage and empower isolated communities, utilising AEM's suite of tools (e.g. community resilience planning, kia rite kia mau, information resources and Whakaoranga Marae and Whakaoranga Whanau opportunities).</p> <p>Fund initiatives that help build local communities' social resilience, increase digital literacy, support food and water security and/or address issues relating to housing vulnerability and homelessness.</p>	<p>Coastal and rural residents are supported to undertake resilience planning and be ready to respond in case of emergencies. Communities who have already developed community plans will be supported to review and redraft plans as required</p> <p>Local urban communities become more connected, self-reliant and sustainable. They develop strategies to improve food security, reduce housing vulnerability and support community wellbeing.</p>	No further decisions.	2020WR4 - Our communities are resilient and strong	2020WR4.1 - Communities take action to improve their resilience	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	35,000
452	Placemaking: Glen Eden activation programme	<p>Partner with community groups to design and implement a programme of community-led activities that are fun, foster creativity, enhance wellbeing to help make Glen Eden a safe, attractive, welcoming and inclusive place. Activities may include arts, music, the environment and heritage as a platform to engage with community.</p> <p>Note: the 2022/2023 budget figure shown for this activity includes the \$25,000 originally approved plus \$19,878 carried forward from 2021/2022.</p>	<p>Local people have increased opportunities to enjoy themselves, connect and interact in Glen Eden.</p> <p>The community know where to go for information and services, feel engaged and participate in local activities.</p> <p>New residents are welcomed into the community.</p>	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	20,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
453	Hoani Waititi Marae	Fund Hoani Waititi Marae Trust (\$74,356) year three of five year term to operate and maintain Hoani Waititi Marae to be open and available for public use, commencing 1 July 2021 and terminating on 30 June 2026. Operational funding amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed.	The Marae is maintained to a safe standard, open and available to the community for public use. Providing services that are align to local board plan, aspirations and outcomes, including: - Local communities feel good about where they live; Our communities celebrate their distinct identities and live, work and play together.	No further decisions.	2020WR2 - We work closely with mataawaka and mana whenua partners	2020WR2.1 - Access to a range of projects and opportunities for collaboration with Māori	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	74,356
454	Activation of community led venue partners Waitākere Ranges	Coordinate activities that cater to the diversity of the community. Community delivery and supported by council through a contract for service agreement: Glen Eden Community House; year two of five year term expires 30 June 2027 - (\$43,374.33pa) Titirangi Community House; year two of five year term expires 30 June 2027 - (\$43,374.33pa) Operational management fee amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed.	Supports access along with the coordination of activation and activities. Ensures there are a wide range of activities meeting the wider community needs and interests. Provides staffed hours to enable excellent customer and community interaction and service.	No further decisions.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	86,749
455	Community halls partnership fund (Year 1)	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community for the years 2020 - 2023: Glen Eden Community and Recreation Centre War Memorial Hall - \$3,000 Laingholm Village Hall - \$3,000 Oratia Settlers Hall - \$3,000 Oratia Small Hall - \$3,000 Waiatarua Hall - \$3,000	Local people can connect and participate in community activities. Local community halls meet the needs of the community.	The Auckland Rural Halls Future Directions Report will be recieved by the local board at a business meeting in Q1.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	42,000
456	Top up for funding agreement - Glen Eden and Titirangi Community Houses	Provide top up funding to the following community places to maintain levels of service and pay their staff the living wage: Glen Eden Community House - \$10,000 Titirangi Community House - \$10,000	Supports access along with the coordination of activation and activities. Ensures there are a wide range of activities meeting the wider community needs and interests. Provides staffed hours to enable excellent customer and community interaction and service.		2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	25,000
457	Citizenship ceremonies Waitākere Ranges	Deliver an annual programme of citizenship ceremonies.	Local people can recognise and celebrate important occasions and build social cohesion through welcoming new citizens.	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.3 - Recognition of local historic and cultural heritage	CCS: RSS – Events	2021/2022; 2022/2023; 2023/2024	ABS: Opex	0
458	Anzac services Waitākere Ranges	Deliver and/or support Anzac services and parades.	Local people can remember fallen servicemen and women through a meaningful and respectful commemoration.	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.3 - Recognition of local historic and cultural heritage	CCS: RSS – Events	2021/2022; 2022/2023; 2023/2024	LDI: Opex	59,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
460	Māori Responsiveness: Mana whenua engagement	Support and fund regular operational hui with Te Kawerau Iwi Tiaki Trust to strengthen relationships with iwi, respond to key aspirations and deliver Māori outcomes. Support and fund involvement of mana whenua in community-led projects to deliver Māori outcomes in areas of priorities for iwi. Support where needed iwi-led projects such as the development of a Marae at Te Henga.	The local board meets its statutory obligations to iwi and builds stronger relationships with iwi. Iwi participate in local decision making. Mana whenua aspirations and priorities are understood and responded to.	No further decisions.	2020WR2 - We work closely with mataawaka and mana whenua partners	2020WR2.1 - Access to a range of projects and opportunities for collaboration with Māori	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	10,000
461	Event partnership fund Waitākere Ranges	Funding to support community events through a non-contestable process. This provides an opportunity for the local board to work in partnership with local event organisers, by providing core funding for up to three years for selected events: Schedule of events to be confirmed.	Local people can attend free events that reflect the diversity and needs of the community. Local heritage is protected and celebrated.	Confirmation of events and funding amounts.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.2 - Access to a range of community activities and events	CCS: RSS – Events	2021/2022; 2022/2023; 2023/2024	LDI: Opex	25,000
463	Community grants Waitākere Ranges	Community groups receive funding through a contestable grants process.	Council can develop relationships with community groups and identify opportunities for collaboration. Communities can influence the things they care about and are encouraged to participate. Community activities are supported at a local level and seed funding can be provided community development initiatives.	The local board will approve the applicants to receive funding.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Grants	2021/2022; 2022/2023; 2023/2024	LDI: Opex	90,898
646	Waitākere Ranges Ecovolunteer ecological and environmental programme FY24	This is an ongoing programme to support community and volunteer ecological and environmental initiatives. This includes: community planting, annual pest plant and animal control, local park clean ups, stream and coastal erosion management, water quality improvement, and community environmental education and events.	<ul style="list-style-type: none"> • Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public land • Greater alignment and co-operation of community conservation activities • Number of traps and bait station under active management in the area • Reduction in pest plants • Increase in number of trees planted. 	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CCS: PCF – Specialist Operations	2021/2022; 2022/2023; 2023/2024; 2024/2025	LDI: Opex	35,000
988	Waitākere Ranges Local Board Ecological Restoration contracts	The Ecological Restoration maintenance contracts include pest plant within ecologically significant areas and animal pest management across all parks and reserves funded from local board budgets.	With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for a programme of restoration planting and pest animal and plant control for high value sites, and for response to requests for animal pests in parks. These contracts benefit all members of the public as they improve ensure ecologically significant sites on our local parks and reserves are pest free and offer ecological and wider benefits.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CCS: PCF – Operations	2021/2022; 2022/2023; 2023/2024	ABS: Opex	236,010

