



Date: Monday 24 April 2023

Annual Budget 2023-2024
Māngere-Ōtāhuhu Local Board

WRITTEN FEEDBACK Vol. 1
(12 - 9444)

Sub #	Organisation Name	Local Board	Volume
12		Māngere-Ōtāhuhu	1
198		Māngere-Ōtāhuhu	1
343		Māngere-Ōtāhuhu	1
345		Māngere-Ōtāhuhu	1
388		Māngere-Ōtāhuhu	1
395		Māngere-Ōtāhuhu	1
477		Māngere-Ōtāhuhu	1
481		Māngere-Ōtāhuhu	1
491		Māngere-Ōtāhuhu	1
519		Māngere-Ōtāhuhu	1
546		Māngere-Ōtāhuhu	1
583		Māngere-Ōtāhuhu	1
704		Māngere-Ōtāhuhu	1
722		Māngere-Ōtāhuhu	1
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1454		Māngere-Ōtāhuhu	1
1475	Otahuhu Rovers Rugby League Club	Māngere-Ōtāhuhu	1
1583		Māngere-Ōtāhuhu	1
1614		Māngere-Ōtāhuhu	1
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1772		Māngere-Ōtāhuhu	1
1806		Māngere-Ōtāhuhu	1
1848		Māngere-Ōtāhuhu	1
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1899	DWR INT LTD	Māngere-Ōtāhuhu	1
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2474		Māngere-Ōtāhuhu	1
2494		Māngere-Ōtāhuhu	1

Sub #	Organisation Name	Local Board	Volume
2497		Māngere-Ōtāhuhu	1
2537		Māngere-Ōtāhuhu	1
2713		Māngere-Ōtāhuhu	1
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Sub #	Organisation Name	Local Board	Volume
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7826		Māngere-Ōtāhuhu	1
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Sub #	Organisation Name	Local Board	Volume
9114	Citizen Advice Bureau Mangere	Māngere-Ōtāhuhu	1
9119		Māngere-Ōtāhuhu	1
9136		Māngere-Ōtāhuhu	1
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9222		Māngere-Ōtāhuhu	1
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9430		Māngere-Ōtāhuhu	1
9431		Māngere-Ōtāhuhu	1
9442	ME Family Services	Māngere-Ōtāhuhu	1
9444		Māngere-Ōtāhuhu	1



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Continue with providing funding for regional services such as community and education programmes and homelessness funding.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local events e.g. Movies in Parks, ANZAC and local civic events, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? better maintenance of stormwater drains as these frequently get blocked with debris, leaf litter and rubbish. Not building properties in flood prone areas.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: In this post covid climate with additional stresses added by floods all services relating particularly to the mental wellbeing of citizens should be maintained. eg Art Gallery funding is a nice to have (they could charge a higher entrance fee to counter reductions) but Citizen's Advice Bureau are essential as are places for young people to gather - youth centres

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: There is no coming back from complete sale of assets as an income (and control of the asset) source. Air travel will continue to be a good income earner for some time.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: An increase in rates allows margin for raising debt levels down the line if we have further catastrophic events. Palatability for this could be managed through comms/options for people to 'choose' where their increase goes - eg infrastructure/ community

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: This 1% increase leaves leveraging further debt as an option for any later events

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Wellbeing of citizens is hugely assisted by these services. Are all Boards equal? Those on lower incomes need more civic support than those on higher incomes!!

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Parks activations and programmes, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: The current issue of disengagement of young people is an avalanche and Council needs to keep young people (and their families) engaged in community activities and in green spaces that are an alternative to home/work environments that are not always welcom

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Good infrastructure - regular communication through the RIGHT channels to get people to not drop litter and to keep roadside drains clear or to ring Council if clearing needed . Suggest this should be through churches /workplaces and marae. Equally commu

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Promote working from home, ensure new builds are not built in flood prone areas and have a communication plan in place for significant weather events

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Library opening hours and services, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Invest wisely and think long term

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Cuts to local board funding will make a huge difference in low socioeconomic communities. There is so much that can come out of being part of a community removing this funding from the areas that need it most/rely on it will cause greater issues in the future.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Community is the heart of this area. The focus on this is great, but I fail to see how it can happen with a 1.23m cut to budget.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes, Arts and culture programmes

Tell us why these are most important to you: They're all things/places/events that bring people together.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland transport is a joke. Introducing more bus lanes to encourage people to use public transport then removing bus routes is insane. The gross level of incompetence shown by them is outstanding. Routes that are running in the morning are no longer run

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Why sell the airport stake instead of a less productive asset like the golf courses? Falls right into the out of touch, close to death council trope

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: First home buyer, hardly needing a cost of living increase right now, but I recognize the need for greater infrastructure reinvestment as we did flood IN NEW DEVELOPMENT while being built 100mm above the council recommendation

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Desperately needed. Underdeveloped and unmaintained storm water catchment area lead to out neighborhood drains no longer draining

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Parks activations and programmes, Community climate action and sustainability

Tell us why these are most important to you: Infrastructure first

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Upgrade no longer fit for purpose water catchments like Te Ararata creek

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Te Ararata creek has no incline and is the same bare creek from 50 years ago. With ~100 new homes in the immediate area this needs urgent attention.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing public transport services to save money is not ever going to solve the problem. We must run transport services consistently so that they are available to people at all times of day and journeys. Otherwise nobody will use them. If a bus isn't available for my journey to work, I'm not going to leave an hour earlier to catch the bus, I'm going to buy a car. There is no future goal or vision in this budget to shape the way Aucklanders exist within and travel around Auckland

, only to spend as little as possible.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called “blocking stake”). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council’s shares? Don’t change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Selling the shares now may save you some interest payments, but then you cut off any dividend it offers in future. Reducing future cashflow potential

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: I am happy for my rates to go up slightly but given how much work is needed across Auckland I don’t believe we should be afraid of debt. Managing a city is very different to managing a for profit business

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don’t yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I support the priorities but don’t like that it comes at an expense to the services offered in our area, it already feels like we don’t have much & south Auckland is forgotten and neglected

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you: Climate change is affecting us in the most urgent way possible - we must fix this as a priority

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Early warnings, shelter & transport availability

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? I am absolutely furious with Auckland council as a whole for charging new developments - particularly apartment buildings for waste services when we are required to organise a private bin service. Auckland council is charging us for a service we aren't al

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: These services / funding are pivotal to the community, our culture and what makes a city great. Without this it becomes very sad place for many to live, to feel connected and belong. Funding to all the above needs to continue instead increase rates to benefit those who need these services most.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: This seems in line with inflation.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: I only agree with better local facilities parks and open spaces which will naturally stimulate the other priorities.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Parks activations and programmes, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you: These services and spaces are vital to the wellbeing of our community.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Change where and how we build communities. Drainage upkeep by council, understand floodplains and the risk. Better town planning by the council.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Howick Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours, Open space low / no mow areas, Sports and recreation grants

Tell us why these are most important to you:

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I only support priorities for parks and recreational services

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Parks activations and programmes, Library opening hours and services, Community lease charges

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).

- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Auckland Airport is a significant asset in terms of land holding and economic reasons

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Freak weather event that should be covered by individuals insurance providers for the most part

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Dredging our water ways, tell watercare to pull their head out

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Other
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? Reduce pool inspections as they are just silly, provided they haven't changed anything since built should be considered ok

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Promote local talent and culture is nepotism. They just give it to their friends kids.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Youth programmes, Parks activations and programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Look in other areas to save money such as size and remuneration of staff, better contracting prices, more streamlined project management.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: You haven't delivered anything of note so far in our local community.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Parks activations and programmes, Open space low / no mow areas

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Don't increase rates. They've been raised too much every year already and it's just too much.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Lower rates and save money internally with the budget you already have.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: These are still essential services for the livelihood of a city. These are the components that can help attract people to Tamaki Makaurau. I believe it's short sighted to cut these costs. Introduce a new revenue stream ie. greater fees for banks and oil companies to operate in this city.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Maintain 10% is still viable and selling shares, where dividends wouldn't exceed the debt repayments. Makes good fiscal sense. Some ownership is good but current level is unnecessary.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: YES only if you revalue CVs for houses. They are overinflated right now. I agree with a 4.66% increase, ONLY with the caveat that CVs are revalued.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? We need to penalise those that contributed to climate change which is causing these extreme weather events, that's a no brainer. We also need to really focus on the CRL but invest in a cheaper and more efficient solution like an electric trackless tram li

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: We are paying too much rates as it is, and most of the changes are just cutting costs where money is wasted anyway

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Auckland airport is too important for us to sell shares from. I'm all for privatization but this is a bit much

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Generally good to avoid interest payments for the future for younger people like myself

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: People should have insurance and there is no current shortfall with the existing government agencies

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Governments usually waste our money anyway

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours and services, Open space low / no mow areas

Tell us why these are most important to you: Library helps educate kids away from gangs and parks improve the mood of the populace

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Increase supplies of sandbags and etc

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Generally supportive of you pay for what you get so it's pretty good

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I really appreciate what mayor brown is doing to cut costs so all I could say is to keep going

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would **not** proceed with if any: Leave local board funding

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Cost of living is crippling outward payments

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: My property has never flooded and I don't see why I should pay more

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: I care about the environment

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? There is nothing that can be done except look at alternative ways of coping with heavy rainfall

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: I think there is options to reducing but eliminating half of the options here. Options 1,2,3 & 6 are necessary and important to still have support. The others option 4 & 5 both local board and regional constable can be dismissed. I suggest cutting down the budget on 1,2,3 & 6 instead of terminating them all together. That way they still get support but it will be limited and they will need to work around what it means to each budget. The idea around raising rates is definitely not one that the people would like. It will raise so many issues, too many to mention.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Selling doesn't affect the people in anyway. It benefits everyone.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: A better outcome for people. It's about affordable living.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Cut the cost of the proposal in half to 10 million, so that we have budget to fix things and prepare and better management for the future. Cutting the cost also means that people are having to have high increases to rates. If it had to be, it needs to be

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I think it's important than we look at our environment and pay more attention to it. Mangere town centre has been needing an upgrade for many years now. I have mentioned this multiple times. Why can't they plan to upgrade. Mangere is where most tourist co

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants, Youth programmes

Tell us why these are most important to you: Very challenging to limit to 3 choices as the list holds a lot of important need. I choose these 3 because I was trying to branch to see if they could fit a broader picture. For example why not put environmental health and safety which ties in water, pest

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Civil defence packages, resources online. Basically promoting knowledge, resources for people to be better prepared for any natural disasters. School education. Winz education etc.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Other
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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1070



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: How can you not support community funded projects. Our communities are finding things hard enough as it is and you want to take away something else. Keep the community funding!!!!

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including:	
a) a 10.6 per cent base rate increase,	
b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	
c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	

Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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1208



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Cutting Regional Arts and Culture funding.

Cutting funding to

local Boards

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Do not sell shares as they were saved by the people of Manukau all other councils sold theirs and their local communities prospered from that. If selling shares they should be spent on projects for the people of Manukau

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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1253



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

proper drainage and good maintenance of our existing infrastructure. Stronger rules and fines around littering.

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1276



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: We have a budget crisis, now is not the time for these vanity projects. And the "Swimming Pool" levy should be removed too. I don't expect the ratepayers to subsidise my gym membership so why should we provide a free pool for swimmers. There's plenty of exi

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours and services

Tell us why these are most important to you: Knowledge shouldn't be just for those who can afford it.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland Transport should have it's funding slashed. When it can afford to waste \$130 million on unnecessary speed humps and 30 km/h signs, it clearly has too much money. Bus usage should be monitored, there are far too many buses travelling around comple

Important privacy information

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1339



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Reducing regional and local funding for the arts and community services, such as Public Libraries, community centres, and outreach centres that greatly benefit the community.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Reducing our shares and interest in Auckland Airport sounds like a reasonable plan for reducing debt without raising rates.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: I think this is a balanced summary overall given the realities of the situation.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Infrastructure is key! I believe an increase in rates would help budget for this extreme climate events.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I would like our community to flourish, and I agree that equitable outcomes for our community is ideal. We need to support those most affected by cultural changes, and historically our community in South Auckland are hit the hardest. My hope is that the m

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Youth programmes, Community climate action and sustainability

Tell us why these are most important to you: Youth and Climate action and waste minimisation... let's invest in our future generation by supporting these issues.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Creating supporting, nurturing, connected and peace-filled communities... built on trust and grace for one another. We need to work together to stay together and encouraging a community to care for the other will help us lessen the impact of these extreme

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Once sold, we'll have nothing left. What more can we sell in the future? What then?

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Landowners are the rich bunch, rates is no burden.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: We need to build up our infrastructures.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Build up infrastructure.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Stop tossing money around for the sake of being politically correct. Focus on major projects which is critical over the longrun.

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

Note: this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Don't reduce regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: People need to pay for the services they receive instead on pushing it onto future generations

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable): Otahuhu Rovers Rugby League Club

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: It seems like the quickest way to reduce debt without putting additional costs onto ratepayers who are already struggling

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: It seems like the quickest way to reduce debt without putting additional costs onto ratepayers who are already struggling

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: The total burden shouldn't be put on ratepayers

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Only proceed if you go with a reduced rates proposal of less than 4.66%

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Promote activities to showcase our local culture and talents into career pathways can wait. The priority should be on the other proposals - especially the continue to provide residents with better quality facilities, parks and open spaces

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Parks activations and programmes, Community lease charges

Tell us why these are most important to you: We need our local sports fields/clubs to be properly looked after with lighting and new facilities to help keep our community involved and we need Council assistance to do this

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Have more regular inorganic collections so people don't have extra stuff lying around clogging up areas

Maungakiekie-Tāmaki Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Priorities seem to be in the right place

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Mowing service levels on reserves, Local community grants fund, Community leasing charges

Tell us why these are most important to you: Community facilities like Clubs and Fields are sadly lacking with quality lighting and grounds and we need these to be maintained to help keep our community engaged

If funding for local board activities is reduced, which three of our services would you be prepared to have funding reduced for? (i.e. which are least important to you?) Support and capacity building for community-led activities (Strategic Partnerships Programme), Community climate action and sustainability activities, Environmental education activities

Do you think there are other areas where we could make savings to our local budgets? Not sure

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	

Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: PEOPLE RELY ON THESE SERVICES. Why don't you reduce the salary of the mayor. Because he hasn't done anything.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Keep enough for now.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: It should have been done before the storms.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
5	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Youth programmes, Parks activations and programmes

Tell us why these are most important to you: I use these. And they're a big help with my family.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Fixes to the waterway systems. And land that can't be changed needs houses torn down.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Auckland zoo, as not to compromise any animal & wildlife rehabilitation programmes.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Allow national government to support Auckland airport as its the hub of New Zealand, which benefits all of nz, not just Auckland ratepayers footing its bills.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: There is enough generated revenue already, if correctly managed.

Majority of this current debt is a result of previous financial mismanagement.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Approach government for required funding.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: The Mangere Otahuhu board has been previously underfunded for too long, do not penalize heavily populated, poorer communities.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events, Library opening hours and services

Tell us why these are most important to you: They support our communities.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Have less hard concrete spaces, more spongy green spaces.

More thought into infrastructures when building.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing funding to these services will lead to increased poverty, disenfranchisement and vulnerability amongst many Aucklanders. This will lead to increased crime, which will increase expenditure to police services. Auckland needs to have good public transportation, early childcare, youth services etc in order to help people into work and be able to stay in work. Without these services, people will not be able to gain employment, once again leading to higher crime rates and more people on unemployment benefits. It will take years and further rates increases to get these services up and running again, meanwhile we would have suffered as a society for not having access to them. Cutting these services in order to pay back debt which is already serviceable is going to cause many more problems than it will solve. It will cause Aucklanders to suffer in the long term for a short term gain.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? People already dump so much rubbish along waterways and in the streets. Increasing the cost for rubbish collection will make this worse and cost more to council as they have to spend more on collecting and investigating this, and pest control.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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1667



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Would not cut funding to local boards as they are what is funding our community events and increasing morale between ongoing poor environmental planning from the council. Also ceasing to fund public transport will set Auckland back light years on public transport. Would fund these two please.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Stop adding to this budget and use the local boards to target areas that have been underfunded and missed out (Mangere) and fund them better.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? You could assist in funding to clear the rivers and allow more funding for local solutions to the issues of weather (ie: tree planting, community gardens, making sure that flooding is planned for in intensification of housing)

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Please fund AT so they can actually support climate responsible public transport rather than continuing to repair roads.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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1772



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Youth programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland is drowning in wasteful spending. Trim the fat!!!

Important privacy information

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1806



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Auckland needs investment to be a liveable city, reducing services/amenities will have a long term negative affect on wellbeing of Aucklanders.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: This is shortsighted, this is the worst time to sell shares. Terrible idea.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Either borrow or raise rates, but invest in the city and especially transport and public transport.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: The priorities are working well and heading in the right direction especially with parks, art and recreation initiatives.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Managed retreat and improve facilities and infrastructure.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Don't increase the rates.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Don't increase residential rates.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Don't increase rates.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Grants e.g. Community Grants programme and contestable grants, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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1887



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: I think we need more public transport services, not less

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: I am an Auckland Airport Shareholder and don't want them to loose too much value

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Cost of living crisis, people can't afford to pay more rates

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you: Climate Change

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



1899



Annual Budget 2023/2024

Note: this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.

Submitter details

Organisation (if applicable): DWR INT LTD

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Get rid of the ridiculous number of staff, consultants, cones, IWI, and bureaucracy.

Try running it like a business like the rest of us have to.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Work out which is mathematically prudent and again get rid of the ridiculous number of staff, consultants, cones, IWI , and bureaucracy.

Try running it like a business like the rest of us have to.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Get rid of the ridiculous number of staff, consultants, cones, IWI , and bureaucracy.

Try running it like a business like the rest of us have to.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:Get rid of the ridiculous number of staff, consultants, cones, IWI , and bureaucracy.

Try running it like a business like the rest of us have to.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Run the council like a business and stop catering to every woke group . You could get rid of thousands of incompetent brain dead, diverse, inclusive staff, that do next to nothing sucking on the government nipple, grow a pair.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

The Tipuna Maunga Authority is an absolute joke and run by the Maori elite who keep slurping from the race based gravy train. \$30 million to mow the lawns. We will do it for \$10 million and still be making a ton. Check out the workers they aren't Maori!!!

Important privacy information

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2036



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Open space low / no mow areas

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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2104



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All of these proposed cuts are to essential services spread too thin as it is. This would be catastrophic to many communities.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	I don't know

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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2141



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not reduce funding of Auckland Transport.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: People like to complain about increases in rates, but rates are good value for money - the services provided help everyone. People do not actually notice an increase in rates in the long term. Getting into further debt is a recipe for future disaster.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I do not support promoting activities to showcase our local culture and talents into career pathways. This is not the role of the local board. The last two priorities are so nebulous it is impossible to tell what you are talking about.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Library opening hours and services

Tell us why these are most important to you: Libraries are incredibly important to the people who use them. The environment is the future.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local environmental programme volunteers

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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2221



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
4	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Library opening hours and services, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



2226



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: My husband and I are both retirees in our late years and still living on our own and trying to keep up with everything, and its mighty hard to survive with all the costs including rates increase. We are very tight with money and don't go anywhere other than to get food, but everything is sucked up with all the rising costs on everything. And I know you have a tough job to make decisions for our community, and maybe its time to look at what is absolutely needed for our survival and what is not.

