



Te mahere ā-rohe o Kaipātiki 2026

Kaipātiki

Draft Local Board Plan 2026

**Tāmaki Turuki.
Altogether Auckland.**



Mihi

**E toko ake rā e te iti, whakatata mai rā e te rahi,
kia mihi koutou ki ngā kupu whakareī
a te hunga kua tīpokotia e te ringa
o te wāhi ngaro,
engari e kaikini tonu nei i ngā mahara
i te ao, i te pō.**

**Nga ōha i mahue mai i tērā whakatupuranga
kia āpitihiā e tātou ki ngā tūmanako o tēnei
reanga, hei mounga waihotanga ki te ira whaimuri i
a tātou.**

**Koinā te tangi a Ngākau Māhaki,
a Wairua Hihiri me Hinengaro Tau.**

**Oho mai rā tātou ki te whakatairanga i ngā mahi
e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.**

**Tēnei au te noho atu nei i te mātārae
te titiro ki runga o Ōrewa,
ki te one e rere atu ana ki Te Whangaparāoa,
ki te kūiti o te Puarangi.
Kei waho ko Tiritiri Matangi,
tomokanga ki te moana o Te Waitematā.**

**Ki uta ko te Whanga o Oho Mairangi,
ūnga mai o Te Arawa waka.**

**Ka rere whakarunga ngā kamo ki Takapuna kāinga,
Takapuna tupuna.**

**Kia taka ki tua ko Maungaūika
te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau,
Tāmaki herehere waka.**

**Ka ruruku atu tātou mā te waitai kia puta ake
ki te Awataha ki ngā mihi a te Kaipātiki
me te Te Raki Paewhenua ki te uru,
i reira ka whakatau te haere.**

**E koutou mā ka ea, kua ea.
Kia ora huihui mai koutou katoa.**

Welcome to you all, let me greet you
with the eloquent words
of those who have long been taken by the hand
of the unknown,
but for whom we still mourn
day and night.

Let us connect the legacy they left
to the hopes of this generation
as our gift to them who will follow behind us.

That is the pledge of the humble heart,
the willing spirit and the inspired mind.

Let us rise together and seek to do what is necessary
to draw distant aspirations closer to realisation.

Here I sit on the headland
overlooking Ōrewa
to the stretch of sand that runs to Whangaparāoa
along the Hibiscus Coast.
Off land lies Tiritiri Matangi,
gateway to the Waitematā.

On land is Mairangi Bay
landing of Te Arawa waka.

Gazing southward lies Takapuna community,
Takapuna the progenitor.

Beyond there stands Maungaūika
sentinel of Tāmaki Makaurau,
anchorage of many canoes.

Taking to the tidal waters we emerge
at Awataha to the greetings of Kaipātiki
and West Harbour,
and there our journey ends.

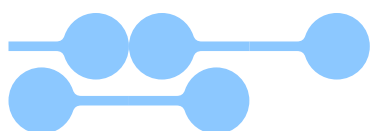
It is done.
Greetings to you all.



Ngā upoko kōrero

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He kōrero mai i te heamana

From the chair

Tēnā koutou,

I'm pleased to introduce the draft Kaipātiki Local Board Plan 2026. This plan will guide our decisions over the next three years, so please let us know if you think we've got it right. Although this plan is written at a strategic level, we've indicated some of the key things we'd like to do over the next three years – but it's not meant to list all our projects.

Over the last six months we've looked back on the progress of our previous local board plan, heard from mana whenua and talked to individuals and community organisations. We've done our best to reflect what we've heard in this draft plan. During this time, we've also been considering the future park and recreation opportunities at A.F. Thomas Park. To make this decision, we heard from over 5000 individuals, 35 organisations and a demographically representative panel of 40 residents.

More than ever, our residents and sporting organisations have shared their need to expand much needed access to sports fields and courts as participation increases and our community continues to enjoy being active.

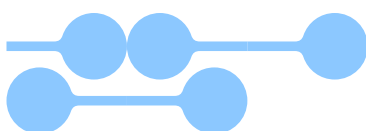
You've told us you want to see improvements to the public places and spaces you visit. You want us to protect the natural environment. You can see intensification happening in our area but have concerns that if this isn't done well, it will have a wide-reaching impact. You want to feel part of the community, and this is often done by taking part in free and low-cost activities or by visiting our libraries, community buildings and leisure centres. We've heard you tell us that the cost of living is creating a real strain, and that we need to do what we can to manage within our means.

To ensure a sustainable network of community assets, the board will take a fiscally responsible, long-term approach to renewing them. This includes reviewing the condition and performance of existing assets and recognising that, under ongoing limited funding, some assets may need to be considered for decommissioning (for example removing or deconstructing them).

Please take the time to read this draft plan and let us know if the things we've outlined are the right ones for the local board to be focusing on and investing in. We look forward to receiving your feedback, and you can be assured we will consider what you share back with us carefully and thoughtfully. By working together, we can achieve great things for Kaipātiki.



Danielle Grant, JP
Kaipātiki Local Board Chairperson



He aronga poto ki tā mātou mahere

Our plan at a glance



Community

Our people are engaged, connected, thriving and proud. They live in a vibrant community that reflects the culture and heritage of Kaipātiki.

This area focuses on community connections, resilience, wellbeing, participation, and local culture, including the community facilities used to deliver these services.



Natural environment

Our natural environment is restored and protected by our community for future generations to enjoy.

This area focuses on protecting, enhancing, and sustainably managing the local natural environment, including reserves, waterways, biodiversity, green spaces and community-led environmental outcomes. It connects environmental stewardship, sustainability initiatives, and ecological outcomes to local aspirations.



Built environment

Our built environment responds to growth with well designed, low carbon and climate resilient development that includes the infrastructure needed to support it.

This area focuses on forward-looking, strategic place-shaping and regeneration activities, distinct from routine maintenance, operational tasks, or community programming. It includes planning and delivering urban regeneration projects, streetscape or town centre upgrades, local place identity initiatives, and service property optimisation.



Economic development

Our people are prosperous and our businesses continue to thrive.

This area focuses on supporting local businesses, economic growth, and employment opportunities, connecting initiatives to community prosperity.



Transport

Our people can easily, quickly and safely move around and get to where they need to go.

This area focuses on making movement around the area safer, more efficient, and sustainable for people and goods. It connects transport improvements to local aspirations for accessibility, safety, and sustainable mobility.

