

# Waitākere Ranges Local Board Workshop Record

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Workshop record of the Waitākere Ranges Local Board held at the Waitākere Ranges Local Board office, 39 Glenmall Place, Glen Eden, Auckland on Thursday, 4 April 2024, commencing at 10.15am.

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## PRESENT

**Chairperson:** Greg Presland

**Members:** Sandra Coney  
Mark Allen  
Linda Potauaine  
Liz Manley

**Apologies:** Michelle Clayton

**Also present:** Adam Milina, Brett Lane, Natasha Yapp, Nataly Anchicoque and Rebecca Winham

Workshop Item	Summary of Discussions
Local Board Annual Planning Workshop 6 - Local Board Work Programme Brett Lane, Senior Local Board Advisor David Rose, Lead Financial Advisor Waitākere Ranges Local Board integration team 10.15am – 3.42pm	Staff guided the conversation regarding the local board's work programmes for the 2024/2025 period, providing support to the Board in formulating feedback on the discussed matters.

The workshop concluded at 3.42pm.

Waitakere Ranges Local Board

# **draft work programmes 2024-2025**

April 2024

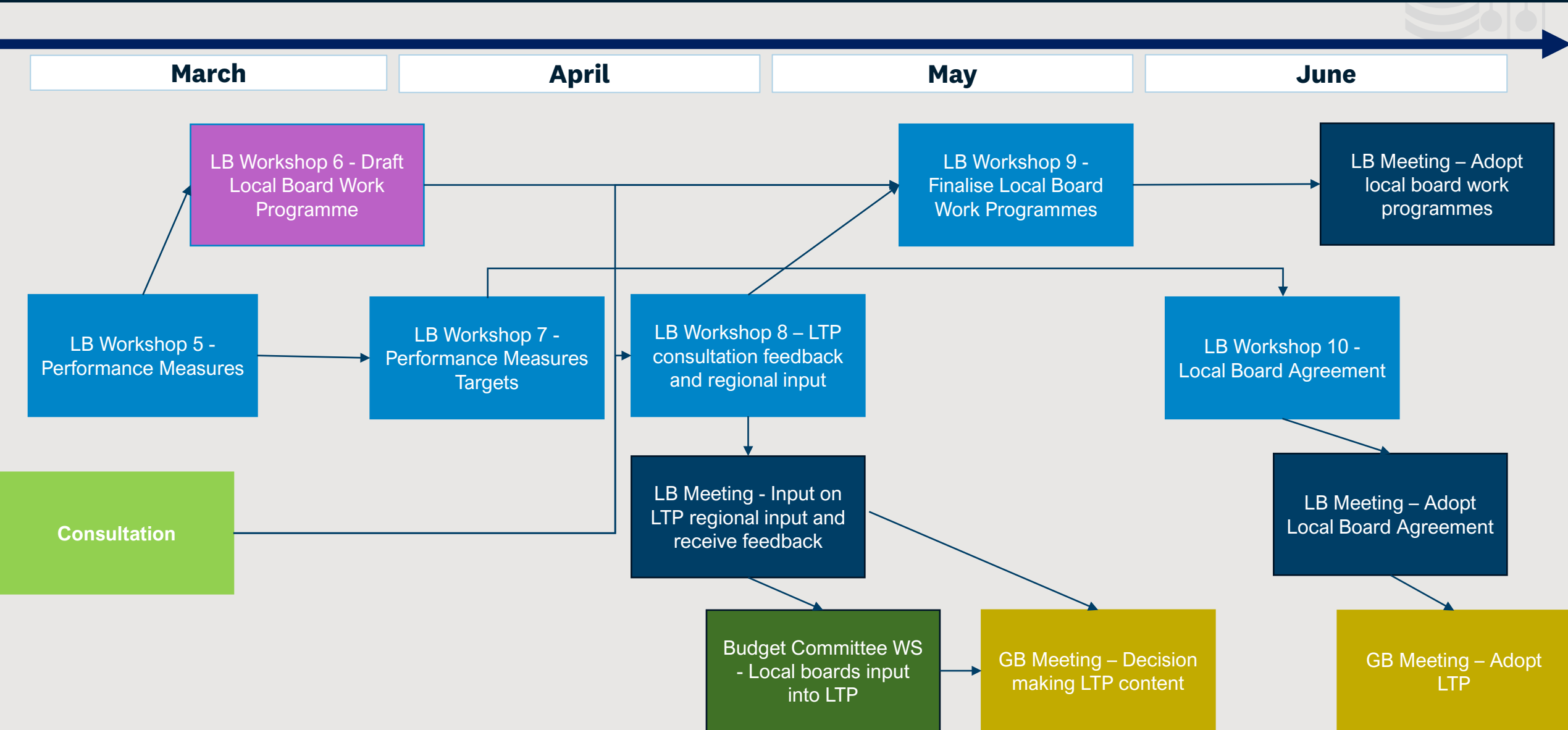


# Today's Agenda

Time	Item
10.15 – 10.30	Introduction
10.30 – 11.00	Capital work programme
11.00 – 12.45	Opex work programme Budget and changes by Local Board Plan outcome <ul style="list-style-type: none"><li>• Our People</li><li>• Our Community</li></ul>
<b>12.45 – 1.30</b>	<b>LUNCH</b>
1.30 – 2.30	<ul style="list-style-type: none"><li>• Our Environment</li></ul>
2.30 – 3.00	<ul style="list-style-type: none"><li>• Our Places</li><li>• Our Economy</li></ul>
3.00 – 3.15	Summary and next steps



# LTP / work programme timeline

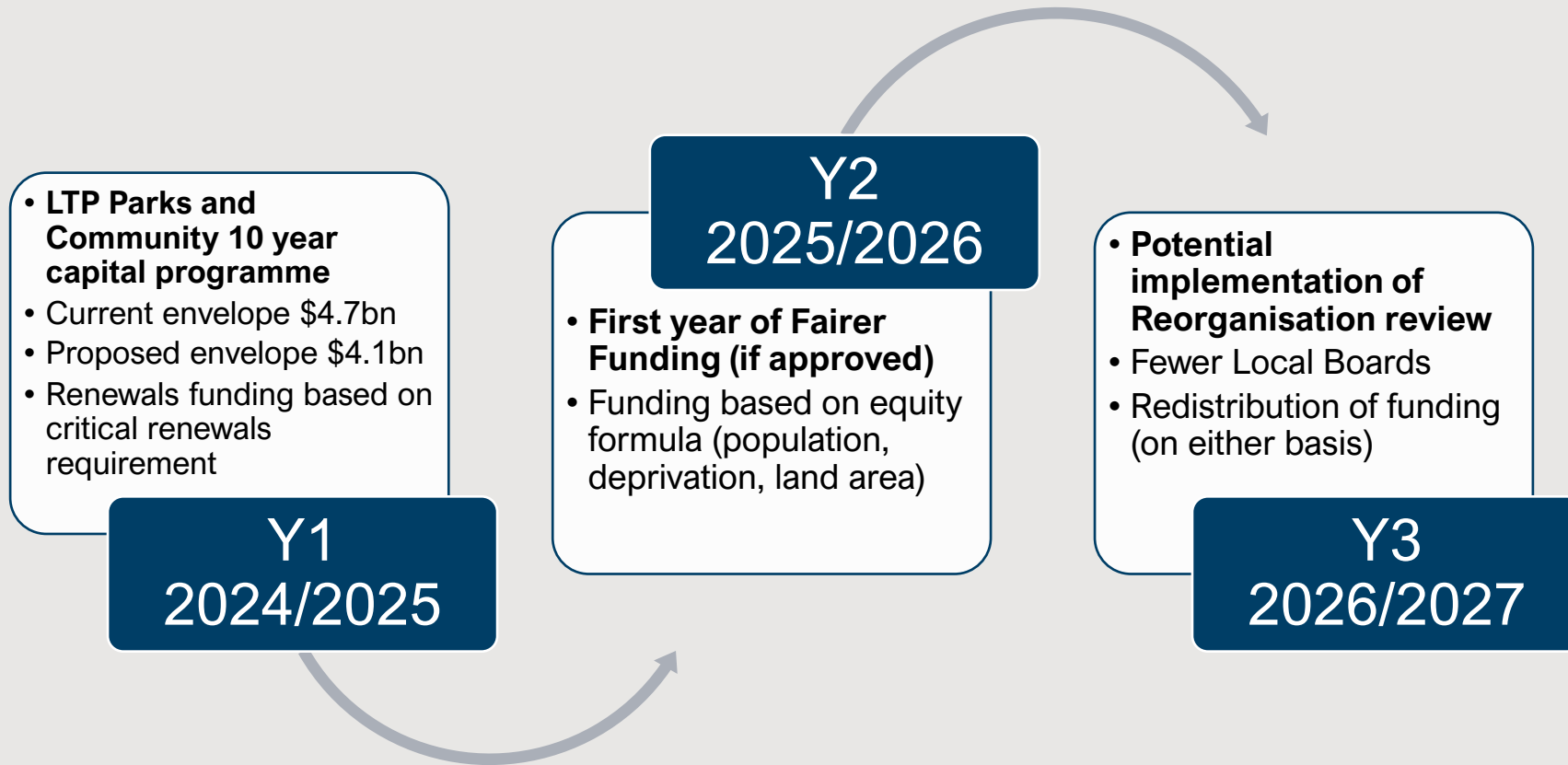


## Purpose

- To provide feedback on the draft 2024/2025 work programme
- Staff have developed draft work programmes following direction setting workshops in October last year