Perhaps, cut or reduce funding to some of the trusts or organizations that do not really make an impact or difference in the community.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called “blocking stake”). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council’s shares? I don’t know

Tell us why: And who would you sell the shares to? If sold to Kiwi then perhaps ok to do so, but if to some foreign countries then we may need to think twice. That is a hard one to decide on.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: We’d rather not increase rates, but see no better options and getting into more debt. However, it should be evenly spread between business and residential land owners. It is hard for us elderly with no other help to keep up with all these increases.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don’t yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: I see the difficulty we are faced with, and the necessity to maintain our infrastructure, but please go easy on us rate payers. It is hard to keep up with it too!

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: If we are indebt, then we should let go of some activities we can do without to survive. We have so much to enjoy, but some tend think we are entitled for more for regardless of the costs to our community. let's make the most of what we already have and

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local waste minimisation programmes, Community climate action and sustainability

Tell us why these are most important to you: These affect our environment and our well being. The others are important too, but not a priority if our world is to survive.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? We need to look at where homes are built, not on cliffs, near rivers or swampy lowland areas. Also houses be lifted off the ground with good water drainage and no big trees near homes.

Families be prepared with an emergency welfare storage so not depen

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Why is it those in council housing do not help pay for some of the costs? I live in Mangere, and over the years have observed that they are some of the worst in regards to rubbish disposal and etc. I do not put out my bins until collection morning in

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I understand the need to help and support our people in need and in council housing, but please do have some regulations for them to respect their neighborhoods. I have neighbors in housing homes who are the most arrogant and with no regards for anyone b

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2227



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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2284



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All the proposed reductions or removals will affect the cities most vulnerable. The reductions will delay the city progressing into the kind of city I want to live in. I want a city where all can enjoy arts and culture. I don't want projects paused when we are already playing catch up with infrastructure. I want to have a city which attracts visitors and promotes itself to the world stage. I don't want to lose any of the free/subsidized facilities we currently enjoy. I don't want to move to a more user pays Auckland. I want to continue to upgrade town centres, not just completing the existing ones. AT finally has some momentum with projects. Even more projects are needed. I don't want to hit pause at a time when Auckland is finally investing in the future. I am OK with a 13.5% rates rise. I don't want any of the reductions to proceed.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called “blocking stake”). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council’s shares? Don’t change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Auckland City is the biggest share holder in the Airport. I believe the biggest shareholder has more say than what you say. I think we should have an even greater share, not less or no share. It is AUCKLAND airport. It is our only airport. It is a bi

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: I don't want the development of the city to be reduced, even temporarily. We are playing catch up as it is. Cuts in facilities and services always affects the most vulnerable in society which we all end up paying for. When funding to community initiati

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: It is needed and will save us money in the long term.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any: To be honest get rid of the sub branches of tatakī ie te punga maunga they are costing money removing trees using helicopters and making walkways where people have not needed them for 100's of years

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: I notice that all the questions lead to reduce services or increase rates, not everybody can afford yet another increase in rates. Come back down to earth and learn about your population

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: There is no choice for the rates to remain as they are you fullas are numpties that live in lala land, come to a standard house hold who already pays \$250 a month on rates with reduced income because they have been made redundant due to covid layoffs

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: there would not have been flooding issues if you kept the drain cleaning services and stopped the over population of suburbs remove the stupid bicycle lanes that no one in our area even use that was a waste of funding too.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Other
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals? All of the points you have are ridiculous you dont want our opinions as all the questions point to you raising the rates regardless this is just a box ticking function of another defunct local government i dont believe for one second any of this matter

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

the Tupuna Maunga Authority is destroying communities with the sectionalized thinking that all mountains go back to pre colonized times i live on the back of one of these mountains and we have issues with rodents because there is long grass and they have

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2347



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Open space low / no mow areas, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? If bad weather is coming then make sure that drains are clear of any blockages so it's less likely to flood

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Service cuts have been proven time and again to have a disproportionately greater impact upon the poorer of society.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: The shares had been retained by only a couple of the predecessor organisations to the current Auckland City, it is iniquitous that this asset is sold and the fund used to benefit areas that had been profligate and sold their shares as soon as they could a

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Do not reduce either the NETR or the WQTR, as these have already been factored in to people's budgets. Cutting these and then claiming that you have decreased revenues and must therefore cut services is a demonstration of fiscal incompetence.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Cancelling the NETR and WQTR and then claiming you need to raise funds to prepare for future storms is another demonstration of fiscal incompetence.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: I object to the cutting of local board funding when it is known that this will produce service cuts which disproportionately impact on low income households which dominate the Māngere-Ōtāhuhu Local Board area.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: I object to the cutting of services.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Not cutting budgets because the Mayor doesn't understand how to grow the economy.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Because it's stupid specifically putting down to 30km.

But bottom line is you guys don't care what public says because decisions are made and this is only a process!!

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: U guys will do what you are told to by top people anyway

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Rates are already high and you guys haven't been improving the places which needs to be done. Old suburbs are worst of not improvement at all

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Again waste of money only , more money more contractors involved , more wastage. First fix the old things before moving on.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: Because again you will do it any way.

This survey is only a formality, the management team gets anger for asking anything or providing any feedback anyway

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Local environmental programme volunteers, Parks activations and programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Go directly to them and provide necessary items to keep at homes for events like this

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Council to do some really work for rate payers rather than just talking. Leaders can't enough answer questions

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Wait until there's a decision on three waters then re-evaluate

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Let's see what happens with 3 waters

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: The historical and cumulative underinvestment means that any cuts will further impact an already vulnerable community

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Youth programmes

Tell us why these are most important to you: Avoid floods, keep the youths off the streets and protect the whenua

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop giving consents for people to build in flood prone areas without any mitigation strategies

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any: Proceeding with the proposed reductions

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Can we keep what is ours, ours?

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: There has to be better methods to prepare for future (and occasional) storms

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? The reduction or closure of community and social services has to be one of the stupidest, short sighted and illogical things you have come up with. Just to save money. In the long run you won't save money, but will to fork out more to fix the issues this

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Get rid of Wayne brown!

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Please proceed with all reductions.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: I do not believe the Council should be investing in shares at all. If I wished to own shares in the Airport, then I can purchase these directly myself. I do not wish to be forced indirectly to own such shares via the Council.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: I do not believe the Council can afford provide the level of services it now provides. The people of Auckland therefore need to agree to reduce the level of services, or agree to increase rates at a higher rate than historically. I believe the Council sho

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: My thoughts are that such extreme weather will become more common in the future. Therefore the Council should make such investments as a sort of "insurance" against such events.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland regularly scores highly on world wide comparisons as one of the best cities in the World to live in. (As indeed does the whole country.) Lets plan to keep it that way.

Important privacy information

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2786



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: reduce spending on cycleways that don't get used.

by all means reduce spending wasted as well

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: keep the shares, reduce spending in stupid cycleways and gay rainbow campaigns

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: why should we increase debt and rates? use what you've got and stop spending it on consultants, rainbow crossings and virtually unused cycleways

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: how about saving some spending from consultants and the huge amount of council staff and directing it towards storm recovery? this council is addicted to spending and PR. even the way these questions are worded make it difficult to respond and try and make

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: spend money on keeping parks and libraries up and going, don't spend money on climate change because it does nothing. charge a small fee at the pools and stop wasting money on 'culture' we don't need endless maori pasifika funding. how about core council

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Open space low / no mow areas

Tell us why these are most important to you: because climate change and culture and arts is wasted and not for the council so pay for.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? better drainage maintenance and spending on proper council responsibilities. reduce or cancel spending on arts/culture/maori/climate change

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? stop spending money on bike lanes, climate change and arts, maoris etc and you'll have loads for what you're meant to be doing.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

why aren't cows grazing mangere mountain and keeping the grass and fire risk down?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Proceed with reducing funding to public transport, Tataki Auckland Unlimited and regional contestable grants as these are paid for services by the public. Don't reduce regional services for community, local board funded activities to the environment, iwi and community groups or educational services that are providing good outcomes but reduce local board funded activities that do not meet social, environmental or sustainable outcomes. Don't reduce early childhood education services, as this is a small spend compared to the other services.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: I don't understand why Auckland Council has shares in AIAL in the first place. Sell all shareholding so rates and debt are not increased

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: I do not believe further increasing rates for Aucklanders when their rates were increased significantly due to the property market in 2021 is an equitable practice. At the current rates of inflation and cost of living crisis, Auckland becomes less affordable

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: This is important for Auckland resilience, but there also needs to be an overhaul on the Auckland Unitary plan to remove the ability to consent developments on flood prone areas. Modelling needs to be done on 1 in 200 year floods, and build infrastructure

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I thoroughly support the investment into climate change, educational programmes and environmental work. I don't see the value in the local board funding career pathways and employment when there are career experts and other services in the community that

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local environmental programme volunteers

Tell us why these are most important to you: The environment is the most important to Mangere-Otahuhu. If the environment is healthy then the people will be healthy. We need M-O local board residents to thrive.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Not consent to property being developed in flood prone areas, Create resilience to areas with low tree cover by planting more trees (especially Mangere Otahuhu local board area), daylighting and naturalising streams and rivers, ensuring all stormwater inf

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? The food scraps service should ensure it is in areas where food waste is high, so that the service is well utilised and not increasing in an area that may not need it.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I believe that tupuna maunga authority should undertake more maintenance on maunga, especially Mangere Mountain, as gorse, kikuyu and fennel are out of hand. The paths are rarely maintained and the new walkway has planks coming off. There also should be m

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: 1) Reducing public transport will cost individual Aucklanders more in the long run through increased roading costs, and time wasted in traffic.

2) Decreasing funding to community services increases inequality and disproportionately affects the poorest aucklanders.

3) Local board funded activities are important to build communities.

4) ECE services are crucial to the people who depend on them.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called “blocking stake”). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council’s shares? Don’t change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Shares are currently at a low point, it is a bad time to sell. Owning productive assets is in the best long term interests of the council long term.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Rates should at least keep up with inflation. In the current state, there are additional costs (eg flood recovery) that will need to be considered. Therefore rates increases should be significant this year.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don’t yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Parks activations and programmes

Tell us why these are most important to you: They are the most important for the long term prosperity of the area.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Library opening hours and services, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

The council is in place to support the community, reducing costs is important but people need a community which has options for all people to socialise and improve their position by interacting with others. An increase in rates is better than cutting them

Important privacy information

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Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The cost savings are minimal and it is important to maintain the services to keep Auckland a great place to live

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Auckland airport is a vital part of our community and it is important to maintain a connection & influence in its operations

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: The cost spread amongst Auckland's ratepayers seems reasonable to provide the services we need & want

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: This should be part of the normal process of improvement & development for Auckland city

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I disagree with any reduction in spending. The purpose of council is to support these activities.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: I disagree with any reduction, these are all vital to our communities

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Only granting consents to building developments that provide for adequate water drainage using permeable materials and restricting coverage of the ground. Protecting trees & limiting areas where they can be removed

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? The purpose of council is to provide services to make the city a great place to live. It is important to maintain these services for the well-being of all residents.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: The climate of the earth has been changing for thousands of years. Its stupid to think that climate will stay the same. Look back over recent history, Auckland has been flooded to an arguably greater extent in the past. Concentrate on your core business.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: 1. The climate has been changing for thousands of years and its stupid of humans to think that climate will stay the same. Do you seriously think that planting trees in Mangere will affect the weather systems that develop in the pacific. I think some peop

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local waste minimisation programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Out up community halls so that people that lose their house have somewhere to stay.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? I think the community baths is big enough. The number of times I have been there to see 1 or 2 people using it makes me think it is a waste.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I will reiterate again that I think it stupid of the human race to think that climate will stay the same forever and ever. World history is severely lacking. Did you know that in the 1200's France imposed large taxes on wine, to support their own wine ind

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Don't want rates increased as it's already a struggle for families.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Neither

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: This can be done at a later time. We need to focus on better education and helping young families .

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
5	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Definitely sending out Emergency txt messages. Focus on climate change.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

The Ranking of local board options in this survey, some options did not have all 1-5 options and I had to choose numbers that were only available.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Absolutely do not sell the shares in Auckland airport. They have provided huge dividends and it's short sighted to sell them. They are recovering and will provide dividends in the future.

I have issues with cutting funding to homeless social services who hello some of the most vulnerable in society.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: They will provide an income stream in the future, as they have done for years previously.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I trust my particular local board to make the right decisions.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you: Given the flooding around the Ararata stream and elsewhere in mangere, we can't neglect the impacts of climate change

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Managed retreat from the worst flood prone areas of mangere.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Covid and the cyclone has led to many increases in costs. We all have to pay extra to keep our infrastructure working. I would not proceed with any reduction in public transport costs. Public transport will reduce congestion and reduce emissions if electric vehicles are used. Bike lanes are essential to our move away from fossil fuels as not everyone will be able to buy an EV.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: The government continues to prop up the airlines. Auckland's holding will not change this.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Best choice in this difficult situation

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Best choice in this difficult time

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Reading pages 144-149 it appears the impact on community health and climate change mitigation is too high a price.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: Climate change

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Everyone to be prepared with essentials to leave at 30 minutes notice to go to safety

Look at hazards in the area and follow plans to mitigate to some level

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Don't agree with changing bus services as funded by CATR

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Improving public transport to make private cars less attractive to own. I would like permanent bus lanes on main streets where no parking is allowed.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$20 million

These services have more flow on effects than stadia and take more time for benefits to flow through

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Just when aviation is about to revive and return to profitability (85% of all NZ visitors pass through the airport) getting rid of the dividend-earning shares would be astonishingly short sighted

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Bite the bullet like Wellington: 12% increase in rates

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Capital investment delayed builds up problems

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

Note: this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Public transport, community services, and early childhood funding all pay for themselves many, many times over in the long term. Cutting funding for them is incredibly stupid and short sighted.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Again, being mindful of short term vs long term gains, it doesn't make sense to sell everything

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: The benefits of paying higher rates far far outweigh the costs

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Youth programmes, Library opening hours and services

Tell us why these are most important to you: It's very hard to pick three but I've tried to pick the ones which have the biggest long term benefits

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Tree planting and restoring wetlands

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I think now is the time to be brave with the budget and to be unafraid to increase rates with the knowledge that it will benefit all of us hugely in the long term if community programs continue to be funded

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: You should not cut community funded programs because it brings people together and has excellent health and well-being benefits.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: We have already recently faced huge increases in rates. Stop making it harder to pay rates and start thinking innovatively.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why: Stop putting our infrastructure under stress by overbuilding in intensive housing situations.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Do not support

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Austerity never works. Never has, never will. It simply punishes those at the lowest end of the community while the wealthy don't feel the pinch.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Privatisation leads to increased costs to users. Selling off assets to Brown's buddies is not in the interests of Aucklanders.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Parks activations and programmes, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you: People need a sense of community in the turmoil of this decade.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Education in what they can do to prepare for severe weather events.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? NZ itself has negligible impact on climate change. Taxing public transport is just silly.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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3524



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Early childhood education should still go as it is

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: It is a vested interest to have a shareholding in Auckland International Airport but it is not adding value. Privatisation increases healthy competition and increased effort to make it the best international airport

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Privatize the infrastructure repair costs giving incentive that the amount of road improvement cost they bear will reduce their tax elsewhere by some percentage.

It's a win-win

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local waste minimisation programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Community maintenance in gardens, waste management, clean roads and streets, community activities are important for me as an individual

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: It does not make sense to reduce services yet increase rates. I thought that the purpose of increasing rates is to pay for services. Middle to low income earners will be the most affected households with increase rates as interest rates also increases. For this period, can we please increase debt to help out low to middle income earners like myself as we just had a rates increase in the last year, then review again in the next financial year. The figures may look good on paper if debt is reduced but these are people and unfortunately the figures on paper won't really help us. Thank you.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Because our household income have stayed the same, yet inflation, interest rates have gone up, increasing rates is unnecessary at this point.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? We can provide storm packs to each household in case of an emergency because chances are it's the last thing households will spend any money on if prices of everything's going up.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: I'm these economic times we have to decrease spend on nice to haves and focus on infrastructure. These savings don't seem to go far enough, it looks like you've gone straight to cutting arts and culture, why not cut some of ATs budget - just put cycleways on the back burner for a few years plus the teams that do work that overlaps with central government? Have a look at the big things that will make a real difference.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: At some point we need to stop stealing from future generations to fund us, we need to live within our means.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: As long as it isn't spent on improving areas we just shouldn't be living in

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Our local board has never cared about Mangere Bridge. They all get in in a Labour landslide and then never show their face here. Happy with them having a significantly reduced budget.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: They are the things I personally use.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Better building regulations

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? The people who are using these services ie want a bigger bin or swimming pool should pay for them.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Local storm water drain simply need to be cleared and maintained yearly to be better prepared for future storms and flooding. Putting in the work and maintaining the drains is being better prepared for flooding related events in the future.

I'm speaking

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: More money should be spent in the drains and stormwater systems especially around the Mangere town centre

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? We can save residents money from damages that could have easily been prevented had our drainways and stormwater drains being maintained and cleared.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The Council plans to increase rates and reduce services? Even worse, services used by those who need it most. This is the Council for some people and not all people.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: It seems short sighted to sell assets like the Airport that could have long term benefits. Also, why go through all that additional development around the airport and allow another to reap the rewards. Has no one learned from the pre super city Auckland C

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Please don't privatise our assets.

Important privacy information

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3915



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: 1) Increase the number of public transport services for 2023/2024. Public transport is important for low income people as well as for the environment.

2) Keep homelessness funding and funding for youth centres. These are important for a caring city and may even help to reduce crime.

3) Keep funding early childhood education services. These services are important to help address the disadvantages the children from low-income families encounter when they start attending primary school.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: This seems the most reasonable option. I think it is important for Auckland Council to have a say in what happens at the Auckland Airport.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Seems like a reasonable balance between increasing the rates and increasing debt.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Seek additional funding from the Government. This is not an Auckland only problem, it affects the whole country given the large population and Auckland's contribution to the national economy.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: I think Local Boards should be Advisory only boards that lobby Auckland Council for the priorities in their local area. Individual priorities should be approved by the Council and funded accordingly, with the Local Boards providing feedback on how the mo

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Youth programmes

Tell us why these are most important to you: Youth and the environment are the most important issues for the future.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Better water management.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing local board funded activities across all boards to save \$16 million -

this is awful but considering the others are imperative to economic growth and stability the both of these could go.

Reducing regional contestable grants to save \$3 million

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Obviously with tourism opening back up it would be silly to remove ourselves of some of the potential earnings from this.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Regardless you're gonna need the money and debt will exist. Make auckland a more attractive place to live to get more expats, tourists, and people to live here?

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: I'm so distrustful and disappointed at Wayne Brown after his appalling emergency responses so I'm not actually sure I support whatever is being put forward by anyone.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: We definitely need trees in the area. It's too hot to walk around. The public areas are filled with litter and rubbish. This is a huge cultural hub and this should be celebrated.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Library opening hours and services

Tell us why these are most important to you: The library is one of the few free places in auckland. It helps people study, it is a gathering location, and I'm sick of having to justify income when books and education should be free for all. The environment is on the brink of collapse so we obviously

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Don't build on flood zones and make ponsonby, herne bay, etc. better for living by changing their zoning.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Plz don't cut arts and culture funding!!!

