



Te mahere ā-rohe o Henderson Massey

# Henderson-Massey Draft Local Board Plan 2026

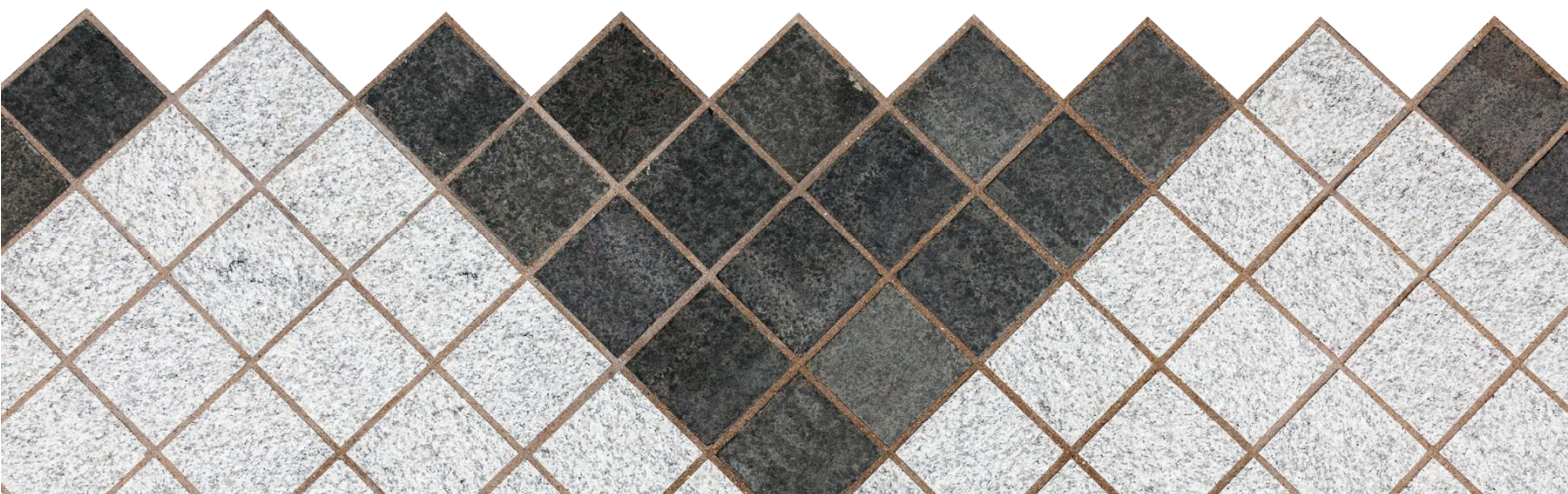
**Tāmaki Turuki.  
Altogether Auckland.**



# Mihi

**E nga pītau whakarei o te waka,  
e nga rau tītapu o te iwi, e aku hei māpuna,  
e taku iti e taku rahi, koutou kua mahue mai  
nei  
hei toka piringa mōku i te ora,  
hei ruruhau i nga hau āwhio o te wā.  
E aku whakakai pounamu, e aku māpihi  
maurea,  
kia oho te mauri, kia māriri o koutou wairua,  
kia hora te marino, tēnā koutou katoa.  
Tēnei au te noho atu nei i te tihi o Te Pae o te  
Rangi,  
i tīhorea ai te whenua kia kī ake au,  
e koe e te hau o te uru te wawā rā, me te kī  
mai,  
e kore au e ora i ngā hau kōtiu, i āia ai te  
pūpūtara ki uta.  
Nāu nei te tono kia piki ake au i ngā tai  
whakatū a Kupe  
ki te Waonui a Tiriwhā me te Pae o te Rangi,  
Kia titiro whakaroto ahau ki te maunga o  
Puketōtara,  
kei raro e rere ana ko te awa o Waitākere  
kei tētahi taha ko Puke Whakataratara, kei  
tua ko Te Whau.  
Koinei rā te rohe kāinga o Te Au o Te Whenua  
me te Te Kawerau ā Maki,  
ko rātou nei te whāriki i āhei ai te nohoa o  
tēnei moka o te rohe  
e tini whāioio kua whakakāinga ma.  
Kua kōhatu nei nga paparahi ki te whenua,  
i tangata whenuatia ai tātou katoa.  
I whaikiko ai te kōrero,  
“Ko te hāpori te tauawhi i te taiao, he mea  
motuhake, rerenga kē.” Kia hiwa rā, kia hiwa  
rā.**

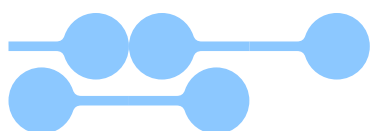
To all those who adorn the prow of this canoe,  
to the revered leaders of the people, to my  
treasured heirlooms,  
the lesser and the greater parts of me,  
you who are my refuge in life,  
my shelter from the storms of time.  
My objects of affection,  
let your very being flourish, let your spirit be at  
peace,  
let the calm be widespread, I send greetings to  
you all.  
Here I sit on the ridgeline of Te Pae o te Rangi,  
where the land had been laid bare,  
and the roaring wind of the west whispers,  
that I would not survive the blast of the  
northerly wind, that would drive the paper  
nautilus to shore.  
It was you who commanded me to ascend from  
the raised seas of Kupe,  
to the forest of Tiriwa, and Te Pae o te Rangi.  
So I look inland to Puketotara,  
at the foot of which runs the Waitākere river  
on one side stands Massey and on the other –  
Te Whau.  
Home of Te Au o te Whenua and Te Kawerau ā  
Maki,  
the original settlers, they laid the way for later  
travellers  
to make a home here.  
They cast their footprints in stone upon these  
precincts of the region,  
and so made settlers of us all.  
Which gives substance to the adage,  
“Communities connected to their natural  
environment are unique and diverse.”  
Let us grow with vigour.



# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the chair



Our draft local board plan outlines the priorities that the Henderson-Massey Local Board is proposing for the next three years. We have spent a lot of time discussing and evaluating areas that we believe reflect the needs and aspirations of our local community.

We recognise that Henderson-Massey has a very ethnically diverse population. Our community includes a large Pasifika population, many people who trace their cultural and ethnic heritage to Asia, and a significant Māori population. Distinct populations of Croats, Dutch, Afghanis and others add to this diversity. This plan aims to create a greater sense of belonging and recognition for all people living in Henderson-Massey, while at the same time recognising and celebrating this ethnic diversity.

We recognise the importance of embracing New Zealand / Aotearoa's unique cultural heritage and the partnership with Māori that is integral to the Treaty of Waitangi. We will ensure that both mana whenua and mātāwaka are represented and can have their voice and aspirations heard.

Henderson-Massey has a younger population than some other parts of urban Auckland. Young people are the future of our community, and our plan recognises this. We will focus on supporting local youth organisations, building world-class play structures and providing family-focused programmes and events in our parks.

Environmental concerns are a high priority for us. Preserving the natural environment and responding to the effects of climate change and pollution are ongoing challenges. Our plan recognises this and outlines ways we will aim to address them.

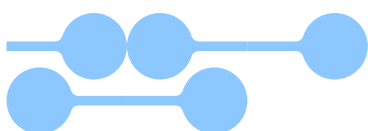
We will continue to look at ways to improve getting around without driving. More reliable and affordable public transport is a priority. We aim to make local streets safer, especially around schools. We realise that cars are still the only realistic transport option for many, so we will explore ways to improve traffic flow and keep roads well maintained.

Regular conversations with you tell us that maintaining existing council services and supporting local community organisations, arts and events is important. We are looking at different ways to provide services for you within increasing financial constraints, while maintaining the standards you expect. Whenever we can, working with the neighbouring Whau and Waitākere Ranges local boards will help us use resources more effectively in the wider west Auckland area.

Over the next three years we will try to address any shortages in resources and funding through our work programme. I am confident that we will continue to play a positive role in promoting the wellbeing of our community.

A handwritten signature in blue ink, appearing to read 'C Carter'.

Hon Chris Carter  
**Henderson-Massey Local Board Chairperson**



# He aronga poto ki tā mātou mahere

## Our plan at a glance



### Community

A connected, safe and resilient community, with places where everyone can meet, play, learn and feel included. Te ao Māori, Pacific culture and diversity is the foundation of our shared identity.



### Natural environment

Communities are empowered as kaitiaki of their natural environment, where mātauranga Māori is essential to restore and protect our ecosystems. Te ora o te wai is sustained and enhanced, the urban ngāhere grows larger, and sustainable practices are part of daily life.



### Built environment

Places and spaces are easy to access and use by everyone. Our buildings and public spaces celebrate Māori identity, grounding us in a unique sense of place. Vibrant town centres reflect our shared pride and local identity. We are prepared for growth so that our neighbourhoods thrive now and in the future.



### Opportunity and prosperity

Prosperous, lively town centres where people can easily work, shop and connect close to home. High-quality, well-paid local employment and a diverse economy that supports environmental responsibility and social sustainability.



### Transport

Everyone has options to get around without driving, and safe, well-kept roads help traffic flow easily.

You will find these Auckland-wide commitments woven through our plan:



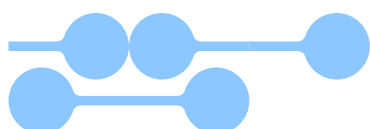
Māori  
Outcomes



Climate  
outcomes



Equitable  
outcomes



# Te tirohanga whānui o Te Mahere a te Poari ā-Rohe

## Local Board Plan Overview

He kōrero mō tēnei tuhinga

### About this document

This local board plan sets out the vision and priorities for our area over the next three years. It outlines our commitments to our community – shaped by what you've told us matters most, and by the role local boards play within Auckland Council.

Te take kei a mātou te mahere nei

### Why we have this plan

Local boards are responsible for decisions on local services and activities, and for representing local views on wider Auckland issues.

This plan guides:

what we focus on and fund locally

- how we work with mana whenua, partners, and community organisations
- how we make the best use of local assets such as parks, libraries and community facilities
- where we will advocate to others on your behalf.