# Complex budget context

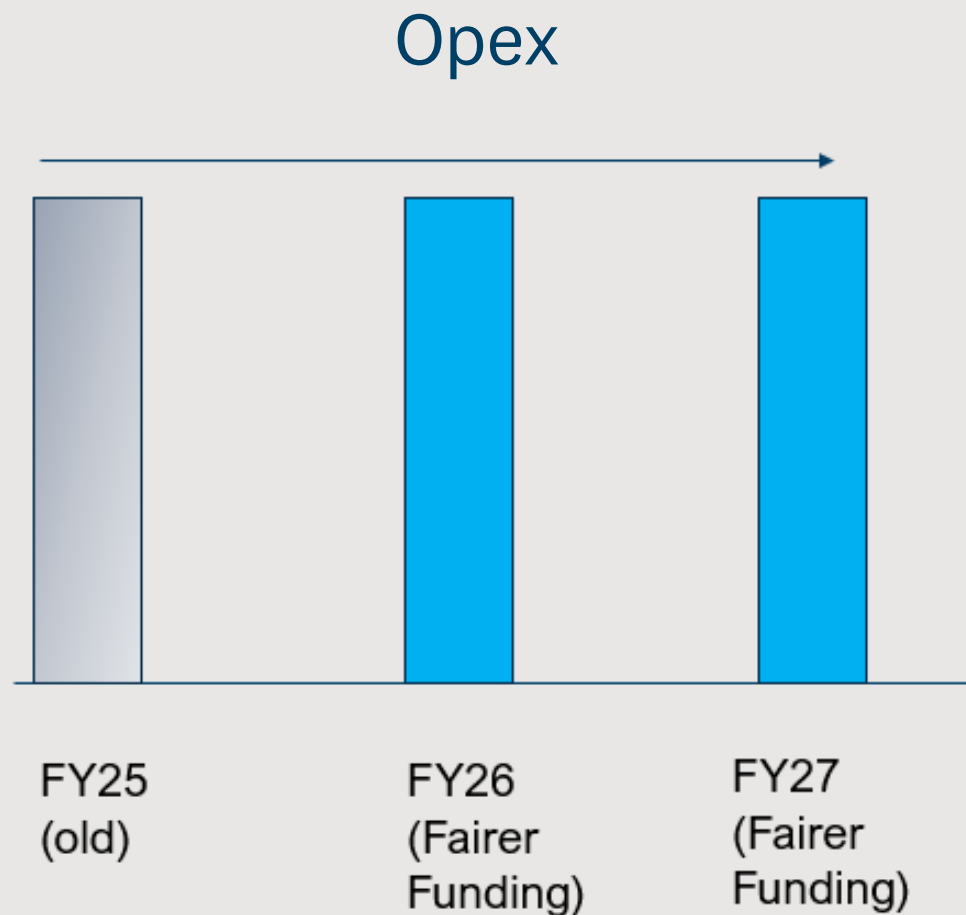
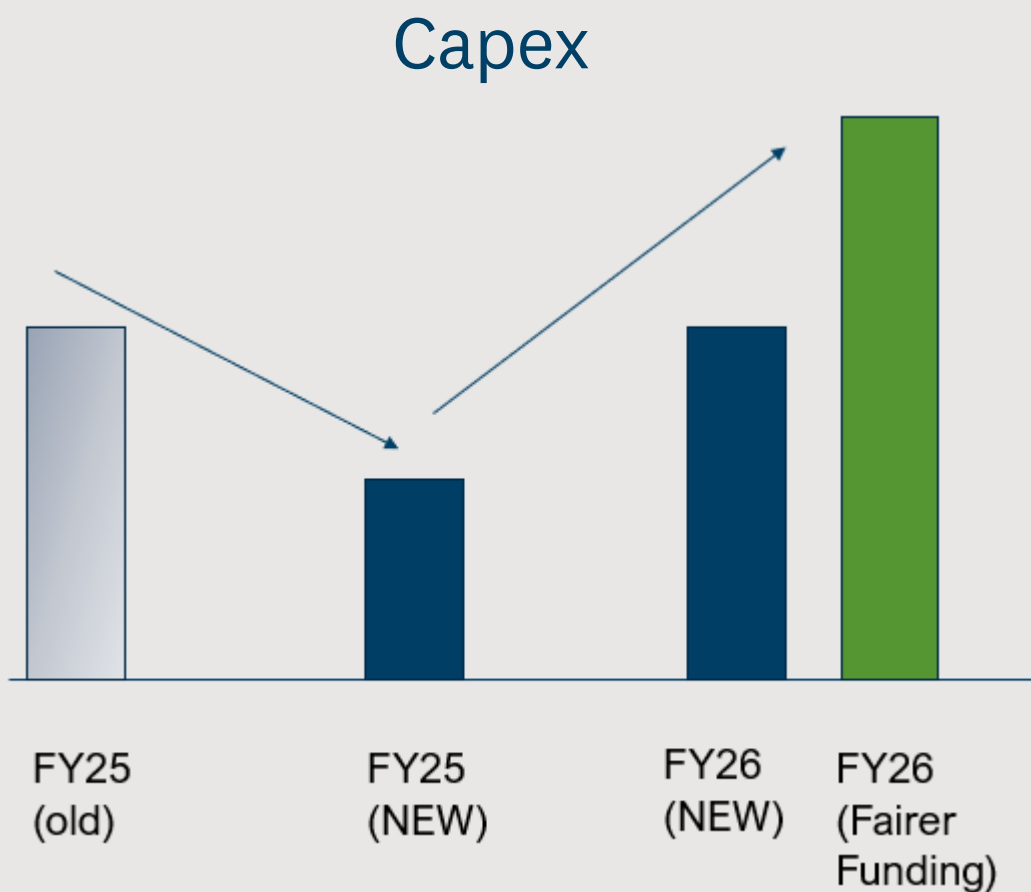


## One-year work programme

- First of three years delivering on the Local Board Plan – need to prioritise what to do in this first year.
- Usually in the first year of the LTP, a three-year work programme is prepared for approval
- The 2024/2025 opex work programme will only be for one year due to timing of decisions on equity of funding causing uncertainty of local board budgets in year 2 and 3 of the LTP



# Budget Scenarios (Waitākere Ranges)





## **LDI Opex budget**

The LDI opex budget required for the draft work programmes exceeds the budget available of \$1,198,668

Prioritisation of the work programme is required

Estimated budget over allocated by \$61,000



# Capex work programme



# Capex funding models

Waitākere Ranges	Case 1 - current LTP 2021/2031				Case 2 - Central Proposal LTP 2024/2034			
	Status quo - prior budget (million's)				Deliverable budget (million's)			
	FY25	FY26	FY27	Total	FY25	FY26	FY27	Total
ABS: Capex - Local Renewals	\$2.71	\$2.55	\$2.04	\$7.30	\$1.41	\$2.48	\$4.00	\$7.89
LDI - Capex	\$0.10	\$0.61	\$0.72	\$1.43	\$0.39	\$0.39	\$0.40	\$1.17
	Total			\$8.73	Total			\$9.06



# Proposed capex budget allocation

Work Programme Budget Summary - Waitākere Ranges	2024/2025	2025/2026	2026/2027
<b>Capex Local Asset Renewals - Budget (ABS)</b>	<b>\$1,414,337</b>	<b>\$2,477,852</b>	<b>\$3,998,754</b>
Local Asset Renewals - Proposed Allocation (ABS)	\$1,189,149	\$2,477,852	\$3,998,754
Advance delivery (RAP) (excluding under delivery) in FY23/24	\$225,188		
<b>Capex Local Asset Renewals - Unallocated budget (ABS)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Local Discretionary Initiatives (LDI) - Budget</b>	<b>\$386,231</b>	<b>\$390,732</b>	<b>\$396,107</b>
Local Discretionary Initiatives (LDI) - Proposed Allocation	\$386,231	\$390,732	\$396,107
Advance delivery (RAP) (excluding under delivery) in FY23/24	\$0	\$0	\$0
<b>Local Discretionary Initiatives (LDI) - Unallocated budget</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Growth projects Allocation - <i>FY24/25 – Koroī park development, FY25/26 &amp; FY26/27 – Parrs Park Skate Park upgrade</i>	\$286,598	\$50,000	\$150,000
Landslide Prevention projects Allocation	\$0	\$0	\$0
One Local Initiative (OLI) project Allocation	\$0	\$0	\$0
Related LDI Opex - Proposed Allocation	\$0	\$0	\$0
External Funding Allocation – <i>Watercare Mitigation funding for the Waima Reserve playground renewal project</i>	\$155,000	\$0	\$0
<b>TOTAL</b>	<b>\$2,016,978</b>	<b>\$2,918,885</b>	<b>\$4,544,861</b>





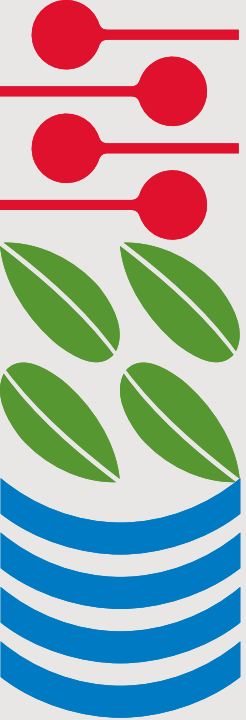
# Risk Adjusted Programme (RAP)

- Aim to deliver 100% of the capex budget in year 1 but need to be flexible due to unforeseen delays i.e. contractor availability, supply chain constraints or unexpected weather events
- To do this, we **plan** to deliver some year 2 projects / spend a portion of year 2's budget in year 1 to compensate for any projects experiencing delays in year 1

	Year 1	Year 2	Year 3	RAP comment
30307 Titirangi War Memorial Hall & Library – refurbish exterior of building and storm water system	\$312,885	\$2,187,115	\$0	Start the physical work in the 2 <sup>nd</sup> half of FY25 and complete it as quickly as possible.
31986 Waitākere Ranges – renew park driveways and carparks	\$0	\$70,000	\$530,000	Starting the investigation & design process early, in FY24/25 will provide valuable information about future project requirements.
45835 Waitākere Ranges – renew playground components	\$0	\$73,000	\$190,000	Undertaking urgent work with RAPt funding will avoid closure of play items.

- By utilising RAP, some projects are delivered earlier than anticipated
- Approving a project proposed as for the Risk Adjusted Programme does not mean advanced delivery but it does reduce the risk of underspend in year 1 of the three-year work programme





## Work programme constraints and focus

- The proposed LTP 2024-2034 shows a reduction in FY25 of \$1.3m (about 48%), of ABS: Capex – Local Renewal funding
- The draft work programme focuses on
  - Keeping existing assets in good condition and ensuring continued service
  - Continuing delivery of contractually committed projects and work that is underway
  - Delivering on Local Board Plan 2023 outcomes and strategic directions
  - Careful planning of future projects for successful project delivery



# Impacts from proposed LTP changes

Index #	ID	Activity	Level of Deferral
21	30307	Titirangi War Memorial Hall & Library – refurbish exterior of building and storm water system	Portion of funding is moved from FY24/25 to FY25/26. Physical works phase of the project will slow down and start later in FY24/25. Carefully managing the overspend in FY24/25.
22	24452	Titirangi War Memorial Park – renew amenity lighting	Deferred one financial year to start in FY25/26, however seeking approval to undertake the design work in early, in FY24/25.
30	36497	Waitākere Ranges - renew park / facilities fixtures and furniture FY25-FY27	Funding reduced to only \$5,000 in FY24/25. Work will be undertaken, if necessary, through RAP.
32	36496	Waitākere Ranges - renew park / facilities signage FY27-FY28	Deferred two financial years to start in FY26/27.



# Key ABS: Capex – Local Renewal projects in FY24/25

Index #	ID	Activity	FY23/24 & prior	FY24/25	FY25/26	FY26/27	Total	Status/Notes
5	27877	Koroī / Clayburn Reserve – develop neighbourhood park	\$88,098	\$601,139	\$0	\$0	<b>\$689,237</b>	LDI – Capex \$20,000 Renewals - \$48,247+ Growth \$617,810.
12	30279	Piha Domain – renew playground	\$0	\$212,000	\$0	\$0	<b>\$212,000</b>	
21	30307	Titirangi War Memorial Hall & Library – refurbish exterior of building and storm water system	\$264,052	\$492,885	\$2,007,115	\$0	<b>\$2,764,052</b>	Increased funding. PW will likely start in second half of FY.
35	28351	Waitākere Ranges – renew park walkways & paths	\$0	\$86,623	\$100,000	\$345,000	<b>\$531,623</b>	Starting in FY23/24.
40	31787	Waitipu / Te Henga Quarry – renew track safety features and pedestrian bridge	\$0	\$20,000	\$100,000	\$165,000	<b>\$287,000</b>	





# LDI – Capex projects

Index #	ID	Activity	FY23/24 & prior	FY24/25	FY25/26	FY26/27	Total	Status/Notes
2	30258	George Herring Common – develop park	\$0	\$7,000	\$90,000	\$0	<b>\$97,000</b>	
9	45846	Pānaki / Withers Reserve – relocate community pump track	\$0	\$30,000	\$0	\$0	<b>\$30,000</b>	To assist in moving the clay pump track from Kowhai Reserve and providing clean material
14	37664	Sandys Parade – upgrade park amenities	\$0	\$10,000	\$85,000	\$0	<b>\$95,000</b>	
16	27881	Tautoru / Maywood Park – undertake park development	\$0	\$10,000	\$85,000	\$0	<b>\$95,000</b>	
18	28167	Te Kakau – develop cultural park features	\$53,369	\$303,598	\$0	\$0	<b>\$356,967</b>	Design has been completed.
24	27890	Waima Reserve – renew playground and park amenities	\$0	\$155,000*	\$50,000	\$0	<b>\$205,000</b>	LDI – Capex in FY26.
26	28613	Waitākere Ranges - provide natural shade in parks & street berms FY25-FY26	\$0	\$25,633	\$30,732	\$0	<b>\$56,365</b>	



# Regionally Funded Projects – For Feedback

- Proposed Growth and Seismic Strengthening projects for regional approval and local board feedback include:

Index #	ID	Activity Name	Programme	Funding allocation	Total Value
11	23999	Parrs Park – upgrade Skate Park	Growth	Growth - \$400,000 Renewals - \$400,000 LDI – Capex - \$430,000	\$1,230,000
21	30307	Titirangi War Memorial Hall & Library – refurbish exterior of building	Seismic Strengthening	Seismic Strengthening - \$1,617,395 Renewals - \$2,676,447	\$4,293,842



# Considerations

- Given the uncertainty of the funding in Year 2 and 3 of the LTP funding, work programmes should be developed prudently taking this into account.