You will find these Auckland-wide commitments woven through our plan:



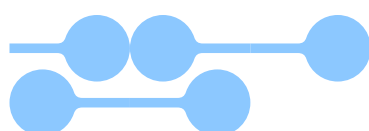
Māori
Outcomes



Climate
outcomes



Equitable
outcomes



Te tirohanga whānui o Te Mahere a te Poari ā-Rohe

Local Board Plan Overview

He kōrero mō tēnei tuhinga

About this document

This local board plan sets out the vision and priorities for our area over the next three years. It outlines our commitments to our community – shaped by what you've told us matters most, and by the role local boards play within Auckland Council.

Te take kei a mātou te mahere nei

Why we have this plan

Local boards are responsible for decisions on local services and activities, and for representing local views on wider Auckland issues.

This plan guides:

what we focus on and fund locally

- how we work with mana whenua, partners, and community organisations
- how we make the best use of local assets such as parks, libraries and community facilities
- where we will advocate to others on your behalf.

Te ara i whakaritea ai te mahere nei

How this plan was developed

To make sure the plan reflects local aspirations, we built on:

- public feedback from the previous local board plan, annual plans and other consultations
- surveys such as People's Panel
- community engagement held between February – March 2026.

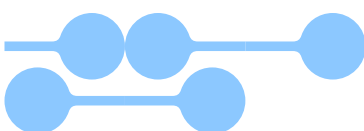
Te ara e tutuki ai ngā whāinga kei te mahere

How the plan will be used

The plan provides direction for the next three years and influences council's wider decision making. To deliver on it we will:

- prioritise budgets and resources to focus on the initiatives in this plan
- work with our partners to deliver on the objectives in this plan.

Visit the [Auckland Council website](#) to find out more about local boards.

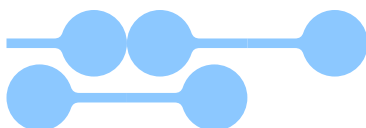


Te Rohe ā-Poari Local board area



MAP LEGEND

- 
 Local board office
- 
 Public open space (Unitary Plan)
- 
 Industrial, commercial and reserve land
- 
 Motorway
- 
 Major road
- 
 Arterial road
- 
 Medium road
- 
 Minor road





Northcote Lunar New Year celebration.

Tā mātou ki ngā huanga heipainga mō Tāmaki Makaurau

Our contribution to positive outcomes for Auckland

Local board plans connect local priorities and projects with the wider goals for Auckland. In particular, the local board plan connects with the:

- [Auckland Plan 2050](#) – the 30-year vision for how Auckland will grow and change. This includes the Future Development Strategy.
- [long-term plan](#) – the council’s investment and funding priorities over the next 10 years.
- [annual plan](#) – local funding decisions for each financial year.

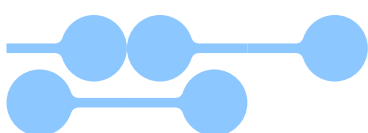
By linking to these wider plans, our local board plan can draw on Auckland-wide opportunities to deliver locally, while ensuring the goals of local communities contribute to Auckland’s shared future.

The **Auckland Plan 2050** sets out six outcomes that describe what Auckland is working towards over the long term. The council’s strategic framework organises all work and spending into **seven investment areas** to show how these outcomes are achieved.

This local board plan focuses on **five** of those investment areas – the ones where local boards make decisions and can have the greatest influence at a local level.

The strategic framework also identifies three considerations for all decisions and investments:

- Māori outcomes: Honouring Te Tiriti and ensuring Māori thrive in Tāmaki Makaurau



- Climate outcomes: Leading urgent action for a low-emissions, resilient future
- Equitable outcomes: Ensuring all Aucklanders have access to what they need to thrive
- supporting local initiatives that reflect Māori priorities
- embedding Māori identity, language and values into local spaces and activities.

These three areas are mutually reinforcing. Improving one of the three required considerations is likely to contribute to improvements in the others.

Ngā Huanga Māori

Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world.

Māori outcomes describe how Auckland Council supports Māori goals — from partnership and participation to visibility and wellbeing. They also reflect the council’s commitment to Te Tiriti o Waitangi, our statutory responsibilities, and our ongoing relationships with mana whenua and Māori communities across Tāmaki Makaurau.

The refreshed [Tāmaki Ora Māori Outcomes Strategy](#) reflects the vision that when Māori are well, Tāmaki Makaurau will also be well. *Tāmaki Ora* guides Auckland Council to focus on seven Ora outcomes (wellbeing areas) that mana whenua and Māori communities have told us are important to them:

- Iwi Ora - Iwi wellbeing
- Te Taiao Ora - Environmental wellbeing
- Tuakiri Ora - Cultural identity wellbeing
- Huatau Ora – Future wellbeing
- Te Hapori Ora – Whānau & community wellbeing:
- Whai Rawa Ora – Economic wellbeing
- Marae Ora - Marae vitality

Local boards play a key role in achieving *Tāmaki Ora*. This can be through:

- partnering with mana whenua and Māori communities

This work will focus on Mana ki te Mana (authority to authority) engagements between local boards and mana whenua. The aim is to build relationships based on respect, shared priorities and mutual recognition for the mana that we each hold.

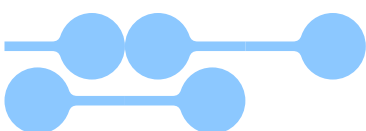
Local insights

Eleven per cent of Kaipātiki residents identified as Māori at the 2023 census. The median age of Māori in Kaipātiki is ten years younger than the overall median age in the Kaipātiki Local Board area. This means we need to focus on Tamariki (children), rangatahi (young people) and their whānau (family) by providing relevant and welcoming public facilities and services and supporting Māori-led services where appropriate.

The Kaipātiki Local Board has supported, and continues to support, projects to further reflect Māori identity in the area. This includes Te Kete Rukuruku, a programme that showcases the rich Māori heritage and stories of Kaipātiki by restoring te reo names significant to Māori to our local parks.

In May 2024 the Kaipātiki Local Board granted He Oranga Wairua Marae an agreement to lease land at Shepherds Park in Beach Haven to build a marae. We await the outcome of the public notification.

The Kaipātiki Local Board values regular input from local mana whenua: Ngāi Tai ki Tāmaki, Ngāti Pāoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki, and Te Rūnanga o Ngāti Whātua. Building strong and sustained relationships with mana whenua is a focus for the local board.



He huanga tautika

Climate outcomes

In 2019, Auckland Council declared a climate emergency and adopted [Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan](#) in 2020. Meeting the goals of this plan requires ambitious action to reduce emissions and adapt to a changing climate.

Local boards contribute by including climate action into everything we do – from community investment and transport choices to restoring the environment and local events. We also support regional initiatives and enable community-led initiatives that build local resilience to the effects of climate change. Climate action also connects with the [Ngā Hapori Momoho / Thriving Communities Strategy 2022-2032](#), which recognises that social and environmental wellbeing are closely linked— communities thrive when they have healthy environments, green spaces and can respond together to climate challenges.