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
990	Waitākere Ranges Local Board Arboriculture contracts	<p>The Arboriculture maintenance contracts include tree management and maintenance in parks and on streets, funded from local board budgets.</p> <p>These contractors also undertake storm damage works although these are funded from regional budgets.</p>	<p>With the Arboriculture Contracts, trees in parks and reserves, and on streets, are able to be maintained to the approved level of service. These contracts provide for a programme of tree inspection and maintenance, and for response to requests for maintenance of trees which have become damaged or are obstructions. These contracts benefit all members of the public as trees which are properly maintained are more likely to remain in good health, are less likely to become health and safety issues, and offer greater visual amenity.</p>	No further decisions anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Operations	2021/2022; 2022/2023; 2023/2024	ABS: Opex	684,566
991	Waitākere Ranges Full Facilities maintenance contracts	<p>The Full Facilities maintenance contracts include maintenance and repair of all assets across buildings, parks and open spaces, and sports fields, funded from local board budgets.</p> <p>These contractors also undertake coastal management and storm damage works, and upcoming town centre cleaning, street litter bin emptying, and vegetation clearance and berm mowing works, although these are funded from regional budgets.</p> <p>This activity and related budget also includes smaller built system contractors such as pool plant specialists and technical systems contractors.</p>	<p>With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for required compliance tasks and scheduled activities including planned preventative maintenance to be completed, and for response to requests for maintenance. These contracts benefit all members of the public as local board assets are able to be fully utilised if they are fit for the intended purpose, and it offers better value to ratepayers if assets remain in service for their expected life.</p>	No further decisions anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Operations	2021/2022; 2022/2023; 2023/2024	ABS: Opex	2,173,504
1025	Waitākere Ranges- Project Twin Streams maintenance	<p>Supporting community trusts and engaging West Auckland communities around restoring streams and encouraging and environmental initiatives. This includes: community planting, annual pest plant and animal control; local park clean ups; and community environmental education and events.</p>	<ul style="list-style-type: none"> • Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public lands • Greater alignment and cooperation of community conservation activities • Number of traps and bait station under active management in the area • Reduction in pest plants • Increase in number of trees planted. 	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CCS: PCF – Specialist Operations	2021/2022; 2022/2023; 2023/2024	ABS: Opex	246,100
1028	Waitākere Ranges -Project Twin Streams strategic planning	<p>Prepare a strategic plan to guide the future of Project Twin Streams.</p>	<ul style="list-style-type: none"> • Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public lands • Greater alignment and cooperation of community conservation activities • Number of traps and bait station under active management in the area • Reduction in pest plants • Increase in number of trees planted. 	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CCS: PCF – Specialist Operations	2021/2022; 2022/2023; 2024/2025	ABS: Opex	0

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
1043	Library services - Waitākere Ranges	Libraries provide welcoming, safe and inclusive environments that deliver digital, facility and community-based services and programmes to promote literacy, digital literacy, te reo Māori, and access to information. Hours of service: - Te Pātaka Kōrero o Okaurirahi (Glen Eden Library) for 52 hours over 6 days per week. - Te Pātaka Kōrero o Titirangi (Titirangi Library) for 52 hours over 6 days per week.	Increased levels of literacy and digital access at all ages. Community are connected to information, resources and infrastructure for recreation and learning. Te reo Māori is widely spoken, understood and celebrated. Community have equitable access to targeted services and programmes that meet their needs.	No further decisions anticipated	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	ABS: Opex	981,292
1046	Support communities running volunteer rural libraries in Piha and Waiatarua - Waitākere Ranges	Budget allocations from Libraries regional funding to each of these libraries. In addition, Auckland Libraries continues to provide bulk loans of materials, professional and other advice and help (Funded with Libraries Mobile and Access Services regional Opex) No approval required from Waitakere Ranges Local Board	Piha and Waiatarua libraries volunteer rural libraries receive additional financial support to provide volunteer library services	No further decisions anticipated	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	Regional	1,888
1049	Additional support for volunteer libraries - Waitākere Ranges	Piha Library Trust receive additional top up to existing regional funding for 2x insurances covering the building and contents and public liability.	Piha Library Trust receives additional support to provide volunteer library services at Piha Library	No further decisions anticipated	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	3,500
1053	Tātou Belonging - we bring communities together. Free community access to community meeting room at Glen Eden - Waitākere Ranges	Provide local community based interest groups with free bookings for the Glen Eden Library meeting room ie subsidise community bookings room hire rate	Provision of access to a meeting room within the local community for groups that do not generate profit	No further decisions anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: Connected Communities – Community Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	4,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

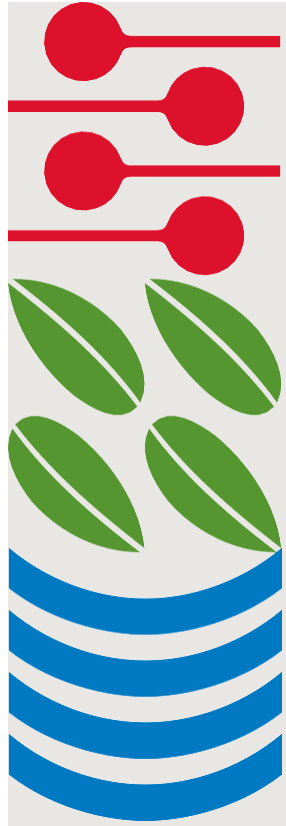
ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
1331	Waitākere Ranges Local Parks Management Plan	Develop a multi-park management plan that assists the Waitākere Ranges Local Board in managing use, development and protection of all parks, reserves and other open space they have allocated decision-making for.	<ol style="list-style-type: none"> 1. A holistic and integrated view of the local board's core park management issues and priorities. 2. Consistency of open space management across the local board area and park types. 3. Clearer direction for park use, protection and development. 4. Lower cost to produce than single reserve management plans and more responsive to changing community needs. 	<ul style="list-style-type: none"> • Decision to notify intent to prepare local parks management plan and seek public suggestions • Decision on park land classification investigation • Decision to notify draft local parks management plan and on hearings panel composition • Decision to approve final local parks management plan 	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: RSS – Service and Asset Planning	2022/2023; 2023/2024	LDI: Opex;#Regional	15,000
1345	Youth Economy (Youth Connections) - Waitakere Ranges Local Board	<p>Youth Economy (Youth Connections) will:</p> <p>A social enterprise opportunity following on from the digital upcycling project at Prospect School.</p> <ul style="list-style-type: none"> - Digital Technology: Connecting and creating digital empowerment opportunities, tools, skills, and resources for West Auckland. - Rangatahi Enterprise: Developing entrepreneurial mindsets, helping to develop ideas and connect them to resources and networks. <p>Continuing to support, develop, enable youth-led economic opportunities. Along with leveraging local benefits from existing youth employment or entrepreneurship activities. Trial new approaches to support rangatahi who are not supported by the current economic system.</p> <p>Principles that are being considered in the above programmes:</p> <ul style="list-style-type: none"> - Enable rangatahi-led ventures and ideas; - Increase local investment; - Attach rangatahi to lifelong learning; - Build future proof skills; - Create high value pathways and options; - Value the green and social care economy; - Uphold mana and dignity. 	<p>Community outcomes:</p> <ul style="list-style-type: none"> • young people, particularly those furthest from the labour market, are connected into quality, sustainable jobs, delivered through local and regional initiatives; • inclusive, circular and regenerative economic development where young people within local board area share more equitably or are set up to contribute to and share in Auckland's prosperity in the future. <p>System changes with these activities:</p> <ul style="list-style-type: none"> - Resilient local West Auckland economy; - Employers actively growing young workforce; - Funders focused on high value pathways; - School valuing cultural connections; - Rangatahi as active participants and creators in the economy; - Increased rangatahi social, environmental, physical, and human capital; - Increased wealth and incomes; - Strong youth eco-system. 	No further decisions anticipated.	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: CSI – The Western Initiative	2021/2022; 2022/2023; 2023/2024	LDI: Opex	20,000
1353	Movies in Parks - Waitakere Ranges	Deliver one outdoor movie screening event, with local pre-entertainment, themed activities and food stalls. The event is promoted through local channels and regional series platforms.	The community can attend free local events which can encourage people to experience local parks and contribute to a stronger and connected community.	No further decisions.	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.2 - Access to a range of community activities and events	CCS: RSS – Events	2021/2022; 2022/2023; 2023/2024	LDI: Opex	15,000

