

Te Mahere ā-Tau 2025/2026

# ANNUAL PLAN 2025/2026

**Volume 2 Extract:  
Local Board  
Information and  
Agreements**



## Mihi

Nau mai e te Tai Whakarunga e te Tai Whakararo  
 Nau mai e te Tai Tūpuna o Rēhua,  
 o Te Moananui-o-Toi.  
 Nau mai ki Tāmaki i whakawhenuatia rā,  
 i ngā waitapu e rua nei arā ko te  
 Waitematā ko te Mānukanuka.  
 Koia i maea ake i te kōpū o Papatūānuku  
 e takoto mai nei,  
 kia tangihia tonuhia e Ranginui e tū iho nei.

He tātai whetū ki te rangi tū tonu  
 He tātai tāngata ki te whenua, ngaro noa.  
 E te iwi raro rā, whakarongo ake ki  
 te tangi a te iwi e tū nei  
 Hoki wairua mai, haere. Hoki ki te kainga  
 tuturū kia au ai te moe.

Āpiti hono tātai hono,  
 I te ao wairua, I te ao kikokiko nei hoki

Piki mai te mana, kake mai te mana  
 Tau tonu rā ki te tahuna nui ki te tahuna roa o Tāmaki  
 kia mihia nuitia e ngā pou me ngā whare wharau  
 O te Kaunihera o Tāmakaui Makaurau  
 E Whakatau nei I a koutou ē....!

Welcome, o tides from the north and south.  
 Welcome, ancestral seas of Rēhua and of Toi.  
 Welcome to Tāmaki – the land conferred by sacred  
 right, born of the two sacred harbours: Waitematā  
 and Mānukanuka-a-Hoturoa.  
 You who emerged from the womb of Papatūānuku,  
 lying here still, lamented continually  
 by Ranginui above.

A genealogy of stars in the heavens endures,  
 while the line of humanity on earth fades away.  
 To those who have passed –  
 listen to the cry of those who stand here now.  
 Return in spirit, and go peacefully.  
 Return to the eternal homeland, and rest.

That which is bound remains joined, an unbroken line  
 – in the realm of spirit and the realm of the living.

To the esteemed; ascend, climb and rise –  
 to the broad and far-reaching shores of Tāmaki.  
 That you may be received and acknowledged  
 by the pou and the gathering places,  
 by the people and the Council of Tāmaki Makaurau  
 who welcome you all.





# 1

He kōrero whānui mō ngā poari ā-rohe

## Local board overview



He whakarāpopoto mō ngā poari ā-rohe

# 1.1 Local board overview

## SHARED GOVERNANCE MODEL



### The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



### 21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- Allocate local funding for services and projects that reflect the priorities and preferences of communities within the local board area.
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

## Introduction

Auckland Council has a unique model of local government in New Zealand. It is made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for making decisions on local issues, activities and services. Local boards also provide input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for:
  - community engagement,
  - preparing local board plans,
  - agreeing and monitoring local board agreements,
  - communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated responsibility for decision-making on certain non-regulatory activities to local boards. This includes a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Refer to Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may give responsibility for some regulatory activities to local boards, and Auckland Transport may give some decision-making responsibilities to local boards. Refer to Volume 2, Part 3 for the list of delegated responsibilities to local boards.

## Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

### 1.2 Developing local priorities

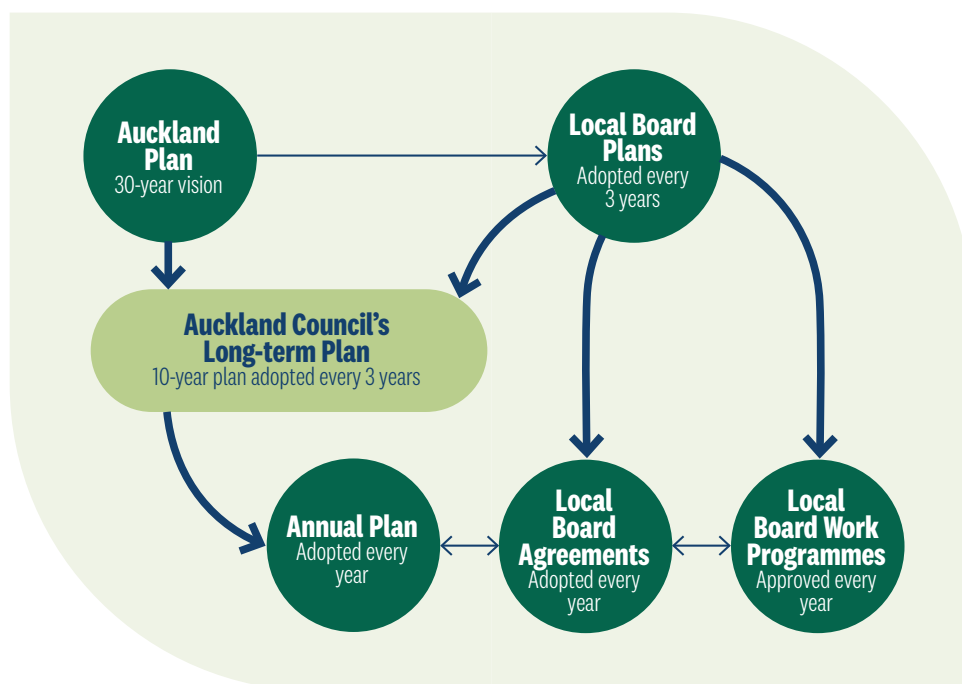
Local board plans are strategic documents that set the direction for local boards and also inform the long-term plan. Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2023/2024 have been agreed between each local board and the Governing Body and are set out in Part 2.

► Diagram 1: The relationship between Auckland Council plans and agreements.



### Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2023/2024 financial year.

## Te Tuku Pūtea

# 1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy 2025, funding for local boards is determined based on the following:

**Operating funding** (to maintain and operate assets and services, like libraries, pools and parks, as well as provide local programmes and initiatives) is made up of:

- fees and charges set by the local board and collected from local assets and services
- revenue from a targeted rate set by the Governing Body to fund local assets and services
- any other revenue including grants, donations, and sponsorships
- an allocation of general rates based on an equity formula

On top of this an allocation for governance services based on the number of elected members and associated administrative costs for each local board.

**Capital funding** (to renew and develop assets) for local boards is allocated to local boards based on an equity formula for local boards.

In addition to the identified operating and capital funding methods set out above, the Governing Body will provide operating and capital funding for specific items identified in Section 3.3 of the Local Board Funding Policy 2025, based on the assets and services in each local board area.

The total estimated funding allocation for all 21 local boards over the 2025/2026 financial year is shown in following tables. The budgets for each local board for the 2025/2026 financial year are included within the individual local board agreements in this volume.

## Fairer funding

Local boards are responsible for the local services that strengthen Auckland communities, including parks, environmental initiatives, libraries, pools, arts, recreation centres, community halls, local programmes and events, as well as support for local community groups. The Governing Body approved a fairer funding approach for local boards in the Long-term Plan 2024-2034 (LTP). This will enable local boards to better respond to the needs of their communities.

This annual plan begins to address the funding imbalances between the 21 local boards by allocating available funding to local boards based on an 'equity formula'. This is calculated according to each local boards':

- population (80 per cent)
- levels of deprivation (15 per cent)
- land area (5 per cent).

To support a transition to this new approach, an additional \$35 million of operating funding and \$33 million of capital funding will be allocated to local boards in 2025/2026 as provided for in the LTP.

In early March 2025 it was signalled that due to increased repairs and maintenance and utilities costs, increased staffing levels to meet health and safety requirements, and revenue reductions across community facilities, local boards were facing shortfalls of around \$14 million from their funding levels indicated in the LTP.

Under the new fairer funding approach, local boards would usually need to address these types of cost increases from within their funding envelope by making decisions to increase revenue or reduce expenditure. However, 2025/2026 will be treated as a one-off transition year with funding for these cost increases addressed at a regional level.