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$20 million

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: the central govt should be paying for this not auckland

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Promote activities to showcase our local culture and talents into career pathways

Continue to identify procurement, quality employment and social enterprise opportunities for our residents

Improve the well-being of our locals by supporting our local economy

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you: the givt should be paying for the other things not rate payers

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? the council shouldnt be involved it should be a national issue

the council can make sure houses are not consented in flood areas

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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4015



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Auckland needs significant investment. Now is not the time to reduce spending.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Selling shares in Auckland Airport after 2 years of on and off travel is very short sighted. It is an important asset to hold onto

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any: Local board activities

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Youth programmes, Library opening hours and services

Tell us why these are most important to you: Youth are our future, we need safe spaces like libraries and centres available to them

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Fix drains, trim trees that overhang and then fall blocking rods and drains

Maungakiekie-Tāmaki Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours, Programming at Te Oro, Oranga and Onehunga Community and Arts Centres, Support and capacity building for community-led activities (Strategic Partnerships Programme)

Tell us why these are most important to you: Future generations

If funding for local board activities is reduced, which three of our services would you be prepared to have funding reduced for? (i.e. which are least important to you?) Council-led community programming e.g. Out and About activations in parks, Support and capacity building for community-led activities (Strategic Partnerships Programme), Community leasing charges

Do you think there are other areas where we could make savings to our local budgets?

Papakura Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery, Arts and culture facilities and programmes, Youth programmes

Tell us why these are most important to you: Youth and places for them to be

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Keep library's nd spaces fo r youth open , we need safe spaces for them

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4127



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Inflation is already causing financial stress, do not increase rates

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Do not support

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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4188



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Very high salaries. Serving the community should come from the heart to have the best outcomes. At the moment people are just clamoring to get the biggest pay from free money.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Rates are too high already. Restructur the council

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

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What is your preference on our proposal to manage rates and debt? Other

Tell us why: Restructure the council. Too much unnecessary spending is causing budget blowout. E.g. cycle projects are near insane in a lot of cases.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
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Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

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Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The proposed cuts will have a direct effect on the current poverty, lack of access issues, leading to further issues with delinquency, and the reduction of supplementary funding to activities and regional attractions is short sighted and will reduce the attractiveness of Auckland as a destination, thereby reducing overall regional income.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: The removal of the income stream, which is a long term investment, is again short sighted and shows a lack of appreciation of Auckland's needs and any income reduction is a short term gain for long term pain, as evidenced by the many sales and later repurchase

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: The current economic climate is a short term situation, the overall council and regional economy is predicted for growth. Rates increases can be made and targeted in the long term.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: The current road maintenance contracts are over priced and managed and delivered by people focused on the 'gold' plate solutions. It is time to start having conversations around shared risk of significant issues, including storm damage and better management

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I support the priorities but Do not support a reduction in the budget. Māngere and the community require significant investment in trees, maintaining and delivering on the inequity in the local area. Start treating these areas as the growing communities

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Youth programmes

Tell us why these are most important to you: These have a direct effect on community wellbeing

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop cutting budgets and start supporting local communities and environments, including creating the urban forest and reducing impermeable surfaces. Stop issuing consents in flood plain or noted high risk areas. And stop pedestrian design of infrastructure

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Your entire suite of cuts shows a significant misalignment between the region needs and the perception of cost saving. Short term reductions that in reality stay, are likely to create significant downstream issues and greater costs.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).

- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I suggest we reduce the level of 'studies', perhaps an education program for our mayor who seems to lack understanding of his role and responsibilities, the role as advertised is full time.. I do not know any other full time employee who has tennis time

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Proceed with reduction and do not increase rates. Work within the means.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and not increase rates and/or debt. Work within the means.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Don't get into further debt and don't increase the rates. Work with what you have. Reduce wastage by staff mistakes e.g. purchasing the wrong asset and then, not making use of the asset - white elephant, that ends up spending for nothing. Educate staff

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Proceed with increase, but not \$20million each year. That is a lot of money and who knows, another year, we might not even require \$20million. You cannot force this for the coming years if it is not required.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: The more we can reduce unnecessary spending and let those who require seek their private services rather than have a blanket force on everyone in the local area to pay for services they do not use, the better.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: Water is a necessity, so, this is important. Pests causes issues, we need to get on to this. If venues and facilities are closed, be it temporary or permanently, and are no longer required, then, we should not spend money upkeeping this.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Educate and encourage people to be responsible to maintain their property so there are no clogged drains and loose soil, and no rubbish around. People have to take responsibility to take care of their own backyard. Prevention is better than cure.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I think reduction of spending waste across Council offices are important. Some staff are so good to be careful not to spend and even go out-of-pocket to save ratepayers money even though they need the item to do their job well, but there are other staff

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: don't close libraries or citizen advice bureau

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: reduce spending by slimming down council wages & staff like most small business and households

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: council should not be involved in cultural activities stick to the basics

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Just in general stop wasting money

Important privacy information

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4365



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Support

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
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Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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4388



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Do not proceed with any reductions. Banks and overseas businesses firmly rooted in New Zealand are making record profits. They need to pay their fair share. They are making record profits in times of economic hardship for low to medium income working families and those struggling financially

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: DO NOT SELL SHARES. The value will be greater over time with the odd fluctuation. NZ assets should be under NZ control ALWAYS

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: The money wasted during the pandemic and required for the flood/cyclone outcomes have changed everything. Please don't put pressure back on families and small business owners to bare the costs.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: We need large corporations and high income earners to help. They are making record profits annually during economic hardship and also prosperity. They can shoulder extra demand with very little impact to their operations

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Would like to see initiatives that are tailored to harden, educate people to endure challenging situations like floods and cyclones. First Aid Safety. Volunteering courses and the associated skills that make us more effective during challenging times

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Community programme delivery e.g. community activations and placemaking

Tell us why these are most important to you: These are the issues important to me because i see a lot of litter and wastage and abuse of the environment in our community. i would like to see more done to educate the community on respecting the land

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? First Aid courses. Volunteering courses. Have a register with those wanting to volunteer in times of need. Basic courses on sand bags and how to properly utilize them. Basic education on preparing survival kits to last for several days in serious emergenc

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? There is no detail on which bus services will be funded. My assumption is that this will further disadvantage low socioeconomic areas

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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4404



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I would not proceed with reductions that affect mental health, physical health or youth integration/support/wellbeing. I live in a very low socio-economic suburb, and recognise how the rising cost of living is affecting mental health and wellbeing. I am thrilled to see so many overweight and older people making use of the free swims to improve their health at our local pool, and am grateful to be able to use the pool myself to keep fit, although I am currently not in a position to make use of the gym due to the cost. (Mangere) Realize if youth centre funding is taken away, you are likely going to end up with more kids on the streets and possibly in gangs. After all the ram raids Auckland suffered last year, is this really where you want the future of Auckland to be heading? There seem to have been ridiculous amounts of money spent on consultation at council, for years, as well as the ATEE. Do you realise that most people google and ask friends for reviews these days, rather than go online to an official website, or read official Auckland Council magazines? Please don't touch the libraries either! In Mangere East where I go, there are always young people studying in there, perhaps because of overcrowding in their homes, and amazing access to books. Again, this is the kind of safe environment you need to be promoting in suburbs where life is challenging for young and old alike.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: To have our airport run by outside interests, with no influence possible from Council as a stakeholder seems ludicrous. Who would really speak for the people of Auckland? Having been involved in one incredibly superficial PR performance around the new run

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: So many people are exhausted and anxious following mortgage rises. For those who don't have 6 figure salaries, every penny counts.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Well you can't just keep patching on more band-aids with things as they are! But please stop the mindless permitting of endless housing intensification in Auckland. This has so much to do with what's gone wrong. Concrete everywhere instead of lawns, more p

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: To reduce crime prevention and safety measures in Mangere-Otahuhu, just as you are intensifying housing especially for Kaianga Ora clients, seems beyond ludicrous! And please ensure that youth have safe places to gather and be mentored. Don't leave them t

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Parks activations and programmes, Library opening hours and services

Tell us why these are most important to you: Already have above.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Advertise areas that are likely to flood (tenants don't tend to check LIM reports!). Have quick access to sandbags for those areas. Thought Mangere Aqua centre did an amazing job though as a community relief centre!

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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4417



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Temporarily or permanently close council venues and facilities, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Support more community led action. Māngere Civil Defence was great example!

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Don't stop activities that improve the economic outlook and environmental resilience for our city.

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reduced public services are already causing workers to miss their shifts since buses are cancelled and the operational ones are too Full. Reducing funding to places such as Auckland Zoo will have a direct impact on the quality of care that can be provided to the animals and rely more on donations or costs for entry which in turn will reduce the number of people attending to help with donations or attendance. Early Education services are critical for the development of future generations and reducing funding would create yet another barrier to education that could have been gained in lower socio-economic regions.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Local violence with windows being broken (cars and property), stolen cars, smashed bus stops, dogs let loose/attacking people, kids attacked on the street and more, indicates that our area is not in a position to appreciate better quality. We should be fo

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes, Open space low / no mow areas

Tell us why these are most important to you: Low violence / less chance for people to steal/break property

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Speak with communities hit the hardest to see what they were most devastated by i.e leaky home? overflowing creeks/rivers? too close to bodies of water? house already falling apart? and target those.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

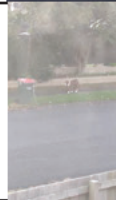
Or is there anything further you would like to give feedback on?





REDUCE THE AMOUNT OF DOGS/VIOLENT BREEDS ALLOWED IN OUR AREA AND INSIST ON MANDATORY SPAYING/NEUTERING. Also review community violence initiatives. Cars are being smashed for FUN, bus stops are being destroyed leaving elderly sitting in the rain, windows

Important privacy information

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Date of Incident	Ref	What	Describe	Evidence
22/02/2022	8103202566	Stop attack - injured	1x ghly b own/ ust w th p th l look ng face	Yes
25/02/2022	8103202553	Roam ng dogs x3 fight ng	1x pale tan, 1x b own/wh te and 1x de k b own/wh te all med um s ae unknown b seeds	Yes
25/02/2022	8103202542	Roam ng dogs x3	1x pale tan, 1x b own/wh te and 1x black all med um s ae unknown b seeds	Yes
1/03/2022	8103206791	Roam ng dogs x3	1x some brnd pale tan, 1x med um b own/wh te and 1x small black/b own unknown b seeds	Yes
6/03/2022	Onl ne, no af yet	Roam ng dogs x1	1x De k b own w th wh te a ound the neck, tummy and nose	Yes
19/03/2022	Onl ne, no af yet	Roam ng dogs x2	1x De k b own w th wh te a ound the neck and nose 1x pale tan, ed collr	Yes
23/05/2022	8103254015	Roam ng dogs	1x De k b own w th wh te a ound the neck, tummy and nose	YES
25/05/2022	0 - Marsh no af	Roam ng dogs	1x De k b own w th wh te a ound the neck, tummy and nose	NO
2/02/2022	8103259691	Roam ng dogs	1x De k b own w th wh te a ound the neck, tummy and nose	No n ght me
14/06/2022	8103265022	Roam ng ump at g l	1x De k b own w th wh te a ound the neck, tummy and nose	YES



30/06/2022		Roam ng dog	1x Die k b own with wh te a ound the neck, tummy and nose	Yes	
04/07/2022	8010078949	Roam ng dog	1x Die k b own with wh te a ound the neck, tummy and nose	No too die k	
14/07/2022	8010087706	Call, not on fence or	1x 1st b. owned, and the 2nd	No does not a bit on, of any way, no behavior	
14/06/2022	801111025	Roam ng dog	1x Die k b own with wh te a ound the neck, tummy and nose	No, too die k	
18/08/2022	8011120285	Roam ng dog	1x Die k b own with wh te a ound the neck, tummy and nose	Yes and v dec of t go ng down the oad	
27/08/2022	8011125602	Roam ng dog	1x Die k b own with wh te a ound the neck, tummy and nose	Yes and v dec of t go ng down the oad	
26/11/2022	8011164819	Roam ng dog	1x Die k b own with wh te chest and feet and 1x white with b own head and speckled	Yes	
4/12/2022	Phone call no ef	Roam ng / jump ng dog	1x ten colour ed with black colour a ound nose/mouth	Yes and v dec of t oam ng at the po k without an owner	

[illegible]



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Local board funding & reduced public transport

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Airport is already very expensive and run like a private entity

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Franklin Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community delivery programmes e.g. school holiday and community garden programmes, Local community events, Recreation programmes in our parks

Tell us why these are most important to you:

Our communities have told us that providing a network of pathways (walkways and cycleways) between and within our local villages and town centres will help locals access services and facilities, and live healthy active lifestyles.

Our budgets cannot deliver a network of this scale without additional funding such as via a targeted rate. To implement a new rate, we would have to investigate further and consult with you again in a future Annual Budget process.

Do you think we should investigate a local targeted rate to fund a network of pathways across the Franklin Local Board area? Yes

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Community lease charges, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Regular maintenance support

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support

Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support
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What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I do not agree with reductions proposed for Educational and community programmes

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: The airport shares are assets that we should pass on to our children and their children. They generate revenue and once they are gone there is no coming back.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Selling assets is not the way forward as debt relief is short term. Airport will continue to go up in value and will have long term benefits for Auckland residents and future residents.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Upgrading Drainage systems in Auckland a priority. Stop building at bottom of gullies where water will flow to lowest point. Open up streams that have been built over

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: drainage, priority

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Local events e.g. Movies in Parks, ANZAC and local civic events, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? watercare to provide information to affected households

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Would not proceed with community and education programmes etc. and would not proceed with ECE cuts because these are directly benefiting youth and disadvantaged people in our community

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why: Don't really care

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: Debt just makes future years challenging to fund

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Climate change is here

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: More investment in community youth centers would be good to see

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Youth programmes

Tell us why these are most important to you: Youth don't have a lot of support in this area and there is a problem with rubbish and cleanliness of open spaces

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Not sure

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Should not be reducing public transport or funding for it

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Mayor Wayne Brown should be fired

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Auckland needs more investment and services, not less. Public transport should get top priority. Services such as the zoo and museum need to be accessible, homelessness is a real issue that needs to be addressed. Cutting funding to these things now just mean that more lower income families suffer

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: When has selling assets to address a cashflow short fall ever worked out well in the long term. This mentality arose in the 80s and 90s and needs to be consigned to history. Be honest with people and say we need to increase rates.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: Why remove the targeted rate when its so obvious that more money is needed for that? We are so close to the debt ceiling, debt isn't the answer here.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Infrastructure has been under funded for 30 years. Investment needs to catch up, especially now with the effects of climate change. This includes better stormwater etc, but also maintenance of what is already there

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Local communities need to be more resilient given what is happening. This includes improving the local economy so we are more self-sufficient

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Youth programmes

Tell us why these are most important to you: Youth always get a bad deal and blamed for things that are clearly not their fault. Its time we invest more in them!

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stormwater improvements will take years, but proper maintenance (ie clearing drains) would make best use of what we already have.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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4605



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: we need more public transport. Recued community services also creates social issues down the track. Early childhood services are important, and the cost savings is not worth the negative impact of not having them.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why: Selling solves an immediate problem, but what about future issues?

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why: How are we going to fund the debt repayments later?

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: We need more climate adaption

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I support climate adaption, public facilities and driving career pathways in my community

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: climate change is the biggest risk to prosperity of communities

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? better storm water drainage and reforestation

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: While I absolutely support rates to enable and provide core services it is frustrating to see duplication and centralisation of corporate and regional structures and minimisation of local resourcing. Therefore it is essential for Council to provide CORE INFRASTRUCTURE and SERVICES ... and stop passing the benefit on to corporate shareholders who don't share the cost fairly.

DO NOT PROCEED WITH

Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million ... public transport is an essential core services. Separate roading and be more strategic

Reducing local board funded activities across all boards to save \$16 million - both CoVid and the current environment events have shown that a failure to invest in local infrastructure, networks and provides

Reducing regional contestable grants to save \$3 millio [infact increase it] - this ii a investment in enabling local economic development

BE MORE STRATEGIC WITH [work collaboratively - do not provide services in competition with local or regional providers]

1. Reducing our funding to Tātaki Auckland Unlimited to save a further \$27.5 million, with effects on service delivery (including economic development and tourism promotion) and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
2. Reducing regional services so that they provide strategic network and collaboration and resourcing goes to local delivery such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres

PROCEED WITH ...

No longer directly providing early childhood education services to save \$1 million ... the current ECE business models are not addressing quality education and wellbeing; and it is not a core Council role

CONSIDER ...

Removing commercial benefits/rates to businesses on the gravy train ... especially around infrastructure ... roading, waste management, consultants, international companies ...

Require business models to follow best practice human, social/cultural, environmental and regenerative economics ... as outlined in Sustainable Development Goals etc.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: the sale of core infrastructure leaves the Council very vulnerable against longterm and strategic wellbeing. It might have short term economic benefits but will eventually be driven by others.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: There is a radical need to change the model of funding infrastructure and the core business funding based around regenerative economics ... moving from neoliberal individualism and land based assessments to a more collaborative collective system with rec

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: the environment is a intergenerational reality ... not a political cycle. A lack of long term strategic investment in local and regional development will cost one way or another with increasingly disastrous impact ...

Intergenerational wellbeing require

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: the Centralisation of Auckland Council has stripped and neutered local Boards. CoVid and the current environmental events has shown the inability to Auckland Council to value local networks and communities through its local boards. It has also neutralised

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: WTF ... the system is moronic to undermine local structures and networks ... all of these initiatives are essential for vulnerable local communities and places to be resilient and regenerative.

What does the mean? "Improving the well-being of our locals

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? the local community networks need to be recognised, resourced and celebrated ... currently they are minimised and undervalued and under the proposals will be decimated ... get rid of centralist thinking and empower the edges ...

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? The whole approach to waste management needs to be reviewed ... the current beneficiaries are the large waste companies to minimise the challenges households face ... this means supporting product stewardship initiatives, requiring the business model

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland Council needs to recognise and support local community benefit initiatives around resilience and regeneration ... supporting local power generation through solar or wind initiatives, waste and resource facilities, water and waterways, economic de

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REGENERATIVE CAPITALISM

How Universal Principles And Patterns
Will Shape Our New Economy



JOHN FULLERTON

April 2015



CAPITAL INSTITUTE

THE FUTURE OF FINANCE

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ACKNOWLEDGEMENTS

This paper is a collaborative effort, and an ongoing work in progress. It is less a new theory than a rediscovery and synthesis of what is hidden in plain sight. I have tried to organize numerous insights from valued colleagues who are my teachers, together with my own thinking informed by my experience in the world of finance, my years of study since leaving that world, and the wisdom and intuition of the entrepreneurs I have had the privilege of working with as an impact investor. Nevertheless, what is presented here is by no means a complete picture, only a direction.