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
3571	Waitākere Ranges Provision Assessment Review	Proposed new zero cost project to undertake a reassessment of (provision assessment) to best inform current and future priorities for delivery as part of ongoing work programmes. This will ensure that investment is appropriately targeted in the context of current fiscal constraints. Note - this is a recommended priority project.	TBC	No further decisions anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Specialist Operations	2023/2024	ABS: Opex	0
3602	Waitākere Ranges - move relocatable pump track	Move the relocatable pump track to a new site.	Providing a range of recreational activities for our communities		2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Operations	2023/2024	LDI: Opex	3,000
3835	Play Advocacy - Waitākere Ranges	Deliver a play plan for Waitākere Ranges Local Board to identify, develop and promote play opportunities that encourage the activation of parks and reserves without playgrounds, working with other relevant council teams and community play champions identified by the local board. Support the local board as required to advocate for good local play outcomes through other projects, including those delivered by CCOs and other stakeholders (e.g., street art, town centre upgrades, etc.)	Increased physical activity, health and wellbeing; increased access to play for tamariki and rangatahi; greater play diversity in the local board area; increased availability of playful and playable elements in the local board area; increased sense of belonging for tamariki and rangatahi in the local board area; raised profile of the importance of play; communication of Māori cultural narratives and te reo Māori through play	Discuss play aspirations, consider potential projects, identify local play champions, plan community engagement if required - to inform play plan; approval of play plan content and delivery schedule; review progress and outcomes at agreed intervals	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: Active Communities – Sport and Recreation	2023/2024; 2024/2025; 2025/2026	LDI: Opex	0
3884	Events Unit Production and Civic staff costs for delivery - Waitākere Ranges Local Board	Consolidated Events Unit staff costs for delivery of work programme activities. Anzac Day \$12,374 Movies in Parks \$5,238 Total \$17,612	N/A	No further decisions.	2020WR4 - Our communities are resilient and strong		CCS: RSS – Events	2023/2024	LDI: Opex	17,612
3904	Youth Empowerment staff costs for delivery - Waitākere Ranges Local Board	Youth Empowerment staff costs for delivery of work programme activities.	Staff support for effective delivery and engagement in partnership with rangatahi.		2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: CSI – Youth Empowerment	2023/2024	LDI: Opex	7,890

Customer and Community Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or	Delivery Year(s)	Budget Source	2023/2024
3921	Community Development Specialist delivery- Waitākere Ranges	<p>Indicative proportional contribution to staff costs for a Specialist Advisor/Advisor role working across two local board areas to deliver community development work programme activity.</p> <p>For Waitākere Ranges this covers delivery of the following work programme activities:</p> <ul style="list-style-type: none"> - Line 443: Build Capacity: Community Waitākere Resource Centre - Line 446: Placemaking and Capacity Building: Urban neighbourhoods - Line 447: Placemaking: Neighbours Day Waitākere Ranges - Line 451: Capacity building: Community Resilience - Line 452: Placemaking; Glen Eden activation programme 	<p>The community-led delivery model of this activity is an advantageous approach for investment because it includes capacity building for the recipient to increase their financial sustainability through leveraging the local board funding to access external funding sources with high return on investment, and receiving support from council Specialist Advisors to develop ongoing activities and building relationships and networks that respond to their needs and aspirations and increase the capability and visibility of diverse communities.</p>		2020WR4 - Our communities are resilient and strong	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2023/2024	LDI: Opex	55,000
3994	Local crime prevention fund, safety initiatives investment - Waitākere Ranges	<p>Local crime prevention fund. Prevention initiatives contributing to reducing youth offending or town centre improvements through Crime Prevention Through Environmental Design (CPTED) measures.</p> <ul style="list-style-type: none"> - Youth interventions include programmes to improve social well-being, positive activities, cultural connection, alternative justice and education engagement. - CPTED interventions include patrols, wardens, events, activations, physical improvements such as planters, lighting, beautification. 	<p>Reduced opportunity for crime and improved perceptions of safety. Local people are more connected within their neighbourhoods and experience improved wellbeing.</p> <p>There is increased neighbourhood connectedness and community resilience.</p> <p>There is increased pride in local areas and communities through engagement in local activations, events, healthy living and recreational activity.</p> <p>Local organisations and groups are thriving and able to deliver successful events, activations, patrols that benefit their local communities.</p>	Workshop options with local board and agree allocation of funds	2020WR5 - Our communities experience wellbeing, belonging and participation	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	CCS: Connected Communities – Community Delivery	2023/2024	Local Crime Prevention Fund	33,979
4002	Citizenship ceremonies Waitākere Ranges - hosted at Hoani Waititi Marae	Additional costs for hosting citizenship ceremonies at Hoani Waititi Marae	Local people can recognise and celebrate important occasions and build social cohesion through welcoming new citizens.	Local board to approve delivery plan of the event	2020WR6 - People have a range of opportunities to experience arts, culture and heritage	2020WR6.3 - Recognition of local historic and cultural heritage	CCS: RSS – Events	2023/2024	LDI: Opex	3,000
4036	Waitākere Ranges- Local Parks shade shelter provision assessment	Undertake shade/shelter provision assessment for Local Parks in the Waitākere Ranges.	•Improved planning for future work programmes through identification of priority outcomes.	Q1 - scope refinement Q2 - information workshop Q3 - draft presentation Q4 - report adoption				2023/2024	LDI: Opex	0



Community Leases



Community Leases Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership
3381	Ceramco Reserve, Camp Fire Club Glen Eden Incorporated	New lease	To provide facilities and support for scouting within the community.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	12/10/1989	11/10/2022	26.00		Tenant
3382	Piha Domain, The West Coast Community Arts Trust	Renewal of lease	To provide facilities and support for an art gallery within the community.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/02/2018	1/02/2028	1.00	250.00	Council
3383	Kaurilands Domain, Kaurilands Kindergarten Incorporated	Renewal of lease	To provide facilities and support for early childhood education.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/03/2018	29/02/2028	1.00	500.00	Council
3384	10 Township Road, Waitākere, Fire and Emergency New Zealand	Renewal of lease	To provide facilities and support for emergency services within the community.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/05/2013	30/04/2033	1.00		Tenant
3385	Swanson Stream Esplanade Reserve, Redwood Park Golf Club Incorporated	Renewal of lease	To provide facilities and support for a golf club in the community	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	26/06/2013	25/06/2033	1.00		Tenant
3386	Titirangi War Memorial Park, Titirangi Potters Incorporated	New lease	To provide facilities and support for a potters group	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	27/03/2013	26/03/2023	1.00	250.00	Tenant
3387	42 Seaview Road, Titirangi, EOI process for Old Piha School House	New lease	To provide a facility and support for a community lease space	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	15/03/2021	14/03/2021	1.00	250.00	Council
3422	Laingholm Hall Reserve, Te Whānau Tupu Ngātahi O Aotearoa – Playcentre Aotearoa -	New lease	To promote parent-led teaching and parents as first teachers	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/12/1988	30/11/2021	100.00		Tenant

