



Te mahere ā-rohe o Maungakiekie-Tāmaki 2026

Maungakiekie-Tāmaki Draft Local Board Plan 2026

**Tāmaki Turuki.
Altogether Auckland.**

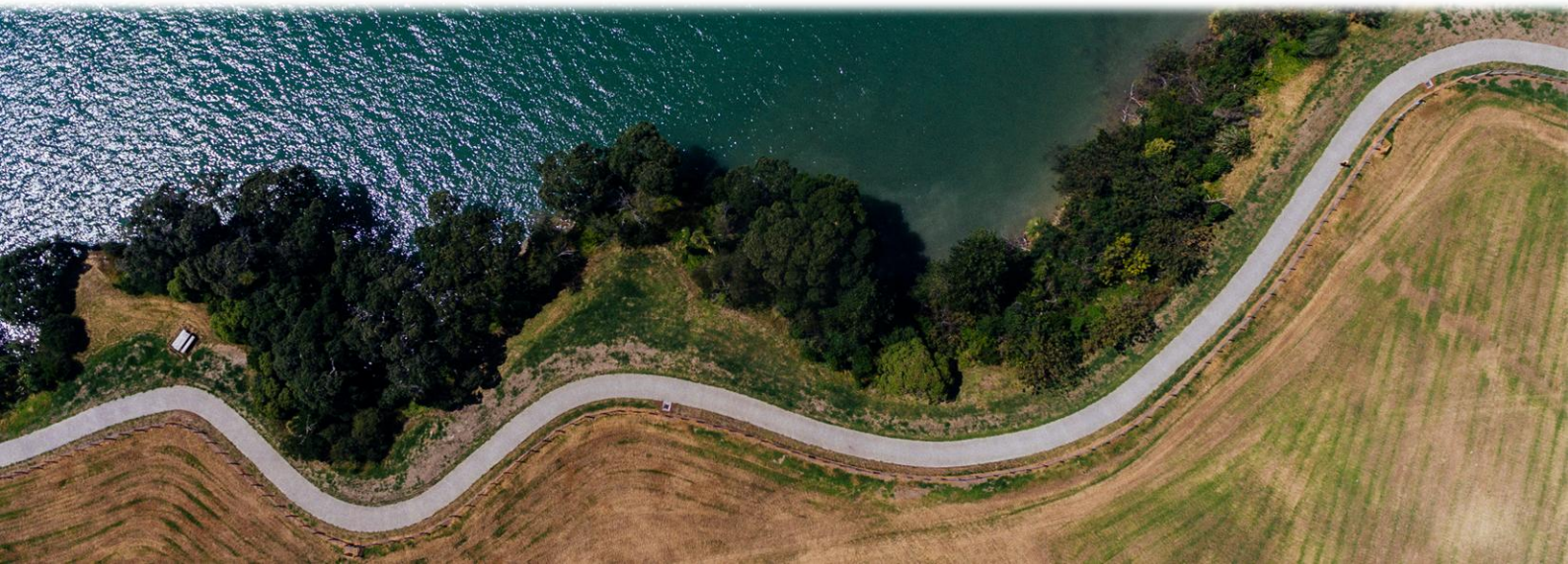


Mihi

**Manawa mai te mauri nuku.
Manawa mai te mauri rangi.
Ko te mauri kei a tātou, he mauri tipua.
Ka pakaru te pō.
Tau mai te mauri,
Haumi e, hui e; Tāiki e!
Ko tēnei te hau e wawara nei.
Mau tonu, tere tonu,
mai i te kore, ki te pō,
ki te ao mārama.
I whakaawe ai taku ara
ki ngā Kāhui Rū Whenua.
Heke iho au i Te Puru o Tāmaki
ki Te Taumanu Herenga Waka,
whakarākeitanga o te takutai moana.
E mihi kau ana a Māngere
ki te Mānukunuku-o-Hoturoa.
I turukitia ngā pōkare e hora rā
ki te Tapotu-a-Tainui.
Kia whakatata mai ki Te Wai-mokoia,
ka haereere tonu ki Te Wai-o-Taiki.
Kia tae atu ki Tāhuna Torea,
ka takahia rā te paemaunga
ki Patutahi, ka haere tonu ki Remuwerā.
Anei rā tēnei māra moemoeā
e karanga atu ana ki ngā poutapu i muri;
o Waiatarua, Onehunga, Rarotonga, Mutu-Karoa,
Waipuna, Te Kai-aHiku, Mokoia, Uku-tōia.
Ka tau ki Maungarei.
Tutuki tēnā, kei raro ko Rua-pōtaka
me Pare-huia e tiaki ana i Te Oro -
Whare Tapere o Ngāti Tī-tahi, Ngāi-Tai-ki-Tāmaki,
Ngāti Paoa me Ngāti Whātua.
Ka uru mai a Matariki ki runga
ka tohu ia kua tīmata te Tau Hōu.
Tau mai te mauri
Haumi e...Hui e... Taiki e.**

Welcome life's essence from the ground below.
Welcome life's essence from the sky above.
The life force we each possess is truly a miracle.
The darkness is broken.
Welcome great essence of life,
Join together, and exclaim; It is done!
This is the wind that blows.
Unchanging and free-flowing,
from nothingness, to darkness,
then comes the light of dawn.
My rise from slumber finds strength
in the beautiful lands surrounding me.
I come down from Te Puru o Tāmaki
to Te Taumanu - anchorage of waka,
jewel on the coastline.
Māngere bids greetings
to the Manukau.
The rippling waters out there sweep
toward where the Tainui once crossed overland.
Coming inland to Panmure Basin,
I ramble on to Tāmaki River.
Then, once at Tāhuna Torea,
I trace a way across the skyline to
Patutahi and on again to Remuera.
Before me is this wonderful countryside
beckoning to the havens beyond;
Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna, Te
Kai-aHiku, Mokoia, and Uku-tōia.
I come to rest on Maungarei.
And once there, I see below are Rua-pōtaka and
Pare-huia standing watch over Te Oro -
the playhouse of Ngāti Tī-tahi, Ngāi Tai-ki-Tāmaki, Ngāti
Paoa and Ngāti Whātua.
Matariki rises high into view
signalling the New Year has begun.
Welcome great essence of life,
Join together, and exclaim; It is done!

