Te Mahere ā-Tau 2025/2026

ANNUAL PLAN 2025/2026

Volume 2 Extract: Local Board Information and Agreements

Mihi

Nau mai e te Tai Whakarunga e te Tai Whakararo
Nau mai e te Tai Tūpuna o Rēhua,
o Te Moananui-o-Toi.
Nau mai ki Tāmaki i whakawhenuatia rā,
i ngā waitapu e rua nei arā ko te
Waitematā ko te Mānukanuka.
Koia i maea ake i te kōpū o Papatūānuku
e takoto mai nei,
kia tangihia tonuhia e Ranginui e tū iho nei.

He tātai whetū ki te rangi tū tonu
He tātai tāngata ki te whenua, ngaro noa.
E te iwi raro rā, whakarongo ake ki
te tangi a te iwi e tū nei
Hoki wairua mai, haere. Hoki ki te kainga
tuturū kia au ai te moe.

Āpiti hono tātai hono,
I te ao wairua, I te ao kikokiko nei hoki

Piki mai te mana, kake mai te mana
Tau tonu rā ki te tahuna nui ki te tahuna roa o Tāmaki
kia mihia nuitia e ngā pou me ngā whare wharau
O te Kaunihera o Tāmakau Makaurau
E Whakatau nei I a koutou ē....!

Welcome, o tides from the north and south.
Welcome, ancestral seas of Rēhua and of Toi.
Welcome to Tāmaki – the land conferred by sacred
right, born of the two sacred harbours: Waitematā
and Mānukanuka-a-Hoturoa.
You who emerged from the womb of Papatūānuku,
lying here still, lamented continually
by Ranginui above.

A genealogy of stars in the heavens endures,
while the line of humanity on earth fades away.
To those who have passed –
listen to the cry of those who stand here now.
Return in spirit, and go peacefully.
Return to the eternal homeland, and rest.

That which is bound remains joined, an unbroken line
– in the realm of spirit and the realm of the living.

To the esteemed; ascend, climb and rise –
to the broad and far-reaching shores of Tāmaki.
That you may be received and acknowledged
by the pou and the gathering places,
by the people and the Council of Tāmaki Makaurau
who welcome you all.

1

He kōrero whānui mō ngā poari ā-rohe

Local board overview

▲ Matheson Bay, Rodney

He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL

The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.

21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- Allocate local funding for services and projects that reflect the priorities and preferences of communities within the local board area.
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand. It is made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for making decisions on local issues, activities and services. Local boards also provide input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for:
   - community engagement,
   - preparing local board plans,
   - agreeing and monitoring local board agreements,
   - communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated responsibility for decision-making on certain non-regulatory activities to local boards. This includes a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Refer to Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may give responsibility for some regulatory activities to local boards, and Auckland Transport may give some decision-making responsibilities to local boards. Refer to Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

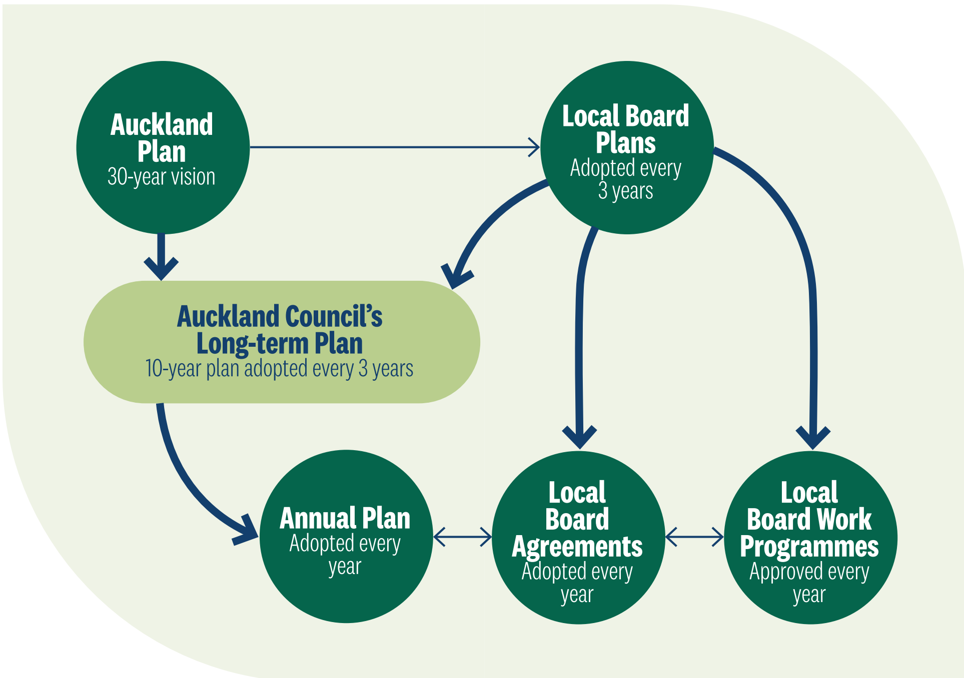
Local board plans are strategic documents that set the direction for local boards and also inform the long-term plan. Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2023/2024 have been agreed between each local board and the Governing Body and are set out in Part 2.

