

Mihi

Nau mai e te Tai Whakarunga e te Tai Whakararo
Nau mai e te Tai Tūpuna o Rēhua,
o Te Moananui-o-Toi.
Nau mai ki Tāmaki i whakawhenuatia rā,
i ngā waitapu e rua nei arā ko te
Waitematā ko te Mānukanuka.
Koia i maea ake i te kōpū o Papatūānuku
e takoto mai nei,
kia tangihia tonuhia e Ranginui e tū iho nei.

He tātai whetū ki te rangi tū tonu He tātai tāngata ki te whenua, ngaro noa. E te iwi raro rā, whakarongo ake ki te tangi a te iwi e tū nei Hoki wairua mai, haere. Hoki ki te kainga tuturū kia au ai te moe.

Āpiti hono tātai hono, I te ao wairua, I te ao kikokiko nei hoki

Piki mai te mana, kake mai te mana Tau tonu rā ki te tahuna nui ki te tahuna roa o Tāmaki kia mihia nuitia e ngā pou me ngā whare wharau O te Kaunihera o Tāmakau Makaurau E Whakatau nei I a koutou ē....! Welcome, o tides from the north and south. Welcome, ancestral seas of Rēhua and of Toi. Welcome to Tāmaki – the land conferred by sacred right, born of the two sacred harbours: Waitematā and Mānukanuka-a-Hoturoa. You who emerged from the womb of Papatūānuku, lying here still, lamented continually

A genealogy of stars in the heavens endures, while the line of humanity on earth fades away. To those who have passed – listen to the cry of those who stand here now. Return in spirit, and go peacefully. Return to the eternal homeland, and rest.

by Ranginui above.

That which is bound remains joined, an unbroken line – in the realm of spirit and the realm of the living.

To the esteemed; ascend, climb and rise – to the broad and far-reaching shores of Tāmaki. That you may be received and acknowledged by the pou and the gathering places, by the people and the Council of Tāmaki Makaurau who welcome you all.



He kõrero whānui mõ ngā poari ā-rohe Local board overview



He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- Allocate local funding for services and projects that reflect the priorities and preferences of communities within the local board area.
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand. It is made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Aucklandwide issues while local boards are responsible for making decisions on local issues, activities and services. Local boards also provide input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

- 1. **Legislation** local boards are responsible for:
 - community engagement,
 - preparing local board plans,
 - agreeing and monitoring local board agreements,
 - communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
- 2. **Allocation of decision-making for non-regulatory activities** the Governing Body has allocated responsibility for decision-making on certain non-regulatory activities to local boards. This includes a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Refer to Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
- 3. **Delegation of decision-making responsibilities** the Governing Body may give responsibility for some regulatory activities to local boards, and Auckland Transport may give some decision-making responsibilities to local boards. Refer to Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the long-term plan. Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2023/2024 have been agreed between each local board and the Governing Body and are set out in Part 2.

▶ Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- 1. Local Community Services
- 2. Local Planning and Development
- 3. Local Environmental Management
- 4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2023/2024 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy 2025, funding for local boards is determined based on the following:

Operating funding (to maintain and operate assets and services, like libraries, pools and parks, as well as provide local programmes and initiatives) is made up of:

- fees and charges set by the local board and collected from local assets and services
- revenue from a targeted rate set by the Governing Body to fund local assets and services
- any other revenue including grants, donations, and sponsorships
- an allocation of general rates based on an equity formula

On top of this an allocation for governance services based on the number of elected members and associated administrative costs for each local board.

Capital funding (to renew and develop assets) for local boards is allocated to local boards based on an equity formula for local boards.

In addition to the identified operating and capital funding methods set out above, the Governing Body will provide operating and capital funding for specific items identified in Section 3.3 of the Local Board Funding Policy 2025, based on the assets and services in each local board area.

The total estimated funding allocation for all 21 local boards over the 2025/2026 financial year is shown in following tables. The budgets for each local board for the 2025/2026 financial year are included within the individual local board agreements in this volume.

