
Joint Engagement Plan 2021-2022 between

Waitematā Local Board

and

Auckland Council's substantive Council-Controlled Organisations:

**Auckland Transport, Auckland Unlimited, Eke Panuku Development, and
Watercare**

This Engagement Plan records the commitment to work together to ensure the best outcomes for Auckland and the communities of Waitematā Local Board.

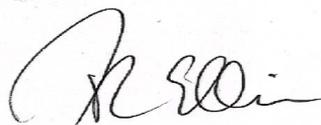
This document sits alongside the local board work programme and may include some items that also sit within the local board's decision-making and work programme.

This document may be subject to change during the year. Changes should be discussed with Local Board Services staff in the first instance and will be formalised in a business report each quarter.

Signed by:



Richard Northey
Chair, Waitematā Local Board



Shane Ellison
Chief Executive, Auckland Transport

On behalf of Waitematā Local Board as
authorized by resolution WTM/2021/161



Nick Hill
Chief Executive, Auckland Unlimited



David Rankin
Chief Executive, Eke Panuku Development
Auckland



Jon Lamonte
Chief Executive, Watercare

Document history

Version	Date	Updated by	Update details
1.0	20 July 2021	Kat Ashmead	Version as adopted at business meeting. Please leave track changes on until the next business report.

Understanding and giving effect to Tāmaki Makaurau’s shared governance

The Governing Body and local boards share the decision-making responsibilities for Auckland Council. The governing body focuses on the big picture and region-wide strategic decisions, while local boards represent their local communities, provide local leadership, and make decisions on local issues, activities and facilities.

CCO Responsibilities

Council-controlled organisations (CCOs) derive their powers from Auckland Council or directly from legislation in the case of Auckland Transport and Watercare. They carry out operational activities in areas important to local communities and businesses and so must work effectively with local boards within their areas.

CCOs will:

- proactively build and maintain good relationships with local boards
- work collaboratively with the Waitematā Local Board, other CCOs and council departments to ensure opportunities for good community outcomes are identified and maximised within the local board area
- operate in a manner that acknowledges the statutory role that local boards have in identifying and communicating the interests and preferences of their communities, and the key decision-making roles for local boards that are defined in council’s allocation policy. In particular, local boards’ leadership role in place-making and place-shaping activities
- communicate regularly with the local board on major issues, projects and activities
- assess potential public interest and, where possible, ensure local board members are briefed before an issue is discussed in a public forum (see No Surprises Protocols¹)
- engage with the local board early and in a way that allows it to influence projects and decisions; particularly those that may impinge on the local board’s governance role, are likely to have a significant and/or visible local impact or require community consultation
- engage with the local board ahead of public consultation and ensure adequate timing for the local board to consider their communities’ views and preferences and provide overall feedback
- when creating their work programmes, take account of the priorities identified in the local board plan, local board agreement, and any strategies, policies, plans or legislation specific to the local board area
- act early and collaboratively to resolve issues and queries raised by local board members
- be clear about when material is confidential and the reasons for the confidentiality
- identify a single point of contact for each local board, with sufficient authority within the CCO to be an effective liaison with the local board, who will receive and direct queries and provide the CCO’s response to the local board
- support induction activities that enable local board members to engage effectively with CCOs
- report against their local board engagement plans in their quarterly performance reports to the CCO Governance and Monitoring Committee
- commit adequate resources for local board engagement.

¹ [Governance Manual for Substantive CCOs](#)

Local board commitments

The Waitematā Local Board will:

- proactively build and maintain good relationships with CCO staff
- advise CCOs of issues or projects of significance to the local board in its area
- involve CCOs in the development of the local board plan, so that CCOs can provide relevant advice and assist in the identification of priorities and deliverability assessments
- direct questions about a CCO's activities to either the Local Area Manager or to the CCO's elected member liaison, so queries are tracked, and consistent responses can be given
- advise CCOs if they are planning to speak to the media on a CCO-related matter (see No Surprises Protocols)
- respect commercially sensitive and confidential information
- allow for flexibility in terms of engagement, recognising differing levels of interest and local relevance across the Auckland region with each of the CCOs
- Recognise that CCOs are accountable to the community through the Governing Body. CCOs will endeavour to collaborate with local boards within the mandate and direction given to them by the Governing Body.
- In the event that there is a dispute over the implementation of this plan which cannot be satisfactorily resolved between the local board and the CCO, the local board has the option to provide input at the CCO Oversight Committee, when the CCO's quarterly report is being reviewed.