I am indebted to far too many thinkers and practitioners for opening my eyes to the ideas offered up in this paper than is practical to mention here. My work with Peter Brown, Bob Nadeau, and other members of the Steering Committee on The Third Millennium Economy project at Capital Institute has been profoundly impactful. In addition, my understanding of holism and the regenerative paradigm only came together through my engagement first with Allan Savory and Jim Howell, and then with Carol Sanford, Bill Reed, Ben Haggard and Anthony Sblendorio. I am also particularly indebted to Sally Goerner for her illumination of the empirical foundation of energy flow networks. Her contribution to my understanding and her thoughtful editing of this paper has been invaluable.

I would also like to single out Herman Daly, who deserves the Nobel Prize in economics, Gar Alperovitz, Peter Barnes, Janine Benyus, Wendell Berry, Fritjof Capra, Bob Costanza, John Elkington, Paul Hawken, Hazel Henderson, Jessie Henshaw, Tad Homer-Dixon, Tim Jackson, Wes Jackson, Stuart Kauffman, Marjorie Kelly, Ashok Khosla, David Korten, Amory Lovins, David Orr, Bill Rees, Rich Rosen, John Ralston Saul, Julie Schor, Gus Speth, Pavan Sukhdev, Woody Tasch, Vanessa Timmer, Peter Victor, Stewart Wallis and Allen White, all of whom have contributed more than they are aware. Hunter Lovins has been extraordinarily supportive, and her work on natural capital and the business case for sustainability is foundational. And of course there are my intellectual heroes I never had a chance to know, such as Thomas Berry, Kenneth Boulding, Buckminster Fuller, Willis Harman, Jane Jacobs, Dana Meadows, E.F. Schumacher, Jan Smuts, and Rudolph Steiner, to name just a few. Geniuses all, who should be required reading at this pivotal time.

Finally, I am most grateful to all of my colleagues, and our network of partners and collaborators at Capital Institute for their contributions and dedication to our work.

John Fullerton, April 2015

PROLOGUE

When I resigned from JPMorgan in the spring of 2001 after a nearly 20-year career, I didn't know what would come next. What I did know was that I no longer recognized the Morgan culture I had once cherished. Furthermore, I had become restless, feeling my career had lost any purpose beyond achieving "success" as defined by Wall Street and my Morgan bosses.

The culture I so valued had been defined by J.P. Morgan, Jr. in his testimony to a Senate subcommittee following the Crash of 1929. There Morgan spoke of the banker's "code of professional ethics and customs." He concluded saying that, while the Morgan Bank had made mistakes, those mistakes had been "errors of judgment, and not of principle."

In truth, this principled approach to banking had been in decline for years, a victim of the fierce pressure of competitive capital markets in a deregulated world, where economic brawn increasingly trumped civility. The recently completed takeover of Morgan by Chase Manhattan merely put the final nail in the coffin. At the time, Chase was focused on consolidating the banking industry through acquisition, a "rollup" strategy centered on increasing scale and cutting costs. This process was often brutal, but it worked well. Now, my future would require answering to new bosses with a new culture, and my initial impressions sent up red flags.

Disillusioned about the direction Wall Street was headed and the loss of the culture I so admired, I decided to walk away without a clear plan for my future. Then, not long after resigning, I experienced 9/11 first-hand. My disillusionment merged with despair.

What followed was years of searching. I was searching for how to make sense of a world that I could no longer explain to my children. At some level, I was also searching for my own purpose in it all.

This search first opened my eyes to the profound, interlocking crises we are now facing – ecological, economic, and social – including the shocking prospect that we are destroying the planet's ability to support life as we know it. My most startling discovery, however, was that the modern scheme of economics and finance – what Wall Street "geniuses" (like me) practiced so well – formed the *root cause* of these systemic crises. This realization occurred before the 2008 financial crisis and exists independent from it. However, that egregious display of irresponsibility, greed, and fraud further confirmed the reality that Wall Street had lost its way.

My struggle to find a credible alternative framework for economics and finance sharpened my interest in the intellectual and scientific underpinnings of “systemic” or “holistic” approaches. I began by studying how we might apply the lessons of living systems to economic systems. Here my re-education became practical as well as intellectual. Through my impact investment¹ projects, ranging from values-based banking to holistic rangeland management, I experienced the economic benefits of systemic decision-making firsthand. I have since observed the practical benefits of balanced social, economic, and ecological health demonstrated in more than 25 stories illuminated in Capital Institute’s *Field Guide to Investing in a Regenerative Economy*.²

I then discovered that scientists were turning the rules by which living systems sustain and regenerate themselves into empirical principles of systemic health and development, which applied as much to nonliving systems, *including economies*, as to ecosystems and living organisms. The resulting synthesis produced an unexpected alignment of insights from fields ranging from physics and biology to sociology and even the core spiritual beliefs common to all the world’s great wisdom traditions. For me, the message became clear:

We can — and must — bring our economic theory and practice into alignment with our latest understanding of how the universe and our humanity actually work!

My practical experience working with real-world regenerative projects and the solid science-based theory of regenerative economies presented here have made me confident in both the promise of Regenerative Capitalism, and the fact that it is already unfolding before our eyes. What remains is the immense challenge to spur a broad awakening to the profound *social and economic* transition it implies. Recognizing our shared purpose can help sustain the unwavering drive toward the great work that lies ahead.

This quest to understand the possibility of regenerative economics ended up answering the question of why I left JPMorgan over a decade ago with no knowledge of what my future might hold. It also gave new meaning to my 20-year experience witnessing high-finance’s

1 Impact investing involves investing in projects that harmonize financial, social, and ecological returns.

2 <http://fieldguide.capitalinstitute.org>

spectacular rise and alarming descent. Yet my appreciation of how purpose enables us to transcend our differences and find true meaning in our lives came most directly from my father.

A few years before he passed away, I took a three-day trip with my father. The longest one-on-one experience I can recall with my dad, it was a unique opportunity for me to hear him reflect on his life. What struck me was that he kept coming back to the war. My dad had served in the Navy in World War II, took part in the Normandy invasion, and later captained a sub-chaser in the Pacific. The look in his eye as he spoke revealed that, despite the fear, pain, loss, and horror the war had brought, it had also been a deeply meaningful experience for him personally. What became clear to me listening over those three precious days was that it was *the shared, noble purpose of the war* – not the sacrifices – that had come to define his life. He was, after all, part of the Greatest Generation.

Our generation's challenges and threats are different. We too must overcome our fears. But we must also transcend our ideological divides and our false separation from one another and from our environment. Climate change, ever-rising inequality, and even the despair that fuels radical fundamentalism are all symptoms of a deeply flawed economic ideology that requires that we shift to a more effective, systemic way of thinking about our next economy. That systemic shift most certainly includes the transformation of the financial system to embrace a meaningful purpose in service of a regenerative world.

This is a monumental challenge that holds the promise of uniting our generation in a shared purpose. We now have a more rigorous understanding of what makes human networks healthy – this alone constitutes an amazing opportunity. It is time to act. Our actions, now, will most certainly define the nobility of our lives and our legacy. This is the Great Work of our time.

"...And miles to go before I sleep." – Robert Frost

EXECUTIVE SUMMARY

Global threats – from climate change and accelerating inequality, to the financial crisis of 2008 – have led an increasing number of thought leaders and policymakers to question the long-term viability of today's dominant form of capitalism³. Even the rise of terrorism is fueled, at least in part, by the repression and exploitation of the economically and politically disempowered.

At the same time, a multitude of innovators and entrepreneurs around the world are experimenting with practical ways to reimagine capitalism so that it works for all levels of society, as well as for the planet. In our terms, their common goal is to create a self-organizing, naturally self-maintaining, highly adaptive *Regenerative* form of capitalism that produces lasting social and economic vitality for global civilization as a whole.

Over the last two years, Capital Institute has been working with many of these thought leaders and entrepreneurs in a quest to understand what a theoretical framework for regenerative economies would look like, and what conditions and processes contribute to their long-term systemic health. We also explored how a Regenerative Economy would differ from today's flawed theory of capitalism, and how it would compare to other New Economy ideas such as natural capitalism, sustainable capitalism, conscious capitalism, doughnut economics, circular economies, sharing economies, steady-state economies, etc.

Where today's mainstream economic debates are usually couched in liberal versus conservative ideology, we felt a much deeper inquiry was required, one that examined the unquestioned assumptions of both the left and the right. For instance, does exponential, undifferentiated economic growth — the still largely unquestioned objective of liberal and conservative economists alike — really define the path to long-term prosperity? Is such constantly expanding growth even possible given the already massive scale of today's global economy and our planet's finite resources? And, what role does modern finance play with its single-minded pursuit of optimizing returns, in driving the systemic outcomes that are unsustainable?

³ Language issues surrounding the term "capitalism" are very complex today. What we're calling "today's dominant form of capitalism" is generally called neoliberalism and the Washington Consensus, with heavy influence from the free-market-oriented Chicago School of economics and the Hayek philosophy. Since the financial crash of 2008, a resurgence of Keynesian and particularly post-Keynesian ideas have pushed back into the mainstream debate, calling for a greater role for the State in regulating free-market capitalism.



Let me say up front very clearly: Regenerative economics is not about the well-worn debate of capitalism versus socialism. Both systems, even if flawlessly executed, are unsustainable. Nor is it a proposal for incremental change to a system that is fundamentally sound but for a few glitches.

What I am saying is that the history of economic theory is not over with Keynes and Hayek (or Minsky and Friedman), leaving their disciples to squabble on the public square indefinitely into the future. In fact, recent events including the 2008 financial collapse, the (under) statement by pre-eminent economist Sir Nicholas Stern that climate change represents the largest market failure in the history of capitalism, and the phenomenon surrounding the release of Thomas Piketty's *Wealth in the Twenty First Century*, collectively signal the end of the beginning. Regenerative Capitalism aims to contribute to the vital shift in thinking that is a precondition for us to embark on what follows the beginning.

What is Regenerative Capitalism? We began our quest for deeper explanations with biomimicry⁴ in mind. That is, since living systems are both sustainable and regenerative over long periods of time, we began exploring whether following nature's rules of health and development might lead to sustainably vibrant economies as well. But, the more we explored this thesis, the bigger and more diverse the picture became. We discovered that what we call "systemic" or "holistic" approaches could be seen in work ranging from Jane Jacobs' on-the-ground urban observations in *Death and Life of the Great American Cities*, to Herman Daly's theories of steady-state economics. Indeed, close examination showed holistic concepts emerging in almost every field imaginable, from agriculture and healthcare to monetary systems, urban planning, and network-centric technology.

This broad form of holism grew out of the observation that *everything* in the universe is organized into "systems" whose interlinked parts work together in some larger process or pattern. The incredible range of holistic work we were encountering reflected a common quest to understand the reasons for such "systemic behavior," a pursuit that stretched from the sacred geometries of the ancient Greeks to the study of ecosystems and social media today.

4 "Biomimicry is an approach to innovation that seeks sustainable solutions to human challenges by emulating nature's time-tested patterns and strategies." – see the *Biomimicry Institute*, <http://biomimicry.org/what-is-biomimicry>

This quest's most important discovery was that *universal principles and patterns* of systemic health and development actually *do exist*, and are known to guide behavior in: living systems from bacteria to human beings; nonliving systems from hurricanes to transportation systems and the Internet; and societal systems including monetary systems⁵ and yes, economies. Furthermore, though such holistic thinking is sometimes viewed as the province of mystics or hippies, we soon discovered that new fields of science were turning this core holistic discovery into rigorous explanations of how universal dynamics – such as energy and pressure – shape health and development in real-world systems of all kinds. The resulting science of “flow systems” not only provides the empirical theory and precise measures of systemic health we need to guide our steps, it also grounds long-standing observations about the importance of circulation, balance, and even of ideals such as justice and fair play.

In short, the study of systemic behavior is now producing a very practical, rigorous, and even commonsense new picture of how the world works. We believe the combination of practical experience gleaned from investing in and observing regenerative New Economy experiments rising up worldwide, anchored in today's rigorous form of holism, can show us how to turn today's lopsided (and unsustainable) form of capitalism into an integrated network of balanced, vibrant, and regenerative economies, all serving systemic health within their own unique contexts.

Our goal here is to illuminate this new synthesis and to craft a coherent narrative around it so that it may be applied to defuse today's global threats, particularly those arising from outdated and at-times-misguided beliefs in business, finance, and economics.

The implications for how we think about organizing and managing our capitalist system are profound. Some will reject this framework as idealistic; others will say it does not go far enough with reform. Our belief is that this framework can bridge between the current world and the one that is in the process of emerging in a way that is both realistic and necessarily fundamental. This paper aims to make a contribution to the learning journey that lies ahead for policymakers, as well as progressive leaders in business and finance.

5 Lietaer, B., Arnsperger, C., Goerner, S., & Brunnhuber, S. 2012. *Money and Sustainability, The Missing Link*. Devon, UK: Triarchy Press.

TOWARDS A REGENERATIVE ECONOMY

Our Regenerative story starts with a single core idea:

The universal patterns and principles the cosmos uses to build stable, healthy, and sustainable systems throughout the real world can and must be used as a model for economic-system design.

We then distill our research into eight key, interconnected principles that underlie systemic health (see Chapter 3):

1. **In Right Relationship⁶** – Humanity is an integral part of an interconnected web of life in which there is no real separation between “us” and “it.” The scale of the human economy matters in relation to the biosphere in which it is embedded. What is more, we are all connected to one another and to all locales of our global civilization. Damage to any part of that web ripples back to harm every other part as well.
2. **Views Wealth Holistically** – True wealth is not merely money in the bank. It must be defined and managed in terms of the well-being of the whole, achieved through the harmonization of multiple kinds of wealth or capital, including social, cultural, living, and experiential. It must also be defined by a broadly shared prosperity across all of these varied forms of capital. The whole is only as strong as the weakest link.
3. **Innovative, Adaptive, Responsive** – In a world in which change is both ever-present and accelerating, the qualities of innovation and adaptability are critical to health. It is this idea that Charles Darwin intended to convey in this often-misconstrued statement attributed to him: “In the struggle for survival, the fittest win out at the expense of their rivals.” What Darwin actually meant is that: the most “fit” is the one that fits best i.e., the one that is most adaptable to a changing environment.
4. **Empowered Participation** – In an interdependent system, fitness comes from contributing in some way to the health of the whole. The quality of empowered participation means that

6 Brown, P. and Garver, G. 2008. *In Right Relationship, Building a Whole Earth Economy*. San Francisco: Berrett-Koehler Publishers.

all parts must be “in relationship” with the larger whole in ways that not only empower them to negotiate for their own needs, but also enable them to add their unique contribution towards the health and well-being of the larger wholes in which they are embedded.

5. **Honors Community and Place** – Each human community consists of a mosaic of peoples, traditions, beliefs, and institutions uniquely shaped by long-term pressures of geography, human history, culture, local environment, and changing human needs. Honoring this fact, a Regenerative Economy nurtures healthy and resilient communities and regions, each one uniquely informed by the essence of its individual history and place.
6. **Edge Effect Abundance** – Creativity and abundance flourish synergistically at the “edges” of systems, where the bonds holding the dominant pattern in place are weakest. For example, there is an abundance of interdependent life in salt marshes where a river meets the ocean. At those edges the opportunities for innovation and cross-fertilization are the greatest. Working collaboratively across edges – with ongoing learning and development sourced from the diversity that exists there – is transformative for both the communities where the exchanges are happening, and for the individuals involved.
7. **Robust Circulatory Flow** – Just as human health depends on the robust circulation of oxygen, nutrients, etc., so too does economic health depend on robust circulatory flows of money, information, resources, and goods and services to support exchange, flush toxins, and nourish every cell at every level of our human networks. The circulation of money and information and the efficient use and reuse of materials are particularly critical to individuals, businesses, and economies reaching their regenerative potential.
8. **Seeks Balance** – Being in balance is more than just a nice way to be; it is actually essential to systemic health. Like a unicycle rider, regenerative systems are always engaged in this delicate dance in search of balance. Achieving it requires that they harmonize multiple variables instead of optimizing single ones. A Regenerative Economy seeks to balance: efficiency and resilience; collaboration and competition; diversity and coherence; and small, medium, and large organizations and needs.

The resulting theory shows us how to build vibrant, long-lived, regenerative economies and societies using the same holistic principles of health found consistently across widely different types of systems throughout the cosmos. This theory grounds our understanding of why

integrity, ethics, caring, and sharing lead to socially vibrant communities and healthy economies – while at the same time making perfect practical and scientific sense.

It differs most from current approaches to sustainability in that, instead of focusing on social and environmental health using traditional reductionist logic to “solve problems,” it aims directly at building healthy human networks as the objective, drawing on universal principles and patterns, with “sustainability” becoming an outcome, a natural byproduct of systemic health. It is like (holistic) healthcare in contrast to (reductionist) disease care.

Because the theory focuses on building healthy human networks, it is not actually new. Instead, it has been discovered and rediscovered time and again over the millennia, appearing from the ancient Greeks’ invention of democracy, to the rules of mutually beneficial, give-and-take relationships that allow stakeholder-owned enterprises to be effective today.

Furthermore, instead of a political philosophy of the left or right, this rigorous form of holism specifically sees regenerative economies as a *new stage* of capitalism built around an integration of the best of both political leanings. Consequently, instead of jettisoning capitalism wholesale, this holism uses the universal design principles underlying all systemic health to show us how to preserve and build on the many strengths of our free enterprise system, while addressing its failings head on.

While we expect healthy debates among liberals and conservatives to continue, the scientific framework behind regeneration places them in a new context with sharp contrasts between regenerative perspectives and current assumptions. This integrated approach offers the potential for polarized perspectives to find common cause in the best of both side’s original ideals. For example:

- Instead of assuming economic efficiency and undifferentiated GDP growth automatically lead to prosperity, actors in a Regenerative Economy understand that long-term economic vitality depends on creating conditions that will unlock the vast potential for true wealth creation that lies dormant in every individual, community, business network, and bioregion. Consequently, instead of viewing moral issues as irrelevant to “rational” economic decision-making, in Regenerative Capitalism, human and moral concerns become central to decision-making, and policymakers view those concerns as critical to the maintenance of a healthy whole. In this sense, Regenerative Capitalism is also a humanist capitalism.

- Instead of believing a laissez-fair market system can somehow magically solve long-term systemic challenges if only we can improve market efficiency and transparency, regenerative actors understand that markets, while central, are but one of a number of institutions involved in systemic health – others include governments, community institutions, educational institutions, commons trusts, non-profits, foundations, etc. Markets address certain problems well but not others. For example, since climate change and other threats occur over multiple scales and across the very long run, they demand governance and tools like incentives and feedback loops that act as guard rails and, where necessary, limits that coordinate across scales and focus on the long-term.
- Instead of pursuing greater government regulation as the only realistic solution to markets run amok, policymakers in a Regenerative Economy understand the importance of designing incentive-driven, *self-regulating* systems that embody the critical balance between the freedom upon which innovation thrives and the constraints necessary for effective collaborative communities to work.
- Instead of assuming that maximum health comes from maximizing shareholder profits alone, or, that it can be achieved through the imposition of a welfare state, regenerative actors realize that systemic health can only be maintained when all stakeholders who contribute to the profit of an enterprise are empowered to negotiate just compensation on their behalf. Instead of accepting the inevitability of extreme concentrations of financial wealth, or advocating for wealth to be redistributed equally, they know some inequality is natural but also that balance is essential to systemic health and that robust circulation of wealth throughout all levels of the economy is critical. Instead of believing increasing efficiency and cutting costs are always good, they understand that resilience is equally necessary, and vitality requires balancing numerous equally critical, but competing factors.
- Instead of seeing industrialism as either the ultimate form of economy or a product of misguided arrogance and greed that is destroying the planet, the regenerative actors see it as a crossroads along the evolutionary path that our self-organizing human creativity is traveling. Instead of suffocating in a flawed economic ideology, we must now trust in our creative human qualities to learn, improve, and acquire a new more exact understanding of the regenerative nature of healthy economies. We must also confront our collective misunderstandings with objectivity and integrity.