Fairer funding

Local boards are responsible for the local services that strengthen Auckland communities, including parks, environmental initiatives, libraries, pools, arts, recreation centres, community halls, local programmes and events, as well as support for local community groups. The Governing Body approved a fairer funding approach for local boards in the Long-term Plan 2024-2034 (LTP). This will enable local boards to better respond to the needs of their communities.

This annual plan begins to address the funding imbalances between the 21 local boards by allocating available funding to local boards based on an 'equity formula'. This is calculated according to each local boards':

- population (80 per cent)
- levels of deprivation (15 per cent)
- land area (5 per cent).

To support a transition to this new approach, an additional \$35 million of operating funding and \$33 million of capital funding will be allocated to local boards in 2025/2026 as provided for in the LTP.

In early March 2025 it was signalled that due to increased repairs and maintenance and utilities costs, increased staffing levels to meet health and safety requirements, and revenue reductions across community facilities, local boards were facing shortfalls of around \$14 million from their funding levels indicated in the LTP.

Under the new fairer funding approach, local boards would usually need to address these types of cost increases from within their funding envelope by making decisions to increase revenue or reduce expenditure. However, 2025/2026 will be treated as a one-off transition year with funding for these cost increases addressed at a regional level.

The \$14 million operating shortfall and any other cost pressures relating to local activities will however need to be addressed by local boards in the Annual Plan 2026/2027 and subsequent years.

Work is underway to ensure local boards are supported by advice and improved financial information to resolve these challenges in the 2026/2027 financial year.

Gross capital expenditure for 2025/2026 by local board

\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 (\$000)	LTP 2025/2026 (\$000)	ANNUAL PLAN 2025/2026 (\$000)
100 - Albert-Eden	3,889	11,619	7,348
115 - Great Barrier	400	1,651	1,651
105 - Devonport-Takapuna	5,452	5,841	6,101
110 - Franklin	7,686	8,043	11,136
120 - Henderson-Massey	13,599	8,996	21,613
125 - Hibiscus and Bays	13,678	14,922	21,847
130 - Howick	7,757	10,782	10,332
135 - Kaipātiki	6,880	9,201	6,714
140 - Mangere-Otahuhu	6,455	10,127	9,730
145 - Manurewa	9,477	6,980	9,588
150 - Maungakiekie-Tāmaki	14,532	17,810	21,822
155 - Ōrākei	8,141	8,130	7,455
160 - Ōtara-Papatoetoe	6,247	8,538	8,538
165 - Papakura	3,903	6,351	5,734
170 - Puketāpapa	3,234	6,084	5,684
175 - Rodney	10,159	9,206	8,322
180 - Upper Harbour	13,204	19,734	6,911
185 - Waiheke	1,115	3,476	3,192
190 - Waitakere Ranges	2,339	4,846	4,846
195 - Waitematā	10,693	7,123	9,928
200 - Whau	8,097	30,680	23,802
Grand Total	156,937	210,140	212,294

Gross operating expenditure for 2025/2026 by local board

\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 (\$000)	LTP 2025/2026 (\$000)	ANNUAL PLAN 2025/2026 (\$000)
100 - Albert-Eden	16,405	20,588	23,860
115 - Great Barrier	2,504	3,679	4,032
105 - Devonport-Takapuna	16,700	17,249	17,011
110 - Franklin	18,141	22,183	25,028
120 - Henderson-Massey	33,760	34,966	37,528
125 - Hibiscus and Bays	25,727	27,820	29,198
130 - Howick	33,761	34,934	36,670
135 - Kaipātiki	21,351	24,220	26,579
140 - Mangere-Otahuhu	23,565	24,206	26,860
145 - Manurewa	18,439	24,846	27,623
150 - Maungakiekie-Tāmaki	19,366	20,936	22,666
155 - Ōrākei	16,529	18,074	19,835
160 - Ōtara-Papatoetoe	23,622	24,231	27,007
165 - Papakura	16,709	16,911	18,794
170 - Puketāpapa	10,692	13,502	14,902
175 - Rodney	17,108	25,442	27,219
180 - Upper Harbour	19,333	20,127	22,518
185 - Waiheke	6,126	7,260	7,714
190 - Waitakere Ranges	12,360	13,069	14,274
195 - Waitematā	34,685	35,967	39,204
200 - Whau	17,140	21,648	22,406
Grand Total	404,023	451,858	490,928

Budgets include interest and depreciation, and exclude corporate overheads.