Things you should consider:

- Scalability – some activities may be scalable, others may not – you may need to scale activities up / down in Year 2 or stop activities all together
- Continuity / Life expectancy – some activities require multiple years to be effective – will you have sufficient budget to continue new activities in Year 2?
- Investigating doing things differently



# Opex work programmes



## **Recap - LDI Opex budget**

The LDI opex budget required for the draft work programmes exceeds the budget available of \$1,198,668

Prioritisation of the work programme is required

Estimated budget over allocated by \$61,000





## Key direction from Workshop 2 (October 2023)

- Strengthen relationship with Te Kawerau a Maki and work with the iwi to progress key aspirations
- Increase focus on youth though need to discuss what the aim is – celebrating youth, providing space, engagement, youth voice
- Kai sovereignty and community gardens
- Community weed bins
- Supporting volunteer restoration on parks
- Request for information on Making Space for Water programme
- Placemaking activities in Glen Eden and elsewhere
- Celebrating local heritage – Titirangi War Memorial Hall; Glen Eden heritage walk; Heritage Conference



## Ngā Tāngata / Our people

Direction / requests	Notes
Maori outcomes – mana whenua relationships	Current funding supports quarterly governance hui and operational hui. No additional funding need identified.
Increase youth focus	Rangatahi-led Matariki activation proposal to be presented
Community resilience	Recommendations from Community Think report to be considered in April
Kai Sovereignty / community gardens	Currently no specific work programme item. Tends to be community-led



# Ngā Tāngata / Our people

**Proposal:** continue current programmes with the following changes to be considered:

ID	Activity	Amount	Status / Notes
445	Youth – Build Capacity	20,000	Programme change
n/a	Rangatahi-led Matariki activations	?	New proposal for rangatahi-led Matariki activations to replace Ahi Ka event (see draft proposal)
461	Event partnership fund	25,000	Scaleable – could increase or decrease the number of events
4357	Civic Events	15,580	Reinstate to enable civic events
4002	Citizenship Ceremonies on marae	4,700	Continue, increase funding (+ \$1,700)





# Tō Tātou Hāpori / Our Community - Opex

**Proposal:** to continue current programmes with the following changes to be considered

ID	Activity	Amount	Status / Notes
436	Upstairs Gallery	62,729	Change (funding increase. +\$10k)
440	Going West Festival	6,000	Change (reduce funding & change programme purpose)
438	Community arts programmes / Maori arts and culture (Ahi Kā)	15,000	Stop. Recommend a new rangitahi-led Matariki activation
3835	Play advocacy	20,000	New
1053	Free community use of Glen Eden Library meeting room	0	Stop



# Tō Tātou Hāpori / **Our Community** - Community Leases

**Proposal:** to continue work on new or renewed lease arrangements for community-run facilities.

See pages 13-15 of work programme for details.

*Questions/discussion*

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## Te Taiao / Our Environment

Direction / requests	Notes
Information request - Community weed bins – hot composting alternative to landfill disposal	Awaiting a decision by the Ministry for Primary Industries. See #1300, page 22 of work programme.
Information request i- Making Space for Water programme	Workshop scheduled for June
Waitakere Ranges Climate Action Plan – progress priority actions	Funding for an activator is proposed to continue to drive implementation of the plan. A workshop is scheduled in May.



## Te Taiao / Our Environment

**Proposal:** to continue current environment and Waitakere Ranges Heritage Area programmes with the following changes to be considered (see pages 16 – 22, draft work programme):

ID	Activity	Amount	Status / Notes
613	Pest Free coordinator	100,000	Increase funding to previous level (+ \$25K)
618	Climate action	40,000	Increase funding from current year (+ \$8k)
4081	Love Your Place Awards	13,000	Reinstate event that was paused in current year
879	Manukau Harbour Forum	11,000	Continue, increase funding (+ \$3k)
3454	WRHA Welcome Pack	13,500	Increase funding from current year (+ \$2k)



## Ngā Wāhi / Our Places

Direction / requests	Notes
Glen Eden town centre and neighbourhood initiatives	Proposal presented by Community Waitakere requiring either new funding or agreeing a change in focus for the existing Community Waitakere
Heritage Conference - request for event to be returned for 2024-2025	
Nominate Titirangi War Memorial Hall for heritage scheduling in the Unitary Plan	A report will be coming to the local board. No additional funding needed.



## Ngā Wāhi / Our Places

**Proposal:** to continue current programmes.

ID	Activity	Amount	Status / Notes
452	Placemaking: Glen Eden activation programme	20,000	Continue
439	Shadbolt House establishment grant	20,531	Continue
458	ANZAC Day services	75,180	Continue



# Te Taiōhanga / **Our Economy**

There are no new proposals.



# Next steps

1. Draft work programmes finalised based on today's feedback
2. Workshop on 16 May to give feedback on revised draft
3. Work programmes approved at 27 June business meetings





**Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
432	Operational expenditure for Lopdell Precinct	Fund the Lopdell Trust to provide gallery and office space for community arts partners and deliver a programme of community arts activity and events at the Precinct with a programme budget of \$18,000.	<p>Arts partners can leverage activities, marketing and shared experiences.</p> <p>The community can experience and engage with visual and performing arts in Titirangi.</p> <p>Local communities can lead their own arts and culture initiatives.</p> <p>Visitors are attracted to Lopdell Precinct and it is well maintained.</p> <p>The community can participate in events and programmes.</p> <p>The relationship between the Lopdell Trust and Auckland Council is well serviced.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	153,166	Continue
433	Operational grant for Te Uru Waitākere Contemporary Gallery	Fund Te Uru Waitakere Contemporary Gallery Inc to operate Te Uru as a destination arts facility that develops and attracts visual arts exhibitions of local and regional significance.  The budgets for each year are uninflated, and are subject to annual inflation adjustment.	<p>Local people can access and participate in visual arts programmes for all levels of experience that reflect the cultural diversity of the community and promote a sense of local pride, identity and connectedness.</p> <p>Local emergent and professional artists can exhibit their work and access opportunities for professional and creative development.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	699,664	Continue

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
434	Operational grant for McCahon House	<p>Fund the McCahon House Trust to operate the McCahon House and provide artist residencies and exhibitions.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p>	<p>Connections can be made with other artist residence centres and educational organisations nationally and internationally to raise the profile and reputation the McCahon House.</p> <p>The residency and museum are maintained as an important cultural heritage site.</p> <p>Local heritage is protected and promoted, fostering a sense of local pride and identity.</p> <p>Information is developed and collected that relates to the life and work of Colin McCahon, the history of the residency and other resources.</p> <p>The volunteer programme provides the community with the opportunity to connect and engage with each other.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	23,562	Continue
435	Operational grant for West Coast Gallery	<p>Fund West Coast Community Arts Trust to operate the West Coast Gallery and deliver exhibitions and public programmes.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p>	<p>Local people can access and participate in visual arts programmes that reflect the cultural diversity of the community and support a sense of local pride, connectedness and identity.</p> <p>Local emergent and professional artists can exhibit their work and access opportunities for professional and creative development to support them to be sustainable.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	16,315	Continue

**Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
436	Operational grant for The Upstairs Gallery	<p>Fund Titirangi Community Arts Council to operate The Upstairs Gallery and deliver exhibition opportunities, workshops, talks and resources to the community.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p> <p>Budget for FY24/25 includes ABS \$52,729 LDI \$10,000</p> <p>LDI budget to support expansion of the Upstairs Gallery programme, responding to local community requests for additional exhibition opportunities, events, and participatory workshops.</p>	<p>Local artists and crafts people can access development opportunities to support creative entrepreneurship and sustainable practice.</p> <p>Local people can access and participate in programmes that reflect the cultural diversity of the community and support a sense of local pride, connectedness and identity.</p> <p>Visitors of diverse audiences are attracted to Titirangi.</p> <p>The community can network and collaborate with arts and culture stakeholders to support a vibrant and sustainable creative industry.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Arts, Culture & Heritage	2024/2025	ABS: Opex;#LDI: Opex	62,729	Change
437	Community arts programmes Open Studios Waitākere	Fund a contractor to deliver Open Studios Waitākere.	<p>The local creative industry is visible, attracts visitors to the area and supports economic development opportunities for local artists and creative industries.</p> <p>Local artists and crafts people can participate in capability building workshops, have opportunities to connect with each other and grow their online presence.</p>		2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	25,000	Continue
438	Community arts programmes- Māori arts and culture	Develop and support Māori arts and culture activities and initiatives to be delivered in Waitākere. Ranges that activate local spaces and engage the community as participants and audience, such as an event for Matariki.	<p>Support local projects and activities that contribute towards Māori educational, cultural, leadership, and employment outcomes.</p> <p>Celebrate Māori and their culture as a point of difference</p> <p>Arts and culture is celebrated in the local area through creative activations of everyday spaces to support a sense of local identity and pride.</p> <p>The community can learn, participate in and experience creative arts.</p>		2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	15,000	Continue
439	Establishment grant for Shadbolt House	<p>Fund the establishment and set-up costs of a writers' centre at Shadbolt House, 35 Arapito Road.</p> <p>Budget includes ABS funding of \$10,531 and LDI funding of \$10,000</p>	<p>Heritage assets are preserved, protected and celebrated.</p> <p>The community has access to spaces for arts activity.</p>		2023WR4 - Our places	2023WR4.3 - The heritage of our people, places and buildings is recognised and valued	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex;#LDI: Opex	20,531	Continue