As we see it, today's greatest challenge is to address the root cause of our systemic crises – today's dominant (neoliberal) economic paradigm and the financial system that fuels it and rules it – by transitioning to a more effective form of capitalism that is regenerative and therefore sustainable over the long term. We see this as something akin to humanity's economic Copernican moment⁷. Simply stated, if we want to achieve the many outcomes we desire and generally agree on, *we must bring our economic theory and practice into alignment with our latest understanding of how the universe actually works!*

Yet we see today's task as more than just an intellectual endeavor. To bring to scale the Regenerative Economy we see emerging all around us, those pursuing a transition to a regenerative world must integrate elements of head, heart, and hands – the three key factors that move human beings. These translate into:

- A rigorous understanding of what makes human networks healthy;
- A unifying, noble purpose that inspires people to serve a cause greater than themselves; and
- The ability to turn noble ideas and purpose into effective practical action.

The purpose of this white paper is to outline and to integrate what we have so far towards these ends. It is our hope that the resulting story will help catalyze the paradigm shift away from today's flawed form of capitalism – one that is unjust and unsustainable – to a healthy, pluralistic system of *regenerative economies* aligned with the patterns of regenerative health.

THE PAPER IS STRUCTURED AS FOLLOWS:

Chapter I: Introduction – begins with a brief summary of the systemic crises we face in this time of reckoning. It then introduces the core Regenerative hypothesis: that the universal principles that explain healthy energy flow networks in the real world can be applied to the design of human economies, and that the purpose of a Regenerative Economy is to *promote and sustain human prosperity and well-being in an economy of permanence*.

⁷ The Copernican Revolution challenged the belief that the sun revolved around the earth. In the process, it also challenged a pillar of the medieval belief system, which threatened the power of church and aristocratic elites who depended upon that belief system. Questioning today's reductionist models in economics threatens today's "economic priests" in much the same way.

Chapter 2: From a Mechanistic to a Holistic Worldview – discusses the need to shift from our 500-year-old mechanistic (reductionist) worldview, which focuses on breaking complex systems down into simpler parts in order to understand and manage them, to the emerging holistic worldview, which recognizes that the proper functioning of complex wholes (like an economy) cannot be understood without understanding the ongoing, dynamic relationships among parts that give rise to greater “wholes.” This seismic shift in thinking provides the context for managing the complexity of our interconnected crises. We introduce the reader to both the ecological approach to holism and the broader form based on the science of “universal flow networks” mentioned above, which informs economics as well as ecology. Everything is energy.

Chapter 3: Eight Key Principles of Regenerative Health – describes the eight principles of regenerative health. This is not intended to be a comprehensive list, just one perspective on the principles and patterns that collectively describe systemic health. We explore what each principle might look like in a Regenerative Economy, and end by summarizing how this new lens helps us rethink today’s form of capitalism.

Chapter 4: Regenerative Capitalism in Practice – explores what Regenerative Capitalism looks like already emerging in the real world. We draw on well-known trends and more intentional practice using examples from our investment experience and our *Field Guide to Investing in a Regenerative Economy*⁸, which examines the qualities of both organically emerging regenerative projects and those that are guided by very intentional regenerative visions. We share our belief that the transition to a regenerative economic system is, in fact, already manifesting on the ground, often below the radar. This chapter concludes with a brief look at the implications for finance, for public policy, and for measuring and managing systemic health.

Chapter 5: Creating a Regenerative Civilization – The paper’s conclusion picks up where the Prologue left off: with a call to action. Now grounded in solid science and emergent effective practice, our generation’s shared noble purpose is to usher in the economic transition to an equitable, sustainable, and regenerative way of living together on this earth. This is the *Great Work* of our time.

8 <http://fieldguide.capitalinstitute.org>

CHAPTER 1: INTRODUCTION

“THE OCCASION IS PILED HIGH WITH DIFFICULTY, AND WE MUST RISE WITH THE OCCASION. AS OUR CASE IS NEW, SO WE MUST THINK ANEW, AND ACT ANEW. WE MUST DISENTHRALL OURSELVES, AND THEN WE SHALL SAVE OUR COUNTRY.”

– ABRAHAM LINCOLN

In the years since our most recent finance-induced Great Recession, a growing number of thoughtful people are concluding that the modern global economy may be incapable of providing for the well-being of the majority of humanity. At the same time, it is systemic “take, make, waste” design has left in its wake a crescendo of interconnected environmental crises that threaten to undermine the very foundation of the economic system itself. And, I will argue, it is the exponential function embedded in the DNA of finance that is at the root of this systemic crisis, setting aside the financial sector’s many other shortcomings.

The indications are everywhere. There remains intractable poverty facing nearly half the world’s human population, and unconscionable and still rising inequality of income and wealth

in the world’s leading economies. There are troubling statistics on structural unemployment in developed economies, accompanied by institutional failures of government, business, and particularly finance, but also of education and religion. Global terrorism finds sympathizers, at least in part, among those who have been brutalized by the indignities of impoverishment and hopelessness.

“THE TRUE NATURE OF THE INTERNATIONAL (ECONOMIC) SYSTEM UNDER WHICH WE WERE LIVING WAS NOT REALIZED UNTIL IT FAILED.”

– KARL POLANYI

Despite its many achievements, including a dramatic rise in the material well-being of a small minority of today’s rapidly growing global population, science tells us that our current economic system, fuelled by a single-minded growth imperative, is fundamentally at odds with the finite boundaries of the biosphere⁹ and the laws

(not theories) of physics. Similarly, climate change and, more broadly, the degradation of the life-supporting functions of a healthy ecosystem, threaten life as we know it, presenting

9 Capital Institute. 2012. “Ethics, Economics, Finance and Governance for the Anthropocene,” <http://capitalinstitute.org/our-projects/third-millennium>

an existential threat that has no parallel in human history. We are destroying the planet¹⁰ because there is a profit in it.

Clearly, what cannot go on forever will eventually stop. Global economic activity is already breaching four of nine critical “planetary boundaries”¹¹ – atmospheric carbon, nitrogen and phosphorous flows from agriculture dumped into our river systems, land use changes, and the rate of biodiversity loss. Fresh water stress in specific locations is on the rise. In the process, we are compromising the Earth’s interconnected life support systems. These boundaries are depicted individually in the graphic in Figure 1 below, but it is important to realize that since everything is connected to everything else, any one breach of a critical scientific boundary is enough to shift the entire system into destabilizing collapse. In short, we are playing with fire.

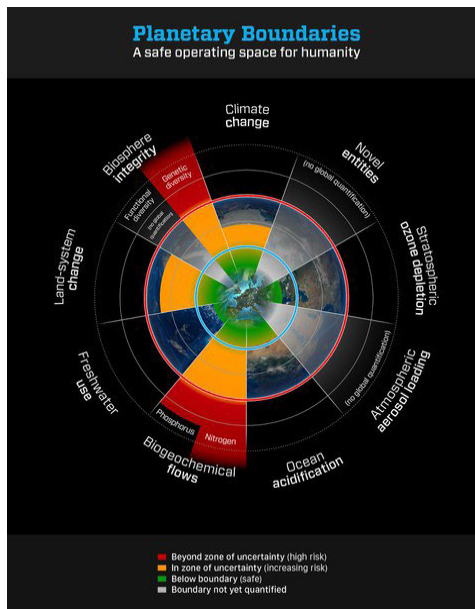


Figure 1. Source: Rockstrom, Johan et al, “Planetary Boundaries, A Safe Operating Space for Humanity,” updated 2015. Stockholm Resilience Centre.

Symptoms of this truth abound, most notably the extreme weather events accompanying recent reports that we have exceeded 400 parts-per-million of atmospheric carbon, when science tells us that we must rapidly reduce that level to 350 if we are to preserve life as we know it on the planet.

We live in a time of reckoning.¹² Although perpetual expansion of material throughput in the economy – ever more resources extracted, ever more wastes dumped into the biosphere – clearly cannot go on forever, both sides of today’s ideological

divide continue to accept the notion that our economic system’s primary purpose is to foster perpetual, exponential, and undifferentiated economic growth.

10 <http://www.worldwatch.org/state-world-2015-confronting-hidden-threats-sustainability-0>

11 Rockstrom, Johan, et al. 2009. “Planetary Boundaries,” *Ecology and Society*, Vol. 14 (2). <http://www.ecologyandsociety.org/vol14/iss2/art32>

12 This is the primary message of the “Fifth Assessment Report of the Intergovernmental Panel on Climate Change,” released in March 2014. <http://www.ipcc.ch/>

Lulled into complacency by a misunderstanding of Darwin that leads us to hold to the belief that the “fittest”¹³ are the ones that survive in a competitive marketplace, we have failed to arrest the rise of an amoral plutocracy that is taking hold of the global economy, and destroying democracy and human health, dignity, and civility – as well as the planet. Plutocratic propaganda combined with blind faith in GDP growth, the naïve belief that markets always know best, and the discounting function at the heart of finance that flat out ignores the devastating and logically expected costs associated with our single-minded pursuit of near-term profit,¹⁴ have hijacked the human value system enshrined in our Declaration of Independence. Our government, once created to protect the “unalienable rights” to “Life, Liberty, and the Pursuit of Happiness,” has been suckered, bought and sold, and is now failing in this primary duty. Unfortunately, because America is the largest economy and only superpower on earth, nations all over the world seek to emulate prosperity in the narrow way we have come to define it, counting money as the sole measure of success, regardless of how that money is made or how much harm it does to people, civilization (now and in the future), and the planet.

These mounting social, ethical, economic, financial, and environmental crises, connected in an incomprehensibly complex web, are converging into a global emergency that even the most entrenched denialists will soon be unable to ignore.¹⁵ It is now critical that our modern economic system evolve past today’s immoral “rationalism” to address both the environmental crisis and the growing list of societal challenges, most notably chronic unemployment, the grotesquely inequitable distribution of wealth, and the oppressive poverty of nearly half of the world’s population.

In short, we are in trouble — systemic trouble, the kind that can only be addressed with systemic solutions, not more point-focused problem-solving.

Yet, despite a growing chorus of demands to rethink our economic assumptions – beginning

13 Herbert Spencer coined the phrase “survival of the fittest,” after reading Darwin’s *Origin of the species: By means of natural selection*. Darwin later used the phrase “fittest” to mean best fit, like a puzzle piece that best fits, or a species best suited to a local environment.

14 http://mudancasclimaticas.cptec.inpe.br/~rmclima/pdfs/destaques/sternreview_report_complete.pdf

15 <http://www.oecd.org/futures/globalprospects/37944611.pdf>

with Robert Kennedy in his famous 1968 speech¹⁶ and most recently including leading economists Joe Stiglitz and Amartya Sen¹⁷ – most people continue to stick their head in the sand. Many believe we will be able to innovate our way out of impending disaster at the 11th hour without challenging the core assumptions of the system. Others succumb to fatalism. If civilization is headed for collapse, as many great societies before us have done, we might as well absolve ourselves of any responsibility and dance while the music still plays.¹⁸

Here we offer a third alternative. Against all the odds, let us rise to the challenge, working collectively to effect systems transformation – a paradigm shift – in response to the reality we understand. Let us invoke our uniquely empowering human agency to decide upon a better future for our children, and endeavor to accomplish that dream.

WHAT COMES NEXT?

The dominant economic model of the developed world is unsustainable.¹⁹ The consequences of that unsustainability are unacceptable and raise ethical questions that society can no longer avoid. In fact, Capitalism as we know it is now in question.²⁰

“IT IS ALL A QUESTION OF STORY. WE ARE IN TROUBLE NOW BECAUSE WE DO NOT HAVE A GOOD STORY. THE OLD STORY – THE ACCOUNT OF HOW THE WORLD CAME TO BE AND HOW WE FIT INTO IT – IS NOT FUNCTIONING PROPERLY, AND WE HAVE NOT LEARNED THE NEW STORY.”

—THOMAS BERRY

Extrapolation of current trends – high structural unemployment, particularly among youth, persistent poverty even in the richest countries, widening inequality within countries and

16 <http://www.theguardian.com/news/datablog/2012/may/24/robert-kennedy-gdp>

17 <http://www.stiglitz-sen-fitoussi.fr/en/index.htm>

18 http://www.opednews.com/articles/7/Will-Any-Humans-Become-Pos-by-Clinton-Callahan-Amphibians_Civilization_Climate_Climate-Change-140706-826.html

19 Wijkman, A. and Rockstrom, J. 2012. *Bankrupting nature: Denying our plenary boundaries*. New York: Routledge, Report to the Club of Rome. <http://www.anthemenviroexperts.com/?p=667>

20 See for example Roubini, N. “Is Capitalism Doomed,” Al Jazeera, 18, Aug 2011, <http://english.aljazeera.net/indepth/opinion/2011/08/2011816104945411574.html>; and, McKinsey & Company, http://www.mckinsey.com/Insights/Corporate_Social_Responsibility/Redefining_capitalism?cid=mckq50-eml-alt-mip-mck-oth-1410

regions, and now for the first time on a global scale (which is why this time is different) cascading environmental crises, most notably climate change – leads ultimately to system collapse with the weakest among us the first to be affected.²¹

This systemic crisis is well understood in sustainability circles, and is slowly being recognized inside mainstream institutions and among policymakers. By and large, however, it remains heresy among both liberal and conservative mainstream economists whose thinking dominates policy debates. When it comes to sustainability, our leading business schools are primarily engaged in furthering the technology-enabled resource productivity opportunity, just as they earlier focused on the labor productivity opportunity. The current business school mantra is: “Businesses can become more profitable through more intelligent operating practices that reduce costs through better resource efficiencies.” Fine as far as it goes.

Individual firms are attempting to decouple their growth from material throughput through critical energy and material efficiency gains (offshoring manufacturing simply shifts the problem elsewhere). Utilizing strategies such as “Factor Five” resource productivity improvements²² and circular economy business models,²³ the potential exists to profitably achieve up to 80 percent improvements in resource productivity, extending the runway for the transition to truly regenerative business models in the process. But, decoupling material throughput from economic growth for the entire system, indefinitely into the future – i.e., continuous economic growth while continuously reducing absolute material throughput of the economy – is quite a different matter.

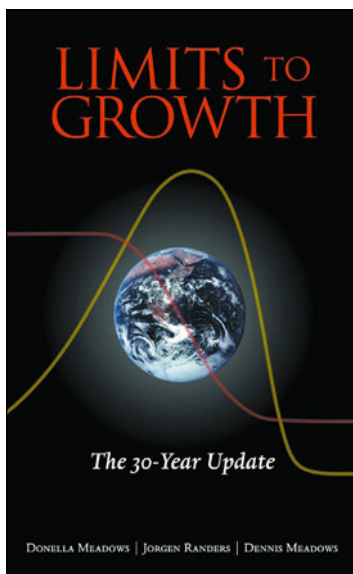
As sustainability expert Hunter Lovins suggests, we must urgently focus on efficiency gains to buy time. But at the same time, we must also look ahead and envision a truly regenerative system design. That is something entirely new, requiring fresh imagination, not just incremental tweaking around the edges.

21 Constanza, R. and Kubiszewski, I. (eds). 2014. *Creating a sustainable and desirable future: Insights from 45 global thought leaders*. New York: World Scientific.

22 von Weizsacker, E.U. et al. 2009. *Factor five: Transforming the global economy through 80% improvements in resource productivity*. New York: Routledge.

23 <http://www.ellenmacarthurfoundation.org/circular-economy>

In simple language, we need a new story to believe in – one that rings true and captures our hopes and aspirations for a prosperous future. Applied to our economic system, this new story must credibly address the growing systemic inequality and related oppression we know will ultimately undermine civil society if left unchecked. This story must be socially and ecologically just, and credibly shift us away from systematically destroying the planet, the health of which we know is the source of our true wealth and upon which our very survival depends.



Fortunately, a growing interdisciplinary movement is beginning to understand the systemic nature of the challenges we face and that systems change is not only inevitable, it is already underway. It turns out, in fact, that the study of systems is a robust and growing field of inquiry, although largely invisible to politicians, financiers, and the corporate elite, i.e., the people who run the world.

Of particular importance to us is preeminent system scientist Jay Forrester's²⁴ disciple, the late Donella Meadows, co-author of *Limits to Growth*, commissioned by The Club of Rome, and published in 1972.²⁵ Meadows explained that the most important leverage point to change a system is to reimagine the paradigm, or belief system, out of which the system arises.²⁶ The challenge is to imagine a new story with new goals, which is able to transcend the dominant story when it no longer works.

There is also now a rich literature explaining why business as usual is a sure path to collapse.²⁷ Pioneers such as ecological economist Herman Daly, formerly of the World Bank,

24 Much of the current thinking about systems change builds on the work of preeminent systems scientists like Karl Ludwig von Bertalanffy, one of the creators of General Systems Theory, and the work at MIT under Jay Forrester, creator of Systems Dynamics.

25 *Limits to Growth* was ahead of its time, misunderstood, and attacked when published in 1972. However, its core thesis was prescient as recent studies, such as that by Graham Turner, confirm.

26 Meadows, D. 1999. "Leverage Points: Places to Intervene in a System." Hartland, VT: The Sustainability Institute.

27 Randers, J. (2012). *2052: A global forecast for the next forty years*. White River Junction, Vermont: Chelsea Green Publishing; Gilding, P. 2011. *The great disruption*. New York: Bloomsbury Press; Orr, D. 2011. *Hope is an imperative: The essential David Orr*. Washington DC: Island Press. See also Gus Speth, D.

and his many colleagues and disciples, as well as progressive academic institutions such as the Bainbridge Graduate Institute, Presidio Graduate School, and Bard's Sustainable MBA program are probing the deep and difficult conundrums of modern capitalism. Yet few in the mainstream dare question the accepted paradigm, the story that money buys happiness, that optimizing shareholder value is ordained truth and is our fiduciary duty, that fair and transparent markets will magically guide our decisions to optimal outcomes, that there are limitless physical possibilities of growth, that there are unlimited possibilities for substitution of inputs through innovation, and that undifferentiated economic growth is the answer to our problems and the source of our prosperity.

But as we have seen, that story no longer holds up to careful scrutiny, for if it did, we would not be on a collision course with systemic collapse. Increasingly, it seems, we have lost touch with what it means to be human.²⁸ What we need now is a story that ties all these pieces together in a way that provides a positive path to the future.

I propose that our new story will be built on an intellectual and emotional understanding of the regenerative process that enables life in the world.

