



Te mahere ā-rohe o Māngere-Ōtāhuhu 2026

Māngere-Ōtāhuhu Draft Local Board Plan 2026

**Tāmaki Turuki.
Altogether Auckland.**



Mihi

Tuia te rangi e tuu iho nei, Tuia te papa e takoto ake nei, Tuia ki te waahi ngaro, ki a raatou maa.

He kura ka tangihia, he maimai aroha.

Ka mihi ki te whare o Pootatau

me te ahurewa tapu o Te Kiingitanga.

Me whakahoonore hoki a Kuini Nga wai hono i te po pai maarire ki a ia me toona whare.

Mai i Te Riu o Waikato ki Te Taahuhutanga o te Waka o Tainui ki Ngaa Hau Maangere.

Ka titiro atu ahau ki runga. He manu e rere raa i te tihi o Te Pane a Mataoho. Ka rere atu raa ki te raawhiti,

ka rangona te moana e tangi tiikapa ana.

Ka huri atu ki te uru ki Te Maanukanuka o Hoturoa

ko te kaahui tipua ka whakamihia.

Ka hoka te manu ki Te Ihu a Mataoho, ki a Maungataketake.

Kia hiwa raa!

Ko Te Motu o Hiaroa ki tai,

Ko Te Puketaapapatanga a Hape ki uta.

Ka rere tonu ki Te Puukaki Tapu o Poutuukeka e kiia raa ko 'Ngaa Tapuwae o Mataoho'.

E tau ana!

He ara moo taatou – he kaupapa aa-rohe hei arataki i ngaa mahi kei mua i a taatou katoa. Ko te wawata, ka haere whakamua tonu,

kia tutuki ai ngaa whakaritenga katoa, hei oranga moo te rohe me oona iwi. Kia ea ai te koorero,

'Te pai me te whai rawa o Taamaki'.

Bind the sky on high, Bind the earth below,
Bind all that which is not seen, and them now passed.

We acknowledge and we remember them.

We honour the house of Pōtatau Te Wherowhero and the sacred mantle of the Māori King Movement.

We acknowledge the leadership of Queen Nga wai hono i te po, may peace be with her and those held in her close embrace.

From Waikato to Ōtāhuhu where the Tainui waka was carried overland and then Māngere. I look upward. There is a bird at the summit of Māngere Mountain.

It sets flight eastward where the cry of Tīkapa Moana is heard.

He turns westward to Manukau Harbour, there, the spiritual guardians are acknowledged.

The bird coasts to Ihumātao,

then to Maungataketake. Heed its call.

There's Puketutu Island out just offshore, with Puketāpapa inland.

His flight journeys on to Pūkaki (Crater) also known as The Sacred Footprints of Mataoho.

There, he rests.

This is a path for us – a neighbourhood endeavour, designed to lead the work that lies before us all.

We hope that progress continues until all aspirations are met, for the benefit of the region and all its people.

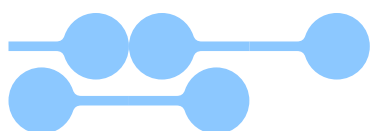
May the axiom hold, "The wealth and abundance of Tāmaki."



Ngā upoko kōrero

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He kōrero mai i te Heamana

From the chair

It is our privilege to present the draft 2026–2029 Māngere-Ōtāhuhu Local Board Plan.

It sets out the local board’s aspirations and priorities to guide Auckland Council’s work over the next three years. It builds on the foundations laid in the previous local board term and reflects what we are hearing from

our communities about what matters most today. It also responds to recent events and emerging challenges that are shaping daily life across Māngere-Ōtāhuhu. We now need to hear from you to make sure we’ve got it right.

This plan is grounded in working alongside our communities. Partnership and collaboration guide everything we do, from planning through to delivery. We value our partnerships with mana whenua and recognise our relationships with the many mataawaka groups who call Māngere-Ōtāhuhu home and contribute to the life of our area. By nurturing and strengthening these relationships, we can work together towards shared aspirations that reflect the voices, values and lived experiences of our people.

Our plan is also shaped by our relationships with our diverse communities, especially our many Pasifika and Asian communities. Over the next three years, we want to keep building these connections and support local groups to do what they know works best for their community. By working alongside each other, we can make real progress on things we couldn’t achieve on our own.

Your feedback to date has helped shape our vision for the five key areas of focus - community, natural environment, built environment, economic development and transport. In the plan, you’ll find the objectives and key initiatives we’re proposing for the next three years. We invite you to take a look and provide your thoughts and ideas. In the end, it’s about creating communities where we all feel we belong and can prosper. Please join with us to help shape the final plan.



A blue ink signature of Kaea Walter Inoke-Togiamua.

Kaea Walter Inoke-Togiamua

Māngere-Ōtāhuhu Local Board Chairperson

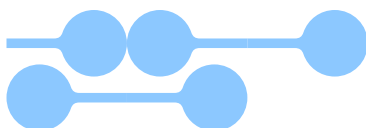
(until 25 April 2027)

A blue ink signature of Tupuivao Te’o Harry Fatu Toleafoa.