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
440	Festival grant for Going West Festival	Contribution to the Going West Trust to maintain their significant collection and the archives of the Going West Festival, and to maintain the operation of the trust whilst they work through a transition phase from their old festival delivery model through to a new one.	<p>The community has the opportunity to access a significant archive of literary material.</p> <p>Māori arts are promoted through access to Māori writers and artists.</p> <p>The online programme celebrates the cultural diversity of the local community to support a sense of connectedness, identity and local pride.</p>		2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	6,000	Change
442	Operational grant for Glen Eden Playhouse Theatre	<p>Fund Glen Eden Playhouse Trust to operate the Glen Eden Playhouse Theatre.</p> <p>The budgets for each year are uninflated, and are subject to annual inflation adjustment.</p>	<p>The built heritage of the Glen Eden Town centre is protected.</p> <p>The Glen Eden Playhouse Theatre is fit for purpose and accessible for the community to use.</p>	No further decisions.	2023WR3 - Our community	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	19,694	Continue
443	Build Capacity: Community Waitākere Resource Centre	Fund Community Waitākere's Resource Centre to deliver capacity and capability building activities for community groups including: training opportunities, networking events (including with West Auckland Together/Collaborative Marketplace, Māori and Pasifika leadership groups, Hoani Waititi marae and other West Auckland Māori organisations), e-noticeboard, publications, meeting rooms and administration support.	<p>Community groups develop skills to organise themselves, collaborate with others, and plan, lead and deliver projects.</p> <p>Community groups have opportunities to meet and network with other organisations, including with Hoani Waititi Marae and other Māori organisations.</p> <p>Community groups have easy access to new information and resources from Auckland Council, service providers and funders.</p> <p>Community groups have access to meeting rooms, desk space and administrative support at the Resource</p>	No further decisions.	2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	30,000	Continue
444	Pasifika youth leadership programme- Waitākere Ranges	Fund an organisation to support the coordination and delivery of a Pasifika youth leadership programme.	<p>Local Pasifika young people can access opportunities to develop their leadership skills and empower other young people in their community.</p> <p>Young Pasifika people and their needs and aspirations are more visible.</p>		2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	15,000	Continue
445	Youth: Build Capacity Waitākere Ranges	Develop and fund a youth voice initiative that supports and builds capacity of young people in Waitākere Ranges to lead and create positive solutions in local communities.	<p>The Local Board are informed on the issues for local young people</p> <p>Increased wellbeing and community leadership skills for young people.</p> <p>Engaging and empowering young people will foster a sense of ownership and investment in the community, leading to Increased participation in civic life, including voting and community events.</p>	No further decisions.	2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	20,000	Change

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
446	Placemaking and Capacity Building: Urban neighbourhoods	Partner with community organisations to build the capacity of people in local neighbourhoods to lead activities that build community connections, celebrate their cultural heritage and diversity, and build community resilience and self-reliance.	Residents develop skills to organise, plan, lead and deliver activities that help build community resilience.  Residents know where to access information and resources from council and other service providers.  Residents understand the role and functions of council, engage in council activities, and can influence the things that are important to them in the community.	No further decisions.	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	55,000	Continue
447	Placemaking: Neighbours Day Waitākere Ranges	Partner with community providers to support the organisation of Neighbours Day activities by residents in local neighbourhoods.	Residents have access to resources to organise street and neighbourhood events.  Neighbours have opportunities to connect with each other, and local events help build resilience, perception of safety, identity and pride in the community.  The community engage in local matters and are aware of the role of the local board and council.	No further decisions.	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	6,500	Continue
448	Māori Responsiveness: Kaiwhakaawe - Māori broker and Māori-led engagement	Support the Kaiwhakaawe - Māori broker.  Contribute funding to the Kaiwhakaawe - Māori broker role based at Hoani Waititi Marae, and to activities that build relationships across West Auckland Māori communities to strengthen relationships with Māori, respond to key aspirations and deliver Māori outcomes.  Implement the Māori Responsiveness Plan Waitākere ki Tua as per the focus areas of Rangatiratanga, Taonga tukuīho and Rangatira mo apopo.  Funding supports the Kaiwhakaawe role (\$35,000).	The local board deliver outcomes from Waitākere ki Tua.  The local board builds stronger relationships with Māori and supports relationship across Māori communities.  Māori can participate in local decision making.  Local Māori aspirations and priorities are understood and responded to.	No further decisions.	2023WR1 - Our people	2023WR1.1 - Strong and productive mana whenua and mataawaka relationships	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	35,000	Continue
449	Local implementation of Ngā Hapori Momoho (Thriving Communities strategic action plan)- Waitākere Ranges	Local Board contribution towards the capability required to deliver community development activities and outcomes.	The local board is able to realise its community outcome objectives and deliver on Ngā Hapori Momoho (Thriving Communities strategic action plan).	No further decisions.	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	120,000	Continue

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
450	Access to community places Waitākere Ranges	<p>Provide fair, easy and affordable access to a safe and welcoming venues.</p> <p>Council delivery: Ceramco Park Function Centre Titirangi War Memorial Hall.</p> <p>Community delivery and supported by council through a contract for service/funding agreement: Barnett Hall. Glen Eden Community and Recreation War Memorial Hall Glen Eden Community House Hoani Waititi Marae Huia Hall Laingholm Village Hall Oratia Settlers Hall Oratia Small Hall Paturua Bay Hall Titirangi Community House Waiatarua Community Hall Waitakere Domain Hall Waitakere Township Hall</p> <p>The fees and charges schedule was adopted in the Local Board Agreement.</p>	<p>Supports access along with the coordination of activation and activities.</p> <p>Ensures there are a wide range of activities meeting the wider community needs and interests.</p> <p>Staffed hours are provided to enable excellent customer and community interaction and service.</p>		2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	0	Continue
451	Capacity building: Community Resilience	<p>Partner with community groups and Hoani Waititi Marae in collaboration with Auckland Emergency Management (AEM) to engage and empower isolated communities, utilising AEM's suite of tools (e.g. community resilience planning, kia rite kia mau, information resources and Whakaoranga Marae and Whakaoranga Whanau opportunities).</p> <p>Fund initiatives that help build local communities' social resilience, increase digital literacy, support food and water security and/or address issues relating to housing vulnerability and homelessness.</p>	<p>Coastal and rural residents are supported to undertake resilience planning and be ready to respond in case of emergencies. Communities who have already developed community plans will be supported to review and redraft plans as required</p> <p>Local urban communities become more connected, self-reliant and sustainable. They develop strategies to improve food security, reduce housing vulnerability and support community wellbeing.</p>	No further decisions.	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	35,000	Continue
452	Placemaking: Glen Eden activation programme	<p>Develop in collaboration with community and key stakeholders a Glen Eden Community-led Plan. The Plan will design and implement a programme of community-led activities, to foster creativity, enhance wellbeing, community safety, arts, music, and diverse culture to help make Glen Eden a safe, attractive, welcoming, and inclusive place.</p>	<p>Local people have increased opportunities to enjoy themselves, connect and interact in Glen Eden town center.</p> <p>The community know where to go for information and services, feel engaged and participate in local activities.</p> <p>New residents and visitors are welcomed into the community.</p>	No further decisions.	2023WR4 - Our places	2023WR4.1 - Thriving, sustainable villages that people take pride in	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	20,000	Continue



## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
453	Hoani Waititi Marae	Fund Hoani Waititi Marae Trust (\$76,586.37) year four of five year term to operate and maintain Hoani Waititi Marae to be open and available for public use, commencing 1 July 2021 and terminating on 30 June 2026.  Operational funding amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed.	The Marae is maintained to a safe standard, open and available to the community for public use. Providing services that are align to local board plan, aspirations and outcomes, including: - Local communities feel good about where they live; Our communities celebrate their distinct identities and live, work and play together.	No further decisions.	2023WR1 - Our people	2023WR1.1 - Strong and productive mana whenua and mataawaka relationships	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	76,586	Continue
454	Activation of community led venue partners Waitākere Ranges	Community delivery and supported by council through a contract for service agreement: Glen Eden Community House; year three of five year term expires 30 June 2027 - (\$44,675.56 pa) Titirangi Community House; year three of five year term expires 30 June 2027 - (\$44,675.56 pa)  Operational management fee amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed.	Supports access along with the coordination of activation and activities.  Ensures there are a wide range of activities meeting the wider community needs and interests.  Provides staffed hours to enable excellent customer and community interaction and service.	No further decisions.	2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	89,351	Continue
455	Community halls partnership fund	Fund the Community Halls to provide safe and accessible facilities to meet the needs of the community for the years 2024/2025-2026/2027: Glen Eden Community and Recreation Centre War Memorial Hall - \$3,000 Laingholm Village Hall - \$3,000 Oratia Settlers Hall - \$3,000 Oratia Small Hall - \$3,000 Waiatarua Hall - \$3,000 Waitākere Domain Hall - \$3,000 Barnett Hall - \$6,000 Huia Hall - \$6,000 Waitākere Township Hall - \$6,000 Paturoa Bay Hall - \$6,000.	Local people can connect and participate in community activities.  Local community halls meet the needs of the community.		2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	42,000	Continue
456	Top up for funding agreement - Glen Eden and Titirangi Community Houses	Provide top up funding to support the day to day running of centres and to provide ongoing support to their communities: Glen Eden Community House - \$12,500 Titirangi Community House - \$12,500	Supports access along with the coordination of activation and activities.  Ensures there are a wide range of activities meeting the wider community needs and interests.  Provides staffed hours to enable excellent customer and community interaction and service.		2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	25,000	Continue
457	Citizenship ceremonies Waitākere Ranges	Deliver an annual programme of citizenship ceremonies.	Local people can recognise and celebrate important occasions and build social cohesion through welcoming new citizens.	No further decisions.	2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: RSS – Events	2024/2025	ABS: Opex	0	Continue

**Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
458	Anzac services Waitākere Ranges	Deliver and/or support Anzac services and parades.	Local people can remember fallen servicemen and women through a meaningful and respectful commemoration.	No further decisions.	2023WR4 - Our places	2023WR4.1 - Thriving, sustainable villages that people take pride in	CCS: RSS – Events	2024/2025	LDI: Opex	75,180	Continue
460	Māori Responsiveness: Mana whenua engagement	Support and fund regular operational hui with Te Kawerau Iwi Tiaki Trust to strengthen relationships with iwi, respond to key aspirations and deliver Māori outcomes.  Support and fund involvement of mana whenua in community-led projects to deliver Māori outcomes in areas of priorities for iwi.  Support where needed iwi-led projects such as the development of a Marae at Te Henga.	The local board meets its statutory obligations to iwi and builds stronger relationships with iwi.  Iwi participate in local decision making.  Mana whenua aspirations and priorities are understood and responded to.	No further decisions.	2023WR1 - Our people	2023WR1.1 - Strong and productive mana whenua and mataawaka relationships	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	10,000	Continue
461	Event partnership fund Waitākere Ranges	Funding to support community events through a non-contestable process. This provides an opportunity for the local board to work in partnership with local event organisers, by providing core funding for up to three years for selected events: Arataki Kids Day (Friends of Arataki) - \$3,000, Waitangi at Waititi (Te Whanau O Waipareira Trust) - \$10,000, Wheels out West (Glen Eden Business Association) - \$10,000 and Te Henga Community Day (Te Henga Community Group) \$2,500	Local people can attend free events that reflect the diversity and needs of the community.  Local heritage is protected and celebrated.	No further decisions	2023WR1 - Our people	2023WR3.3 - A network of vibrant arts and culture organisations, facilities and events that enliven the west	CCS: RSS – Events	2024/2025	LDI: Opex	25,500	Change
463	Community grants Waitākere Ranges	Community groups receive funding through a contestable grants process.	Council can develop relationships with community groups and identify opportunities for collaboration.  Communities can influence the things they care about and are encouraged to participate.  Community activities are supported at a local level and seed funding can be provided community development initiatives.	The local board will approve the applicants to receive funding.	2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: Grants	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	90,898	Change
646	Waitākere Ranges Ecovolunteer ecological and environmental programme	This is an ongoing programme to support community and volunteer ecological and environmental initiatives. This includes: community planting, annual pest plant and animal control, local park clean ups, stream and coastal erosion management, water quality improvement, and community environmental education and events.	<ul style="list-style-type: none"> <li>•Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public land</li> <li>•Greater alignment and co-operation of community conservation activities</li> <li>•Number of traps and bait station under active management in the area</li> <li>•Reduction in pest plants</li> <li>•Increase in number of trees planted.</li> </ul>	No further decisions anticipated	2023WR2 - Our environment	2023WR2.2 - Natural areas on parks are protected restored, and enhanced	CCS: PCF – Specialist Operations	2024/2025	LDI: Opex	46,440	Continue



**Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
988	Waitākere Ranges Local Board Ecological Restoration contracts	The Ecological Restoration maintenance contracts include pest plant within ecologically significant areas and animal pest management across all parks and reserves funded from local board budgets.	With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for a programme of restoration planting and pest animal and plant control for high value sites, and for response to requests for animal pests in parks. These contracts benefit all members of the public as they improve ensure ecologically significant sites on our local parks and reserves are pest free and offer ecological and wider benefits.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.2 - Natural areas on parks are protected restored, and enhanced	CCS: PCF – Operations	2024/2025; #2025/2026	ABS: Opex	236,010	Continue
990	Waitākere Ranges Local Board Arboriculture contracts	The Arboriculture maintenance contracts include tree management and maintenance in parks and on streets, funded from local board budgets.  These contractors also undertake storm damage works although these are funded from regional budgets.	With the Arboriculture Contracts, trees in parks and reserves, and on streets, are able to be maintained to the approved level of service. These contracts provide for a programme of tree inspection and maintenance, and for response to requests for maintenance of trees which have become damaged or are obstructions. These contracts benefit all members of the public as trees which are properly maintained are more likely to remain in good health, are less likely to become health and safety issues, and offer greater visual amenity.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.3 - Protection and enhancement of urban tree cover	CCS: PCF – Operations	2024/2025; #2025/2026	ABS: Opex	684,566	Continue
991	Waitākere Ranges Full Facilities maintenance contracts	The Full Facilities maintenance contracts include maintenance and repair of all assets across buildings, parks and open spaces, and sports fields, funded from local board budgets.  These contractors also undertake coastal management and storm damage works, and upcoming town centre cleaning, street litter bin emptying, and vegetation clearance and berm mowing works, although these are funded from regional budgets.  This activity and related budget also includes smaller built system contractors such as pool plant specialists and technical systems contractors.	With the maintenance contracts, local board assets are able to be maintained to the approved level of service. These contracts provide for required compliance tasks and scheduled activities including planned preventative maintenance to be completed, and for response to requests for maintenance. These contracts benefit all members of the public as local board assets are able to be fully utilised if they are fit for the intended purpose, and it offers better value to ratepayers if assets remain in service for their expected life.	No further decisions anticipated	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Operations	2024/2025; #2025/2026	ABS: Opex	#####	Continue
1025	Waitākere Ranges- Project Twin Streams maintenance	Supporting community trusts and engaging West Auckland communities around restoring streams and encouraging and environmental initiatives. This includes: community planting, annual pest plant and animal control; local park clean ups; and community environmental education and events.	<ul style="list-style-type: none"> <li>•Increase the number of people and groups involved in active protection of the biodiversity values across the local board area – on private and public lands</li> <li>•Greater alignment and cooperation of community conservation activities</li> <li>•Number of traps and bait station under active management in the area</li> <li>•Reduction in pest plants</li> <li>•Increase in number of trees planted.</li> </ul>	No further decisions anticipated	2023WR2 - Our environment	2023WR2.5 - Our streams and wetlands are healthy and restored	CCS: PCF – Specialist Operations	2024/2025	ABS: Opex	259,200	Continue

**Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
1043	Library services - Waitākere Ranges	Libraries provide welcoming, safe and inclusive environments that deliver digital, facility and community-based services and programmes to promote literacy, digital literacy, te reo Māori, and access to information.  Hours of service: - Te Pātaka Kōrero o Okaurahi (Glen Eden Library) for 52 hours over 6 days per week. - Te Pātaka Kōrero o Titirangi (Titirangi Library) for 52 hours over 6 days per week.	Increased levels of literacy and digital access at all ages.  Community are connected to information, resources and infrastructure for recreation and learning.  Te reo Māori is widely spoken, understood and celebrated.  Community have equitable access to targeted services and programmes that meet their needs.	No further decisions anticipated	2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	ABS: Opex	981,292	Continue
1046	Support communities running volunteer rural libraries in Piha and Waiatarua - Waitākere Ranges	Budget allocations from Libraries regional funding to each of these libraries. In addition, Auckland Libraries continues to provide bulk loans of materials, professional and other advice and help (Funded with Libraries Mobile and Access Services regional Opex) No approval required from Waitakere Ranges Local Board	Piha and Waiatarua libraries volunteer rural libraries receive additional financial support to provide volunteer library services	No further decisions anticipated	2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	Regional	1,888	Continue
1049	Additional support for volunteer libraries - Waitākere Ranges	Piha Library Trust receive additional top up to existing regional funding for 2x insurances covering the building and contents and public liability.	Piha Library Trust receives additional support to provide volunteer library services at Piha Library	No further decisions anticipated	2023WR3 - Our community	2023WR3.4 - Our libraries and facilities provide engaging spaces at the heart of the community	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	3,500	Continue
1331	Waitākere Ranges Local Parks Management Plan	Develop a multi-park management plan that assists the Waitākere Ranges Local Board in managing use, development and protection of all parks, reserves and other open space they have allocated decision-making for.	1. A holistic and integrated view of the local board's core park management issues and priorities. 2. Consistency of open space management across the local board area and park types. 3. Clearer direction for park use, protection and development. 4. Lower cost to produce than single reserve management plans and more responsive to changing community needs. 5. Evidence gathered about the local board's local park portfolio, including park values, to inform future decision-making. 6. The Reserves Act 1977 requires councils to prepare management plans for most types of reserves held under this Act. 7. All reserves subject to the Reserves Act 1977 appropriately classified prior to public notification of the draft local parks	• Decision to notify intent to prepare local parks management plan and seek public suggestions • Decision on park land classification investigation • Decision to notify draft local parks management plan and on hearings panel composition • Decision to approve final local parks management plan	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: RSS – Service and Asset Planning	2023/2024; #2024/2025; #2025/2026	LDI: Opex	0	Continue

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
1353	Movies in Parks - Waitakere Ranges	Deliver one outdoor movie screening event, with local pre-entertainment, themed activities and food stalls. The event is promoted through local channels and regional series platforms. PLEASE NOTE- Events Unit staff costs have been added to the 2024/2025 budget.	The community can attend free local events which can encourage people to experience local parks and contribute to a stronger and connected community.	No further decisions.	2023WR3 - Our community	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: RSS – Events	2024/2025	LDI: Opex	22,745	Continue
3571	Waitākere Ranges Provision Assessment Review	Proposed new zero cost project to undertake a reassessment of (provision assessment) to best inform current and future priorities for delivery as part of ongoing work programmes. This will ensure that investment is appropriately targeted in the context of current fiscal constraints. Note - this is a recommended priority project.	TBC	No further decisions anticipated	2023WR4 - Our places	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities and	CCS: PCF – Specialist Operations	2023/2024; #2024/2025	ABS: Opex	0	Continue
3602	Waitākere Ranges - move relocatable pump track	Move the relocatable pump track to a new site.	Providing a range of recreational activities for our communities		2020WR7 - We have infrastructure and facilities that support and enhance our neighbourhoods and town centres	2020WR7.2 - Well maintained, accessible parks, facilities and public spaces	CCS: PCF – Operations	2023/2024	LDI: Opex	0	New
3835	Play Advocacy - Waitākere Ranges	Deliver play advocacy projects through the development and implementation of diverse play opportunities (i.e., non-CAPEX play projects beyond formal playground spaces).	Increased physical activity, health and wellbeing; increased access to play for tamariki and rangatahi; greater play diversity in the local board area; increased availability of playful and playable elements in the local board area; increased sense of belonging for	The specific projects in this work programme will be workshopped and confirmed with the local board early in	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local	CCS: Active Communities – Sport and Recreation	2023/2024; #2024/2025; #2025/2026	LDI: Opex	20,000	New
3904	Youth specialist delivery - Waitākere Ranges	Local Board contribution towards the capability required to deliver youth community development activities and outcomes.	The local board is able to realise its community outcome objectives and deliver on related key initiatives.		2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	7,890	Continue
3921	Community Development Specialist delivery- Waitākere Ranges	Local Board contribution towards the capability required to deliver community development activities and outcomes.	The local board is able to realise its community outcome objectives and deliver on related key initiatives.		2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: Connected Communities – Community Delivery	2024/2025	LDI: Opex	55,000	Continue
4002	Citizenship ceremonies Waitākere Ranges - hosted at Hoani Waititi Marae	Additional costs for hosting citizenship ceremonies at Hoani Waititi Marae	Local people can recognise and celebrate important occasions and build social cohesion through welcoming new citizens.	Local board to approve delivery plan of the event	2023WR1 - Our people	2023WR1.1 - Strong and productive mana whenua and mataawaka relationships	CCS: RSS – Events	2024/2025	LDI: Opex	4,706	Continue

## Customer and Community Services Opex Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
4036	Shade/Shelter Provision Assessment	Undertake shade/shelter provision assessment for Local Parks in the Waitākere Ranges.	Improved planning for future work programmes through identification of priority outcomes.	Q1 - scope refinement Q2 - information workshop Q3 - draft presentation Q4 - report adoption	2023WR4 - Our places	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Specialist Operations	2024/2025	LDI: Opex	0	New
4160	Waitākere Ranges Local Board Te Kete Rukuruku (Māori naming of Parks and Places) Tranche Three	Māori naming (and associated story telling) of parks and places in partnership with mana whenua to highlight and promote Auckland's Māori identity and use of te reo Māori. The outcome being a dual Māori/English name or a sole Māori name and the story behind that name.	Increases in the number of parks and places with Māori names, to support te reo Māori to be seen, heard, spoken and learned. Restoration of the mana and mauri to the whenua.  Aligns with the Mental Health Foundation framework, specifically 'keep learning' because learning another language improves our understanding and confidence  Contributes to key action points in Te Reo Māori Action Plan 2020-2023	No further decisions are anticipated	2023WR3 - Our community	2020AE2.1 - Māori cultural heritage is valued and protected	CCS: RSS – Māori Outcomes	2025/2026	LDI: Opex	5,000	Continue
4340	Waitākere Ranges local service property portfolio review	Undertake service property review of local board assets to identify opportunities that will help the local board understand where & how to focus capital budgets for their future communities	The local board will have a better understanding of where and how to focus their capital budgets for their future communities	No further decisions anticipated	2023WR3 - Our community	2023WR3.2 - Parks and facilities are adaptable in the face of climate change, growth and other pressures	CCS: RSS – Service and Asset Planning	2024/2025	Regional	0	New
4357	Local Civic Events Waitākere Ranges	Deliver local civic events including: Te Kakau cultural park opening and Koroī/Clayburn reserve playground opening.	The local community can celebrate or recognise moments, places or events that are significant to them.	Local Board to provide direction on the delivery of the specific events during the year.	2023WR1 - Our people	2023WR1.3 - People from our diverse communities are connected and feel as though they belong	CCS: RSS – Events	2024/2025	LDI: Opex	15,580	New

## Community Leases Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership	WP Planning Status
3387	42 Seaview Road, Titirangi, EOI process for Old Piha School House	New lease	To provide a facility and support for a community lease space	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	15/03/2021	14/03/2021	1.00	250.00	Council	Continue
3649	Titirangi War Memorial Reserve - Royal New Zealand Plunket Trust	New Lease	To provide free health and development checks.	At lease expiry/renewal	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: PCF – Community Leases	28/08/2013	27/08/2023	1.00	841.00	Council	Continue
3650	Kowhai Reserve - Titirangi Badminton Club Incorporated	New Lease	To provide facilities for badminton.	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	1/09/1980	31/08/2023	5.00	0.00	Tenant	Continue
3651	Waiatarua Reserve - Waiatarua Performing Arts Trust	Renewal	To provide facilities for arts.	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	12/06/2014	11/06/2034	1.00	0.00	Tenant	Continue