Waitematā Local Board Plan outcomes

Local board outcome	Local board objective
Connected communities that are inclusive, accessible and equitable	Empower communities to become more resilient
	Improve Waitematā for women and girls
	Provide accessible and inclusive opportunities and services that meet the needs of our diverse communities
	Provide opportunities to connect communities, through creative and diverse arts, sports, events, and community activities
	Support sustainable solutions to end homelessness
High quality urban development that has accessible, versatile, and sustainable public and private spaces	Activate and enhance our parks, streetscapes and open spaces
	Encourage more drinking fountains, toilets, showers and lockers in public spaces
	Ensure the design of our current and future public and private spaces are accessible, safe, multifunctional, family friendly, low impact and adaptable in the future
	Preserve our neighbourhood character and continue to improve town centres
	Treasure and protect our heritage buildings and structures
Māori are empowered, and their identity and culture is visible	Develop and foster authentic relationships with mana whenua
	Increased participation of iwi and non-affiliated Māori in decision making
	Integrate Māori values and sustainable practices into planning, decision-making and delivery

Local board outcome	Local board objective
	Provide opportunities to celebrate Māori heritage and culture
Sustainable transport network that is safe and accessible	Connect our transport network to allow for multiple transport modes
	Improve safety for all road users particularly around schools
	Increase walking, cycling, micro-mobility transport and green corridors to connect our communities
	Provide connected network of parks, open spaces and streets
Waitematā businesses are sustainable, innovative and prosperous	Create great places that support the local economy
	Creative industries are enabled and sustained
	Increase prosperity and resiliency of locally owned businesses
	Recover from the impacts of COVID-19 and boost economy
	Support a low carbon and regenerative economy
	Support local and living wage job growth
Waitematā is future-focused, green and resilient to climate change	Improve our air and water quality and clean our waterways
	Increase our urban ngahere (forest)
	Increase the biodiversity of our land, streams and ocean
	Minimise waste
	Support Waitematā being a low carbon community

Strategies, policies, plans or legislation specific to Waitematā Local Board area

Strategy, policy, plan or legislation	Notes
Waitematā Local Board Agreement 2021/2022	
Western Springs Lakeside Development Plan 2020	
Waitematā Local Board Plan 2020	
Parnell Plan 2019	
Meola Reef Development Plan 2019	
City Fringe Economic Development Plan 2017	
Newton Eden Terrace Plan 2016-2046	
Accessibility Plan (2012-2015)	
Becoming a low carbon community 2015	
Grey Lynn Park Development Plan	
Karangahape Road 2014 - 2044	
Waitematā Local Board Advocacy Positions	
Ponsonby Road Plan 2014	
Myers Park Development Plan 2012	

CCO single point of contact

Auckland Transport	Auckland Unlimited	Eke Panuku	Watercare
Ben Stallworthy Elected Member Relationship Partner	Jan Brown Manager LB Engagement Holly Franklin External Relations Advisor	Anna Horrocks Senior Community Affairs Advisor	Brent Evans Manager Local Board and Stakeholder Liaison

Waitematā Local Board

Role	Name
Local Board Chair	Richard Northey
Local Board Deputy Chair	Alex Bonham
Local Board Members	Adriana Avendaño Christie, Graeme Gunthorp, Julie Sandilands, Kerrin Leoni, Sarah Trotman