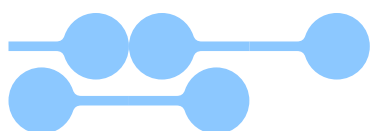
Mihi by Tautoko Witika



Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Tēnā koutou katoa,

As Chair of the Maungakiekie-Tāmaki Local Board, I'm pleased to share our draft three-year plan and invite your feedback on what matters most to you and your whānau.

The Maungakiekie-Tāmaki Local Board Plan 2026-2029 sets out our proposed priorities and direction. It has been shaped by early community conversations — and now we want to hear from you again to help finalise it.

Our area continues to grow and change. Major housing developments led by Kāinga Ora, the Tāmaki Regeneration Company, and private developers are transforming our neighbourhoods. Growth brings energy and opportunity, but also pressure on transport, community spaces, parks, and our natural environment. This draft plan focuses on managing that change well — so that as Maungakiekie-Tāmaki grows, it remains a great place to live, work, and belong.

Over the next three years, we're proposing to improve parks and open spaces, progress work at Waikaraka Park, and strengthen connections between our town centres and neighbourhoods. We'll also continue supporting the community and sporting groups whose mahi is central to local pride and connection.

Caring for our environment remains a key focus. Alongside mana whenua, we'll continue restoration work and support community-led climate and ecological initiatives that protect our waterways, coastlines, and green spaces for future generations.

Transport is a priority at a time of transition. As local boards take on a greater role in shaping how people move around, we're committed to using that influence to deliver safer, more sustainable, and better-connected options for commuters, families, and businesses.

We know many households are under financial pressure, and difficult choices lie ahead. This plan is about being smart — collaborating with partners, investing where need is greatest, and ensuring every dollar delivers real value for our community.

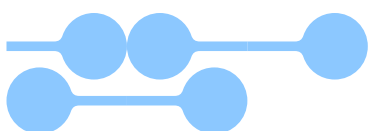
This is your plan. It reflects what we've heard so far — but have we got it right? What matters most to you and your whānau? Your feedback will shape the final Local Board Plan and guide our mahi for the next three years.

Hei konā mai



Debbie Burrows

Maungakiekie-Tāmaki Local Board Chairperson



He aronga poto ki tā mātou mahere

Our plan at a glance



Community

Communities feel a sense of belonging and are supported to thrive and live healthy lives. People can access local services, places and programmes. Our facilities and services support a growing population.



Natural environment

Our wai (water) and whenua (land) are healthy and thriving. We are resilient to the impact of climate change. Our community is prepared for emergencies. Mana whenua are supported as kaitiaki of the environment.



Built environment

Our built environment supports significant growth in our community. Our town centres and neighbourhoods are safe, well connected and easy to access for everyone. Housing growth and infrastructure are well managed. We work with other organisations to get the best outcomes for our people.



Economic development

A thriving local economy where businesses grow, people have good jobs, and Māori and Pasifika communities share in prosperity. Our town centres, business and entertainment precincts are thriving and well connected. Our businesses are resilient, environmentally conscious and can innovate.



Transport

Our local roads are well connected and easy to move around. Freight gets to its destination efficiently. People have a range of transport choices.

You will find these Auckland-wide commitments woven through our plan:



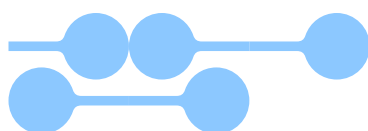
**Māori
Outcomes**



**Climate
outcomes**



**Equitable
outcomes**



Te tirohanga whānui o Te Mahere a te Poari ā-Rohe

Local board plan overview

He kōrero mō tēnei tuhinga

About this document

This local board plan sets out the vision and priorities for our area over the next three years. It outlines our commitments to our community – shaped by what you've told us matters most, and by the role local boards play within Auckland Council.

Te take kei a mātou te mahere nei

Why we have this plan

Local boards are responsible for decisions on local services and activities, and for representing local views on wider Auckland issues.

This plan guides:

what we focus on and fund locally

- how we work with mana whenua, partners, and community organisations
- how we make the best use of local assets such as parks, libraries and community facilities
- where we will advocate to others on your behalf.

Te ara e pāhekoheko ai mātou

How we will engage

We are committed to working alongside our communities, partners and mana whenua to make decisions together, using inclusive and accessible engagement approaches that reflect the diversity of our local area.

Te ara i whakaritea ai te mahere nei

How this plan was developed

To make sure the plan reflects local aspirations, we built on:

- public feedback from the previous local board plan, annual plans and other consultations
- surveys such as People's Panel
- community engagement held from November 2025 to April 2026

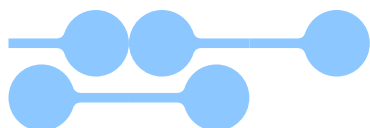
Te ara e tutuki ai ngā whāinga kei te mahere

How the plan will be used

The plan provides direction for the next three years and influences council's wider decision making. To deliver on it we will:

- prioritise budgets and resources to focus on the initiatives in this plan
- work with our partners to deliver on the objectives in this plan.

Visit the [Auckland Council website](#) to find out more about local boards.

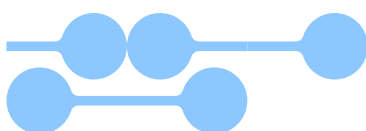


Te Rohe ā-Poari Local board area



MAP LEGEND

- 
 Local board office
- 
 Public open space (Unitary Plan)
- 
 Industrial, commercial and reserve land
- 
 Motorway
- 
 Arterial road
- 
 Medium road
- 
 Minor road





Lagoon Edge Reserve.

Tā mātou ki ngā huanga hei painga mō Tāmaki Makaurau

Our contribution to positive outcomes for Auckland

Local board plans connect local priorities and projects with the wider goals for Auckland. In particular, the local board plan connects with the:

- [Auckland Plan 2050](#) – the 30-year vision for how Auckland will grow and change. This includes the Future Development Strategy.
- [long-term plan](#) – the council’s investment and funding priorities over the next 10 years.
- [annual plan](#) – local funding decisions for each financial year.