**Community Leases Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership	WP Planning Status
3655	Waitākere Ranges Local Board Community Leases FY2025/2026 Work Programme	Piha Tennis Club Incorporated; Paturia Bay Ratepayers and Residents Association, Titirangi Royal New Zealand Returned and Services Association Bowling Club Incorporated, Playcentre Aotearoa Titirangi; Glenora Rugby League Football Club Incorporated; The Bethells Beach Surf Life Saving Patrol; Glen Eden Athletic and Harrier Club; Glen Eden Community and Recreation Centre Incorporated; Glen Eden United Sports Club - Pergola; Glen Eden United Sports Club Incorporated; Piha Ratepayers and Residents Association Incorporated; Playcentre Aotearoa Waiatarua; United North Piha Lifeguard Service Incorporated; Waitemātā Table	Develop a sense of belonging and engagement with the community	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases						Continue
4171	Laingholm Hall Reserve: The Laingholm and District Citizens Association (1998) Incorporated	New lease	To develop a sense of belonging and engagement with the community	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	12/01/2014	30/11/2024	1.00	0.00	Tenant	New
4172	10-14 Township Road, Waitakere: Auckland Kindergarten Association - Waitākere	New lease	To provide facilities for playcentre/childcare/ kindergarten	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	4/01/2015	31/03/2025	1.00	0.00	Tenant	New



## Community Leases Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	CL: Lease Commencement Date	CL: Final Lease Expiry Date	CL: Annual Rent Amount (excluding GST)	CL: Annual Opex Fee (excluding GST)	CL: Building Ownership	WP Planning Status
4173	Les Waygood Park:Piha Community Centre Society Incorporated	Renewal of lease	To develop a sense of belonging and engagement with the community	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	9/01/2014	31/08/2034	1.00	0.00	Tenant	New
4174	French Bay Esplanade Reserve:Titirangi Volunteer Coastguard Incorporated	Termination of lease following the 2023 storm damage	To explore alternative uses and redevelopment of the space	At lease expiry/renewal	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases	23/04/2015	22/04/2035	1.00	0.00	Tenant	New
4352	Waitākere Ranges Local Board Community Leases FY2026/2027 Work Programme	Glenora Eagles Softball Club Incorporated; The Sovereign in Right of New Zealand	Develop a sense of belonging and engagement with the community	At lease renewal/expiry	2023WR3 - Our community	2023WR3.1 - Our parks and open spaces provide opportunities for recreation and enjoyment by the surrounding local communities, and a place for nature	CCS: PCF – Community Leases						New
4376	United North Piha Lifeguard - Campground	New Lease (relocated site) for the United North Piha Lifeguard Campground	To provide essential lifesaving services.	At lease expiry/renewal	2023WR1 - Our people	2023WR1.2 - To enhance the health, wellbeing and resilience of local communities	CCS: PCF – Community Leases						New
4386	Te Henga Beach, Surf Life Saving Club	New Lease (relocated site) after the 2023 floods.	To provide essential surf life saving services.		2020AE3 - High-quality natural environments and sustainable lifestyles	2020WR1.2 - Protect and enhance the area's heritage features	CCS: PCF – Community Leases						New

## Infrastructure and Environmental Services Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
514	Kerbside recycling collection for commercial premises in Piha	To continue to fund the cost of kerbside recycling collections for Piha businesses, who do not have access to a private recycling service.	This programme ensures the Piha business community has access to a recycling service that meets their volume needs, and will achieve increased waste minimisation as plastics, glass and paper that do not need to go to landfill are diverted. Continued funding will ensure relationships built between Piha businesses and the local board throughout the roll-out of this service are maintained.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Waste Solutions	2021/2022; #2022/2023; #2023/2024	LDI: Opex	3,000	Continue
518	Waitākere Weed Action Project (Our Backyard)	Our Backyard project for 2024/2025 will continue providing contractor support for control of climbing asparagus, wild ginger, moth plant and woolly nightshade in Piha, Anawhata, Huia and Cornwallis. This programme is run in conjunction with the Regional Pest Management Plan buffers rules (7.5.2) so that we can continue supporting communities with advice about restoring and maintaining native ecosystems. The long term success of the programme relies on land occupiers to continue pest plant control alongside community conservation groups in the Waitākere Ranges Heritage Area and across Auckland. The intent is for 2024/2025 is that properties worked in prior years will be engaged with to enable high priority properties to become self-sufficient in pest plant control. Contractor control efforts will be focussed on initial control for properties not previously visited. This is to allow the project to expand into other areas e.g. the northern areas of the Waitākere Ranges.	Educating landowners on the effects of pest plants and benefits of restoration. Intact forest ecosystems such as important Biodiversity Focus Areas within the Waitākere Ranges are protected.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	100,000	Continue
609	South Titirangi Restoration Project	South Titirangi Neighbourhood Network will be engaging with key stakeholders in areas of priority around Tinopai Reserve and the South Titirangi Peninsular to control pest plants in order to protect and enhance the native biodiversity. The physical works will then be carried out by contractors.	Support community undertaking extensive weed control in the road reserve, local parks and private land. Provide important ecological habitat for biodiversity in the area.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	15,000	Continue
613	Pest Free Waitākere Ranges Alliance Coordinator	A community coordinator is employed to help deliver the outcomes of the Pest Free Waitākere Ranges Alliance's strategic plan. The coordinator role will provide support, enable, and connect community conservation groups within the Heritage Area.	Biodiversity benefits across environmental groups working in the Waitākere Ranges Heritage Area. Groups work in pest plant and animal control, riparian and other planting, healthy waterways, species protection and more. Social outcomes supported by regular PFWRA hui. People are encouraged to work together and connect with nature.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Natural Environment Delivery	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	100,000	Continue



## Infrastructure and Environmental Services Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
618	Climate Action Activator - Waitākere Ranges	The Climate Action Activator will support implementation of impactful community-based climate change actions in the Waitākere Ranges local board area that contribute towards achievement of objectives and outcomes in the Waitākere Ranges Local Climate Action Plan. The Activator will continue to progress a work programme established in 2023/2024 to engage with the community to catalyse local community action in the areas of sustainable food, sustainable transport, energy efficient homes, tree planting, local circular economy, and climate education and adaptation initiatives.	This programme will engage and activate local community action in the areas of sustainable transport, food waste reduction, local food production, balanced diets with more plant-based meals, energy efficient, electric homes, carbon sequestration, local circular economy, and climate adaptation. It also responds to Auckland Council's climate emergency declaration to address climate change and encourages collaboration between community organisations and businesses involved in low carbon initiatives. The local climate action plan provides a roadmap for Waitākere Ranges to become a low carbon community. A dedicated resource to drive implementation of the local climate action plan and guide local actions that respond to the regional climate emergency. This will contribute to delivering on the goals of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, to reduce greenhouse gas emissions by 50% by 2030 and achieve net zero emissions by 2050 and to adapt to the impacts of climate change. Provide positive multiple sustainability and resilience outcomes, environmental, social and economic benefits. Opportunity to amplify the voice of local businesses, iwi, and youth in progressing local low carbon outcomes and priorities.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	40,000	Continue
622	Community Nurseries (EcoMatters) - Waitākere Ranges	To continue to support the establishment of community nurseries, and the provision of advice to the community on how best to establish and maintain these. Specialist nursery resource and volunteers will support growing of eco-sourced plants at the EcoMatters site throughout the year. These plants will be made available to community groups undertaking restoration in the Waitākere Ranges.	This programme ensures Waitākere Ranges conservation volunteers can source and have the skills to grow their own locally eco-sourced plants for use in restoration initiatives. Activity for 2024/2025 will be as per 2023/2024, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	11,900	Continue

## Infrastructure and Environmental Services Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
623	EcoFest Festival (EcoMatters) - Waitākere Ranges	To continue to support the running of the annual EcoFest Festival in west Auckland which will run from March-April in 2025. This will include providing a community-based environmental festival with access to free public events around sustainable living, marketing the festival to businesses, institutions and community groups while acknowledging the local board's funding, promoting the festival in ways that target the diversity and distribution of the population, and working with other agencies who may be delivering similar events in the other sub-regions at the same time. Activity for 2024/2025 will be as per 2023/2024, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	The festival enables local communities to develop the skills, knowledge and resources to make positive choices for sustainable living and reduce their carbon footprint.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	11,300	Continue
625	EcoMatters Environment Centre (EcoHub) Waitākere Ranges	Funding will support the operation of EcoMatters Environment Centre (EcoHub) and associated education programmes, as well as provide baseline funding for EcoMatters Trust. EcoMatters deliverables include: Manage the EcoMatters Environment Centre (EcoHub) Promote service to the diversity of Waitākere Ranges communities Provide and promote free/affordable meeting space to other environmentally focused community groups Deliver a minimum of 26 sustainability-related seminars/workshops	Waitākere Ranges communities have the skills, knowledge and resources to make positive choices for sustainable living and reduction of their carbon emissions.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	41,800	Continue
636	Love Your Neighbourhood (EcoMatters) Waitākere Ranges	To provide rapid response assistance up to \$500 to support volunteer-driven practical environmental initiatives (for example environmental clean ups and restoration, community planting and food growing). This assistance will be promoted through appropriate networks across the local board area. Activity for 2024/2025 will be as per 2023/2024, with refinements based on ongoing continuous improvement activity, customer feedback and input from the local board.	This programme provides practical assistance to community groups to enable community-led environmental projects and not-for-profit preschools to enable environmental education initiatives, such as edible gardens, and water saving and collection devices. The programme can also respond to requests from the local board to support community environmental action.	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Environmental Services – Sustainability Initiatives	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	12,000	Continue

## Infrastructure and Environmental Services Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
879	Manukau Harbour Forum - Waitākere Ranges	Continuing to support the operation of the Manukau Harbour Forum. Local board funding in 2024/2025 will contribute towards the part-time coordinator to assist with the delivery of the forum's goals, a three-day youth sustainability wānanga for up to 50 youth to develop leadership skills, sustainability knowledge, and collaborative action projects, and the continuing with the roll-out of the forum's communications plan, including extending community engagement work to a possible larger event if budget is approved.	Continuing to support the operation of the Manukau Harbour Forum. Local board funding in 2024/2025 will contribute towards the part-time coordinator to assist with the delivery of the forum's goals, a three-day youth sustainability wānanga for up to 50 youth to develop leadership skills, sustainability knowledge, and collaborative action projects, and the continuing with the roll-out of the forum's communications plan, including extending community engagement work to a possible larger event if budget is approved. If possible a renewal/update of the MHF video as per the communications plan aspiration for such an event (budget being approved) The coordinator will continue to support the advocacy of the Forum's aspirations for the Manukau Harbour and work in delivery and evolving the communications plan, with focus on MHF purpose being shared and understood and developing more community connection to the tributaries leading to the harbour itself. Opportunities to support and advise on awa restoration will be uncovered in engagement interaction and worked thru to support groups as is possible within the role. The youth leadership wānanga will raise awareness of the harbour among youth, connecting them with initiatives that align with the forum's objectives to improve water quality, biodiversity, reduce waste	Members of the Manukau Harbour Forum will consider project proposals for delivery as part of the 2024/2025 work programme early in quarter one.	2023WR2 - Our environment	2023WR2.4 - Our Manukau Harbour beaches and west coast lagoons are clean and safe for swimming, with improved environmental outcomes for the harbour and its catchment	I&ES: Healthy Waters	2021/2022; #2022/2023; #2023/2024; #2024/2025	LDI: Opex	11,000	Continue
3010	West Coast Animal Management Support	To help provide additional animal management team capacity and support with their team to specifically target west coast beaches. This will help to improve by-law compliance and greater dog owner understanding of the rules/responsibilities, and help protect vulnerable ground nesting birds such as the NZ dotterel, petrels and little blue penguins at these west coast beaches.	Improving west coast beach dog walkers understanding of the dog related rules and bylaws and the biodiversity benefits of these rules. Greater protection and breeding success of several shorebird/seabird species on the west coast, particularly in support of NZ Dotterel, Little Penguin, several Petrel species and several other native shorebird species.		2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Natural Environment Delivery	2022/2023; #2023/2024; #2024/2025	LDI: Opex	35,000	Continue

