

Date: Monday, 19 April 2021

**10-Year Budget 2021/2031
Regional Organisations**

**WRITTEN FEEDBACK Vol. 6
(19181–19246)**

Sub #	Organisation	Local Board	Volume
19181	Ngati Whanaunga	Regional organisation	6
19222	Samson Corporation Ltd	Regional organisation	6
19242	Auckland Tongan Community Inc.	Regional organisation	6
19246	Samoa Unity Christian Church	Regional organisation	6



10-year budget 2021/2031

Proposed Recovery Budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost saving and sell more surplus property.

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable): Ngati Whanaunga

Your local board: Regional organisation

Your feedback

1. Proposed 10-year budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost savings and sell more surplus property.

Without this greater use of rates and debt, around \$900 million of much needed investment in Auckland would be delayed from the next three years to later in the decade. This would slow Auckland's recovery, put our services and assets at risk, lose hundreds of millions of dollars in matching government subsidies, and limit our response to our climate and environmental challenges.

What is your opinion on the proposed 10-year budget?

Tell us why:

2. Climate change

Through Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, we heard Aucklanders want greater action on climate change. The proposed 10-year budget includes additional investment to respond to the challenges of climate change.

The proposed additional investment will mean we do not need to buy any more diesel buses and it will help us replace our diesel buses with electric and hydrogen buses sooner. It will also help us divert more waste from landfill, plant over 2 million more native trees and other initiatives.

What is your opinion on this proposal to invest more in responding to climate change?

Tell us why:

3. Water quality

Since 2018 the Water Quality Targeted Rate has allowed us to fund initiatives to improve the water quality of our harbours, beaches and streams. This was initially intended to run from 2018 to 2028.

We are proposing to extend the Water Quality Targeted Rate until June 2031.

Extending the targeted rate

Extending this targeted rate to June 2031 will help continue to improve water quality in other areas of the city, including coastal water quality from Hobson Bay to St Heliers, as well as the Manukau Harbour. Extending this targeted rate would enable this additional work to begin in 2028/2029.

Increasing the targeted rate

To start construction on the above major new water quality projects six years earlier (in 2022/2023), and to increase our investment in regional water quality programmes across all of Auckland, we are also proposing to increase this targeted rate annually in line with proposed average increases in general rates.

What is your view on this proposal?

Tell us why:

4. Community investment

We have hundreds of community assets like libraries, halls, community centres, community houses, arts venues and assets in our parks that are getting older and some are in urgent need of repair. The cost of operating, repairing or rebuilding these assets over the next 10 years could leave no money for anything new or upgraded. To maintain our current assets and upgrade or provide new assets, rates would likely need to be increased over time.

We propose a new approach for community services, such as leasing or shared facilities, that does not rely as much on us building and maintaining physical assets. This will reduce our carbon footprint and lower our costs by partnering with others to deliver services and deliver more community services online.

Over time, we propose to consolidate the number of our community facilities and services (which may result in some facilities being closed) and instead focus on multi-use facilities and online services to provide for our diverse communities.

What is your opinion on this proposal?

Tell us why:

5. Rating policy

The following are some of our proposed changes to the way we charge rates on properties. These changes affect each property differently. They may, or may not, affect your property.

Extending the Natural Environment Targeted Rate until June 2031 to invest further in measures such as addressing the spread of kauri dieback, and predator and weed control

Extending the Urban Rating Area so land that has an operative urban zoning, or which has resource consent to be developed for urban use now (except for Warkworth), pays the same urban rates as nearby properties that have access to a similar level of service

Charging farm and lifestyle properties in the Urban Rating Area residential rates so they pay the same urban rates as nearby properties have access to a similar level of service

Extending the City Centre Targeted Rate until June 2031 to maintain our investment in upgrading the city centre

Introducing the Rodney Drainage Targeted Rate on the land in Te Arai and Okahukura that benefits from the stormwater services

We are proposing other changes to rates and fees, including the introduction of the Electricity Network Resilience Targeted Rate on Vector to fund council's tree management programme around the Vector overhead power lines and options to reinstate the Accommodation Provider Targeted Rate.

Do you have any comments on any of our proposed changes to rates and fees charges?

The Upper Harbour Local Board are proposing a new bus service between Paremoremo and Albany, funded by a targeted rate.

Which option do you support?

Tell us why:

Do you live in the area affected by the proposed Upper Harbour Local Board transport targeted rate?

6. Local Boards

Māngere-Ōtāhuhu Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

Manurewa Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

What is your opinion on the Manurewa Business Association boundary expansion in our area?

Tell us why

Maungakiekie-Tāmaki Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

What is your opinion on the Glen Innes Business Association boundary expansion into our area?

Tell us why

Ōrākei Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

What is your opinion on the Glen Innes Business Association boundary expansion into our area?

Tell us why

Ōtara-Papatoetoe Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

We are proposing to increase fees and charges on community places of hire by 6 per cent. This increase would reflect inflation adjustment cost of 1 per cent per year for the previous six years, as the rates have not been adjusted for inflation over that period. This increase will go towards the running costs of the community places.

What is your opinion on this inflation adjusted increase in fees and charges?

Tell us why

Are you a regular user of community places in Ōtara-Papatoetoe Local Board area? (e.g. Ōtara Music Art Centre, East Tāmaki Community Hall, Papatoetoe Town Hall, Te Puke ō Tara Community Centre)

Papakura Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

What is the most important advocacy issue for Papakura?

Rodney Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

Upper Harbour Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

Waiheke Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

Waitematā Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support all priorities

Tell us why See attachment for more info

7. What is important to you?

Do you have feedback on any other issues, including our proposals on housing and growth infrastructure or strategic assets?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Governing Body
Auckland Council
135 Albert Street
Private Bag 92300
Auckland 1142
New Zealand

Tēnā koe,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. We understand that the Auckland Council is currently developing the 10-year Budget 2021- 2031 (Our Recovery Budget). The Recovery Budget sets out the assets and services that will be provided over the next 10-years and how they will be paid for. Since 2010, Auckland has grown by 227,600 people and it is projected that the Auckland population will grow by another 658,500 people by 2051. Growth and development will potentially adversely affect traffic, housing, the environment, and quality of life. Managing the impacts of this growth requires planning and long-term thinking. It also requires clear priorities and investment that will help drive Auckland towards its vision of becoming a world-class city.

The Recovery Budget will **increase total capital investment in our city from \$26 billion to \$31 billion over the next 10 years** and **will support operational expenditure of \$55 billion to maintain and operate community assets** that Aucklanders rely on, such as museums, libraries, the zoo, parks, playgrounds sports facilities, rubbish collections, recycling, roading and public transport.

We also understand that Our Recovery Budget proposes three priority areas where investment should be focused. These priority areas include:

1. Aucklands recovery from the impacts of COVID-19
2. Maintaining and renewing community assets
3. Protecting the environment and responding to climate change

Specifically:

1. Proposed recovery budget
2. Responding to climate change
3. Responding to housing and growth
4. Investment in our community
5. Protecting & Enhancing Our Environment
 - a. Water quality targeted rates
 - b. Natural environment targeted rates
6. Other Priorities
 - a. Maori Outcomes
 - b. Social Investment
7. Rating Policy (including a one-off rates increase of 5% for 2021/2022)
8. Local Board Priorities (see separate submissions)

We recognise that Auckland Council faces enormous challenges. Auckland Council is facing rising investment demand due to rapid growth; changing community needs and transport demand; ageing assets; need to respond to climate change; and the need to support the recovery, while being constrained by COVID-19 revenue impacts; existing commitments; the need to keep borrowing at responsible levels, and leave enough headroom to deal with future shocks; and considering the overall impact of our proposals on the wellbeing of our community.

Where applicable to our organisation, we have provided general feedback to Auckland Council on Key Feedback Topics & Local Board Strategic Initiatives and Proposals (separate submission).

We have also outlined our communities' strategic objectives and priorities to identify areas where we would like to work in partnership with Auckland Council to develop proactive and enduring solutions. It is our intent that our feedback continues to enable a more collaborative partnership with Auckland Council for the benefit of the people and the environment.

To this end, please contact us anytime to discuss how we could move forwards. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
SUBMISSION – Ngaati Whanaunga Incorporated Society**

About Us

Mihi

*Te Mauri o Ngaati Whanaunga
 Ki te whakarite,
 Te taha hinengaro,
 Te taha tinana,
 Te taha wairua,
 Te taha whaanau
 Ki te Ao Tuuroa,
 Ka tino whai mana te mauri*

Whakapapa

Ngaati Whanaunga is an independent iwi and is made up of several distinct hapuu and whaanau. Whanaunga's father was Marutuahu. Marutuahu is the name of Whakaminenga (a confederation) of tribes of Pare Hauraki. It comprises iwi who are descended from Marutuuahu's marriages to two sisters from Ngaati Pou (te uri o Poutukeka) of the Wharekawa and Taamaki. Their names were Paremoehau and Hinerunga, both daughters of Ruahiore. The tribes who constitute this Whakaminenga, have taken the names of the children from the marriages described above.

From the first marriages came Tamatepoo, Tamateraa and Whanaunga (Ngaati Whanaunga); from the second marriage came Te Ngako and Taurakapakapa. These tupuna are the progenitors of the tribes that make up the many hapuu of the Marutuuahu of Pare Hauraki. Tamatepoo consists (among others): Ngaati Rong-u, Ngaati Pakira, and Te Uringahau; Ngaati Tamateraa (of Tamateraa); Ngaati Whanaunga (of Whanaunga); Ngaati Maru (of Ngako and Taurakapakapa); and Ngaati Paoa (of Tamateraa's granddaughter Tukutuku and her husband Paoa of Waikato); and (all of the aforementioned) hapuu.

Rohe

The breadth and width of our tribal rohe is captured in the tribal saying "Mai Matakana ki Matakana" – it extends along the east coast from the sunken reefs of Ngaa Kuri-a-Wharei near Matakana Island in the south; up through parts of the Tamaki isthmus, Takapuna, Whangaparaoa, and Mahurangi to the Matakana river estuary in the north. The western boundary extends to Mount Te Aroha, along the ranges of Te Hapu-a-Kohe and the Hunua Ranges to Moumoukai and Papakura.

The seaward boundary of our rohe includes parts of Aotea (Great Barrier Island) to its origin of Ngaa Kuri-a-Wharei ki Te Arai o Tahuhuniarangi including the inner gulf islands of Tikapa Moana (Firth of Thames) and offshore islands along the eastern coastline of Te Tai Tamawahine excluding Tuhua Island (refer to Turoa 1997). We consider our rohe as a land and maritime empire. We nurture its resources so it (in turn) can nurture us. Refer to **Appendix 1: Rohe - Ngaati Whanaunga** for a map of our rohe.

Our Vision

Ngaati Whanaunga – Healthy and Prosperous People, Whaanau & Hapuu, Business and Environment.

Our Mission

Enhancing the wellbeing of our people both now and in the future by ensuring sustainable management of our resources.

Our Principles

- **Holistic** – We believe that everything exists as a living, breathing entity
- **Solutions Focused** – We focus on what we want
- **Proactive** – We steer our waka rather than let it drift at sea
- **Connection** – Healthy and Prosperous People, help create Healthy and Prosperous Whaanau & Hapuu, which (in turn) helps create Healthy and Prosperous Business and Environment
- **People Based** - We recognise people as our biggest opportunity for positive change.

Our Values

- **Respect** – Due regard for the feelings, wishes and rights of others
- **Integrity** – Honesty and strong moral principles
- **Trust** – Reliability – people know that they can depend on us
- **Commitment** – Dedication to the cause – staying focused on outcomes and putting in the effort
- **Honesty** – trust sits at the heart of everything we do
- **Reliability** – To be counted upon consistently to do what is expected or required
- **Cooperation** – Working together with others to achieve desired outcomes

Te Ao Maaori

We believe that the environment and people are one being. Hence, a thriving community is dependent on people nurturing the environment so it (in turn) can nurture us. Te Ao Maaori recognises the interconnectedness between all living and non-living elements, their dependence on each other and the linkages between the life supporting capacity of healthy ecosystems and people's wellbeing. These linkages are explained in the story of our creation from Te Kore (the nothingness) through to Te Po (the night), to Te Ao Marama (the world of light). The latter explains how the landscape, people, plants, and animals came into being as children of Ranginui (our sky father) and Papatuanuku (our earth mother). Mauri is the essence by which we are all connected. It is the bond we share with the living, the non-living, - past, current, and generations to come.

Any degradation of this life force affects the well-being of the environment, and by association Ngaati Whanaunga's well-being as a people. For us, this inextricable kinship between people and the natural world creates an obligation for us to nurture the environment, so it (in turn) can nurture us. This relationship is expressed as kaitiakitanga – the cultural practice of guardianship and environmental management grounded in Maatauranga Maaori.

Approach

We recognise that we have an enormous rohe. Therefore, we welcome opportunities to work with people and organisations to enhance its health and wellbeing for current and future generations. Our general approach is:

- Leveraging the significant expertise and skills of our strategic partners to find solutions that are mutually beneficial
- Proactively working with relevant agencies to shape plans and policies
- Being catalysts for positive and transformational

Strategic Priorities

1. Healthy and Prosperous Business
2. Healthy and Prosperous People
3. Healthy and Prosperous Whaanau and Hapuu
4. Healthy and Prosperous Environment
5. Healthy and Prosperous Education

Key Documents

Please feel very welcome to ask us for a copy of our:

- Ngaati Whanaunga Strategic Management Plan
- Ngaati Whanaunga Environmental Management Plan

Topic 1 – Proposed Recovery Budget

Take matua 1: Mōkī haumitanga e marohitia ana

What is your opinion on the proposed recovery budget?

(Pages 17-29 of the consultation document)

Proposal – Proposed recovery budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost savings and sell more surplus property.

Without this greater use of rates and debt, around \$900 million of much needed investment in Auckland would be delayed from the next three years to later in the decade. This would slow Auckland's recovery, put our services and assets at risk, lose hundreds of millions of dollars in matching government subsidies, and limit our response to our climate and environmental challenges

Rationale for our response – Proposed recovery budget

Proposal	Response	Comments (as applicable)
Our financial response		
Continue and intensify our search for savings and value for money – we propose locking in at least \$90 million as permanent ongoing annual savings.	Yes	
Continue to sell or lease surplus properties and reinvest the proceeds to meet Auckland's critical infrastructure needs. We propose to increase our budget for this to \$70 million a year over the next three years.	Yes	
Increase our borrowing to a temporarily higher debt-to-revenue ratio of up to 290 per cent for the first three years, gradually returning to 270 per cent thereafter. This would be prudent and appropriate under the circumstances and because of high uncertainty around the impact of COVID-19. Advice from our credit rating agencies indicates that this is unlikely to have a negative impact on our credit rating.	Yes	

Retain our long-term commitment to a 3.5 per cent general rate increase each year but increase the average general rates for 2021/2022 by 5 per cent before returning to 3.5 per cent from the following year onwards. This one-off increase would help us meet the crisis caused by COVID-19.	Yes	We understand the need for the increase to maintain current assets and enable us to respond to climate change and housing and growth
		A lot of people are already struggling because of COVID-19. The rates increase is likely to be a struggle for many families
		Need Installment arrangements
		Need Rates relief
If the targets for cost savings and asset recycling are not achieved, we would look to reduce or defer investment rather than further increase rates or debt. The cost of the proposed one-off increase represents approximately \$38.50 a year on a residential property valued at \$1.08 million, in addition to the currently planned increase of 3.5 per cent.		
As outlined earlier, the revenue impacts of COVID-19 could be up to \$200 million worse than we have projected under our assumptions. In this case our debt-to-revenue projections would be higher reaching a maximum of 289 per cent in 2023 and would be projected to be 248 per cent at the end of 2031. Alternatively, we could choose to mitigate the impact of further revenue changes by deferring or reducing investment.		
Alternative options		
With even greater use of rates and debt we could achieve a 10-year investment programme higher than the proposed \$31 billion and achieve further improvements to service levels sooner. We have considered investment scenarios of up to \$35 billion. This would enable more provision for Auckland's growth and greater ability to achieve the strategic outcomes of the Auckland Plan 2050 sooner. However, we consider that the higher rates and debt required would not be prudent or affordable.		
Without higher rates and debt, the capital programme would need to be reduced to a highly constrained level averaging \$2.6 billion over the next three years. This would mean 3.5 per cent average rates increases in all years and the debt-to-revenue ratio returning to 270 per cent within three years. However, up to \$900 million could not be accelerated to the first three years and this would result in severe consequences for council services and service levels from delaying that investment. This chart compares the capital investment of the highly constrained and proposed scenarios.		
Implications for our activity areas		
To provide an indication of the difference the proposed additional \$900 million of investment over the next three years could achieve, the following pages show examples for each of our seven council activity areas of: <ul style="list-style-type: none"> • What would be delivered over three years without the proposed increase in rates and debt. • What the risks and implications of this would be. • What more could be delivered over the next three years with the proposed greater use of rates and debt. 		
Anticipated Outcomes	<i>Note – summary proposals only (see left hand column) – refer to pages 17-29 of the consultation document for details}</i>	
With proposed additional funding we could:	Response	Comments (as applicable)
\$550m extra for Auckland's transport network (\$4,245m capex over 3yrs)	Yes	High priority
\$145m water supply, wastewater, and stormwater (\$2,313 capex over 3yrs)	Yes	High priority
		Please ensure all new developments have provision for retention tanks
		Please change policy to enable the use of stormwater for gardening in urban areas
\$54m additional funding for stormwater infrastructure (\$410m capex over 3yrs)	Yes	High priority
		Please refer to our comments above
\$65m additional parks & community funding (\$739m capex over 3yrs)	Yes	The importance of parks and community funding has elevated due to COVID-19
		Parks provide key spaces for people to connect
\$0m no additional funding for city centre and local development (\$438m Capex over 3 years)	Yes	

\$10m additional funding for environmental management and regulation (\$100m capex over 3 years)	Yes	
\$50m additional funding for economic and cultural development (\$159m capex over 3 years)	Yes	
\$26m council support (\$406m capex over 3yrs)	Yes	
Specific Feedback (<i>as applicable</i>)		

Our Response – Proposed recovery budget

Categories for Response	Our Response (<i>delete as applicable</i>)
Support	Support
Do not Support	
Other	
Don't know	

Topic 2 Responding to Climate Change

Take matua 2: Urupare ki te huringa āhuarangi

Additional actions to reduce emissions and deal with the effects of climate change

What is your opinion on this proposal to invest more in responding to climate change?

(Page 30-31 of the consultation document)

Context

In June 2019 we declared a climate emergency reflecting the threat that climate change poses to our economy, environment, and way of life. This was followed in June 2020 by the adoption of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, which sets out a plan for the region to reduce greenhouse gas emissions by 50 per cent by 2030, achieve net zero emissions by 2050, and a pathway to prepare for the impacts of climate change.

How we are addressing climate change

We are already doing a lot of work tackling emissions through encouraging a more compact city form and providing people with walking, cycling and public transport options. We are also contributing by making our water supply infrastructure more resilient to climate impacts, using more electric vehicles and phasing out gas boilers in aquatic centres.

Our climate change challenge

We need to do more as a region to achieve the goals of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan. We are proposing additional actions to reduce emissions and deal with the impacts of climate change funded within the rates and debt settings proposed under key issue 1. Even with these additional actions the council group will still not be able to come close to achieving these goals through our efforts alone. We can make a meaningful difference and demonstrate our leadership in the areas we're responsible for, but we also need urgent climate action from central government, mana whenua, businesses, households, communities and others.

Proposal

*Through Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, we heard Aucklanders want greater action on climate change. **The proposed 10-year budget includes additional investment to respond to the challenges of climate change.***

The proposed additional investment will mean we do not need to buy any more diesel buses and it will help us replace our diesel buses with electric and hydrogen buses sooner. It will also help us divert more waste from landfill, plant over 2 million more native trees and other initiatives.

Rationale for our response – Responding to climate change

Proposal	Response	Comments (as applicable)
Additional Actions being proposed		
All new buses will be electric, or hydrogen powered from 2021 (rather than 2025 as previously planned) and we will work with the government to achieve 50 per cent of the total bus fleet being hydrogen or electric powered by 2030	Yes	
Making progress towards Queen Street Valley (currently Aotearoa's	Yes	

most polluted black carbon area) becoming a zero-carbon zone		
Planting 11,000 more street trees and establishing a nursery to grow 200,000 seedlings a year	Yes	Please make provision for food plant species along urban streets
		Include rongoa (medicinal) plant species
		Ensure plant species selected cater for the needs of native species (e.g., keystone pollinators and dispersers such as kereru and tui)
Planting an additional 200 ha of native forest	Yes	Please advise if there are any opportunities for people to work with Auckland Council to plant trees; undertake pest control
Increasing our zero-waste resource recovery network	Yes	Plastics are still a major issue despite policy reform. Plastics are still being used for planting containers and wrapping food
		We need considerably more innovative approaches to waste management
Providing more advice and support to Aucklanders to reduce household emissions	Yes	Ensure that educational material is digital, there is no need to print a lot of paper
Further increasing the efficiency of our facilities, including the installation of solar panels	Yes	We know of instances where solar panels have been installed and remain un-operational
		Ensure that policies and procedures enable ready adoption of solar panels
Improving planning for coastal change and enhancing our ability to respond to worsening natural hazards	Yes	This is a high priority for us
		We have several sites and places of significance along the coast including urupa (burials)
		People need to be disaster ready
		Auckland Council need to recognise that a lot of communities are very capable of mobilising quickly. Auckland Council should be facilitating community-led initiatives rather than trying to lead. Communities are considerably nimbler than Auckland Council
Partnering with others regionally to tackle our biggest emission challenges and supporting Māori-led climate change action	Yes	We appreciate Auckland Councils support in supporting Maori led climate change action
Supporting communities in need to reduce their energy costs and better access healthy, low carbon food.	Yes	Auckland Council could help communities help themselves by enabling communities to grow their own food
		Subsidising the purchase of fruit trees and produce
		Providing seeds/seedlings
		Supporting marae in education and training people
How we'll fund this Proposal	Response	Comments (as applicable)
In this recovery budget we are proposing \$150 million of additional investment to accelerate our climate change actions. This investment is included within the proposed investment plans outlined already in Key Issue 1 and is able to be funded using the proposed changes to the four funding levers set out in that section. ie \$90m ongoing savings; \$70m asset recycling target for the next 3yrs; increased short-term borrowing; a one-off 5% rate increase in general rates	Yes	Please include performance measures to enable us to track progress over time
		Ensure that performance can be readily measured and evaluated eg dashboards
		Please include feedback mechanisms to enable lessons learnt to be used to enhance desired outcomes

Alternatives Considered	Response	Comments (as applicable)
We considered an alternative investment package of \$320 million which might require higher rates but would not materially affect the council's debt. This would allow us to more significantly accelerate our climate action work in some key areas:		
Alternative 1 – a large investment package	Response	Comments (as applicable)
Showing leadership by halving all of our organisational emissions by 2030	Yes	2030 is a very long lead in time Emissions can be readily reduced using effective policy and planning tools
Achieving a 100 per cent zero emissions bus fleet by 2030	Yes	
Faster progress with addressing coastal erosion and greater protection of coastal closed landfills	Yes	
Planting 18,000 more street trees - 29,000 in total	Yes	Please include food plant species
		Please include rongoa (medicinal plant species)
		Please ensure that street trees cater for the needs of native species
		Target the needs of keystone dispersers and pollinators eg kereru and tui
Further investment in Māori-led climate change action.	Yes	Please contact us to discuss Maori led climate change action more
		Make provision for Matauranga Maori
Some earlier work on targeted rate funding options identified that if this alternative larger package were to be funded using additional rates, then it would add a one-off additional 0.9 per cent to the average general rates increase for 2021/2022. Another way to fund the larger package would be through reprioritising \$170 million of other planned expenditure and accepting any impact that might have on other council services.		
Even with this additional spend we could not achieve everything we would like to do. We also considered other additional programmes to reduce emissions and respond to climate impacts. For example, more work is urgently needed to support our native species and ecosystems to be resilient to climate impacts. These programmes have not been proposed for funding in this budget but will require additional action in future.		
Alternative 2 – No change to the current plan	Response	Comments (as applicable)
We also considered the status quo as an alternative. This would see us continue what we had already planned in the area of climate action, but nothing further. If we maintained this status quo and proceeded with the proposed changes to rates and debt, then this would enable us to invest \$150 million more on other priorities and potentially improve some council services. However, we do not consider that to be a preferred option as it would fail to respond adequately to the climate emergency.	Yes	
Specific Feedback (as applicable)		
We are already adversely affected by climate change and regular flooding of coastal sites. We are grateful to be involved in Maori led initiatives. The simultaneous increase in housing and development has exacerbated problems in some cases. We need fast and effective solutions to climate change.		