Tupuivao Te’o Harry Fatu Toleafoa

Māngere-Ōtāhuhu Local Board Chairperson

(from 26 April 2027)



He aronga poto ki tā mātou mahere

Our plan at a glance



Community

Māngere-Ōtāhuhu is a vibrant community where people have safe, welcoming spaces to connect, enjoy nature and live healthy, thriving lives.



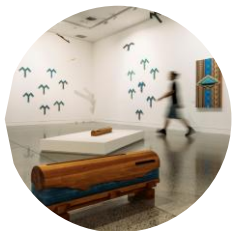
Natural environment

Through collective action we can improve the health of our water and natural systems, reduce waste and carbon and make the environment more resilient to climate change.



Built environment

Māngere-Ōtāhuhu has safe, attractive neighbourhoods where people feel connected, like they belong, and can live well now and into the future.



Economic development

Māngere-Ōtāhuhu is a thriving community with innovative businesses creating skilled local jobs and shared prosperity.



Transport

Māngere-Ōtāhuhu is well-connected with safe, reliable and affordable transport choices for everyone.

You will find these Auckland-wide commitments woven through our plan:



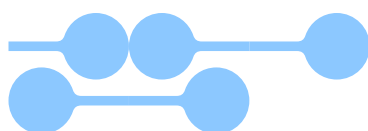
**Māori
Outcomes**



**Climate
outcomes**



**Equitable
outcomes**



Te tirohanga whānui o Te Mahere a te Poari ā-Rohe

Local Board Plan Overview

He kōrero mō tēnei tuhinga

About this document

This local board plan sets out the vision and priorities for our area over the next three years. It outlines our commitments to our community – shaped by what you've told us matters most, and by the role local boards play within Auckland Council.

Te take kei a mātou te mahere nei

Why we have this plan

Local boards are responsible for decisions on local services and activities, and for representing local views on wider Auckland issues.

This plan guides:

what we focus on and fund locally

- how we work with mana whenua, partners, and community organisations
- how we make the best use of local assets such as parks, libraries and community facilities
- where we will advocate to others on your behalf.

Te ara e pāhekoheko ai mātou

How we will engage

The Māngere-Ōtāhuhu Local Board takes a community-led and culturally responsive approach to engagement, recognising the strength and diversity of its communities. By prioritising accessible, face-to-face engagement and working alongside community networks, insights gathered reflect real lived experiences and are used to shape priorities, inform trade-offs and guide investment across the local board area.

Te ara i whakaritea ai te mahere nei

How this plan was developed

To make sure the plan reflects local aspirations, we built on:

- public feedback from the previous local board plan, annual plans and other consultations
- surveys such as People's Panel
- community engagement held from November 2025 (currently on-going)

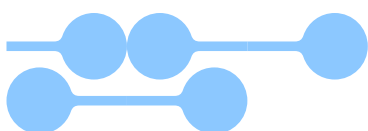
Te ara e tutuki ai ngā whāinga kei te mahere

How the plan will be used

The plan provides direction for the next three years and influences council's wider decision making. To deliver on it we will:

- prioritise budgets and resources to focus on the initiatives in this plan
- work with our partners to deliver on the objectives in this plan.









Visit the [Auckland Council website](#) to find out more about local boards.

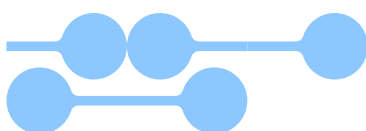


Te Rohe ā-Poari Local board area



MAP LEGEND

							
Local board office	Public open space (Unitary Plan)	Industrial, commercial and reserve land	Motorway	Major road	Arterial road	Medium road	Minor road





The Ōtāhuhu Food Festival, funded by the Māngere-Ōtāhuhu Local Board

Tā mātou ki ngā huanga hei painga mō Tāmaki Makaurau

Our contribution to positive outcomes for Auckland

Local board plans connect local priorities and projects with the wider goals for Auckland. In particular, the local board plan connects with the:

- [Auckland Plan 2050](#) – the 30-year vision for how Auckland will grow and change. This includes the Future Development Strategy.
- [long-term plan](#) – the council’s investment and funding priorities over the next 10 years.
- [annual plan](#) – local funding decisions for each financial year.

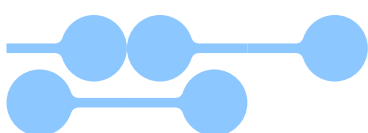
By linking to these wider plans, our local board plan can draw on Auckland-wide opportunities to deliver locally, while ensuring the goals of local

communities contribute to Auckland’s shared future.

The **Auckland Plan 2050** sets out six outcomes that describe what Auckland is working towards over the long term. The council’s strategic framework organises all work and spending into **seven investment areas** to show how these outcomes are achieved.

This local board plan focuses on **five** of those investment areas — the ones where local boards make decisions and can have the greatest influence at a local level.