The \$14 million operating shortfall and any other cost pressures relating to local activities will however need to be addressed by local boards in the Annual Plan 2026/2027 and subsequent years.

Work is underway to ensure local boards are supported by advice and improved financial information to resolve these challenges in the 2026/2027 financial year.



### Gross capital expenditure for 2025/2026 by local board

| \$000<br>FINANCIAL YEAR ENDING 30 JUNE | LTP 2024/2025<br>(\$000) | LTP 2025/2026<br>(\$000) | ANNUAL PLAN<br>2025/2026<br>(\$000) |
|----------------------------------------|--------------------------|--------------------------|-------------------------------------|
| 100 - Albert-Eden                      | 3,889                    | 11,619                   | 7,348                               |
| 115 - Great Barrier                    | 400                      | 1,651                    | 1,651                               |
| 105 - Devonport-Takapuna               | 5,452                    | 5,841                    | 6,101                               |
| 110 - Franklin                         | 7,686                    | 8,043                    | 11,136                              |
| 120 - Henderson-Massey                 | 13,599                   | 8,996                    | 21,613                              |
| 125 - Hibiscus and Bays                | 13,678                   | 14,922                   | 21,847                              |
| 130 - Howick                           | 7,757                    | 10,782                   | 10,332                              |
| 135 - Kaipātiki                        | 6,880                    | 9,201                    | 6,714                               |
| 140 - Mangere-Otahuhu                  | 6,455                    | 10,127                   | 9,730                               |
| 145 - Manurewa                         | 9,477                    | 6,980                    | 9,588                               |
| 150 - Maungakiekie-Tāmaki              | 14,532                   | 17,810                   | 21,822                              |
| 155 - Ōrākei                           | 8,141                    | 8,130                    | 7,455                               |
| 160 - Ōtara-Papatoetoe                 | 6,247                    | 8,538                    | 8,538                               |
| 165 - Papakura                         | 3,903                    | 6,351                    | 5,734                               |
| 170 - Puketāpapa                       | 3,234                    | 6,084                    | 5,684                               |
| 175 - Rodney                           | 10,159                   | 9,206                    | 8,322                               |
| 180 - Upper Harbour                    | 13,204                   | 19,734                   | 6,911                               |
| 185 - Waiheke                          | 1,115                    | 3,476                    | 3,192                               |
| 190 - Waitakere Ranges                 | 2,339                    | 4,846                    | 4,846                               |
| 195 - Waitematā                        | 10,693                   | 7,123                    | 9,928                               |
| 200 - Whau                             | 8,097                    | 30,680                   | 23,802                              |
| <b>Grand Total</b>                     | <b>156,937</b>           | <b>210,140</b>           | <b>212,294</b>                      |