Our Response – Responding to climate change

Categories for Response	Our Response <i>(delete as applicable)</i>
Support	Support
Do not Support	
Other	
Don't know	

Topic 3 Responding to Housing & Growth –
Take matua 3: Urupare ki ngā take kāinga noho me te tupuranga

What is your opinion on this proposal to invest more in responding to housing & growth?
(Page 32 of the consultation document)

Context

Over the next 10 years we expect 260,000 more people will choose to call Auckland home. We are required to provide services to that increasing population. Through our regulatory role we also ensure safe and high-quality development.

The Auckland Unitary Plan

Through the Auckland Unitary Plan, expanding zoning for new homes enables the potential development of more than one million homes in existing residential zones and 137,000 in planned future urban areas. The Auckland Unitary Plan encourages a more compact city which uses infrastructure more efficiently.

Proposal

See description of the proposal in the table below.

Rationale for our response – Responding to housing & growth

Proposal	Response	Comments (as applicable)
We're investigating additional infrastructure requirements to support a large number of growth areas across Auckland. [However, funding and financing new infrastructure in all of those areas is a major challenge]		
We are proposing to take a more focused approach to providing infrastructure, working within the \$31 billion proposed 10-year investment programme and the rates and debt settings proposed under key issue 1. We will focus our limited infrastructure investment capacity in a few key areas:		
Proposal	Response	Comments (as applicable)
Areas agreed with the government as part of the Auckland Housing Programme, including Mt Roskill, Māngere, Tāmaki, Oranga and Northcote	Yes	We are keen to see housing progress
Where significant government investment has been made, such as Drury in Auckland's south, and areas in Auckland's north-west	Yes	This is sensible
Where investment in significant projects, such as the City Rail Link, is being made	Yes	
This focused approach will mean that we will not be heavily investing in infrastructure to support other growth areas in the short to medium term beyond that which is already committed. We would continue to work with central government and private sector developers to explore alternative ways to progress development. This would include using the new Infrastructure Funding and Financing Act 2020.		
Alternative 1 – increased funding	Response	Comments (as applicable)
We considered an alternative of increasing funding to support the investment in growth that we would like. This investment would be substantial at several billion dollars more than provided for in this proposed budget. Much higher	Yes	We agree with the approach taken

increases in rates and debt than proposed would be needed for this. We believe this wouldn't be affordable or responsible. It would also result in existing ratepayers subsidising new Auckland residents.		
Alternative 2 – No change to our current plan	Response	Comment (as applicable)
We also considered the status quo as an alternative (with the same rates and debt settings as proposed) under key issue 1. This would see us continue to attempt to progress growth in many parts of Auckland with no additional funding. This simply will not work and will fail to deliver the housing and development outcomes that everyone is looking for.	Yes	We agree with the approach taken
Specific Feedback (as applicable)		
<p>The supply of sufficient housing at a reasonable cost is a significant area of failure. This has disproportionately affected Māori. We seek to partner with Auckland Councils (and associated Council Controlled Organisations) the council group and government to establish a programme that tracks the scale and pace of the response to this crisis – what is being done, is it happening fast enough, how is social and affordable housing being delivered.</p> <p>We are well-placed to develop housing on Maori land. However, progress is slow because we lack the technical expertise to help progress housing initiatives. We would appreciate Auckland Council technical expertise and support to help us develop Maori land. This would benefit the entire population of Auckland</p>		

Our Response – Responding to housing & growth

Categories for Response	Our Response (delete as applicable)
Support	Support
Do not Support	
Other	
Don't know	

Topic 4 – Investment in Our Community

Te take matua 4: Te whai haumi i tō tātou hapori

What is your opinion on this proposal?
(Page 33-34 of the consultation document)

Context

This recovery budget is proposing a move away from an asset dominated approach to community services. We propose to consider how to better use partnerships, grants, digital and non-asset-based approaches more tailored to community needs.

Councils have traditionally provided community services through building community assets and delivering services through those. This means that Auckland now has a large network of community facilities, many of which are aging and require significant renewal investment. Auckland’s population continues to grow and become increasingly diverse. The needs of our communities are changing over time. We need to become more adaptable in how we provide community services to keep up with the changing needs

Our community investment challenge

With much of our investment locked into aging community assets, we are spending more on renewals and maintenance. This detracts from the amount we can spend delivering the services Aucklanders need. Our current asset-based approach is becoming financially, socially and culturally unsustainable.

Proposal – Investment in our community

We have hundreds of community assets like libraries, halls, community centres, community houses, arts venues and assets in our parks that are getting older, and some are in urgent need of repair. The cost of operating, repairing, or rebuilding these assets over the next 10 years could leave no money for anything new or upgraded. To maintain our current assets and upgrade or provide new assets, rates would likely need to be increased over time.

We propose a new approach for community services, such as leasing or shared facilities, that does not rely as much on us building and maintaining physical assets. This will reduce our carbon footprint and lower our costs by partnering with others to deliver services and deliver more community services online.

Over time, we propose to consolidate the number of our community facilities and services (which may result in some facilities being closed) and instead focus on multi-use facilities and online services to provide for our diverse communities.

Rationale for Feedback – Investment in our community

Proposal	Response	Comments (as applicable)
We are proposing a focused investment approach, working within the \$31 billion proposed 10-year investment programme and the proposed rates and debt settings under key issue 1. Services will be tailored to the greatest needs of our communities. We will use alternative ways of delivering services, through partnerships and digital channels and multi-use facilities. These are less	Yes	This is sensible
		We agree with the approach being taken
		We know that Auckland Council facilities are under-utilised
		We support harnessing digital technology to provide Auckland Council services

dependent on having many community assets. We would maintain the same service levels for our communities, just delivered differently.		
Over time, implementation of this new approach would see us divest aging community assets that aren't fit for purpose and reinvest in services and facilities that better meet the needs of our communities. We propose to do this by working with our local boards who understand the specific needs of their local communities. Moving fully to this new approach will take time, with some changes implemented over the next three years and others to be implemented through the next 10-year Budget review. In the meantime, we will provide an additional \$65 million over the next three years to address the highest priorities for community services and facilities.	Yes	We support partnership models
		Please be aware that many Maori communities need access to digital technology eg laptops
		Please be aware that many Maori communities need help accessing digital communities eg WIFI
		Please support families with subsidies to help them access digital technology
		Please support families with subsidies to help them access WIFI
		Please ensure that WIFI is readily available eg community WIFI hubs
This would provide a level of renewals to safeguard our facilities from asset failure and will support high priority growth projects such as the Scott Point sustainable sports park and the Flatbush combined library, community, and arts centre at Ormiston. It will also:		
Proposal	Response	Comments (as applicable)
Provide new neighbourhood space in greenfield areas	Yes	
Support Kāinga Ora developments , sports park investments in areas of greatest need	Yes	The current framework makes it difficult to develop land
		We need support progressing initiatives
Allow for progress on coastal protection areas such as the Orewa Seawall.	Yes	
Consider how to better use:	Response	Comments (as applicable)
Partnerships	Yes	See above
Grants	Yes	See above
Digital	Yes	See above
Non-asset-based approaches more tailored to community needs	Yes	See above
Other	Yes	
Alternatives Considered	Response	Comments (as applicable)
Alternative 1 – increased funding		
We considered an alternative of increased funding with higher rates and debt. This would see need for \$1.9 billion additional investment in assets over the next 10-years to achieve the same levels of service and portfolio offerings expanded to cater for growth. This would ensure all assets are well maintained and adequate for growth, but not	Yes	

necessarily ensure these will be the assets that our diverse and changing community actually need. It would require significant further increases in rates and debt than proposed, but not necessarily achieve the intended community outcomes set out in the Auckland Plan.		
Alternative 2 – no change to our current plan	Response	Comments (as applicable)
We also considered the alternative of the status quo with no additional funding and no change to how we deliver services. This would mean rates and debt settings as proposed under Key Issue 1 but would lead to a renewals gap that would grow exponentially. Many facilities would likely need to close for health and safety reasons as they deteriorate past our capacity to maintain and repair them. Multiple facility closures with no alternative service delivery would likely lead to a significant deterioration in community service levels over time.	Support Alternative 1 (above)	
Specific Feedback (as applicable)		
We would appreciate the right of first refusal of Auckland Council assets and/or leasing arrangements		

Our Response – Investment in our Community

Categories for Response	Our Response <i>(delete as applicable)</i>
Support	Support
Do not Support	
Other	
Don't know	

Topic 5 – Protecting & Enhancing the Environment

Te take matua 5: Te tiaki me te whakapai ake i te taiao-

Increasing our investment in improving water quality and our natural environment

What is your opinion on this proposal?

(Page 35-36 of the consultation document)

Context

The previous 10-year budget accelerated actions to improve our water quality and natural environment. This was funded by the Water Quality Targeted Rate and the Natural Environment Targeted Rate.

What the water quality targeted rate pays for

The Water Quality Targeted Rate has already funded work to improve water quality. We have been able to contribute \$10 million towards a six-year clean-up of the Kaipara Harbour. We have put in infrastructure to stop wastewater overflowing into our harbours and onto our beaches and introduced proactive monitoring of septic tanks. This has allowed us to re-open five beaches that were previously closed because of public health concerns. We have focused on the western isthmus where the worst wastewater overflows have been. Work has begun on the St Marys Bay and Daldy Street outfalls, and the Freeman's Bay stormwater separation project.

Proposal – Water Quality Targeted Rate

Since 2018 the Water Quality Targeted Rate has allowed us to fund initiatives to improve the water quality of our harbours, beaches, and streams. This was initially intended to run from 2018 to 2028. We are proposing to extend the Water Quality Targeted Rate until June 2031.

Extending the targeted rate

Extending this targeted rate to June 2031 will help continue to improve water quality in other areas of the city, including coastal water quality from Hobson's Bay to St Heliers, as well as the Manukau Harbour. Extending this targeted rate would enable this additional work to begin in 2028/2029.

Increasing the targeted rate

To start construction on the above major new water quality projects six years earlier (in 2022/2023), and to increase our investment in regional water quality programmes across all of Auckland, we are also proposing to increase this targeted rate annually in line with proposed average increases in general rates.

Rationale for our Response – Water Quality Targeted Rate

Proposal	Response	Comments (as applicable)
The recovery budget is proposing to extend the Water Quality Targeted Rate from 2028 to 2031, providing an additional \$150 million. This will allow us to start works to improve water quality elsewhere in the city, particularly in coastal areas from Hobson's Bay to St Heliers, as well as the Manukau Harbour. Work would begin in 2028/2029.	Yes	We recognise that many people are already struggling
		These incremental increases do create financial pressure for people that are already struggling
		Please consider potential other funding models
		Several beaches in Auckland are in need of improvement
		Please advise us why there is such a long lead-in time. The rates increase is 5% for 2021/2022 then drops to 3.5% thereafter. Is this charge necessary now? Or could it be deferred?
We are also consulting to increase the Water Quality Targeted Rate in line with the projected average increase in general rates 5 per cent in 2021/2022 and 3.5 per cent each year thereafter. This will provide an additional \$106 million. This increase combined with the extension to 2031 will provide a total of \$256 million over 10 years and will enable us to:		

Proposal	Response	Comments (as applicable)
Deliver improved water quality in the Manukau Harbour, Tāmaki Estuary and along the beaches between Parnell and Glendowie with major construction projects starting six years earlier in 2022/2023	Yes	
Fund additional litter trap projects to improve freshwater and coastal water quality through contaminant removal across the entire region	?	This appears to be a highly symptoms-based approach Please advise us what initiatives are being undertaken to reduce litter at source Please provide performance measures Please advise what feedback mechanisms are being employed Please supply cost/benefit, feasibility reports
Note: This proposal would not significantly impact our debt-to-revenue ratio.		
How this proposal will affect rates	Response	Comments (as applicable)
Under this proposal the Water Quality Targeted Rate will increase in 2021/2022:	Yes	Please be conscious that many people are already struggling Any rate increases will increase financial pressure on communities that are already struggling If this option is adopted, please provide subsidies for lower socio-economic groups If this option is adopted, please provide installment options If this option is adopted, please make provision for some kind of rates relief
For the average value residential property (\$1,083,500) by \$3.30 (0.12 per cent on total rates) to \$69	Yes	These incremental rates increase financial pressure on families who are already struggling If this option is adopted, please provide subsidies for lower socio-economic groups If this option is adopted, please provide installment options If this option is adopted, please make provision for rates relief
For the average value business property (\$2,862,500) by \$15.30 (0.09 per cent on total rates) to \$321.	Yes	Businesses are helping our economy recover from the effects of COVID-19, why increase their rates. Every cent count
Specific Feedback (as applicable)		
Environmental values are inextricably linked to our health and wellbeing		

Our Response – Water Quality Targeted Rate

Categories for Response	Our Response (delete as applicable)
Support	Support
Do not Support	
Other	
Do not know	

Natural Environment Targeted Rate

Context and Progress

The Natural Environment Targeted Rate has funded work to address the spread of kauri dieback disease and tackle pests that are killing our native birds and trees. So far, we've:

- opened 60km of kauri-safe tracks, undertaken pest control on 88,000 ha of reserve and park land,
- set more than 1500 traps to eliminate stoats on Waiheke Island.

Proposal

The recovery budget is also proposing to extend the Natural Environment Target Rate from 2028 to 2031. This will provide an additional \$107 million allowing us to maintain our investments in measures such as addressing the spread of kauri dieback, and predator and weed control. **We are not proposing to change the Natural Environment Targeted Rate.**

Topic 6 – Other Priorities

Ētahi atu kaupapa mātāmua

Context

Aside from the key issues covered above, some of the other key proposed priorities for this 10-year budget are:

Māori outcomes

Council is committed to Treaty-based partnerships with Māori. We enable delivery against 10 Māori Outcomes strategic priorities through our Māori Outcomes portfolio. The portfolio includes our day-to-day activities, supplemented by the targeted use of the Māori Outcomes fund (\$150 million investment over the next 10 years).

The proposed funding will support Māori-led initiatives that are aligned to Kia Ora Tamaki Makaurau (the council's Māori Outcomes performance measurement framework). Examples include the Marae Infrastructure Programme, which helps marae to be healthy and sustainable cultural hubs.

The range of activities supported by the Māori Outcomes fund is varied. It enables incubation of initiatives, which over time transition into business-as-usual activities - such as Ngā Kete Akoranga, our cultural capability programme. Te Kete Rukuruku is returning names to parks and places in Tāmaki Makaurau and helps to ensure the Māori language is seen, heard, spoken, and learnt in everyday life. The fund supports papakāinga and marae development with feasibility and concept design, financial planning, governance, and asset management.

Our Long-Term Priorities and Mana Outcomes		
1	Kia Ora te Kāinga	Papakāinga and Māori Housing
2	Kia Ora te Whānau	Whānau and Tamariki Wellbeing
3	Kia Ora te Marae	Marae Development
4	Kia Ora te Reo	Te Reo Māori
5	Kia Ora te Aurea	Māori Identity and Culture
6	Kia Ora te Umanga	Māori Business Tourism and Employment
7	Kia Ora te Rangatahi	Realising Rangatahi Potential
8	Kia Ora te Taiao	Kaitiakitanga
9	Kia Ora te Hononga	Effective Māori Participation
10	Kia Hāngai te Kaunihera	An Empowered Organisation

Specific feedback

- In principle the Kia Ora Tamaki Makaurau (Maori Outcomes) is a good initiative
- In reality, this funding is difficult to access and difficult to evaluate and track success
- Procurement systems and processes need to be considerably more user friendly
- This initiative needs to have tangible (and transparent) benefits for Maori communities
- It was designed without input from Mana Whenua or Mataawaka
- The accompanying Maori Responsiveness Plans were prepared by Officers with no input from Mana Whenua or Mataawaka
- Many Auckland Council staff still have a poor understanding of who we are, what we need, and the nature of our organisations

Recommendations

- Enable Maori Communities the ability to critique the Kia Ora Tamaki Makaurau framework
- Ensure decision-making is guided by fundamental operating principles such as: efficiency, effectiveness; transparency; value-adds (amongst others)
- Provide us with exact figures of the spend to date
- Make provision for performance measures
- Make provision for feedback mechanisms
- Please allocate resources into ensuring everyone (ideally all Aucklanders) know who we are, what we need, and what we do
- Please ensure staff recognise that we are interfacing with multiple agencies (central government, local government, Crown Agencies, Research Institutes, the private sector; education providers, property developers; the religious sector, environmental groups, community groups, and private residences) We often lack the time and resource to be involved in every Auckland Council project, initiative and programme
- Auckland Council need to make it easy for us to be involved
- Auckland Council could significantly help us by providing forward work programmes right across Auckland Council (including the CCOs) so we can make a decision as to what initiatives are strategically aligned with our organisations and dedicate staff accordingly
- Recognise that our organisations often have a commercial and resource management arms. Our roles and responsibilities include (amongst others): planning and policy development; consenting; compliance; ecological restoration and management; supporting processes and procedures; and furthering our own strategic initiatives internally (including business development)

Social investment

If there is one thing that COVID-19 has taught us, it's the importance of continuously protecting our communities. The recovery budget reinstates contestable funds which were impacted in the Emergency Budget 2020/2021. We have recognised the need to protect our most vulnerable communities. We propose to embed a \$500,000 annual homelessness operational fund to work alongside others to support homeless people through early intervention, targeted outreach, dedicated city centre initiatives, research and innovation initiatives.

The impact of COVID-19 and the recession has seen many people lose jobs and income. The Southern Initiative and the Western Initiative will help disadvantaged sections of our community with skills training and employment pathways, and Auckland Unlimited will support job creation and job skill programmes. We remain committed to providing a Living Wage to our contracted cleaners and enable a fair day's wages for a fair day's work. We also propose to work with Māori and Pasifika communities through the Amotai social procurement initiative. Amotai connects buyers with businesses with a potential pipeline of contracts estimated at \$900 million. It also identifies industry gaps and provides training and support.

Topic 7 – Rating policy

[To see how your rates may change read Part Four (pages 38-47) of this document or go to our rates guide at akhaveyoursay.nz/recoverybudget]

Proposal – Rating Policy

The following are some of our proposed changes to the way we charge rates on properties. These changes affect each property differently. They may, or may not, affect your property. To see how your rates may change, or for more information on these and other proposals before answering, please read Part Four (pages 38-47) of the Consultation Document or go to our rates guide at akhaveyoursay.nz/ratesguide.

Proposals – Rating Policy	Our Response – Rating Policy			
What is your opinion on the following rating policy proposals?	Support	Do Not Support	Other	Don't Know
Extending the Natural Environment Targeted Rate until June 2031 to invest further in measures such as addressing the spread of kauri dieback, and predator and weed control	Yes			
Extending the Urban Rating Area so land that has an operative urban zoning, or which has resource consent to be developed for urban use now (except for Warkworth), pays the same urban rates as nearby properties that have access to a similar level of service	Yes			
Charging farm and lifestyle properties in the Urban Rating Area residential rates so they pay the same urban rates as nearby properties that have access to a similar level of service	Yes			
Extending the City Centre Targeted Rate until June 2031 to maintain our investment in upgrading the city centre	Yes			
Introducing the Rodney Drainage Targeted Rate on the land in Te Arai and Okahukura that benefits from the stormwater services	Yes			

Proposals – Rating Policy		Our Response – Rating Policy
The Upper Harbour Local Board are proposing a new bus service between Paremoremo and Albany, funded by a targeted rate. Which of the following options do you support?		
Support Option 1	Targeted rate of \$238 for each separate dwelling or business on a property for properties located up to 500m walking distance of a proposed bus stop	
Support Option 2	targeted rate of \$153 for each separate dwelling or business on a property for properties located in the wider Paremoremo and Lucas Heights area of the Upper Harbour Local Board	
	Do not support either option	
	Don't know	Yes
Our Response – Rating Policy		
Extending the Natural Environment Targeted Rate until June 2031 to manage kauri dieback and predator and weed control		
Please make provision for the effective management of predator and weed control in urban areas		
Ensure that weed control prevents the sale of pest plant species from nurseries/plant centres		
Include the control of competitor species that compete with native fauna and flora		

Proposal – Rating Policy

We are proposing other changes to rates and fees, including the introduction of the Electricity Network Resilience Targeted Rate on Vector to fund council's tree management programme around the Vector overhead power lines and options to reinstate the Accommodation Provider Targeted Rate.

Do you have any comments on any of our proposed changes to rates and fees charges (see pages 35, 36, 39-47)? (please be clear which proposal you are talking about).

Our Response – Rating Policy

Comments	Needs
Electricity Network Resilience Targeted Rate on Vector	This initiative seems sensible at face value
	Please advise what provisions have been made to ensure this change doesn't get transferred to customers?