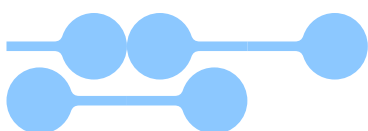
By linking to these wider plans, our local board plan can draw on Auckland-wide opportunities to deliver locally, while ensuring the goals of local communities contribute to Auckland’s shared future.

The **Auckland Plan 2050** sets out six outcomes that describe what Auckland is working towards over the long term. The council’s strategic framework organises all work and spending into **seven investment areas** to show how these outcomes are achieved.

This local board plan focuses on **five** of those investment areas — the ones where local boards make decisions and can have the greatest influence at a local level.

The strategic framework also identifies three considerations for all decisions and investments:

- Māori outcomes: Honouring Te Tiriti and ensuring Māori thrive in Tāmaki Makaurau



- Climate outcomes: Leading urgent action for a low-emissions, resilient future
- Equitable outcomes: Ensuring all Aucklanders have access to what they need to thrive

These three areas are mutually reinforcing. Improving one of the three required considerations is likely to contribute to improvements in the others.

Ngā huanga Māori

Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world.

Māori outcomes describe how Auckland Council supports Māori goals — from partnership and participation to visibility and wellbeing. They also reflect the council’s commitment to Te Tiriti o Waitangi, our statutory responsibilities, and our ongoing relationships with mana whenua and Māori communities across Tāmaki Makaurau.

The refreshed *Tāmaki Ora Māori Outcomes Strategy* reflects the vision that when Māori are well, Tāmaki Makaurau will also be well. *Tāmaki Ora* guides Auckland Council to focus on seven Ora outcomes (wellbeing areas) that mana whenua and Māori communities have told us are important to them:

- Iwi Ora - Iwi wellbeing
- Te Taiao Ora - Environmental wellbeing
- Tuakiri Ora - Cultural identity wellbeing
- Huatau Ora – Future wellbeing
- Te Hapori Ora – Whānau & community wellbeing:
- Whai Rawa Ora – Economic wellbeing
- Marae Ora - Marae vitality

Local boards play a key role in achieving *Tāmaki Ora*. This can be through:

- partnering with mana whenua and Māori communities
- supporting local initiatives that reflect Māori priorities

- embedding Māori identity, language and values into local spaces and activities.

This work will focus on Mana ki te Mana (authority to authority) engagements between local boards and mana whenua. The aim is to build relationships based on respect, shared priorities and mutual recognition for the mana that we each hold.

Local insights

There is a strong community of Māori that live in Maungakiekie-Tāmaki, making up 15 per cent of the local population.

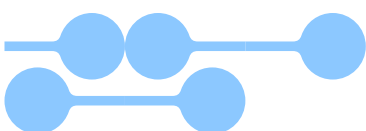
We know that Māori have rich matauranga (knowledge) which can guide us as to how to care for our environment. Maungakiekie-Tāmaki is rich in Māori history and the home of several sites of significance. These include multiple Tūpuna Maunga (managed by the Tūpuna Maunga Authority), the Tāmaki river and the Manukau Harbour.

We have created a co-management committee to work alongside Ngāti Pāoa to support their aspirations following their treaty settlement.

We want to support all our mana whenua rūpū to fulfil their role as kaitiaki in our rohe and support Māori to do the work that is most important to them and their whānau.

There are fourteen iwi that have an interest in the Maungakiekie-Tāmaki Local Board rohe:

- Ngāti Pāoa
- Ngāti Whātua
- Ngāi Tai ki Tāmaki
- Ngāti Whātua Ōrākei
- Te Kawerau a Maki
- Ngāti Tamaoho
- Te Ākitai Waiohau
- Ngāti Te Ata
- Ngaati Whanaunga
- Ngāti Maru
- Ngāti Tamaterā
- Te Patukirikiri



- Ngāti Hako
- Waikato

As well as a number of marae within the rohe:

- Ruapōtaka marae
- Te Tira Hou marae
- Te Poho o Tāmaki marae (Tāmaki College)
- Puakiekie marae (One Tree Hill College)
- Te Haerenga marae (Onehunga High School)

He huanga āhuarangi

Climate outcomes

In 2019, Auckland Council declared a climate emergency and adopted *Te Tāruke-ā-Tāwhiri: Auckland’s Climate Plan* in 2020. Meeting the goals of this plan requires ambitious action to reduce emissions and adapt to a changing climate.

Local boards contribute by including climate action into everything we do – from community investment and transport choices to restoring the environment and local events. We also support regional initiatives and enable community-led initiatives that build local resilience to the effects of climate change. Climate action also connects with the *Ngā Hapori Momoho / Thriving Communities Strategy 2022–2032*, which recognises that social and environmental wellbeing are closely linked— communities thrive when they have healthy environments, green spaces and can respond together to climate challenges.

Tāmaki Ora also recognises Māori goals around climate leadership and resilience.

Local insights

Our area borders two significant bodies of water – the Manukau Harbour and the Tāmaki River. Our coastal and low-lying areas are vulnerable to flooding. We have adopted our Shoreline Adaptation Plan to make sensible decisions about our assets close to the water and will continue to implement this plan. We will also work with our communities so that they are as ready as possible in an emergency.

We continue to champion cycling networks and will support projects which enable more cycling and other ways of reducing carbon emissions from cars such as improved public transport.

The Urban Ngahere Action Plan 2021 highlights that our local board area has lower tree canopy cover than most urban areas in Auckland. Good tree coverage enhances our natural environment and contributes to better climate outcomes.

A large proportion of our area is industrial. We will support businesses to consider their impact on our environment and climate change.

He huanga tautika

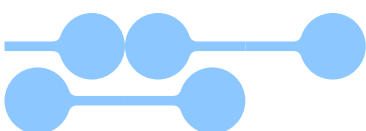
Equitable outcomes

Auckland is one of the most diverse cities in the world, yet not all communities experience the same access to opportunity, wellbeing or resources.

Supporting more equitable outcomes is central to the Auckland Plan 2050. It recognises that the region’s success depends on making sure all Aucklanders can be part of and contribute to society, access opportunities and have a chance to develop to their full potential.

