Te Mahere ā-Tau 2025/2026

ANNUAL PLAN 2025/2026

Volume 2 Extract: Local Board Information and Agreements

Mihi

Nau mai e te Tai Whakarunga e te Tai Whakararo
Nau mai e te Tai Tūpuna o Rēhua,
o Te Moananui-o-Toi.
Nau mai ki Tāmaki i whakawhenuatia rā,
i ngā waitapu e rua nei arā ko te
Waitematā ko te Mānukanuka.
Koia i maea ake i te kōpū o Papatūānuku
e takoto mai nei,
kia tangihia tonuhia e Ranginui e tū iho nei.

He tātai whetū ki te rangi tū tonu
He tātai tāngata ki te whenua, ngaro noa.
E te iwi raro rā, whakarongo ake ki
te tangi a te iwi e tū nei
Hoki wairua mai, haere. Hoki ki te kainga
tuturū kia au ai te moe.

Āpiti hono tātai hono,
I te ao wairua, I te ao kikokiko nei hoki

Piki mai te mana, kake mai te mana
Tau tonu rā ki te tahuna nui ki te tahuna roa o Tāmaki
kia mihia nuitia e ngā pou me ngā whare wharau
O te Kaunihera o Tāmakau Makaurau
E Whakatau nei I a koutou ē....!

Welcome, o tides from the north and south.
Welcome, ancestral seas of Rēhua and of Toi.
Welcome to Tāmaki – the land conferred by sacred
right, born of the two sacred harbours: Waitematā
and Mānukanuka-a-Hoturoa.
You who emerged from the womb of Papatūānuku,
lying here still, lamented continually
by Ranginui above.

A genealogy of stars in the heavens endures,
while the line of humanity on earth fades away.
To those who have passed –
listen to the cry of those who stand here now.
Return in spirit, and go peacefully.
Return to the eternal homeland, and rest.

That which is bound remains joined, an unbroken line
– in the realm of spirit and the realm of the living.

To the esteemed; ascend, climb and rise –
to the broad and far-reaching shores of Tāmaki.
That you may be received and acknowledged
by the pou and the gathering places,
by the people and the Council of Tāmaki Makaurau
who welcome you all.

1

He kōrero whānui mō ngā poari ā-rohe

Local board overview

▲ Matheson Bay, Rodney

He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL

The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.

21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- Allocate local funding for services and projects that reflect the priorities and preferences of communities within the local board area.
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand. It is made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for making decisions on local issues, activities and services. Local boards also provide input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for:
   - community engagement,
   - preparing local board plans,
   - agreeing and monitoring local board agreements,
   - communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated responsibility for decision-making on certain non-regulatory activities to local boards. This includes a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Refer to Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may give responsibility for some regulatory activities to local boards, and Auckland Transport may give some decision-making responsibilities to local boards. Refer to Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

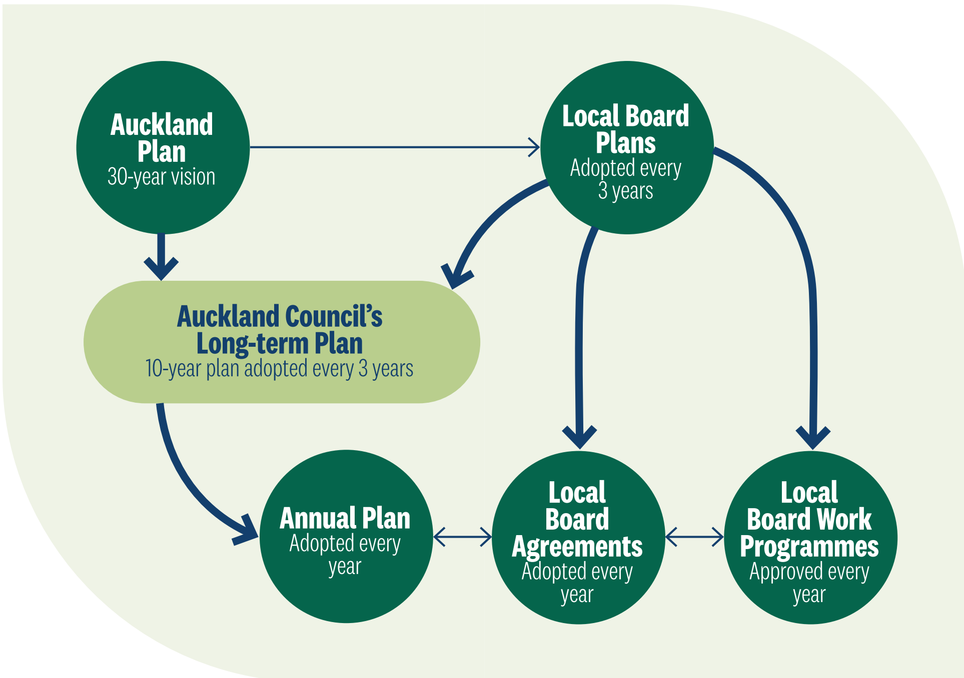
Local board plans are strategic documents that set the direction for local boards and also inform the long-term plan. Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2023/2024 have been agreed between each local board and the Governing Body and are set out in Part 2.