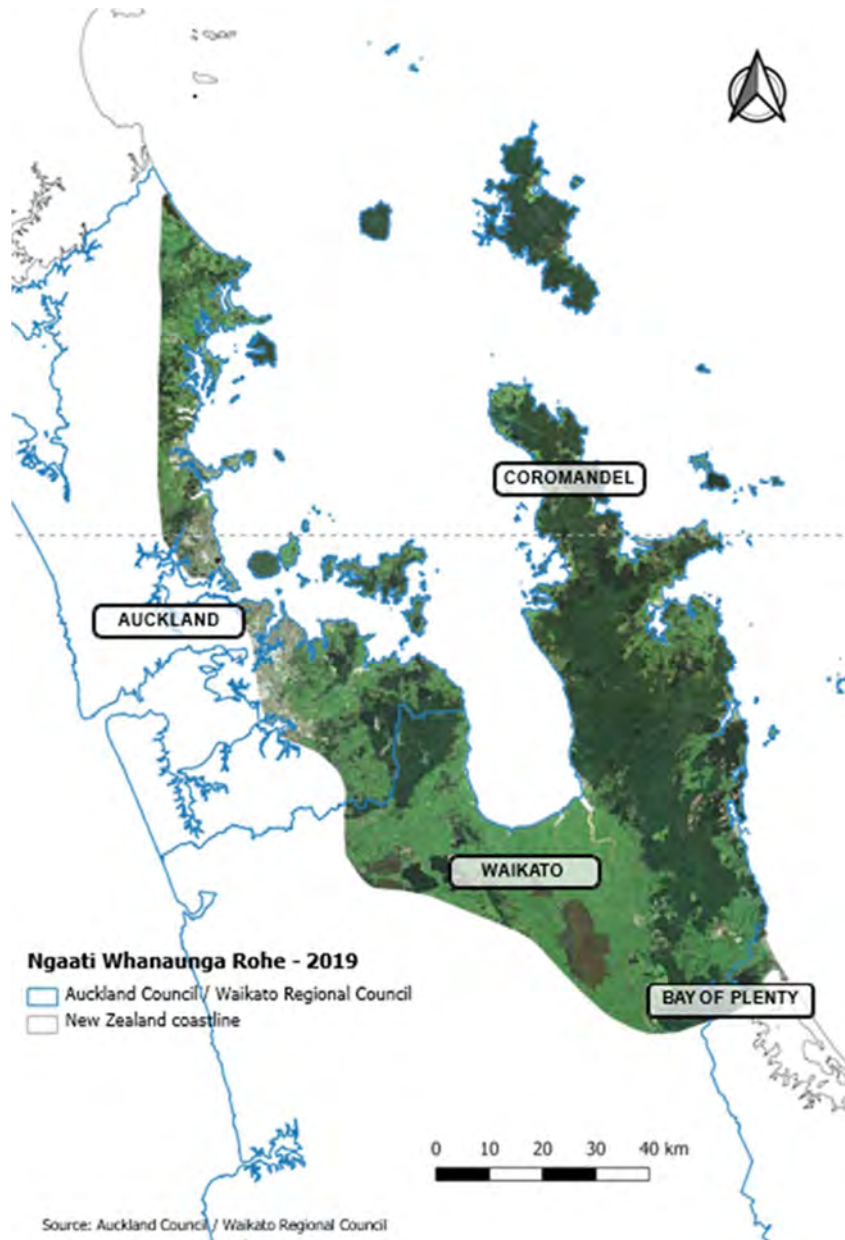
Other Priorities – The Management Framework – over-arching management framework; the framework that governs decision-making at the project, programme, and initiative level.

Issue	Comments	Recommendation
Principles	This 10-year budget 2021-2031 appears highly reactive “responding” to climate change. “responding” to housing and growth	We need proactive management strategies
		We need proactive management strategies that are firmly focused on where we want to be
	Proposals appear piecemeal	We need holistic, fully integrated approaches
		We need to ensure that management enables win/win outcomes for people and the environment
	Uninspiring	We need to employ innovative approaches to embrace opportunities for positive change
	Slow	We need to recognise that it is possible to effect fast, positive and proactive change using management tools such as effective policy and follow-through
	Unimaginative, uncreative	We need imaginative and creative approaches to move proactively into the future
Inflexible	Auckland Council needs to ensure the organisation is sufficiently nimble to implement fast and effective management strategies despite rapid changes in context ie COVID-19; natural disasters; natural hazards	
Approach	Te Ao Maori	The framework needs to understand our linkage to the environment, Auckland Council need to recognise that everything is connected to everything else
Operating Principles	Inefficient	We need to ensure we capture efficiencies
	Ineffective	We need to ensure that management is highly effective
	Merky	We need to ensure that management practices are fully transparent
	Poor accountability	There needs to be accountabilities built into the system
	Poorly defined roles and responsibilities	Roles and responsibilities need to be clear
Context	Water management is costing Auckland millions	Please ensure effective management of our valuable water resources
Monitoring	Proposals are expending a lot of resources to achieve desired outcomes. Yet, lack of performance measures make it impossible to evaluate, let alone track success	Performance measures need to enable evaluation of success over time

Reporting	Lack of clear reporting	Auckland Council needs to provide succinct reports on progress.
Feedback	Lack of robust feedback mechanisms	There needs to be robust feedback mechanisms to ensure that ineffective management strategies can be changed to achieve desired outcomes
Processes	Engagement	We need to be involved at the inception of these engagement projects to help design feedback forms
	Engagement material is overly bulky – an 82-page consultation document with over 500 pages of supporting appendices. We lack the time and resource to wade through over 600 pages of consultation documents, let alone feedback as much as we like	There needs to be effective summary documents that are complemented by feedback forms that make it easy to feedback into the process
	The webinars on the website were useful. They enabled us to better understand proposals and alternatives that had been considered	Ensure that communication (educational) materials are complemented by feedback forms that enable us to provide considered feedback readily
	Engagement Feedback Forms – Auckland Council has designed feedback forms that provide little room for comprehensive feedback. We are involved with Auckland Council on a regular basis and the feedback forms do not recognise this	Design feedback forms that enable us to readily provide feedback
		One on one meetings with the Maori engagement technical lead were useful. We gained a much better understanding of what is being proposed
		Feedback forms provided by the Maori engagement technical lead were very useful
		We appreciated the opportunities to present our feedback to the Governing Body
		We would appreciate more regular meetings with the Auckland Council Governing Body – rangatira to rangatira
		We are grateful for the support we received during the engagement process
	Provide us with at least 6 weeks to provide feedback	

	Engagement timeframes We require more than 20 statutory working days to input meaningfully into the engagement process. Internally, we prepare our written and/or oral submissions and then these need to go through an internal approval process; and our internal approval processes often are out of sync (i.e., they meet monthly)	Advise us of upcoming of upcoming engagements at least 6 months in advance so that we can make provision for staff time and resources
Management Tools	Lack of a clear implementation plan	This budget needs to have a clear implementation plan that incorporates principles, values, operating principles, effective monitoring and reporting mechanisms and supporting processes and procedures to enable management strategies to be implemented effectively and efficiently
General Auckland Council processes	Several proposals (including Local Board Priorities and Initiatives) referred to providing support, however the exact nature of this support was not identified	Provide clearer proposals to enable us to understand exactly what is being proposed
	Funding support sounds good, but in reality, it is difficult to apply for	Funding support needs to have supporting procurement policies and procedures to make this easy
Close-out	Reporting of findings. We have provided a comprehensive written submission with several follow-up actions	Please ensure that you provide us with the findings of this engagement
		Please provide us with a clear rationale as to how decisions are made
		Please advise us how our feedback has contributed to the decision-making process
		Please ensure that there is follow-up

Appendix 1 – Rohe – Ngaati Whanaunga



Appendix 2 – Our Local Boards

	Local Board	Local Board within our Rohe
1	Albert-Eden	
2	Aotea / Great Barrier	Yes
3	Devonport-Takapuna	Yes
4	Franklin	Yes
5	Henderson-Massey	
6	Hibiscus and Bays	Yes
7	Howick	Yes
8	Kaipātiki	Yes
9	Māngere-Ōtāhuhu	Yes
10	Manurewa	Yes
11	Maungakiekie-Tāmaki	Yes
12	Ōrākei	Yes
13	Ōtara-Papatoetoe	Yes
14	Papakura	Yes
15	Puketāpapa	
16	Rodney	Yes
17	Upper Harbour	Yes
18	Waiheke	Yes
19	Waitākere Ranges	
20	Waitematā	Yes
21	Whau	Yes

Appendix 3 – Actions We Would Like Followed Up

No.	Follow-up Action
1	Please contact us to discuss our feedback further
2	Please advise us of upcoming initiatives
3	Please advise us of upcoming programmes
4	Please advise us of upcoming projects
5	Know that we want to work closely with Auckland Council as partners – working together to achieve mutually beneficial outcomes

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Richard Northey, ONZM
Chairperson, Waitematā Local Board
Auckland Council
Ground Floor
52 Swanson Street
Auckland Central
Private Bag 92300
Auckland 1142
E: richard.northey@aucklandcouncil.govt.nz
M: 021 534 546

Tēnā koe Richard,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Waitematā Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Waitematā Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Waitematā Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Waitematā Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – WAITEMATĀ LOCAL BOARD
Waitematā Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
	OPERATING SPEND 2021/2022	\$21M	\$257,000	\$8.9M
CAPITAL SPEND 2021/2022	\$11.0M	–	–	–

OUR RESPONSE – WAITEMATĀ LOCAL BOARD

WAITEMATĀ LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
WAITEMATĀ LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes / No
I support most priorities	Yes / No
I do not support most priorities	Yes / No
I do not support any priorities	Yes / No
Other	Yes / No
Don't know	Yes / No

PROPOSAL 2021/2022 - Waitematā	Our Response	Comments (if applicable)
<i>Our proposed priorities for the 2021/2022 budget include</i>		
<i>Improve air and water quality and clean up our waterways. Encouraging restoration of local streams, such as Waipapa, Waiparuru and Newmarket streams, and supporting programmes that improve biodiversity in the Hauraki Gulf.</i>	Yes	
<i>To grow our urban ngahere (forest), we will prioritise planting at sites identified in the 'Planting Opportunities List' that will help deliver the goal of providing 30 per cent of tree canopy cover within our local board area by 2050.</i>	Yes	
<i>We will continue to work with mana whenua, and the community groups and across council to identify appropriate sites for regenerative urban farms which will capture carbon, that increase biodiversity, enrich soils, improve watersheds, and enhance ecosystem services, with the aim that they become self-sustaining and create employment.</i>	Yes	
<i>We will continue to provide support to address homelessness and improve dignity and wellbeing. This includes initiatives that provide basic amenities, such as drinking fountains, showers, toilets and lockers.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES 2021/2022		
<i>Increase funding for water quality improvements.</i> <i>We are advocating to the council's Governing Body to increase funding to accelerate improvements to our stormwater / wastewater systems. This will address growing public concern about pollution in our waterways and bays, including, particularly Hobson Bay, and help achieve cleaner harbours, beaches, and streams</i>	Yes	
<i>Restore and reopen the Leys Institute and deliver Ponsonby Park.</i> <i>We are advocating for funding to strengthen and reopen the Leys Institute for library and community use. This Auckland Council owned building is home to a popular community library and gymnasium and was closed to the public in December 2019 due to seismic and structural issues. We also want the Governing Body to allocate the remaining \$5.5 million to deliver the civic space at 254 Ponsonby Road and find the \$5.5 million of remaining funding to deliver the park project for a growing community to provide a much-needed area for the growing community.</i>	Yes	
<i>Reinstate Local Board Transport Capital Fund.</i> <i>We are advocating for reinstatement of the regional Local Board Transport Capital Fund to the pre-COVID-19 level of \$21 million annually and for previously allocated funding of \$38 million – lost through council's Emergency Budget – to be fully restored. This will allow us to improve road safety, and street scaping including the revitalisation of St Georges Bay Road, and support cycle lane programmes that contribute positively to the environment and community wellbeing.</i>	Yes	
Specific Feedback	Follow-up Actions	
You have identified some excellent initiatives. Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by	Please advise Ngaati Whanaunga how you will measure success / track progress over time	

indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021,

Izzy Fordham

Chairperson, Aotea / Great Barrier Local Board
Auckland Council
81 Hector Sanderson Road
Claris
Great Barrier island
Private Bag 92300
Auckland 1142
E: izzy.fordham@aucklandcouncil.govt.nz
M: 021 286 7555

Tēnā koe Izzy,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Aotea / Great Barrier Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Aotea / Great Barrier Local Board** from **Ngaati Whanaunga Incorporated Society**. To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Aotea/Great Barrier Island Local Board** moving forwards. Please advise us of upcoming projects & programmes.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:

akhaveyoursay@aucklandcouncil.govt.nz

smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Aotea / Great Barrier Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – AOTEA / GREAT BARRIER LOCAL BOARD

Aotea/Great Barrier Local Board



OUR RESPONSE – AOTEA / GREAT BARRIER LOCAL BOARD

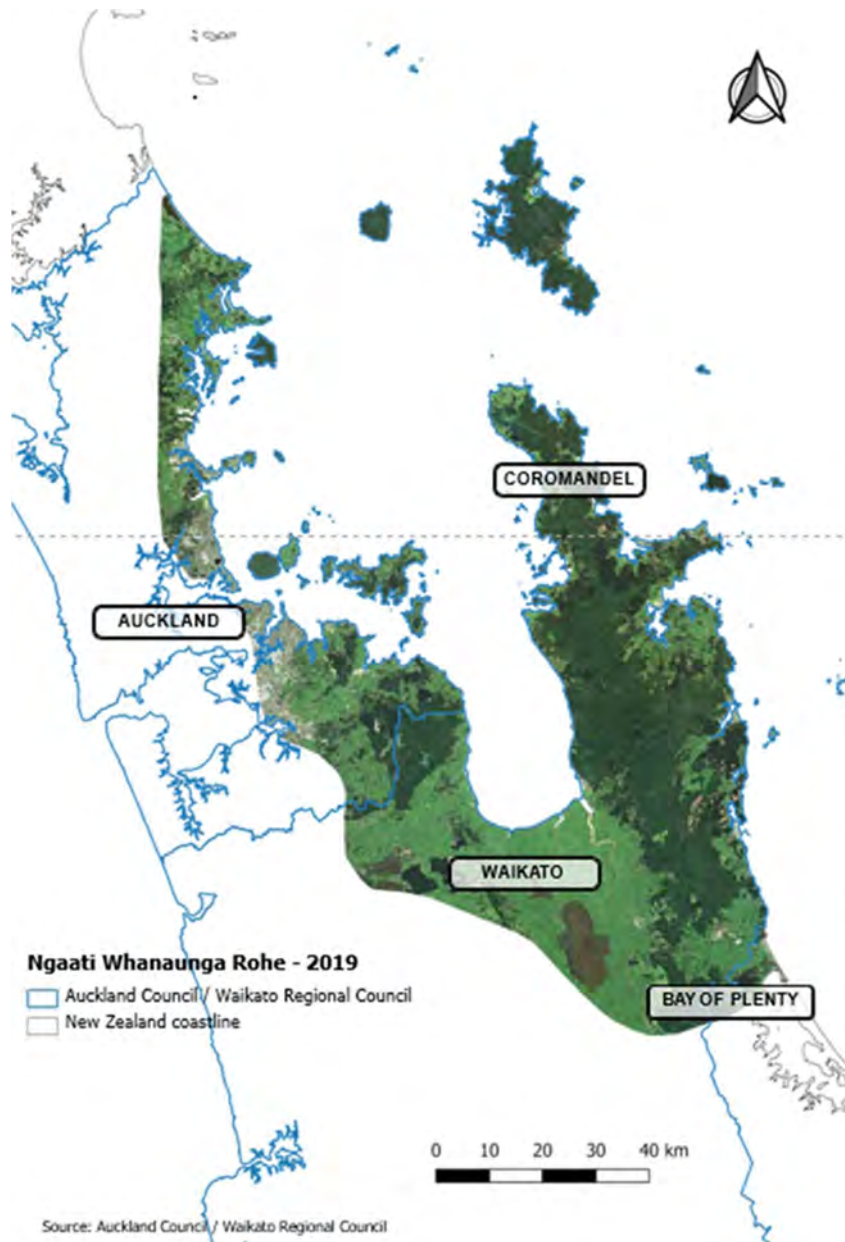
AOTEA / GREAT BARRIER LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
AOTEA / GREAT BARRIER LOCAL BOARD PRIORITIES	Our Response
I support all priorities	
I support most priorities	Yes
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL – 2021/2022	Our Response	Comments (if applicable)
<i>Water security is our top priority. We will work alongside mana whenua, advocate to governing body to establish an emergency water supply and water security plan and, also support Aotearoa Trust with a drinking water refill programme</i>	Yes	<ul style="list-style-type: none"> • Excellent – this is a high priority for the Aotea / Great Barrier • Please include us in: <ul style="list-style-type: none"> ○ Planning meetings ○ Preparing the emergency water supply & water security plan
<i>Food security is a big part of our island's resilience. We will continue to progress community initiatives like seed banking, abattoir, island fish and farmers' markets</i>	Yes	<ul style="list-style-type: none"> • Also consider how locals could be helped to grow their own produce

		<ul style="list-style-type: none"> Consider how you can use mana whenua to undertake training and education programmes regarding building resilience
<i>Marine protection is important to us all. We will explore the mana whenua and community led Ahu Moana approach, advocate to governing body for policy changes to prohibit marine dumping and advocate to central government for the reform for commercial fisheries</i>	Yes	<ul style="list-style-type: none"> Excellent.
<i>We will continue annual funding support for our community groups and environmental projects on the island.</i>	Yes	<ul style="list-style-type: none"> Please ensure that annual funding support is clear and procurement processes are simple (also see below) Please advise us of upcoming funding opportunities
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Expanding the renewable energy micro-grid of our council facilities to include Claris airport and provide public electric vehicle charging facilities</i>	Yes	<ul style="list-style-type: none"> We can understand the rationale for expanding the renewable energy micro-grid of council facilities. Given economic constraints, we question whether public electric vehicle charging facilities are a priority on Aotea? Please feel very welcome to contact us to discuss
<i>Championing the implementation of Sea Change – Tai Timu Tai Pari to protect our Hauraki Gulf</i>	Yes	<ul style="list-style-type: none"> We support transforming plans into action
<i>Seeking a policy change to prohibit all marine dumping</i>	Yes	
<i>Seeking better council procurement systems to enable local employment and business development</i>	Yes	<ul style="list-style-type: none"> Effective and efficient procurement systems are a key priority for us. Currently, Auckland Council procurement processes and systems are hindering progress. We are forced to spend hours on applications, hours that could be better spent achieving desired outcomes.
<i>Establishing an emergency water supply and water plan for our island</i>	Yes	<ul style="list-style-type: none"> Excellent – this is a high priority for residents living on the island (also see above)
<i>Ensuring the protection of our International Dark Sky Sanctuary status by requesting Auckland Transport and Council use low-level night lighting in the region</i>	Yes	
<i>Advocating for more priority to be given to the increasing issue of dust on unsealed roads, caused by climate change and record levels of drought</i>	Yes	<ul style="list-style-type: none"> This initiative is key for ensuring the health and wellbeing of people on the island, especially those prone to respiratory tract infections
<i>Investigate a potential visitor levy to respond to the impacts of tourism.</i>	No	<ul style="list-style-type: none"> Rather than introducing a levy, a more effective management options is to incentivise good management practices and/or

		<ul style="list-style-type: none"> Ensure revenue generated from levies are used to enhance conservation values and/or finance proposed initiatives to ensure the benefits are being adequately captured (as described above)
Specific Feedback	Follow-up Actions	
Ngaati Whanaunga supports the strategic priorities identified (above). We also support strategic initiatives and priorities agreed in the Aotea / Great Barrier Local Board Plan (2020).	Ensure that the plan translates to tangible management outcomes	
While we agree with the intent to create community resilience, we strongly recommend focusing on proactive solutions that include working closely with us.	Focus on proactive solutions	
Specific Feedback	Follow-up Actions	
Helping & supporting locals to grow their own produce	Consider ways the Aotea/Great Barrier Local Board can help support locals grow their own produce over the long-term	
Potential visitor levy's	Rather incurring levies, please consider how to better utilise the wealth of skills and experience that people can bring	
Procurement systems and processes	Enhance procurement systems and processes to make it easier to apply and (in turn) focus on achieving desired outcomes	
Tourism levy	Consider how the tourism levy could be used to fund proposed initiatives (above)	
Proposed levy	Please provide us with more information regarding the proposed levy	
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you	

Appendix 1: Rohe - Ngaati Whanaunga



Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Aidan Bennett, QSM
Chairperson, Devonport-Takapuna Local Board
Auckland Council
1 The Strand
Takapuna
Private Bag 92300
Auckland 1142
E: aidan.bennet@aucklandcouncil.co.nz
M: 021 500 997

Tēnā koe Aidan,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Devonport-Takapuna Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **the Devonport-Takapuna Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Devonport-Takapuna Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Devonport-Takapuna Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – DEVONPORT-TAKAPUNA LOCAL BOARD

Devonport-Takapuna Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$10.6M	\$73,000	\$2.7M	\$830,000
CAPITAL SPEND 2021/2022	\$4.1M	–	\$934,000	–

OUR RESPONSE – DEVONPORT-TAKAPUNA LOCAL BOARD

DEVONPORT-TAKAPUNA LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
DEVONPORT-TAKAPUNA LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - DEVONPORT-TAKAPUNA LOCAL BOARD	Our Response	Comments (if applicable)
<i>Supporting initiatives like the Wairau Estuary Restoration programme that protect and enhance our natural environment</i>	Yes	<ul style="list-style-type: none"> This programme aligns with initiatives in our Environmental Management Plan, please contact us to help identify opportunities for collaboration
<i>Ensuring our parks and facilities meet the needs of our diverse and growing population. The delivery of the new toilet and changing facility on Takapuna Beach will further enhance this popular spot</i>	Yes	
<i>Funding initiatives that help our communities connect and feel safe</i>	Yes	<ul style="list-style-type: none"> Excellent Please also provide us with your decision-making criteria regarding funding initiatives
<i>Working with sport organisations to ensure everyone can get active, stay fit and play organised sport whatever their age or ability</i>	Yes	<ul style="list-style-type: none"> This programme aligns with initiatives in our People Plan, please contact us to help identify opportunities for collaboration
<i>Providing safe walking and cycling paths</i>	Yes	
<i>Supporting and funding events that encourage people to come to our town centres and take advantage of all they have to offer</i>	Yes	<ul style="list-style-type: none"> Excellent Please also provide us with your decision-making criteria around supporting and funding events
<i>Looking for opportunities to develop relationships with iwi in our area</i>	Yes	<ul style="list-style-type: none"> Excellent We are keen to work with you closely moving forwards. Please contact us to discuss.
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Advocating to council's Governing Body that the new ferry terminal at Bayswater be fully funded in the Regional Land Transport Plan</i>	Yes	
<i>Advocating to the Governing Body for an extension to the length of time that the Water Quality and Natural Environment Targeted rates are collected, ideally for the duration of the 10-year Budget 2021-2031 rather than finishing in 2028.</i>	Yes	
<i>Advocating for an increase in budget for the Safe Networks Programme that supports Safeswim and the work to identify and remedy illegal discharges at our beaches</i>	Yes	
<i>Advocating for local board transport capital funding to contribute to the cost of the new walking and cycling connection between Francis Street and Esmonde Road.</i>	Yes	
Specific Feedback		Follow-up Actions