▶ Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2023/2024 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy 2025, funding for local boards is determined based on the following:

Operating funding (to maintain and operate assets and services, like libraries, pools and parks, as well as provide local programmes and initiatives) is made up of:

- fees and charges set by the local board and collected from local assets and services
- revenue from a targeted rate set by the Governing Body to fund local assets and services
- any other revenue including grants, donations, and sponsorships
- an allocation of general rates based on an equity formula

On top of this an allocation for governance services based on the number of elected members and associated administrative costs for each local board.

Capital funding (to renew and develop assets) for local boards is allocated to local boards based on an equity formula for local boards.

In addition to the identified operating and capital funding methods set out above, the Governing Body will provide operating and capital funding for specific items identified in Section 3.3 of the Local Board Funding Policy 2025, based on the assets and services in each local board area.

The total estimated funding allocation for all 21 local boards over the 2025/2026 financial year is shown in following tables. The budgets for each local board for the 2025/2026 financial year are included within the individual local board agreements in this volume.

Fairer funding

Local boards are responsible for the local services that strengthen Auckland communities, including parks, environmental initiatives, libraries, pools, arts, recreation centres, community halls, local programmes and events, as well as support for local community groups. The Governing Body approved a fairer funding approach for local boards in the Long-term Plan 2024-2034 (LTP). This will enable local boards to better respond to the needs of their communities.

This annual plan begins to address the funding imbalances between the 21 local boards by allocating available funding to local boards based on an 'equity formula'. This is calculated according to each local boards':

- population (80 per cent)
- levels of deprivation (15 per cent)
- land area (5 per cent).

To support a transition to this new approach, an additional $35 million of operating funding and $33 million of capital funding will be allocated to local boards in 2025/2026 as provided for in the LTP.

In early March 2025 it was signalled that due to increased repairs and maintenance and utilities costs, increased staffing levels to meet health and safety requirements, and revenue reductions across community facilities, local boards were facing shortfalls of around $14 million from their funding levels indicated in the LTP.

Under the new fairer funding approach, local boards would usually need to address these types of cost increases from within their funding envelope by making decisions to increase revenue or reduce expenditure. However, 2025/2026 will be treated as a one-off transition year with funding for these cost increases addressed at a regional level.

The $14 million operating shortfall and any other cost pressures relating to local activities will however need to be addressed by local boards in the Annual Plan 2026/2027 and subsequent years.

Work is underway to ensure local boards are supported by advice and improved financial information to resolve these challenges in the 2026/2027 financial year.

Gross capital expenditure for 2025/2026 by local board

$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 ($000)	LTP 2025/2026 ($000)	ANNUAL PLAN 2025/2026 ($000)
100 - Albert-Eden	3,889	11,619	7,348
115 - Great Barrier	400	1,651	1,651
105 - Devonport-Takapuna	5,452	5,841	6,101
110 - Franklin	7,686	8,043	11,136
120 - Henderson-Massey	13,599	8,996	21,613
125 - Hibiscus and Bays	13,678	14,922	21,847
130 - Howick	7,757	10,782	10,332
135 - Kaipātiki	6,880	9,201	6,714
140 - Mangere-Otahuhu	6,455	10,127	9,730
145 - Manurewa	9,477	6,980	9,588
150 - Maungakiekie-Tāmaki	14,532	17,810	21,822
155 - Ōrākei	8,141	8,130	7,455
160 - Ōtara-Papatoetoe	6,247	8,538	8,538
165 - Papakura	3,903	6,351	5,734
170 - Puketāpapa	3,234	6,084	5,684
175 - Rodney	10,159	9,206	8,322
180 - Upper Harbour	13,204	19,734	6,911
185 - Waiheke	1,115	3,476	3,192
190 - Waitakere Ranges	2,339	4,846	4,846
195 - Waitematā	10,693	7,123	9,928
200 - Whau	8,097	30,680	23,802
Grand Total	**156,937**	**210,140**	**212,294**