Community Leases Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership
3423	Owen's Green, Huia Road Horse Club Incorporated	Lease renewal	To provide for and support equine activities in the community	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/06/2012	31/05/2032	1.00		Tenant
3424	Levy Reserve, Te Whānau Tupu Ngātahi O Aotearoa – Playcentre Aotearoa - Glen Eden	New lease	To promote parent-led teaching and parents as first teachers	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/07/2002	30/06/2022	1.00		Tenant
3425	35 Arapito Road, Titirangi, The Going West Trust	New lease	To provide support for a writers residence.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases					Council
3426	Bishop Park, The Scout Association of New Zealand - Titirangi Air Scouts	Surrender of lease	To provide facilities and support for scouting within the community.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/06/2011	16/11/2025	1.00		Tenant
3428	Waitakere Ranges Local Board Community Leases FY2024/2025 Work Programme	The Laingholm and District Citizens Association (1998) Incorporated, Auckland Kindergarten Association - Waitākere, Piha Community Centre Society	To develop a sense of belonging and engagement with the community	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases					
3649	Titirangi War Memorial Reserve - Royal New Zealand Plunket Trust	New Lease	To provide free health and development checks.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	28/08/2013	27/08/2023	1.00	841.00	Council
3650	Kowhai Reserve - Titirangi Badminton Club Incorporated	New Lease	To provide facilities for badminton.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/09/1980	31/08/2023	5.00	0.00	Tenant

Community Leases Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership
3651	Waiatarua Reserve - Waiatarua Performing Arts Trust	Renewal	To provide facilities for arts.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	12/06/2014	11/06/2034	1.00	0.00	Tenant
3652	Laingholm Hall Reserve - The Roundabout Society Incorporated	Renewal	To provide facilities for the community.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	17/10/2018	1/10/2033	1.00	0.00	Council
3653	Waiatarua Reserve - Waiatarua Ratepayers and Residents Association	New Lease	To provide support to the community	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/06/2014	30/05/2024	1.00	0.00	Council
3654	Citizens Advice Bureau-Glen Eden	New Lease	To provide help to the community to understand their rights and obligations and give people the support they need to take action.	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases	1/07/2016	30/06/2024	1.00	2,158.00	Council
3655	Waitākere Ranges Local Board Community Leases FY2025/2026 Work Programme	Piha Tennis Club Incorporated; Paturia Bay Ratepayers and Residents Association, Titirangi Royal New Zealand Returned and Services Association Bowling Club Incorporated, Playcentre Aotearoa Titirangi; Glenora Rugby League Football Club Incorporated; The Bethells	Develop a sense of belonging and engagement with the community	At lease expiry/renewal	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Community Leases					



Capital Work Programme



Customer and Community Services Capex Work Programme 2023/2024 - Waitākere Ranges Local Board

Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
1	30257	French Bay Esplanade - renew yacht club/boat ramp driveway	Renew driveway to yacht club and boat ramps.□ FY22/23 to FY23/24 - investigation and design□ FY24/25 - physical works□ Risk Adjusted Programme (RAP) project.□	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	5,105	40,000	210,000	0	0	255,105
2	30258	George Herring Common - develop park	Develop park in consultation with local residents.□ The Waitākere Ranges Play Network Provision Study (May 2021) recommends providing play experiences for younger children to complement the closest playspaces and the addition of seating and planting trees for shade.□ FY24/25 - investigation□ FY25/26 - physical work□ Risk Adjusted Programme (RAP) project.□	RAP Project	Park development will provide new recreational opportunities for local residents	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	7,000	90,000	0	97,000
3	40178	Glen Eden Town Centre - replace water feature electrical box	Replace water feature electrical box.□ FY23/24 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	0	10,000	0	0	0	10,000
4	31928	Harold Moody Park - develop court facility	Investigate and implement option to upgrade the eastern court for multi-play such as basketball. Ensure easy access for all users to court. Provision of courts at this park is noted as a medium priority in the Waitākere Ranges Play Network Provision Study (May 2021).□ FY24/25 - consultation, design and physical works□ Risk Adjusted Programme (RAP) project.	RAP Project	Increasing service levels to meet community needs	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	LDI - Capex	0	0	30,000	0	0	30,000
5	40091	Harold Moody Park/Duck Park - replace sports lights	Replace sports lighting with LED lights.□ FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026□	ABS: Capex - Local Renewal	0	0	0	120,000	0	120,000
6	24088	Huia Domain - renew skate half pipe	Renew or refurbish the skate half pipe at Huia Domain. □ FY25/26 to FY26/27 - investigation and physical works□	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027	ABS: Capex - Local Renewal	0	0	0	5,000	145,000	150,000

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Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
7	24048	Kaupeka / Virgo Common - renew playground	Renew playground. FY22/23 - investigation and design FY24/25 - physical works Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	3,410	0	80,000	0	0	83,410
8	27877	Koroī / Clayburn Reserve - develop neighbourhood park	Develop Koroī / Clayburn Reserve in consultation with the community. The Waitākere Ranges Play Network Provision Study (May 2021) recommends consideration for features such as courts or wheeled play in addition to a more standard playspace for children. FY22/23 to FY23/24 - investigation and design FY24/25 - physical works Risk Adjusted Programme (RAP) project. Funding Contributions: \$20,000 - LDI Capex \$611,598 - Growth \$56,613 - Local Renewal	RAP Project	Development of new park amenities to address network provision gaps enabling community access to a wider range of facilities and providing access to open space and recreational opportunities to meet the needs of new and future residents.	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Growth (regional), ABS: Capex - Local Renewal, LDI - Capex	13,551	71,000	601,139	0	0	685,690
9	30655	Les Waygood Campground - develop new campground	Following consultation with stakeholders and the community, and approval of a concept plan to relocate the United North Piha Surf Life Saving Club campground, develop a new camping area. FY21/22 to FY22/23 - investigation and design FY23/24 - physical works	-	Maintaining current service levels	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	LDI - Capex	34,467	98,000	0	0	0	132,467
10	30256	Maea / Foothills Lane Reserve - renew playground and park furniture	Renew playground and park furniture in consultation with local residents. Plant several shade trees. FY24/25 - investigation and design FY25/26 - physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	8,000	120,000	0	128,000
11	27873	Ōkaurirahi / Ceramco Park - replace playground edging	Replace playground edging, improving access to playground as a part of the work. FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	55,000	0	55,000
12	27870	Ōkaurirahi / Kaurilands Domain renew playground	Renew components of playground - like for like, in consultation with the Kindy. FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	45,000	0	45,000