Ngā pārongo me ngā whakaaetanga a ngā poari ā-rohe

Local board information



Te Poari ā-Rohe o Hibiscus and Bays

Hibiscus and Bays Local Board

He kōrero mai i te Heamana

Message from the Chairperson

Thank you to the 469 individuals, organisations and iwi who gave us feedback on the direction of our Local Board Agreement for 2025/2026. We are pleased that our plan is well supported and that it reflects our community's aspirations.

There is strong support for all or most of the six proposed priority areas that we want to focus on this financial year. The written feedback received provides us with valuable insight into what is most important to you and what you want to see achieved in our area in 2025/26.

There is particularly strong support for the local board to focus on:

- protecting our sea, soil and fresh water
- · developing and increasing the use of our parks and open spaces
- protecting our open spaces and public assets from, and adapting them to, the effects of climate change.

We will do this by prioritising investment into initiatives such as a 'Sport and Active Recreation Facilities Plan' and activities such as delivering essential cycling skills training in schools.

We will continue to invest in a range of freshwater restoration and education programmes and work towards completing the Mairangi Bay Reserves Management Plan variation and the Ōrewa Reserve Management Project.

We will also deliver projects in alignment with our new Hibiscus and Bays Local Board Play Plan.

You also told us that you support our local board, along with Upper Harbour Local Board, in contributing some funding to develop the future vision and plan for North Harbour Stadium and Domain Precinct. We will work together to deliver this work to ensure the future success of this important asset.

The local board is looking forward to progressing these focus areas on behalf of the community this financial year. Thank you to all the submitters who have helped guide our thinking.

Ngā mihi,

Alexis Poppelbaum JP

Chairperson Hibiscus and Bays Local Board

Althoppelbaun

Hibiscus and Bays Local Board area



Hibiscus and Bays Local Board Plan 2023

The Hibiscus and Bays Local Board Plan 2023 is a three-year plan that sets out what we want to achieve for the local board area. The plan aims to achieve the following outcomes:

Ō Tātou Tāngata

Our people

The voices of our community are heard, our youth thrive and everyone feels welcome. Our resilience networks enable us to be prepared for emergencies.

Tō Tātou Taiao

Our environment

Native birds, plants and animals thrive in an environment where pests are controlled. We have planned and designed our coastlines to be resilient to storms and the effects of climate change, our waterways and coastal areas are clean, and we minimise waste as we move to a circular economy.

Tō Tātou Hapori

Our community

In a word, vibrant. Our past is remembered, and our facilities cater for future needs. Our open spaces can be used by all, and we have an abundance of recreation facilities.

Ō Tātou Wāhi me Tō Tātou Ōhanga

Our places and economy

Our town centres are lively and dynamic, with a network of paths and cycleways that are as equally connected as our current roading network, all serving to create a safe, busy, and pleasant neighbourhoods.

The local board agreement outlined in this document reflects how we deliver on our plan through agreed activities in the 2025/2026 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader legal obligations to Māori.

To meet this commitment, we aim to deliver positive outcomes for Māori with initiatives that help maintain a harmonious relationship between the people, the land and the sea.

These initiatives include:

- supporting Ngāti Manuhiri, other mana whenua and mataawaka to use mātauranga Māori (Māori knowledge) to enrich the work of groups working to restore the land and the sea
- continuing to share stories about our local heritage, through adopting te reo Māori names for our parks and places, and making the historical stories from all peoples from this area more accessible, through signage
- engaging with our community, and in particular mana whenua, on the future recreational uses of both our undeveloped and established reserves and investigate affordable options for other informal recreation and play in these areas.