<p>Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.</p>	<p>Please advise Ngaati Whanaunga how you will measure success / track progress over time</p>
<p>Feedback mechanisms</p>	<p>Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed</p>
<p>Contact us</p>	<p>We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you</p>

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Andrew Baker

Chairperson, Franklin Local Board
Auckland Council
The Centre, 12 Massey Avenue
Pukekohe
Private Bag 92300
Auckland 1142
E: andrew.baker@aucklandcouncil.govt.nz
M: 021 283 2222

Tēnā koe Andrew,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Franklin Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Franklin Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Franklin Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:

akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Franklin Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – FRANKLIN LOCAL BOARD

Franklin Local Board

				
Key areas of spend	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE
OPERATING SPEND 2021/2022	\$15.2M	\$210,000	\$829,000	\$1.2M
CAPITAL SPEND 2021/2022	\$7.1M	-	-	-

OUR RESPONSE – FRANKLIN LOCAL BOARD

FRANKLIN LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
FRANKLIN LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Franklin Local Board	Our Response	Comments (if applicable)
<i>Support and develop community-led environmental restoration initiatives, including those led by mana whenua eg. Te Korowai o Papatūānuku stream restoration, the C.R.E.S.T project and Pest-Free Franklin</i>	Yes	<ul style="list-style-type: none"> Excellent
<i>Fund a local economic development broker to support local businesses to leverage and grow economic development opportunities</i>	Yes	<ul style="list-style-type: none"> We are interested in working with an economic development broker to leverage and grow economic development opportunities. Please contact us.
<i>Review our community partnerships and community grants programme to ensure the community is empowered to deliver local outcomes e.g., support rural hall committees to develop five-year operational plans and three-year funding agreements with local social service agencies. We will also review the event and ecological partnership funding approach.</i>	Yes	<ul style="list-style-type: none"> Effective and efficient procurement systems are a key priority for us. Currently, Auckland Council procurement processes and systems are hindering progress. We are forced to spend hours on applications, hours that could be better spent achieving desired outcomes.
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Reinstate local board transport funding to pre-COVID levels</i>	Yes	
<i>Increase the AT 2021/2024 budget for renewal, rehabilitation and maintenance and prioritise rehabilitation of Whitford-Maraetai Road, Papakura-Clevedon Road, Alfriston-Brookby Road, Glenbrook Road, Hūnua Road, and the Pukekohe ring road</i>	Yes	
<i>Fund AT to provide a bus service connecting Wairoa sub-division communities to transport nodes at Papakura Train Station, Pine Harbour and Botany to allow for environmentally sustainable transport choices and access to council services and facilities</i>	Yes	
<i>Allocate \$23 million for the development of Karaka Sports Park and community hub.</i>	Yes	
Specific Feedback	Follow-up Actions	
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies i.e., determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Economic development broker	We are keen to take advantage of having an economic development broker. Please contact us to discuss potential opportunities	

<p>Contact us</p>	<p>We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you</p>
-------------------	---

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Gary Brown

Chairperson, Hibiscus and Bays Local Board
Auckland Council
2 Glen Road
Browns Bay
Private Bag 92300
Auckland 1142
E: gary.brown@aucklandcouncil.govt.nz
M: 021 193 2167

Tēnā koe Gary,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Hibiscus and Bays Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Hibiscus and Bays Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, Ngaati Whanaunga want to work closely with the **Hibiscus and Bays Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Hibiscus and Bays Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – HIBISCUS AND BAYS LOCAL BOARD

Hibiscus and Bays Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$16.8M	\$288,000	\$497,000	\$1.0M
CAPITAL SPEND 2021/2022	\$5.0M	–	–	–

OUR RESPONSE – HIBISCUS AND BAYS LOCAL BOARD

HIBISCUS AND BAYS LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
HIBISCUS AND BAYS LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Hibiscus and Bays Local Board	Our Response	Comments (if applicable)
<i>Continue our support for local community groups, especially those working with youth development, family support and helping to build resilience among the most vulnerable in our community</i>	Yes	
<i>Funding environmental groups such as Restore Hibiscus and Bays, and other initiatives in schools and neighbourhoods to assist our communities to look after our environment</i>	Yes	<ul style="list-style-type: none"> This initiative is well aligned with our Environmental Management Plan. Please contact us to identify opportunities for collaboration.
<i>Improve our economic wellbeing by actively working with our Business Improvement Districts, Business Associations and event organisers to create a stronger local economy.</i>	Yes	<ul style="list-style-type: none"> Please work with us to help our communities thrive
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Advocate to the Governing Body for funding and delivery of the next phase of the Ōrewa Beach Esplanade Enhancement Project</i>	Yes	
<i>Advocate to the Governing Body for equitable regional funding for local arts, culture, and community centres</i>	Yes	
<i>Advocate to the Governing Body to allocate sufficient funding to ensure that the Regional Land Transport Plan can continue to fund the Local Board Transport Capital Fund, the Community Safety Fund and the Glenvar / East Coast Roads improvements project.</i>	Yes	
Specific Feedback	Follow-up Actions	
Programmes to build resilience within communities	Need programmes to build resilience within communities. For example, the ability to produce their own food; access digital media	
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you	

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021,

Adele White

Chair, Howick Local Board
Auckland Council
Shop S447, The Warehouse Plaza
Pakuranga Town Centre
1 Aylesbury Street
Pakuranga
Private Bag 92300
Auckland 1142
E: adele.white@aucklandcouncil.govt.nz
M: 021 284 3843

Tēnā koe Adele,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Howick Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Howick Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Howick Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:

akhaveyoursay@aucklandcouncil.govt.nz

smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Howick Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – HOWICK LOCAL BOARD

Howick Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$25.4M	\$401,000	\$528,000	\$1.1M
CAPITAL SPEND 2021/2022	\$5M	–	–	–

OUR RESPONSE – HOWICK LOCAL BOARD

HOWICK LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
HOWICK LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Howick Local Board	Our Response	Comments (if applicable)
<i>Improved focus on play space renewals – including equipment for all ages</i>	Yes	Excellent initiatives – it is important to get everyone active and connecting in their communities
<i>Investigate the provision of a play space focused on people with differing needs</i>	Yes	
<i>Provision of shade for play spaces</i>	Yes	
<i>Investigation of a destination play space</i>	Yes	
<i>More options for wheeled play for all ages.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>We plan to advocate to the council's Governing Body:</i>		
<i>For the Local Board Transport Capital Fund to be reinstated to the pre-COVID-19 level, and previously allocated funding to be fully restored</i>	Yes	
<i>For increased regional funding for the restoration of our beaches</i>	Yes	Beach restoration is a high priority for us. Aucklanders need to be able to use beaches for kai, recreation, and education
<i>For funding to upgrade rural roads to urban standards</i>	Yes	Traffic health and safety is key.
<i>For use of eco-friendly and environmentally sustainable building methods, and for bringing forward the construction timeframe for the Flat Bush Community Centre and Library</i>	Yes	We currently train youth in trading schemes. We are interested to know of potential opportunities for collaboration
Specific Feedback		
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.		Please advise Ngaati Whanaunga how you will measure success / track progress over time
Feedback mechanisms		Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Please work with us		We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021,

Adele White

Chair, Howick Local Board
Auckland Council
Shop S447, The Warehouse Plaza
Pakuranga Town Centre
1 Aylesbury Street
Pakuranga
Private Bag 92300
Auckland 1142
E: adele.white@aucklandcouncil.govt.nz
M: 021 284 3843

Tēnā koe Adele,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Howick Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Howick Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Howick Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Howick Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – HOWICK LOCAL BOARD

Howick Local Board

				
Key areas of spend	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE
OPERATING SPEND 2021/2022	\$25.4M	\$401,000	\$528,000	\$1.1M
CAPITAL SPEND 2021/2022	\$5M	–	–	–

OUR RESPONSE – HOWICK LOCAL BOARD

HOWICK LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
HOWICK LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Howick Local Board	Our Response	Comments (if applicable)
<i>Improved focus on play space renewals – including equipment for all ages</i>	Yes	Excellent initiatives – it is important to get everyone active and connecting in their communities
<i>Investigate the provision of a play space focused on people with differing needs</i>	Yes	
<i>Provision of shade for play spaces</i>	Yes	
<i>Investigation of a destination play space</i>	Yes	
<i>More options for wheeled play for all ages.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>We plan to advocate to the council's Governing Body:</i>		
<i>For the Local Board Transport Capital Fund to be reinstated to the pre-COVID-19 level, and previously allocated funding to be fully restored</i>	Yes	
<i>For increased regional funding for the restoration of our beaches</i>	Yes	Beach restoration is a high priority for us. Aucklanders need to be able to use beaches for kai, recreation, and education
<i>For funding to upgrade rural roads to urban standards</i>	Yes	Traffic health and safety is key.
<i>For use of eco-friendly and environmentally sustainable building methods, and for bringing forward the construction timeframe for the Flat Bush Community Centre and Library</i>	Yes	We currently train youth in trading schemes. We are interested to know of potential opportunities for collaboration
Specific Feedback		
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.		Please advise Ngaati Whanaunga how you will measure success / track progress over time
Feedback mechanisms		Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Please work with us		We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021,

John Gillon

Chair, Kaipātiki Local Board
Auckland Council
90 Bentley Ave
Glenfield
Private Bag 92300
Auckland 1142
E: john.gillon@aucklandcouncil.govt.nz
M: 021 286 2288

Tēnā koe John,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Kaipātiki Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Kaipātiki Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Kaipātiki Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117
Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Kaipātiki Local Board–
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – KAIPĀTIKI LOCAL BOARD

Kaipātiki Local Board

				
Key areas of spend	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE
OPERATING SPEND 2021/2022	\$16.1M	\$333,000	\$322,000	\$1.1M
CAPITAL SPEND 2021/2022	\$9.1M	–	–	–

OUR RESPONSE – KAIPĀTIKI LOCAL BOARD

KAIPĀTIKI LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
KAIPĀTIKI LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - Kaipātiki	Our Response	Comments (if applicable)
<i>Developing more meaningful relationships with Māori, starting with a hui in 2021</i>	Yes	<ul style="list-style-type: none"> We welcome this initiative and look forwards to working closely with you Please ensure that the focus is on achieving tangible outcomes – hui need to be useful
<i>Continuing to support Pest Free Kaipātiki Restoration Society with its community-led conservation work</i>	Yes	<ul style="list-style-type: none"> Please advise us of potential opportunities to use Ngaati Whanaunga contractors to support schemes for pest eradication; and teaching
<i>Working to address the flooding and seawater inundation at Little Shoal Bay</i>	Yes	
<i>Finalising the Kaipātiki Connections Network Plan to outline key walking and cycling links</i>	Yes	<ul style="list-style-type: none"> How is this being aligned with your ecological connections and linkages?
<i>Working with businesses in the Wairau Valley to better understand their issues and opportunities.</i>	Yes	<ul style="list-style-type: none"> We support this initiative if information that is derived is used to achieve tangible outcomes that grow and support the local economy
<i>We also propose investigating the option of a targeted rate to fund locally important issues such as addressing flooding and seawater inundation at Little Shoal Bay, a multi-sport facility at Birkenhead War Memorial Park, and walking and cycling links (such as shared paths, bush tracks and connections to the Northern Pathway).</i>	Yes	<ul style="list-style-type: none"> Please also consider other funding mechanisms such as sponsorships; partnerships
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Implementing the Birkenhead War Memorial Park Masterplan, which includes developing a new multi-sport facility and improved aquatic play</i>	Yes	
<i>Implementing measures to minimise the spread of kauri dieback disease</i>	Yes	<ul style="list-style-type: none"> Please advise us what this involves Please also let us know if there are opportunities to be more actively involved in this project.
<i>Expanding investment to improve water quality, particularly within the catchment of the Wairau Estuary</i>	Yes	
<i>Delivering the Northcote redevelopment to support a successful and integrated community</i>	Yes	
<i>Improving travel options and infrastructure to support safe journeys to and from school.</i>	Yes	Excellent, road health and safety is very important
Specific Feedback		Follow-up Actions
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.		Please advise Ngaati Whanaunga how you will measure success / track progress over time
Feedback mechanisms		Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies

		ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Contact us		We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Lemauga Lydia Sosene
Chair, Māngere-Ōtāhuhu Local Board
Auckland Council
Shop 17, 93 Bader Drive
Māngere Town Centre
Māngere
Auckland 2022
Private Bag 92300
Auckland 1142
E: lemauga.sosene@aucklandcouncil.govt.nz
M: 021 287 2255

Tēnā koe Lemauga,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Māngere-Ōtāhuhu Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Māngere-Ōtāhuhu Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Māngere-Ōtāhuhu Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Māngere-Ōtāhuhu Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – MĀNGERE-ŌTĀHUHU LOCAL BOARD

Māngere-Ōtāhuhu Local Board

Key areas of spend	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE
OPERATING SPEND 2021/2022	\$18M	297,000	\$2.2M	\$944,000
CAPITAL SPEND 2021/2022	\$3.3M	–	–	–

OUR RESPONSE – MĀNGERE-ŌTĀHUHU LOCAL BOARD

MĀNGERE-ŌTĀHUHU LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
MĀNGERE-ŌTĀHUHU LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Māngere-Ōtāhuhu	Our Response	Comments (if applicable)
<i>Support business partnerships to help the local economy recover from the effects of COVID-19.</i>	Yes	<ul style="list-style-type: none"> Excellent in principle, what exactly does this involve?
<i>Invest in initiatives that can help communities build awareness of how our lifestyles can minimise our emissions, and how we can help support the region's aspiration of becoming zero waste by 2040, and zero-emissions by 2050.</i>	Yes	<ul style="list-style-type: none"> This initiative is aligned with our Education Strategy We are an education provider, please let us know if there are opportunities for us to work with you on this
<i>Improve local youth leadership capacity and participation on local matters by working closer with the youth.</i>	Yes	<ul style="list-style-type: none"> This is a high priority for us. Please contact us to discuss opportunities for collaboration
<i>Additional investment and attention are needed to improve the car park and accessibility to onsite facilities at Seaside Park</i>	Yes	
<i>Deliver Massey Homestead full refurbishment by advocating for more resources for structural improvements.</i>	Yes	
<i>Maintain and improve facility networks - such as playgrounds, open spaces, and council facilities to meet local needs of all ages and abilities</i>	Yes	Community facilities enable everyone to be active, connect, and be healthy. We fully support this initiative
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>The local board requests the Governing Body funding for the Ōtāhuhu Town Centre Streetscape project to complete the remaining development works and deliver a safer, attractive and vibrant town centre for the community.</i>	Yes	
<i>The Māngere Mountain Education Trust successfully delivers education programmes to visiting local schools and community groups. The local board seeks ongoing investment support from the Governing Body's 10-year budget to continue the delivery of these programmes</i>	Yes	
<i>The local board transport capital fund is important in improving the local transport network. The local board requests the Governing Body for this fund to be reinstated to pre- Emergency Budget levels through the 10-year budget.</i>	Yes	
<i>The local board continues to advocate to the Governing Body to approve budget for the Māngere East Precinct and initiatives to enhance this centre as a thriving and liveable community. The local board advocates to the Governing Body to allocate long-term funding for the Ōtāhuhu Portage route project as a priority. The site is of national significance in terms of history and culture, with enormous potential to make the area accessible and connected for local and international visitors.</i>	Yes	
Specific Feedback		Follow-up Actions

<p>Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes</p>	<p>Please advise Ngaati Whanaunga how you will measure success / track progress over time</p>
<p>Feedback mechanisms</p>	<p>Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed</p>
<p>Contact us</p>	<p>We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you</p>

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Joseph Allan

Chair, Manurewa Local Board
Auckland Council
The Hill Road Library Complex
Shop 3-5, 7 Hill Road
Manurewa
Private Bag 92300
Auckland 1142
E: joseph.allan@aucklandcouncil.govt.nz
M: 021 532 762

Tēnā koe Joseph,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Manurewa Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Manurewa Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Manurewa Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:

akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Manurewa Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – MANUREWA LOCAL BOARD

Manurewa Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$16.2M	\$107,000	\$1.1M	\$1.2M
CAPITAL SPEND 2021/2022	\$2.5M	–	–	–

OUR RESPONSE – MANUREWA LOCAL BOARD

MANUREWA Local Board	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
MANUREWA LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - Manurewa	Our Response	Comments (if applicable)
<i>Fund youth and community groups to lead initiatives that:</i>		
<i>deliver vibrant, multicultural arts, events and festivals</i>	Yes	<ul style="list-style-type: none"> • Excellent initiative, please advise us of opportunities for collaboration
<i>strengthen community and cultural connections</i>	Yes	<ul style="list-style-type: none"> • Excellent initiative, please advise us of opportunities for collaboration
<i>deliver placemaking activities</i>	Yes	<ul style="list-style-type: none"> • Excellent initiative, please advise us of opportunities for collaboration
<i>improve wellbeing.</i>	Yes	<ul style="list-style-type: none"> • Excellent initiative, please advise us of opportunities for collaboration
<i>Partner with mana whenua and mataawaka on cultural storytelling and participation in local planning and delivery of economic benefits.</i>	Yes	<ul style="list-style-type: none"> • Excellent initiative, this initiative strongly aligns with our Hapuu & whaanau plan, please advise us how we can be involved
<i>Renew more play spaces that build the play network, ensuring children of different ages and abilities are challenged, and families have comfortable and accessible places to spend time at.</i>	Yes	<ul style="list-style-type: none"> • Excellent – these types of initiatives help enhance the health and wellbeing of communities
<i>Work with our sports and recreation partners to progress works at War Memorial Park, Netball Manurewa, Gallaher Park, Totara Park</i>	Yes	
<i>Support initiatives that improve our environment, clean our waterways, and prepare our diverse communities for disasters and climate change.</i>	Yes	<ul style="list-style-type: none"> • These are priorities in our Environmental Management Plan. Please contact us to discuss opportunities for collaboration • Please advise us any opportunities to: <ul style="list-style-type: none"> ○ Utilise cultural monitoring indices ○ Enhance education and training opportunities ○ Help raise awareness
<i>Support the expansion of the Manurewa Business Improvement District.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>We propose to advocate to the council's Governing Body:</i>		
<i>For retention of funding in the 10-year Budget 2021-2031 to progress work at War Memorial Park, to be completed in stages that include sports field improvements, floodlighting and a multipurpose community facility.</i>	Yes	
<i>For the reinstatement of the Local Board Transport Capital Fund to pre-Emergency Budget levels.</i>	Yes	
<i>For funding in the 10-year Budget 2021-2031 to create a community recycling centre in Manurewa, plus a recycling centre and a resource recovery park for the south in partnership with other local boards.</i>	Yes	

<p><i>The Manurewa Business Association is proposing to expand the boundary of the Manurewa Business Improvement District (BID) in our local board area. If the BID boundary expansion is successful, the Manurewa Business Association membership will also increase, and the BID targeted rate will increase from \$157,000 to \$315,000 as of 1 July 2021.</i></p>	<p>Yes</p>	
<p>Specific Feedback</p>	<p>Follow-up Actions</p>	
<p>Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes</p>	<p>Please advise Ngaati Whanaunga how you will measure success / track progress over time</p>	
<p>Feedback mechanisms</p>	<p>Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed</p>	
<p>Contact us</p>	<p>We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you</p>	

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Chris Makoare

Chairperson, Maungakiekie-Tāmaki Local Board
Auckland Council
7-13 Pilkington Road
Panmure
Private Bag 92300
Auckland 1142
E: chris.makoare@aucklandcouncil.govt.nz
M: 021 0206 2990

Tēnā koe Chris,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Maungakiekie-Tāmaki Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Maungakiekie-Tāmaki Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Maungakiekie-Tāmaki Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Maungakiekie-Tāmaki Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL – MAUNGAKIEKIE-TĀMAKI LOCAL BOARD

Maungakiekie-Tāmaki Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$13.3M	\$165,000	\$1.1M	\$876,000
CAPITAL SPEND 2021/2022	\$6.1M	–	–	–

OUR RESPONSE – MAUNGAKIEKIE-TĀMAKI LOCAL BOARD

MAUNGAKIEKIE-TĀMAKI LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
MAUNGAKIEKIE-TĀMAKI LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Maungakiekie - Tāmaki	Our Response	Comments (if applicable)
<i>Support placemaking initiatives in our town centres by working with the Business Improvement Districts (BIDs)</i>	Yes	
<i>Support social enterprise and innovation projects that have a positive social or environmental impact</i>	Yes	<ul style="list-style-type: none"> • Please contact us to discuss opportunities for collaboration • Please clarify what you mean by support
<i>Support initiatives that celebrate our diverse communities, such as Te Kete Rukuruku</i>	Yes	<ul style="list-style-type: none"> • Please work with us to identify projects that help celebrate our diverse communities
<i>Investigate a feasibility study for a Pasifika Fale</i>	Yes	
<i>Continue building on our strategic partnerships' activity</i>	Yes	<ul style="list-style-type: none"> • Excellent - We are keen to have a strong collaborative relationship with you • We have a range of strategic outcomes (please refer to the Ngaati Whanaunga Strategic Management Plan), we would welcome opportunities to work with you to achieve mutually beneficial outcomes
<i>Support initiatives that build our community's resilience and preparedness</i>	Yes	<ul style="list-style-type: none"> • Excellent – we are keen to enhance the resilience of communities. Some initiatives that we value is helping people produce their own food; ensuring our communities have easy access to digital media; raising awareness via education & training programmes (as described in detail in our Ngaati Whanaunga Education strategy)
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Advocate to the Governing Body:</i>		
<i>For equity and accessibility to be the overarching principles that guide Auckland Council's decision-making</i>	Yes	<ul style="list-style-type: none"> • Good – please advise us exactly how this will translate into tangible outcomes
<i>To prioritise the provision of community services in Mt Wellington</i>	Yes	
<i>To continue support for the Ruapōtaka marae relocation and rebuild</i>	Yes	
<i>To support investment in the implementation of the Waikaraka Park Masterplan, including the investigation and design of the motorsport precinct and shared multi-use facilities with sports</i>	Yes	
<i>To retain and bring forward growth funding for the Tāmaki Reserves development</i>	Yes	
<i>To progress the redevelopment of the civic space and community facility in the Panmure town centre</i>	Yes	
<i>For the Local Board Transport Capital Fund to be re-instated to the pre-Emergency Budget level, and previously allocated funding to be fully restored.</i>	Yes	

<p><i>The Glen Innes Business Association is proposing to expand the boundary of the Business Improvement District (BID) across two local board boundaries, Maungakiekie-Tāmaki and Ōrākei. If the boundary expansion is successful the Glen Innes BID programme would represent about 190 business ratepayers and owners, with total revenue from the BID targeted rate increasing to \$250,000 as of 1 July 2021.</i></p>		
<p>Specific Feedback</p>		<p>Follow-up Actions</p>
<p>You have identified some excellent initiatives. Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.</p>		<p>Please advise Ngaati Whanaunga how you will measure success / track progress over time</p>
<p>Feedback mechanisms</p>		<p>Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed</p>
<p>Contact us</p>		<p>We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you</p>