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13	40053	Olive Grove - renew playground safety surface	Renew the playground safety surface like for like. □ FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	50,000	0	50,000
14	40054	Oratia Halls - renew components	Undertake minor renewal work on halls. □ FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	40,000	0	40,000
15	24451	Parrs Park - install shade structures/ shelters at playground	Design and construct shade structures/ shelters for shade provision at the playground. □ FY25/26 - investigation and design □ FY26/27 - physical works □ □ □	-	Increased service levels to meet community needs	Concept design approval is required □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027 □ □	LDI - Capex	0	0	0	5,000	75,000	80,000
16	40055	Parrs Park - refurbish skate park surface	Refurbish the existing skate park surface. □ FY24/25 - investigation and physical works □ Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	0	0	70,000	0	0	70,000
17	31556	Parrs Park - renew artificial sports field surface	Renew the artificial sports field surface. □ FY22/23 - investigation and design □ FY23/24 - physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	41,116	619,700	0	0	0	660,816
18	24425	Parrs Park - renew sports field irrigation system	Renew old hydraulic irrigation system a solenoid system. □ FY24/25 - investigation and design □ FY25/26 - physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	75,000	300,000	0	375,000

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Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
19	23999	Parrs Park - upgrade skate park	Upgrade skate park to provide a wheeled play facility which caters for a wide age and ability range, in this brown fields growth area. FY24/25 - investigation and consultation FY25/26 - consenting and commence physical works FY26/27 to FY27/28 - complete physical works Funding Contributions: \$430,000 - LDI Capex \$400,000 - Growth \$400,000 - Local Renewal	-	Development of new park amenities will address network provision gaps enabling community access to a wider range of facilities	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2028	ABS: Capex - Growth (regional), ABS: Capex - Local Renewal, LDI - Capex	0	0	50,000	180,000	1,000,000	1,230,000
20	40056	Piha Domain - refurbish eel bridge balustrade	Refurbish balustrade panels and replace if necessary. FY23/24 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	0	45,000	0	0	0	45,000
21	30279	Piha Domain - renew playground	Renew playground including edging. FY24/25 - investigation and design FY25/26 - physical works Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	30,000	182,000	0	212,000
22	23795	Robert Knox Memorial Park - renew playground and park furniture	Renew the playground and associated park furniture. FY24/25 - investigation and design FY25/26 - physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	10,000	130,000	0	140,000
23	37664	Sandys Parade - upgrade park amenities	In consultation with the local community, upgrade park amenities including vegetation and seating. Consider installation of a BBQ. FY24/25 - investigation and design FY25/26 - physical works Risk Adjusted Programme (RAP) project.	RAP Project	Increasing service levels to meet community needs	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	10,000	75,000	0	85,000
24	20731	Singer Park - upgrade sports lighting, sports field and carpark	Upgrade sports field, lighting and carpark facilities at Singer Park to meet the needs of new and future residents and increase the capacity in the network. Works will include two field upgrades to sand carpet fields including lighting and irrigation. This project also includes upgrading the carpark. FY18/19 to FY21/22 - investigation and design FY22/23 to FY23/24 - physical works	-	Provide access to open space and recreational opportunities to meet the needs of new and future residents.	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Growth (regional)	736,534	150,000	200,000	0	0	1,086,534

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Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
25	23992	Swanson Station Park - renew play items and safety surface	Widen flying fox safety surface. Renew swing set play item and safety surface. FY24/25 - investigation and physical works Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	0	0	75,000	0	0	75,000
26	23866	Tamariki Reserve - refurbish embankment slide structure	Refurbish the structure supporting the embankment slide. FY24/25 - investigation and physical works Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	0	0	15,000	0	0	15,000
27	30285	Tangiwai Reserve - renew playground	Renew playground (swing set) at time of renewal and improve access as a part of the work. FY25/26 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	55,000	0	55,000
28	24261	Tangiwai Reserve - undertake park development	Develop park in consultation with the local community. The Waitākere Ranges Play Network Provision Study (May 2021) recommends addition of play elements with consideration for natural play elements tailored for older children and improvements to accessibility. FY24/25 - investigation and design FY25/26 - physical works	-	Development of new park amenities will address network provision gaps enabling community access to a wider range of facilities	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	10,000	100,000	0	110,000
29	27881	Tautoru / Maywood Park - undertake park development	Consultation and design for park development i.e. trees, orchard, swing set and seat. FY24/25 - investigation and design FY25/26 - physical works Risk Adjusted Programme (RAP) project.	RAP Project	Development of new park amenities will address network provision gaps enabling community access to a wider range of facilities	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	7,000	70,000	0	77,000
30	23820	Te Henga Park - undertake park development	Develop park in consultation with the local community and iwi. The Waitākere Ranges Play Network Provision Study (May 2021) recommends consideration being given to cultural and natural play features. FY25/26 - consultation and design FY26/27 - physical works	-	Increased service levels to meet community needs	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027	LDI - Capex	0	0	0	15,000	215,000	230,000
31	28167	Te Kakau - develop cultural park features	Engage with locally based Māori youth to facilitate the design and installation of cultural features in Te Kakau. Implement concept design as funding allows. FY20/21 to FY22/23 - investigation and design (working with students) FY24/25 - physical works Risk Adjusted Programme (RAP) project.	RAP Project	Engaging with rangatahi to design and deliver desired outcomes provides opportunity for learning and understanding, ownership and improved open spaces for all	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	LDI - Capex	53,287	0	286,598	0	0	339,885

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Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
32	30304	Te Pātaka Kōrero o Titirangi / Titirangi Library - replace fixtures and furniture	Replace minor fixtures and furniture. □ FY24/25 - investigation and physical works □ Risk Adjusted Programme (RAP) project. □	RAP Project	Maintaining current service levels □	No further decisions are anticipated □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	0	0	30,000	0	0	30,000
33	30303	Titirangi Beach Reserve - replace play items	Replace supra nova, rocking item and swing set. □ FY25/26 - investigation and physical works	-	Maintaining current service levels □	No further decisions are anticipated □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	0	35,000	0	35,000
34	33198	Titirangi Community House - refurbish building interior	Refurbish the interior of the community house to meet the needs of users. □ FY24/25 - investigation and design □ FY25/26 - physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	22,000	220,000	0	242,000
35	30307	Titirangi War Memorial Hall & Library - refurbish exterior of building	Replace cladding, structural timbers, windows and roofs on the War Memorial Hall as outlined in the November 2021 destructive investigation report. Replace library exterior cladding and structural timbers where necessary. □ FY21/22 to FY22/23 - investigation and design □ FY23/24 to FY24/25 - physical works □ Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels □	No further decisions are anticipated □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2025	ABS: Capex - Local Renewal	85,822	575,030	1,055,000	0	0	1,715,852
36	24452	Titirangi War Memorial Park - renew amenity lighting □	Renew park amenity lighting to today's standard, at Titirangi War Memorial Park. □ FY24/25 - investigation and design □ FY25/26 - physical works □ □ □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	161	0	7,000	90,000	0	97,161
37	31785	Uru / Westview Reserve - undertake park development	Develop park in consultation with local residents. □ FY25/26 - investigation and consultation □ FY26/27 - design and consenting □ FY27/28 - physical works	-	Increased service levels to meet community needs	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2028	ABS: Capex - Growth (regional), LDI - Capex	0	0	0	35,000	450,000	485,000
38	31795	Waiatarua Hall - replace exterior fire exit stairs	Renew the exterior fire exit stairs. □ FY22/23 - investigation and design □ FY23/24 - physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	33,155	26,835	0	0	0	59,990