Ngā Hapori Momoho | Thriving Communities Strategy 2022–2032 is Auckland Council’s regional strategy for a fairer and more sustainable Tāmaki Makaurau where every Aucklander belongs. It reflects what communities say they need to thrive, for Tāmaki Makaurau to be a region where whānau have everything they need to live a good life, where diversity is celebrated, and where all Aucklanders can participate and belong.

At its heart *Ngā Hapori Momoho* focuses on ensuring equitable outcomes for all Aucklanders – guiding Auckland Council to recognise that different groups and communities need different things to fully participate in the life of our region, and to feel valued, included, and that they belong.






Local insights

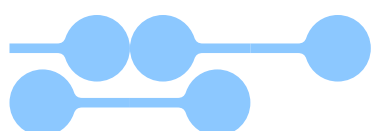
Maungakiekie-Tāmaki is home to many diverse people. We recognise that not everyone starts from the same place, and that for some in our communities, particularly people living with disabilities, everyday life can present additional challenges.

That’s why we are committed to creating an environment where everyone can participate fully. From our services, transport, events, parks and town centres, we will continue working to ensure accessibility is built in so that everyone has the opportunity to enjoy all that our area has to offer. We are home to a higher proportion of Māori and Pasifika residents than the regional average, and our Asian community is growing. Many of our people have come from overseas, bringing with

them unique cultures and stories. We understand that settling into a new place can make it harder to feel a true sense of belonging, and we are committed to connecting with our communities in ways that are meaningful and inclusive.

We will work to connect our seniors with programmes that bring them together and celebrates the contribution they make to our area. We want everyone in Maungakiekie-Tāmaki to feel seen, heard, and valued. This includes our young people, who are an essential part of our present and our future. We will focus on ways that they can connect with the decisions which impact their futures and provide spaces and opportunities for them to come together, build connections and thrive as part of our strong and vibrant community.

Auckland-wide outcomes	How it’s reflected across the plan
 Ngā huanga Māori Māori outcomes	Partnership with mana whenua, Māori identity in local places, support for initiatives that reflect Māori priorities
 He huanga āhuarangi Climate outcomes	Reducing emissions, protecting biodiversity, building community resilience
 He huanga tautika Equitable outcomes	Targeted investment, access to services, focus on inclusion and fairness





Onehunga Christmas in the Park at Jellicoe Park

Te hāpori **Community**

Our communities feel a sense of belonging and are supported to thrive and live healthy lives. People can access local services, places and programmes. Our facilities and services support a growing population.

We have limited funding and a wide range of assets to maintain. This means we need to be innovative and find ways to deliver our services differently. We have developed plans for some of our parks such as Waikaraka Park and Fergusson Domain and will work to implement those plans over time. We will continue to take an integrated approach to planning across our assets and look for opportunities to maximise the impact of our funding. Areas such as Panama Road/Riverside and Mt Wellington require significant investment. We will explore partnerships and new ways to help enhance community spaces and create better places for people to connect.

Challenges











- Our population is growing rapidly, with increasing demand for parks, open space, and community facilities.
- Much of our community is hard to reach and we will need to find innovative ways to access those people.
- Constrained budgets require careful prioritisation to balance asset maintenance with increasing community expectations and cost increases.
- Mana Whenua engagement is constrained by limited capacity, which can impact participation in planning and decision-making processes.





Opportunities

- The board has decision making over many community spaces, providing significant opportunities to use them better.
- Good relationships with our many community partners and Mana Whenua to find innovative ways to do things better.
- Previous plans we have adopted give us a head start on improving play areas, guiding master plans, and supporting our communities' aspirations.





Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
We celebrate our diverse people and everyone can access and benefit from our facilities and programmes.	Deliver inclusive, high-quality events and support community led events that strengthen local connections.	 
	Prioritise equitable access in the design and development of community facilities, including libraries and town centres.	
	Continue to provide access to inclusive, multi-use community spaces and hubs that support wellbeing, learning and connection.	
	Reach our least engaged communities by going to where they already are and providing information in multiple languages. We will support engagement initiatives which meet the nuanced needs that different groups of people might have.	
	Manage our community leases to ensure groups have fair access to our spaces.	
	Champion better oversight and reporting on our spaces to ensure that they are providing benefit to the community.	
	Support sports organisations with the facilities and the strategic resources they need to keep our community active. We will encourage collaborative approaches to the sharing of space.	
	Investigate future community service and wellbeing initiatives and given population growth, understand gaps in how we provide services.	
	Support opportunities for young people to have safe welcoming places to gather, be active, and participate locally.	
	Support programmes, services and activations that meet community needs and reduce barriers for participation and access.	



	Implement the Maungakiekie Tāmaki Play Plan by progressing actions and projects that expand play opportunities beyond traditional playgrounds, including playful street art, installations, natural play features and other community play events.
We feel safe in our community.	Work with business associations, community groups, police and security providers on community safety projects.
Our community is supported to lead initiatives that are important to them	Invest in community capacity and capability through strategic partnerships.
	Work with community groups to understand their needs and ensure that the provision of services supports their goals. 
	Prepare tools and processes so we can quickly support and implement community ideas as they arise.
	Create more opportunities for rangatahi/youth to design places and spaces in the local board area. 
Our facilities meet community need, offer good value for money and are high quality.	Allocate grants with sensible criteria to make sure they are distributed fairly.
	Invest in high quality community facilities including parks and playground upgrades, focusing on areas of greatest need including population growth and aging assets. Seeking opportunities for creating shade in our spaces.
	Seek opportunities to implement our masterplans including consideration of ongoing investments in Oranga and Waikaraka Park.
	Develop future use of Hamlin Park and facilities for Mt Wellington.
	Review best practise models to find innovative ways to cover shortfalls of money for assets and services. This could include public private partnerships or other initiatives.
	Support programmes which encourage physical activity through our Pools and Leisure centres.
We are ready for future investment.	Support regular community events where people can gather, listen to music, or share food. We will seek opportunities to activate our town centres and provide space for people to connect.
	Work with partners to support growth in Glen Innes, Penrose and Mt Wellington, exploring built environment improvements and opportunities for funding, and partnerships to deliver assets for the community.
Māori identity is visible. Mana Whenua	Support initiatives that are led by Māori, acknowledging their role as kaitiaki their history and matauranga. 



and Māori are active partners in local decisions.	Develop strong relationships with the marae and kura in our area to achieve projects that are important to them.	
	Continue to support mana whenua naming of parks, reserves, facilities and roads.	
	Connect volunteers and groups with the Tūpuna Maunga Authority to help with environment conservation, and support the community to learn more about the Tūpuna Maunga (ancestral mountains).	
	Support Ngāti Paoa to achieve their goals for the Ōmaru reserve following their treaty settlement.	

Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate for growth funding to remediate and unlock the Waikaraka Park Extension as it is one of the few remaining sites on the Auckland isthmus that can provide new sports fields.	Governing Body
Work with relevant agencies to advocate for policies and initiatives that reduce dog attacks, support responsible ownership, and keep our community safe. (Noting the 2024/2025 Animal Management Annual Report highlights our local board area to have had the 6 th highest number of attacks of all the local boards.)	Central government Governing Body
Advocate for a sub-regional approach to assets such as leisure facilities, to ensure funding is stable but local input is maintained.	Governing Body





The Tamaki Path

Te taiao māori

Natural environment

Our wai (water) and whenua (land) are healthy and thriving. We are resilient to the impact of climate change. Our community is prepared for emergencies. Mana whenua are supported as kaitiaki of the environment.

We are privileged to be home to significant ecological areas such as Wai-o-Taiki Reserve and its connections to Ōmaru Reserve to the south and Tahuna Tōrea Nature Reserve to the north.

We acknowledge the critical knowledge held by mana whenua and will partner with them to support initiatives that enhance our natural environment. We are mindful that mana whenua capacity can be stretched and will consider ways to lessen that burden where possible. We will also work alongside volunteers, experts and neighbouring local boards to strengthen and restore our local ecology.

Challenges

- Decision making over waterways cuts across multiple local board areas and is complex.
- Protection of te taiao (the environment) requires significant investment.
- Managing the impact of industry, growth and housing density on the environment.
- Low tree canopy cover.



- Increased flood risk exists due to climate change and historical development – there is limited ability to retrofit where there has not previously been coordinated long term investment.

Opportunities

- We have dedicated and talented groups of people leading planting and pest control across the local board area.
- The Onehunga and Tāmaki community recycling centres support waste reduction and strengthening community capability in repairing items and better managing waste.
- Our Shoreline Adaptation Plan has been adopted and gives clear direction on how to protect and plan for assets near the coastline.
- The Emergency Preparedness Plan sets out clear ways for the community to get themselves prepared and we can build on how we implement that plan with community.
- Our Local Climate Action Plan outlines key opportunities to respond to climate change and to support our community’s resilience and wellbeing.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)	
We support mana whenua and Māori to fulfil their role as kaitiaki (guardians) and in caring for the mauri (life force) of te taiao (the environment)	Support programmes which enable mana whenua to share their mātauranga Māori (Māori knowledge) to inform environmental initiatives across the local board area.	
Our ecosystems are respected, protected, and restored	Support initiatives which improve water quality and biodiversity in our waterways, including the Manukau Harbour, Tāmaki river and the Ōmaru catchment.	
	Support initiatives which enable our community to withstand future pressures on the environment. This may include education, working with community groups, flood management such as overflow paths or consideration of storm water impacts as density increases.	
	Investigate opportunities for community-led initiatives such as projects that help residents to grow their own food.	
	Support opportunities for greater reuse and recovery of waste resources through education, action and support to communities.	



Support rangatahi as leaders in climate action and investigate opportunities for rangatahi led environmental initiatives.



Explore opportunities to increase the number of trees in the local board area in line with the Ngahere Action Strategy. This may also consider options for shade over our community assets.



Support community-led pest plant and animal control; including working alongside the Tūpuna Maunga Authority to create ecological corridors between maunga. Increase investment in ecological restoration, volunteer programmes, and routine clean-ups, including blockages and weed management.



Our community is prepared for climate change and emergencies

Continue to respond to coastal hazards through our shoreline adaptation plan



Work with mana whenua and other groups on waterway restoration projects



Support initiatives which prevent and respond to flood risk including options for reduction, adaptation and recovery.



Invest in initiatives which support our community to be ready in the event of an emergency.



Explore opportunities for monitoring and reporting on water quality and implementation of initiatives that will result in better water quality outcomes.



Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)

Who we will advocate to

Advocate for greater investment in the Tāmaki Estuary and Panmure Basin, to restore and enhance water quality and habitats for native marine and bird life.

Governing Body

Advocate for specific use of targeted rates which support better outcomes for te taiao (the environment), with a particular focus on waterways and how they are managed and governed.

Governing Body

Advocate to Tāmaki Regeneration Company and Kainga Ora for positive sustainability outcomes to be a key factor in development agreements

Tāmaki regeneration Company
Kainga Ora



Advocate for dredging of the Onehunga Lagoon to remove contamination.	Governing Body Other decision makers
Advocate for investment and initiatives which achieve better outcomes for the Manukau Harbour, including supporting the strategic direction of the Manukau Harbour Forum.	Governing Body





Panmure Basin Skatepark

Te taiao kua hangaia

Built environment

Our built environment supports the significant growth in our community. Our town centres and neighbourhoods are safe, well connected and easy to access for everyone. Housing growth and infrastructure are well managed. We work with other organisations to get the best outcomes for our people.

Tāmaki Regeneration Company (TRC) plays a central role in shaping the growth and development of Tāmaki. Their regeneration programme will deliver around 10,500 homes including social, affordable and market housing. As the programme has matured, TRC has evolved into a master developer, overseeing land remediation, demolition, procurement, and build partners, as well as construction management and health and safety.

Kainga Ora (KO) is also developing a large-scale housing programme in Oranga aimed at developing 1200 new homes. We work closely with both partners to make the best use of available land. This includes a programme of land swaps across developments to maximise green space for community use alongside for housing our people.