The strategic framework also identifies three considerations for all decisions and investments:



- Māori outcomes: Honouring Te Tiriti and ensuring Māori thrive in Tāmaki Makaurau
- Climate outcomes: Leading urgent action for a low-emissions, resilient future
- Equitable outcomes: Ensuring all Aucklanders have access to what they need to thrive
- supporting local initiatives that reflect Māori priorities
- embedding Māori identity, language and values into local spaces and activities.

These three areas are mutually reinforcing. Improving one of the three required considerations is likely to contribute to improvements in the others.

Ngā huanga Māori

Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world.

Māori outcomes describe how Auckland Council supports Māori goals — from partnership and participation to visibility and wellbeing. They also reflect the council’s commitment to Te Tiriti o Waitangi, our statutory responsibilities, and our ongoing relationships with mana whenua and Māori communities across Tāmaki Makaurau.

The refreshed Tāmaki Ora Māori Outcomes Strategy reflects the vision that when Māori are well, Tāmaki Makaurau will also be well. Tāmaki Ora guides Auckland Council to focus on seven Ora outcomes (wellbeing areas) that mana whenua and Māori communities have told us are important to them:

- Iwi Ora - Iwi wellbeing
- Te Taiao Ora - Environmental wellbeing
- Tuakiri Ora - Cultural identity wellbeing
- Huatau Ora – Future wellbeing
- Te Hapori Ora – Whānau & community wellbeing:
- Whai Rawa Ora – Economic wellbeing
- Marae Ora - Marae vitality

Local boards play a key role in achieving Tāmaki Ora. This can be through:

- partnering with mana whenua and Māori communities

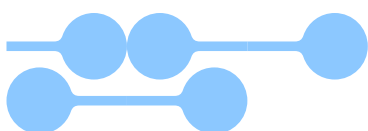
This work will focus on Mana ki te Mana (authority to authority) engagements between local boards and mana whenua. The aim is to build relationships based on respect, shared priorities and mutual recognition for the mana that we each hold.

Local insights

Te Akitai Waiohua (hau kāinga/home people), Te Ahiwaru and Ngāti Tamaoho are mana whenua of our local area and another 11 iwi/hapū have an interest. The Māngere-Ōtāhuhu Local Board acknowledges the cultural and spiritual connections mana whenua have with the area. There are longstanding agreements and partnerships in place, including co-management arrangements and shared approaches to decision-making. Key examples include the Pūkaki Tapu o Poutūkeka Co-Management Committee and joint design and delivery of Imrie Ave Reserve and David Lange Park with hau kāinga. We also have a relationship agreement with Ngāti Tamaoho.

The board ensures decisions are guided by advice from mana whenua (for example, for road naming, community leases and land-owner approvals). Initiatives like Ara Kōtui (south Auckland local boards and iwi collaboration) and Te Kete Rukuruku (a dual-naming programme for parks and places) support and recognise mana whenua leadership and culture, while environmental projects such as Pest-free Ihumātao (with Makaurau Marae) and Pūkaki Crater restoration put kaitiakitanga into practice.

The local board works with mana whenua groups to achieve positive outcomes for Māori through its annual work programme initiatives which reflect an inclusive approach to governance and local empowerment.



He huanga āhuarangi

Climate outcomes

In 2019, Auckland Council declared a climate emergency and adopted Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan in 2020. Meeting the goals of this plan requires ambitious action to reduce emissions and adapt to a changing climate.

Local boards contribute by including climate action into everything we do – from community investment and transport choices to restoring the environment and local events. We also support regional initiatives and enable community-led initiatives that build local resilience to the effects of climate change. Climate action also connects with the Ngā Hapori Momoho | Thriving Communities Strategy 2022–2032, which recognises that social and environmental wellbeing are closely linked—communities thrive when they have healthy environments, green spaces and can respond together to climate challenges.

Tāmaki Ora also recognises Māori goals around climate leadership and resilience.

Local insights

Māngere-Ōtāhuhu has low tree canopy cover and experiences storm flooding and coastal inundation. We need significant investment to better manage these challenges.

The local board aims for a resilient, green whenua (land) where native ngāhere (forest) thrives, waterways are clean, whānau bike and walk and Māori identity guides climate action from the Ōtāhuhu Canal Portage to Māngere Mountain.

Partnerships with Te Ākitai Waiohua and Te Ahiwaru are central to restoring culturally significant sites like Pūkaki Crater and the Ōruarangi Awa, which support marae-led initiatives like developing native plant nurseries and training rangatahi (young people).

Community strengths include active conservation networks like Pest-free South Auckland, the Māngere Bike Hub and working with local

businesses and Kāinga Ora on resource recovery projects.

To help communities better adapt to climate change, we need more support to reduce local flooding risks, stop industrial pollution and make climate education easier to access for faith-based and migrant communities. By balancing kaitiakitanga (guardianship) with community empowerment, the area can move toward a climate-resilient and culturally vibrant future.

He huanga tautika

Equitable outcomes

Auckland is one of the most diverse cities in the world, yet not all communities experience the same access to opportunity, wellbeing or resources.