▶ Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2023/2024 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy 2025, funding for local boards is determined based on the following:

Operating funding (to maintain and operate assets and services, like libraries, pools and parks, as well as provide local programmes and initiatives) is made up of:

- fees and charges set by the local board and collected from local assets and services
- revenue from a targeted rate set by the Governing Body to fund local assets and services
- any other revenue including grants, donations, and sponsorships
- an allocation of general rates based on an equity formula

On top of this an allocation for governance services based on the number of elected members and associated administrative costs for each local board.

Capital funding (to renew and develop assets) for local boards is allocated to local boards based on an equity formula for local boards.

In addition to the identified operating and capital funding methods set out above, the Governing Body will provide operating and capital funding for specific items identified in Section 3.3 of the Local Board Funding Policy 2025, based on the assets and services in each local board area.

The total estimated funding allocation for all 21 local boards over the 2025/2026 financial year is shown in following tables. The budgets for each local board for the 2025/2026 financial year are included within the individual local board agreements in this volume.

Fairer funding

Local boards are responsible for the local services that strengthen Auckland communities, including parks, environmental initiatives, libraries, pools, arts, recreation centres, community halls, local programmes and events, as well as support for local community groups. The Governing Body approved a fairer funding approach for local boards in the Long-term Plan 2024-2034 (LTP). This will enable local boards to better respond to the needs of their communities.

This annual plan begins to address the funding imbalances between the 21 local boards by allocating available funding to local boards based on an 'equity formula'. This is calculated according to each local boards':

- population (80 per cent)
- levels of deprivation (15 per cent)
- land area (5 per cent).

To support a transition to this new approach, an additional $35 million of operating funding and $33 million of capital funding will be allocated to local boards in 2025/2026 as provided for in the LTP.

In early March 2025 it was signalled that due to increased repairs and maintenance and utilities costs, increased staffing levels to meet health and safety requirements, and revenue reductions across community facilities, local boards were facing shortfalls of around $14 million from their funding levels indicated in the LTP.

Under the new fairer funding approach, local boards would usually need to address these types of cost increases from within their funding envelope by making decisions to increase revenue or reduce expenditure. However, 2025/2026 will be treated as a one-off transition year with funding for these cost increases addressed at a regional level.

The $14 million operating shortfall and any other cost pressures relating to local activities will however need to be addressed by local boards in the Annual Plan 2026/2027 and subsequent years.

Work is underway to ensure local boards are supported by advice and improved financial information to resolve these challenges in the 2026/2027 financial year.

Gross capital expenditure for 2025/2026 by local board

$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 ($000)	LTP 2025/2026 ($000)	ANNUAL PLAN 2025/2026 ($000)
100 - Albert-Eden	3,889	11,619	7,348
115 - Great Barrier	400	1,651	1,651
105 - Devonport-Takapuna	5,452	5,841	6,101
110 - Franklin	7,686	8,043	11,136
120 - Henderson-Massey	13,599	8,996	21,613
125 - Hibiscus and Bays	13,678	14,922	21,847
130 - Howick	7,757	10,782	10,332
135 - Kaipātiki	6,880	9,201	6,714
140 - Mangere-Otahuhu	6,455	10,127	9,730
145 - Manurewa	9,477	6,980	9,588
150 - Maungakiekie-Tāmaki	14,532	17,810	21,822
155 - Ōrākei	8,141	8,130	7,455
160 - Ōtara-Papatoetoe	6,247	8,538	8,538
165 - Papakura	3,903	6,351	5,734
170 - Puketāpapa	3,234	6,084	5,684
175 - Rodney	10,159	9,206	8,322
180 - Upper Harbour	13,204	19,734	6,911
185 - Waiheke	1,115	3,476	3,192
190 - Waitakere Ranges	2,339	4,846	4,846
195 - Waitematā	10,693	7,123	9,928
200 - Whau	8,097	30,680	23,802
Grand Total	**156,937**	**210,140**	**212,294**