## Infrastructure and Environmental Services Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
3454	Waitākere Ranges Welcome Pack	<p>A welcome pack for new residents to the Waitākere Ranges will aim to support people new to bush environments to connect with nature and adopt responsible lifestyles.</p> <p>The welcome pack will give multiple opportunities to receive and access nature-friendly information as well as the chance for continued engagement. The first contact will be a mail out with helpful information about living in the ranges. This will provide connections to (1) a website with more detailed information, (2) a select and collect list of resources for pickup from their local library (3) a chance to win some environment related prizes, this being the means to establish an opt-in database to a twice-yearly blog for ongoing community engagement.</p> <p>PFWRA Co-ordinator is employed to deliver the Welcome Pack project.</p>	<p>New residents will be made aware of the special nature of the Waitākere Ranges Heritage Area.</p> <p>New residents will easily access a range of information that will help them make better decisions and encourage them to take action which in turn will improve the environment of the Waitākere Ranges e.g. identification of weeds and how to remove and dispose of them appropriately, how to be a responsible pet owner, how to join a local environmental group etc.</p> <p>Social outcomes – connecting people to their community and nature.</p> <p>Improvement of measures would be identified through website data and survey of participants. Residents will be surveyed each year to determine the wants, needs and effectiveness of the programme.</p>	No further decisions anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	I&ES: Environmental Services – Natural Environment Delivery	2023/2024; #2024/2025	LDI: Opex	13,500	Continue
4081	Love Your Place Awards - EcoMatters Waitākere Ranges	<p>Funding to support environmental champion recognition awards that will specifically celebrate action undertaken in the Waitākere Ranges Local Board area. Awards ceremony is held every second year. Activity includes planning and organising the awards, booking the venue, finalising awards categories, call for nominations, convening a judging panel to select winner(s) for each awards category, and delivering the awards ceremony by the end of December 2024.</p>	<p>Recognise and celebrate the volunteers and champions who contribute to caring for the Waitākere Ranges environment.</p>	No further decisions anticipated	2023WR2 - Our environment	2023WR2.6 - We understand climate change risks, take action to reduce our climate impact, and are prepared to adapt and respond to future events	I&ES: Environmental Services – Sustainability Initiatives	2024/2025	LDI: Opex	13,000	New

## Plans and Places Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
1297	Long-tailed bat (pekapeka) community education project	<p>This programme is led by Community Waitakere and partners and will include open community events, bat walks, education and upskilling of community groups, targeted community events, use of automated bat recorders and various educational resource promotion.</p> <p>Community Waitakere will continue pekapeka education and awareness programmes to promote and advocate for the raised awareness and threats to pekapeka in the wider local community. Education and awareness campaigning is also targeted at various industry groups e.g., arborists, Council policy and planners staff, various landowners etc.</p> <p>Community Waitakere will continue to advocate for further research and monitoring of pekapeka in the greater Waitakere Ranges.</p> <p>This is the only major project across all Tamaki Makaurau whose total focus is solely around the advocacy, education and welfare of pekapeka. To help ensure that highly valuable taonga such as these don't continue to decline, it is important that this work continues.</p>	<p>Helping to increase the number of Aucklanders numbers of Aucklanders in being aware of pekapeka and the threats that pekapeka are up against. Helping to get a greater understanding of pekapeka population(s), dispersal and distribution helping to aid in their protection.</p> <p>Helping to support the ability to of pekapeka to start to recover towards becoming much less at risk of localised extinction.</p>	No further decisions are anticipated	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	CPO: Plans and Places	2024/2025	ABS: Opex	12,500	Continue
1299	Scenic Drive Buffer Zone (and inland Karekare extension)	<p>The Buffer Zones is long running project delivered by the EcoMatters pest plant team who visit properties in, Waiatarua, Laingholm and inland Karekare This project is to align with Our Backyard project and the Regional Pest Management Plan rules and will be delivered alongside the NETR funded work. The two main species targeted are wild ginger and climbing asparagus with the objective to prevent these species further spreading into the Waitākere Ranges Regional Park. We will aim to spend a greater proportion of this years budget on educating landowners and supporting self sustainability of pest control allowing contractors to focus their control efforts on initial control for properties new to the programme.</p>	<p>Educating landowners on the effects of pest plants and benefits of restoration.</p> <p>Intact forest ecosystems such as important Biodiversity Focus Areas within the Waitākere Ranges are protected.</p>	Budgets to be approved by Plans & Places/local board	2020WR3 - We work to respect, protect and restore the environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	CPO: Plans and Places	2024/2025	ABS: Opex	50,000	Continue

## Plans and Places Work Programme 2024/2025 - Waitākere Ranges Local Board

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
1300	Community weed bins (Waitākere Ranges Heritage Area)	<p>The weed bins provide a free pest plant disposal service to residents at several sites within the Waitākere Ranges Heritage area. The desired outcome of this service is that more households will control their pest plants if disposal is free and accessible. There will be 2 permanent sites at Piha &amp; Huia, 6 amnesty sites revolving 2 bins at:</p> <ul style="list-style-type: none"> <li>• Waiaatarua Hall</li> <li>• Laingholm Hall</li> <li>• Swanson Central Landscapes</li> <li>• Pae O te Rangi Regional Reserve Te Henga</li> <li>• Konini School</li> <li>• Zig Zag track, Titirangi.</li> </ul> <p>All bins will be lined and closed up prior to disposal to Redvale Refuse site. EcoMatters will manage the day to day running of the weed bins such as replacing signs, keeping the sites tidy and public enquiries.. There will be an educational component to this programme featuring workshops. and handing out weed bags to community.</p> <p>We are awaiting MPI approval to divert this material to compost following trials.</p>	<p>Enabling the removal and disposal of RPMP pest plants from the Waitākere Ranges.</p> <p>Increasing public education about high priority pest plants.</p> <p>Kauri dieback testing of pest plant material at Puketetu island is complete and are now awaiting Ministry of Primary Industries approval so that this can be then sold as compost to the public.</p>	The board may be asked to approve changing from disposal to Redvale refuse site to composting pending approval from the Ministry of Primary Industries.	2023WR2 - Our environment	2023WR2.1 - Ecosystems are protected, restored and enhanced in the Waitākere Ranges Heritage Area	CPO: Plans and Places	2024/2025	ABS: Opex	97,000	Continue
1301	Visitor impact assessment (Te Henga & Piha local reserves)	Repeating the placement of road counters annually (i.e.; Jan/Feb 2020, Jan/Feb 2021, Jan/Feb 2022, etc.) for on-going monitoring.	<p>This would allow us to understand how the number of visitors to the WRHA may change over time, using the results gathered this year (2020) as a baseline. It would also allow us to understand how visitor numbers to various areas within the WRHA may change over time, again using the results gathered this year (2020) as a baseline. If such monitoring is repeated on a regular basis in future, it would allow us to develop a time series displaying longer term trends in visitor numbers to and within the area. This may prove potentially useful in forecasting or predicting future visitor numbers to and within the area once established.</p>		2020WR1 - The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened	2020WR1.1 - Deliver a range of local activities across all local board plan outcomes that help deliver on the objectives of the WRHAA	CPO: Plans and Places	2021/2022	ABS: Opex	0	-



**Local Board Services Work Programme 2024/2025 - Waitākere Ranges Local Board**

ID	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	LB Plan Outcome	LB Plan Objective	Lead Dept/Unit or CCO	Delivery Year(s)	Budget Source	2024/2025	WP Planning Status
4028	Mana Whenua Engagement Governance Hui	Engagement Governance Hui - exact description to be determined and adopted as part of Q1 reporting	Engagement Governance Hui - benefits to be determined and adopted as part of Q1 reporting		2020WR4 - Our communities are resilient and strong	2020WR5.1 - Support for projects and activities that realise the aspirations of local people for the benefit of their communities	GOV: Local Board Services	2023/2024	LDI: Opex	3,500	New

# Rangatahi-led Matariki Activations – Prototype Proposal

2023-2024

The purpose of this document is to provide an overview of the proposed prototype that aligns to the Māori Outcomes solution scope, outline the proposed investment and seek approval from the Te Waka Kerewai Lead Team.

Prototype Name:	Rangawhetū ki te rangi, Rangatahi ki te whenua
TWK contact:	Te Mete Lowman
Prototype location:	Tāmaki Makaurau - within multiple LB areas (currently exploring opportunities to prototype in at least 3 different LB areas)
Date:	28/03/24

## 1. Prototype Overview:- tell us what the prototype is

**\*Caveat:** when the term 'rangatahi Māori' is used in this proposal, it is referring to:

- young Māori (aged 16-25)
- who have a reasonable level of understanding of Te Reo Māori, Tikanga Māori and Mātauranga Māori

This prototype is broken into 3 key phases:

*\*Phases 1 and 2 are the deliverables for this particular proposal – Phase 3 is to provide broader context of potential future opportunities.*

### 1. Capability Building

- Designing a training programme that develops rangatahi Māori to plan and facilitate community activations.
- Engage a prototype cohort of rangatahi Māori to take part in paid training to develop planning and facilitation skills for community activations.
- Appropriately prepare prototype cohort of rangatahi Māori to deliver Matariki activations in their local communities.

### 2. Rangatahi-led Local Matariki Activations

- Rangatahi Māori to plan and facilitate Matariki activations in their local community during the Matariki celebration period.
  - o This could include but is not limited to:
    - Kapahaka (waiata / haka) workshops connected to Matariki
    - Arts and Crafts e.g. Hiwa-i-te-rangi star creation
    - Spoken word or poetry workshops connected to Matariki theme
    - Hāngī workshop with kai origin connections to various whetū
    - Rongoā or Wellbeing workshop connected to Matariki or Rēhua
    - Puppet making and show to retell Matariki stories
    - Kī-o-rahi activations
    - Mau rākau activations
    - Manu aute or manu tū making and flying
- Activations run in local communities, community hubs, libraries or other relevant community spaces.
- Whānau focused with multi-generation engagement as the target audience.



### 3. Rangatahi Enterprise

- Evaluating and tracking the learnings through phases 1 and 2 to determine the viability to scale the prototype out to other opportunities such as Te Wiki o Te Reo Māori, Mahuru Māori, and the growing demand for delivery of kaupapa Māori within both the community and private sectors.
- Explore required wrap-around support to scale this kaupapa:
  - o Additional training required
  - o Onboarding potential second cohort
  - o Establishing administrative elements such as accounting, NZBN, ownership etc
  - o Leaning into SME support initiatives
  - o Internal evaluation and reporting capabilities
  - o Financial literacy development
- Co-designing social enterprise charter with rangatahi.
- Establishing a connection with Amotai.

*\*The development of a separate proposal would be required to shape up the details of Phase 3 – and would include this proposal and any relevant collateral associated as supporting background information.*

## 2 – Why this prototype?

See: APPENDICES: MO Solution Scope, Mechanisms and Theory of Change

### ***Why is this prototype important?***

This prototype provides an opportunity for rangatahi Māori to see their lived experiences within Te Ao Māori, their sense of connection, their understanding of their identity, the cultural capital these poses and their Māori language proficiency as a valuable set of skills and characteristics within their broader community and in the social and economic paradigms.