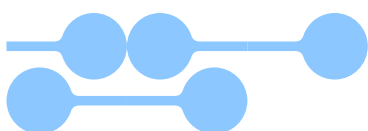
Supporting more equitable outcomes is central to the Auckland Plan 2050. It recognises that the region's success depends on making sure all Aucklanders can be part of and contribute to society, access opportunities and have a chance to develop to their full potential.

Ngā Hapori Momoho | Thriving Communities Strategy 2022–2032 is Auckland Council's regional strategy for a fairer and more sustainable Tāmaki Makaurau where every Aucklander belongs. It reflects what communities say they need to thrive, for Tāmaki Makaurau to be a region where whānau have everything they need to live a good life, where diversity is celebrated, and where all Aucklanders can participate and belong.

At its heart Ngā Hapori Momoho focuses on ensuring equitable outcomes for all Aucklanders – guiding Auckland Council to recognise that different groups and communities need different things to fully participate in the life of our region, and to feel valued, included, and that they belong.

Local insights




We want to ensure resources reach those who need them most and we support a future where equity is a

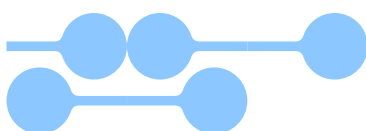


foundation of every council decision. Our goal is to support our communities by making sure everyone benefits fairly from the services we provide. We will focus extra support where it is needed most, using resources like the New Zealand Index of Deprivation to guide how we

invest in open spaces, facilities and climate action.

With regular reporting, local advice and strong local board partnerships, we can build a fairer Māngere-Ōtāhuhu, where advantage goes to those with the greatest need, and every resident has an opportunity to thrive.

Auckland-wide outcomes	How it's reflected across the plan
 <p data-bbox="233 607 472 680">Ngā huanga Māori Māori outcomes</p>	Partnership with mana whenua, Māori identity in local places and support for initiatives that reflect Māori priorities.
 <p data-bbox="233 730 512 804">He huanga āhuarangi Climate outcomes</p>	Reduce emissions, protect biodiversity and build community resilience.
 <p data-bbox="233 853 501 927">He huanga tautika Equitable outcomes</p>	Targeted investment, access to services and a focus on inclusion and fairness.





Local seniors thriving through community programmes at Ōtāhuhu Town Hall Community Centre

Te hāpori **Community**

Māngere-Ōtāhuhu is a vibrant community where people have safe, welcoming spaces to connect, enjoy nature and live healthy, thriving lives.

Challenges







- Some of our residents find themselves in challenging financial situations. Reducing inequalities and enabling everyone to be fully involved in the community is a challenge.
- Many people in our communities are not well-prepared for climate-related emergencies. They lack clear information and practical understanding of what they can do to prepare for extreme weather events.
- We have ageing community facilities that need significant investment to stay safe and usable, while growing and changing demand means we need spaces that can be used for multiple purposes – particularly for tamariki and rangatahi.
- High numbers of gambling venues and alcohol and vape shops in our centres are affecting levels of safety in our communities.
- Safety concerns in town centres, parks, paths and around public transport are creating challenges for community wellbeing and public confidence.












Opportunities

- We can build upon existing partnerships with hau kāinga and mana whenua to achieve improved outcomes for Māori over time.
- We have a culturally diverse range of active and established community groups that provide a strong platform for community-led transformation.
- There is potential to increase community use of non-council facilities so more people can get involved in activities, programmes or services.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
We are building strong relationships with mana whenua. Te ao Māori (Māori culture) is respected, valued and clearly reflected in our local places.	Work together with mana whenua so their voices, values and culture are clearly reflected in the projects that matter most to our community. 
	Continue supporting projects that reflect mana whenua goals and priorities and work together to develop opportunities for new initiatives that benefit mana whenua and the wider community. 
People can take part in and contribute to building a place where they feel they belong.	Help our communities grow by developing their organisations and volunteering skills, connecting people to the resources, networks and funding they need. 
	Help people get involved in local decision-making by working alongside community leaders to engage with residents to help them understand how decisions are made and to build stronger engagement with Auckland Council. 
	Enable communities and volunteers to lead meaningful projects that celebrate Māngere-Ōtāhuhu’s cultural diversity by showcasing local creative talent across facilities, events and outdoor public spaces. 
	Support rangatahi to work with others in the community to help shape parks, buildings and events, and create lively community spaces that everyone can enjoy now and in the future. 
Continue to provide a programme of free local events that promote our area, celebrate cultural diversity and recognise important milestone occasions.	