We have two key urban regeneration programmes – Unlock Panmure and Transform Onehunga.



Unlock Panmure provides an opportunity to better connect our town centre with Maungarei and the Panmure Basin with a focus on integrated town centre regeneration, including housing, transport, walkability and community infrastructure upgrades.

Improvements are currently underway in Onehunga. The Waiapu Precinct forms part of a masterplan guiding its transformation into a high-quality mixed-use neighbourhood, featuring a new supermarket, mixed-use buildings, a public pavilion, people-friendly laneways, and a new playground.

Te Pūmanawa o Onehunga, meaning ‘The heart and essence of Onehunga’ is a project focusing on creating a vibrant civic hub that is well connected between Maungakiekie/One Tree Hill and the Manukau Harbour.

Challenges

- Maungakiekie-Tāmaki is experiencing rapid housing intensification and precinct-based growth, placing significant pressure on existing infrastructure.
- The development market is currently slow and delivery of key revitalisation projects is dependent on how the market is performing.
- Sequencing of major projects need to be carefully managed to avoid service gaps and ensure integrated outcomes.
- Changing political landscapes can risk whether large scale projects go ahead which creates impacts on planning.
- Council funding has limits, which could risk delivery of infrastructure projects.

Opportunities

- A precinct-based investment approach enables integrated and multiuse facilities.
- Large-scale housing developments by Kāinga Ora and Tāmaki Regeneration Company create opportunities to leverage funding for community infrastructure.
- The Unlock Panmure and Transform Onehunga programmes provide scope for revitalised town centres, housing and improved transport connectivity.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
We support well-planned sustainable infrastructure as our community grows.	<p>Continue to work with Tāmaki Regeneration Company and Kāinga Ora on the land exchange programme. This programme supports good use of land for recreation and for building homes.</p> <p>Invest in infrastructure and services in public places to support population growth, including community facilities and spaces in areas such as Mt Wellington, Riverside and Oranga.</p> <p>Continue to focus on completing existing plans for Transform Onehunga and Unlock Panmure regeneration programmes to improve these town centres</p>



	through housing development, public space development, placemaking and improved connections.	
	Work with Kāinga Ora, Tāmaki Regeneration Company and other entities to make sure that upgrades are coordinated and well-communicated to minimise disruption to residents and businesses.	
People feel safe moving in and around our town centres. Our community can access what they need to live, work and thrive.	Work with business associations on initiatives which improve safety and security in town centres.	
	Develop playground designs which are inclusive of all ages and abilities.	
	Develop multi-functional parks that combine play, social spaces, informal sport, kai opportunities and community gathering areas to reflect the needs of young, diverse, multi-generational households and to respond to intensification.	
	Support the design of town centres that make it easy and safe for people to move around using different modes of transport, such as walking, cycling, and public transport.	

Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate to local businesses to ensure their facilities are accessible.	Local businesses
Advocate for funding to support growth in Glen Innes and Penrose around the train station (connections to Mt Smart).	Governing Body Tātaki Auckland Unlimited Other relevant agencies
Advocate to The Transport Agency Waka Kotahi to ensure minimal disruption and maximum community provision in their planning for the East West Link.	The Transport Agency Waka Kotahi
Advocate for Kainga Ora to ensure that with changes in direction around intensification that local views can continue to be considered.	Kāinga Ora
Work closely with developers on the provision of community infrastructure through Infrastructure Funding Agreements.	TRC, KO and other developers
Work with private developers and external development agencies, including central government, to create shared path connections within and through their developments.	TRC, KO and other developers
Advocate to upgrade the Penrose train station and give priority to the Onehunga train line.	Relevant agencies





Go Media Stadium

Te whanaketanga ā-ōhanga

Economic development

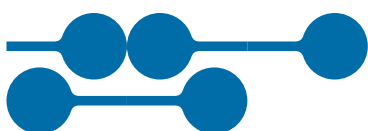
A thriving local economy where businesses grow, people have good jobs, and Māori and Pasifika communities share in prosperity. Our town centres, business and entertainment precincts are thriving and well connected. Our businesses are resilient, environmentally conscious and can innovate.

Maungakiekie-Tāmaki’s local economy is driven by wholesale trade, manufacturing and construction which are also the area’s largest employers.

The area is a major economic hub, second only to Auckland’s central city, accounting for 11.1% employment in Auckland in 2024. It plays a key role in providing skilled and well-paid opportunities.

We support long term planning that enables freight and people to easily move around our area, helping to keep the local and regional economy moving.

Our town centres are supported by Business Improvement Districts (BIDs) who do amazing work to make our town centres inviting and safe for the community to visit. Maungakiekie-Tāmaki is also home to the GO Media Stadium – a regionally significant venue for music and sporting events and to Waikaraka Park. The local board has a vision for well-connected transport to events, supported by vibrant places along the way where people can shop, eat and spend time.





Challenges

- Traffic congestion in areas like Southdown and Penrose creates barriers for local businesses and limits economic growth.
- It can be challenging to adequately prioritise, sequence and fund growth-related infrastructure.
- Some areas of the local board have limited walkability and therefore a heavy reliance on the use of cars and parking.
- Current designations for national roads of significance limit the local board’s ability to manage its assets those areas of the local board.





Opportunities

- GO Media Stadium is one of Auckland’s key destinations for music and sporting events which attract large numbers of people to the area. There is an opportunity to better connect these visitors to other business the area has to offer.
- We have existing investment in initiatives which support skills and jobs gaps through our strategic partnership.
- As we intensify, we have more people who live locally who can service the local workforce.

Our Plan

Our 3-year goals (Objectives)	What we plan to deliver in the next 3 years to make this happen (Key initiatives)
Our local shops, entertainment spaces and main streets are busy, safe, vibrant and welcoming.	Support local arts and events which encourage people to spend time in our town centres and create a vibrant atmosphere.
	Support initiatives which encourage people to support our local businesses. This could include on street dining and evening activation initiatives or making the most of local events.
	Support initiatives which make it easy for people to travel to the destination of their choosing. 
	Minimise disruption and reduce negative impacts on local businesses when construction projects are happening such as through communications or activation initiatives.
Our businesses are ready for the future and care for the local environment.	Support business associations to deliver projects which benefit businesses and beautify our town centres.
	Support initiatives which encourage businesses to do something about their impact on the environment. 