Tāmaki Ora also recognises Māori goals around climate leadership and resilience.

Local insights

The Kaipātiki Local Board has adopted a localised climate action plan. This action plan sets out how Kaipātiki can transition into a resilient, zero-carbon community which actively adapts to the effects of climate change. Based on the strategic principles of The Auckland Plan and Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, our local climate action plan focuses on the actions we can take now that benefit our communities socially, economically and environmentally. The plan also sets some medium-term targets that will help us achieve 'net zero' carbon emissions in our area.

Delivery of the [Kaipātiki Local Board Climate Action Plan](#) has been through the board's community climate activation programme.

He huanga tautika

Equitable outcomes

Auckland is one of the most diverse cities in the world, yet not all communities experience the same access to opportunity, wellbeing or resources.

Supporting more equitable outcomes is central to the Auckland Plan 2050. It recognises that the region's success depends on making sure all Aucklanders can be part of and contribute to society, access opportunities and have a chance to develop to their full potential.

Ngā Hapori Momoho / Thriving Communities Strategy 2022-2032 is Auckland Council's regional strategy for a fairer and more sustainable Tāmaki Makaurau where every Aucklander belongs. It reflects what communities say they need to thrive, for Tāmaki Makaurau to be a region where whānau have everything they need to live a good life, where diversity is celebrated, and where all Aucklanders can participate and belong.

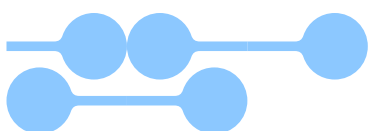
At its heart *Ngā Hapori Momoho* focuses on ensuring equitable outcomes for all Aucklanders – guiding Auckland Council to recognise that different groups and communities need different things to fully participate in the life of our region, and to feel valued, included, and that they belong.

Local insights




The Kaipātiki Local Board area includes locations of lower socioeconomic deprivation. In 2023, 10 per cent of the population of Kaipātiki lived in areas that were classified as levels 8, 9 or 10 (with 10 being the highest deprivation). This is however lower than the overall Auckland average of 32 per cent.

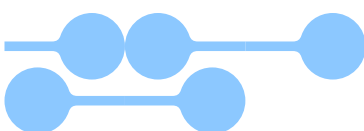
The demographics of those living in Kaipātiki mostly match the Auckland average:

- 46 per cent born overseas (43 per cent for Auckland)



- 5 per cent identify as disabled (6 per cent for Auckland)
- 5 per cent identify as part of the rainbow community (5 per cent for Auckland)
- 14 per cent of young people are not in education, employment or training (14 per cent for Auckland)
- Median 'real' household income is \$124,200 (\$116,800 for Auckland).

Auckland-wide outcomes	How it's reflected across the plan
 <p data-bbox="233 479 472 555">Ngā huanga Māori Māori outcomes</p>	Partnership with mana whenua, reflecting Māori identity in local places and support for initiatives that reflect Māori priorities.
 <p data-bbox="233 602 488 678">He huanga tautika Climate outcomes</p>	Reducing carbon emissions, protecting biodiversity and building community resilience to the effects of climate change.
 <p data-bbox="233 725 501 801">He huanga tautika Equitable outcomes</p>	Targeted investment, better access to services and a focus on inclusion and fairness for everyone.





Northcote Rippa Rugby.

Te hāpori Community

Our people are engaged, connected, thriving and proud. They live in a vibrant community that reflects the culture and heritage of Kaipātiki.

For Kaipātiki Local Board, community participation includes sport and recreation, arts, culture, heritage and events, community group activities, volunteering and local community-led initiatives. Grant funding can help support participation.

The Kaipātiki Local Board area has a strong history of community-led development. Key community organisations such as the Kaipātiki Community Facilities Trust and the network of community houses and centres, provide local leadership and support for initiatives to create well-planned, liveable places.

The Kaipātiki Local Board is one of many providers of community infrastructure. These spaces provide services that bring people together and help them take part in community life.

Council buildings in Kaipātiki Local Board's community infrastructure network include libraries in Northcote, Glenfield and Birkenhead town centres, community houses and centres spread around the local board area, and pool and leisure centres in Glenfield and Birkenhead. Construction of a new community hub in Northcote is underway to combine the current library with community and arts services. Average customer satisfaction with our council-run community facilities is 88.9 per cent, 2 per cent above the regional average.



Some community buildings are used as community emergency hubs or civil defence centres for those displaced from their home during an emergency event. These are listed in the [Kaipātiki Local Board Emergency Readiness and Response Plan](#).

The Kaipātiki Local Board has a network of around 200 parks and open spaces covering 540 hectares or 16 per cent of the local board's land area. This large and diverse park network has beaches, coastlines, esplanade reserves, parks with sporting facilities, ecological areas, neighbourhood parks and civic spaces. It helps manage stormwater, improve air quality, reduce the effects of climate change and provide facilities for recreation.

Large mature native bush reserve areas have a large network of bush tracks. Sports fields in Kaipātiki include premier sports hubs at Onewa Domain, Shepherds Park and Birkenhead War Memorial Park. Kaipātiki is also home to major sub-regional sports facilities including Eventfinda Stadium and Barfoot and Thompson Netball Centre. There are skateparks at Marlborough Park and Birkenhead War Memorial Park with a pump track near the Birkenhead facility. There are also more than 70 playgrounds or formal play spaces in the area.

Average customer satisfaction with council-run local parks in our area is 82 per cent, 3 per cent below the regional average.

Challenges








- Costs to access our services can prevent people from using them, particularly low-income families as the cost of living continues to increase.
- Community groups are competing for the same funding, which is limited.
- Māori in Kaipātiki are generally worse off than the average resident in the local board area. This is reflected in their lower household incomes, fewer educational qualifications, higher rates of disability and lower rates of home ownership.
- A limited understanding of what local boards can do is adding to unrealistic public expectations.
- Limited budget to maintain and renew facilities across the council means we may need to change how we provide services, while making sure we still meet our community's needs.
- We need to make difficult decisions about how to prioritise our budget for ageing, inefficient community buildings that are not well equipped to deal with the effects of climate change.

Opportunities






- Fulfilling our commitment to develop stronger relationships with Māori will provide improved outcomes for Māori and the wider community.
- Embracing our changing population will present new ideas and opportunities.
- Our community-led approach means our people's needs are better understood and met.
- Partnering with others to provide public access to more community services, open spaces and recreational facilities.
- Enabling a flexible and varied use of our parks and community facilities means we can offer a range of opportunities for people of different ages, interests, backgrounds and abilities.



Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
Our people and communities feel connected, safe and well.	Support community-led delivery of relevant and diverse services that develop and connect the community.	
	Prioritise investment in high-value services like our libraries, to make sure they are high quality and meet changing customer expectations and needs.	
	Work with local community organisations, local police and government agencies to help achieve improved community safety through crime prevention initiatives.	
	Support emergency preparedness and resilience by embedding the Kaipātiki Local Board Emergency Readiness and Response Plan , including maintaining and upgrading community facilities used for Community Emergency Hubs and Civil Defence Centres.	
Kaipātiki reflects Māori identity and culture through active partnership with mana whenua and Māori.	Build strong and sustained relationships with mana whenua and mataawaka, to support: <ul style="list-style-type: none"> • Māori taking part in local decision-making • Kaupapa Māori-led initiatives. 	
	Support Māori identity and culture being visible in local programmes, events, parks and facilities, including the use of te reo Māori and local storytelling in design and place naming.	
Our diversity is celebrated and supported.	Encourage and support a wide range of accessible and affordable events and programmes that celebrate our increasingly diverse population and create a sense of belonging for everyone. This includes people of different ages, ethnicity, abilities and those who identify with the rainbow community.	
	Deliver ethnically specific priority actions for our new migrants and smaller ethnic communities, including key actions from the Kaipātiki Welcoming Communities Plan .	
	Support targeted activities that help children and young people have a strong voice in local decision making.	
	Provide events, programmes and resources that reflect the history and culture of Kaipātiki.	



<p>Our parks and community facilities are well maintained, managed efficiently, and meet community needs.</p>	<p>Invest in the maintenance of community assets in our parks, public spaces and along the coast so they meet the needs of the community, are easy for everyone to access and enjoy, are 'SunSmart', well maintained, clean and tidy, and cost-effective.</p>	 
	<p>Invest in the maintenance of our pool, leisure, library, art and community buildings so they are fit-for-service, easy for everyone to access and enjoy, and meet the needs of our growing and changing population.</p>	
	<p>Consider how we can better meet community needs at our community facilities by prioritising investment in our well-used and valued assets and considering new preferences and trends.</p>	
	<p>Implement the actions and priorities identified in the Kaipātiki Play Plan, Kaipātiki Play and SunSmart Provision Audit, Kaipātiki Nature Spaces and Trails Feasibility Assessment, Naturalisation of Parks Service Assessment, and the Kaipātiki Local Parks Management Plan.</p>	
	<p>Invest in natural solutions that improve our parks and public spaces, including planting notable trees for shade, wildflower meadows for increased biodiversity and natural play items such as māra hūpara.</p>	 
<p>Opportunities to take part in sport and recreation are available and easy for everyone to access and enjoy.</p>	<p>Support increased participation in sport and recreation by providing access to enough quality sporting facilities to manage the growth in sport participation, including working with neighbouring local boards to share facilities where suitable.</p>	
	<p>Implement priorities identified in the Kaipātiki Sport and Recreation Facilities Plan (currently in draft)</p>	
	<p>Ensure our playing surfaces, sports fields, pool and recreational facilities are well maintained, fit-for-purpose and easy for everyone to access and enjoy.</p>	
<p>Opportunities to celebrate creativity in the arts are available and accessible to all.</p>	<p>Support participation in arts, music and cultural opportunities.</p>	
<p>Our people are informed and have a say in the decisions that affect them.</p>	<p>Explore new ways to engage and communicate with our diverse communities.</p>	



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. 'Advocacy' is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate for an increase to, and greater share of, regional funding to provide sport and recreation opportunities in Kaipātiki, including through the Regional Sport and Recreation Facility Investment Fund and Regional Sport and Recreation Facilities Operating Grant.	Governing Body
Advocate for the funding we need to deliver parks and recreation improvements at A.F. Thomas Park alongside infrastructure to help reduce the risk flooding, as set out in the Ngā Wairau blue-green flood mitigation project.	Governing Body
Advocate for more local board operational funding to help provide more local community services and to adequately maintain our parks, community facilities and leisure centres.	Governing Body
Advocate for the full funding needed to successfully implement the Birkenhead War Memorial Park Masterplan .	Governing Body
Advocate for more staffing and funding for compliance enforcement teams so they can respond to all requests and complaints received in the Kaipātiki area, instead of the local board needing to fund this regulatory service.	Governing Body





The bridge at Kauri Glen Reserve offers views of mature forest canopy while helping prevent the spread of kauri dieback.

Te taiao māori

Natural environment

Our natural environment is restored and protected by our community for future generations to enjoy

The Kaipātiki Local Board includes urban and industrial areas alongside large areas of native forest. The forest makes up about 18 per cent of the total Kaipātiki Local Board area and is mainly found along the coast and in stream gullies. About 81 per cent of Kaipātiki is urban land. This high level of urbanisation includes a lot of hard surfaces like roads and footpaths which do not absorb water. This contributes to flooding, stormwater runoff and water quality pressures on local streams, particularly in the Wairau catchment.

Kaipātiki contains around 49 per cent of all the remaining native forest cover in the Tāmaki Ecological District. Regionally important ecological areas include habitats for native species and ecosystems at Kauri Point, Ōpuawānanga / Eskdale Park, Kauri Glen and Smiths Bush.

The Waitematā Harbour contains important habitats for wading bird. This is connected to freshwater wetlands and native forests, forming a continuous ecological system that runs through to places like Wai Manawa / Little Shoal Bay, Wai Manawa / Le Roys Bush, Soldiers Bay and Kauri Park.

The local board funds initiatives to support local community groups to carry out environmental restoration projects, including stream clean-ups, habitat improvement, native planting along waterways and pest control.

There is a strong network of ecological and park volunteer groups under the care of Pest Free Kaipātiki Restoration Society. Our vision is to create an environment where birds and other wildlife thrive. Achieving this



vision is only possible because of the huge effort of our environmental groups like Pest Free Kaipātiki and Kaipātiki Project, supported by the many park volunteers.

In response to the January 2023 weather events in the Kaipātiki Local Board area, the [Ngā Wairau project](#) was established as part of the 'Making Space for Water' programme. Ngā Wairau includes several 'blue-green' network projects to reduce the risk and impact of flooding in the Wairau catchment, such as upgrading stormwater infrastructure along Wairau Road, increasing water storage capacity in parks like A.F. Thomas Park, and widening and 'daylighting' (uncovering) streams so they flow naturally above ground.

The [Waitematā Harbour West Shoreline Adaptation Plan](#) was adopted in 2025. This plan provides the strategic direction for the management of council-owned land and assets in our coastal areas. The shoreline adaptation plans complement the Making Space for Water and inland flood resilience programmes.