Our people are resilient, feel safe and are connected to each other.	Help households be better prepared for emergencies like floods and storms by supporting community-led programmes that build stronger, safer neighbourhoods and help people respond more effectively to emergency events.	
	Support community initiatives aimed at improving safety and connection in our neighbourhoods as well as in town centres, through events and programmes and working with town centre management.	
	Continue to support free swimming pool access, promoting water safety and confidence to help our community be safe in the water.	
	Make it easier for everyone in Māngere Ōtāhuhu to get online and learn digital skills at trusted local community hubs so they can stay connected in a digital society.	
	Support community gardens, māra kai and other initiatives to improve food security at a local level.	
Our community facilities, libraries, pools, parks and open spaces meet the changing needs of our communities.	Develop our parks and facilities using innovative, world-leading design that is sustainable, welcoming, easy to access for everyone, reflects local cultures and can adapt as our community grows—creating spaces for recreation, connection and good health.	
	Help communities use council facilities for their own activities, so it's easier for people to be healthy and well in their everyday lives through easy-to-use spaces and well-designed neighbourhood places.	
	Grow a programme of free activities across parks and facilities that encourage healthy and sustainable lifestyles.	
	Explore opportunities for community access to non-council facilities to encourage more people in our community to connect with each other and get involved in activities, programmes and services.	

Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. 'Advocacy' is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Invest more in ageing facilities that are often unfunded, especially in our communities with the greatest need.	Governing Body
Funding for a community facility in Māngere East to serve a growing community and their diverse needs.	Governing Body



Communications that are written in a way that everyone can understand them so our communities are better-informed and able to engage meaningfully with the council.	Governing Body
Make changes to the new 'fairer funding' model for local boards so it reflects communities with the most need rather than putting financial pressure onto communities that are already struggling.	Governing Body
A regional approach to solutions that address homelessness, rough sleeping and poor housing standards for the most vulnerable in our communities.	Governing Body Central Government
More resources to help build the resilience of our most vulnerable communities and better prepare them for emergencies and disasters.	Governing Body





Love your maunga led by the Tūpuna Maunga Authority

Te taiao māori

Natural environment

Through collective action we can improve the health of our water and natural systems , reduce waste and carbon and make the environment more resilient to climate change.

Challenges

- We need long-term commitment from communities, businesses and agencies to work together to achieve better environmental outcomes for the Manukau Harbour and the Tāmaki Estuary.
- There is conflict between ongoing urban growth and major infrastructure development and the need to control pests and restore ecological areas, urban ngāhere (forests) and biodiversity.
- Risks from flooding in low-lying areas and areas around waterways like Te Ararata Creek Reserve and Moyle Park – Te Ara-tāwhana remain a significant issue.






Opportunities

- There is potential for more partnerships and work with mana whenua to restore and protect sites of cultural significance within the Māngere-Ōtāhuhu area.
- There are opportunities to build on and support existing community-led environmental and climate change initiatives that respond to strong community interest.



- Restoring and sharing significant natural heritage sites offers an opportunity to connect people with place and build long-term stewardship of the environment.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
Partnerships with local mana whenua achieve goals to restore and improve the mauri (life force) of our natural environment.	Build and grow our relationships so we can work alongside mana whenua, caring for the natural environment together with restoration projects that reflect shared interests and priorities.	
Local partnerships and community leadership achieve cleaner water, a healthier moana (ocean) and a restored whenua (land).	Continue our commitment to achieve better environmental results for the Manukau Harbour (as a member of the Manukau Harbour Forum) and the Tāmaki Estuary.	
Urban ngāhere in Māngere-Ōtāhuhu is increasing, contributing to better environmental, climate and community well-being outcomes.	Work with landowners and developers to plant more trees (ngāhere) across private land, new developments and green open spaces.	
Our parks, ngāhere, paths, and waterways form a connected network that protects neighbourhoods and supports nature.	Develop integrated ‘blue-green’ networks of waterways within new developments and renewal projects to protect our urban environments from flooding.	
Our communities can respond to climate change risks and	Support the creation of a new Māngere-Ōtāhuhu Community Recycling Centre, making it easier for people to recycle and reduce waste.	



reduce their carbon footprint.

Fund education and community programmes that work with people to reduce and manage household waste, prevent illegal dumping, and build shared care and pride in our local environment

Work with the community to develop and deliver local climate action plans and support community-led projects that help people cut emissions, use energy wisely and choose low-carbon ways to get around.



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Implementation of the Achieving better environmental outcomes for the Manukau Harbour as well as the Manukau Harbour East Shoreline Adaptation Plan to manage coastal erosion and coastal inundation hazard risk.	Governing Body
Develop a region-wide plan to manage mangroves to benefit the ecological system, reduce coastal erosion and provide access to shorelines for water-based activities.	Governing Body
Long-term investment to actively manage plants, animals and natural landscapes in our area (like at Ōtuataua Stonefields Historic Reserve, Pūkaki Crater and Ōruarangi Awa).	Governing Body
Funding to help local boards achieve regional and local targets for urban ngahere (tree) cover in the areas where there is less than 15 per cent of tree canopy cover.. This provides habitats for birds and insects, and shade from extreme heat.	Governing Body
Provide more resources to monitor and respond to activities that affect our environment, like sediment runoff from building sites. This will help to improve the health of our waterways and reduce flood risks.	Governing Body
Funding for the historically significant Te To o Ōtāhuhu (Ōtāhuhu Portage) project to open up new public open spaces and connect the Tāmaki River to the Māngere Inlet.	Governing Body





Ngā Puna / Cyclamen Park gets a fresh new play space

Te taiao kua hangaia

Built environment

Māngere-Ōtāhuhu has safe, attractive neighbourhoods where people feel connected, like they belong, and can live well now and into the future.