Te ara e pāhekoheko ai mātou

### How we will engage

Over the next three years, we will continue to improve how we listen to and work with our community, using a mix of digital, in-person and community-led engagement to ensure more people can take part in shaping local decisions.

Te ara i whakaritea ai te mahere nei

### How this plan was developed

To make sure the plan reflects local aspirations, we built on:

- public feedback from the previous local board plan, annual plans and other consultations
- surveys such as People's Panel
- community engagement held from November 2025 to March 2026.

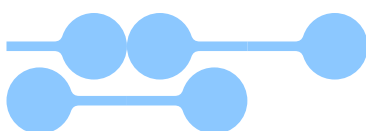
Te ara e tutuki ai ngā whāinga kei te mahere

### How the plan will be used

The plan provides direction for the next three years and influences council's wider decision making. To deliver on it we will:

- prioritise budgets and resources to focus on the initiatives in this plan
- work with our partners to deliver on the objectives in this plan.

Visit the [Auckland Council website](#) to find out more about local boards.

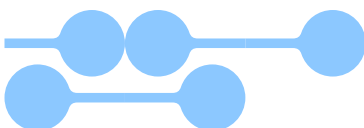


# Te Rohe ā-Poari Local board area



## MAP LEGEND

-   
 Local board office
-   
 Public open space  
(Unitary Plan)
-   
 Industrial,  
commercial and  
reserve land
-   
 Motorway
-   
 Major road
-   
 Medium road
-   
 Minor road





Tipping Point Recycling Shop

## Tā mātou ki ngā huanga hei painga mō Tāmaki Makaurau

# Our contribution to positive outcomes for Auckland

Local board plans connect local priorities and projects with the wider goals for Auckland. In particular, the local board plan connects with the:

- [Auckland Plan 2050](#) – the 30-year vision for how Auckland will grow and change. This includes the Future Development Strategy.
- [long-term plan](#) – the council’s investment and funding priorities over the next 10 years.
- [annual plan](#) – local funding decisions for each financial year.

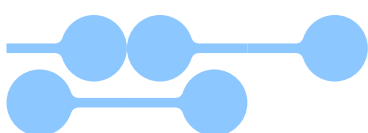
By linking to these wider plans, our local board plan can draw on Auckland-wide opportunities to deliver locally, while ensuring the goals of local communities contribute to Auckland’s shared future.

The **Auckland Plan 2050** sets out six outcomes that describe what Auckland is working towards over the long term. The council’s strategic framework organises all work and spending into **seven investment areas** to show how these outcomes are achieved.

This local board plan focuses on **five** of those investment areas – the ones where local boards make decisions and can have the greatest influence at a local level.

The strategic framework also identifies three considerations for all decisions and investments:

- Māori outcomes: Honouring Te Tiriti and ensuring Māori thrive in Tāmaki Makaurau



- Climate outcomes: Leading urgent action for a low-emissions, resilient future
- Equitable outcomes: Ensuring all Aucklanders have access to what they need to thrive
- supporting local initiatives that reflect Māori priorities
- embedding Māori identity, language and values into local spaces and activities.

These three areas are mutually reinforcing. Improving one of the three required considerations is likely to contribute to improvements in the others.

## Ngā huanga Māori

### Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world.

Māori outcomes describe how Auckland Council supports Māori goals — from partnership and participation to visibility and wellbeing. They also reflect the council’s commitment to Te Tiriti o Waitangi, our statutory responsibilities, and our ongoing relationships with mana whenua and Māori communities across Tāmaki Makaurau.

The refreshed *Tāmaki Ora Māori Outcomes Strategy* reflects the vision that when Māori are well, Tāmaki Makaurau will also be well. *Tāmaki Ora* guides Auckland Council to focus on seven Ora outcomes (wellbeing areas) that mana whenua and Māori communities have told us are important to them:

- Iwi Ora - Iwi wellbeing
- Te Taiao Ora - Environmental wellbeing
- Tuakiri Ora - Cultural identity wellbeing
- Huatau Ora – Future wellbeing
- Te Hapori Ora – Whānau & community wellbeing:
- Whai Rawa Ora – Economic wellbeing
- Marae Ora - Marae vitality

Local boards play a key role in achieving *Tāmaki Ora*. This can be through:

- partnering with mana whenua and Māori communities

This work will focus on Mana ki te Mana (authority to authority) engagements between local boards and mana whenua. The aim is to build relationships based on respect, shared priorities and mutual recognition for the mana that we each hold.

### Local insights

Te Kawerau ā Maki are mana whenua of the Henderson-Massey area and another 11 iwi and hapū groups have an interest in it, mainly Ngāti Whātua o Kaipara and Ngāti Whatua Ōrākei.

Te Kawerau ā Maki has offices in the Henderson Civic Building and shares management and protection of the taonga in the building. They gifted the name Te Ipu Kura ā Maki (the sacred red calabash of Maki) to the building.

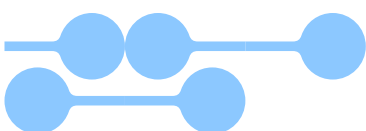
Te Kawerau ā Maki are integral to the work of the Henderson Urban Regeneration Programme and Te Puna Innovation Quarter, developing a centre for Auckland’s creative sector.