Customer and Community Services Capex Work Programme 2023/2024 - Waitākere Ranges Local Board

Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
39	27890	Waima Reserve - renew playground and park furniture	Upgrade playground and park furniture at time of renewal, improving access as a part of the work. FY25/26 - investigation and design FY26/27 - physical works (LDI Capex contribution \$75,000, not transferred)	-	Improved open spaces to meet community needs	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027	ABS: Capex - Local Renewal, LDI - Capex	0	0	0	15,000	215,000	230,000
40	28611	Waitākere Ranges - install drinking fountains	Supply and install drinking fountains in identified parks and reserves. Stage 1 - Harold Moody Reserve, Les Waygood Park (dependant on potable water supply), Waima Reserve Stage 2 - French Bay Esplanade Reserve, Huia Domain, Swanson Town Centre, Titirangi Beach Stage 3 - Titirangi Memorial Park, Waitakere Township FY25/26 - investigation and physical works	-	Increased service levels to meet community needs	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	0	131,690	0	131,690
41	40219	Waitākere Ranges - move relocatable pump track	Move the relocatable pump track to a new site. FY22/23 to FY23/24 - investigation and physical works	-	Providing a range of recreational activities in our parks	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	LDI - Opex	0	3,000	0	0	0	3,000
42	28612	Waitākere Ranges - provide built shade at suburb parks	Design and construct shade sails or shelters in alignment with recommendations in the Recreation Assessment report in identified parks/reserve. FY24/25 to FY26/27 - investigation and design FY26/27 to FY27/28 - physical works	-	Increased service levels to meet community needs	Concept design approval is required	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2028	LDI - Capex	0	0	10,000	30,000	150,000	190,000
43	28613	Waitākere Ranges - provide natural shade in parks & street berms FY26-FY27	Plant suitable specimen trees at identified parks and streetscapes for shade provision, in accordance with the Urban Ngahere (Forest) Strategy. FY24/25 - investigation and physical works FY25/26 - investigation and physical works	-	Increased service levels to meet community needs	Concept design approval is required	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CF: Project Delivery	Estimated project completion June 2026	LDI - Capex	0	0	25,633	30,000	0	55,633
44	40212	Waitākere Ranges - remediate storm damaged assets	Remediate assets which have been affected by storm and cyclone damage. FY23/24 to FY25/26 - investigation and physical works Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	100,000	100,000	114,792	0	314,792
45	26292	Waitākere Ranges - renew community facility and park signage	Renew community facility and park signage - sites to be confirmed, incorporating Te Kete Rukuruku. FY21/22 to FY23/24 - investigation and physical works	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	89,538	40,000	0	0	0	129,538

Customer and Community Services Capex Work Programme 2023/2024 - Waitākere Ranges Local Board

Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
46	36496	Waitākere Ranges - renew park / facility signage FY25-FY26	Renew community facility and park signage - sites to be confirmed, incorporating Te Kete Rukuruku. □ FY24/25 to FY25/26 - investigation and physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	35,000	40,000	0	75,000
47	31986	Waitākere Ranges - renew park driveways and carparks	Renew park driveways and carparks. □ FY23/24 to FY24/25 - investigation and design □ FY24/25 to FY25/26 - physical works □ Risk Adjusted Programme (RAP) project.	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	10,000	55,000	260,000	0	325,000
48	27784	Waitākere Ranges - renew park fixtures and furniture FY23-FY24	Renew park fixtures and furniture - sites to be confirmed. □ FY22/23 to FY23/24 - investigation and physical works □ □ □ □	-	Maintaining current service levels □	No further decisions are anticipated □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024 □	ABS: Capex - Local Renewal	107,736	80,000	0	0	0	187,736
49	36497	Waitākere Ranges - renew park fixtures and furniture FY25-FY26	Renew park fixtures and furniture - sites to be confirmed. □ FY24/25 to FY25/26 - investigation and physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	105,000	135,000	0	240,000
50	28641	Waitākere Ranges - renew park structures FY25-FY27	Renew park structures such as retaining walls. □ FY24/25 - investigation and design □ FY24/25 to FY26/27 - physical works □	-	Maintaining current service levels	No further decisions are anticipated □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027	ABS: Capex - Local Renewal	340	0	40,000	150,000	150,000	340,340
51	26288	Waitākere Ranges - renew park walkways & paths FY22-FY24	Renew walkway and paths - priorities identified are Laingholm Scenic Reserve, Taumatārea Esplanade (Kauri Point Rd entrances), Annison Green, Harold Moody Park, Sandys Parade, Tamariki Reserve, Titirangi Beach Reserve, Western Park. □ Work will consider issues of Kauri Dieback Disease. □ FY21/22 - investigation and design □ FY22/23 to FY23/24 - physical works □ □ □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	139,752	76,454	0	0	0	216,206
52	28351	Waitākere Ranges - renew park walkways & paths FY25-FY27	Renew walkway and paths. Sites to be confirmed. Working in alignment with the Community Facilities Strategic Projects Unit to consider issues of Kauri Dieback Disease. □ FY24/25 - investigation and design □ FY25/26 to FY26/27 - physical works □ □ □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2027 □	ABS: Capex - Local Renewal	0	0	15,000	180,000	100,000	295,000

Customer and Community Services Capex Work Programme 2023/2024 - Waitākere Ranges Local Board

Index	ID	Activity Name	Activity Description	RAP	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Estimated completion date	Budget Source	2022/2023 FCast + prior years	2023/2024	2024/2025	2025/2026	2026/2027 +	Total Cost
53	37522	Waitākere Ranges – renew park/facility security systems & lighting FY23-FY24	Renew security systems at Glen Eden Library and Glen Eden Community & Rec Centre War Memorial Hall. Consider exterior lighting for security as a part of the project. □ FY22/23 to FY23/24 - investigation and physical works	-	Improve safety for staff and facility users.	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024 □	ABS: Capex - Local Renewal	54,520	37,500	0	0	0	92,020
54	30589	Waitākere Ranges - renew/refurbish building roofs & associated assets	Renew/refurbish roofs and associated assets on community buildings, such as Glen Eden Community House, Ceramco Function Centre and Titirangi Kindergarten. □ FY23/24 to FY25/26 - investigation and physical works □ Risk Adjusted Programme (RAP) project □	RAP Project	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	46,935	47,336	50,000	0	144,271
55	30260	Waitākere Ranges - replace sports lights systems	Replace lighting systems to modern system at Parrs Park, Harold Moody Park and Duck Park. □ FY23/24 - investigation and physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2024	ABS: Capex - Local Renewal	0	30,000	0	0	0	30,000
56	28538	Waitākere Ranges Greenways Plan - investigate and construct Route G8 c/d	Investigate and design Greenways Route G8 c/d to connect Verdale Circle with Glendale Road. Undertake community engagement with local residents. □ Install shared path following concept design approval. □ FY20/21 to FY21/22 - investigation and feasibility study □ FY21/22 to FY24/25 - consenting, detailed design and physical work □	-	Improved connections across the Waitākere Ranges area □	Concept design approval is required □	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.1 - Improvements to the transport network	CF: Project Delivery	Estimated project completion June 2025	AT - fully funded, LDI - Capex	103,110	563,100	2,000	0	0	668,210
57	29326	Waitākere Ranges_Kauri Dieback Local Parks Projects	Renew tracks in the Waitakere Ranges Local Board area in accordance with the dry track standards to manage spread of Kauri Dieback utilising NETR funding. □ FY22/23 - Physical Delivery Kauri Dieback Projects □ - Titirangi War Memorial □ FY22/23 to FY23/24 Physical Delivery Kauri Dieback Projects: □ - Rahui Kahika Reserve □ □	-	Protect kauri trees from Kauri Dieback Disease	No further decisions are anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	CF: Project Delivery	Estimated project completion June 2024	Targeted Rate - Kauri Dieback	1,888,885	159,000	0	0	0	2,047,885
58	31787	Waitapu / Te Henga Quarry - renew pedestrian bridge	Renew pedestrian bridge which links tracks at the top of the waterfall. Design to a 'Short Walk' standard. □ FY24/25 - investigation and design □ FY25/26 - physical works □	-	Maintaining current service levels	No further decisions are anticipated	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CF: Project Delivery	Estimated project completion June 2026	ABS: Capex - Local Renewal	0	0	20,000	155,000	0	175,000
												3,390,489	2,981,554	3,143,706	3,308,482	2,500,000	15,324,231