Waitematā Local Board Services staff

Role	Name
Local Area Manager	Trina Thompson
Senior Advisor	Carlos Rahman
Local Board Advisor	Caroline Teh
Democracy Advisor	Priscila Firmo
PA / Office Manager	Tammy Hendricks
Engagement Advisor	Zigi Yates
Local Communications Advisor	Dee Sims
Strategic Broker	Shamila Unka
Lead Financial Advisor	Mark Purdie

Waitematā Local Board topic portfolio leads

The Waitematā Local Board agreed on a number of topic portfolio areas and appointed board members as portfolio lead and co portfolio lead as shown in the table below. The board members listed below act as champions but are not delegated to make decisions on behalf of the local board.

Name and role	Description
Chair Richard Northey	Portfolio Lead: Community Development Co Portfolio: Parks, Sports & Recreation Co Portfolio: Māori outcomes
Deputy Chair Alex Bonham	Portfolio Lead: Planning & Heritage

	Co Portfolio: Arts, Culture and Events Co Portfolio: Environment and Infrastructure
Member Graeme Gunthorpe	Portfolio Lead: Transport Co Portfolio: Planning & Heritage
Member Adriana Christie	Portfolio Lead: Parks, Sports & Recreation Co Portfolio: Local Economic Development
Member Julie Sandilands	Portfolio: Environment and Infrastructure Co Portfolio: Transport
Member Kerrin Leoni	Portfolio Lead: Māori Outcomes Portfolio lead: Arts, Culture and events
Member Sarah Trotman	Portfolio: Local Economic Development Co Portfolio: Community Development

Waitematā Local Board leads and delegations

The table below shows the delegated board members who provide feedback on behalf of the local board:

Delegation	Lead	Alternate
General landowner consents (excluding for filming and events)	Member Adriana Avendaño Christie	Chair Richard Northey
Landowner consents for filming	Member Sarah Trotman	Member Avendaño Christie
Events landowner consents	Member Kerrin Leoni	Member Alexandra Bonham
Liquor licences	Chair Richard Northey	Member Alexandra Bonham
Resource consent feedback	Member Alexandra Bonham	Member Graeme Gunthorp
Notified resource consents	Member Alexandra Bonham	Member Graeme Gunthorp

Engagement approach with local board

Commitment	
1. Inform	We will keep you informed.
2. Consult	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how your input influenced the decision. We will seek your feedback on drafts and proposals.
3. Involve	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how your input influenced the decision.
4. Collaborate	We will work together with you to formulate solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.
5. Empower	We will implement what you decide.

Extent of community engagement

	Description
A. Refer to local board plan outcomes and objectives	The local board represents the views of the community, with reference to the local board plan and its outcomes and objectives.
B. Impacted stakeholder consultation	In addition to local board views, the views of impacted stakeholders are sought.
C. Community engagement	The views of the community are sought and brought to the local board ahead of the local board providing its view.

Auckland Transport Work Programme

Please note that these projects may not all occur within the next financial year

Local Board Transport Capital Fund (LBTCF)

Local Board Plan 2020 (LBP)