Challenges






- Our large coastal boundary is at risk of processes like coastal inundation, flooding, erosion and slips.
- Housing developments are putting increasing pressure on the natural environment by increasing non-absorbing surfaces like concrete and reducing tree canopy cover.
- Increased upfront costs to develop facilities and infrastructure that are sustainable and resilient to climate change.
- Water quality issues exist due to wastewater overflows and pollution events, including contaminants from stormwater and increased sediment during heavy rainfall.
- Increased reliance on our community volunteers may lead to burnout, so we might need to look into new approaches so that we can retain current volunteers and attract new ones.
- Increasing levels of weeds and pest animals threaten the health of ecological networks and existing biodiversity in local parks and reserves.

Opportunities

- We have large areas of continuous urban native vegetation with good tree canopy cover that play an important role in integrated 'blue-green' networks to support flood storage, good water flow and ecological restoration.
- We have an established network of environmental groups and enthusiastic park volunteers, including growing support from our community to live sustainably and protect our environment.
- Working with our neighbouring local boards on joint initiatives across shared areas to better protect and improve the environment.
- Guidance from the Waitematā Harbour West Shoreline Adaptation Plan will make sure council assets are resilient, fit for purpose and can be adapted to cope with future coastal hazard risks.
- Using Māori and non-Māori knowledge when protecting our environment.



Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
We are guided by a Māori world view to protect and care for our natural environment.	Te ao Māori and mātauranga Māori approaches guide how the natural environment is cared for, recognising local taonga (treasures) species, wai (water), and ngāhere (forests).  
	Mana whenua are resourced and supported to exercise kaitiakitanga (guardianship) in local environmental restoration, water quality and climate action initiatives, particularly in waterways, awa (streams) and floodplains. 
Our parks, waterways and forests are protected and enhanced so birds and other native wildlife can thrive.	Support the control of plant and animal pests, including measures to minimise the spread of kauri dieback disease. 
	Invest in catchment-scale natural solutions to improve water quality and biodiversity in our waterways, ponds, harbour and coastal environment, by getting rid of litter, sediment and industry pollutants. 
	Support our local park ecological and environmental volunteers in their valuable work, led by the Community Park Ranger.
	Protect and improve tree canopy cover in our urban forest (ngāhere) through more plantings (including along roads), and through community awareness and education initiatives.
Our urban development minimises impacts on the natural environment.	Work alongside the 'Healthy Waters' team to deliver 'blue-green' network projects to help reduce the risk and effects of flooding, as part of the Ngā Wairau project, focusing on Tōtara Vale and at A.F. Thomas Park.  
	Our people are environmentally aware and live sustainably.
Support residents and businesses to minimise waste with goals to achieve 'zero waste' and to live low-carbon lifestyles. 	
Work with community environmental educators to continue promoting initiatives that minimise adverse effects of stormwater run-off, such as encouraging the use of water-sensitive design in developments. .	
Support community-led low carbon food initiatives that also promote kai (food) sovereignty (people and communities having control over their own food systems). 	



Our community is prepared for the impacts of a changing climate

Support implementation of the [Waitematā Harbour West Shoreline Adaptation Plan](#).



Support a community climate action programme that helps the community implement the Kaipātiki Climate Action Plan. The programme will help the community learn about climate change, reduce carbon emissions, prepare for its impacts and build long-term resilience.



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate for an increase in, and greater share of, regional funding to support work to improve the environment in Kaipātiki, including funding through the Regional Environment and Natural Heritage grant programme, and Waste Minimisation and Innovation Fund.	Governing Body
Advocate for the local board and our volunteer groups to be directly involved in a more collaborative approach of setting and monitoring council-contracted ecological services.	Governing Body
Advocate for the funding needed to deliver all stages of the Ngā Wairau ‘blue-green’ project to reduce the risk and impacts of flooding.	Governing Body
Advocate for investment into coastal assets around the Kaipātiki coastline, in line with the Waitematā Harbour West Shoreline Adaptation Plan .	Governing Body
Advocate to reinstate legislation that provides general tree protection.	Central government
Advocate to introduce waste recovery schemes that make those who create waste responsible for dealing with it.	Central government
Advocate for ongoing investment in Kaipātiki using funds collected through the Water Quality, Natural Environment and Climate Action Targeted Rates.	Governing Body
Advocate for work to reduce wastewater overflows into our streams and beaches, including looking into wastewater and stormwater system capacity, protecting overland flow paths and investment in reducing flood risks.	Governing Body Watercare
Advocate to train volunteers and contractors who work ‘off-track’ in local parks about kauri dieback hygiene procedures.	Governing Body



Advocate to encourage homeowners to recycle and reuse water for environmental and resilience purposes, such as installing rainwater collection tanks and grey water systems.

Governing Body
Watercare





Te Kaitaka Greenslade Reserve upgrades.

Te taiao kua hangaia

Built environment

Our built environment responds to growth with well-designed, low-carbon and climate-resilient development that includes the infrastructure needed to support it.

Kaipātiki is a diverse local board area with several town centres including Birkenhead, Glenfield and Northcote. These are supported by commercial precincts along Onewa Road and Northcote Road.

Wairau Valley provides a significant share of local jobs through its large industrial and commercial base. Northcote town centre is undergoing major regeneration, with Te Ara Awataha (greenway), a new Northcote community hub and upgraded public spaces like Puāwai / Cadness Reserve that strengthen its role as a local service centre.

The Kaipātiki Local Board area is well known for its natural and heritage assets. Chelsea Estate Heritage Park and the Sugar Refinery reflect Kaipātiki's historic character, while the Kauri Glen Reserve walk with its treetop boardwalk, celebrates local heritage and the area's natural environment.

Kaipātiki has experienced steady residential development in recent years, with 3,507 new dwellings consented between 2019 and 2024 - an average annual growth rate of 4 per cent. Most new housing is high density, with 79 per cent of consents approved for apartments, townhouses and other multi-unit types.

At the 2023 Census, Kaipātiki had a total of 29,859 occupied private dwellings, an increase of 873, or 3 per cent from 2018. This represents slower growth compared to Auckland as a whole (8.7 per cent increase). Nearly two



thirds (63 per cent) of dwellings in Kaipātiki were either owned, partly owned or held in a family trust. This is similar to 2018 (62.2 per cent) but higher compared to Auckland as a whole (59.5 per cent). The remaining (37.0 per cent) of dwellings were mainly rented.

Between 2019 and 2024, 11,030 square metres of business floorspace was consented, with the majority (85 per cent) being in the business – light Industry zone. Annual levels varied, reflecting changes in market demand, supply chains and available land.