Re-establishing a marae and papakāinga on ancestral whenua in Te Henga is a top priority for the wellbeing of the iwi, who are without a marae.

Community wellbeing and the environment, particularly the lack of water infrastructure care in west Auckland are key priorities.

Hoani Waititi, an urban mātāwaka Marae, has been a hub for west Auckland Māori since the 1980s. The marae leads social, environmental, cultural and educational initiatives that benefit mātāwaka in the west.

As well as Hoani Waititi, Te Whānau o Waipareira provides a range of health and social services.



# He huanga āhuarangi

## Climate outcomes

In 2019, Auckland Council declared a climate emergency and adopted Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan in 2020. Meeting the goals of this plan requires ambitious action to reduce emissions and adapt to a changing climate.

Local boards contribute by including climate action into everything we do – from community investment and transport choices to restoring the environment and local events. We also support regional initiatives and enable community-led initiatives that build local resilience to the effects of climate change.

Climate action also connects with the Ngā Hapori Momoho / Thriving Communities Strategy 2022–2032, which recognises that social and environmental wellbeing are closely linked— communities thrive when they have healthy environments, green spaces and can respond together to climate challenges.

Tāmaki Ora also recognises Māori goals around climate leadership and resilience.

### Local Insights

Henderson-Massey is a highly urbanised area with urban development covering 78 per cent of its land. Only four per cent of land remains in native wetlands and bush. The average tree canopy cover is 15 per cent which is the minimum target set out in the Urban Ngāhere Strategy and below the urban Auckland average of 18 per cent. The strategy's target is 30 per cent across Auckland's urban area.

High density residential and 'greenfield' developments such as Redhills creates rapid and significant population growth. If managed well, this growth could achieve positive outcomes for the environment.

Parts of Henderson-Massey were affected by extreme flooding in 2023, particularly in Rānui in the Waimoko Stream catchment. Improving and maintaining streams and infrastructure and

supporting community-led resilience, response, and recovery is an ongoing priority.

Transport is Auckland's largest contributor of greenhouse gas emissions. Many people in Henderson-Massey travel outside the area to work by car, and the lack of alternatives limit their choices. Reducing carbon emissions through strategic transport planning is vital to help support other transport options.

Improved bus services in the west, the planned Northwest Busway and the growing network of cycle paths will all help to reduce transport emissions.

# He huanga tautika

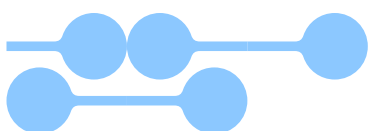
## Equitable outcomes

Auckland is one of the most diverse cities in the world, yet not all communities experience the same access to opportunity, wellbeing or resources.

Supporting more equitable outcomes is central to the Auckland Plan 2050. It recognises that the region's success depends on making sure all Aucklanders can be part of and contribute to society, access opportunities and have a chance to develop to their full potential.

*Ngā Hapori Momoho | Thriving Communities Strategy 2022–2032* is Auckland Council's regional strategy for a fairer and more sustainable Tāmaki Makaurau where every Aucklander belongs. It reflects what communities say they need to thrive, for Tāmaki Makaurau to be a region where whānau have everything they need to live a good life, where diversity is celebrated, and where all Aucklanders can participate and belong.

At its heart *Ngā Hapori Momoho* focuses on ensuring equitable outcomes for all Aucklanders – guiding Auckland Council to recognise that different groups and communities need different things to fully participate in the life of our region, and to feel valued, included, and that they belong.



## Local Insights

Henderson-Massey has a diverse population with differing needs. In the 2023 census, the Henderson-Massey area had the second highest number of children and young people relative to its population, 12 per cent of older residents could not speak English and in 2022, 38 per cent of its residents were born overseas. This percentage is likely to be higher now.




In addition, 12 per cent of older residents had lower median (middle) income than Auckland in general, for example, if the median income is \$60,000, this means half of households earn more than \$60,000 and half earn less.

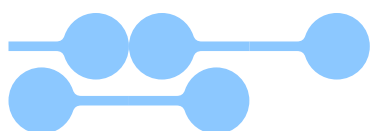
Henderson-Massey is one of Auckland's less prosperous areas. It has the second-highest proportion of working-age people receiving financial benefits in the region. These include jobseeker support and sole parent support.

Youth unemployment is also the second highest in the region. The area's economy is diverse, but the level of skills held by the workforce and number of highly skilled jobs is low. Combined, these have an impact on household incomes.

We are fortunate to work with long-standing community organisations who know their communities and always prioritise achieving outcomes that benefit everyone, as does the local board.

The west's history of practical, creative and supportive communities means difference and diversity is embraced and valued. Diversity of faith, sexuality and gender identity, ethnicity, tangata whenua and tauwiwi culture and language, and physical and intellectual ability has made for a rich and inclusive culture where a 'can-d'o attitude brings people together to find local solutions to local problems.