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
LBTCF – Western Springs Greenway	Yes	5. Empower	B. Impacted stakeholder consultation		Also contributes to LBP connections to green space
LBTCF – Wayfinding Project	Yes	5. Empower	B. Impacted stakeholder consultation		Also contributes to LBP connections to green space
LBTCF – MOTAT Shared Path (Contribution)	Yes	5. Empower	B. Impacted stakeholder consultation		Also contributes to LBP connections to green space
LBTCF - Domain Shared Paths	Yes	5. Empower	B. Impacted stakeholder consultation		Also contributes to LBP connections to green space
LBTCF - Cox's Bay to Wharf Road Greenway	Yes	5. Empower	B. Impacted stakeholder consultation		Also contributes to LBP connections to green space
Strategic programmes – Parking Strategy	No	2. Consult	B. Impacted stakeholder consultation		
Strategic programmes – Connected Communities (Great North Road / New North Road)	No	2. Consult	B. Impacted stakeholder consultation		
Strategic programmes – City Centre Bus Plan	No	2. Consult	B. Impacted stakeholder consultation		
Strategic programmes – City Centre Cycling Single Stage Business Case	No	2. Consult	B. Impacted stakeholder consultation		
LBP – Safety - Waitematā Safe Routes Scheme	No	2. Consult	C. Community engagement		
LBP – Safety - City Centre Gateways - Stage 1	No	2. Consult	C. Community engagement		
LBP – Projects contributing to the pedestrianisation of Queen and High Streets	No	2. Consult	B. Impacted stakeholder consultation		Overall programme led by Auckland Council but Auckland Transport delivers projects within the wider programme
LBP – Multiple Modes – City Centre Cycling Single Stage Business Case	No	2. Consult	B. Impacted stakeholder consultation		
LBP – Safety – West Lynn	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety - John St improvements	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety - Hepburn St / Picton St intersection improvements	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety – Driver Feedback Signs	No	1. Inform	B. Impacted stakeholder consultation		Some may require LOA from Local Board

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
LBP – Safety - Davis Crescent crossing (CSF)	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety - Collingwood St traffic study improvements	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety - Brighton Rd (Lee Road to Shore Rd)	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Safety - 675 Great North Rd	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Multiple Modes – Victoria Street Cycleway - Union Street Intersection Improvements	No	1. Inform	B. Impacted stakeholder consultation		Investigation at this time
LBP – Multiple Modes - Tamaki Drive (Plumer St to Ngapipi Rd)	No	1. Inform	B. Impacted stakeholder consultation		Under construction.
LBP – Multiple Modes - Pt Chevalier to Westmere cycleway	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Multiple Modes - Northwestern dual path	No	1. Inform	B. Impacted stakeholder consultation		
LBP – Multiple Modes - Davis Crescent, Newmarket	No	1. Inform	B. Impacted stakeholder consultation		

Auckland Unlimited Work Programme

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
Local Economic Development	<i>Pending</i>	<i>Pending</i>	<i>Pending</i>	Auckland Council	<i>Following the adoption of the Plan on the 8th of July, we will look to engage with the board on the relevant aspects as soon as feasible. The level of engagement will be dependent on the project itself.</i>
Landowner Approval - Screen production and Major Events	Yes	5. Empower	B. Impacted stakeholder consultation	Auckland Council	Auckland Unlimited is required to advise delegated local board members of any screen activity or major events activity taking place on local parks and reserves, seek feedback from the delegated member, and provide the opportunity to revoke the delegation to approve these events that sits with Community Facilities.
Venues Zoo – Restoration of area after tree removal	Yes	4. Collaborate	B. Impacted stakeholder consultation	Auckland Council	This is a Community Facilities project in the Council park – it is not in the zoo and does not involve zoo staff. We have indicated that we would be happy to consider practically supporting the restoration plan but we are not leading it.
Western Springs Precinct Master Plan	Yes	3. Involve	B. Impacted stakeholder consultation	Auckland Council, Auckland Transport	An effective Master Plan for the AU facilities within Western Springs will interface with Local Board Plans for the wider area.
LOA improvement project	No	4. Collaborate	C. Community engagement		Screen Auckland is looking for film friendly local boards to participate in a pilot programme which would be designed to introduce a Minor