### Gross operating expenditure for 2025/2026 by local board

| \$000<br>FINANCIAL YEAR ENDING 30 JUNE | LTP 2024/2025<br>(\$000) | LTP 2025/2026<br>(\$000) | ANNUAL PLAN<br>2025/2026<br>(\$000) |
|----------------------------------------|--------------------------|--------------------------|-------------------------------------|
| 100 - Albert-Eden                      | 16,405                   | 20,588                   | 23,860                              |
| 115 - Great Barrier                    | 2,504                    | 3,679                    | 4,032                               |
| 105 - Devonport-Takapuna               | 16,700                   | 17,249                   | 17,011                              |
| 110 - Franklin                         | 18,141                   | 22,183                   | 25,028                              |
| 120 - Henderson-Massey                 | 33,760                   | 34,966                   | 37,528                              |
| 125 - Hibiscus and Bays                | 25,727                   | 27,820                   | 29,198                              |
| 130 - Howick                           | 33,761                   | 34,934                   | 36,670                              |
| 135 - Kaipātiki                        | 21,351                   | 24,220                   | 26,579                              |
| 140 - Mangere-Otahuhu                  | 23,565                   | 24,206                   | 26,860                              |
| 145 - Manurewa                         | 18,439                   | 24,846                   | 27,623                              |
| 150 - Maungakiekie-Tāmaki              | 19,366                   | 20,936                   | 22,666                              |
| 155 - Ōrākei                           | 16,529                   | 18,074                   | 19,835                              |
| 160 - Ōtara-Papatoetoe                 | 23,622                   | 24,231                   | 27,007                              |
| 165 - Papakura                         | 16,709                   | 16,911                   | 18,794                              |
| 170 - Puketāpapa                       | 10,692                   | 13,502                   | 14,902                              |
| 175 - Rodney                           | 17,108                   | 25,442                   | 27,219                              |
| 180 - Upper Harbour                    | 19,333                   | 20,127                   | 22,518                              |
| 185 - Waiheke                          | 6,126                    | 7,260                    | 7,714                               |
| 190 - Waitakere Ranges                 | 12,360                   | 13,069                   | 14,274                              |
| 195 - Waitemātā                        | 34,685                   | 35,967                   | 39,204                              |
| 200 - Whau                             | 17,140                   | 21,648                   | 22,406                              |
| <b>Grand Total</b>                     | <b>404,023</b>           | <b>451,858</b>           | <b>490,928</b>                      |

Budgets include interest and depreciation, and exclude corporate overheads.



# 2

Ngā pārongo me ngā whakaaetanga a ngā poari ā-rohe

## Local board information



Te Poari ā-Rohe o Waitematā

## Waitematā Local Board

He kōrero mai i te Heamana

### Message from the Chair

Thank you for taking the time to provide feedback on our draft annual plan consultation material for 2025/2026. We're pleased to now present the Waitematā Local Board Agreement, as part of Auckland Council's Annual Budget for the coming year.

It was encouraging to see that 80 per cent of submitters supported all or most of our proposed priorities. Your support reassures us that we're on the right path and helps shape the direction of our work.

In 2025/2026, we remain committed to strengthening community wellbeing and protecting our environment. We're enhancing our activations programme to bring more opportunities for play, recreation, and community connection in our parks and open spaces. Public safety continues to be a priority, with funding for initiatives in the city centre and fringe town centres. We'll also support local and community-led events such as the Parnell Festival of Roses and civic celebrations.

Key projects include the continued restoration of the Leys Institute and investment in environmental initiatives—such as stream restoration, riparian planting, pest control, waste minimisation, and biodiversity enhancement. We're continuing our support for the Queen's Wharf Bike Hub and the Waiōrea Community Recycling Centre.

We're advocating for the regeneration of the Uptown precinct, and regional funding for key shared facilities like Tepid Baths and the Central Library. We'll also keep pushing for better housing solutions, including affordable and pensioner housing.

We remain committed to Māori outcomes by:

- Supporting rangatahi Māori leadership as part of continuing youth action and engagement, in areas such as Newmarket, City Centre, and Newton & Karangahape Road
- Enhancing the mauri of our streams through riparian planting
- Partnering with mana whenua on naming and storytelling for parks and places, including Te Rimutahi (254 Ponsonby Civic Space)

These key initiatives reflect our commitment to the aspirations of the Waitematā Local Board Plan 2023. Through collaboration and shared purpose, we will continue to build strong, inclusive, and resilient communities.

Thank you for having your say.



Genevieve Sage

Chair Waitematā Local Board



## Waitematā Local Board area

A population of **81,546** ranking it 10th in population size in Auckland's 21 local board areas



**100,000** people commute to the city centre

**53%** of commuters use public transport, cycling or walking



### LEGEND



Waitematā Local Board Office



Public open space (Unitary Plan)



Railway station



Railway



Motorway



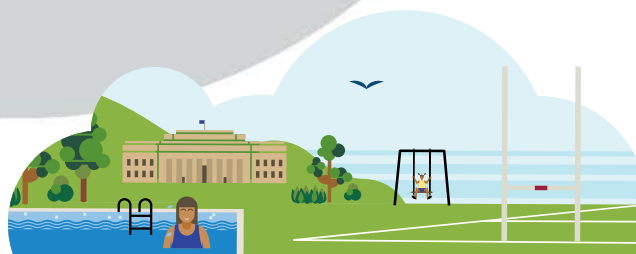
Major road



Arterial road



Medium road



Waitematā has **104** parks, **8** community places, **4** libraries and **5** pools