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Scott Milne, JP

Chair, Ōrākei Local Board
Auckland Council
25 St Johns Road
Meadowbank
Private Bag 92300
Auckland 1142
E: scott.milne@aucklandcouncil.govt.nz
M: 021 876 326

Tēnā koe Scott,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Ōrākei Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Ōrākei Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Ōrākei Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Ōrākei Local Board–
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – ŌRAKEI LOCAL BOARD

Ōrākei Local Board

Key areas of spend	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE
OPERATING SPEND 2021/2022	\$11.2M	\$343,000	\$550,000	\$919,000
CAPITAL SPEND 2021/2022	\$3.5M	–	–	–

OUR RESPONSE – ŌRAKEI LOCAL BOARD

ŌRAKEI LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
ŌRAKEI LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - Ōrākei Local Board	Our Response	Comments
<i>Implement multiple environmental programmes along the coast, in Pourewa Valley and in our community reserves.</i>	Yes	
<i>Advance plans to improve community access to coastal reserves, e.g., Hakumau Reserve and The Landing.</i>	Yes	
<i>Continue to monitor and implement measures to improve water quality in our waterways and wetlands.</i>	Yes	
<i>Work with our community, business, and resident associations to undertake placemaking at our local centres of Ellerslie, Remuera and Ōrākei</i>	Yes	
<i>Support local businesses and town centres in their recovery from COVID-19.</i>	Yes	
<i>Improve community safety in the bays through traffic calming, CCTV and CPTED (Crime Prevention Through Environmental Design) implementation</i>	Yes	
<i>Finalise an Ōrākei Arts Plan to guide future enhancement of art, local heritage and culture at our public facilities and places</i>	Yes	
<i>Investigate and plan for continued improvement of our fields at Thomas Bloodworth Park and Shore Road East.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES		
<i>Build the links to the Glen Innes to Tamaki Drive Shared Path</i> <i>The north-south links to the Glen Innes to Tamaki Drive Shared Path will improve road safety and reduce congestion by providing off-road access to schools and commuters, and connect multiple communities across the Pourewa Valley</i>	Yes	
<i>Pourewa Valley enhancement</i> <i>We are seeking regional funding from the 10-year budget to help restore and enhance the natural environment of Pourewa Valley as detailed in the Pourewa Valley Integrated Plan</i>	Yes	
<i>Hobson Bay catchment wastewater/stormwater separation</i> <i>We are advocating to the Governing Body to accelerate separation works for the Remuera catchment and for this project to begin following the completion of the Ōrākei/Okahu Bay separation and improve water quality at Hobson Bay</i>	Yes	
<i>The Glen Innes Business Association is proposing to expand the boundary of the Business Improvement District (BID) across the boundary shared by the Maungakiekie-Tāmaki and Ōrākei Local Boards into the Felton-Mathew Avenue business area. If the boundary expansion is successful the Glen Innes BID programme would represent about 190 business ratepayers and owners, with total revenue from the BID targeted rate increasing to \$250,000 as of 1 July 2021.</i>	Note	

Specific Feedback	Follow-up Actions
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Lotu Fuli

Chair, Ōtara-Papatoetoe Local Board
Auckland Council
Level 1, Manukau Civic Building
Auckland Council
31 Manukau Station Road
Manukau 2104
Private Bag 92300
Auckland 1142
E: lotu.fuli@aucklandcouncil.govt.nz
M: 021 242 3713

Tēnā koe Lotu,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Ōtara-Papatoetoe Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Ōtara-Papatoetoe Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Ōtara-Papatoetoe Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Ōtara-Papatoetoe Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – ŌTARA-PAPATOETOE LOCAL BOARD

Ōtara-Papatoetoe Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$19.5M	\$277,000	\$1.1M	\$1.1M
CAPITAL SPEND 2021/2022	\$4.8M	–	–	–

OUR RESPONSE – ŌTARA-PAPATOETOE LOCAL BOARD

ŌTARA-PAPATOETOE LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
ŌTARA-PAPATOETOE LOCAL BOARD PRIORITIES	OUR RESPONSE
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - Ōtara-Papatoetoe Local Board	Our Response	Comments (if applicable)
<i>Community-led COVID-19 recovery initiatives Resilience in our community is our top priority. COVID-19 has forced all of us to adapt to new ways of living and working. We are committed to supporting our community to continue to deliver programmes, projects, and initiatives in new innovative ways.</i>	Yes	<ul style="list-style-type: none"> • Excellent in principle • What does this mean in practice? Please feel very welcome to contact us to discuss
<i>Māori responsiveness We will continue to work with mana whenua to deliver projects, and explore co-governance and co-management opportunities, specifically at Puhinui Reserve.</i>	Yes	
<i>Progress the Manukau Sports Bowl master plan and Papatoetoe facilities gap Analysis We intend progress these two projects plans. This will give us a better understanding of what facilities and amenities; you would like to see in the local board area.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES 2021-2031		
<i>Sportsfield and lighting upgrade: Rongomai and East Tamaki Reserve Our sportsfields are in use for formal and informal recreation all year round. We need better fields to provide quality surfaces for our communities. We will advocate for regional funding for sports field and lighting upgrades at Rongomai and East Tamaki Reserve.</i>	Yes	
<i>Reinstatement of the Local Board Transport Capital Fund to pre-Covid-19 levels We will advocate to the Governing Body alongside other local boards for the Local Board Transport Capital fund to be reinstated to the pre-COVID-19 level of \$21 million per annum. We will also advocate for previously allocated funding of \$38 million – lost through the Emergency Budget 2020/2021 process – to be fully restored. This funding pool is a major contributor to delivering local transport projects.</i>	Yes	
Specific Feedback	Follow-up Actions	
Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you	

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Brent Catchpole
Chair, Papakura Local Board
Auckland Council
35 Coles Crescent
Papakura
Private Bag 92300
Auckland 1142
E: brent.catchpole@aucklandcouncil.govt.nz
M: 021 390 430

Tēnā koe Brent,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Papakura Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Papakura Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Papakura Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov&consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Papakura Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

About Us

Mihi

*Te Mauri o Ngaati Whanaunga
 Ki te whakarite,
 Te taha hinengaro,
 Te taha tinana,
 Te taha wairua,
 Te taha whaanau
 Ki te Ao Tuuroa,
 Ka tino whai mana te mauri*

Whakapapa

Ngaati Whanaunga is an independent iwi and is made up of several distinct hapuu and whaanau. Whanaunga's father was Marutuahu. Marutuahu is the name of Whakaminenga (a confederation) of tribes of Pare Hauraki. It comprises iwi who are descended from Marutuahu's marriages to two sisters from Ngaati Pou (te uri o Poutukeka) of the Wharekawa and Taamaki. Their names were Paremoehau and Hinerunga, both daughters of Ruahiore. The tribes who constitute this Whakaminenga, have taken the names of the children from the marriages described above.

From the first marriages came Tamatepoo, Tamateraa and Whanaunga (Ngaati Whanaunga); from the second marriage came Te Ngako and Taurakapakapa. These tupuna are the progenitors of the tribes that make up the many hapuu of the Marutuahu of Pare Hauraki. Tamatepoo consists (among others): Ngaati Rong-u, Ngaati Pakira, and Te Uringahau; Ngaati Tamateraa (of Tamateraa); Ngaati Whanaunga (of Whanaunga); Ngaati Maru (of Ngako and Taurakapakapa); and Ngaati Paoa (of Tamateraa's granddaughter Tukutuku and her husband Paoa of Waikato); and (all of the aforementioned) hapuu.

Rohe

The breadth and width of our tribal rohe is captured in the tribal saying "Mai Matakana ki Matakana" – it extends along the east coast from the sunken reefs of Ngaa Kuri-a-Wharei near Matakana Island in the south; up through parts of the Tamaki isthmus, Takapuna, Whangaparaoa, and Mahurangi to the Matakana river estuary in the north. The western boundary extends to Mount Te Aroha, along the ranges of Te Hapu-a-Kohe and the Hunua Ranges to Moumoukai and Papakura.

The seaward boundary of our rohe includes parts of Aotea (Great Barrier Island) to its origin of Ngaa Kuri-a-Wharei ki Te Arai o Tahuhunarangi including the inner gulf islands of Tikapa Moana (Firth of Thames) and offshore islands along the eastern coastline of Te Tai Tamawahine excluding Tuhua Island (refer to Turoa 1997). We consider our rohe as a land and maritime empire. We nurture its resources so it (in turn) can nurture us. Refer to **Appendix 1: Rohe - Ngaati Whanaunga** for a map of our rohe.

Our Vision

Ngaati Whanaunga – Healthy and Prosperous People, Whaanau & Hapuu, Business and Environment.

Our Mission

Enhancing the wellbeing of our people both now and in the future by ensuring sustainable management of our resources.

Our Principles

- **Holistic** – We believe that everything exists as a living, breathing entity
- **Solutions Focused** – We focus on what we want
- **Proactive** – We steer our waka rather than let it drift at sea
- **Connection** – Healthy and Prosperous People, help create Healthy and Prosperous Whaanau & Hapuu, which (in turn) helps create Healthy and Prosperous Business and Environment
- **People Based** - We recognise people as our biggest opportunity for positive change.

Our Values

- **Respect** – Due regard for the feelings, wishes and rights of others
- **Integrity** – Honesty and strong moral principles
- **Trust** – Reliability – people know that they can depend on us
- **Commitment** – Dedication to the cause – staying focused on outcomes and putting in the effort
- **Honesty** – trust sits at the heart of everything we do
- **Reliability** – To be counted upon consistently to do what is expected or required
- **Cooperation** – Working together with others to achieve desired outcomes

Te Ao Maaori

We believe that the environment and people are one being. Hence, a thriving community is dependent on people nurturing the environment so it (in turn) can nurture us. Te Ao Maaori recognises the interconnectedness between all living and non-living elements, their dependence on each other and the linkages between the life supporting capacity of healthy ecosystems and people's wellbeing. These linkages are explained in the story of our creation from Te Kore (the nothingness) through to Te Po (the night), to Te Ao Marama (the world of light). The latter explains how the landscape, people, plants, and animals came into being as children of Ranginui (our sky father) and Papatuanuku (our earth mother). Mauri is the essence by which we are all connected. It is the bond we share with the living, the non-living, - past, current, and generations to come.

Any degradation of this life force affects the well-being of the environment, and by association Ngaati Whanaunga's well-being as a people. For us, this inextricable kinship between people and the natural world creates an obligation for us to nurture the environment, so it (in turn) can nurture us. This relationship is expressed as kaitiakitanga – the cultural practice of guardianship and environmental management grounded in Maatauranga Maaori.

Approach

We recognise that we have an enormous rohe. Therefore, we welcome opportunities to work with people and organisations to enhance its health and wellbeing for current and future generations. Our general approach is:

- Leveraging the significant expertise and skills of our strategic partners to find solutions that are mutually beneficial
- Proactively working with relevant agencies to shape plans and policies
- Being catalysts for positive and transformational

Strategic Priorities

1. Healthy and Prosperous Business
2. Healthy and Prosperous People
3. Healthy and Prosperous Whaanau and Hapuu
4. Healthy and Prosperous Environment
5. Healthy and Prosperous Education

Key Documents

Please feel very welcome to ask us for a copy of our:

- Ngaati Whanaunga Strategic Management Plan
- Ngaati Whanaunga Environmental Management Plan
- Ngaati Whanaunga Education Strategy

PROPOSAL – PAPA KURA LOCAL BOARD

Papakura Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
	OPERATING SPEND 2021/2022	\$12.6M	\$65,000	\$392,000
CAPITAL SPEND 2021/2022	\$2.9M	–	–	–

OUR RESPONSE – PAPA KURA LOCAL BOARD

PAPA KURA LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
PAPA KURA LOCAL BOARD PRIORITIES	OUR RESPONSE
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 - Papakura Local Board	Our Response	Comments (if applicable)
<i>Continue to work with the Papakura Commercial Project Group to plan and support continued development of the town centre and immediate surrounds, to develop Papakura's future as a vibrant metropolitan centre.</i>	Yes	
<i>Invest in community-led arts, events, and multi-generational activities, which use and celebrate our parks and open spaces and promote health, movement, and discovery for all age groups. We want to bring people together to meet and have fun at no cost.</i>	Yes	<ul style="list-style-type: none"> Fantastic, please contact us to discuss how we can collaborate
<i>Work in partnership with Māori to develop an annual Waitangi Day event in Papakura, as well as opportunities for Matariki and Māori Language Week Te Wiki o Te Reo Māori celebrations and activities.</i>	Yes	<ul style="list-style-type: none"> We are conscious that other centres celebrate these events, wondering if there are opportunities to collaborate?
PROPOSAL - KEY ADVOCACY INITIATIVES 2021-2031		
<i>Seek Panuku support to progress Papakura as a future vibrant metropolitan centre (as identified in the Auckland Unitary Plan). This will ensure Papakura develops over time into a larger commercial and retail centre on a key transport hub to support residential growth in surrounding areas.</i>	Yes	
<i>Advocate to Auckland Transport to develop additional park-and-ride capacity, an expanded bus interchange and other actions such as an on-demand bus service, to manage car park demand at the Papakura train station.</i>	Yes	
<i>Advocate to the Governing Body for additional funding, including the reinstatement of the Local Board Transport Capital Fund, to continue the development of the shared walking and cycling pathways from Elliot Street to Pescara Point and the Hunua Trail.</i>	Yes	
Specific Feedback	Follow-up Actions	
You have identified some excellent initiatives. Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you	

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Phelan Pirrie

Chairperson, Rodney Local Board
Auckland Council
50 Centreway Road
Orewa
Private Bag 92300
Auckland 1142
E: phelan.pirrie@aucklandcouncil.govt.nz
M: 021 837 167

Tēnā koe Phelan,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Rodney Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council's 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Rodney Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Rodney Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker

Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Rodney Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

PROPOSAL – RODNEY LOCAL BOARD

Rodney Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$14.3M	\$487,000	\$315,000	\$1.1M
CAPITAL SPEND 2021/2022	\$5.4M	–	–	–

OUR RESPONSE – RODNEY LOCAL BOARD

RODNEY LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
RODNEY LOCAL BOARD PRIORITIES	OUR RESPONSE
I support all priorities	
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 – Rodney Local Board	Our Response	Comments (if applicable)
<i>Continuing to progress the Kumeū-Huapai indoor courts facility</i>	Yes	
<i>Continuing to deliver improvements to our village and town centres</i>	Yes	<ul style="list-style-type: none"> • Excellent • What exactly does this mean?
<i>Continuing our focus to improve water quality in our waterways</i>	Yes	This is a very high priority for us. It aligns with the strategic outcomes in our Environmental Management Plan. Please contact us if there are any opportunities to work with you on this. We are keen to collaborate to help achieve mutually beneficial outcomes
<i>Improving our local biodiversity and natural environment by eradicating pests, carrying out restoration work and mitigating kauri dieback</i>	Yes	<ul style="list-style-type: none"> • Excellent • Please let us know how we could work together to use these initiatives to enhance <ul style="list-style-type: none"> ○ Education and training opportunities ○ Employment opportunities ○ Raise awareness of these initiatives
<i>Supporting the community, and community resource recovery and recycling centres, to minimise waste, turn waste into resources, and to promote education on waste reduction</i>	Yes	<ul style="list-style-type: none"> • Excellent • Please let us know how we could work together to use these initiatives to enhance <ul style="list-style-type: none"> ○ Education and training opportunities ○ Employment opportunities ○ Raise awareness of these initiatives
<i>Progressing the outcomes identified in the Green Road master plan</i>	Yes	
<i>Progressing renewals or construction of key community facilities including Wellsford toilets, Kumeū library, Mahurangi community centre.</i>	Yes	Please also consider adding toilet facilities at Te Hana
PROPOSAL - KEY ADVOCACY INITIATIVES 2021/2022		
<i>Advocate for funding to continue progressing the delivery of the Kumeū-Huapai indoor courts facility, Rodney's one local initiative (OLI)</i>	Yes	
<i>Advocate for enough funding for Auckland Transport to renew and maintain 12 per cent of Auckland's roading network each year to ensure safe, well-maintained roads</i>	Yes	
<i>Advocate for \$121 million in funding for Auckland Transport's Unsealed Roads Improvement Programme to improve unsealed roads through strengthening and other methods.</i>	Yes	
Specific Feedback	Follow-up Actions	
You have identified some excellent initiatives. Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management	

	strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Margaret Miles, QSM JP
Chair, Upper Harbour Local Board
Auckland Council
Kell Drive,
Albany
Private Bag 92300
Auckland 1142
E: margaret.miles@aucklandcouncil.govt.nz
M: 021 587 111

Tēnā koe Margaret,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Upper Harbour Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Upper Harbour Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Upper Harbour Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Upper Harbour Local Board –
Ngaati Whanaunga Incorporated Society

22 March 2021

About Us

Mihi

*Te Mauri o Ngaati Whanaunga
Ki te whakarite,
Te taha hinengaro,
Te taha tinana,
Te taha wairua,
Te taha whaanau
Ki te Ao Tuuroa,
Ka tino whai mana te mauri*

Whakapapa

Ngaati Whanaunga is an independent iwi and is made up of several distinct hapuu and whaanau. Whanaunga's father was Marutuahu. Marutuahu is the name of Whakaminenga (a confederation) of tribes of Pare Hauraki. It comprises iwi who are descended from Marutuahu's marriages to two sisters from Ngaati Pou (te uri o Poutukeka) of the Wharekawa and Taamaki. Their names were Paremoehau and Hinerunga, both daughters of Ruahiore. The tribes who constitute this Whakaminenga, have taken the names of the children from the marriages described above.

From the first marriages came Tamatepoo, Tamateraa and Whanaunga (Ngaati Whanaunga); from the second marriage came Te Ngako and Taurakapakapa. These tupuna are the progenitors of the tribes that make up the many hapuu of the Marutuahu of Pare Hauraki. Tamatepoo consists (among others): Ngaati Rong-u, Ngaati Pakira, and Te Uringahau; Ngaati Tamateraa (of Tamateraa); Ngaati Whanaunga (of Whanaunga); Ngaati Maru (of Ngako and Taurakapakapa); and Ngaati Paoa (of Tamateraa's granddaughter Tukutuku and her husband Paoa of Waikato); and (all of the aforementioned) hapuu.

Rohe

The breadth and width of our tribal rohe is captured in the tribal saying "Mai Matakana ki Matakana" – it extends along the east coast from the sunken reefs of Ngaa Kuri-a-Wharei near Matakana Island in the south; up through parts of the Tamaki isthmus, Takapuna, Whangaparaoa, and Mahurangi to the Matakana river estuary in the north. The western boundary extends to Mount Te Aroha, along the ranges of Te Hapu-a-Kohe and the Hunua Ranges to Moumoukai and Papakura.

The seaward boundary of our rohe includes parts of Aotea (Great Barrier Island) to its origin of Ngaa Kuri-a-Wharei ki Te Arai o Tahuhuniarangi including the inner gulf islands of Tikapa Moana (Firth of Thames) and offshore islands along the eastern coastline of Te Tai Tamawahine excluding Tuhua Island (refer to Turoa 1997). We consider our rohe as a land and maritime empire. We nurture its resources so it (in turn) can nurture us. Refer to **Appendix 1: Rohe - Ngaati Whanaunga** for a map of our rohe.

Our Vision

Ngaati Whanaunga – Healthy and Prosperous People, Whaanau & Hapuu, Business and Environment.

Our Mission

Enhancing the wellbeing of our people both now and in the future by ensuring sustainable management of our resources.

Our Principles

- **Holistic** – We believe that everything exists as a living, breathing entity
- **Solutions Focused** – We focus on what we want
- **Proactive** – We steer our waka rather than let it drift at sea
- **Connection** – Healthy and Prosperous People, help create Healthy and Prosperous Whaanau & Hapuu, which (in turn) helps create Healthy and Prosperous Business and Environment
- **People Based** - We recognise people as our biggest opportunity for positive change.

Our Values

- **Respect** – Due regard for the feelings, wishes and rights of others
- **Integrity** – Honesty and strong moral principles
- **Trust** – Reliability – people know that they can depend on us
- **Commitment** – Dedication to the cause – staying focused on outcomes and putting in the effort
- **Honesty** – trust sits at the heart of everything we do
- **Reliability** – To be counted upon consistently to do what is expected or required
- **Cooperation** – Working together with others to achieve desired outcomes

Te Ao Maaori

We believe that the environment and people are one being. Hence, a thriving community is dependent on people nurturing the environment so it (in turn) can nurture us. Te Ao Maaori recognises the interconnectedness between all living and non-living elements, their dependence on each other and the linkages between the life supporting capacity of healthy ecosystems and people's wellbeing. These linkages are explained in the story of our creation from Te Kore (the nothingness) through to Te Po (the night), to Te Ao Marama (the world of light). The latter explains how the landscape, people, plants, and animals came into being as children of Ranginui (our sky father) and Papatuanuku (our earth mother). Mauri is the essence by which we are all connected. It is the bond we share with the living, the non-living, - past, current, and generations to come.

Any degradation of this life force affects the well-being of the environment, and by association Ngaati Whanaunga's well-being as a people. For us, this inextricable kinship between people and the natural world creates an obligation for us to nurture the environment, so it (in turn) can nurture us. This relationship is expressed as kaitiakitanga – the cultural practice of guardianship and environmental management grounded in Maatauranga Maaori.