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
					Category delegation for filming which would allow the routine delegation of approvals for low and medium impact activities to Staff.
Major and Business Event Pipeline	No	1. Inform *the level of engagement may change as event details become clearer and implications for the local area are understood	B. Stakeholder consultation via event organiser	Varied (pendant on event) - New Zealand Major Events, Tourism New Zealand, Eke Panuku, Auckland Transport, Auckland Council	Major and Business events continue to work through the 2021/2022 programme of events with event organisers via Major and National programme, Elemental festival, Regional event fund and Business events fund. Events to note in coming year: Te Matatini, Elemental AKL festival July-Aug, Womens Rugby and Cricket World Cup 2022, Mens Softball World Championships. Future major events secured beyond 2022 include The Ocean Race 2023, FIFA Womens World Cup 2023 and World Choir Games 2024. Over 25 Business events and conferences secured for Auckland 2021/2022.
NZ Maritime Museum Master Plan	No	2. Consult	B. Impacted stakeholder consultation	Eke Panuku, likely AT	
Host city/partner of 2024 World Choir Games	No	1. Inform*	Consultation via event organiser once leverage planning discussions start.	New Zealand Major Events (MBIE), Auckland Council, Eke Panuku, Auckland Transport	Largest global choral festival. Participation event, competition and festival over 11 days. International and local choirs, championship competitive and open competition. Event leverage planning to be confirmed. More information at later date (see attached reading material)
Elemental AKL Festival	No	1. Inform	B. Impacted stakeholder consultation*		2021 Elemental AKL programme has 16 confirmed invested and 18 marketing only region-wide events, held between 14 July and 1 August 2021. 12 are within Waitemata Local Board
Host City/partner 2023 FIFA Women's World Cup	No	1. Inform*	B. Impacted stakeholder consultation (via event organiser)	New Zealand Major Events (MBIE), Auckland Council, Eke Panuku, Auckland Transport	March - Eden Park
Host City/partner of 2023 The Ocean Race	No	1. Inform*	B. Impacted stakeholder consultation (via event organiser)		February
Diwali Festival	No*	1. Inform	B. Impacted stakeholder consultation*		*Events that take place in LB boundaries will have decision making covered by LOA. Further increases to engagement levels will follow a workshop with relevant Major Event Staff
Lantern Festival	No*	1. Inform	B. Impacted stakeholder consultation*		*Events that take place in LB boundaries will have decision making covered by LOA. Further increases to engagement levels will follow a workshop with relevant Major Event Staff
Pasifika Festival	No *	1. Inform	B. Impacted stakeholder consultation*		*Events that take place in LB boundaries will have decision making covered by LOA. Further increases to engagement levels will follow a workshop with relevant Major Event Staff
Tamaki Herenga Waka Festival	No *	1. Inform	B. Impacted stakeholder consultation*		*Events that take place in LB boundaries will have decision making covered by LOA. Further increases to engagement levels will follow a workshop with relevant Major Event Staff
Auckland Stadium Venue Development Strategy	No	1. Inform	B. Impacted stakeholder consultation	Auckland Council	We will ensure Local Boards are kept informed of the process and the outcome.

* Auckland Unlimited are committed to the implementation of this CCO engagement process to ensure Local Boards are communicated to and involved in a timely manner with these programmes of work. Where events are not solely owned and delivered by Auckland Unlimited, but instead managed by an event organiser or local operating model, as a Host City/Partner/supporter of these events, Auckland Unlimited will act as a conduit and facilitator of conversations to enable the local boards to engage directly with the event organisers where opportunity exists. If opportunity for increased engagement does occur – such as leverage opportunities in support of Local Board community outcomes—we will increase the engagement approach in line with the IAP2 spectrum to reflect it at the time.