Challenges

- New housing is often built faster than the parks, transport, facilities, and public spaces needed to support it, which puts pressure on existing services.
- Plan Change 120 proposes to avoid building homes in flood-prone parts of Māngere-Ōtāhuhu to improve safety, but pushes to build new housing into fewer areas. This could increase pressure on already stretched local infrastructure and services.
- Limited funding and difficulty securing more regional investment make it harder to upgrade town centres and public spaces to meet growth and community expectations.
- We do not have enough funding to invest in resilient infrastructure fast enough to keep our communities safe from growing climate impacts like flooding and heat.





Opportunities

- New housing developments can provide easier access to parks, shopping areas and transport hubs.



- By planning ahead, parks, open spaces and community facilities can better meet future population growth and changing community needs.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
Partnerships and collaboration with mana whenua strengthen urban design, enhancing our sense of identity and belonging.	Work with mana whenua to recognise and highlight local Māori mātauranga, culture and history in urban design. 
Our main centres are lively, welcoming places where people feel safe and supported, helping the Māngere-Ōtāhuhu community to connect, work and thrive.	Deliver community-led cultural events, art and performances that bring public spaces to life, strengthen local pride and identity, and help people feel safer when they use them. 
Our neighbourhoods, centres and facilities are easy to access, built to last and ready to respond to future growth and community needs.	Make sure new community buildings are designed to work well in a changing climate, are healthy and contribute to a quality built environment.
	Plan for and develop sustainable community infrastructure and facilities that that can grow and adapt as the population changes.
Community spaces like marae, schools and churches help locals connect and reduce pressure on council facilities as the population grows.	Make sure community buildings are accessible, affordable and welcome all cultures, so people of all abilities, ages and backgrounds can take part in community life. 
	Support different types of uses and tenancies in our community spaces, marae and schools that meet increasing and changing community needs.  Make it easier for communities to use schools, churches and other non-council spaces to connect with each other.



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Work with communities from the outset to plan land use and design buildings that create compact, well-serviced local neighbourhoods with safe, direct pedestrian and cycle links to nearby shops, parks and public transport.	Governing Body
Prioritise funding to renew and upgrade key centres in the Māngere-Ōtāhuhu Local Board area through the Long-term Plan 2027-2037.	Governing Body
Town centre upgrades and new developments that reflect Māngere-Ōtāhuhu local cultural identity, mana whenua values and community aspirations.	Governing Body
Prioritise regeneration for key centres in Māngere-Ōtāhuhu, like the Ōtāhuhu business district, in the Long-term Plan 2027-2037, including funding for upgrades to Ōtāhuhu’s streets and open spaces.	Governing Body
Make sure development projects include funding for design that reflects our local communities, culture, and history.	Governing Body
Include connected blue-green waterways in all new developments and renewal projects to ‘make space for water’, reduce flood risk and help communities better cope with heavy rain and storm events.	Governing Body





Māngere Arts Centre / Ngā Tohu o Uenuku

Te whanaketanga ā-ōhanga

Economic development

Māngere-Ōtāhuhu is a thriving community with innovative businesses creating skilled local jobs and shared prosperity.

Challenges




- The median (middle-value) income in Māngere-Ōtāhuhu is about \$28,000 (Stats NZ 2023). This is around \$13,000 lower than the Auckland 'median', making our communities more vulnerable to rising living costs and climate-related pressures.
- School leavers in Māngere-Ōtāhuhu have fewer school qualifications compared with Auckland and national averages. This makes it harder for young people to move into further study or skilled jobs and increases demand for targeted education and youth support.
- Some Business Improvement Districts (BIDs) in the local board area are relatively small and do not have large budgets. This limits what they can do to support local businesses.
- There has been a lack of capital investment in ageing town centres in the local area.





Opportunities

- Māngere has a unique position as a gateway to Auckland and New Zealand. We could use our cultural, natural and creative assets to increase local and international visitors to the area.
- Key business areas such as the airport precinct deliver economic, employment, and business opportunities for locals.
- Potential to form partnerships, including with mana whenua, to develop education and training pathways that improve employment opportunities, particularly for rangatahi (young people).
- Higher-density housing and developments in and around town centres and transport hubs will provide more customers for local businesses.
- The proposed community recycling centre could help create new sustainable community enterprises and provide more jobs.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
Local businesses are economically resilient, environmentally sustainable and able to adapt to climate change challenges.	Help Māngere-Ōtāhuhu businesses understand and access the support available to them, including guidance to prepare for climate change, reduce waste and cut carbon emissions 
There is a growing, successful Māori business sector.	Work with iwi, hapū and marae to develop business opportunities and grow the local Māori economy. 
There is a vibrant visitor sector, based around our cultural, natural and creative assets, offering employment opportunities and attracting more people to the area every year.	Work with mana whenua, businesses and communities to develop and promote local visitor experiences.  Create and support events that showcase our natural, cultural and creative strengths to attract visitors and boost the local economy.
Local businesses successfully apply for government and	Help local community-led businesses build the skills and support they need to win contracts and paid work.