Data sources: Council Growth model i11v6 (August 2020). Statistics New Zealand 2018 Census. Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)



## Waitematā Local Board Plan 2023

The Waitematā Local Board Plan 2023 is a three-year plan that sets out what we want to achieve for the local board area. The plan aims to achieve the following outcomes:

Ō Tātou Tāngata

### **Our people**

All our people are thriving and have what they need to live a good life.

Tō Tātou Taiao

### **Our environment**

Our built and natural environment is resilient to natural hazards and the effects of climate change. Our natural environment is rich in biodiversity and provides clean waterways.

Tō Tātou Hapori

### **Our community**

Our community is resilient and have places and activities to connect and foster a sense of belonging.

Ō Tātou Wāhi

### **Our places**

Waitematā is a great place to live, work, learn and play. Our neighbourhoods are well designed to be sustainable, well-connected and celebrate our heritage and unique identities.

Tā Tātou Ōhanga

### **Our economy**

Our city centre and fringe town centres are thriving and support a resilient diverse economy that embraces new opportunities and drives prosperity.

The local board agreement outlined in this document reflects how we deliver on our plan through agreed activities in the 2025/2026 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader legal obligations to Māori.

To meet this commitment, the Waitematā Local Board Plan wants to achieve positive outcomes for Māori. Initiatives that achieve positive Māori outcomes are those that support Māori identity and culture, advance Māori wellbeing and support Māori to participate in local decision-making as identified in the 'Kia Ora Tāmaki Makaurau (now Tāmaki Ora) framework. Examples of this include:

- progressing the recommendations from our Waitematā Youth Deliberative Democracy Pilot and responding to the identified needs and aspirations of rangatahi Māori by supporting 'youth voice' and leadership programmes.
- restoring streams and planting native trees, plants and grasses on the banks of the streams to improve the mauri of our waterways, for example at Waititiko, Waipāruru, and Waipapa streams.
- Māori naming (and associated storytelling) of parks and places in partnership with mana whenua, such as at our new civic space in Ponsonby, Te Rimutahi.

## Waitematā Local Board Agreement 2025/2026

### Planned operating and capital spend in 2025/2026

| Key areas of spend                | Community services | Environmental services | Planning services | Governance    | Total          |
|-----------------------------------|--------------------|------------------------|-------------------|---------------|----------------|
| Planned operating spend 2025/2026 | \$26.8 million     | \$292,000              | \$10.9 million    | \$1.2 million | \$39.2 million |
| Planned capital spend 2025/2026   | \$9.9 million      | -                      | -                 | -             | \$9.9 million  |

### Key activity areas

Funding priorities, key activities, key initiatives and key performance measures in the Waitematā Local Board area are included for the following local activity areas:

- Local community services
- Local planning and development
- Local environmental management
- Local governance

### Local community services

We support strong, diverse, and vibrant communities through libraries and literacy services, arts and culture, parks, sport and recreation, and events delivered by council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$27.0 million and capital investment of \$9.9 million.

In 2025/2026, we plan to:

- improve the events & activations programme for our parks and open spaces to provide opportunities for play and recreation
- fund safety programmes in the city centre and our local town centres to:
  - further support regional and national funding
  - help create positive public places and improve community wellbeing
- support community and council-led events, including Parnell Festival of Roses, and our event partners such as Grey Lynn Festival
- continue restoration and earthquake-related strengthening works at Leys Institute
- deliver footpath improvements in Auckland Domain
- deliver the Heard Park civic space upgrade
- continue our support for reducing homelessness in Waitematā
- transition Freeman's Bay Hall into a community-led centre
- continued support for delivery on the recommendations of the Youth Deliberative Democracy Pilot including programmes and spaces for youth action and engagement, in areas such as Newmarket, City Centre, and Newton & Karangahape Road.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the [Waitematā Local Board Plan 2023](#):

- Outcome: Our parks and open spaces are well-used and safe
- Outcome: Connect our communities, through community activities, creative arts, sports and events

- Outcome: Quality city centre and urban neighbourhoods that are resilient and sustainable
- Outcome: Our network of facilities and services deliver for our current and future communities.