Gross operating expenditure for 2025/2026 by local board

$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2024/2025 ($000)	LTP 2025/2026 ($000)	ANNUAL PLAN 2025/2026 ($000)
100 - Albert-Eden	16,405	20,588	23,860
115 - Great Barrier	2,504	3,679	4,032
105 - Devonport-Takapuna	16,700	17,249	17,011
110 - Franklin	18,141	22,183	25,028
120 - Henderson-Massey	33,760	34,966	37,528
125 - Hibiscus and Bays	25,727	27,820	29,198
130 - Howick	33,761	34,934	36,670
135 - Kaipātiki	21,351	24,220	26,579
140 - Mangere-Otahuhu	23,565	24,206	26,860
145 - Manurewa	18,439	24,846	27,623
150 - Maungakiekie-Tāmaki	19,366	20,936	22,666
155 - Ōrākei	16,529	18,074	19,835
160 - Ōtara-Papatoetoe	23,622	24,231	27,007
165 - Papakura	16,709	16,911	18,794
170 - Puketāpapa	10,692	13,502	14,902
175 - Rodney	17,108	25,442	27,219
180 - Upper Harbour	19,333	20,127	22,518
185 - Waiheke	6,126	7,260	7,714
190 - Waitakere Ranges	12,360	13,069	14,274
195 - Waitematā	34,685	35,967	39,204
200 - Whau	17,140	21,648	22,406
Grand Total	**404,023**	**451,858**	**490,928**

Budgets include interest and depreciation, and exclude corporate overheads.

2

Ngā pārongo me ngā whakaaetanga a ngā poari ā-rohe

Local board information

▲ Walking the Clevedon Trails

Te Poari ā-Rohe o Ōrākei

Ōrākei Local Board

He kōrero mai i te Heamana

Message from the Chair

We have listened to our community and are continuing some initiatives, and we are trying some new ones for 2025/2026.

While we acknowledge how fortunate we are to live in one of our nation's finest suburbs, we often hear from our community that more can and should be done to address loneliness. In response to this concern, we will scope and then start work to address loneliness with initiatives at our community centres, libraries and through our community-focused staff. We don't want to duplicate existing initiatives. We want to facilitate and co-ordinate.

We also often hear that our community, and rightly so, wants the council to allocate more resources to enforcing our regulations and bylaws. We intend to fund two full-time compliance wardens dedicated to our local board area for financial year 2025/2026 and the following year. The wardens will focus on public safety and nuisance, and low-level animal management issues.

We're also progressing work with a Community Resilience Activator to deliver civil defence training, increase local preparedness, and engage with diverse and high-needs communities through events and outreach programmes.

We've also increased our funding to work more closely with the three iwi in our board area: Ngāti Whātua Ōrākei, Ngāti Pāoa, and Ngāi Tai ki Tāmaki. We intend to build closer relationships with them and implement projects and events aligned with their aspirations.

Starting construction of the Meadowbank Community Centre is a top priority for our local board and has been for some time. We are actively urging council staff to find a new development partner.

In straightened financial times, we are constantly striving for smarter solutions, beneficial partnerships and thrifty ways to deliver a chock-full work plan.

But fun is important too, so we look forward to the centenary celebration of the Remuera Library, and numerous other events in our beautiful parks and reserves.

Ngā mihi,

Scott Milne

Chair, Ōrākei Local Board

Ōrākei Local Board area

A population of **83,196** with estimated population increase to 112,949 by 2050

Ōrākei is home to over **8** swimming beaches

LEGEND

- Local board office
- Public open space (Unitary Plan)
- Motorway
- Major road
- Arterial road
- Medium road
- Minor road
- Railway

7 community centres and halls and **6** volcanic features

Ōrākei boasts over **20km** of coastal walks

112 parks and reserves, **2** libraries

Data sources: Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)

Ōrākei Local Board Plan 2023

The Ōrākei Local Board Plan 2023 is a three-year plan that sets out what we want to achieve for the local board area. The plan aims to achieve the following outcomes:

Ō Tātou Tāngata

Our people

Our people are our most valuable asset and at the heart of what we do.

Ō Tātou Wāhi

Our places

Our area is well-planned, prepared for growth and offers great transport connections.

Tō Tātou Taiao

Our environment

Ōrākei has clean waterways, thriving habitats and committed environmental volunteers.

Tā Tātou Ōhanga

Our economy

Our town centres are thriving and local businesses are resilient.

Tō Tātou Hapori

Our community

We find creative ways to provide the facilities and services that our community needs and look after what we have.