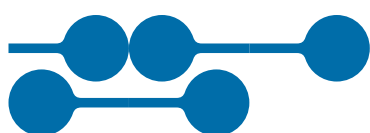


Our residents have the skills and the access to good jobs close to home. We support Māori and Pasifika business owners and workers to grow, succeed, and take leadership roles in the local economy.	Support initiatives which encourage local procurement and the promotion of services within our community.	
	We support Māori and Pasifika to connect with opportunities such as council procurement and networking initiatives such as AMOTAI and Pacific Trades Training.	 
	Support programmes which create pathways to employment.	

Advocacy

Some local priorities that matter to our community are not part of our direct decision-making role. ‘Advocacy’ is how we influence other governance decision-makers to prioritise the things our community cares about.

What we will advocate for in the next 3 years (Advocacy)	Who we will advocate to
Advocate to external agencies and community partners to activate safety initiatives in our town centres.	Business associations NZ Police MSD Pacific Wardens Community Safety Networks
Advocate to co-fund initiatives which enhance the connection between Penrose and Mt Smart.	Tātaki Auckland Unlimited
Advocate to Governing Body, Business Associations and others to streamline opportunities to activate town centres. This could include initiatives which support on street dining or evening activations.	Governing Body, Business Associations
Advocate to relevant agencies to invest in local precincts which draw people and investment to our entertainment and town centre destinations.	Relevant agencies





Panmure Station

Tūnuku Transport

Our local roads are well connected and easy to move around. Freight gets to its destination efficiently. People have a range of transport choices.

At the time of developing this draft plan, the Government is progressing the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*, which, if passed, will change how transport is governed and delivered in Auckland. While the details of how transport is to be governed in Auckland are still to be confirmed, our community has told us that safe, reliable, and sustainable transport remains a top priority. The local board will continue to advocate strongly for these priorities and will adapt this section in response to both community feedback and any changes made to the Bill throughout the Parliamentary process.

Challenges

- There is a balance to be struck between using different modes of transport with current connectivity.
- Neilson Street and Great South Road have significant congestion issues which make it harder for freight to get to its destination.
- The Onehunga Train Line is not on the City Rail Link line and needs significant investment.
- There are gaps in the cycling network which currently do not adequately cater for all ages and abilities.



- Parking problems related to housing intensification are imposing on much needed community infrastructure such as parks.
- It is challenging to find appropriate space in the town centre of Onehunga for bus layovers to support bus operations.
- The East West Link will cause further congestion on significant roads while construction is taking place.

Opportunities

- Significant progress has been made to the local paths (greenways) plan and there is further opportunity to keep connecting what already exists.
- The East West Link creates opportunities to decrease congestion and improve accessibility to the Onehunga Foreshore and surrounds.
- With the City Rail Link opening, more people will be able to get to our destinations faster than ever before. This creates opportunities for our town and shopping centres.

Our priorities

Set out below, are the transport priorities for the Maungakiekie-Tāmaki Local Board area. In some instances, implementing these may require Governing Body decisions, under the governance arrangements proposed in the *Local Government (Auckland Council) (Transport Governance) Amendment Bill*.

This proposed legislation change is expected to impact on what things might be a part of our direct decision-making role and what things might be considered as advocacy. Due to this uncertainty, the local board’s transport priorities are set out in a single category in this draft plan.

Our 3-year goals (Objectives)	What we want to happen in the next 3 years (Priorities)	
Decisions over our local roads enable people to comfortably move around.	Support decisions that improve safety for all people and local connectivity without adding to congestion	
	Work with relevant agencies so that active transport routes are maintained and accessible for seniors and people with disabilities.	
	Continue delivering Maungakiekie-Tāmaki Local Paths (Greenways) Plan.	
	Work with relevant agencies and community organisations to encourage active transport use in our community.	
	Support changes to roads and intersections to improve safety for drivers, walkers and cyclists.	
	Advocate to relevant agencies to upgrade the Penrose Train Station and its surrounding amenity so that people have a better experience when attending events at GO Media Stadium.	



Advocate to Governing Body to retain the Local Board Transport Capital Fund to enable locally important transport projects.

Advocate to the Governing Body in the Regional Land Transport Plan to support integrated public transport hubs at Glen Innes, Onehunga and Penrose.

Advocate to relevant agencies to remove the remaining level crossings on train lines.



He kōrero take pūtea

Funding information

Local board funding is approved through Auckland Council's budget-setting process. This includes the Governing Body adopting a long-term plan every three years and an annual plan each year.

The Local Board Funding Policy sets out how funding is allocated to local boards for local activities, services and facilities within their decision-making responsibilities.

Funding for local activities, services and facilities is split into:

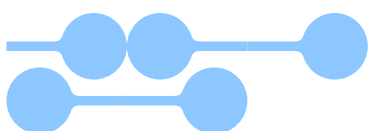
- operating expenditure (opex): to maintain and operate local assets like libraries, pools and parks, and to provide local activities and services
- capital expenditure (capex): to renew and develop local assets.

The priorities in this local board plan will inform decisions about funding that are made through the annual plan process and local board work programmes. This applies to decisions for both operating and capital spend.

Local boards have been allocated decision-making over local levels of service. This means they can prioritise services and initiatives to achieve local objectives, while ensuring costs are managed within the local board's allocated funding.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2024-2034 and the Annual Plan 2025/2026.

The next long-term plan is due to take effect from 1 July 2027. This could change funding for operating and capital spend in our area and will affect how we achieve the goals set out in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

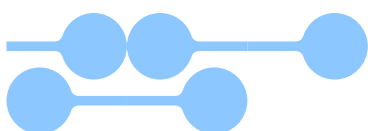
Levels of service

The Long-term Plan 2024–2034 outlines the decision-making responsibilities of local boards, as set out in legislation or allocated to the local boards. These responsibilities are grouped into local activities and described through levels of service statements. The following table summarises the local activities and levels of service for this local board area.