Gross operating expenditure for 2025/2026 by local board

$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 ($000)	LTP 2025/2026 ($000)	ANNUAL PLAN 2025/2026 ($000)
100 - Albert-Eden	16,405	20,588	23,860
115 - Great Barrier	2,504	3,679	4,032
105 - Devonport-Takapuna	16,700	17,249	17,011
110 - Franklin	18,141	22,183	25,028
120 - Henderson-Massey	33,760	34,966	37,528
125 - Hibiscus and Bays	25,727	27,820	29,198
130 - Howick	33,761	34,934	36,670
135 - Kaipātiki	21,351	24,220	26,579
140 - Mangere-Otahuhu	23,565	24,206	26,860
145 - Manurewa	18,439	24,846	27,623
150 - Maungakiekie-Tāmaki	19,366	20,936	22,666
155 - Ōrākei	16,529	18,074	19,835
160 - Ōtara-Papatoetoe	23,622	24,231	27,007
165 - Papakura	16,709	16,911	18,794
170 - Puketāpapa	10,692	13,502	14,902
175 - Rodney	17,108	25,442	27,219
180 - Upper Harbour	19,333	20,127	22,518
185 - Waiheke	6,126	7,260	7,714
190 - Waitakere Ranges	12,360	13,069	14,274
195 - Waitematā	34,685	35,967	39,204
200 - Whau	17,140	21,648	22,406
Grand Total	**404,023**	**451,858**	**490,928**

Budgets include interest and depreciation, and exclude corporate overheads.

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Ngā pārongo me ngā whakaaetanga a ngā poari ā-rohe

Local board information

▲ Walking the Clevedon Trails

Te Poari ā-Rohe o Howick

Howick Local Board

He kōrero mai i te Heamana

Message from the Chair

Thank you to everyone who responded to our consultation. Your feedback has helped us shape this plan for the coming year that will help deliver for our communities. This is our second year of our Howick Local Board Plan 2023, and we continue to make good progress on implementing the three-year strategy.

We're pleased that funding has been allocated this year to progress the long-awaited Flat Bush Community Centre and Library, and the Pool and Leisure Centre. As our number one priority but beyond our ability to fund as a board, we've been tirelessly advocating on behalf of our community, and we're pleased that it is now moving forward. However, even with this funding, delivery of these critical facilities is still some years away so we're exploring ways to accelerate delivery of both.

We heard loud and clear throughout the consultation that the public want us to focus on delivering value in a cost-effective way. Through partnerships we'll be more innovative and responsive while building capacity and capability of our community organisations. Recent additions like our first Howick Play Plan provide us options to deliver more within our constrained budgets.

Tackling the challenges of environmental protection and restoration remains a high priority, and we're improving how we measure and report on our successes. Targeted monitoring of water quality and pollution will help ensure our investment is achieving the outcomes our awa (waterways) need.

While our Local Board Agreement covers our full budget allocation, we only have full discretion over a sub-set of the funding allocated to us (approximately $3.3 million). The remainder is challenging to influence because of contractual arrangements, a need for increased advice, or are not addressable (such meeting regional minimum service levels, and indirect costs such as interest and depreciation).