Levels of service and key performance measures

| Performance measure                                                                                              | Actual 2023/2024 | Long-term plan Target 2024/2025 | Annual plan Target 2025/2026 |
|------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------|------------------------------|
| <b>Enable a range of choices to access community services and recreation opportunities</b>                       |                  |                                 |                              |
| Percentage of time physical library services are accessible to the community <sup>5</sup>                        | New measure      | 100%                            | 100%                         |
| Number of visits to library facilities                                                                           | 810,965          | 720,000                         | 720,000                      |
| Percentage of time main Pool and Leisure Centre services are accessible to the community <sup>5</sup>            | New measure      | 95%                             | 96%                          |
| Number of visits to Pool and Leisure Centres <sup>1</sup>                                                        | New measure      | 521,000                         | 566,000                      |
| Percentage of local community facility asset components that are not in poor or very poor condition <sup>2</sup> | New measure      | 80%                             | 89%                          |
| Number of local community events delivered <sup>4</sup>                                                          | New measure      | 5                               | 5                            |
| <b>Provide opportunities for communities to lead and deliver their own initiatives</b>                           |                  |                                 |                              |
| Number of partner organisations and groups funded to deliver placemaking activities                              | New measure      | 16                              | 16                           |
| <b>Provide urban green spaces (local parks, paths and Ngahere) and access to the coast</b>                       |                  |                                 |                              |
| Number of trees planted in the Urban Ngahere programme <sup>3</sup>                                              | New measure      | 73                              | 82                           |
| Percentage of local parks, facilities and spaces meeting maintenance quality standards                           | New measure      | 90%                             | 90%                          |
| Percentage of local open space asset components that are not in poor or very poor condition <sup>2</sup>         | New measure      | 95%                             | 92%                          |

<sup>1</sup>There are no intended service level changes to pools and leisure centres, the target has been reviewed and set against forecasted 2024/2025 visitation numbers.

<sup>2</sup>The target is based on the forecasted 2025/2026 asset condition which is determined by the condition and age-based asset deterioration model.

<sup>3</sup>The target has changed compared to prior year due to changes in the local board's investment allocation in line with their priorities through the annual work programme

<sup>4</sup>Community events include council delivered events and those funded through the events partnership fund

<sup>5</sup>The target is calculated as a percentage of actual time open compared to advertised opening hours

## Local planning and development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), and heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$10.9 million.

The key initiatives we have planned for 2025/2026 include:

- support a new Business Improvement District (BID) and associated targeted rate in Grey Lynn
- continue to develop the Local Parks Omnibus Management Plan to ensure all our parks and open spaces have guiding principles on their use and management
- renew the interior and exterior of [Ewelme Cottage](#) in Parnell to preserve and protect its heritage values



- continue to support actions from our [Emergency Response & Readiness Plan](#), including support for the establishment of community emergency hubs

These local community services and key initiatives contribute towards achieving the following outcomes in the [Waitematā Local Board Plan 2023](#):

- Outcome: Successful and resilient Business Improvement Districts (BIDs) and business associations.
- Outcome: The character and heritage of our neighbourhoods is valued and conserved within our urban landscapes.
- Outcome: Our parks and open spaces are well-used and safe.

Levels of service and key performance measures

| Performance measure                                                                                                             | Actual 2023/2024 | Long-term plan<br>Target 2024/2025 | Annual plan<br>Target 2025/2026 |
|---------------------------------------------------------------------------------------------------------------------------------|------------------|------------------------------------|---------------------------------|
| <b>Support a strong local economy</b>                                                                                           |                  |                                    |                                 |
| Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations | 100%             | 100%                               | 100%                            |

## Local environmental management

We support healthy ecosystems and sustainability through local board-funded initiatives like planting, pest control, stream and water quality enhancements, healthy homes and waste minimisation projects.