Auckland-wide outcomes	How it's reflected across the plan
 Ngā huanga Māori <b>Māori outcomes</b>	Partnership with mana whenua, Māori identity in local places and support for initiatives that reflect Māori priorities.
 He huanga āhuarangi <b>Climate outcomes</b>	Reducing carbon emissions, protecting biodiversity and building community resilience to the effects of climate change.
 He huanga tautika <b>Equitable outcomes</b>	Targeted investment, better access to services and a focus on inclusion and fairness.





*Children celebrating Kids Arts Festival at Corban Estate Arts Centre.*

## Te hāpori **Community**

**A connected, safe and resilient community, with places where everyone can meet, play, learn and feel included. Te Ao Māori, Pacific culture and diversity is the foundation of our shared identity.**

### **Challenges**

- Financial constraints that threaten levels of funding for community organisations and initiatives.
- Enabling all voices to be heard in our increasingly diverse community.
- Understanding the changing needs of a growing and increasingly diverse population - a 'one size fits all' approach doesn't always work.
- Maintaining and repairing ageing community facilities when costs are increasing.
- New growth and intensification areas that need community places and spaces.
- Lack of clear community understanding of how to prepare for increasing climate-related risks and how these changes will affect them.















## Opportunities

- Community spaces in new growth and development areas can be built with sustainability and waste minimisation as a priority.
- Communities mostly lead the design and work together on local initiatives and activities.
- Strong relationships with mana whenua and mātāwaka in line with Te Tiriti o Waitangi obligations guides Māori aspirations and supports Māori-led initiatives.
- Community groups are connected and work together. They support each other and the community in difficult times.
- Community hubs and libraries have a flexible approach to respond to community needs, priorities and ideas which helps to develop a sense of community belonging.

## Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
Diversity is celebrated and valued. Our communities are empowered and feel a sense of belonging.	Review local event programmes to find out how well they are working and if they meet the needs of our communities.	
	Prioritise investment in communities with the most need. Support initiatives led by the community, for the community.	
	Develop a cultural play programme for our open spaces and community facilities.	
The Pacific community is recognised as a significant contributor to west Auckland community life and supported in its aspirations.	Engage with ethnically and culturally diverse communities to create initiatives that encourage more people to get involved in their community and to feel included.	
	Engage with Pacific groups to identify where the local board can contribute to social economic and educational aspirations.	



Strong, enduring relationships with mana whenua and mātāwaka ensure Māori aspirations and priorities inform and guide local decision-making.	Continue to support mana whenua naming of parks, reserves and facilities, including interpretive signage that tells the stories of sites of significance to Māori.	
	Continue to support the goal of a Te Kawerau ā Maki marae and papakāinga development on ancestral whenua in Te Henga and community aspirations for a mātāwaka marae on Harbourview / Orangihina in Te Atatū.	
	Alongside Waitākere Ranges and Whau Local Boards, continue to support the Kaitūhono role, to strengthen the relationship with Hoani Waititi Marae and make sure Māori voices are better heard in engagement with local boards in west Auckland.	
	Alongside Waitākere Ranges and Whau Local Boards, hold regular ‘Rangatira ki Rangatira’ hui with Te Kawerau ā Maki.	
Young and old are supported to be involved in the community.	Alongside Waitākere Ranges and Whau Local Boards, support a Te Kawerau ā Maki community officer role, to better connect with local boards and the council.	
	Develop community-led play projects, including play options for people of all ages.	
	Support programmes and spaces focused on youth and older people.	
Communities are prepared for rapid urban change and supported to be resilient to the effects of a changing climate.	Look for opportunities to empower rangatahi as future community leaders to take part in local decision-making.	
	Find ways to help communities better understand urban development processes and how to engage with council when issues around this come up.	
Community places and open spaces work for everyone.	Regularly review and update the Henderson-Massey Local Board Emergency Readiness and Response plan and the Henderson-Massey Local Climate Action Plan: Whakarauora Āhuarangi.	
	Develop parks, community and play spaces that can be easily used and accessed by everyone and meet the needs of the community.	
	Continue assessing leases and programming in community facilities, to make sure they meet the needs of a growing and diverse population.	



## Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. 'Advocacy' is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Ensure funding remains in the council's 10-year budget for the detailed design and construction phase for an aquatic facility in the north west.	Governing Body





Harbourview - Orangihina Park

## Te taiao māori

# Natural environment

**Communities are empowered as kaitiaki of their natural environment, where mātauranga Māori is central to the restoration and protection of ecosystems. Te ora o te wai is sustained and enhanced, the urban ngāhere grows larger and sustainable practices are part of daily life.**

### Challenges










- Managing the effects of urban growth and development on the natural environment, including loss of tree canopy cover and connection to nature.
- Flooding challenges are ongoing. We need continued support for community recovery after severe weather events.
- Development of our 'blue-green' network to make sure we manage stormwater effectively while taking care of people and nature.
- Adapting to and reducing the negative effects of climate change needs long-term planning and a lot of financial investment.



## Opportunities

- We have excellent environmental community volunteer groups that are committed to sustainable practices and improving our natural environment.
- Working with neighbouring local boards to deliver joint environmental initiatives that reflect how our natural systems are connected and affect one another.
- Working with others across the region to develop a ‘blue-green’ network to help better manage climate-related risks.
- Supporting natural approaches to climate change that work with the environment, including building resilient waterways, relocating assets where needed and using natural barriers like wetlands and planted areas to protect areas from flooding.

## Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
All communities lead the way in kaitiakitanga of healthy habitats that protect and sustain biodiversity.	Support volunteer groups to coordinate community ecological restoration work in Harbourview – Orangihina Park.	
	Support community groups, volunteers and schools to do awa restoration, pest control and learn about the environment.	
The mauri of the awa, harbour, and ngāhere in Henderson-Massey flourishes.	Support volunteer environmental groups to work with Te Kawerau ā Maki in using mātauranga Māori in local ecological initiatives.	 
	Update ‘Project Twin Streams’ to make sure our community, local boards, mana whenua and Auckland Council can work well together using waterways, water catchments and community action to manage flooding and help restore our environment.	
Our communities are resilient to climate change and know about ways to incorporate sustainability into their daily lives.	Support community-led initiatives and projects that encourage sustainable lifestyles, reduce waste and strengthen climate resilience.	 
	Continue to develop a community-led eco-designed plant nursery on the old Glen Road nursery site at Te Rangi Hiroa Park.	 



Sources of pollution are effectively targeted.

Identify and address consistent causes of pollution, like downpipe cross-connections, contaminated water from industrial sites that runs into the stormwater system, and illegal rubbish dumping.



Look for further opportunities for community awareness and education programmes on pollution.



## Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. 'Advocacy' is how we influence other governance decision-makers to prioritise the things our community cares about.

<b>What we will advocate for in the next 3 years (Advocacy)</b>	<b>Who we will advocate to</b>
A community-led electronic flood monitoring pilot on high-risk awa.	Governing Body
Reuse flood-affected land as green space and 'carbon sinks' that absorb carbon dioxide, like forests and wetlands.	Governing Body
More support to help landowners understand and fix private wastewater problems.	Governing Body
Investment in a 30-year 'blue-green' network programme as part of the council's 'Making Space for Water' strategy to restore natural waterways, manage floods and improve water quality.	Governing Body
Funding to design and build the Harbourview / Orangihina wetland from the completed concept design.	Governing Body





*Rānui Domain playground*

## Te taiao kua hangaia

# Built environment

**Places and spaces are easy for everyone to access and use. Our buildings and public spaces celebrate Māori identity, grounding us in a unique sense of place. Vibrant town centres reflect our shared pride and local identity. We are prepared for growth so that our neighbourhoods thrive now and in the future.**

### Challenges

- High cost of recovery from flood damage.
- Managing the effects of population growth due to increases in high-density housing.
- The funding needed to make sure our communities have well-maintained infrastructure as our population grows, demand for housing and services increases and community needs change.


### Opportunities

- Henderson Town Centre is a priority location being developed through the council's Urban Regeneration Programme.
- The Henderson Town Centre Community-led Plan encourages safety initiatives and creating public spaces that people enjoy, feel connected to and want to spend time in.



- Established paths and cycle ways in the network can be connected and extended.

## Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
Community places and spaces are more accessible, sustainable and improve our collective wellbeing.	Make sure we consider sustainability and accessibility when we build and maintain community facilities and buildings.	
	Continue to work with mana whenua to plan and design new community places.	
Town centres thrive and adapt to growth.	Support prioritisation of regional funding and delivery of the Henderson Urban Regeneration Programme.	
	Work alongside the Te Atatū Business Association on a community-led masterplan for Te Atatū town centre.	
Urban villages and neighbourhoods are attractive and vibrant, with their own local identity.	Support community organisations to lead projects such as murals, plantings and events.	
	Identify and progress neighbourhood transport initiatives that improve safety, such as walking and cycling paths and speed calming measures.	
	Look for opportunities for more connecting neighbourhood paths guided by the Connections Plan 2019.	

## Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Funding for Henderson Town Centre to be prioritised through the Urban Regeneration Programme.	Governing Body
Prioritise planning and resources for the Redhills Precinct.	Governing Body





Te Puna Creative Hub

# Ngā angitū me ngā whai huatanga

## Opportunity and prosperity

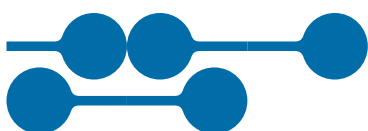
**Prosperous, lively town centres where people can easily work, shop, and connect close to home. High-quality, well-paid local employment and a diverse economy that supports environmental responsibility and social sustainability.**

### Challenges

- Some young people may be missing out on the skills they need for local careers because our area has a lack of tertiary and creative technology study options.
- Henderson-Massey has the second highest number of working-age people receiving financial benefits in Auckland, like jobseekers and sole-parent support.
- Levels of youth unemployment are the second highest in the region, twice the Auckland average.

### Opportunities

- Henderson is a key regional centre for the creative industries (growing faster than the overall economy). Te Puna Creative Hub, Auckland Film Studios, Corban Estate Arts Centre and further development of Te Pou Theatre can attract new investment in the creative sector.
- The City Rail Link will reduce travel times to and from west Auckland and the city centre, making it easier to travel to work.
- Strong local organisations experienced in working with communities can support community economic development.