Ngā mihi,

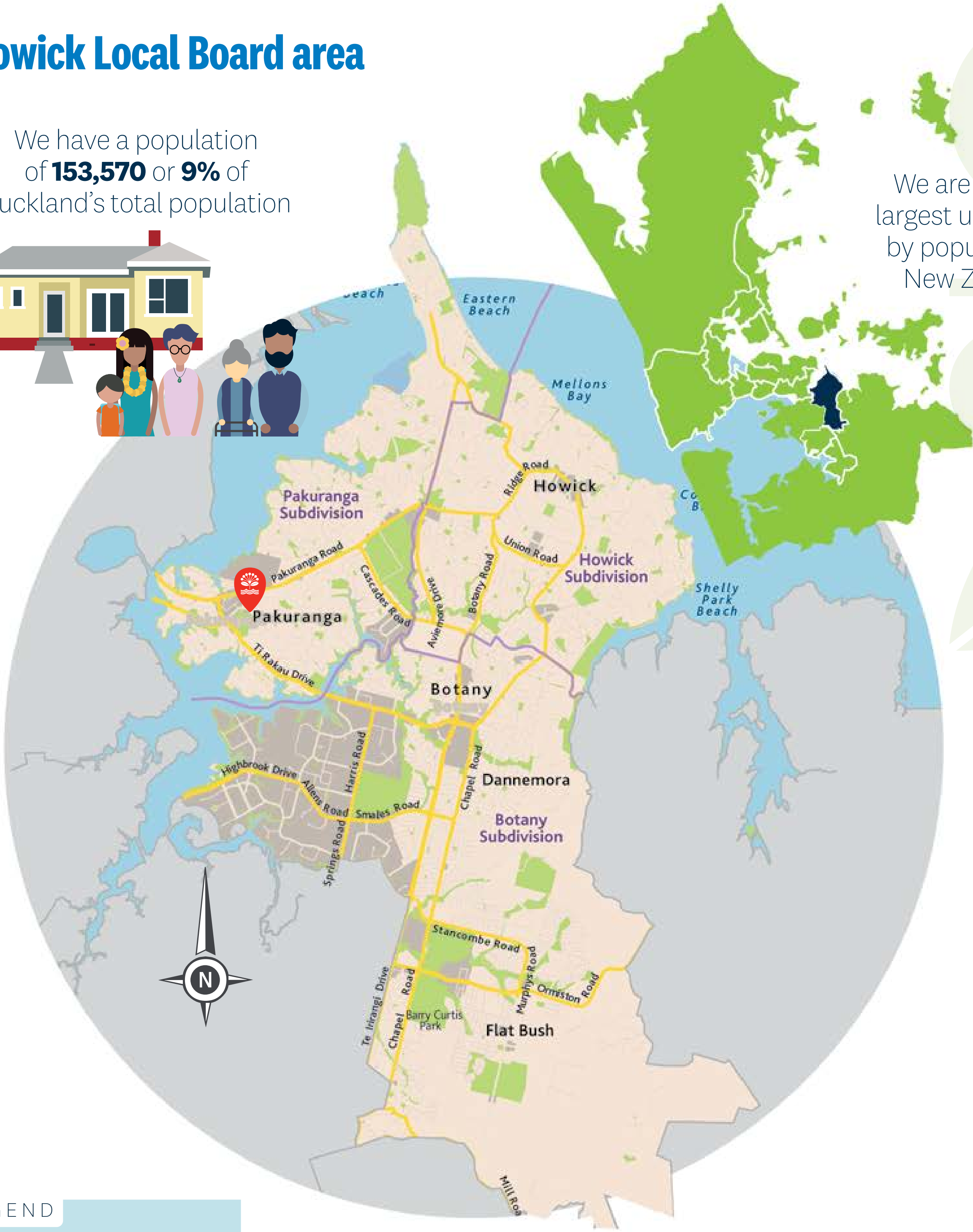
Damian Light

Chair Howick Local Board

Howick Local Board area

We have a population of **153,570** or **9%** of Auckland's total population

We are the **5th** largest urban area by population in New Zealand



LEGEND

- Local board office
- Subdivision boundary
- Public open space (Unitary Plan)
- Railway
- Arterial road
- Medium road
- Minor road

We are home to **266** local parks, **14** sports parks, **4** libraries, **4** recreation centres, **7** community halls and houses

Data sources: Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)

Howick Local Board Plan 2023

The Howick Local Board Plan 2023 is a three-year plan that sets out what we want to achieve for the local board area. The plan aims to achieve the following outcomes:

Ō Tātou Tāngata

Our people

Supporting people in our diverse communities to be strong, resilient, inclusive and healthy, and who actively participate to make our area a wonderful, safe place to live, work and play.

Tō Tātou Taiao

Our environment

Protecting our natural environment to ensure the world we pass on to future generations has been well looked after and nourished.

Tō Tātou Hapori

Our community

Supporting community participation with our services and facilities and maintain them in such a way as to efficiently provide maximum benefit for our area.

Ō Tātou Wāhi

Our places

Supporting our growth, development and transport by promoting vibrant town centres, better, more accessible public transport and greater connectivity with schools, key community facilities and transport hubs.

Tā Tātou Ōhanga

Our economy

Supporting our economic recovery by promoting local businesses, Business Improvement Districts, facilitating local youth employment and increasing tourism opportunities and visitor numbers.