Our annual operating budget to deliver these activities is \$292,000.

The key initiatives we have planned for 2025/2026 include:

- restore streams and plant native trees, plants and grasses to improve the quality of our waterways, such as for Waitītiko, Waipāruru, Waipapa, and Newmarket/Middleton streams
- support our community & school volunteers working on planting, pest control and biodiversity projects
- continue to support management of the bike hub at Queen's Wharf
- continue to support [Waiōrea Community Recycling Centre](#)
- deliver sustainability initiatives that reduce emissions such as year two of our [Construction Waste](#) reduction programme in partnership with the building sector

These local planning and development activity, including the key initiatives contribute towards achieving the following outcomes in the [Waitematā Local Board Plan 2023](#):

- Outcome: Improve our water quality and air quality, and clean our waterways
- Outcome: Preserve, protect, and enhance biodiversity across Waitematā
- Outcome: Our network of facilities and services deliver for our current and future communities
- Outcome: Transport choices and connected neighbourhoods.

## Levels of service and key performance measures

| Performance measure                                                                          | Actual 2023/2024 | Long-term plan<br>Target 2024/2025 | Annual plan<br>Target 2025/2026 |
|----------------------------------------------------------------------------------------------|------------------|------------------------------------|---------------------------------|
| <b>Protect, improve and minimise risks to the natural environments and cultural heritage</b> |                  |                                    |                                 |
| Number of participants in sustainable initiative programmes                                  | New measure      | 8,680                              | 9,200                           |
| Number of planting events for biodiversity enhancement                                       | New measure      | 10                                 | 10                              |

**Local governance**

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, developing local board plans, agreements and work programmes, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is \$1.2 million.

## Levels of service and key performance measures

| Performance measure                                                                                                                                                                | Actual 2023/2024 | Long-term plan<br>Target 2024/2025 | Annual plan<br>Target 2025/2026 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------------------------|---------------------------------|
| <b>Respond to the needs and aspirations of mana whenua and Māori communities</b>                                                                                                   |                  |                                    |                                 |
| Number of local activities that deliver moderate to high outcomes for Māori as outlined in Kia Ora Tāmaki Makaurau (now Tāmaki Ora) (Auckland Council's Māori outcomes framework). | New measure      | New measure                        | Set baseline                    |

## Funding impact statement

This prospective funding impact statement explains how the council will fund local activities in the Ōtara-Papatoetoe Local Board area and how we plan to use these funds.

We have prepared the statement to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2025 to 30 June 2026.