I need to be very clear up front about the source of my proposal. While this paper offers a theoretical framework for regenerative economies, and has been deeply informed by my readings and the influences of many thought leaders, in particular by those listed in the Acknowledgments, my conviction arises first and foremost through experiential knowledge.

I have seen this understanding successfully applied to land management practice on large landscapes,²⁹ and in the built environment,³⁰ unlocking unimaginable potential leading to true regenerative wealth – social, ecological, and economic. I have seen it further demonstrated in the real world in each of the now 25 stories of our *Field Guide to Investing in a Regenerative*

28 Korten, D. 2015. *Change the story, Change the future*. San Francisco: Berrett-Koehler Publishers.

29 See Savory Institute and Holistic Land Management at <http://www.savoryinstitute.org>

30 See Regenesys Case studies at <http://www.regenesysgroup.com/projects/>

*Economy.*³¹ In other words, the theory I present is firmly grounded in the concrete particular of practice in the real world.

I now believe this conceptual framework can also be used to create a model of multilevel economic health that ranges from the level of firms and place-based networks of firms in value-adding relationship with one another; to the global economy itself. In this way, the regenerative paradigm has the potential to evolve capitalism to a higher level of complexity,³² in keeping with the evolutionary process in which the human economy takes part.

THE REGENERATIVE HYPOTHESIS

The regenerative story starts with a single core idea:

We can use the universal principles and patterns underlying stable, healthy, and sustainable living and nonliving systems throughout the real world as a model for economic-system design.

A Regenerative Economy also requires a clear statement of purpose. A regenerative system is self-organizing and self-sustaining. It does not “kick the can down the road” as our modern political economy does with respect to inequality, poverty, natural resource limits, pollution, health, deficits, pension plans, retirement, education, and regulatory reform. Instead:

*The purpose of a Regenerative Economy is to promote and sustain human prosperity and well-being in an economy of permanence.*³³

To achieve sustained human well-being in an economy of permanence, we must first study the laws and patterns the cosmos uses to build healthy networks that actually exist all around us. If the global economy is to become sustainable, we must not simply measure the outputs we desire, we must

31 <http://fieldguide.capitalinstitute.org/>

32 In this context, a “higher level of complexity” does not simply mean making something more complicated, rather it refers to a higher level of evolution. Readers interested in exploring this concept further are referred to: http://pespmc1.vub.ac.be/Papers/Review_Complexity.pdf

33 Kumarappa, J. C. 1945. *Economy of permanence, The practice and precepts of Jesus*. Rajghat, Varanasi, India: Sarva Seva Sangh Prakashan.

learn to identify the underlying factors that generate lasting systemic health. We must then design the economy – and the financial system that serves it – to embody those principles.

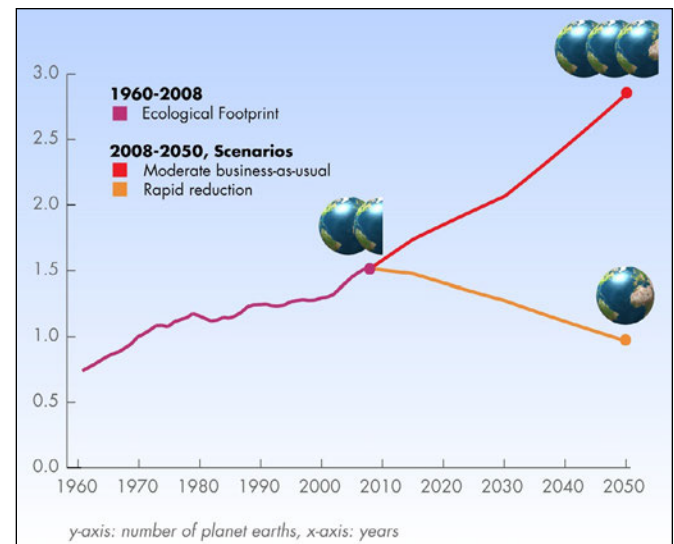
What qualities make an economy healthy and sustainable? Following the lead of sustainability experts, the first requirement of permanence is to maintain reliable inputs and healthy outputs. Ecologist and co-creator of the “ecological footprint” concept Bill Rees explains, “A regenerative system is one that does not deplete or pollute its host and, at best, facilitates its host’s thriving. In other words, consumption by the system must not exceed production by its host; waste production by the system must not exceed the assimilative/recycling capacity of its host.” Therefore:

A Regenerative Economy maintains reliable inputs and healthy outputs by not exhausting critical inputs or harming other parts of the broader societal and environmental systems upon which it depends.

The next most critical characteristic of health lies in being self-nourishing and self-regulating. So, while many systems, such as tornadoes and lightning bolts, rise up only briefly to diffuse an energy buildup, the systems we care most about – living organisms, ecosystems, and societies – are designed to constantly channel energy into nourishing their internal workings. Living organisms, for example, are designed to turn the food they eat into the energy they need to maintain their own existence. If we are to build healthy human economies, this idea must be applied to human networks.

Just as living systems are sustainable because they are characterized by self-nourishing processes, so a Regenerative Economy must nourish the human networks upon which its vitality depends.

Yet, regeneration also defines the evolutionary process itself. The South African general and prime minister Jan Smuts observed that it was the regenerative nature of life itself to evolve



World Ecological Footprint. Source: Global Footprint Network.

into higher levels of complexity, in the face of the powerful degenerating law of entropy.³⁴ Here the term “regeneration” implies a “continuous process of becoming” – including human and societal potential. This broad form of regeneration implies an indivisible connection among humanity’s physical, psychological, and spiritual dimensions, as well as with the entirety of the energetic whole we call the universe. It is this deep interconnectedness that Smuts referred to when he described holism as the universal principle that defines matter, energy, and spirit.³⁵

Can we not then view the emergent Regenerative Economy as a more highly evolved response to the extractive economy it will replace?

Regenerative economies must embrace the continuous process of “becoming” necessary to sustain life in the natural world.

“WITH MAN GONE, WILL
THERE BE HOPE FOR
GORILLA?”

—ISMAEL.

BY DANIEL QUINN

Critically, however, our understanding of the operating principles common to all natural systems must be informed by an appreciation of the unique qualities that collectively offer insight into what it means to be human. These qualities include higher cognitive function, analytic reasoning, the dexterity of opposable thumbs, morality, a higher potential for conscious awareness, and even the possibility of spiritual enlightenment. And critically, we must integrate the clear reality of the power of human agency itself to affect the outcome of the system. We are not simply passive passengers in the evolution of the human economy. Certainly these qualities collectively create the potential for highly intricate systems of economy characterized by higher levels of complexity and therefore more advanced function than achievable without the human species.

Some environmentalists claim that the Earth would be fine without human beings. But, we must also remember the vast regenerative potential that exists solely because of humanity’s

34 The “entropy law” refers to the second law of thermodynamics. Entropy is a quantitative measure of the amount of energy no longer available to do work. For example, once a log is burned, its energy is dissipated and is no longer an available energy source. Though increasing entropy actually means increasing dissipation, it is commonly thought to indicate increasing disorder.

35 Smuts, J. 1926. *Holism and evolution* (1929). New York: MacMillan & Company Limited.

unique qualities.³⁶

Can we not see that the potential for life on earth is richer because of the human species, and that it is our purpose to co-create the healthy manifestation of that potential?

Looked at in this light, the great progress that industrialism has brought to the human project is the unfinished business of self-organizing human creativity rather than misguided arrogance and greed that has led to the destruction of the natural world. Rather than leave us trapped in a flawed and outdated ideology, our very unique human qualities must enable us to learn and improve based on the new knowledge we acquire of the nature of economies as healthy human networks.

It is our task, now, to bring our economic system into alignment with the regenerative process. When we do, like turning a canoe downstream after a long struggle against the current, our journey will be lightened, our destination assured.

TODAY'S COPERNICAN SHIFT

“THE FIRST COPERNICANS HAD EXPERIENCED A KIND OF INNER CONVERSION. THEIR EPIPHANY WAS AT ONCE INTELLECTUAL AND SPIRITUAL, PSYCHOLOGICAL AND COSMOLOGICAL.... THEIR INTUITION RAN AHEAD FAR IN ADVANCE OF ALL THE THEORETICAL AND EMPIRICAL WORK THAT HAD TO BE DONE.”

– RICHARD TARNAS

Changing a society's root paradigm is an enormous undertaking. Copernicus and Galileo spent uncomfortable lives trying to replace the notion that the sun revolved around the earth because the medieval church had used the indisputable perfection of the earth-centered model to buttress the idea that aristocratic rule centered around the Church was God's

36 Dagget, D. 2005. *Gardeners of Eden: Rediscovering our importance to nature*. Flagstaff, Arizona: Thatcher Charitable Trust.

immutable plan, regardless of how abusive and dysfunctional such elite rule might be. Yet, today we happily accept the idea that the earth revolves around the sun, and that democracy is a better form of government than plutocracy.

Now, we are the new Copernicans. We find ourselves in the early years of a new millennium at a critical inflexion point in the history of civilization. What are the odds that ours is really a pivotal moment in time? I would suggest that the evidence is all around us, if we only have eyes to see. The only difference is that this time the belief system we must overcome is the

idea that perpetual, undifferentiated economic growth is the key to prosperity – or even physically possible.

Our challenge is to illuminate this integrated story, and to craft a coherent narrative around the evidence that supports it. Our goal is to use this now empirically grounded and integrated new story to catalyze the already emerging paradigm shift from today's oligarchic and increasingly parasitic brand of capitalism, to a pluralistic system of regenerative economies.

Still, we should also tread carefully, remembering as Meadows instructed, that no paradigm will ever represent

ultimate “truth.” Regenerative economies are about learning, adaptive change, and the continual evolution of systems. Regenerative Capitalism is a paradigm that addresses the monumental challenges we face at this moment in time as we participate in the ongoing evolution of the human project.

Having absorbed Dana Meadow's wisdom and been deeply inspired by such great storytellers as mythologist Joseph Campbell, I have come to believe that it is only with a new, shared belief system, a shared story, that we can tackle the immense political, social, and economic



The Copernican Heliocentric System. c.1543

challenges we face as we race against time to find our way to the Regenerative Economy. It is my hope that this preliminary narrative sketch contributes to that emerging story.

At this time, as we shift from the ten thousand year old and stable Holocene to the human-controlled and volatile Anthropocene,³⁷ it is the logical evolutionary path of our economic system and the creative challenge of our age to usher in regenerative economies, bringing the human economy into holistic balance with nature and ourselves.

A work in progress...

“IT ALWAYS SEEMS IMPOSSIBLE, UNTIL IT IS DONE.”

—NELSON MANDELA

37 Wikipedia describes the Anthropocene as “an informal geologic chronological term that serves to mark the evidence and extent of human activities that have had a significant global impact on the Earth’s ecosystems.”

CHAPTER 2: FROM A MECHANISTIC TO A HOLISTIC WORLDVIEW

“WE NEED TO REPLACE THE INDUSTRIAL MIND WITH THE ECOLOGICAL MIND.”

– WES JACKSON

The predominant so-called “free-market” economic system today is built around a narrow interpretation of Adam Smith’s metaphor of the “invisible hand” in which the acts of individuals and firms in a market economy miraculously self-direct toward an optimal allocation of resources and therefore the highest level of well-being for society.

Yet we forget that Adam Smith set the operation of the invisible hand within a moral context of “sympathy” toward one’s fellow man as he described in *The Theory of Moral Sentiments*

(1759). My reading suggests Smith uses the word “sympathy” the way today we would use the word “empathy,” defined as “the ability to understand and share the feelings of another.” This is not Gordon Gekko’s invisible hand as portrayed in the 1987 film *Wall Street*.



Adam Smith.

Furthermore, no thinking person in the 21st century would credibly suggest that an “invisible hand” alone can solve the crisis of climate change, despite the important role that fair and transparent markets can play as a tool to address it. Nor is it any longer a defensible intellectual stance that the invisible hand will take care of chronic unemployment or contain exploding inequality.

At the same time, conventional thinking on the left would suggest that when markets fail to solve problems, the government must step in and act on society’s behalf. Many government programs and regulations have achieved remarkable success in this regard. Yet again, no thinking

person in the 21st century can deny that government solutions often come with excessive bureaucracy, waste, and too often ineffectiveness as well. This is not to suggest that more effective government involvement in the economy, addressing needs that the private sector alone is incapable of handling, should not be a priority.



We are left with the reality that within the current market system context, we are trapped in an ongoing debate – more government to constrain markets and fill the needs that are not being met, or less government with the inefficiency and unintended consequences that come with it. Is it possible that both sides have a point?

Our premise here is that the free-market versus government intervention debate is a classic divergent or wicked problem. The world is full of such problems, like freedom versus order, justice versus mercy, or discipline versus creativity. Unlike simple convergent problems such as those found in basic mathematics, the more one wrestles with complex questions, the more the answers diverge. The only solution is to transcend the problem through cognitive processes that go beyond the reductionist logic that has informed the way we have seen the world ever since the Enlightenment. This new way of reasoning requires us to step back and think in systems in order to understand what determines system health. It requires an inquiry into complexity science and holistic decision-making in order to grapple effectively with the wicked problems of the age.

SEPARATE PARTS VERSUS DYNAMIC WHOLES

We are in trouble because modern economic theory and the practice of finance especially, now the dominant global frameworks around which modern civilization is organized, remain dangerously grounded in an outdated mechanistic worldview that fails to reflect the reality of the more accurate living-systems worldview.³⁸

Capitalism as practiced today is in question³⁹ for good reason. Neoliberal economics —the mechanistic, equilibrium-based theoretical construct for today's dominant form of capitalism — is built on several false

“TWO CONCEPTS
WILL DETERMINE
THE COURSE OF
CIVILIZATION IN THE
NEXT MILLENNIUM:
RELATIVITY AND
HOLISM.”

- ALBERT EINSTEIN

38 Robert Nadeau in “Ethics, Economics, Finance and Governance for the Anthropocene.” <http://capitalinstitute.org/our-projects/third-millennium>

39 “Capitalism in Question” was even the theme for the Academy of Management's 2013 annual conference.

assumptions⁴⁰ that will never be addressed by contemporary political debates about how to reign in the irresponsible financial sector or how to address inequality.

Neo-liberal economics assumes the primacy of the individual and that broad-based prosperity can be achieved through the operations of unfettered, free markets that efficiently allocate resources, presumably maximizing what economists call the “utility” of the participants in the system. Its mental model contains a number of assumptions, which are, in fact, all fatally flawed. These unquestioned beliefs include that the economy is separate from the biosphere and the

environment, and that maximizing profits for shareholders, growing GDP, and optimizing consumer material utility (more stuff) all lead to prosperity. Another assumption is that when markets are fair and transparent, they will efficiently allocate scarce resources, irrespective of temporal considerations.

“THERE IS NOTHING
WRONG WITH BEING
REDUCTIVE, SO LONG
AS WE DON’T THINK
THE WORLD IS LIKE
THE METHOD.”

– WES JACKSON

Each of these core assumptions is grounded in an outdated mechanistic worldview that is at odds with today’s scientific understanding of the world. Today, most researchers realize that, as John Muir said, “When we try to pick out anything by itself, we find it hitched to everything else in the Universe.” Unfortunately, one of mechanism’s core tenets is that

everything in the world can be broken into separate parts with little or no reference to the patterns of relation among those parts. French philosopher Rene Descartes, for example, maintained that to understand a complex phenomenon you need to break it down to its component parts (reductionism).

Mechanism’s dangerously reductionist way of viewing the world is so deeply entrenched, however, that most scientists and laypeople alike – including many politicians and economists – equate scientific thinking with analytic, reductionist methods.⁴¹

People who see economies as separate from other parts of society and the biosphere often

40 Daly, H. and Farley, J. 2003. *Ecological economics, principles and applications*. New York: Island Press; and, Nadeau, R. 2006. *The environmental endgame: mainstream economics, ecological disaster, and human survival*. New Brunswick, New Jersey: Rutgers University Press.

41 Nadeau, R. 2012. *Rebirth of the sacred, science, religion, and the new environmental ethos*. New York: Oxford University Press.

ignore (or address separately) the harm done to other parts of society and the biosphere. Most leading business schools, for example, still teach the mechanistic idea that optimizing near-term “shareholder value” should be a firm’s primary goal. This idea poses a clear and present danger to the health of human communities and all life on Earth because it assumes the firm is separate from the greater whole of society, as well as from the biosphere upon whose life-supporting functions the firm, its employees, and its customers depend. No amount of precision in reductionist thought can ever remedy the harm done by ignoring such critical relationships. Instead, a first crucial step must be to shed light on the problem by putting honest prices (to the extent possible) on wastes that harm other parts of the system, as well as the inputs and services they provide.

Consequently, mechanism’s simplistic approach inhibits our ability to grasp the meaning of the whole in all its complexity. Even more critically, human agency and creativity have no place in this framework whose metaphor is a machine, impervious to change triggered by the participants of the system’s collective actions.

In contrast, the scientific worldview emerging today takes up Muir’s perspective and extends it rigorously into the human world. Originally called holism and now referred to under titles ranging from Systems Theory and complexity to the ecological or living systems worldview, the fundamental tenet of this more sophisticated science is that whole systems can only be understood through the dynamic relationships among all parts. This brings us to another regenerative hypothesis:

The principles of holism, which underlie a systems worldview and drives the co-evolutionary process in living systems and nonliving flow networks alike, must be extended to our understanding of the human economy, replacing the flawed, reductionist, mechanistic, and destructive logic of so-called “industrial efficiency.”

Jan Smuts introduced the idea of holism in his 1926 book *Holism and Evolution*. He defined it as “the tendency in nature to form wholes that are greater than the sum of the parts through creative evolution.”⁴² For example, two molecules of hydrogen and one molecule of oxygen when joined chemically create water, a new “whole.” Similarly, the human body, including the human mind, is far greater than the sum of its cellular and functional parts.

42 Smuts, J. 1926. *Holism and evolution*. New York: Macmillan & Company Limited.

Smuts observed that this quality is constant throughout the natural world (living and non-living), and importantly, the tendency toward the creation of wholes drives the creative evolutionary process. “Holism, as the operative factor in the evolution of wholes, is the ultimate principle of the universe.”⁴³

How different holism is from the reductionism that informs our current mindset and upon which our Newtonian, mechanistic worldview is based! A holistic or systems worldview challenges much conventional religious thinking by placing humans within nature,⁴⁴ not separate from or above it. We are participants in the biosphere and the evolutionary process itself. In such a worldview, the environment is not an “issue” or a “special interest.” The environment is us, or more accurately, we are a part of the greater whole that is the environment and beyond, just as an organ of our body is made up of cells. We are part of One Whole, embedded in and inseparable from civilization and the environment.

The words “economy” and “ecology” both come from the Greek “oikos” meaning “household,” which applies equally at all scales from individual households, all the way up to planet Earth itself, literally our home in the universe. So economy, literally the “management of the household,” is inseparable from “ecology,” which means “the study of the household.”⁴⁵

Critically, regenerative principles will demand we shift from a competitive, mechanistic worldview to a more collaborative, ecological worldview. It will also require we acquire a sophisticated understanding and comfort with *complexity*. This will demand that we discover our humility as a species.