council work and contracts in the Māngere-Ōtāhuhu Local Board area.	Support local Māori and Pacific businesses to connect with Amotai – a company that connects organisations wanting to purchase goods and services with Māori and Pasifika-owned businesses.	
Our unique retail and business centres are thriving hubs of economic and community activity.	Work with businesses, communities, landlords and developers in the area to support initiatives that make town centres thriving and safe.	
Rangatahi (young people) in Māngere-Ōtāhuhu have pathways into meaningful employment, training and further education after leaving school.	Support youth-focussed initiatives that provide employment, training and further education opportunities.	

Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
A coordinated, region-wide approach that uses shared funding and works with local businesses to make it easier for visitors to find and enjoy local culture, heritage, natural attractions, town centres and places to stay.	Governing Body
Regular annual reporting on how key economic development is progressing at the local board level.	Governing Body
More targeted support for Māori and Pasifika youths, including skill development and training opportunities, to help them to find meaningful local employment after leaving school.	Governing Body Central Government





Māngere East cycleway

Tūnuku

Transport

A well-connected Māngere-Ōtāhuhu with safe, reliable and affordable transport choices for everyone.

At the time of developing this draft plan, the Government is progressing the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*, which, if passed, will change how transport is governed and delivered in Auckland. While the details of how transport is to be governed in Auckland are still to be confirmed, our community has told us that safe, reliable, and sustainable transport remains a top priority. The local board will continue to advocate strongly for these priorities, and will adapt this section in response to both community feedback and any changes made to the Bill throughout the Parliamentary process.

Challenges

- Reliable and affordable transport options are hard to access for many people in our community, especially those in low-income households, young people, older people and those without cars.
- Roads are mainly designed for passing traffic and freight, rather than for people moving around locally.
- Walking and cycling routes exist in some places but they do not connect together well and can be unsafe.
- The area is experiencing significant housing intensification and redevelopment which is creating traffic pressure on local roads and making it harder to improve transport services.



Opportunities

- Large redevelopment projects make it possible to plan and include a full range of transport options from the outset.
- We could improve public transport options in the area if we used Ōtāhuhu Station as a key transport hub where different transport services could connect more easily and offer more services for passengers.
- There are opportunities to reconnect communities that are separated by state highways, rail lines and freight routes by providing connecting walking and cycling links.
- Walking and cycling paths can provide big social and environmental benefits in Māngere-Ōtāhuhu if they are treated as essential infrastructure, not optional extras.
- Encourage people to choose walking, cycling and public transport instead of their cars to help reduce carbon emissions.

Our priorities

Set out below, are the transport priorities for the Māngere-Ōtāhuhu Local Board area. In some instances, implementing these may require Governing Body decisions, under the governance arrangements proposed in the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*.

This proposed legislation change is expected to impact on what things might be a part of our direct decision-making role and what things might be considered as advocacy. Due to this uncertainty, the local board’s transport priorities are set out in a single category in this draft plan.

Our 3-year goals (Objectives)	What we want to happen in the next 3 years (Priorities)	
People can easily access public transport and active options like walking and cycling that connect them to key local destinations.	Review and develop local transport infrastructure, projects and services (like new bus routes and cycleway connections) to make sure they meet community needs.	
	Develop transport options (including cycling and walking) that link Auckland Airport to visitor attractions and accomodation in our area.	
	Continue support for community-led initiatives that promote public transport, walking and cycling around our local area and beyond.	
Walking and cycling routes to key destinations are stronger and better connected, making it easy for communities to take part in everyday life.	Create safe, easy-to-use walking and cycling routes that connect green spaces, parks, town centres and key destinations, making it easier for people to get around without using cars.	 
Affordability, accessibility and safety of transport options are improved, especially for those facing the greatest mobility barriers.	Partner with the community, businesses and other organisations to develop programmes that improve safe movement around the local board area (like school travel programmes and ‘safe street’ improvements).	



He kōrero take pūtea

Funding information

Local board funding is approved through Auckland Council's budget-setting process. This includes the Governing Body adopting a long-term plan every three years and an annual plan each year.

The Local Board Funding Policy sets out how funding is allocated to local boards for local activities, services and facilities within their decision-making responsibilities.

Funding for local activities, services and facilities is split into:

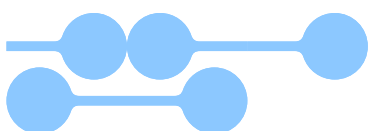
- operating expenditure (opex): to maintain and operate local assets like libraries, pools and parks, and to provide local activities and services
- capital expenditure (capex): to renew and develop local assets.

The priorities in this local board plan will inform decisions about funding that are made through the annual plan process and local board work programmes. This applies to decisions for both operating and capital spend.