The local board agreement outlined in this document reflects how we deliver on our plan through agreed activities in the 2025/2026 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader legal obligations to Māori.

To honour its commitment to Māori, the Howick Local Board Plan is focused on delivering meaningful and positive outcomes for Māori communities. This includes initiatives that strengthen Māori identity and culture, enhance Māori wellbeing, and support active Māori participation in local decision-making, in alignment with the Kia Ora Tāmaki Makaurau (now Tāmaki Ora) framework. Key initiatives include:

- strengthening relationships with mana whenua and seeking opportunities to work with iwi to deliver positive outcomes for the Māori community
- working with iwi on significant projects, such as iwi-led restoration of Te Naupata/Musick Point
- working with Ngāi Tai ki Tāmaki on biosecurity and conservation activities in their rohe (area)
- improving the visibility of Māori identity in parks and public spaces by naming or renaming sites and using interpretive signage that tell local heritage stories
- encouraging the use of mana whenua design elements in parks and community facilities
- promoting the use of te reo Māori in public spaces
- supporting events and activities of cultural importance to Māori.

Howick Local Board Agreement 2025/2026

Planned operating and capital spend in 2025/2026

Key areas of spend	Community services	Environmental services	Planning services	Governance	Total
Planned operating spend 2025/2026	$33.9 million	$783,000	$837,000	$1.2 million	$36.7 million
Planned capital spend 2025/2026	$10.3 million	-	-	-	$10.3 million

Key activity areas

Funding priorities, key activities, key initiatives and key performance measures in the Howick Local Board area are included for the following local activity areas:

- Local community services
- Local planning and development
- Local environmental management
- Local governance

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy services, arts and culture, parks, sport and recreation, and events delivered by council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of $33.9 million and capital investment of $10.3 million.

The key initiatives we have planned for 2025/2026 include:

- make local parks and open spaces welcoming and vibrant for everyone with programmes and events
- support youth development through the Te Taiwhanga Taiohi youth space, Howick Youth Council and local youth initiatives
- continue to support various initiatives to help build community resilience and improve social connections
- continue to support healthy, active lifestyles in the community through play, recreation and sport.

These local community services and key initiatives contribute towards achieving the following outcomes in the Howick Local Board Plan:

- Outcome 1: Our community
- Outcome 2: Our people
- Outcome 3: Our places

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Enable a range of choices to access community services and recreation opportunities			
Number of visits to library facilities	883,418	823,000	823,000
Percentage of time physical library services are accessible to the community	New measure	100%	100%
Number of visits to Pool and Leisure Centres[1]	New measure	923,000	1,016,000
Percentage of time main Pool and Leisure Centre services are accessible to the community	New measure	95%	96%
Percentage of local community facility asset components that are not in poor or very poor condition[2]	New measure	82%	91%
Number of local community events delivered[3]	New measure	4	12
Number of activities and events delivered which support local communities to be physically active	New measure	75	75
Provide opportunities for communities to lead and deliver their own initiatives			
Number of partner organisations supported to sustain their governance capacity and capability	New measure	15	15
Provide urban green spaces (local parks, paths and Ngahere) and access to the coast			
Percentage of local parks, facilities and spaces meeting maintenance quality standards.	New measure	90%	90%
Percentage of local open space asset components that are not in poor or very poor condition[2]	New measure	94%	86%

[1]There are no intended service level changes to pools and leisure centres, the target has been reviewed and set against forecasted 2024/2025 visitation numbers.

[2]The target is based on the forecasted 2025/2026 asset condition which is determined by the condition and age-based asset deterioration model

[3]The target has changed compared to prior year due to changes in the local board's investment allocation in line with their priorities through the annual work programme

Local planning and development

Local planning and development activities includes supporting local town centres and communities to thrive, through town centre plans and development, business improvement districts, and heritage plans and initiatives.

Our annual operating budget to deliver these activities is $837,000.

The key initiatives we have planned for 2025/2026 include:

- achieve our community goals through the Thriving Communities Strategic Action Plan
- investigate options to grow the Howick Village Business Improvement District (BID)
- investigate opportunities to enable a review and refresh of the Howick Tourism Plan.

These local planning and development activities, including the key initiatives contribute towards achieving the following outcomes in the Howick Local Board Plan:

- Outcome 1: Our people
- Outcome 2: Our economy

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Support a strong local economy			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

Local environmental management

We support healthy ecosystems and sustainability through local board-funded initiatives like planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is $783,000.