Infrastructure and Environmental Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2023/2024
514	Kerbside recycling collection for commercial premises in Piha	To continue to fund the cost of kerbside recycling collections for Piha businesses, who do not have access to a private recycling service.	This programme ensures the Piha business community has access to a recycling service that meets their volume needs, and will achieve increased waste minimisation as plastics, glass and paper that do not need to go to landfill are diverted. Continued funding will ensure relationships built between Piha businesses and the local board throughout the roll-out of this service are maintained.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Waste Solutions	2021/2022; 2022/2023; 2023/2024	LDI: Opex	3,000
518	Waitākere Weed Action Project (Our Backyard)	Our Backyard project for 2023/2024 looks to continue the same as previous years providing contractor support for control of climbing asparagus, wild ginger, moth plant and woolly nightshade in Piha, Anawhata, Huia and Cornwallis. This programme is run in conjunction with the Regional Pest Management Plan buffers rules (7.5.2) so that we can continue supporting communities with advice about restoring and maintaining native ecosystems. The long term success of the programme relies on land occupiers to carry on the pest plant control alongside community conservation groups living in the Waitākere Ranges Heritage Area and across Auckland Regions buffers. 2023-2024 RPMP Buffers would like to concentrate on control on previously unvisited properties, and to start work in some new areas. This will mean reduced budget for works in existing areas but same total budget for this project in the WR. Recommended that LB funding is used to supplement the RPMP work in these same new areas so that ginger and woolly nightshade can be targeted alongside asparagus (RPMP funded).	The long-term success of the programme relies on land occupiers to carry on the pest plant control alongside community conservation groups living in the Waitākere Ranges Heritage Area and across Auckland Regions buffers. Benefits include local low incidence species being surveyed and controlled before they too become established (for example Japanese hill cherry, banana passionfruit), protecting intact forest ecosystems and important biodiversity focus areas within the Waitākere Ranges. Mana whenua and local iwi are engaged on the methodology of pest plant control and how they could have input to the programme as a whole. Community groups are supported and working collaboratively together towards pest free goals and certain pest plant species eradicated from that area (for example moth plant and woolly nightshade).	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	100,000
609	South Titirangi Restoration Programme	The aim is to continue the pest plant control work on private land around the halo of Atkinson Park. 2023-2024 financial year: target area - South Titirangi Road and upper Tinopai Road. Target houses between 630-650 South Titirangi and between 2-20 Tinopai Road. This will help to build on the efforts of weeding bees and that of the resident's work to date through this boundary of the halo. Specific properties and associated pest plant issues will be identified closer to the time.	Benefits of this programme include native planting to protect a steep bank, and support for the community undertaking extensive weed control in the road reserve, local parks and private land. This work will provide important ecological habitat for biodiversity in the area.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	15,000

Infrastructure and Environmental Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2023/2024
613	Pest Free Waitākere Ranges Alliance Coordinator	To continue to employ a community coordinator to help deliver the outcomes of the Pest Free Waitākere Ranges Alliance's strategic plan. The coordinator role will help provide support, enable and connect community conservation groups within the Waitākere Ranges Heritage Area.	A community coordinator is employed to help deliver the outcomes of the Pest Free Waitākere Ranges Alliance's strategic plan. The coordinator role will provide support, enable, and connect community conservation groups within the Heritage Area.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; 2022/2023; 2023/2024	LDI: Opex	75,000
618	Climate Action Programme - Waitākere Ranges	The Climate Action Activator will support implementation of impactful community-based climate change actions in the Waitākere Ranges local board area that contribute towards achievement of objectives and outcomes in the Waitākere Ranges Local Climate Action Plan. The Activator will continue to progress a work programme established in 2022/2023 to engage with the community to catalyse local community action in the areas of sustainable food, sustainable transport, energy efficient homes, tree planting, local circular economy, and climate education and adaptation initiatives. Activity for 2023/2024 will focus on continuation of work programme delivery, review of progress, and updating the Climate Action Activator work programme and the board's Local Climate Action Plan as required.	This programme will engage and activate local community action in the areas of food waste reduction, local food production, plant-based diets, sustainable transport, energy efficient, electric homes, carbon sequestration, local circular economy, and climate adaptation. It also responds to Auckland Council's climate emergency declaration to address climate change, and encourages collaboration between existing community organisations and businesses already involved in low carbon initiatives. The local climate action plan provides a roadmap for Waitākere Ranges to become a low carbon community.	No further decisions anticipated	2020WR4 - Our communities are resilient and strong	2020WR4.1 - Communities take action to improve their resilience	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; 2022/2023; 2023/2024	LDI: Opex	32,000
622	Community Nurseries (EcoMatters) - Waitākere Ranges	To continue to support the establishment of community nurseries, and the provision of advice to the community on how best to establish and maintain these. Specialist nursery resource and volunteers will support growing of eco-sourced plants at the EcoMatters site throughout the year. These plants will be made available to community groups undertaking restoration in the Waitākere Ranges. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	This programme ensures Waitākere Ranges conservation volunteers have the skills to grow their own locally eco-sourced plants for use in restoration initiatives. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; 2022/2023; 2023/2024	LDI: Opex	11,550