Approach

We recognise that we have an enormous rohe. Therefore, we welcome opportunities to work with people and organisations to enhance its health and wellbeing for current and future generations. Our general approach is:

- Leveraging the significant expertise and skills of our strategic partners to find solutions that are mutually beneficial
- Proactively working with relevant agencies to shape plans and policies
- Being catalysts for positive and transformational

Strategic Priorities

1. Healthy and Prosperous Business
2. Healthy and Prosperous People
3. Healthy and Prosperous Whaanau and Hapuu
4. Healthy and Prosperous Environment
5. Healthy and Prosperous Education

Key Documents

Please feel very welcome to ask us for a copy of our:

- Ngaati Whanaunga Strategic Management Plan
- Ngaati Whanaunga Environmental Management Plan
- Ngaati Whanaunga Education Plan

PROPOSAL – UPPER HARBOUR LOCAL BOARD

Upper Harbour Local Board

Key areas of spend	 COMMUNITY SERVICES	 ENVIRONMENTAL SERVICES	 PLANNING SERVICES	 GOVERNANCE
OPERATING SPEND 2021/2022	\$11.3M	\$325,000	\$727,000	\$833,000
CAPITAL SPEND 2021/2022	\$2.4M	–	–	–

OUR RESPONSE – UPPER HARBOUR LOCAL BOARD

UPPER HARBOUR LOCAL BOARD	
<i>Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right?</i>	
UPPER HARBOUR LOCAL BOARD PRIORITIES	Our Response
I support all priorities	Yes
I support most priorities	
I do not support most priorities	
I do not support any priorities	
Other	
Don't know	

PROPOSAL 2021/2022 -Upper Harbour Local Board	Our Response	Comments (if applicable)
<i>Some of our proposed top priorities for 2021/2022 are:</i>		
<i>Caribbean Drive sports field upgrade and toilet facility</i>	Yes	
<i>improving provision and access to drinking water (drinking fountains)</i>	Yes	<ul style="list-style-type: none"> • Excellent idea
<i>We also propose continuing to:</i>		
<i>Implement our Greenways Plan as budgets allow</i>	Yes	
<i>Progress the Upper Harbour Local Board Urban Ngahere (Forest) Strategy</i>	Yes	<ul style="list-style-type: none"> • Excellent • This objective is aligned to strategic outcomes in our Strategic Management Plan; Environmental Plan; Hapuu and Whaanau Plan; People Plan and Education plan • Please let us know if there are opportunities for

		<ul style="list-style-type: none"> ○ Education & training ○ Employment ○ Raising awareness ○ Implementation
<i>Support initiatives that build local resilience and support community connections.</i>	Yes	<ul style="list-style-type: none"> ● Please let us know how you make decisions to support initiatives
PROPOSAL - KEY ADVOCACY INITIATIVES 2021/2022		
<i>Prioritisation of investment for open space development in areas where there is a known need and gap in the network, such as:</i>		
<i>Scott Point Sustainable Sports Park</i>	Yes	
<i>Sub-regional indoor court facility in the Upper Harbour Local Board area</i>	Yes	
<i>A long-term solution for a library</i>	Yes	
<i>Acquisition of Bomb Point, Hobsonville</i>	Yes	
<i>Adequate levels of renewals funding to ensure assets are well maintained.</i>	Yes	
Specific Feedback	Follow-up Actions	
You have identified some excellent initiatives. Measures of success provide a useful tool to provide an indication as to management success. Findings help inform decision-making by indicating what management strategies are achieving desired outcomes and which need to be modified to better achieve desired outcomes.	Please advise Ngaati Whanaunga how you will measure success / track progress over time	
Feedback mechanisms	Ensure adequate provision for feedback mechanisms to help inform the effectiveness of management strategies ie determining which management strategies are working, and which are not thereby helping to guide decision-making as to where resources are most effectively and efficiently employed	
Contact us	We welcome opportunities to work with you to progress management initiatives. Please contact us by mid-April to discuss how we can work effectively and efficiently with you	

Ngaati Whanaunga Incorporated Society
PO Box 160,
Coromandel 3581
35 Wharf Road,
Coromandel
Phone: 07 866 1011
Website: <http://www.ngaatiwhanaunga.maori.nz/>



22 March 2021

Cath Handley
Chair, Waiheke Local Board
Auckland Council
Service Centre
10 Belgium Street
Ostend, Waiheke Island
Private Bag 92300
Auckland 1142
E: cath.handley@aucklandcouncil.govt.nz
M: 021 194 1787

Tēnā koe Cath,

Re: AUCKLAND COUNCIL 10-YEAR BUDGET FEEDBACK – Submission to the Waiheke Local Board - Ngaati Whanaunga Incorporated Society

Thank you for the opportunity to provide feedback on Auckland Council’s 10-year Budget 2021 – 2031. This written submission comprises our submission to the **Waiheke Local Board** from Ngaati Whanaunga Incorporated Society (**Ngaati Whanaunga**). To provide you with context, our submission provides an overview of our organisation. We have also provided feedback to your Strategic Priorities & Initiatives (following pages).

Please refer to the “**Follow-up Actions**” (see tables – end pages) for items we would like to follow-up with you. Importantly, **Ngaati Whanaunga** want to work closely with the **Waiheke Local Board** moving forwards. Please advise us of upcoming initiatives when projects & programmes start.

Please contact us regarding our written submission. The best way to contact me is via email mbaker@ngaatiwhanaunga.maori.nz or mobile 021 106 7117.

Kind regards

Michael Baker
Chairperson

Copy to:
akhaveyoursay@aucklandcouncil.govt.nz
smay@innov8consulting.co.nz

**10-YEAR BUDGET 2021 – 2031 (the Recovery Budget)
Submission to the Waiheke Local Board –
Ngaati Whanaunga Incorporated Society**

22 March 2021

PROPOSAL 2021/2022 - Waiheke	Our Response	Comments (if applicable)
<i>Developing a sustainable visitor strategy based on the concept of Waiheke as an island sanctuary in the Hauraki Gulf</i>	Yes	
<i>Coordinating community-led resilience and recovery plans</i>	Yes	
<i>Supporting initiatives which protect, restore and enhance the island's natural biodiversity</i>	Yes	
<i>Developing and implementing an Island Ngahere (Forest) Strategy to enhance biodiversity, increase canopy cover and improve Waiheke Island's carbon footprint</i>	Yes	
<i>Staged delivery of the Tawaipareira Reserve and Little Oneroa Reserve Concept Plans.</i>	Yes	
PROPOSAL - KEY ADVOCACY INITIATIVES 2021/2022		
<i>Developing catchment management planning and prioritising flood mitigation in areas of repeated flood events, along with developing coastal compartment plans for sea level rise and coastal inundation</i>	Yes	
<i>Implementing marine protection strategies for the Hauraki Gulf and continued improvement of water quality of our streams and beaches</i>	Yes	
<i>Addressing housing needs, including enabling community housing, tiny houses and worker accommodation</i>	Yes	
<i>Providing essential visitor infrastructure, including toilets, and moving Waiheke into Zone C for the Accommodation Providers Targeted Rate (APTR)</i>	Yes	
<i>Implementing the Mātiatia Strategic Plan</i>	Yes	
<i>Including the Waiheke 10-year Transport Plan within the Regional Land Transport Plan (RLTP)</i>	Yes	
<i>Including Waiheke ferries within the Public Transport Operating Model and providing integrated ticketing</i>	Yes	
<i>Harmonising funding for art galleries across the region.</i>	Yes	
Specific Feedback	Follow-up Actions	
Contact us	Please contact us to discuss upcoming opportunities to progress projects, plans and initiatives	

NGAATI WHANAUNGA

Strategic Management Plan

Prepared by the Ngaati Whanaunga Business Department
2020

1

ACKNOWLEDGEMENTS

This Strategic Management Plan has been prepared by Innov8 Environmental Consulting Limited (Innov8) and Ngaati Whanaunga. The principal authors are Dr Stephanie May, Pongarauhine Renata, and Michael Baker.

Name	Role	Organisation
Stephanie May	Plan Preparation	Innov8 Environmental Consulting Limited
Pongarauhine Renata	Plan Preparation & Review	Ngaati Whanaunga
Michael Baker	Plan Preparation & Review	Ngaati Whanaunga
Karla Armstrong	Funding	Auckland Council
Leo Paolini	GIS Mapping	The Land Studio
Bruce Taylor	Design & Publication	Pages Design & Print Limited

2

CONTACTS

Any queries regarding this plan should be directed to:

Pongarauhine Renata
General Manager
Ngaati Whanaunga
35 Wharf Road, Coromandel
PO Box 160, Coromandel 3543
Phone: 027 523 3504
Email: hrenata@ngaatiwhanaunga.maori.nz

3

Te Mauri o Ngaati Whanaunga

Ki te whakarite,
Te taha hinengaro,
Te taha tinana,
Te taha wairua,
Te taha whaanau
Ki te Ao Tuuroa,
Ka tino whai mana te mauri

4

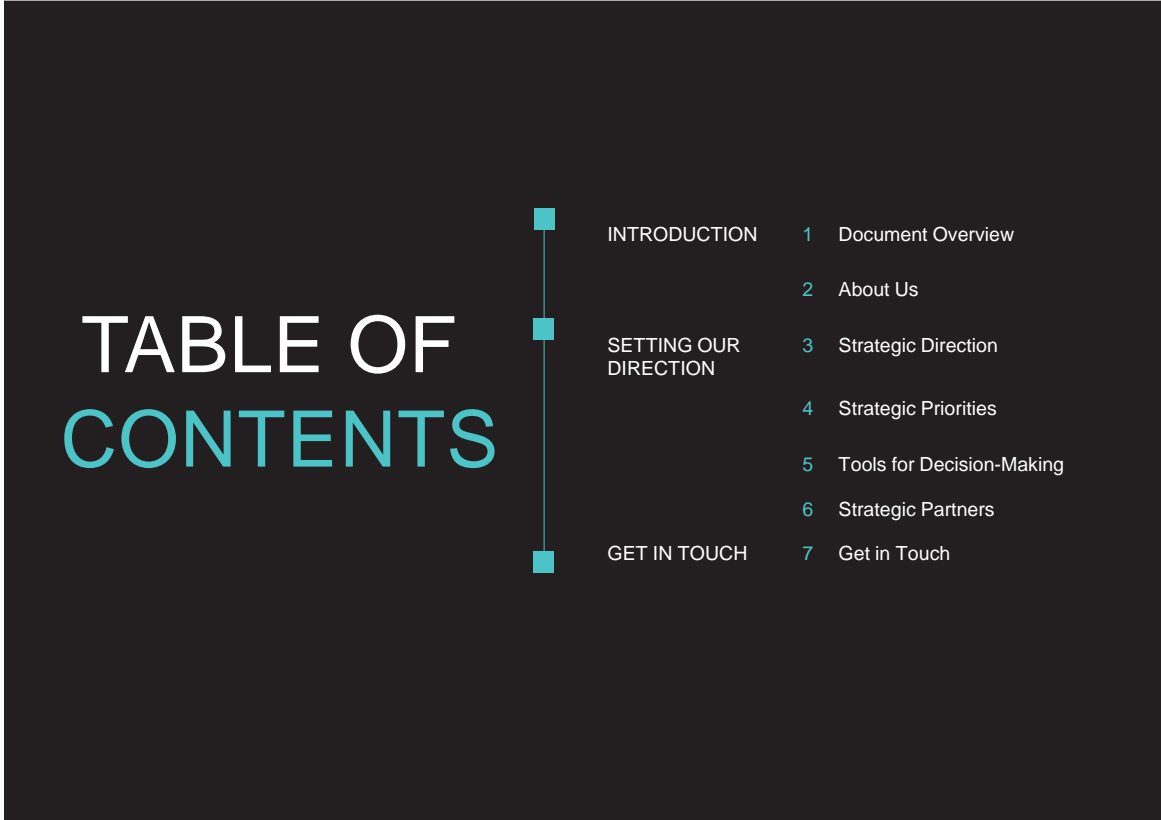
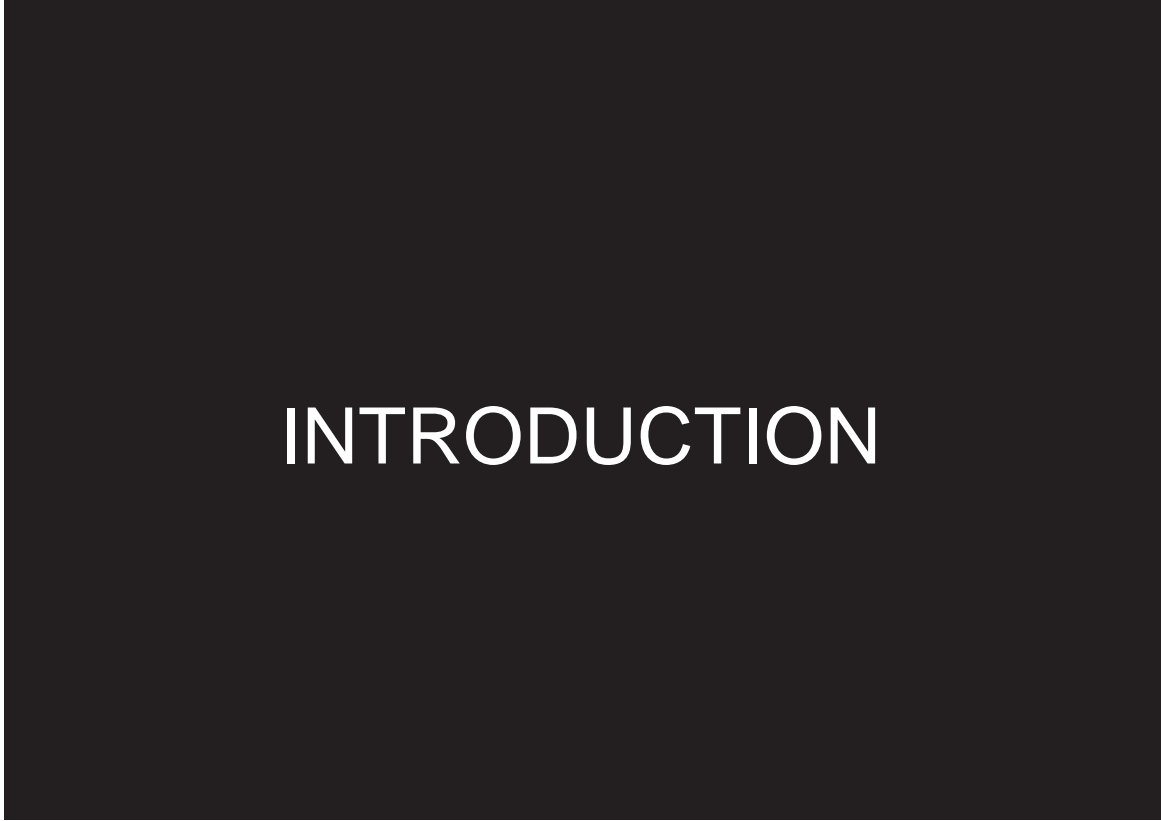


TABLE OF CONTENTS

INTRODUCTION	1	Document Overview
	2	About Us
SETTING OUR DIRECTION	3	Strategic Direction
	4	Strategic Priorities
	5	Tools for Decision-Making
	6	Strategic Partners
GET IN TOUCH	7	Get in Touch

5



INTRODUCTION

6



1- DOCUMENT OVERVIEW

7

PURPOSE AND SCOPE

The over-arching objective of this Strategic Management Plan (SMP) is to clarify Ngaati Whanaunga's strategic direction for the benefit of our people, whaanau & hapuu, business, environment, and strategic partners.

Specifically, to:

- Define objectives
- Set priorities
- Focus energy and resources
- Strengthen operations
- Ensure that everyone is working towards common goals
- Establish agreement around intended outcomes/results
- Clarify direction and key strategies

This document helps us to make fundamental decisions and actions that shape what our organisation is; who it serves; what it does; and why it does it, with a focus on the future. Our intent is to articulate where our organisation is going, and how.

8



TARGET AUDIENCE

This plan should be read by Ngaati Whanaunga – whaanau, hapuu and iwi.

It should also be read by our strategic partners including (amongst others): Central Government, Local Government, Community Groups, Council Controlled Organizations, Crown Research Agencies, Educational Institutions, Iwi Authorities (and related hapuu), Local Resident and Ratepayer Associations, Network Utility Providers; and others with an interest in:

- Opportunities for partnership and collaboration
- Working collaboratively to enhance environmental, social, cultural and economic values throughout our rohe.

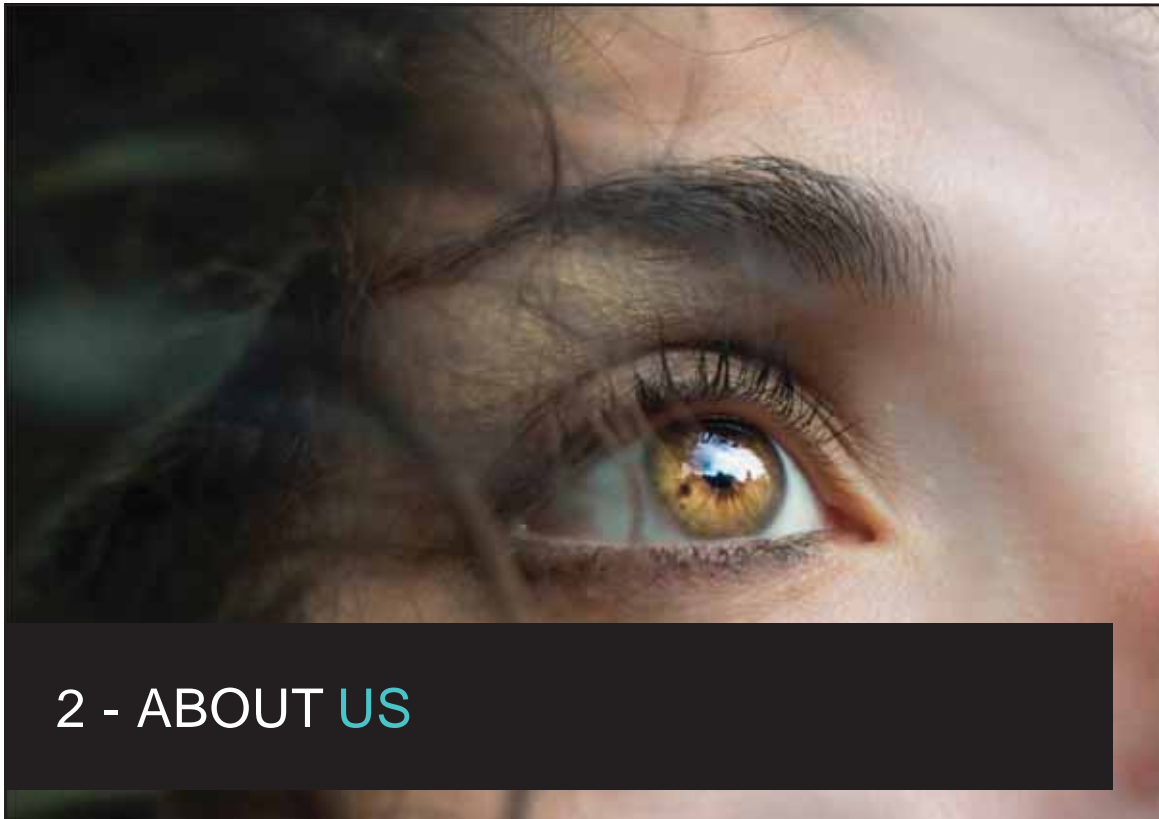
9

DOCUMENT STRUCTURE

This Strategic Management Plan (SMP) comprises seven sections, and each is summarised below to provide a quick overview for readers.

Section	Section Title	Description
1	Document Overview	A Description of Contents
2	About Us	Our Whakapapa, Our Rohe, Regulatory Boundaries, Demographic Snapshot
3	Strategic Direction	Our Vision; Our Mission, Our Principles, Our Values, Our Approach Healthy and Prosperous Business Healthy and Prosperous People Healthy and Prosperous Whaanau & Hapuu Healthy and Prosperous Environment
4	Strategic Priorities	Areas Where We Will Focus our Resources
5	Tools for Decision-making	Helping Us to Make Decisions
6	Strategic Partners	Working Together to Achieve Strategic Outcomes
7	Get in Touch	Our Contacts

10



2 - ABOUT US

11



OUR WHAKAPAPA

Ngaati Whanaunga is an independent iwi and is made up of several distinct hapuu and whaanau. Whanaunga's father was Marutuahu. Marutuahu is the name of Whakaminenga (a confederation) of tribes of Pare Hauraki. It comprises iwi who are descended from Marutuahu's marriages to two sisters from Ngaati Pou (te uri o Poutukeka) of the Wharekawa and Taamaki. Their names were Paremoehau and Hinerunga, both daughters of Ruahiore. The tribes who constitute this Whakaminenga, have taken the names of the children from the marriages described above.

From the first marriages came Tamatepoo, Tamateraa and Whanaunga (Ngaati Whanaunga); from the second marriage came Te Ngako and Taurakapakapa. These tupuna are the progenitors of the tribes that make up the many hapuu of the Marutuahu of Pare Hauraki.

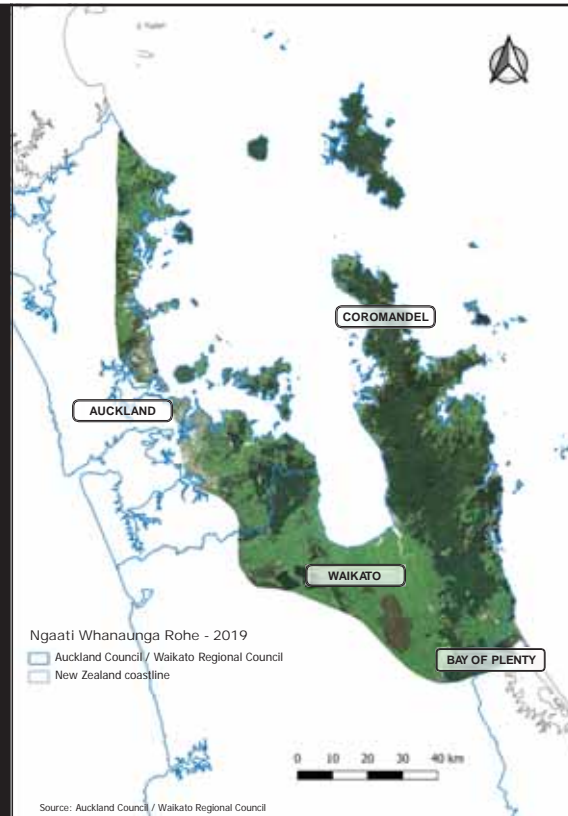
Tamatepoo consists (among others): Ngaati Rong-u, Ngaati Pakira, and Te Uringahau; Ngaati Tamateraa (of Tamateraa); Ngaati Whanaunga (of Whanaunga); Ngaati Maru (of Ngako and Taurakapakapa); and Ngaati Paaoo (of Tamateraa's granddaughter Tukutuku and her husband Paaoo of Waikato); and (all of the aforementioned) hapuu.

12

OUR ROHE

The breadth and width of our tribal rohe is captured in the tribal saying "Mai Matakana ki Matakana" – it extends along the east coast from the sunken reefs of Ngaa Kuri-a-Whareii near Matakana Island in the south; up through parts of the Tamaki isthmus, Takapuna, Whangaparaoa, and Mahurangi to the Matakana river estuary in the north. The western boundary extends to Mount Te Aroha, along the ranges of Te Hapu-a-Kohe and the Hunua Ranges to Moumoukai and Papakura.

The seaward boundary of our rohe includes parts of Aotea (Great Barrier Island) to its origin of Ngaa Kuri-a-Whareii ki Te Arai o Tahuhuniarangi including the inner gulf islands of Tikapa Moana (Firth of Thames) and offshore islands along the eastern coastline of Te Tai Tamawahine excluding Tuhua Island (refer to Turoa 1997). We consider our rohe as a land and maritime empire. We nurture its resources so it (in tum) can nurture us.