Hibiscus and Bays Local Board Agreement 2025/2026

Planned operating and capital spend in 2025/2026

Key areas of spend	Community services	Environmental services	Planning services	Governance	Total
Planned operating spend 2025/2026	\$26.1 million	\$687,000	\$1.1 million	\$1.2 million	\$29.2 million
Planned capital spend 2025/2026	\$21.8 million	-	-	-	\$21.8 million

Key activities areas

Funding priorities, key activities, key initiatives and key performance measures in the Hibiscus and Bays Local Board Local Board area are included for the following local activity areas:

- Local community services
- Local planning and development
- Local environmental management
- Local governance

Local Community Services

We support strong, diverse, and vibrant communities through libraries and literacy services, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$26.1 million and capital investment of \$21.8 million.

The key initiatives we have planned for 2025/2026 include:

- supporting the development and increased use of our local parks, reserves and sports fields by making them accessible for people of all abilities, ages and socio-economic backgrounds to enjoy and by providing a range of leisure and recreation activities
- supporting the youth networks in our area to help our rangitahi (young people) thrive and have their voices heard and considered in local board decision-making.

These local community service activities and initiatives contribute towards achieving the following outcomes in the Hibiscus and Bays Local Board Plan:

- Outcome 1: Our people
- Outcome 3: Our community

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026		
Enable a range of choices to access community services	Enable a range of choices to access community services and recreation opportunities				
Number of visits to library facilities ¹	627,827	581,000	647,000		
Percentage of time physical library services are accessible to the community	New measure	100%	100%		
Number of visits to pool and leisure centres ²	New measure	511,000	731,000		
Percentage of time main pool and leisure centre services are accessible to the community	New measure	95%	96%		
Percentage of local community facility components that are not in poor or very poor condition ³	New measure	83%	95%		
Number of local community events delivered	New measure	11	11		
Number of activities and events delivered which support local communities to be physically active ⁴	New measure	50	130		
Provide opportunities for communities to lead and deliver their own initiatives					
Number of partner organisations and groups funded to deliver placemaking activities	New measure	25	25		
Provide urban green spaces (local parks, paths and Ngahere) and access to the coast					
Percentage of local parks, facilities and spaces meeting maintenance quality standards	New measure	90%	90%		
Percentage of local open space asset components that are not in poor or very poor condition ³	New measure	96%	95%		
Number of trees planted in the Urban Ngahere programme	New measure	37	40		

Opening hours for East Coast Bays library are intended to increase for 2025/2026, and the target in 2025/2026 includes an increase for this change

Local planning and development

Local planning and development activities includes supporting local town centres and communities to thrive, through town centre plans and development, business improvement districts, and heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$1.1 million.

The key initiatives we have planned for 2025/2026 include:

• encouraging local business associations to continue supporting business development. This will contribute to safer, more vibrant and attractive town centres that continue to meet the changing needs of our residents.

These local planning and development activities and key initiatives contribute towards achieving the following outcome in the Hibiscus and Bays Local Board Plan:

• Outcome 4: Our places and economy

²There are no intended service level changes to pools and leisure centres, the target has been reviewed and set against forecasted 2024/2025 visitation numbers.

³The target is based on the forecasted 2025/2026 asset condition which is determined by the condition and age-based asset deterioration model.

⁴The target has changed compared to prior year due to changes in the local board's investment allocation in line with their priorities through the annual work programme

Levels of service and key performance measures

Performance measure	Actual 2023/2024		Annual plan Target 2025/2026
Support a strong local economy			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

Local environmental management

We support healthy ecosystems and sustainability through local board-funded initiatives like planting, pest control, stream and water quality enhancements, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$687,000.

The key initiatives we have planned for 2025/2026 include:

- supporting further protection of our sea, soil and fresh water from contamination and sedimentation through:
 - o restoring the natural environment
 - uncovering underground streams (daylighting)
 - o partnering with our environmental restoration volunteer groups
- investing in initiatives and activities that protect reserves, parks and public assets from, and adapt them to, the effects of climate change, including the Urban Ngahere (Forest) Strategy and progressing the variation to the Mairangi Bay Beach Reserves Management Plan.