To be clear, when we invoke the evolutionary model and metaphor we are not alluding to the common misinterpretation of the Darwinian notion of “survival of the fittest” (actually a term coined not by Darwin but by the English philosopher Herbert Spencer), nor his theory of evolution by natural selection. Social Darwinists have often willfully misconstrued these terms

43 Smuts, J. 1926. *Holism and evolution*. New York: Macmillan & Company Limited.

44 See Brown, P. and Garver, G. 2009. *Right relationship: Building a whole earth economy*. San Francisco: Berrett-Koehler Publishers; and Victor, P. 2008. *Managing without growth: Slower by design, not disaster*. Cheltenham, Gloucestershire, UK: Edward Elgar Publishing.

45 Daly, H. and Cobb, J. 1989. *For the common good*. Boston: Beacon Press.

to justify the most hyper-competitive and anti-social behaviors of capitalism. Darwin would not have agreed with these interpretations, which are inconsistent with modern biology's understanding of the role competition plays in nature. As we shall see, when Darwin used the phrase "fittest," he was referring to a species that "best fit" its particular environment.

Biologist and biomimicry expert Janine Benyus further emphasizes that "life is a team sport!" As she says, it is "collaboration rather than competition that is the survival mechanism in natural systems." Organisms evolve out of competition as quickly as possible because it is bad for all parties. Thus the giraffe evolved with a long neck in order to eat from the top of trees, so as not to compete with the zebra.⁴⁶ Weeds compete, grow fast, and die. Life in mature and sustainable forests is collaborative at its core.

"I'M NOT TRYING
TO COPY NATURE.
I'M TRYING TO FIND
THE PRINCIPLES SHE'S
USING."

– R. BUCKMINSTER FULLER

BEYOND MERE METAPHOR: THE EMPIRICAL SCIENCE OF FLOW

Today, the scientific study of self-organizing, flow systems is turning this general holistic worldview into precise, empirical understandings of health, growth, and development.⁴⁷ This rigorous research means that Regenerative Capitalism need not be based merely on loose ecological metaphors, but rather has empirical substance grounded in the science of energy flow networks. Appendix A, "The Science of Energy Flow Networks," authored by Dr. Sally Goerner, provides an overview of the hard science underpinning regenerative economics. I excerpt only a few key insights from the Appendix here, but strongly encourage readers to take a detour to it.

The big discovery here is that many of the same physical laws that govern health and development in ecosystems and living systems are common to all flow networks – and therefore apply equally to human networks such as economies and societies.

⁴⁶ Author's personal communication with Janine Benyus (2012).

⁴⁷ Prigogine, I. *From being to becoming*. 1980. New York: W. H. Freeman and Company.

In her 2000 book *The Nature of Economies*, Jane Jacobs suggested that economies are governed by the same rules as nature itself. Her actual hypothesis, however, was that living organisms, ecosystems, and economies are all types of flow networks, and that similar principles of growth and development apply to them all.

The study of flow simplifies the study of systemic health by providing a logical basis for systemic behavior that holds regardless of whether the network under study is a single living organism, a nonliving network such as the Internet, an ecosystem, or the entire economy itself. This simplification is a result of the fact that the basic dynamics of flow are universal.

The existence of universal patterns then provides precise targets for systemic health and development that take us far beyond metaphor. Geometrically precise patterns – that play out in every kind of system at every level of our world – have been the object of both awe and science since the ancient Greeks labeled them “sacred geometries” over 2,500 years ago. Today most researchers believe such patterns exist because they support some aspect of systemic health. The study of fractals provides a modern example of how universal patterns provide precise, measurable targets for optimal systemic health.



Jane Jacobs

This combination of universal principles and measurable targets of systemic health provides a truly powerful framework for rethinking capitalism, and the public policy agenda that will support long-term economic health. Fractals, for example, provide a measurable understanding of healthy hierarchies. The combination of universal principles and measurable targets also confirms growing suspicions that imbalances, such as the shrinking middle class and domination by “too big to fail” organizations, are dangerous to systemic health – while at the same time providing precise explanations and targets for what constitutes too big, or too few.

The next section outlines some of the implications this rigorous and scientifically grounded form of holism holds for business, finance, and economics.

CREATING REGENERATIVE ECONOMIES USING THE LAWS OF A HOLISTIC UNIVERSE

Our latest scientific understanding tells us that, notwithstanding its many achievements, today's form of capitalism rests upon outdated reductionist thinking that is fundamentally at odds with both the finite boundaries of the biosphere⁴⁸ and the laws of systemic health in an interconnected world. Despite lifetimes of admirable struggle and superficial signposts of progress, our effort to address symptoms instead of causes is a losing battle that has blinded us to the underlying decay in our economic fabric. It is now clear that those leaders of commerce and governance who seek to support the transition to a Regenerative Economy must discard the outdated intellectual maps that created today's crises, and instead help chart a new course using a new intellectual map.

As we work to craft our new road map, our goal must be to ground Regenerative Capitalism in both the solid empirical understandings of the laws and patterns of systemic health, and in wisdom traditions that have stood the test of time and which are remarkably aligned with this new scientific understanding.⁴⁹ Instead of the self-serving, command-and-control methods we so often use today, we must seek to align our planning and policy interventions with the self-organizing, self-nourishing, self-regulating characteristics of healthy systems in nature.

"IT'S NOT HOW BIG YOU GROW; IT'S HOW YOU GROW BIG."

– JANE JACOBS

We are just now beginning to realize how profound this Copernican shift will be. For instance, because the science of flow is about networks, its big realization is that the only way to build a vibrant economy is to build healthy human networks. This focus on human networks brings a new vision of the relationships and values needed to build vibrant economies. Because it is a

48 Capital Institute. 2012. "Ethics, Economics, Finance and Governance for the Anthropocene." <http://www.capitalinstitute.org/sites/capitalinstitute.org/files/docs/Economics,%20Finance,%20Governance,%20and%20Ethics%20for%20the%20Anthropocene.pdf>

49 Here, wisdom traditions refer to such core concepts as "oneness," which we abandoned in the name of "progress" but which underlies all major spiritual belief systems while remaining in complete alignment with our latest scientific understanding of how all living systems, energy flow networks, and indeed the entire universe actually function. See: Korten, D. 2015. *Change the story, Change the future*. San Francisco: Berrett-Koehler Publishers; and "Third Millennium Economy Report" at <http://capitalinstitute.org/our-projects/third-millennium/>

(relatively) exact science, it provides the solid foundation and effective measurement tools we need to build a healthy Regenerative Economy.

This Copernican shift in vision changes the context of economic discussion by showing that:

- Small, medium, and large are all necessary. The trick is to avoid excesses, to maintain a proper balance of competitors at every scale, and to keep members at all levels serving the health of the whole and not just their narrow self-interest.
- Some inequality is to be expected, but too much is deadly for economies and societies.
- Powerful elites have a special responsibility not to use their power for self-serving ends. Society must have a mechanism to ensure that this vital component of systemic health is upheld. Greek democracy to Athenian hegemony, Roman Republic to Roman Empire, American free enterprise democracy to modern corporate oligarchy – history shows again and again that we have not perfected this requirement yet.
- Robust cross-scale circulation is critical. Excessive concentrations of financial wealth and excessive draining of lower levels can destroy an economy by stifling circulation.
- Both systemic efficiency and resilience are necessary, and too much or too little of either one causes problems. These problems can be catastrophic, as we have seen from finance's relentless pursuit of "shareholder value" in the name of "capital efficiency" – when what is needed is a more integral understanding of stakeholder value.

We will expand on these ideas in Chapter 3. What is critical here is to understand that the new hard science of whole systems brings a new level of rigor to our practice of business and governance, while also providing an empirical foundation for our abiding belief in the need for justice, integrity, and ethics in business, finance, and economics at large. Where we previously had only a vague idea of how human economies should mirror nature's design for vitality, we now also know that regenerative economies should follow fractal⁵⁰ patterns that integrate the contributions from a diverse array of unique individual households, communities, and regional

50 A fractal is a natural phenomenon or a mathematical set that exhibits a repeating pattern that displays at every scale.

networks to the global-scale economy. We also now see that this unified global perspective stands atop and provides coherence for the infinite unique contexts of specific local cultures and places, at all scales.⁵¹

Instead of merely being connected to all things, we also now know that all things on earth and even in the cosmos at large co-evolve – a fact solidly grounded in the physical and

mathematical study of flow networks and central to Smuts' theory of holism. Consequently, as pre-eminent systems scientist Stuart Kauffman explains, "We live in a universe, biosphere, and human culture (including economy) that are not only emergent, but radically creative. This is a central part of the new scientific worldview." Consequently, Kauffman continues, "like the biosphere, the global economy is a self-consistently, co-constructing, ever-evolving, emergent whole."⁵²

The hard science of holism even helps us debunk some of the unexamined assumptions mentioned at the beginning of this chapter. We now know, for example, that:

"SPECULATIONS
MAY DO NO HARM
AS BUBBLES ON A
STEADY STREAM OF
ENTERPRISE. BUT THE
SITUATION IS SERIOUS
WHEN ENTERPRISE
BECOMES THE BUBBLE
ON A WHIRLPOOL OF
SPECULATION.

— JOHN MAYNARD KEYNES

- The economy is not separate from the biosphere or the society in which the economy is embedded. A vast literature largely ignored by mainstream economists on both the left and the right methodically critiques modern economic theory to show that the economic system is in fact embedded in the biosphere, not separate from it.⁵³ The failure of modern economic theory to acknowledge this reality has had profound consequences, not the least of which

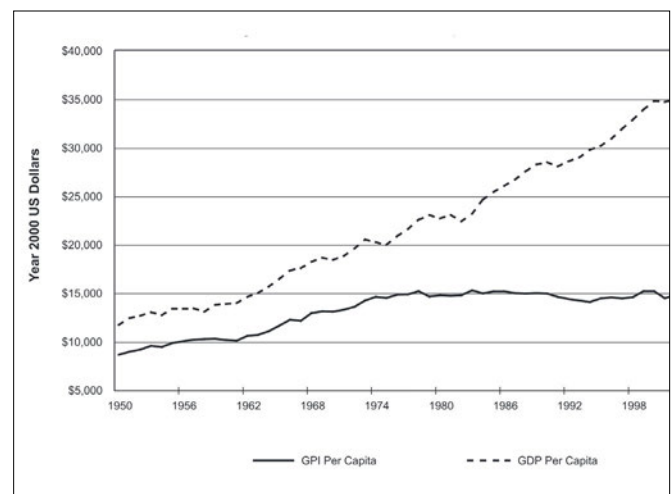
51 Fractals provide a foundation for local uniqueness because, like snowflakes, the same repeating pattern manifests in unique ways as determined by the unique context in which it emerges. So, while fractals seen in lungs, lightning bolt, and trees are universal patterns, no lungs, lightning bolts, and trees are ever exactly the same.

52 Kauffman, S. 2008. *Reinventing the sacred; A new vision of science, reason, and religion*. New York: Basic Books. p.5.

53 The brilliant thinkers contributing to this literature include Nobel Laureate Frederick Soddy, Nicholas Georgescu-Roegen, Kenneth Boulding, Herman Daly, Robert Costanza, Hazel Henderson, Tim Jackson, Peter Victor, Peter Brown, Robert Nadeau, and their many colleagues.

is global climate change, which Sir Nicholas Stern called “the greatest market failure ever.”⁵⁴ I would say it is more than a market failure; it is an error in theoretical framework.

- Maximizing profits for corporate shareholders, optimizing “consumer material utility,” and growing GDP do not automatically lead to prosperity – at least not stable, widely shared prosperity. For example, research using the Genuine Progress indicator suggests genuine progress decoupled from GDP growth in the U.S. around 1980.⁵⁵ Not only do human, community, and environmental well-being often go down when shareholder profits and GDP go up, but a growing mountain of evidence suggests that people care about much more than simply “maximizing material utility.” Indeed, a vast cohort of researchers is now documenting the richness and depth of values that contribute to human prosperity beyond material wealth. This work generally shows that once a certain threshold of material wealth is secured, more material goods become increasingly less important to our well-being.⁵⁶ These truths, of course, underlie all the world’s great religions, and are well-established in modern psychology by work such as Abraham Maslow’s a “hierarchy of needs.”⁵⁷



Real GDP and Genuine Progress Indicator per capital

1950-2004. Source: Talberth, Kobb, et al. 2007.

54 Stern, N. 2006. “Stern Review on the Economics of Climate Change.” HM Treasury, London. http://webarchive.nationalarchives.gov.uk/+/http://www.hm-treasury.gov.uk/sternreview_index.htm; Can be found at the Wiley online library at: <http://onlinelibrary.wiley.com/doi/10.1111/j.1728-4457.2006.00153.x/abstract>

55 <http://www.bu.edu/pardee/files/documents/PP-004-GDP.pdf?PDF=pardee-paper-004-beyond-gdp>

56 See, for example, Schor, J. 2010. *Plentitude: The new economics of true wealth*. New York: Penguin Press; Also see the work of New Economics Foundation on well-being at <http://www.neweconomics.org/issues/entry/well-being>

57 Maslow, A. 1943. “A theory of human motivation.” *Psychological Review*. [Http://psychclassics.yorku.ca/Maslow/motivation.htm](http://psychclassics.yorku.ca/Maslow/motivation.htm)

- Laissez-faire markets (alone) cannot always be counted on to find optimal solutions to allocate scarce resources in a timely and effective manner. One of the key assumptions underlying today's dominant economic framework is the idea that the "price mechanism" can always be counted on to drive innovation and the development of new alternatives in an optimally timely and effective manner. In this view, when a resource or good becomes scarce, prices will rise, stimulating innovation and leading to the rapid and effective development of alternative resources or goods. While this mechanism works reasonably well within short time horizons and among easily substitutable goods, that does not mean the price mechanism and markets can solve all of our allocation needs. Understood holistically, we see that some inputs are not substitutes but complements, such as, most critically, natural capital and financial capital and human capital. Furthermore, not only can powerful players manipulate prices to effect local agendas (as is currently happening with central bankers on interest rates or Saudi Arabia on oil), but price cannot always drive the development of some critical resources in a timely manner. Global climate change, for example, has led to increasingly severe and extended droughts such that some major cities in both the American South and Southwest have periodically been reduced to less than a 90-day supply of water. Having already extended their water systems to drain water unsustainably from as far away as Colorado, no amount of higher prices will make a substitute for water magically appear in California. Furthermore, as critical resources become increasingly scarce, the equity issues magnify exponentially unless the system is capable of self-maintaining and self-regulating. It is one thing to be priced out of buying a Monet, it is another thing altogether to be priced out of access to clean fresh water.

Shifting from outdated mechanistic science to a science of holistic thinking will be hard because reductionist thinking serves a useful purpose. It has also been engrained in human thinking for centuries, and often goes unexamined. It will take great courage for leaders to step back, reflect, and reconnect with the essence of our humanity and the real sources of lasting economic vitality. But at least the holistic path out of our crises is now becoming clear.

With this context in mind, let us now shift to what we see as eight key principles of Regenerative Capitalism in the next chapter.

CHAPTER 3: EIGHT KEY PRINCIPLES OF REGENERATIVE CAPITALISM

“YOUR PARADIGM IS SO INTRINSIC TO YOUR MENTAL PROCESS THAT YOU ARE HARDLY AWARE OF ITS EXISTENCE, UNTIL YOU TRY TO COMMUNICATE WITH SOMEONE WITH A DIFFERENT PARADIGM.”

– DONELLA MEADOWS

Science tells us that today's dominant form of capitalism uses outdated reductionist thinking that is fundamentally at odds with both the finite boundaries of the biosphere⁵⁸ and the laws of systemic health in an interconnected world. What I am suggesting is that we are running the world on a bankrupt theoretical construct; so why are we surprised that it feels so out of control?

Let me say clearly up front, regenerative economics is NOT about capitalism versus socialism. From a regenerative perspective, neither the current form of capitalism nor socialism is a sustainable system. Regenerative economics is also not merely a mid-ground position, but an effective integration of the best of both right and left combined with a modern scientific understanding of how the universe actually works which, by the way, we did not have in the age of Adam Smith or Karl Marx! In alignment with more left-leaning political thought, regenerative economics will shed new light on the importance of fairness, and the unsustainability of high and growing inequality. But equally, in alignment with more right-leaning political thought, it will embrace the dynamism of a truly free enterprise system that taps into the unique essence of individual human creativity and drive.

Regenerative Capitalism is not about ending capitalism, but evolving it to produce the inclusive, broadly shared vitality and prosperity its founders envisioned. We believe the laws of systemic health now being uncovered can help this new breed of capitalism produce the kind of durably vibrant human networks upon which all economic vitality depends. What we are saying then, is that the phrase “the network is the system,” which now defines the change that is transforming the world of technology, must also be the phrase that defines the transformation of our entire conceptual framework for human economic systems. This is not trivial.

58 Capital Institute. 2012. “Ethics, Economics, Finance and Governance for the Anthropocene,” <http://www.capitalinstitute.org/sites/capitalinstitute.org/files/docs/Economics,%20Finance,%20Governance,%20and%20Ethics%20for%20the%20Anthropocene.pdf>

WHAT IS A REGENERATIVE ECONOMY?

A Regenerative Economy is most fundamentally defined by the following assumption:

Economic vigor is a product of human and societal vitality, rooted in ecological health and the inclusive development of human capabilities and potential.

Note how different this is from conventional economic thinking, which presumes economic vigor is a function of the rate of GNP growth. Our assumption leads to the following characteristics of a Regenerative Economy:

“WITHOUT ADDING
VALUE — WITH A
CONSCIOUS AWARENESS
OF THE ONGOING,
CO-CREATIVE AND
EMERGENT PROCESSES
OF LIFE — LIFE SHIFTS
TO A DEGENERATING
STATE.”

— BILL REED

- Acts in ways that support the long-term health of the whole society — a characteristic which underlies “fitness” in an interdependent world;
- Sees economic and financial health as inseparable from human, societal, and environmental health;
- Values richness and diversity, integrity, and fairness; and seeks excellence through constructive competition;
- Responds to the full gamut of human needs, continuously adapting to changing circumstances, and evolving to higher and more effective levels of organization.

Regenerative economics is a theory of political economy that transcends the contemporary debate between the neo-liberal economics preferred by conservatives on the political right and the Keynesian (or socialist) economics generally preferred by liberals on the political left. In fact, the healthy debate about the role and limitations of State intervention in the economy must continue within a Regenerative Economic system. However, we will find that the objectives of State intervention (whether incentives, regulation, or direct engagement) will be different from those currently advocated by both the left and the right.

The critical difference between regenerative economics, on the one hand, and both neoliberal and Keynesian economics lies in the stated goal of the system.

- Both neoliberal and Keynesian economics use GDP – a measure of the value of goods and services produced nationally – as their primary measure of economic health, and seek robust and stable GDP growth as the objective of economic policy. A range of New Economy efforts now call for alternatives to GDP that measure outcomes of progress and prosperity.⁵⁹ In contrast, regenerative economics seeks the development of a mosaic of healthy human networks embedded in healthy societies and the biosphere as the goal. A number of researchers are now working on effective ways to measure healthy development of human economic networks to replace GDP. Some of these efforts are described at the end of Chapter 3.
- Both neoliberal and Keynesian approaches assume prosperity arises out of healthy GDP *growth*, yet fail to acknowledge any biophysical limits to exponential growth. Regenerative economists on the other hand assume prosperity arises out of the relationships and patterns of healthy human networks, within the biophysical constraints of the planet and under its physical laws (not theories).
- Neoliberals and Keynesians argue over how best to generate GDP *growth*. Regenerative economists outline a fundamentally different path to prosperity, that is, how best to support the development of healthy human networks.