13

REGULATORY BOUNDARIES

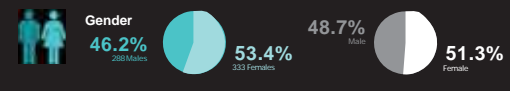
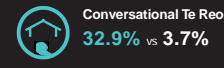
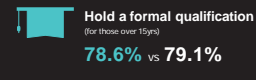
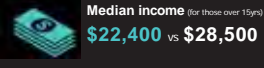
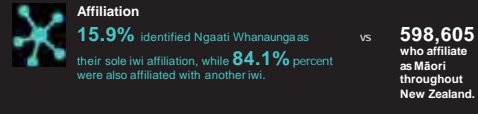
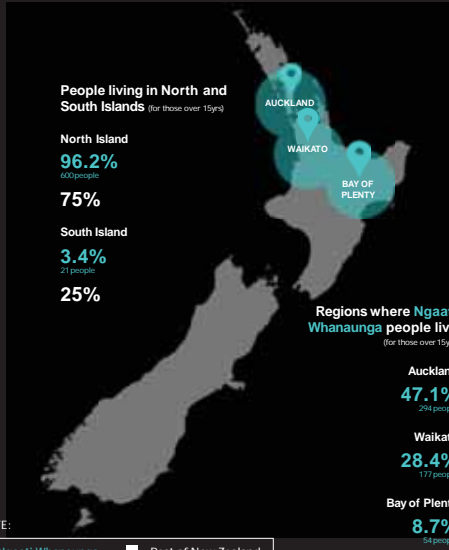
Ngaati Whanaunga's rohe transcends regions and districts managed by Auckland Council; Waikato Regional Council; Thames Coromandel District Council; Hauraki District Council; Matamata-Piako District Council; Bay of Plenty Regional Council; Western Bay of Plenty District Council; and the Department of Conservation.

AUCKLAND COUNCIL Rodney, Albany Hibiscus and Bays, Upper Harbour, North Shore Devonport-Takapuna, Kaipatiki, Waitemata and Gulf Great Barrier, Waiheke, Waitemata, Albert-Eden-Roskill Albert-Eden, Orakei Orakei, Howick Howick, Maungakiekie-Tamaki Maungakiekie-Tamaki, Waitakere Henderson-Massey, Manukau Otago-Papatoetoe, Manurewa-Papakura Papakura, Manurewa, Franklin Franklin, **WAIKATO REGIONAL COUNCIL** Hauraki District Council, Matamata-Piako District Council, Thames-Coromandel District Council **BAY OF PLENTY REGIONAL COUNCIL** Western Bay of Plenty District Council **DEPARTMENT OF CONSERVATION.**

14

DEMOGRAPHIC SNAPSHOT

Ngaati Whanaunga comprises 624 people (Statistics New Zealand 2013). However, our records suggest there could be as many as 12,000 people. Ngaati Whanaunga leads the way in conversational Te Reo; a great number of us hold a formal qualification. However, our median income needs to increase.



Source: Census of Population and Dwellings, Statistics New Zealand 5 March 2013.

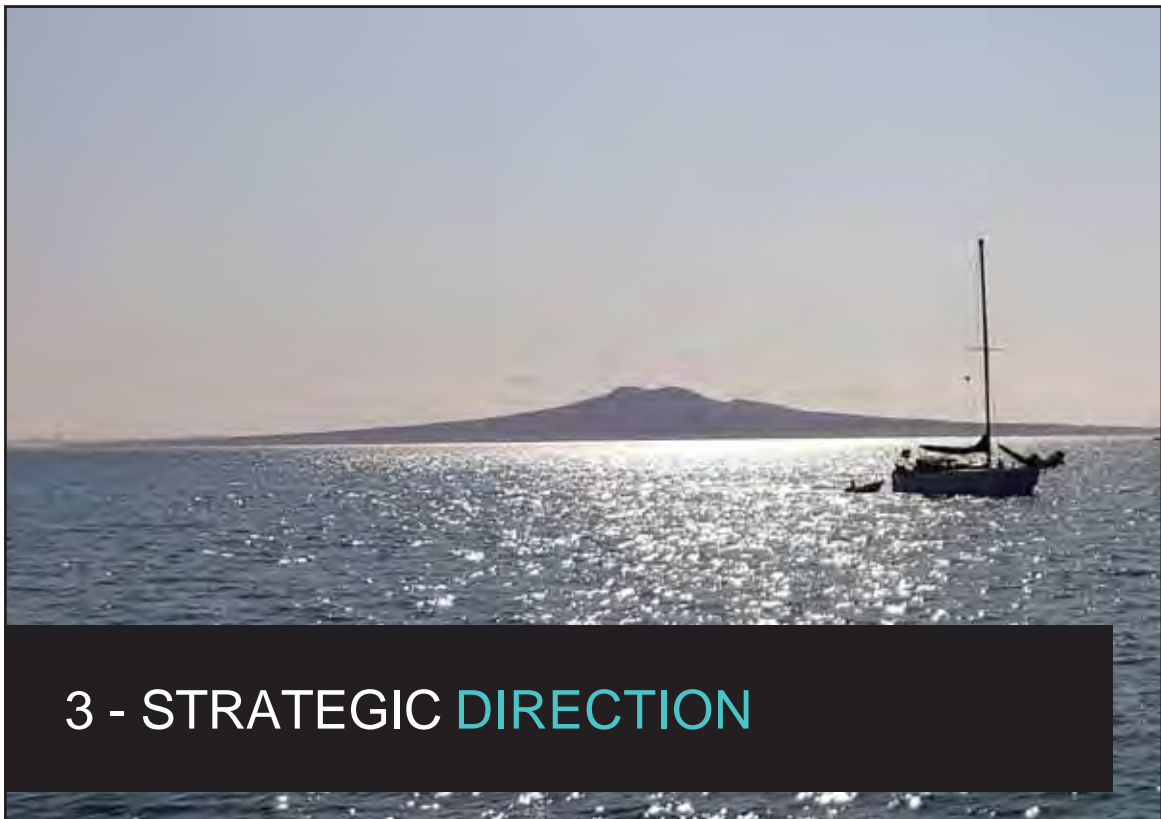
15



16



17



18



19

A collage of images featuring silhouettes of people walking on a beach at sunset. The top left shows three people walking on the wet sand, their reflections visible. The bottom right shows a man and a child walking in the shallow water. The background is a mix of dark and light tones, creating a modern, geometric layout.

OUR MISSION

Why we exist:
Enhancing the wellbeing of our people both now and in the future by ensuring sustainable management of our resources.

OUR VISION

What We Want to Achieve:
Ngaati Whanaunga – Healthy and Prosperous People, Whaanau & Hapuu, Business and Environment.

20

OUR PRINCIPLES

HOLISTIC

We believe everything exists as a living, breathing entity.

SOLUTIONS FOCUSED

We focus on what we want.

PROACTIVE

We steer our waka rather than letting it drift at sea.

CONNECTION

Healthy and Prosperous People, help create Healthy and Prosperous Whaanau & Hapuu, which (in turn) helps create Healthy and Prosperous Business and Environment

PEOPLE BASED

We recognise people as our biggest opportunity for positive change.

21



22

OUR VALUES

- RESPECT**
Due regard for the feelings, wishes and rights of others
- INTEGRITY**
Honesty and strong moral principles
- TRUST**
Reliability – people know they can depend on us
- COMMITMENT**
Dedication to the cause – staying focused on outcomes and putting in the effort
- HONESTY**
Truth sits at the heart of everything we do
- RELIABILITY**
To be counted upon consistently to do what is expected or required
- COOPERATION**
Working together with others to achieve desired outcomes

23

OUR APPROACH

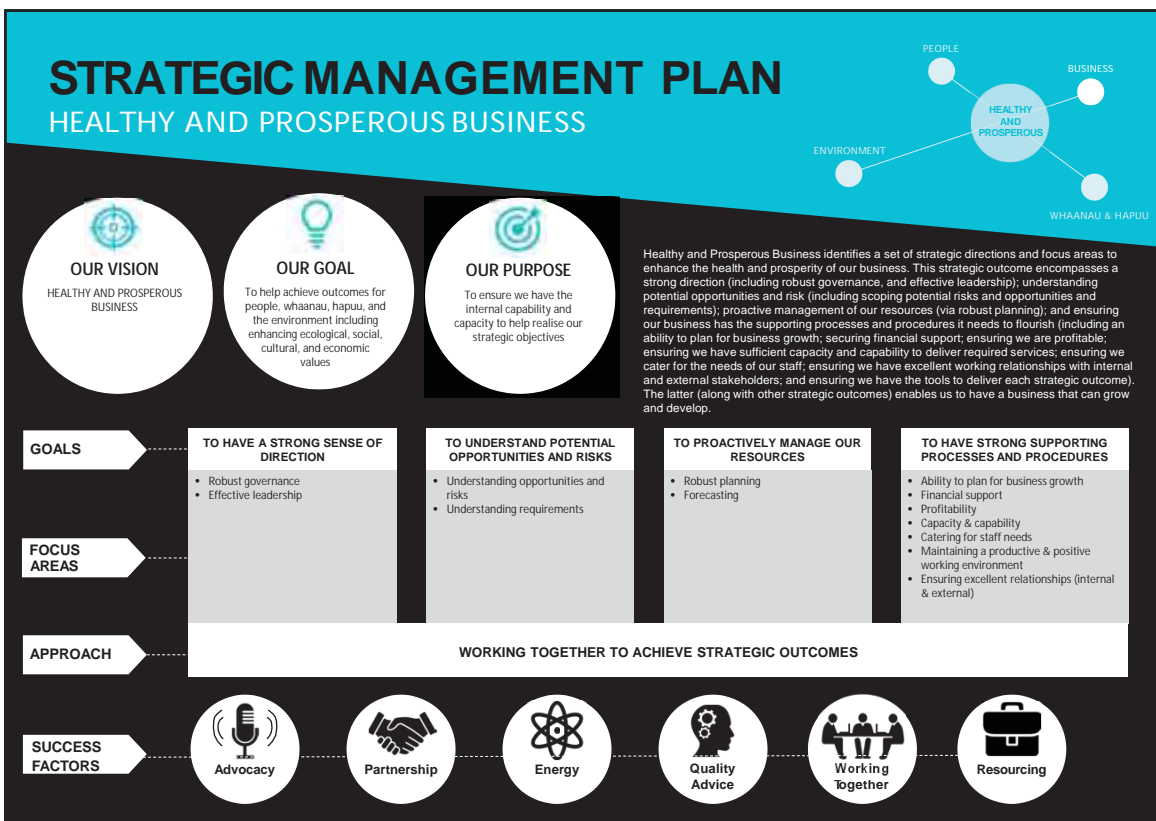
Approach	Description
1	Leveraging the significant expertise and skills of our strategic partners to find solutions that are mutually beneficial
2	Proactively working with relevant agencies to shape plans and policies
3	Being catalysts for positive and transformational change by challenging the status quo and finding solutions that work for people and the environment

24



HEALTHY & PROSPEROUS BUSINESS

25



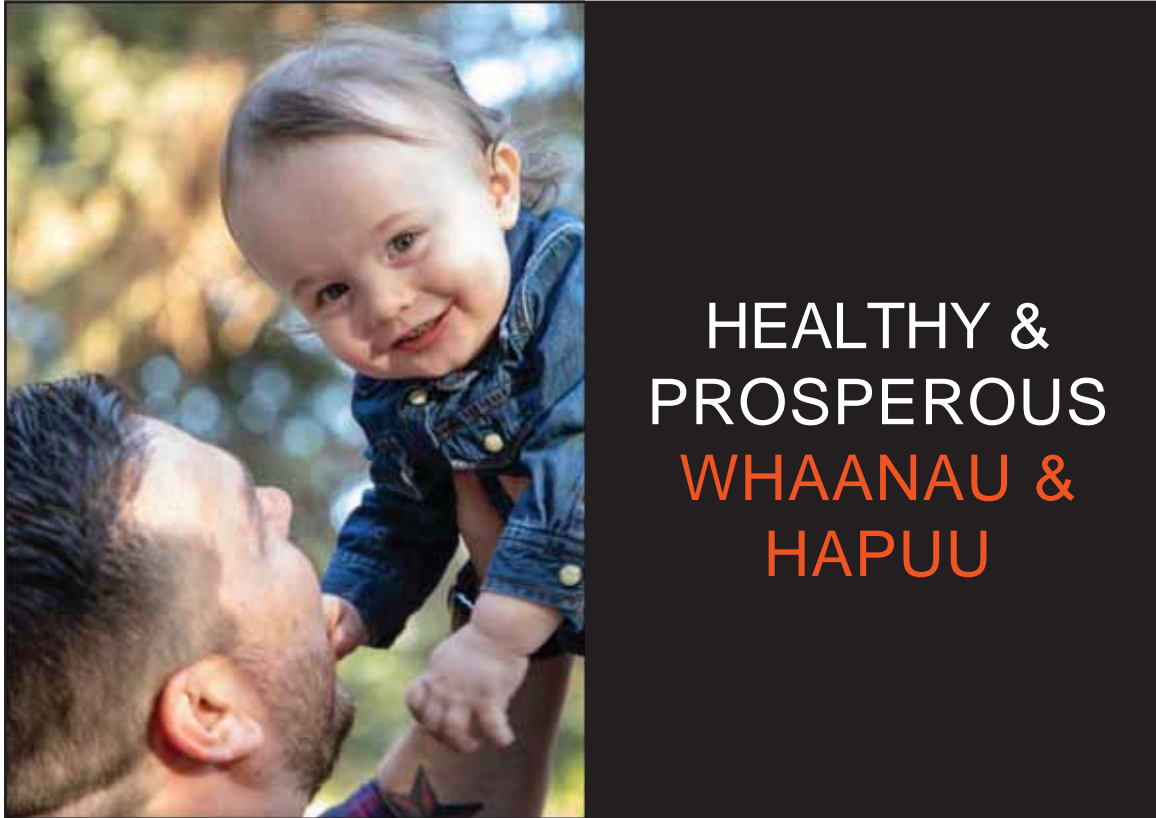
26



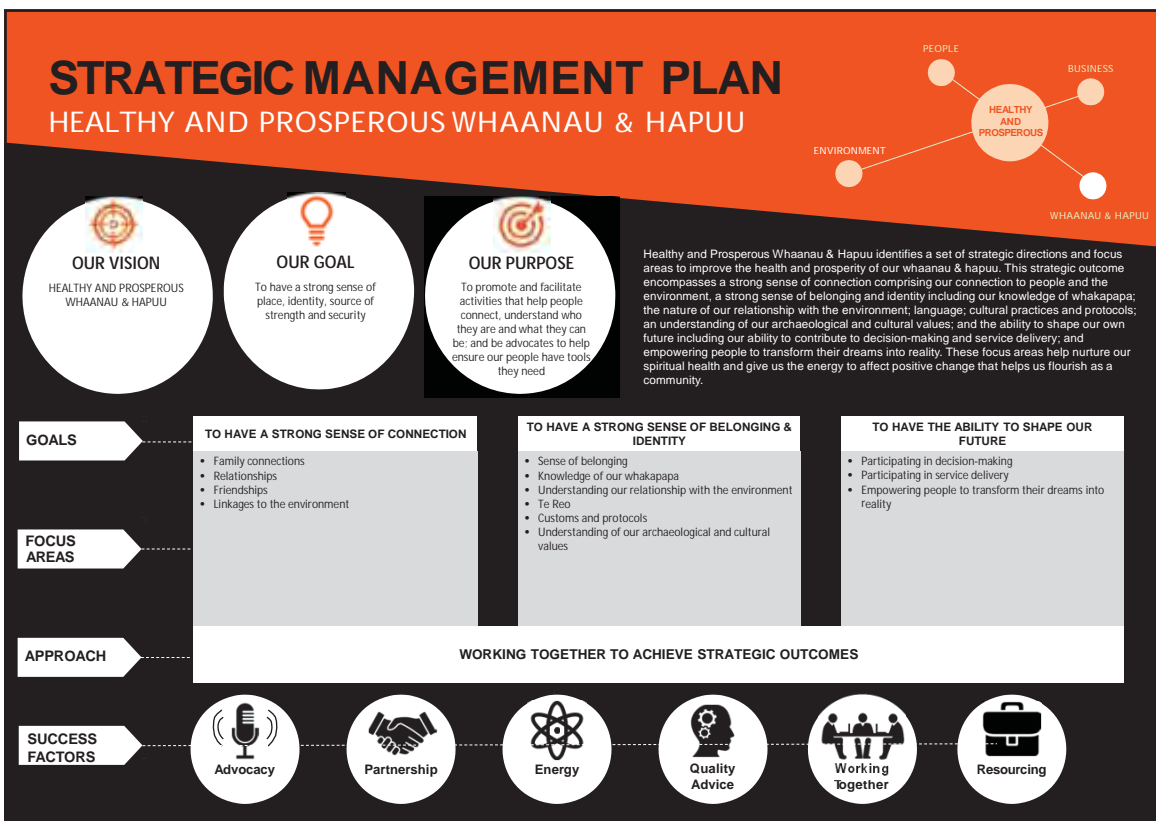
27



28



29



30



HEALTHY & PROSPEROUS ENVIRONMENT

31

STRATEGIC MANAGEMENT PLAN HEALTHY AND PROSPEROUS ENVIRONMENT

OUR VISION
HEALTHY AND PROSPEROUS ENVIRONMENT

OUR GOAL
To support and sustain life (enhancing the wellbeing of people and the environment)

OUR PURPOSE
To collaborate with key stakeholders to enhance the health of our environment in a way that aligns with our core principles and values

Healthy and Prosperous Environment identifies a set of strategic directions and focus areas to enhance the health and prosperity of our environment. This strategic outcome encompasses having healthy resources that are resilient to change (including healthy soils, land, water, native biodiversity, air, culture & heritage, and infrastructure), to use management practices that align with our core principles and values including managing resources in accordance with Te Ao, Mātauranga Māori and tikanga; managing resources as efficiently and effectively as possible; and proactively managing our ancestral lands, taonga and sacred areas). This strategic outcome relates to all aspects of the physical and natural environment needed to support life including our connection to the past, present and future.

	HEALTHY LAND	HEALTHY FRESHWATER	HEALTHY COASTAL & MARINE AREAS	HEALTHY BIODIVERSITY	HEALTHY AIR	HEALTHY CULTURE & HERITAGE
GOALS	<ul style="list-style-type: none"> • Topography • Geological Features • Rock Types • Soils • Geothermal Resources • Resource Use 	<ul style="list-style-type: none"> • Aquifers • Springs • Rivers • Streams • Waterfalls • Lakes • Resource Use 	<ul style="list-style-type: none"> • Bays • Beaches • Islands • Reefs • Marine Resources • Coastal and Marine Bird Wading Areas • Resource Use 	<ul style="list-style-type: none"> • Department of Conservation Land • Regional Parks • Parks & Reserves • Native Terrestrial Flora & Fauna • Native Freshwater Flora & Fauna • Native Marine Flora & Fauna 	<ul style="list-style-type: none"> • Composition • Particulates 	<ul style="list-style-type: none"> • Te Ao Māori • Mātauranga Māori • Tikanga • Tangible values eg taonga & archaeology • Intangible values eg wāhi tapuu
FOCUS AREAS	*Refer to Schedule 5	*Refer to Schedule 6	*Refer to Schedule 7	*Refer to Schedule 8	*Refer to Schedule 9	*Refer to Schedule 10
APPROACH	WORKING TOGETHER TO ACHIEVE STRATEGIC OUTCOMES					
SUCCESS FACTORS	<div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> Advocacy</div> <div style="text-align: center;"> Partnership</div> <div style="text-align: center;"> Energy</div> <div style="text-align: center;"> Quality Advice</div> <div style="text-align: center;"> Working Together</div> <div style="text-align: center;"> Resourcing</div> </div>					

32



4 - STRATEGIC PRIORITIES

33

STRATEGIC PRIORITIES

To find win/win outcomes for people and the environment, we need to find ways to proactively address key challenges and opportunities. To do this, we have identified several strategic priorities that will help us to achieve each strategic outcome.

			
HEALTHY & PROSPEROUS BUSINESS	HEALTHY & PROSPEROUS PEOPLE	HEALTHY & PROSPEROUS WHAANAU & HAPUU	HEALTHY & PROSPEROUS ENVIRONMENT
<p>Required actions:</p> <ul style="list-style-type: none"> • Input into plans & policies • Preparing our Business Plan • Preparing our Engagement & Communications Plan • Developing supporting tools and processes to help us deliver desired outcomes effectively & efficiently • Securing resourcing (equipment and staff) 	<p>Required actions:</p> <ul style="list-style-type: none"> • Preparing our people plan • Empowering people to help themselves • Shaping environments that help people forge positive connections with each other, and the environment 	<p>Required actions:</p> <ul style="list-style-type: none"> • Preparing our Whaanau & Hapuu Plan • Collating & digitizing documents • Developing supporting tools and processes to help us deliver effectively & efficiently 	<p>Required actions:</p> <ul style="list-style-type: none"> • Developing supporting tools and processes to help us deliver effectively & efficiently • Building capacity (appointing staff) • Building capability

WORKING TOGETHER TO ACHIEVE STRATEGIC OUTCOMES

34



35

TOOLS FOR DECISION MAKING

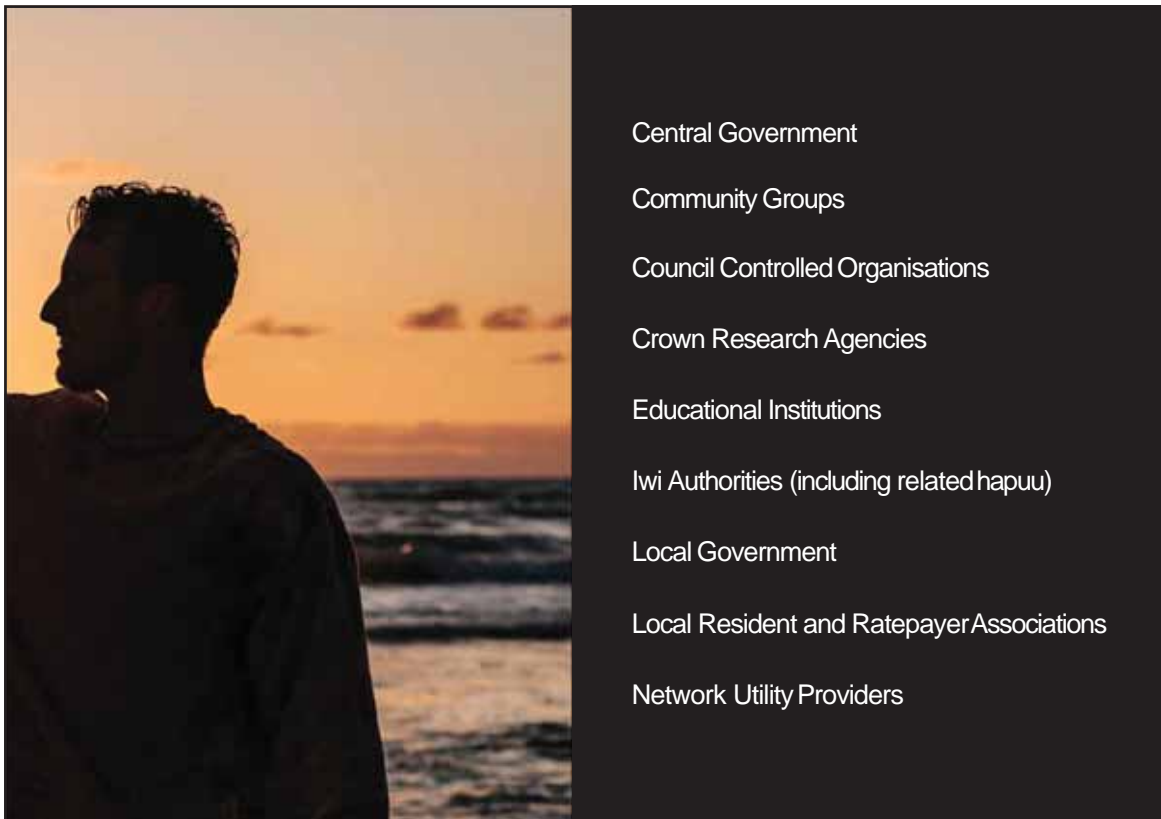
- Does it generate revenue?
- Does it have the potential to grow the resource?
- Does it enable enough flexibility to accommodate future change?
- Do resources that have been generated return to source?
- Do initiatives create win/win outcomes for people and the environment?