The local board agreement outlined in this document reflects how we deliver on our plan through agreed activities in the 2025/2026 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader legal obligations to Māori.

To meet this commitment, the Ōrākei Local Board Plan aims to deliver outcomes for Māori. Initiatives that deliver Māori outcomes are those which support Māori identity and culture, advance Māori wellbeing and support Māori to participate in local decision-making as identified in the Kia Ora Tāmaki Makaurau (now Tāmaki Ora) framework. Examples of this include:

- connecting and engaging with our three local iwi, Ngāti Whātua Ōrākei, Ngāti Pāoa, and Ngāi Tai ki Tāmaki, using our funding for 'Māori Responsiveness Ōrākei'
- working with Ngāti Whātua Ōrākei, along with local environmental groups, to enhance the health of ecosystems in the Pourewa Valley, including sourcing native plants from their Pourewa Nursery for restoration work in the valley
- developing a strong waka culture and daily presence of the iwi in Ōkahu Bay
- supporting Ngāti Whātua Ōrākei to advance their plans to build a hauora centre / multi-use indoor sports facility in Ōrākei Domain.

Ōrākei Local Board Agreement 2025/2026

Planned operating and capital spend in 2025/2026

Key areas of spend	Community services	Environmental services	Planning services	Governance	Total
Planned operating spend 2025/2026	$17.6 million	$356,000	$833,000	$1.0 million	$19.8 million
Planned capital spend 2025/2026	$7.4 million	-	-	-	$7.4 million

Key activity areas

Funding priorities, key activities, key initiatives and key performance measures in the Ōrākei Local Board area are included for the following local activity areas:

- Local community services
- Local planning and development
- Local environmental management
- Local governance

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of $17.6 million and capital investment of $7.4 million.

The key initiatives we have planned for 2025/2026 include:

- connecting communities and building resilience across our seniors, youth and diverse communities through events, funding contestable grants and supporting their wellbeing
- continuing to develop our sports fields and other infrastructure, including upgrading fields at Colin Maiden Park, refurbishing the Eastern Suburbs Football Club buildings at Madills Farm, renewing the Ellerslie Domain multi-sport courts and progressing the development plan for Thomas Bloodworth and Shore Road East reserves to meet an ever-increasing demand especially from the growth in women's sport
- funding a Community Resilience Activator to deliver civil defence training, increase local preparedness, and engage with diverse and high-needs communities through events and outreach programmes
- funding events such as our business awards, our much-loved Anzac services, and bringing back our wonderful Christmas event, Carols on the Green
- funding work to scope and implement initiatives to reduce loneliness in our community.

These local community services and key initiatives contribute towards achieving the following outcome/s in the Ōrākei Local Board Plan:

- Our people: Our people are our most valuable asset and at the heart of what we do
- Our community: We find creative ways to provide the facilities and services that our community needs and look after what we have

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Enable a range of choices to access community services and recreation opportunities			
Number of visits to library facilities[1]	345,041	326,000	331,000
Percentage of time physical library services are accessible to the community	New measure	100%	100%
Number of visits to Pool and Leisure Centres	New measure	62,000	62,000
Percentage of time main Pool and Leisure Centre services are accessible to the community	New measure	95%	96%
Percentage of local community facility asset components that are not in poor or very poor condition[2]	New measure	82%	96%
Provide opportunities for communities to lead and deliver their own initiatives			
Number of partner organisations and groups funded to deliver placemaking activities	New measure	15	15
Provide urban green spaces (local parks, paths and Ngahere) and access to the coast			
Percentage of local parks, facilities and spaces meeting maintenance quality standards.	New measure	90%	90%
Percentage of local open space asset components that are not in poor or very poor condition[2]	New measure	95%	92%
Number of trees planted in the Urban Ngahere programme	New measure	44	48

[1]Opening hours for Remuera library is intended to increase for 2025/2026, and this is reflected in a higher target.

[2]The target is based on the forecasted 2025/2026 asset condition which is determined by the condition and age-based asset deterioration model.

Local planning and development

Local planning and development activities includes supporting local town centres and communities to thrive, through town centre plans and development, business improvement districts, and heritage plans and initiatives.

Our annual operating budget to deliver these activities is $833,000.

The key initiatives we have planned for 2025/2026 include:

- endorse the recommended Ellerslie Business Association, Remuera Business Association and St Heliers Village Association BID targeted rates to support BID programmes to improve the business environment, encourage resilience and attract new businesses and customers.

These local planning and development activity, including the key initiatives contribute towards achieving the following outcome/s in the Ōrākei Local Board Plan:

- Our economy: Our town centres are thriving and local businesses are resilient.