This prototype contributes to multiple Māori outcomes and strategic recommendations that originate from both the council Māori Outcomes space as well as the broader Connected Communities and Auckland Council space.

Matariki is experiencing an exponential growth in appetite from our local communities and:

- many of our ‘experts’ are inundated with requests to support and deliver Matariki activations
- many of our council frontline kaimahi are overwhelmed and have limited capabilities to appropriately deliver Matariki events

So, this prototype has the potential to increase the capacity of place-based Māori communities to deliver Matariki Activations as part of Phase 2 of this proposal, and potential a broader range of activations and offerings as part of Phase 3.

### What change(s) you are trying to see?

Red text = direct extraction from MO's Solution Scope description statements

Increased quality of Māori engagement:

- We co-design and/or co-create solutions that contribute to an increased sense of connection and belonging by Māori.
- We champion solutions that positively promote Māori through te reo Māori, tikanga Māori, Māori design, mātauranga Māori, Māori identity etc.

Active collaboration across multiple ACG teams and communities:

- We are working together with others to achieve shared outcomes and who can contribute positively to real opportunities and action for hapori.

Increased capability and confidence of rangatahi Māori:

- We are designing and testing service and delivery models that are Māori-centric and respond to the hapori Māori needs and aspirations.
- We invest in solutions that contribute to the development of tamariki and rangatahi Māori:
  - o soft skills, hard skills, knowledge, understanding, civic participation

Māori hapori feel they are set up for success because we (ACG) have invested strategically:

- We ensure that ACG is not the default provider and we explore opportunities to partner and/or for hapori to lead.

Māori needs are prioritised and initiatives are Māori-centric in their development and delivery:

- We develop solutions that support, nurture and elevate Māori identity.
- We explore and invest in solutions that are fit for purpose, respond to the needs and priorities of Māori, with a priority afforded to by Māori, for Māori solutions.

**What insights are you drawing on to propose and develop this prototype?**

The following insights have been provided through current and future state interviews with whānau Māori that were conducted as part of the Connected Communities flagship project He Kupenga Horopounamu.

- More whānau Māori are seeking By Māori, For Māori kaupapa to engage in
- Whānau and rangatahi Māori want people running kaupapa that look like them
- Māori champions already exist in the communities
- Looking to the future generations for inspiration
- Communities want younger generations to learn more and for them to lead
- Rangatahi bring their own diverse perspectives and experiences

### 3. Which priority areas does this pilot align to?

See: APPENDIX 1 MO Solution Scope- Use: drop down box to indicate degree of alignment to key focus areas

The following three focus areas must be included in all proposals:

- Māori Centric
- Wellbeing

Strongly aligns

Somewhat aligns

<ul style="list-style-type: none"> <li>Engagement</li> </ul>	Strongly aligns
Some of the following seven focus areas must be included in all proposals:	
<ul style="list-style-type: none"> <li>Rangatahi and tamariki</li> </ul>	Strongly aligns
<ul style="list-style-type: none"> <li>Investment</li> </ul>	Somewhat aligns
<ul style="list-style-type: none"> <li>Treaty Partnership</li> </ul>	Choose an item.
<ul style="list-style-type: none"> <li>Collaboration</li> </ul>	Somewhat aligns
<ul style="list-style-type: none"> <li>Innovation</li> </ul>	Somewhat aligns
<ul style="list-style-type: none"> <li>Measurement</li> </ul>	Choose an item.
<ul style="list-style-type: none"> <li>Capability</li> </ul>	Somewhat aligns

#### 4. Is this a local or regional prototype – e.g. testing at one site only or at a regional level?

The intention of this prototype is that it is delivering locally by locals - so there is an argument that it is local in nature. However, as stated above in the 'Prototype location' and in the details of Phase 2 articulated in section 1 of this proposal, the intention is to have a number of activations across multiple local board area.

*\*The nuance here is that it needs to remain locally-led so that the activations can respond to the local communities in place – opposed to developing one programme or activation and rolling that out across multiple local board areas or community spaces.*

#### 5. Who will need to be involved and how? TWK? Other Council Teams? Mana Whenua? External stakeholders? etc

##### Te Waka Kerewai:

- Being a co-investor
- Supporting collateral development for sustainability outcomes
- Evaluation support (*including measurement support against success criteria*)
- Supporting with networks and relationships
- Activation support on the day

##### Local Boards:

- Being a co-investor

##### Local Board Strategic Brokers:

- Advocating for and unlocking LDI funding
- Support with reporting to local boards
- Guidance around requirements for local board workshops

##### Community partner(s):

- Designing training programme
- Identifying and onboarding rangatahi Māori
- Delivering training programme

##### ACG Matariki event development stakeholders:

- Supporting with networks and relationships
- Providing integrated delivery opportunities
- Advocating for and unlocking funding

- Promotion and marketing of place-based rangatahi-led activations

#### Community Places/Spaces:

- Requesting/providing space for rangatahi-led activations for Matariki
- Event planning and timetabling
- RAMS / Health and Safety support
- Potential support with resourcing on site

### 6. Timeline— how long will the prototype take? When will it start?

#### Engagement with community partner(s):

- Week starting 15<sup>th</sup> of April

#### Co-creation of design brief:

- Week starting 22<sup>nd</sup> of April

#### Training programme design:

- 29<sup>th</sup> of April – 17<sup>th</sup> of May

#### Cohort one confirmed:

- 13<sup>th</sup>-17<sup>th</sup> of May

#### Training programme commences:

- Week of 27<sup>th</sup> of May

*\*this provides a 5 week window before official Matariki public holiday*

#### Delivery of activations:

- 28-30 of June 2024 *(there could be flexibility depending on training programme completion and community needs and desires)*

### 7. What outputs will the prototype deliver? (e.g.: 6 concerts over 2 months, livestreamed on x platform, accompanying web content etc)

1. The design of a training programme that develops rangatahi Māori to plan and facilitate community activations.
2. Training a prototype cohort of rangatahi Māori to plan and facilitate community activations for Matariki.
3. Rangatahi Māori to plan and facilitate Matariki activations in their local community during the Matariki celebration period.

### 8. Does this prototype require funding? How much?

#### Funding for training programme design:

100 hrs x \$50 = \$5,000

#### Funding for training programme delivery:

2x tutors = \$50 p/h

1x hr of prep for every 1x hr of delivery

Total estimated hrs = 200

Total estimated funding = \$10,000

**Rangatahi paid-to-train funding:**

Living wage @\$26 p/h

Total funding would be determined by how many rangatahi are engaged + final training programme delivery hours determined by community partner

Estimate for budget purposes = 50 hrs of training x 10 rangatahi x \$26 = \$13,000

**Matariki activation resource funding:**

Estimated at \$1,000 resourcing per planned activation (could equate to more than 1 session)

\$50 p/h to pay rangatahi to deliver activations - estimated at 5 hrs of delivery

Total resourcing estimate = \$5,000

Total delivery estimate = \$2,500

**Estimated Total: \$35,500**

*Note 1: Above figures will be determined by a number of variable factors such as:*

- *Number of rangatahi engaged*
- *Training programme period confirmed by community partner*
- *Number of activations requested/planned by sites*

*Note 2: Above figures could be offset by co-funders such as:*

- *Local boards – e.g. could fund rangatahi from their LB area and/or activations in their area*
- *Other ACG Matariki stakeholders – e.g. could fund activations*

**9. Risks – what might stop your prototype from succeeding? What will you do to reduce risk?**

<b>Role</b>	<b>Risk</b>	<b>Mitigation</b>
Community Partner	May not complete training programme design/development within required time frame.	Te Waka Kerewai and/or other ACG stakeholders to work with community partner in establishing project management timelines, deadlines and accountability check-ins.
	Community partner may not be able to complete deliverables due to illness, other commitments, leaving the community etc.	Engaging a community partner who has capacity to cover potential risks if required.  Also having the 2 tutors will reduce the risk of not being able to complete delivery of training programme.
	Cannot identify appropriate rangatahi Māori, both those that have the foundational knowledge and skills, as well as enough rangatahi Māori to fulfil the desired prototype cohort numbers.	Te Waka Kerewai and/or other ACG stakeholders to work with community partner and lean into existing relationships and network systems to identify and establish appropriate rangatahi Māori.
Local Boards & LB Strategic Brokers	Prototype proposal doesn't fulfil the desired outcomes or align closely enough to the LBWP.	Work with strategic brokers to ascertain whether there are iterations that can be made to better align with their respective outcomes.  <i>*this would be with the caveat that it remains closely aligned to the desired</i>

		<i>outcomes, motivations, insights and connections to broader Māori Outcomes identified in this proposal.</i>
	Local Boards feel there is too much risk in the investment or have other reasons that result in not wanting to invest in this prototype.	<p>Invite local boards to still endorse the prototype and promote it only in lieu of a financial investment as well.</p> <p>Seek alternative funding to ensure the success of the prototype – even within a local board area that has no financial investment from that local board.</p> <p>Only run the prototype with rangatahi Māori from and activations in local board areas that commit to investing financially.</p>
Te Waka Kerewai	Te Waka Kerewai can't meet commitment to support in prototype design and development.	<p>Ensure that there is a broad understanding of this prototype across multiple kaimahi within Te Waka Kerewai – this will mean there can be support cover if required.</p> <p>One/Some of the new recruits within Te Waka Kerewai could be assigned to this prototype – they will have more capacity outside of current flagship project.</p>
	Te Waka Kerewai leadership feels there is too much risk in the investment and will either not contribute any funding at all or will only fund certain elements.	Ensure prototype proposal covers relevant areas so that Te Waka Kerewai leadership has enough information to answer concerns and the risk register responds to any identified by the leadership team – this may result in additions and/or edits being made as part of a risk review.
	Te Waka Kerewai cannot meet commitment to support with evaluation.	<p>Access additional resourcing (either internally or externally) to hold the evaluation of the prototype.</p> <p>This may include a requirement to liaise and work with local board staff to ensure any relevant reporting is understood and completed.</p>
Community Places/Spaces	These places and spaces don't know about or don't want Matariki activations as part of their offering to the community.	<p>Work with local board strategic brokers to ensure promotion and access is available.</p> <p>Work with lead and coaches to ensure managers of community places are aware of and in support of this prototype.</p>

		Work with other ACG Matariki event development stakeholders to ensure promotion and access is available.
ACG Matariki event development stakeholders	Key stakeholders don't know anything or enough about this prototype to then appropriately support or advocate for it.	Ensure Te Waka Kerewai staff who are directly involved in this proposal are accessing the relevant communication channels and engaging in the relevant hui and working groups.

### 11. Evaluation – what will success look like? How will you measure this?

1. Successful completion of the design of a training programme that develops rangatahi Māori to plan and facilitate community activations.

Measurement:

- Community partner sharing planning and relevant resource material.
- Reporting of community partner to funders.

2. Successfully building the capability and confidence of a prototype cohort of rangatahi Māori to plan and facilitate community activations for Matariki.

Measurement:

- Community partner recording some baseline formative data – then summative data to show developmental and/or dispositional shifts in rangatahi Māori.
- Multi-media collateral captured for the use of reporting and storytelling.
- A method determined in collaboration with the community partner to capture rangatahi Māori participant voice.

3. Rangatahi Māori plan and facilitate Matariki activations in their local community during the Matariki celebration period.

Measurement:

- Rangatahi Māori can produce and share activation plans.
- Local places and spaces provide opportunities for rangatahi-led Matariki activations to occur during the Matariki celebration period.
- Rangatahi Māori facilitate engaging Matariki activations within their local communities - measured through observation and community feedback.