- More residential development in Henderson Town Centre will increase the number of customers for local businesses, and redevelopment around commuter rail stations often leads to increased shopping activity and employment opportunities.

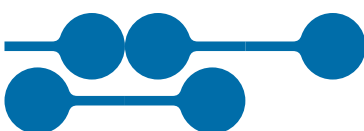
## Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
Economic growth is well planned and supported.	Investigate opportunities for local economic development planning in smaller town centres.	
	Support business associations and Business Improvement Districts (BIDs) to develop projects and strategies that benefit town centre businesses.	
Prosperity grows at the local level.	Prioritise local businesses and suppliers in local board-funded projects.	
	Support initiatives that provide mentoring, skills training and work experience for young people, including rangatahi Māori.	
Henderson-Massey grows as a key regional centre for the creative industries.	Work with Auckland Council Economic Development Office to develop Te Puna Creative Innovation Quarter.	
	Work with Waitākere Arts and Cultural Development Trust, Economic Development Office and Auckland Urban Development Office to transform Corban Estate Arts Centre into a creative destination centre for Auckland.	

## Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Keep Auckland Unitary Plan business zone areas in Henderson-Massey to help attract business investment.	Governing Body
Use economic development opportunities from major transport initiatives to benefit the local area.	Governing Body
Collaboration and investment to develop and deliver a North West Economic Development Plan.	Governing Body





Te Whau Pathway

# Tūnuku

## Transport

**Everyone has options to get around without driving, and safe, well-kept roads help traffic flow easily.**

At the time of developing this draft plan, the Government is progressing the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*, which, if passed, will change how transport is governed and delivered in Auckland. While the details of how transport is to be governed in Auckland are still to be confirmed, our community has told us that safe, reliable, and sustainable transport remains a top priority. The local board will continue to advocate strongly for these priorities and will adapt this section in response to both community feedback and any changes made to the Bill throughout the Parliamentary process.

### Challenges

- Managing urban growth in the northwest requires significant investment in transport planning and delivery.
- Increasing traffic congestion on an already busy road network.
- Finding enough funding to pay for better transport infrastructure.

### Opportunities

- The opening of the City Rail Link will reduce travel times to and from the city centre for those people who use it instead of their cars.



- Established path and cycle way sections in the network can be connected and extended, supporting more sustainable transport.
- Increasing use of the improved bus network across Henderson-Massey, such as bus number WX1, may reduce car use and reliance on fossil fuels.

## Our priorities

Set out below, are the transport priorities for the Henderson-Massey area. In some instances, implementing these may require Governing Body decisions, under the governance arrangements proposed in the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*.

This proposed legislation change is expected to impact on what things might be a part of our direct decision-making role and what things might be considered as advocacy. Due to this uncertainty, the local board’s transport priorities are set out in a single category in this draft plan.

<b>Our 3-year goals (Objectives)</b>	<b>What we want to happen in the next 3 years (Priorities)</b>
A well-connected walking and cycling network across Henderson-Massey.	Use the ‘blue-green’ network to expand our network of local paths.
	Improve walking paths to Henderson town centre from the City Rail Link platforms.
	Complete the Wai Horotiu Henderson cycleway and bridge.
	Make it easier for people to get to and from public transport, focusing on the “first and last leg” of that journey.
	Improve of public transport journeys.
	Continue the funding partnership with the government to complete Te Whau Pathway.
Well-planned road and public transport networks.	Accelerate progress on the new Northwest Busway (Te Ara Hauāuru).
	Look into and set up traffic flow solutions such as ‘smart’ traffic lights that use sensors or cameras to give longer green lights where traffic is heavy, respond to rush hours, incidents and weather and prioritise buses.
	Develop a response programme for storm-related road risks.
	Make it easier for west Aucklanders to travel to work by providing direct, reliable and frequent transport options.
	Introduce a weekly public transport fare cap for children and young people in addition to the existing \$50 fare cap.
Safe streets around schools, neighbourhoods and public transport hubs.	Prioritise safety and ways to reduce the number of speeding vehicles in local streets and around every local school.
	Create more opportunities for building shared paths in the local road network.
	Address the issue of parking congestion in local streets created by high-density housing developments. .



# He kōrero take pūtea

## Funding information

Local board funding is approved through Auckland Council's budget-setting process. This includes the Governing Body adopting a long-term plan every three years and an annual plan each year.

The Local Board Funding Policy sets out how funding is allocated to local boards for local activities, services and facilities within their decision-making responsibilities.

Funding for local activities, services and facilities is split into:

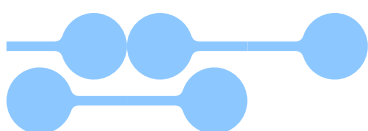
- operating expenditure (opex): to maintain and operate local assets like libraries, pools and parks, and to provide local activities and services
- capital expenditure (capex): to renew and develop local assets.

The priorities in this local board plan will inform decisions about funding that are made through the annual plan process and local board work programmes. This applies to decisions for both operating and capital spend.