Challenges

- Housing intensification is putting pressure on existing facilities and infrastructure, including recent and rapid population growth in nearby local board areas causing increased congestion of State Highway 1.
- New homes lack outdoor space for recreation, veggie gardens, laundry and child play.
- Demographic shifts means community facilities and other social infrastructure may not be meeting current and future needs.
- Lack of off-road car-parking for new developments is creating issues for the wider community.
- There is limited capacity in the wastewater network in Beach Haven.

Opportunities

- Development in Northcote provides an opportunity for quality and sustainable urban regeneration.
- Responding to the changing needs and preferences for where people live, for example:
 - seniors moving to retirement housing or medium density living
 - young people wanting ‘city living’ in comfortable and quality town houses and apartments.
- Consider the needs of a growing population when developing or upgrading infrastructure.
- The Wairau Valley catchment, covering Kaipātiki and Devonport-Takapuna Local Board areas, is identified for several ‘blue-green’ network projects to reduce the risks and effects of flooding. This may provide opportunities for regeneration in these areas.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
Our town centres are vibrant, safe hubs that meet the needs of our people.	Provide ongoing support for the regeneration of Northcote, which includes the following key projects: <ul style="list-style-type: none"> • Northcote Community Hub and Puāwai / Cadness Reserve upgrade • Ernie Mays Street upgrade • completion of Te Ara Awataha • sale of town centre sites for new residential, retail and commercial development.



Support our town centres to be safe and vibrant places that encourage people to visit and spend more time enjoying. We plan to do this by implementing:

- priority actions of the [Glenfield Centre Plan](#)
- actions relating to Tōtara Vale included in the [Sunnynook Plan](#).

Our urban development is high quality and sustainable and creates inclusive, safe spaces with low climate impact.

Consider the effects of climate change when developing places and spaces by avoiding areas or activities that are vulnerable to climate risks like drought, extreme rainfall, coastal flooding and heat.



Prioritise investment in well-located, multi-purpose community facilities with good transport connections to reduce their carbon footprint.



Invest in high-quality parks and open spaces to support more densely developed areas.



Ensure development protect and enhance sites, names and features of cultural significance to Māori, and create spaces where Māori feel a sense of turangawaewae (home).



Co-design urban regeneration, town centre upgrades and public spaces with mana whenua to reflect Māori identity, art, narratives and values.



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)

Who we will advocate to

Advocate for the development of infrastructure that is needed to support a well-designed, low carbon and climate resilient built environment.

Governing Body

Advocate using sustainable design and construction that is resilient to the impacts of climate change.

Governing Body

Advocate for changes in off-street car parking requirements to minimise the impact that housing intensification is having on roads for the wider community.

Central government

Advocate for the timely delivery of planned Watercare projects in the Kaipātiki Local Board area, including:

Watercare

- Beach Haven diversion
- Kahika pumping station upgrades and pipe extension
- Wairau Valley wastewater diversion
- Northcote-Chatswood wastewater diversion.





Birkenhead town centre.

Te whanaketanga ā-ōhanga

Economic development

Our people are prosperous and our businesses continue to thrive.

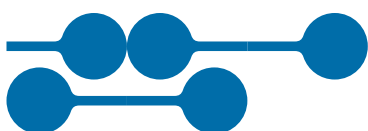
Kaipātiki's local economy is driven by retail, manufacturing wholesale trade and construction. Rental, hiring and real estate services made the largest contribution to overall economic growth in the area between 2023 and 2024, followed by construction and arts and recreation services.

Several sectors are more strongly represented in Kaipātiki than they are in the wider region. These are furniture manufacturing, motor vehicle parts and fuel retail, and polymer manufacturing.

Employment in the Kaipātiki Local Board measured 34,296 in the year to March 2024, up 3.5 per cent from a year earlier. Employment growth was higher than in Auckland (2.8 per cent). In March 2024, Kaipātiki Local Board area accounted for 3.4 per cent of employment in Auckland, which is the same as it was in 2023.

Construction and retail were the largest employers in 2024 and were also the sectors that grew the most jobs.

Wairau Valley is a mix of retail, industrial and commercial areas, home to almost 11,000 jobs. This makes it a significant employment precinct for the North Shore although the number of firms operating in the precinct has been declining since 2016. A key feature of the area is that retail has replaced manufacturing as the main employment sector, mostly in the form of large format retail like hardware stores, supermarkets, car retail, department stores and electrical goods stores serving the needs of a growing local population.



North Harbour, a mostly industrial employment precinct that extends across several local boards in the north including Kaipātiki, is home to over 25,000 jobs. Almost 14,000 jobs were added to this precinct in the two decades to 2022 making it the fastest growing of the region's larger employment zones at the time. Growth of the precinct has been dominated by the wholesale trade, construction and manufacturing sectors (although wholesale trade has declined more recently).

Kaipātiki has a higher average household income than the Auckland average. The area has a 2.6 per cent unemployment rate with 57.3 per cent employed full time (compared to Auckland averages of 3.3 per cent for unemployment and 53.2 per cent full time employment).

Challenges

- Opportunities are limited for skilled workers to find employment locally, with a low share of professional jobs directly located in Kaipātiki.
- Lack of local employment opportunities for our young people.
- Cost-of-living challenges may require people to shop based on cost instead of supporting local businesses.
- Businesses in the Wairau Valley and Glenfield are not represented by a business association, which may affect their collective voice and leave them less connected.
- Northcote town centre is undergoing largescale regeneration, causing disruption to the town centre.









Opportunities

- Safe and well-maintained town centres, villages and business areas can provide local employment.
- Proximity to job opportunities for young people and the highly skilled in the central city, Albany and Takapuna, with improved public transport links.
- Provide more opportunities for local small businesses to work on council projects and services, like parks and community facilities maintenance contracts which are being renewed in 2027.
- Increase in sustainability-focused markets creates opportunities for local businesses to reduce their impact on the climate.
- Improved public transport options to Wairau Valley for employment and entertainment could help businesses and our local young people.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
Our town centres and business areas provide	Continue to support the development of strong communication channels with businesses in the Wairau Valley to ensure their collective voice is heard and reflected in council planning.