The key initiatives we have planned for 2025/2026 include:

- provide ongoing support for schools through the Howick Schools Sustainable Communities Programme to teach students how to reduce waste and about the affects waste has on climate change.
- fund the role of an advisor to carry out the monitoring and reporting of regulatory breaches, including illegal dumping, and engaging with builders and developers to promote waste minimization and reduce landfill disposal in Flat Bush.
- continue to help restore our streams and support the community to get involved with activities like planting, weed management and monitoring the health of local ecosystems.
- continue to support educational and hands-on conservation activities led by schools, communities and iwi to help manage pest animals and plants.

These local environmental management activities and key initiatives contribute towards achieving the following outcome in the Howick Local Board Plan:

- Outcome 1: Our environment

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Protect, improve and minimise risks to the natural environments and cultural heritage			
Number of events in stream enhancement programmes	New measure	9	9
Rounds of pest control carried out in key areas	New measure	9	9

Local governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, developing local board plans, agreements and work programmes, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is $1.2 million.

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Respond to the needs and aspirations of mana whenua and Māori communities			
Number of local activities that deliver moderate to high outcomes for Māori as outlined in Kia Ora Tāmaki Makaurau (now Tāmaki Ora) (Auckland Council's Māori outcomes framework).	New measure	Set baseline	Set baseline

Funding impact statement

This prospective funding impact statement explains how the council will fund local activities in the Howick Local Board area and how we plan to use these funds.

We have prepared the statement to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2025 to 30 June 2026.

$000 Financial year ending 30 June	Long-term plan 2024/2025	Annual Plan 2025/2026
Sources of operating funding:		
General rates, UAGCs, rates penalties	31,694	35,343
Targeted rates	802	821
Subsidies and grants for operating purposes	131	93
Fees and charges	4,154	3,723
Local authorities fuel tax, fines, infringement fees and other receipts	655	671
Total operating funding	**37,436**	**40,651**
Applications of operating funding:		
Payment to staff and suppliers	28,824	31,754
Finance costs	4,055	4,380
Internal charges and overheads applied	4,030	4,128
Other operating funding applications	0	0
Total applications of operating funding	**36,909**	**40,262**
Surplus (deficit) of operating funding	**527**	**389**
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	7,230	9,943
Gross proceeds from sale of assets	0	0
0Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	**7,230**	**9,943**
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	246	380
- to improve the level of service	830	1,281
- to replace existing assets	6,681	8,672
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	**7,757**	**10,332**
Surplus (deficit) of capital funding	**(527)**	**(389)**
Funding balance	**0**	**0**

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibility or funding for but recognises the value it will add to the local community.

The key initiatives that the local board advocated for as part of the annual plan were:

Initiative	Description
Flat Bush Community Centre and Library	The Flat Bush Community Centre and Library remains our top priority. We are grateful for the funding already allocated, but we urge that this project be fast-tracked. The Flat Bush community is in urgent need of this facility and has waited a long time for it.

Boost regional funding to restore beaches and combat coastal erosion	Advocate to the Governing Body for increased regional funding to:
	• restore our beaches
	• address the effects of erosion on our coastline due to:
	  o climate change
	  o rising sea levels
	  o severe weather
	  o human interventions.

Championing the health and resilience of The Tāmaki Estuary and Manukau Harbour	For the Governing Body to: • support and promote the health, water quality and status of the Tāmaki Estuary and Manukau Harbour • provide sufficient resources and organisational structures similar to those already provided for the Manukau Harbour.
Enhanced compliance & enforcement	Advocate to the Governing Body to: • provide increased compliance and enforcement through regional wardens • enable local boards to contribute operational funding above the regional level for local areas.

Appendix B: How to contact your local board

Local boards enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

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Bo Burns
Deputy Chairperson
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Katrina Bungard
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Mike Turinsky
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Peter Young, JP
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Email **howicklocalboard@aucklandcouncil.govt.nz** to contact Howick Local Board.

For further information:

- visit **www.aucklandcouncil.govt.nz**
- phone 09 301 0101.

To access local board meetings, agendas and minutes, visit Local board meeting schedules: www.aucklandcouncil.govt.nz > About Auckland Council > How Auckland Council works > Meetings of council bodies > Local board meeting schedules.

Auckland Council
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