Eke Panuku Work Programme / Property portfolio

Please note that these projects may not all occur within the next financial year

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
Te Ara Tukutuku / Wynyard Point Masterplan	No	3. Involve	C. Community engagement	Council whānau	This item also included in the WLB work programme
Harbour Bridge Park	No	3. Involve	A. Refer to local board plan outcomes and objectives	Watercare, Auckland Transport, Waka Kotahi, Northern Pathway Alliance	This item also included in the WLB work programme. As it is a park
Portfolio Review	No	2. Consult	On behalf of Auckland Council, Eke Panuku undertakes the property review process for properties that have been identified as potentially no longer required for a council service use. Consultation with all council departments and CCOs is undertaken as part of this review process. Public consultation is only required if the proposed disposal of a property meets the thresholds outlined in council's Significance and Engagement Policy or if there is a statutory requirement to consult.	The property review process involves consultation with all council departments and CCOs. Eke Panuku also has ongoing relationships with key Crown agencies regarding development opportunities and future land requirements.	
Downtown Carpark	No	2. Consult	B. Impacted stakeholder consultation	Joint project with Auckland Transport and Auckland Council	Has to go to Planning Committee for approval of key project outcomes
Westhaven Seawall Upgrade	No	1. Inform	B. Impacted stakeholder consultation	Watercare, Auckland Transport, Waka Kotahi, Northern Pathway Alliance	
21 Princes St Renewal	No	1. Inform	B. Impacted stakeholder consultation		
27 Princes St Renewal	No	1. Inform	B. Impacted stakeholder consultation		
Pile Mooring Redevelopment	No	1. Inform	B. Impacted stakeholder consultation	Auckland Council	
Britomart Overstation	No	1. Inform	B. Impacted stakeholder consultation	Joint project with Auckland Transport	
Tiramarama Way Stage 2	No	1. Inform	A. Refer to local board plan outcomes and objectives	Willis Bond	Richard Northey spoke at the blessing of this project starting in June 2020, and the WLB have a vested interest in its completion as it is a public space.
Temporary/permanent infrastructure post AC36	No	1. Inform	A. Refer to local board plan outcomes and objectives	Council whānau	Eke Panuku will inform the Waitemata Local Board on the transitional use strategy for ex event infrastructure on Wynyard and Hobson Wharf.
Bledisloe House	No	1. Inform	A. Refer to local board plan outcomes and objectives		
Civic Administration Building (CAB)	No	1. Inform	A. Refer to local board plan outcomes and objectives		
Pompellier Terrace, Ponsonby	No	1. Inform	A. Refer to local board plan outcomes and objectives		
Aotea Overstation	No	1. Inform	A. Refer to local board plan outcomes and objectives	Joint project with Auckland Council	
Queen Street properties Renewal	No	1. Inform	A. Refer to local board plan outcomes and objectives		

Watercare Work Programme

Watercare has worked closely with the Waitemata Local Board on the development of the Central Interceptor and later the \$737 million Western Isthmus water quality improvement programme, one of the most significant and long-awaited water quality improvement initiatives in the area. Watercare continues to work closely with Healthy Waters on planning and implementation of water quality improvements in the western isthmus catchment.

The Franklin Road and Collingwood Street separation projects completed prior to the significant street upgrades by AT and others represents an excellent example of a joint CCO and Council project.

New infrastructure (pump stations and new pipelines) has also been installed in the Wynyard quarter area in liaison with the Local Board, AT and Eke Panuku, to service new growth. The next project involving cooperation between CCO's and Council the development of the \$7.5M Westhaven water pump station required to secure water supplies across the Harbour bridge to the North Shore.

Project/event/business area	Local Board decision? Yes/No	Engagement approach with local board (1-5)	Extent of community engagement (A-C)	Interdependencies with other CCO, council or central government projects	Notes
Westhaven Pump Station	No	3. Involve	C. Community engagement	Eke Panuku and Waka Kotahi	Projected start date is later in 2022. Joint local board / Eke Panuku meeting has already taken place.
Central Interceptor: Western Springs construction site	No	1. Inform	C. Community engagement		Projected start date is 2022
Central Interceptor: Tawariki St construction site in Grey Lynn.	No	1. Inform	C. Community engagement		Projected start date is 2023
Western Isthmus - St Marys Bay separation project.	No	1. Inform	C. Community engagement	AT – Traffic management for works to install new network in local roads.	Project construction to start Oct/Nov this year. Currently undertaking geotechnical investigations and design work.
Logan Terrace Odour Treatment	No	1. Inform	C. Community engagement		Odour treatment work is planned for the Orakei Diversion Chamber on Logan Terrace to reduce incident of odour complaints.
Hunua 4	No	1. Inform	C. Community engagement	AT – Traffic management	Clovernook Rd site is just inside the local board boundary and project extends to Khyber Pass, project is currently wrapping up and due for completion in December 2021.