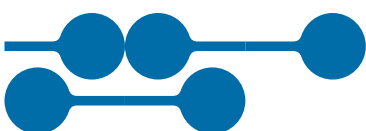


opportunities for people to work locally.	Encourage local businesses to provide local employment and retail opportunities, use local suppliers and reduce waste.	
	Support our town centres and business areas to provide local jobs by implementing the economic development priority actions of our town centre plans.	
Local and international visitors are attracted to our area.	Work with local businesses and the council group to grow the local economy by attracting more visitors to Kaipātiki while managing the impact more visitors to the area will have on our unique environment.	
	Develop and promote Kaipātiki as a destination where visitors can experience our beautiful natural environment, stunning walks, renowned cuisine and high-quality sports experiences.	
Our young people are ready for the workforce.	Continue supporting the Young Enterprise Scheme which provides young people with the opportunity to learn and improve their skills to help them get jobs or start their own businesses.	
	Look into more opportunities for trade education on the North Shore with vocational providers, and apprenticeships.	
	Help rangatahi Māori access education, training and employment pathways, including learning trades and developing businesses ideas that reflect local opportunities.	 
Our business community supports local sustainable business practices and initiatives.	Support local businesses to use more sustainable practices, such as reducing waste, cutting greenhouse gas emissions and using resources more efficiently.	
	Promote retail opportunities provided by the Wairau zero-waste hub and other second-hand providers like op-shops.	
Māori businesses are supported to grow.	Support Māori businesses and social enterprises to grow by helping them access local contract opportunities and build the skills needed to successfully contribute to the local economy.	

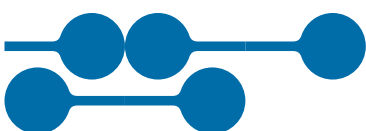
Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate for improved public transport to provide better access to employment and education.	To be determined pending legislative change



Advocate on behalf of young people for programmes and greater opportunities to continue in education or training.	Central government
Advocate for investment to successfully deliver plans for Northcote, Glenfield and Tōtara Vale.	Governing Body
Advocate for changes to the council's procurement policy that will allow us to contract more local businesses, workers and not-for-profit organisations to work on local projects.	Governing Body





Beach Haven ferry terminal.

Tūnuku

Transport

Our people can easily, quickly and safely move around and get to where they need to go

North Auckland is growing fast. By 2050, we expect areas like Silverdale, Dairy Flat and Wainui to grow by over 110,000 people. This growth will increase transport demand, particularly on State Highway 1 (SH1) – a critical route that forms the eastern boundary of the Kaipātiki Local Board area and is key for travel to and around the North Shore.

Since the Northern Busway opened nearly 20 years ago, it has proved to be one of the most successful transport projects in New Zealand, carrying around a third of peak hour travellers over the Harbour Bridge by bus. However, ongoing upgrades to the busway are essential to meet the demand of rapid population growth in areas north of Albany.

An Auckland Transport analysis showed road corridors that have the most issues across multiple modes of transport in Kaipātiki Local Board (forecast to 2031) are:

- Onewa Road: significant issues for freight (Queen Street – Birkenhead Ave). Moderate issues for public transport (excluding Aorangi Place – Valley Road), general traffic (East) and walking



- Glenfield Road: significant issues for freight (Wairau Road and Sunset Road intersections). Moderate issues for cycling and low-speed vehicles like scooters, public transport (Downing Street – James Street), general traffic and walking
- Wairau Road: significant issues for cycling, low-speed vehicles like scooters (Northeast of Hillside Road) and freight (Woodall Place – Nile Road). Moderate issues for general traffic.

Transport projects that we are either committed to or plan to look into in the Kaipātiki Local Board area over the next three years include:

- Waitemata Harbour rapid transit, public transport and active transport (walking and cycling) connections
- improvements to the intersection at Robert’s Road and Glenfield Road
- improvements to active transport (walking and cycling) options at Glenfield Road and Downing Street
- improvements to the intersection- at Verran Road, Verbena Road and Waipa Street in Birkdale
- improvements to pedestrian movement on Highbury Bypass
- moving the signalised crossing on Onewa Road outside St Mary’s School
- improvements to pedestrian movement on Birkdale Road and Rangatira Road.

At the time of developing this draft plan, the Government is progressing the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*, which, if passed, will change how transport is governed and delivered in Auckland. While the details of how transport is to be governed in Auckland are still to be confirmed, our community has told us that safe, reliable, and sustainable transport remains a top priority. The local board will continue to advocate strongly for these priorities, and will adapt this section in response to both community feedback and any changes made to the Bill throughout the Parliamentary process.

Challenges

- Not enough funding to maintain current roads and footpaths.
- Existing walking and cycling infrastructure is limited and of poor quality.
- Increasing public transport costs, with major differences between bus and ferry fares, including the \$50 weekly cap not applying to the Beach Haven ferry service.
- Transport creates nearly half of Auckland's greenhouse gas emissions.
- We don’t have the right infrastructure to support a full transition to electric vehicles.
- Congestion is increasing due to intensification, particularly with insufficient off-road car parking being provided creating obstructions on the road corridor.

Opportunities

- Walking, cycling, e-bikes, e-scooters and public transport networks support our people to live low-carbon and healthy lifestyles.
- Provide more frequent services and double decker buses for well-used bus routes.
- Making more use of the harbour and our ferries to get people to where they need and want to go.
- Forty-plus kilometres of tracks throughout our parks and several ‘street-to-street’ walkways provide healthier and quicker connections.







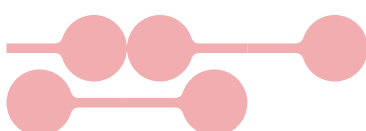
- Local transport decisions now being made by the local board should mean that we can better understand and respond to local issues, concerns and opportunities.

Our priorities

Set out below, are the transport priorities for the Kaipātiki area. In some instances, implementing these may require Governing Body decisions, under the governance arrangements proposed in the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*.

This proposed legislation change is expected to impact on what things might be a part of our direct decision-making role and what things might be considered as advocacy. Due to this uncertainty, the local board's transport priorities are set out in a single category in this draft plan.

Our 3-year goals (Objectives)	What we want to happen in the next 3 years (Priorities)
People have more travel choices to get to work, school or to go about their daily lives.	Work with our school communities to develop better travel options to and from our schools, noting several of our students go to school outside the Kaipātiki Local Board area.
	Support continued improvement of the bus and ferry network serving Kaipātiki with: <ul style="list-style-type: none"> cheaper ferry and bus fares maintaining our existing three ferry services – with increased frequency more buses going to more destinations more often. 
	Support a continued move to electric buses and ferries serving Kaipātiki. 
	Support increased public transport options including direct routes across the Auckland region for commuters travelling beyond the city centre.
	Support better west to east connections across Kaipātiki and into the Devonport-Takapuna Local Board area.
	Ensure transport projects reflect mana whenua values, including safe and affordable access for Māori communities to key cultural, social and economic destinations. 
Our Roads are safe and well maintained.	Invest in maintenance of our road intersections, footpaths, pedestrian crossings and walkways so that they provide a safe environment for our vulnerable road users – pedestrians, cyclists and bus users of all ages and abilities. 
	Consider introducing reduced speed limits (safer speeds) on a case-by-case basis on roads where vulnerable road users are often present, and where the impact on traffic flow will be minor.