Infrastructure and Environmental Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2023/2024
623	EcoFest West Festival (EcoMatters) - Waitākere Ranges	To continue to support the running of the annual EcoFest West Festival which will run from March-April in 2024. This will include providing a community-based environmental festival with access to free public events around sustainable living, marketing the festival to businesses, institutions and community groups while acknowledging the local board's funding, promoting the festival in ways that target the diversity and distribution of the population, and working with other agencies who may be delivering similar events in the other sub-regions at the same time. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	The festival enables local communities to develop the skills, knowledge and resources to make positive choices for sustainable living and reduce their carbon footprint.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; 2022/2023; 2023/2024	LDI: Opex	10,000
625	EcoMatters Environment Centre and Sustainability Hub (EcoHub) Waitākere Ranges	To continue to support the operation of EcoMatters Environment Centre (EcoHub) and associated education programmes, as well as provide baseline funding for EcoMatters Trust. Funding will support the management of the EcoHub, promotion of service to the diverse communities within the local board area, providing free or affordable meeting space to other environmentally focused community groups. A minimum of 26 sustainability-related seminars or workshops within the funding period. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and/or input from the local board. Funding for this activity will ensure communities have the skills, knowledge and resources to make positive choices for sustainable living and reduction of their carbon footprint.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; 2022/2023; 2023/2024	LDI: Opex	40,500
636	Love Your Neighbourhood (EcoMatters) Waitākere Ranges	To provide rapid response assistance up to \$500 to support volunteer-driven practical environmental initiatives (for example environmental clean ups and restoration, community planting and food growing). This assistance will be promoted through appropriate networks across the local board area. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	This programme provides practical assistance to community groups and not-for-profit preschools to enable environmental education initiatives, such as edible gardens, and water saving and collection devices. Activity for 2023/2024 will be as per 2022/2023, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	No further decisions anticipated	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; 2022/2023; 2023/2024	LDI: Opex	11,600

Infrastructure and Environmental Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2023/2024
879	Manukau Harbour Forum - Waitākere Ranges	Continuing to support the operation of the Manukau Harbour Forum. Local board funding in 2023/2024 will contribute towards the part-time coordinator to assist with the delivery of the forum's goals, a three-day youth sustainability wānanga for up to 50 youth to develop leadership skills, sustainability knowledge, and collaborative action projects, and the implementation of the forum's communications plan developed in year one. To be completed	The coordinator will continue to support the advocacy of the Forum's aspirations for the Manukau Harbour and have oversight on the rollout of the communications plan. The youth leadership wānanga will raise awareness of the harbour among youth, connecting them with initiatives that align with the forum's objectives to improve water quality, biodiversity, reduce waste and enhance local areas. The wānanga will be delivered in partnership with mana whenua from Makaurau Marae and will involve their rangatahi. The communications plan will support the role of the Forum to advocate for improving the health of the harbour and to raise awareness of the issues and initiatives relating to the harbour.	Members of the Manukau Harbour Forum will consider project proposals for delivery as part of the 2023/2024 work programme early in quarter one.	2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Healthy Waters	2021/2022; 2022/2023; 2023/2024	LDI: Opex	8,000
2640	Foster Bay, Huia - seawall and groyne renewal	Renew the seawall and groynes in Foster Bay, Huia, including repointing and rock replacement where necessary.	Maintain current service levels	Provide feedback on the high level design at a workshop	2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	I&ES: Resilient Land & Coasts	2021/2022; 2022/2023	ABS: Capex - Coastal Renewals (regional)	475,000
3010	West Coast Animal Management Team Support	To provide additional animal management team capacity specifically targeting west coast beaches. This will improve by-law compliance and dog owner understanding of the rules/responsibilities and help protect the vulnerable ground nesting birds such as the NZ dotterel, petrels and little blue penguins at these beaches.	This programme seeks to: <ul style="list-style-type: none"> •protect wildlife and habitats under pressure from recreation and development •increase public awareness, appreciation and understanding around dog bylaws, Reserve Act, The Wildlife Act and any other relevant policies •connect the public to place, by engaging and educating them with unique wildlife values that are visible and relevant to beach users •help support community volunteers already working to protect coastal birds and coastal habitat •allow the general public to engage with animal control officers leading to a greater public understanding of role and compliance of rules and why each exists •complement and provide positive reinforcement by officers to those adhering to bylaws. 		2020WR3 - We work to respect, protect and restore the environment	2020WR3.1 - Our natural environments are protected	I&ES: Environmental Services – Natural Environment Delivery	2022/2023; 2023/2024	LDI: Opex	35,000

Infrastructure and Environmental Services Work Programme 2023/2024 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2023/2024
3454	Waitākere Ranges Welcome Pack	<p>A welcome pack for new residents to the Waitākere Ranges will aim to support families new to bush environments to connect with nature and people adopting responsible lifestyles.</p> <p>The welcome pack will give opportunities to receive and access nature-friendly information as well as the chance for continued engagement. The first contact will be a mail drop with the top 5 things you need to know about living in the bush. This will provide connections to (1) a website with more detailed information, (2) a select and collect list of resources for pickup from their local library (3) a chance to win some environment related prizes, as a means to establish an opt-in database to a twice-yearly blog for ongoing community engagement.</p>	<p>New residents will be made aware of the special nature of the Waitākere Ranges Heritage Area.</p> <p>New residents will easily access a range of information that will help them make better decisions that will improve the environment of the Waitākere Ranges e.g. identification of weeds and how to remove and dispose of them appropriately, how to be a responsible pet owner, how to join a local environmental group etc.</p> <p>Measures such as use of weed bins, number of new community group members could be used to demonstrate any uptake of the information provided.</p> <p>Improvement of measures would be identified through website use data and survey of participants. Residents will be surveyed each year to determine the wants, needs and effectiveness of the programme. Results will be submitted to the board in the last quarter of the financial year.</p>	<p>It is envisioned that this project will continue for 3 years before assessing the effectiveness of the programme and a report will be submitted to the Local Board for approval of any further funding.</p>	<p>2020WR1 - The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened</p>	<p>2020WR3.1 - Our natural environments are protected</p>	I&ES: Environmental Services – Natural Environment Delivery	2023/2024	ABS: Opex	11,500

12 Approval of the Waitākere Ranges Heritage Area Programme 2023/2024

Resolution number WTK/2023/1

MOVED by Deputy Chairperson M Clayton, seconded by Member L Potauaine:

That the Waitākere Ranges Local Board:

- a) whakaae / approve the Waitākere Ranges Heritage Area Programme 2023/2024:
 - i) Waitākere Ranges bufferzone project (\$50,000)
 - ii) Long-tailed bat (pekapeka) community education project - Waitākere Ranges Heritage Area (\$10,800)
 - iii) Community weed bins Waitākere Ranges Heritage Area (\$97,069)
 - iv) Waitākere Ranges Heritage Area welcome pack (\$11,500)
 - v) Progress the Waitākere Ranges Heritage Area dark sky project (\$7,700).

CARRIED

13 Approval of the 2023/2024 Waitākere Ranges Local Board Infrastructure and Environmental Services Work Programme

Resolution number WTK/2023/2

MOVED by Chairperson G Presland, seconded by Deputy Chairperson M Clayton:

That the Waitākere Ranges Local Board:

- a) whakaae / approve its 2023/2024 Infrastructure and Environmental Services work programme and associated budgets, as summarised in the table below:

Activity name	2023/2024 budget
Climate Action Programme	\$32,000
EcoMatters programmes (year three of the funding agreement)	\$73,650
Kerbside recycling collection for commercial premises in Piha	\$3,000
Manukau Harbour Forum	\$8,000
Pest Free Waitākere Ranges Alliance coordinator	\$75,000
South Titirangi restoration programme	\$15,000
Waitākere weed action project (Our Backyard)	\$100,000
West Coast Animal Management Team Support	\$35,000
Total	\$341,650

CARRIED