| \$000<br>Financial year ending 30 June                                  | Long-term plan<br>2024/2025 | Annual Plan<br>2025/2026 |
|-------------------------------------------------------------------------|-----------------------------|--------------------------|
| <b>Sources of operating funding:</b>                                    |                             |                          |
| General rates, UAGCs, rates penalties                                   | 24,437                      | 28,212                   |
| Targeted rates                                                          | 10,203                      | 10,849                   |
| Subsidies and grants for operating purposes                             | 36                          | 36                       |
| Fees and charges                                                        | 2,773                       | 2,355                    |
| Local authorities fuel tax, fines, infringement fees and other receipts | 397                         | 1,023                    |
| <b>Total operating funding</b>                                          | <b>37,846</b>               | <b>42,474</b>            |
| <b>Applications of operating funding:</b>                               |                             |                          |
| Payment to staff and suppliers                                          | 32,155                      | 36,966                   |
| Finance costs                                                           | 1,945                       | 2,136                    |
| Internal charges and overheads applied                                  | 3,311                       | 3,350                    |
| Other operating funding applications                                    | 0                           | 0                        |
| <b>Total applications of operating funding</b>                          | <b>37,411</b>               | <b>42,452</b>            |
| <b>Surplus (deficit) of operating funding</b>                           | <b>435</b>                  | <b>22</b>                |
| <b>Sources of capital funding:</b>                                      |                             |                          |
| Subsidies and grants for capital expenditure                            | 0                           | 0                        |
| Development and financial contributions                                 | 0                           | 0                        |
| Increase (decrease) in debt                                             | 10,258                      | 9,906                    |
| Gross proceeds from sale of assets                                      | 0                           | 0                        |
| Lump sum contributions                                                  | 0                           | 0                        |
| Other dedicated capital funding                                         | 0                           | 0                        |
| <b>Total sources of capital funding</b>                                 | <b>10,258</b>               | <b>9,906</b>             |
| <b>Application of capital funding:</b>                                  |                             |                          |
| Capital expenditure:                                                    |                             |                          |
| - to meet additional demand                                             | 357                         | 921                      |
| - to improve the level of service                                       | 4,795                       | 1,268                    |
| - to replace existing assets                                            | 5,542                       | 7,740                    |
| Increase (decrease) in reserves                                         | 0                           | 0                        |
| Increase (decrease) in investments                                      | 0                           | 0                        |
| <b>Total applications of capital funding</b>                            | <b>10,693</b>               | <b>9,928</b>             |
| <b>Surplus (deficit) of capital funding</b>                             | <b>(435)</b>                | <b>(22)</b>              |
| <b>Funding balance</b>                                                  | <b>0</b>                    | <b>0</b>                 |



## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibility or funding for but recognises the value it will add to the local community.

The key initiatives that the local board advocated for as part of the annual plan were:

| Initiative                                                               | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Urban Regeneration of Uptown Precinct</b>                             | <p>We advocate to continue improving and renewing the Uptown Precinct, the Maungawhau station surrounds and wider urban area to ensure we maximise opportunities for business, housing, recreation and liveable communities for everyone when the City Rail Link (CRL) opens.</p> <p>We urge Auckland Transport, Auckland Council and all partners to ensure this for our residents, businesses and visitors.</p>                                                                                                                                                                                                                                                                       |
| <b>Regional and Sub-Regional Community Facilities</b>                    | <p>We advocate for the investigation and identification of appropriate major community facilities such as aquatics, and libraries, to become partly or fully regionally funded, such as the Tepid Baths, Parnell Baths, and the Central Library.</p> <p>We note their broad benefits to communities and users beyond their respective local board area although they are maintained at significant cost to Waitematā Local Board, and that these cost pressures are expected to increase through 2026/2027 and beyond.</p> <p>We appreciate the decision of the Governing Body to restore and modernise the Leys Institute, and urge progress of physical works as soon as possible</p> |
| <b>City Centre and fringe town centre public safety</b>                  | <p>We advocate to continue adequate resourcing and funding for initiatives outlined in the City Centre Community Safety Plan for our city centre and local town centres that:</p> <ul style="list-style-type: none"> <li>• improve safety</li> <li>• reduce antisocial behaviour</li> <li>• help people feel safer</li> <li>• contribute to positive public spaces in the city centre.</li> </ul>                                                                                                                                                                                                                                                                                       |
| <b>Reducing homelessness and improving provision of adequate housing</b> | <p>We advocate for continued efforts at reducing and managing homelessness to ensure homelessness becomes rare, brief and non-recurring.</p> <p>We further advocate for improved provision of affordable, adequate housing, for example by:</p> <ul style="list-style-type: none"> <li>• increasing the amount of pensioner housing provided by Haumaru, including in the Auckland Isthmus</li> <li>• facilitating through loan guarantees and expedited regulatory approvals, greater provision of affordable housing by iwi and by community and private housing providers.</li> </ul>                                                                                                |

## Appendix B: How to contact your local board

Local boards enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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For further information:

- visit [www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz)
- phone 09 301 0101.

To access local board meetings, agendas and minutes, visit Local board meeting schedules:  
[www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz) > About Auckland Council > How Auckland Council works > Meetings of council bodies > Local board meeting schedules.

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