36



6 – STRATEGIC PARTNERS

37



- Central Government
- Community Groups
- Council Controlled Organisations
- Crown Research Agencies
- Educational Institutions
- Iwi Authorities (including related hapuu)
- Local Government
- Local Resident and Ratepayer Associations
- Network Utility Providers


38



39






40



Pongarauhine Renata
General Manager

- 🏠 35 Wharf Road, Coromandel
- ✉ PO Box 160, Coromandel 07
- ☎ 866 1011
- 📱 027 523 3504
- @ hrenata@ngatiwhanaunga.maori.nz

41

THE FUTURE STARTS
TODAY

42



43



10-year budget 2021/2031

Proposed Recovery Budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost saving and sell more surplus property.

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable): Samson Corporation Ltd

Your local board: Regional organisation

Your feedback

1. Proposed 10-year budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost savings and sell more surplus property.

Without this greater use of rates and debt, around \$900 million of much needed investment in Auckland would be delayed from the next three years to later in the decade. This would slow Auckland's recovery, put our services and assets at risk, lose hundreds of millions of dollars in matching government subsidies, and limit our response to our climate and environmental challenges.

What is your opinion on the proposed 10-year budget?

Do not support

Tell us why: [see attachment 19222] 1 . While it is understandable that you highlight the pandemic, you fail to address concerns for the ratepayers who are also suffering from the same effects from the pandemic.

2. Climate change

Through Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, we heard Aucklanders want greater action on climate change. The proposed 10-year budget includes additional investment to respond to the challenges of climate change.

The proposed additional investment will mean we do not need to buy any more diesel buses and it will help us replace our diesel buses with electric and hydrogen buses sooner. It will also help us divert more waste from landfill, plant over 2 million more native trees and other initiatives.

What is your opinion on this proposal to invest more in responding to climate change?

Tell us why:

3. Water quality

Since 2018 the Water Quality Targeted Rate has allowed us to fund initiatives to improve the water quality of our harbours, beaches and streams. This was initially intended to run from 2018 to 2028.

We are proposing to extend the Water Quality Targeted Rate until June 2031.

Extending the targeted rate

Extending this targeted rate to June 2031 will help continue to improve water quality in other areas of the city, including coastal water quality from Hobson Bay to St Heliers, as well as the Manukau Harbour. Extending this targeted rate would enable this additional work to begin in 2028/2029.

Increasing the targeted rate

To start construction on the above major new water quality projects six years earlier (in 2022/2023), and to increase our investment in regional water quality programmes across all of Auckland, we are also proposing to increase this targeted rate annually in line with proposed average increases in general rates.

What is your view on this proposal?

Tell us why:

4. Community investment

We have hundreds of community assets like libraries, halls, community centres, community houses, arts venues and assets in our parks that are getting older and some are in urgent need of repair. The cost of operating, repairing or rebuilding these assets over the next 10 years could leave no money for anything new or upgraded. To maintain our current assets and upgrade or provide new assets, rates would likely need to be increased over time.

We propose a new approach for community services, such as leasing or shared facilities, that does not rely as much on us building and maintaining physical assets. This will reduce our carbon footprint and lower our costs by partnering with others to deliver services and deliver more community services online.

Over time, we propose to consolidate the number of our community facilities and services (which may result in some facilities being closed) and instead focus on multi-use facilities and online services to provide for our diverse communities.

What is your opinion on this proposal? Support

Tell us why: [see attachment 19222] 3. It is important to get away from the dogma of "not selling the family silver". A more practical and economic approach adopted that if the monies can be put to better use then the asset should be disposed of.

5. Rating policy

The following are some of our proposed changes to the way we charge rates on properties. These changes affect each property differently. They may, or may not, affect your property.

Extending the Natural Environment Targeted Rate until June 2031 to invest further in measures such as addressing the spread of kauri dieback, and predator and weed control

Extending the Urban Rating Area so land that has an operative urban zoning, or which has resource consent to be developed for urban use now (except for Warkworth), pays the same urban rates as nearby properties that have access to a similar level of service

Charging farm and lifestyle properties in the Urban Rating Area residential rates so they pay the same urban rates as nearby properties have access to a similar level of service

Extending the City Centre Targeted Rate until June 2031 to maintain our investment in upgrading the city centre

Introducing the Rodney Drainage Targeted Rate on the land in Te Arai and Okahukura that benefits from the stormwater services

We are proposing other changes to rates and fees, including the introduction of the Electricity Network Resilience Targeted Rate on Vector to fund council's tree management programme around the Vector overhead power lines and options to reinstate the Accommodation Provider Targeted Rate.

Do you have any comments on any of our proposed changes to rates and fees charges?

The Upper Harbour Local Board are proposing a new bus service between Paremoremo and Albany, funded by a targeted rate.

Which option do you support?

Tell us why:

Do you live in the area affected by the proposed Upper Harbour Local Board transport targeted rate?

6. Local Boards

Waitematā Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? Other

Tell us why [see attachment 19222 for full letter] . It is understood the waterfront upgrade in particular where it is facing Quay St and Wyndham Street and in particular relating to the heightening of the sea wall, is an additional cost of the ratepayers benefiting by that heightening of the sea wall being treated as betterment to the property owners and the rates accordingly increased.

7. What is important to you?

Do you have feedback on any other issues, including our proposals on housing and growth infrastructure or strategic assets?

[See attachment 19222 for full letter] We thank you for the opportunity to make comments on your proposed 10-year budget.

You will appreciate that the budget does not give sufficient breakdowns to make any specific comment on the matters but it is the writer's wish to ensure that the following approaches be taken when the budget is finally struck.

- 1 . While it is understandable that you highlight the pandemic, you fail to address concerns for the ratepayers who are also suffering from the same effects from the pandemic.
2. Why is your Council not adopting the mantra of "density is our destiny". The planning seems to be influenced by political and public pressures. It is important for Council to be quite clear as to those areas for which it is responsible that the Council can really influence like infrastructure etc and to ensure that red tape is reduced to a minimum so as to not impede progress by the private sector.
3. It is important to get away from the dogma of "not selling the family silver". A more practical and economic approach adopted that if the monies can be put to better use then the asset should be disposed of.
4. The private sector does not have a ring-fenced base to assist the balancing of its books.
5. When accepting tenders and also allocating funds it is important to adopt priorities based on a cost benefit analysis.

6. While the City continues in its recovery stage from the effects of the pandemic it is suggested that you re-visit the roll out of your bicycle ways in areas where there are small retailers are affected disproportionately. It is not that we are against cycle ways but it is a double whammy effecting the smaller retailers and the ratepayers.

7. The effect of the pandemic is clear evidence of the need for the reduction of the "bed tax" for the hotel and motel operators.

8. The importance of the Council's events organisers is questionable.

Notes 10 Year Budget 21-2035 Auckland City Council

9. The expression "keep to your knitting" comes to mind and we would suggest that consideration be given to Council in fields in which the Council does not have the expertise and be contracted out to the private sector as it does in infrastructure etc.

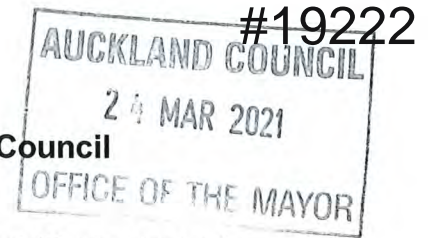
10. It is understood that your Council has been negotiating leases in the Wynyard Quarter for restaurant premises that there is an abatement to the lessees during the winter period as a result of patronage dropping off so why is there not similar type reductions being made to other ratepayers in the City receiving a somewhat similar consideration.

11. It is understood the waterfront upgrade in particular where it is facing Quay St and Wyndham Street and in particular relating to the heightening of the sea wall, is an additional cost of the ratepayers benefiting by that heightening of the sea wall being treated as betterment to the property owners and the rates accordingly increased.

12. The company is a substantial ratepayer as its allied company Sterling Nominees Limited in the Auckland City area and would welcome the opportunity to meet and clarify any matters raised.

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



10 Year Budget 21-2035 Auckland City Council

We thank you for the opportunity to make comments on your proposed 10-year budget.

You will appreciate that the budget does not give sufficient breakdowns to make any specific comment on the matters but it is the writer's wish to ensure that the following approaches be taken when the budget is finally struck.

1. While it is understandable that you highlight the pandemic, you fail to address concerns for the ratepayers who are also suffering from the same effects from the pandemic.
2. Why is your Council not adopting the mantra of "density is our destiny". The planning seems to be influenced by political and public pressures. It is important for Council to be quite clear as to those areas for which it is responsible that the Council can really influence like infrastructure etc and to ensure that red tape is reduced to a minimum so as to not impede progress by the private sector.
3. It is important to get away from the dogma of "not selling the family silver". A more practical and economic approach adopted that if the monies can be put to better use then the asset should be disposed of.
4. The private sector does not have a ring-fenced base to assist the balancing of its books.
5. When accepting tenders and also allocating funds it is important to adopt priorities based on a cost benefit analysis.
6. While the City continues in its recovery stage from the effects of the pandemic it is suggested that you re-visit the roll out of your bicycle ways in areas where there are small retailers are affected disproportionately. It is not that we are against cycle ways but it is a double whammy effecting the smaller retailers and the ratepayers.
7. The effect of the pandemic is clear evidence of the need for the reduction of the "bed tax" for the hotel and motel operators.
8. The importance of the Council's events organisers is questionable.

9. The expression "keep to your knitting" comes to mind and we would suggest that consideration be given to Council in fields in which the Council does not have the expertise and be contracted out to the private sector as it does in infrastructure etc.
10. It is understood that your Council has been negotiating leases in the Wynyard Quarter for restaurant premises that there is an abatement to the lessees during the winter period as a result of patronage dropping off so why is there not similar type reductions being made to other ratepayers in the City receiving a somewhat similar consideration.
11. It is understood the waterfront upgrade in particular where it is facing Quay St and Wyndham Street and in particular relating to the heightening of the sea wall, is an additional cost of the ratepayers benefiting by that heightening of the sea wall being treated as betterment to the property owners and the rates accordingly increased.
12. The company is a substantial ratepayer as its allied company Sterling Nominees Limited in the Auckland City area and would welcome the opportunity to meet and clarify any matters raised.

Samson Corporation Limited
www.samson.co.nz

Received At Graham Street 22 March 2021.



10-year budget 2021/2031

Proposed Recovery Budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost saving and sell more surplus property.

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable): Auckland Tongan Community Inc.

Your local board: Regional organisation

Your feedback

1. Proposed 10-year budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost savings and sell more surplus property.

Without this greater use of rates and debt, around \$900 million of much needed investment in Auckland would be delayed from the next three years to later in the decade. This would slow Auckland's recovery, put our services and assets at risk, lose hundreds of millions of dollars in matching government subsidies, and limit our response to our climate and environmental challenges.

What is your opinion on the proposed 10-year budget?

Support

Tell us why:

2. Climate change

Through Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, we heard Aucklanders want greater action on climate change. The proposed 10-year budget includes additional investment to respond to the challenges of climate change.

The proposed additional investment will mean we do not need to buy any more diesel buses and it will help us replace our diesel buses with electric and hydrogen buses sooner. It will also help us divert more waste from landfill, plant over 2 million more native trees and other initiatives.

What is your opinion on this proposal to invest more in responding to climate change?

Support the proposed increased investment

Tell us why:

3. Water quality

Since 2018 the Water Quality Targeted Rate has allowed us to fund initiatives to improve the water quality of our harbours, beaches and streams. This was initially intended to run from 2018 to 2028.

We are proposing to extend the Water Quality Targeted Rate until June 2031.

Extending the targeted rate

Extending this targeted rate to June 2031 will help continue to improve water quality in other areas of the city, including coastal water quality from Hobson Bay to St Heliers, as well as the Manukau Harbour. Extending this targeted rate would enable this additional work to begin in 2028/2029.

Increasing the targeted rate

To start construction on the above major new water quality projects six years earlier (in 2022/2023), and to increase our investment in regional water quality programmes across all of Auckland, we are also proposing to increase this targeted rate annually in line with proposed average increases in general rates.

What is your view on this proposal? Support the extension only

Tell us why:

4. Community investment

We have hundreds of community assets like libraries, halls, community centres, community houses, arts venues and assets in our parks that are getting older and some are in urgent need of repair. The cost of operating, repairing or rebuilding these assets over the next 10 years could leave no money for anything new or upgraded. To maintain our current assets and upgrade or provide new assets, rates would likely need to be increased over time.

We propose a new approach for community services, such as leasing or shared facilities, that does not rely as much on us building and maintaining physical assets. This will reduce our carbon footprint and lower our costs by partnering with others to deliver services and deliver more community services online.

Over time, we propose to consolidate the number of our community facilities and services (which may result in some facilities being closed) and instead focus on multi-use facilities and online services to provide for our diverse communities.

What is your opinion on this proposal? Support

Tell us why: '1. WE DO NOT WANT AUCKLAND COUNCIL TO SELL THE OTAHUHU TOWN HALL OR THE OLD LIBRARY BUILDING.

2. WE WANT TO BE PART OF ANY COMMUNITY CONSULTATION IN REGARDS TO THE COMPLEX AT 10-12 HIGH STREET.

3. WE WANT TO ESTABLISH AND OPERATE THE FOLLOWING AT THE OLD LIBRARY BUILDING AT 10-12 HIGH STREET:

- COMMUNITY TV/PODCAST FACILITY

- COMMUNITY HUB

- POLYNESIAN CULTURAL CENTRE.

5. Rating policy

The following are some of our proposed changes to the way we charge rates on properties. These changes affect each property differently. They may, or may not, affect your property.

Extending the Natural Environment Targeted Rate until June 2031 to invest further in measures such as addressing the spread of kauri dieback, and predator and weed control

Extending the Urban Rating Area so land that has an operative urban zoning, or which has resource consent to be developed for urban use now (except for Warkworth), pays the same urban rates as nearby properties that have access to a similar level of service

Charging farm and lifestyle properties in the Urban Rating Area residential rates so they pay the same urban rates as nearby properties have access to a similar level of service

Extending the City Centre Targeted Rate until June 2031 to maintain our investment in upgrading the city centre

Introducing the Rodney Drainage Targeted Rate on the land in Te Arai and Okahukura that benefits from the stormwater services

We are proposing other changes to rates and fees, including the introduction of the Electricity Network Resilience Targeted Rate on Vector to fund council's tree management programme around the Vector overhead power lines and options to reinstate the Accommodation Provider Targeted Rate.

Do you have any comments on any of our proposed changes to rates and fees charges?

The Upper Harbour Local Board are proposing a new bus service between Paremoremo and Albany, funded by a targeted rate.

Which option do you support?

Tell us why:

Do you live in the area affected by the proposed Upper Harbour Local Board transport targeted rate?

6. Local Boards

Māngere-Ōtāhuhu Local Board

Tell us your thoughts on our proposed priorities for the local board area in 2021/2022 and our key advocacy initiatives – have we got it right? I support most priorities

Tell us why SEE ANSWER/FEEDBACK ON COMMUNITY INVESTMENT.

'1. WE DO NOT WANT AUCKLAND COUNCIL TO SELL THE OTAHUHU TOWN HALL OR THE OLD LIBRARY BUILDING.

2. WE WANT TO BE PART OF ANY COMMUNITY CONSULTATION IN REGARDS TO THE COMPLEX AT 10-12 HIGH STREET.

3. WE WANT TO ESTABLISH AND OPERATE THE FOLLOWING AT THE OLD LIBRARY BUILDING AT 10-12 HIGH STREET:

7. What is important to you?

Do you have feedback on any other issues, including our proposals on housing and growth infrastructure or strategic assets?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the

Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



10-year budget 2021/2031

Proposed Recovery Budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost saving and sell more surplus property.

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable): Samoa Unity Christian Church

Your local board: Regional organisation

Your feedback

1. Proposed 10-year budget

Our proposed 10-year budget would see capital investment of \$31 billion in Auckland over the next 10 years. This would allow us to deliver key services Aucklanders rely on, renew our aging assets, have a focused approach to building infrastructure to support population growth, and make progress on addressing the challenges of climate change and environmental sustainability.

As a result of COVID-19, it is projected that our revenue will be impacted by around \$1 billion. In light of this, and to provide the investment outlined above, we are proposing a one-off 5 per cent average general rates increase for 2021/2022, rather than the previously planned 3.5 per cent increase. The increases would return to 3.5 per cent each year thereafter. We are also proposing to increase our borrowing in the short term, continue to make cost savings and sell more surplus property.

Without this greater use of rates and debt, around \$900 million of much needed investment in Auckland would be delayed from the next three years to later in the decade. This would slow Auckland's recovery, put our services and assets at risk, lose hundreds of millions of dollars in matching government subsidies, and limit our response to our climate and environmental challenges.

What is your opinion on the proposed 10-year budget?

Do not support

Tell us why: Because this is a long period of time. I'm sure you guys have many other ways of planning or other things that will help raise that money. Not by selling these properties or building.

2. Climate change

Through Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, we heard Aucklanders want greater action on climate change. The proposed 10-year budget includes additional investment to respond to the challenges of climate change.

The proposed additional investment will mean we do not need to buy any more diesel buses and it will help us replace our diesel buses with electric and hydrogen buses sooner. It will also help us divert more waste from landfill, plant over 2 million more native trees and other initiatives.

What is your opinion on this proposal to invest more in responding to climate change?

Do not support increased investment

Tell us why: Climate change is something that is out of our control. We can't predict what weather comes by day by day, years by years. Therefore it will be waste of more money if we uses electric for transportation.

3. Water quality

Since 2018 the Water Quality Targeted Rate has allowed us to fund initiatives to improve the water quality of our harbours, beaches and streams. This was initially intended to run from 2018 to 2028.

We are proposing to extend the Water Quality Targeted Rate until June 2031.

Extending the targeted rate

Extending this targeted rate to June 2031 will help continue to improve water quality in other areas of the city, including coastal water quality from Hobson Bay to St Heliers, as well as the Manukau Harbour. Extending this targeted rate would enable this additional work to begin in 2028/2029.

Increasing the targeted rate

To start construction on the above major new water quality projects six years earlier (in 2022/2023), and to increase our investment in regional water quality programmes across all of Auckland, we are also proposing to increase this targeted rate annually in line with proposed average increases in general rates.

What is your view on this proposal? Support the extension only

Tell us why: I believe water quality is not a major problem. Only problem I know with water is that we sometimes have shorten of water. Reason being is because everyone abuse the uses of our water. People need to use water wisely.

4. Community investment

We have hundreds of community assets like libraries, halls, community centres, community houses, arts venues and assets in our parks that are getting older and some are in urgent need of repair. The cost of operating, repairing or rebuilding these assets over the next 10 years could leave no money for anything new or upgraded. To maintain our current assets and upgrade or provide new assets, rates would likely need to be increased over time.

We propose a new approach for community services, such as leasing or shared facilities, that does not rely as much on us building and maintaining physical assets. This will reduce our carbon footprint and lower our costs by partnering with others to deliver services and deliver more community services online.

Over time, we propose to consolidate the number of our community facilities and services (which may result in some facilities being closed) and instead focus on multi-use facilities and online services to provide for our diverse communities.

What is your opinion on this proposal? Do not support

Tell us why: I strongly DO NOT support this because this will have a huge impact on our future generations and our children. We need these community houses, facilities etc. Libraries and other services because I know for sure that INTERNET is not EVERYTHING. These facilities helps a lot when my days as it is now and I want to continue for the sake of my kids, whanaunga and our community even churches.

5. Rating policy

The following are some of our proposed changes to the way we charge rates on properties. These changes affect each property differently. They may, or may not, affect your property.

Extending the Natural Environment Targeted Rate until June 2031 to invest further in measures such as addressing the spread of kauri dieback, and predator and weed control	Do not support
Extending the Urban Rating Area so land that has an operative urban zoning, or which has resource consent to be developed for urban use now (except for Warkworth), pays the same urban rates as nearby properties that have access to a similar level of service	Do not support
Charging farm and lifestyle properties in the Urban Rating Area residential rates so they pay the same urban rates as nearby properties have access to a similar level of service	Do not support
Extending the City Centre Targeted Rate until June 2031 to maintain our investment in upgrading the city centre	Do not support
Introducing the Rodney Drainage Targeted Rate on the land in Te Arai and Okahukura that benefits from the stormwater services	Do not support

We are proposing other changes to rates and fees, including the introduction of the Electricity Network Resilience Targeted Rate on Vector to fund council's tree management programme around the Vector overhead power lines and options to reinstate the Accommodation Provider Targeted Rate.

Do you have any comments on any of our proposed changes to rates and fees charges?

Trees are going up and its affecting people with less pay or money received from their income resources. SO therefore its better if we keep at the same rate as wwe all know everything has gone up. Not all family can reach this.

The Upper Harbour Local Board are proposing a new bus service between Paremoremo and Albany, funded by a targeted rate.

Which option do you support?

Do not support either option

Tell us why: Every person has a car and I believed we can get anywhere we like. I'm saure public buses ,uber, taxis are way enough to take us around.

Do you live in the area affected by the proposed Upper Harbour Local Board transport targeted rate?

No

6. Local Boards

7. What is important to you?

Do you have feedback on any other issues, including our proposals on housing and growth infrastructure or strategic assets?

NHZ needs to build more homes and houses for those are homeless and have no homers. Building houses for our people is good but DO NOT take our good facilities away. Please we need it for the future.

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.