Local Activities	Level of service statements
<p>Local community services</p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Enable a range of choices to access community services and recreation opportunities.</p> <p><i>Provide opportunities for communities to lead and deliver their own initiatives. *</i></p> <p>Provide urban green spaces (local parks, paths and Ngahere) and access to the Coast</p>
<p>Local planning and development</p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>Facilitate economic development opportunities and promote Auckland as a destination (<i>Support a strong economy. *</i>)</p>
<p>Local environmental management</p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>Protect, improve and minimise risks to the natural environments and cultural heritage.</p>
<p>Local governance</p> <p>Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>Lead Council Group response to partnership and participation of Māori in decision making and deliver Māori outcomes (<i>Respond to the needs and aspirations of mana whenua and Māori Communities. *</i>)</p>

* Levels of service statement from Local Board Agreement.

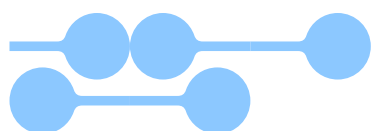
The statement of service provision, default levels of service statements, performance measures and performance targets from our last long-term plan can be found in section 2.6 in [volume 2 of the 10-Long-term Plan 2024-2034](#). The local board’s performance measures and performance targets, can be found in the Maungakiekie-Tāmaki Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Setting priorities and making ‘trade-offs’

The local board will use this plan to inform how it prioritises resources, services and activities in the local area over the next three years. In doing so, it will take into account rising costs, limited resources and changing community needs. When making financial decisions, the local board will:

- prioritise actions that most strongly contribute to achieving the intended outcomes and goals of this local board plan
- consider value for money when making decisions about local services and assets within its decision-making responsibilities
- consider advice on ways to increase funding for services, activities and facilities from sources other than rates where appropriate,
- consider advice on opportunities to work with other local boards and external partners, where this supports shared goals
- consider advice on the ongoing suitability, performance and community value of local assets.



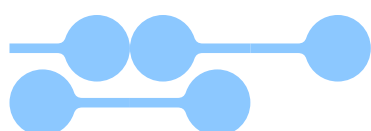
Tirohanga take pūtea whānui

Financial overview

The estimated costs shown in the table below for major service priorities are high-level, indicative only, and subject to change. These figures should not be relied upon as final and will be reviewed and updated through the Long-term Plan and Annual Plan processes.

\$ 000	2026/2027	Indicative 2027/2028	Indicative 2028/2029	Indicative 2029/2030
Operating funding				
General rates	19,634	19,660	19,751	19,754
Targeted rates	1,019	1,776	1,810	1,844
Fees and charges	490	510	524	542
Other revenue	184	191	195	199
Total operating funding	21,327	22,137	22,280	22,339
Operating expenditure				
Community services (Community)				
Libraries	2,515	2,565	2,616	2,669
Pools and Leisure	1,163	765	426	36
Maintenance	9,642	9,834	10,031	10,231
Utilities	820	2,102	2,006	2,068
Other community expenses	4,749	3,662	3,891	3,983
Local Environmental Management (Natural Environment)				
Local Planning				
BIDs	1,048	1,795	1,829	1,864
Local Governance	1,199	1,217	1,278	1,278
Total operating expenditure	21,237	22,127	22,269	22,328
Net operating funding	0	0	0	0
Capital funding				
Increase in debt	17,601	13,293	10,973	12,351
Total capital funding	17,601	13,293	10,973	12,351
Capital expenditure				
Community services (Community)	17,601	13,293	10,973	12,351
Total capital expenditure	17,601	13,293	10,973	12,351
Net capital funding	0	0	0	0

The local board's latest funding impact statement can be found in the Maungakiekie-Tamaki Local Board Agreement 2025/2026 which is available as part of the [Annual Plan 2025/2026](#).



Ngā Mema o tō Poari ā-Rohe o Maungakiekie-Tāmaki

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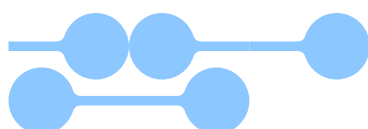
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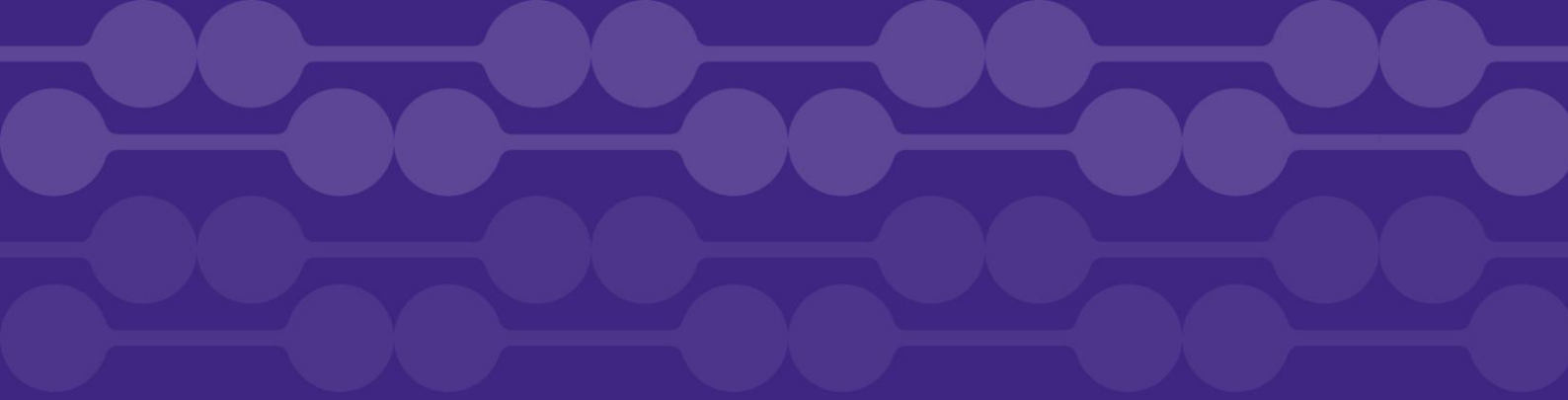


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Tāmaki Turuki.
Altogether Auckland.