These environmental management activities and key initiatives contribute towards achieving the following outcome in the Hibiscus and Bays Local Board Plan:

Outcome 2: Our environment

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Protect, improve and minimise risks to the natural en	vironments and cultu	ral heritage	
Number of planting events for biodiversity enhancement⁵	New measure	2	3
Volunteer time undertaking animal and/or plant pest control (in hours) ⁶	New measure	150	13,700

⁵ This measure includes planting events through council's sustainability and healthy waters teams, however the local board also supports biodiversity enhancement planting through other environmental initiatives. The target has changed compared to prior year due to changes in the local board's investment allocation in line with their priorities through the annual work programme

⁶Due to a clerical error the 2024/2025 target was incorrectly set too low and did not reflect the correct level of volunteer hours anticipated for undertaking animal and/or plant pest control.

Local governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, developing local board plans, agreements and work programmes, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is \$1.2 million.

The main initiative we have planned for 2025/2026 includes:

developing a vision and plan for the future of North Harbour Stadium and Precinct, including its
governance, operation, ownership, funding and management (this work will be part funded by the
Upper Harbour Local Board).

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Respond to the needs and aspirations of mana whenua	and Māori communit	ies	
Number of local activities that deliver moderate to high outcomes for Māori as outlined in Kia Ora Tāmaki Makaurau (now Tāmaki Ora) (Auckland Council's Māori outcomes framework).	New measure	Set baseline	Set baseline

⁷¹A baseline will be established after measuring the activities delivered in 2024/2025 against the council's Māori outcomes framework to inform target setting in future years.

Funding impact statement

This prospective funding impact statement explains how the council will fund local activities in the Hibiscus and Bays Local Board area and how we plan to use these funds.

We have prepared the statement to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2025 to 30 June 2026.

\$000 Financial year ending 30 June	Long-term plan 2024/2025	Annual Plan 2025/2026
Sources of operating funding:		
General rates, UAGCs, rates penalties	22,190	25,647
Targeted rates	1,086	1,139
Subsidies and grants for operating purposes	76	76
Fees and charges	5,339	5,651
Local authorities fuel tax, fines, infringement fees and other receipts	95	46
Total operating funding	28,787	32,559
Applications of operating funding:		
Payment to staff and suppliers	22,963	26,376
Finance costs	2,395	2,582
Internal charges and overheads applied	3,213	3,441
Other operating funding applications	0	0
Total applications of operating funding	28,570	32,399
Surplus (deficit) of operating funding	217	160
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	13,461	21,687
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	13,461	21,687
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	579	313
- to improve the level of service	599	677
- to replace existing assets	12,500	20,857
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	13,678	21,847
Surplus (deficit) of capital funding	(217)	(160)
	0	0
Funding balance	0	•

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibility or funding for but recognises the value it will add to the local community.

The key initiatives that the local board advocated for as part of the annual plan were:

Initiative	Description
Our people	Advocate and actively broker better connections for all other decision makers and agencies working with our people. We are calling for better collaboration and communication, to build trust and better outcomes for all; especially in key areas where multiple jurisdictions occur such as homelessness, housing, transport, and marine fisheries.
Our environment	Advocate to central government to ensure that Tīkapa Moana o Hauraki / Hauraki Gulf is protected from overfishing and degradation, and restoration projects are supported and funded.
	Advocate to the Governing Body for continued use of the Water Quality Targeted Rate to strengthen coastal and marine protection, around sedimentation into receiving environments particularly the Hauraki Gulf.
Our places and economy	Advocate to Auckland Transport for increased and improved public transport options and routes for all residents of the local board from Waiwera to Campbells Bay and out to Gulf Harbour, that includes services at weekends and nights.
	Advocate to Auckland Transport to prioritise and fund the delivery of the upgrade of Vaughans Road and Okura River Road, to ensure a safe alternative travel option to connect the surrounding communities.
	Advocate to the Auckland Council for changes to the procurement policy to allow for greater flexibility to ensure increased use of local businesses, and more consideration of local boards views in decision-making over major sub regional contracts – such as the full facilities contracts.

Appendix B: How to contact your local board

Local boards enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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- visit www.aucklandcouncil.govt.nz
- phone 09 301 0101.

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