Local boards have been allocated decision-making over local levels of service. This means they can prioritise services and initiatives to achieve local objectives, while ensuring costs are managed within the local board's allocated funding.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2024-2034 and the Annual Plan 2025/2026.

The next long-term plan is due to take effect from 1 July 2027. This could change funding for operating and capital spend in our area and will affect how we achieve the goals set out in this local board plan.



# Kaupapa ā-rohe me ngā paerewa ā-mahi

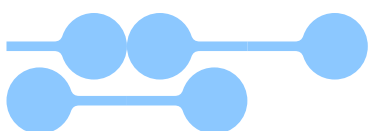
## Levels of service

The Long-term Plan 2024–2034 outlines the decision-making responsibilities of local boards, as set out in legislation or allocated to the local boards. These responsibilities are grouped into local activities and described through levels of service statements. The following table summarises the local activities and levels of service for this local board area.

Local Activities	Level of service statements
<p><b>Local community services</b></p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Enable a range of choices to access community services and recreation opportunities.</p> <p><i>Provide opportunities for communities to lead and deliver their own initiatives. *</i></p> <p>Provide urban green spaces (local parks, paths and Ngāhere) and access to the Coast</p>
<p><b>Local planning and development</b></p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>Facilitate economic development opportunities and promote Auckland as a destination (<i>Support a strong economy. *</i>)</p>
<p><b>Local environmental management</b></p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>Protect, improve and minimise risks to the natural environments and cultural heritage.</p>
<p><b>Local governance</b></p> <p>Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>Lead Council Group response to partnership and participation of Māori in decision making and deliver Māori outcomes (<i>Respond to the needs and aspirations of mana whenua and Māori Communities. *</i>)</p>

\* Levels of service statement from Local Board Agreement.

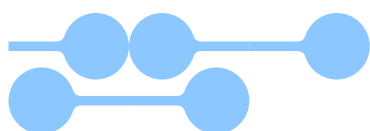
The statement of service provision, default levels of service statements, performance measures and performance targets from our last long-term plan can be found in section 2.6 in [volume 2 of the 10-Long-term Plan 2024-2034](#). The local board’s performance measures and performance targets, can be found in the Henderson-Massey Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



## Setting priorities and making ‘trade-offs’

The local board will use this plan to inform how it prioritises resources, services and activities in the local area over the next three years. In doing so, it will take into account rising costs, limited resources and changing community needs. When making financial decisions, the local board will:

- prioritise actions that most strongly contribute to achieving the intended outcomes and goals of this local board plan
- consider value for money when making decisions about local services and assets within its decision-making responsibilities
- consider advice on ways to increase funding for services, activities and facilities from sources other than rates where appropriate,
- consider advice on opportunities to work with other local boards and external partners, where this supports shared goals
- consider advice on the ongoing suitability, performance and community value of local assets.



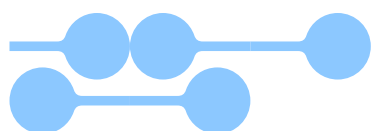
# Tirohanga take pūtea whānui

## Financial overview

The estimated costs shown in the table below for major service priorities are high-level, indicative only, and subject to change. These figures should not be relied upon as final and will be reviewed and updated through the Long-term Plan and Annual Plan processes.

\$ 000	2026/2027	Indicative 2027/2028	Indicative 2028/2029	Indicative 2029/2030
<b>Operating funding</b>				
General rates	26,499	26,464	26,919	27,353
Targeted rates	643	625	637	649
Fees and charges	6,517	6,705	6,898	7,097
Other revenue	598	579	586	594
<b>Total operating funding</b>	<b>34,257</b>	<b>34,373</b>	<b>35,040</b>	<b>35,692</b>
<b>Operating expenditure</b>				
Community services ( <b>Community</b> )				
Libraries	4,307	4,393	4,481	4,570
Pools and Leisure	5,901	5,948	6,014	6,037
Maintenance	13,998	14,322	14,564	14,900
Utilities	3,740	3,225	3,582	3,665
Other community expenses	4,218	4,384	4,212	4,316
Local Environmental Management ( <b>Natural Environment</b> )	260	267	275	282
Local Planning - BIDs	640	626	638	650
Local Governance	1,193	1,208	1,275	1,273
<b>Total operating expenditure</b>	<b>34,257</b>	<b>34,373</b>	<b>35,040</b>	<b>35,693</b>
<b>Net operating funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital funding</b>				
Increase in debt	21,993	13,498	12,297	17,243
<b>Total capital funding</b>	<b>21,993</b>	<b>13,498</b>	<b>12,297</b>	<b>17,243</b>
<b>Capital expenditure</b>				
Community services ( <b>Community</b> )	21,993	13,498	12,297	17,243
<b>Total capital expenditure</b>	<b>21,993</b>	<b>13,498</b>	<b>12,297</b>	<b>17,243</b>
<b>Net capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The local board's latest funding impact statement can be found in the Henderson-Massey Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



# Ngā Mema o tō Poari ā-Rohe o Henderson-Massey

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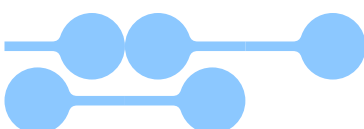


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