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Support a strong local economy			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

Local environmental management

We support healthy ecosystems and sustainability through local board-funded initiatives like planting, pest control and improving stream and water quality.

Our annual operating budget to deliver these activities is $356,000.

The key initiatives we have planned for 2025/2026 include:

- continue to improve water quality, including in Newmarket/Middleton Stream and Waiata Reserve
- fund local volunteer groups, such as Eastern Bays Songbird Project, to support pest plant control
- support environmental education and action among students in our local schools through our Ōrākei Sustainable Schools Moth Plant Competition and Ōrākei Schools Marine Programme
- fund cycling initiatives such as cycle skills training in schools, learn-to-ride events for kids and community-led activities and events
- fund our bi-annual Environmental Forum, which we will organise and deliver alongside our fantastic local environmental groups.

These local environmental management activity and key initiatives contribute towards achieving the following outcome/s in the Ōrākei Local Board Plan:

- Our people: Our people are our most valuable asset and at the heart of what we do
- Our environment: Ōrākei has clean waterways, thriving habitats and committed environmental volunteers
- Our community: We find creative ways to provide the facilities and services that our community needs and look after what we have.

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Protect, improve and minimise risks to the natural environments and cultural heritage			
Number of participants in sustainable initiative programmes	New measure	420	420
Rounds of pest control carried out in key areas	New measure	23	23
Rounds of environmental monitoring carried out in key areas	New measure	10	10

Local governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, developing local board plans, agreements and work programmes, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is $1.0 million.

Levels of service and key performance measures

Performance measure	Actual 2023/2024	Long-term plan Target 2024/2025	Annual plan Target 2025/2026
Respond to the needs and aspirations of mana whenua and Māori communities			
Number of local activities that deliver moderate to high outcomes for Māori as outlined in Kia Ora Tāmaki Makaurau (now Tāmaki Ora) (Auckland Council's Māori outcomes framework).	New measure	New measure	Set baseline

Funding impact statement

This prospective funding impact statement explains how the council will fund local activities in the Ōrākei Local Board area and how we plan to use these funds.

We have prepared the statement to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2025 to 30 June 2026.

$000 Financial year ending 30 June	Long-term plan 2024/2025	Annual Plan 2025/2026
Sources of operating funding:		
General rates, UAGCs, rates penalties	17,092	20,520
Targeted rates	601	640
Subsidies and grants for operating purposes	22	22
Fees and charges	515	408
Local authorities fuel tax, fines, infringement fees and other receipts	614	491
Total operating funding	18,843	22,080
Applications of operating funding:		
Payment to staff and suppliers	14,975	17,950
Finance costs	1,520	1,636
Internal charges and overheads applied	2,189	2,305
Other operating funding applications	0	0
Total applications of operating funding	18,684	21,890
Surplus (deficit) of operating funding	159	190
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	7,981	7,265
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	7,981	7,265
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	14	505
- to improve the level of service	4,530	1,738
- to replace existing assets	3,597	5,212
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	8,141	7,455
Surplus (deficit) of capital funding	(159)	(190)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibility or funding for but recognises the value it will add to the local community.

The key initiatives that the local board advocated for as part of the annual plan were:

Initiative	Description
Water quality and infrastructure	The board seeks increased regional investment in waterways and water quality, including improved capacity for engineered overflow points, investment in the Waiatarua Reserve stormwater tunnel, the Newmarket Gully project, and more resource into separating wastewater and stormwater infrastructure.
Transport	The local board request the completion of the Gowing Drive connection to Te Ara Ki Uta Ki Tai – Glen Innes to Tāmaki Drive Shared Path.
Planning and development	Request the Governing Body to emphasise the need to central government for more discretion over planning and developing bespoke plans for the Auckland region and local board areas.
Finance and budgeting	The board asks the Governing Body to provide better and clearer information on future budgets and allocations. Local boards cannot have certainty in making long-term decisions without reliable advice from staff, including on the Annual Budget and Fairer Funding.
Rates	The board urges the Governing Body to increase the Uniform Annual General Charge (UAGC) to address an inequity that has developed as the overall rates take has increased, and intensification has increased the number of people putting pressure on basic council services.

Appendix B: How to contact your local board

Local boards enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

Scott Milne
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Deputy Chairperson
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Email **Ōrākeilocalboard@aucklandcouncil.govt.nz** to contact Ōrākei Local Board.

For further information:

- visit **www.aucklandcouncil.govt.nz**
- phone 09 301 0101.

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