Local boards have been allocated decision-making over local levels of service. This means they can prioritise services and initiatives to achieve local objectives, while ensuring costs are managed within the local board's allocated funding.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2024-2034 and the Annual Plan 2025/2026.

The next long-term plan is due to take effect from 1 July 2027. This could change funding for operating and capital spend in our area and will affect how we achieve the goals set out in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

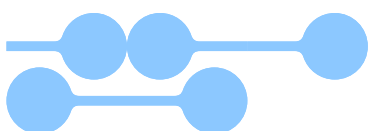
Levels of service

The Long-term Plan 2024–2034 outlines the decision-making responsibilities of local boards, as set out in legislation or allocated to the local boards. These responsibilities are grouped into local activities and described through levels of service statements. The following table summarises the local activities and levels of service for this local board area.

Local Activities	Level of service statements
<p>Local community services</p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Enable a range of choices to access community services and recreation opportunities.</p> <p><i>Provide opportunities for communities to lead and deliver their own initiatives. *</i></p> <p>Provide urban green spaces (local parks, paths and Ngāhere) and access to the Coast</p>
<p>Local planning and development</p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>Facilitate economic development opportunities and promote Auckland as a destination (<i>Support a strong economy. *</i>)</p>
<p>Local environmental management</p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>Protect, improve and minimise risks to the natural environments and cultural heritage.</p>
<p>Local governance</p> <p>Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>Lead Council Group response to partnership and participation of Māori in decision making and deliver Māori outcomes (<i>Respond to the needs and aspirations of mana whenua and Māori Communities. *</i>)</p>

* Levels of service statement from Local Board Agreement.

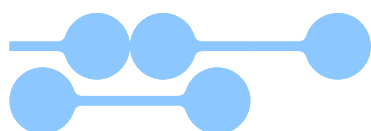
The statement of service provision, default levels of service statements, performance measures and performance targets from our last long-term plan can be found in section 2.6 in [volume 2 of the 10-Long-term Plan 2024-2034](#). The local board’s performance measures and performance targets, can be found in the Māngere-Ōtāhuhu Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Setting priorities and making ‘trade-offs’

The local board will use this plan to inform how it prioritises resources, services and activities in the local area over the next three years. In doing so, it will take into account rising costs, limited resources and changing community needs. When making financial decisions, the local board will:

- prioritise actions that most strongly contribute to achieving the intended outcomes and goals of this local board plan
- consider value for money when making decisions about local services and assets within its decision-making responsibilities
- consider advice on ways to increase funding for services, activities and facilities from sources other than rates where appropriate,
- consider advice on opportunities to work with other local boards and external partners, where this supports shared goals
- consider advice on the ongoing suitability, performance and community value of local assets.



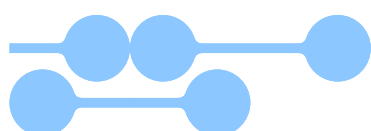
Tirohanga take pūtea whānui

Financial overview

The estimated costs shown in the table below for major service priorities are high-level, indicative only, and subject to change. These figures should not be relied upon as final and will be reviewed and updated through the Long-term Plan and Annual Plan processes.

\$000	2026/2027	Indicative 2027/2028	Indicative 2028/2029	Indicative 2029/2030
Operating funding				
General rates	20,952	21,503	21,978	22,405
Targeted rates	2,074	2,103	2,153	2,205
Fees and charges	1,647	1,678	1,713	1,753
Other revenue	478	175	177	179
Total operating funding	25,151	25,458	26,021	26,542
Operating expenditure				
Community services (Community)				
Libraries	4,417	4,505	4,596	4,687
Pools and leisure	3,833	3,883	3,936	3,989
Maintenance	9,239	9,424	9,612	9,804
Utilities	2,541	2,770	3,062	3,181
Other community expenses	2,112	1,822	1,668	1,699
Local Environmental Management (Natural Environment)				
Local Planning				
BIDs	1,599	1,626	1,657	1,688
Other planning expenses				
Local Governance	1,101	1,116	1,175	1,175
Total operating expenditure	25,151	25,458	26,021	26,542
Net operating funding	0	0	0	0
Capital funding				
Increase in debt	10,915	10,019	8,911	9,089
Total capital funding	10,915	10,019	8,911	9,089
Capital expenditure				
Community services (Community)	10,915	10,019	8,911	9,089
LBP priority significant capital project - David Lange Park - upgrade suburb park - stage 2				
Total capital expenditure	10,915	10,019	8,911	9,089
Net Capital funding	0	0	0	0

The local board's latest funding impact statement can be found in the Māngere-Ōtāhuhu Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Ngā Mema o tō Poari ā-Rohe o Māngere-Ōtāhuhu

Your Māngere-Ōtāhuhu Local Board members



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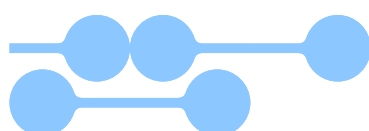
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Tāmaki Turuki.
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