Ensure reduced congestion is a key consideration in all transport projects.

Support policy and funding changes to reduce the use of the ‘chip seal’ road resealing method on suburban roads.

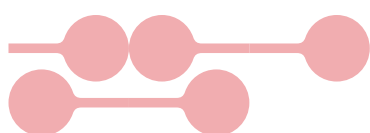
Support improved street lighting.

The Kaipātiki Connections Network Plan delivers walking and cycling links for commuters and recreational use.

Implement the priorities identified in the recently updated [Kaipātiki Connections Network Plan](#).



Support high-quality walking and cycling options that serve our key destinations such as Birkenhead, Glenfield, Northcote and Wairau.



He kōrero take pūtea

Funding information

Local board funding is approved through Auckland Council's budget-setting process. This includes the Governing Body adopting a long-term plan every three years and an annual plan each year.

The Local Board Funding Policy sets out how funding is allocated to local boards for local activities, services and facilities within their decision-making responsibilities.

Funding for local activities, services and facilities is split into:

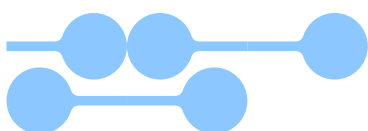
- operating expenditure (opex): to maintain and operate local assets like libraries, pools and parks, and to provide local activities and services
- capital expenditure (capex): to renew and develop local assets.

The priorities in this local board plan will inform decisions about funding that are made through the annual plan process and local board work programmes. This applies to decisions for both operating and capital spend.

Local boards have been allocated decision-making over local levels of service. This means they can prioritise services and initiatives to achieve local objectives, while ensuring costs are managed within the local board's allocated funding.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2024-2034 and the Annual Plan 2025/2026.

The next long-term plan is due to take effect from 1 July 2027. This could change funding for operating and capital spend in our area and will affect how we achieve the goals set out in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

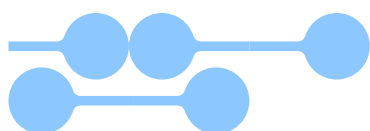
Levels of service

The Long-term Plan 2024–2034 outlines the decision-making responsibilities of local boards, as set out in legislation or allocated to the local boards. These responsibilities are grouped into local activities and described through levels of service statements. The following table summarises the local activities and levels of service for this local board area.

Local Activities	Level of service statements
<p>Local community services</p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Enable a range of choices to access community services and recreation opportunities.</p> <p><i>Provide opportunities for communities to lead and deliver their own initiatives. *</i></p> <p>Provide urban green spaces (local parks, paths and ngāhere(forest)) and access to the coast</p>
<p>Local planning and development</p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>Facilitate economic development opportunities and promote Auckland as a destination (<i>Support a strong economy. *</i>)</p>
<p>Local environmental management</p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>Protect, improve and minimise risks to the natural environments and cultural heritage.</p>
<p>Local governance</p> <p>Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>Lead Council Group response to partnership and participation of Māori in decision making and deliver Māori outcomes (<i>Respond to the needs and aspirations of mana whenua and Māori Communities. *</i>)</p>

* Levels of service statement from Local Board Agreement.

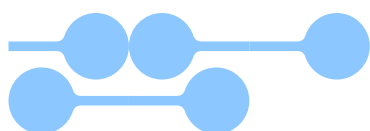
The statement of service provision, default levels of service statements, performance measures and performance targets from our last long-term plan can be found in section 2.6 in [volume 2 of the 10-Long-term Plan 2024-2034](#). The local board's performance measures and performance targets, can be found in the Kaipātiki Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Setting priorities and making ‘trade-offs’

The local board will use this plan to inform how it prioritises resources, services and activities in the local area over the next three years. In doing so, it will take into account rising costs, limited resources and changing community needs. When making financial decisions, the local board will:

- prioritise actions that most strongly contribute to achieving the intended outcomes and goals of this local board plan
- consider value for money when making decisions about local services and assets within its decision-making responsibilities
- consider advice on ways to increase funding for services, activities and facilities from sources other than rates where appropriate,
- consider advice on opportunities to work with other local boards and external partners, where this supports shared goals
- consider advice on the ongoing suitability, performance and community value of local assets.



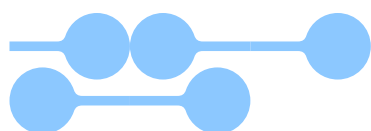
Tirohanga take pūtea whānui

Financial overview

The estimated costs shown in the table below for major service priorities are high-level, indicative only, and subject to change. These figures should not be relied upon as final and will be reviewed and updated through the Long-term Plan and Annual Plan processes.

\$ 000	2026/2027	Indicative 2027/2028	Indicative 2028/2029	Indicative 2029/2030
Operating funding				
General rates	18,353	18,857	19,294	19,677
Targeted rates	360	378	385	392
Fees and charges	5,669	5,834	6,005	6,181
Other revenue	540	667	679	691
Total operating funding	24,921	25,736	26,362	26,941
Operating expenditure				
Community services (Community)				
Libraries	2,517	2,567	2,619	2,671
Pools and Leisure	5,665	5,778	5,903	6,032
Maintenance	9,284	9,470	9,660	9,853
Utilities	3,315	2,617	2,284	2,347
Other community expenses	2,293	3,417	3,934	4,058
Local Environmental Management (Natural Environment)	364	372	381	391
Local Planning				
BIDs	360	378	385	392
Local Governance	1,122	1,137	1,197	1,197
Total operating expenditure	24,921	25,735	26,361	26,940
Net operating funding	0	0	0	0
Capital funding				
Increase in debt	9,773	15,378	8,547	8,717
Total capital funding	9,773	15,378	8,547	8,717
Capital expenditure				
Community services (Community)	9,773	15,378	8,547	8,717
LBP priority significant capital project – if applicable				
Total capital expenditure	9,773	15,378	8,547	8,717
Net capital funding	0	0	0	0

The local board's latest funding impact statement can be found in the Kaipātiki Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Ngā Mema o tō Poari ā-Rohe o Kaipātiki

Your Kaipātiki Local Board members



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Chairperson

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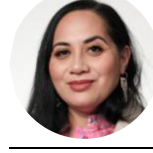
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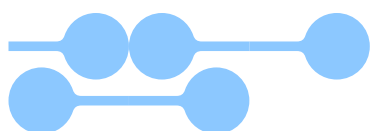
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