In essence, regenerative economies build lasting human, societal, and economic vitality by developing the richness, variety, responsiveness, and integrity of inclusive human networks at every level of global civilization. The task at hand for business, finance, and policymakers is to shift into alignment with the regenerative principles described below that give rise to such healthy human networks.

Regenerative design is not new in the realm of agriculture with integrated organic farms, biodynamic farming dating back to Rudolf Steiner, and holistic planned grazing developed by Allan Savory. More recently, regenerative design has emerged in the field of architecture, led by pioneers such as the Regenes Group and by Jason McLennan, creator of the *Living Building Challenge*. Both Savory and McLennan are winners of the prestigious Buckminster Fuller Prize.

59 <http://www.oecd.org/site/progresskorea/globalproject/42613423.pdf>

Regenerative thinking guru Carol Sanford has extended the regenerative design principles to the level of the firm in *The Responsible Business*, and applied them to enterprise leaders in *The Responsible Entrepreneur*.⁶⁰ What is new here is explicitly extending the concept of regenerative design to the global economic system of modern capitalism, while offering a new lens to consider the profound shifts still needed in our bloated, unstable, and misguided financial system. Although even here, Regenerative Capitalism is more of a rediscovery and unique integration of existing ideas and practices into a cohesive framework and adapted to the new context of the 21st century global economy.

Natural systems thrive because they are regenerative.

Our body regenerates all of its cells every seven years on average. Sustainability is the outcome, not the design principle. If the human economy and its institutions, and human civilization itself, are to thrive in the long run, they too must operate regeneratively. Figure 2 is derived from regenerative architect Bill Reed's diagram depicting regenerative design in the built environment (buildings and people) but adapted to apply to entire economies.

From the diagram (figure 2), we can see that a multitude of efforts to move from the Mechanistic Design thinking of the "Enlightenment" on the lower left to Natural Systems Design thinking grounded in modern science on the upper right are all part of the journey to a regenerative system that aligns with how we know healthy energy flow networks behave. The low-hanging fruit of energy and material efficiency, the more challenging closed loop business model redesigns, the getting prices true and right, the transparency of integrated reporting, the concept of a triple bottom line – these are all critical parts of the journey.

But notice as well that something magical happens when we tap into the unique creative and not yet seen regenerative potential that exists "above the line." As we move above the line, invoking the power of holistic thinking that encompasses complexity, we not only build on all of the efforts below the line, but we suddenly achieve a new understanding of what is possible. For example, only years after the Internet was invented did the possibilities of search and social media manifest, unlocking unprecedented "above the line" regenerative potential (and of course new challenges as well). Understanding the conditions that enable us to unlock

60 <http://carolsanford.com/>

this creative regenerative potential, thereby mimicking the abundance found in the natural world, is the key challenge to transforming our economics.

We now turn to examine the principles of regenerative vitality, what the principles would imply for a Regenerative Economy, and then look at some examples of Regenerative Capitalism emerging in the real world.

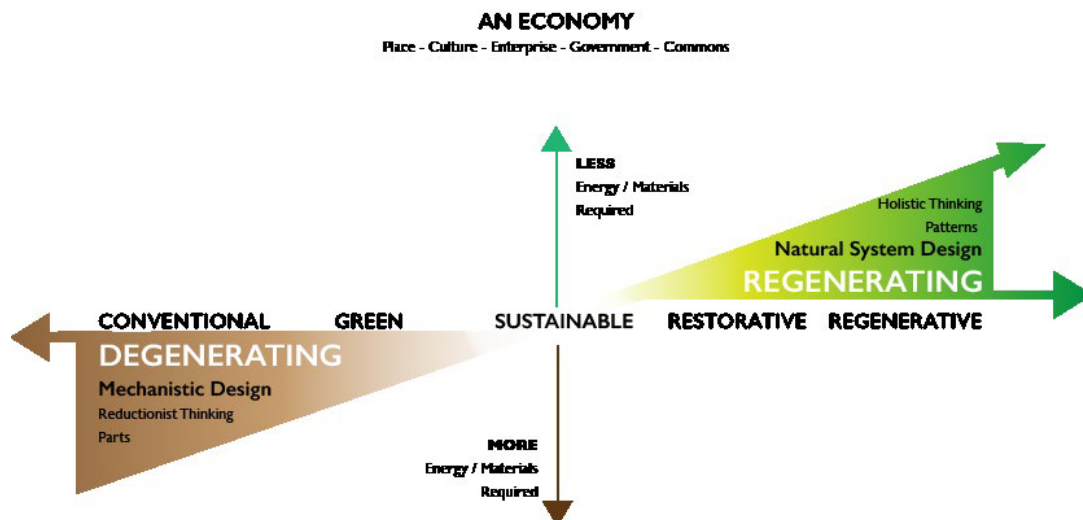


Figure 2: Source: Adapted from "Trajectory of Ecological Design" (courtesy of Bill Reed).

HOW DO YOU BUILD REGENERATIVE VITALITY? – 8 KEY PRINCIPLES

Close examination of the above characteristics of regenerative economies suggests that they are exactly what we had hoped our free enterprise economic system would be. Since today's dominant form of capitalism has not produced these outcomes, I would argue that its theorists have an erroneous view of how to make free enterprise blossom as it should.

I believe Regenerative Capitalism represents a more effective realization of free enterprise made possible by a more acute understanding of how to make free enterprise networks healthy in a complex, interdependent world. Consequently, the second step in building a Regenerative Economy is to identify the operating principles that lead to and support widespread, long-term, regenerative vitality.

My experiences with regenerative entrepreneurs, practical people realizing the potential of the upper right in the diagram in the real world, as well as my exploration of systems theory, biomimicry, ecology, and the physics of flow networks has led me to the following list of the eight key principles of regenerative vitality:

- | | |
|-------------------------------------|-------------------------------|
| 1. In Right Relationship | 5. Honors Community and Place |
| 2. Views Wealth Holistically | 6. Edge Effect Abundance |
| 3. Innovative, Adaptive, Responsive | 7. Robust Circulatory Flow |
| 4. Empowered Participation | 8. Seeks Balance |

“IT IS THE THEORY
THAT DECIDES WHAT
CAN BE OBSERVED.”

– ALBERT EINSTEIN

In order to bring clarity to each concept, I describe it separately and explore its unique implications for the profound economic system transition that awaits us. But, consistent with systems thinking, which demands we think in relational patterns, for a Regenerative Economy to be healthy, all eight principles must be present, working together in an integrated whole. Consequently, these conditions are not an à la carte menu from which we can pick and choose, but an overarching pattern of qualities and principles that feed into one another – overlaps and interactions among them all are to be expected. Please also remember that this is not an exhaustive list, and it can be presented in different ways.

With these caveats in mind, let us temporarily return to a reductionist mode in order to illuminate eight key qualities required for regenerative health.

I. IN RIGHT RELATIONSHIP

As we have seen, both modern science and holistic thinking teach us that we are an integral part of an interconnected web of life in which there is no real separation between “us” and “it.”⁶¹ Theoretical and empirical work by Herman Daly and Robert Costanza, two of the

61 Capra, F. 1997. *The web of life: A new scientific understanding of living systems*. New York: Anchor Press.

founders of the field of Ecological Economics,⁶² turn the idea that “it is all one system” into a rigorous explanation of why scale and limits matter, and why basic physics confirms that never ending, exponential material throughput growth on a finite planet is physically impossible. Furthermore, “one system” explains why human economies, properly understood, are so deeply embedded in both societies and the biosphere (as depicted in Figure 3) that excessive damage to any one part ripples back to harm every other part as well.

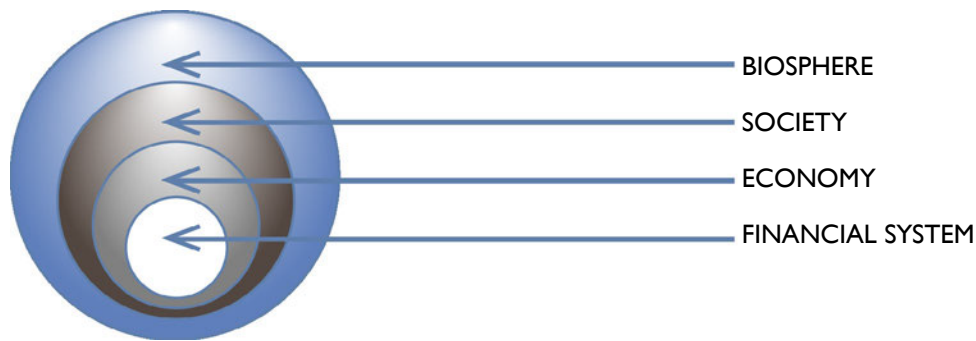


Figure 3. Finance and the economy embedded in society and the biosphere.

This and other work also teaches us that parts only become regenerative wholes when they combine in symbiotic relationship with one another, creating a unity that is far greater than the sum of its parts. Salmon, for example, play a value-adding role in regenerating life in a river system and associated forests and prairies. Even more profoundly, work by biologist Lynn Margulis shows that all complex organisms – from eukaryotic cells to mammals like us – are actually symbiotic collaborations of previously independent smaller organisms.⁶³ The same kind of symbiotic collaborations of independent entities also describes the interdependent system we call society.

The fundamental definition of fitness in such an interdependent world is to act in ways that serve the long-term health of the whole.

62 Environmental economics is essentially the neoliberal framework with an attempt to integrate externalities into it. Such an attempt is a correct beginning, but ultimately an impossible solution to the shortcomings of the neoliberal framework.

63 Margulis, L. 1998. *Symbiotic planet: A new look at evolution*. New York: Basic Books.

In essence, this means that value-adding economic exchanges must be anchored in the context of healthy relationships. Consequently, the first and most central regenerative principle is that:

Our long-term economic health and even the survival of the human species requires that we be in what Peter Brown calls “right relationship”⁶⁴ with each other and the broader host systems of which we are part, and upon which we depend.

The most important aspect of “right relationship” is synergetic collaboration. Thus, in contrast with conventional thinking, current research shows that collaboration, not competition, is the defining quality in both business and life.⁶⁵ While competition still serves an important winnowing role, collaboration is core because it increases development and reduces risk. Margulis, for example, shows that land plants emerged out of an immortal marriage between photosynthetic algae in ponds and lichens on land because the qualities of each enhanced the combination’s ability to survive and expand their territory across dry land. In ecosystems, less mature species compete until environmental pressures force them to develop mutually beneficial relationships with other species, which allows them to thrive continuously in more efficient niches. Weeds compete, grow fast, and die. A rainforest is rich, highly evolved, resilient, and lasts for millennia, providing, in the process, vital services to the whole system of which it is a part.

In other words, as Janine Benyus says, “Life is a team sport.”

An understanding of fractals teaches us that all levels within the system must live “in right relationship” as well. Regenerative economies are built on nested, fractal relationships across many levels, ranging from individual human beings, their families and communities to their regions, countries, global civilization, and the biosphere as a whole. While each subcomponent can be seen as a “whole,” they can never be viewed as separate. Instead, since all levels are interdependent, to whittle away at the health of the small-scale economies and ecosystems is to undermine the health of the larger ones as well.

64 Brown, P., and Garver, G. 2009. *Right relationship: Building a whole earth economy*. San Francisco: Berrett-Koehler Publishers.

65 Author’s personal communication with Janine Benyus. Also see Benyus’ talk on collaboration in nature at Google: <https://www.youtube.com/watch?v=IzS7CRaCEtU>

While competition dominates conventional economic thinking, examples of collaborative development abound in the business world already. The open-source movement in software provides a good example, as does social networking tools on the Internet. Even large-scale corporations can be seen as an example of complex specialization and supply-chain integration made possible by collaborative efforts. That said, like an adolescent boy reverting to fighting when challenged on the playground, a constant tension and reversion to aggression and competition under duress is to be expected along the evolutionary path. (One is reminded of the Goldman Sachs senior executives defending their sub-prime mortgage business practices in front of the U.S. Congress.) If the pattern of evolution continues as it has through life, then eventually businesses will evolve mutually beneficial “coopetition” arrangements with each other, the public, employees, and the planet that expand the power, intricacy, sustainability, and vitality of our societal whole.

What would an economy “in right relationship” look like?

Economies are understood to consist of many levels of nested “wholes,” each of which has unique qualities and contributions defined by place and culture. When managing multi-leveled systems, the bias is always towards:

1. *Systemic health* – decisions are made and implemented with an eye to mutual benefit and health across all levels and systems. For example, educational systems are largely in the hands of local jurisdictions. However since effective citizens are crucial to the entire system, taxes are gathered across larger-scale jurisdictions and distributed equitably among richer and poorer districts, thus enabling all children to have an equal opportunity to fulfill their potential, and in doing so, contribute to the health of the whole.
2. *Subsidiarity and scale-appropriate decision-making* – decisions are made at the lowest level possible. Thus, in a Regenerative Economy, the emphasis is on city and regional planning, while national and global agendas focus primarily on issues that cannot be addressed at those levels.

In business, “in right relationship” can be seen in the Stakeholder Theory of Management. In the traditional Shareholder view, only the stockholders of a company are important, and the company has a fiduciary responsibility to put their needs first – a responsibility which has largely been interpreted to mean increasing the value of their stock. Cornell Law School

Professor Lynn Stout argues persuasively that this interpretation is flawed as a matter of law, and that the “business judgment rule” gives directors of corporations much wider latitude.⁶⁶

In contrast, Stakeholder Theory, originally developed by R. Edward Freeman⁶⁷ and central to Carol Sanford’s depiction of *The Responsible Business*,⁶⁸ redirects business focus by expanding the scope of “who or what really counts.” Stakeholder Theory describes how management can give due regard to the interests of other stakeholders, including employees, customers, suppliers, communities, financiers, governmental bodies, trade associations, the environment, and even competitors. In a regenerative view, being “in right relationship” with all stakeholders is essential to long-term economic and organizational health, and is therefore the primary “fiduciary duty” of corporate directors.

“In right relationship” with the earth means the conventional economic assumption of the separation of natural resources as inexhaustible inputs and wastes as outputs deposited into the environment without cost and regardless of toxicity, is replaced with realization that there are no “externalities” to a healthy, whole system.⁶⁹ The only way for the economy to remain viable is to keep a constant eye on maintaining reliable inputs and healthy outputs in the endless flow that circulates throughout and across all levels.

But, just as the earth provides essential life-sustaining functions,⁷⁰ so too do the functions of a healthy society provide the essentials of maintaining healthy communities, economies, and civilizations. Just as we now know harming the environment is problematic, so too the

66 Stout, Lynn. 2012. *The shareholder value myth: How putting shareholders first harms investors, corporations, and the public*. San Francisco: Berrett-Koehler Publishers.

67 Freeman, R. Edward. 1984. *Strategic management: A stakeholder approach*. Boston: Pitman.

68 Sanford, C. 2001. *The responsible business, Reimagining sustainability and success*. New York: Josey Bass.

69 “Externality” is a term economists use to describe costs or benefits not captured in the prices of an economy. Just as managing material and financial scarcity defined the economic problem of the 20th century, managing the “externalities” of today’s 21st-century economic system – both ecological and social, in the context of extreme inequality – must come to define today’s economic problem. Redefining the problem we are trying to solve means we need a new conceptual framework adequate to this new job.

70 For a rigorous examination and attempt at quantification of the earth’s life sustaining ecosystem services, see “The Economics of Ecosystems and Biodiversity,” (TEEB) <http://www.teebweb.org/>

financial crisis of 2008 provided a harsh reminder that the financial system must be “in right relationship” with the real economy and the larger society in which both are embedded. Furthermore, the relationship works both ways. Harming the real economy through financial malfeasance is deadly to the financial system as well. In an interconnected world, all interests are aligned, whether we realize it or not.

A Regenerative Economy with these realizations makes adjustments such as:

- Enabled by smart infrastructure and technology investment, material consumption in the developed world decelerates to allow developing economies to reach a level of equitable and sustainable material prosperity.
- The global energy system transitions off fossil fuels to 100 percent renewables,⁷¹ an acknowledgement that heat trapped in gasses threatens the health of the whole.
- The agriculture sector transitions to a holistically managed, organic system – that research now shows can be more efficient than industrial agriculture⁷² – free of fossil fuel dependency and toxic chemicals.
- Naturally regenerative materials are used at a sustainable rate.
- Finite resources are governed by an ethic of thrift, exploiting “Factor Five”⁷³ resource efficiency potential, and reclaiming, recycling, and remanufacturing as much as possible. Industries from electronics to aerospace that are today dependent upon finite resources are reinvented to be less so.

71 Jacobsen, M. and Delucchi, M. 2009. “A Plan to Power 100 Percent of the Planet with Renewables.” *Scientific American* online: <http://www.scientificamerican.com/article/a-path-to-sustainable-energy-by-2030/>

72 See for example, Rodale Institute’s “Farming Systems Trial” at <http://rodaleinstitute.org/our-work/farming-systems-trial/>; or UNCTAD’s “Wake up Before it is Too Late,” http://unctad.org/en/PublicationsLibrary/ditcted2012d3_en.pdf

73 von Weizsacker, E.U. et al. 2009. *Factor Five: Transforming the global economy through 80% improvements in resource productivity*. New York: Routledge.

- The planet's degraded ecosystems are restored to highest functionality. This begins with the natural carbon sinks (natural systems that absorb carbon) we know how to manage: the grasslands and forests.
- The chemical industry is transformed primarily to water-based chemistry, or approaches known not to be toxic to health, since we know that neither human nor ecosystem health is possible with destructive toxins in our environment.
- The primacy of healthy, trusting, "right relationships" over transactions in our system of commerce and particularly in finance is reasserted. For example, we learned in the 2008 financial crisis that the anticipated efficiency gains from extreme securitization in the U.S. mortgage market proved to be not only unresilient but highly destructive when the creditor/borrower relationship was not only not "right," but was completely severed.
- Population growth is controlled as we recognize that we must slow down the consumption of the natural capital that is essential to the survival of all living systems.

2. VIEWS WEALTH HOLISTICALLY

In keeping with a holistic understanding of true wealth, Regenerative Capitalism requires that we expand the meaning of "capital" to include multiple forms of capital aligned with our core human values, including the vital patterns of their interdependencies.

Nowhere will the transition to a truly Regenerative Economy be more challenging than in its value system. True wealth is not merely money in the bank or the accountant's "plant and equipment." It must be defined in terms of the well-being of the whole, achieved through the harmonization of multiple kinds of wealth or capital, and critically, a broadly shared prosperity.

Contemporary economics and finance seek to condense all value into immediate monetary terms (present value) in order to drive decision-making through quantitative analysis, predominantly at the level of the firm or individual. Qualitative factors such as balance, beauty, or stress – that do not lend themselves to monetization – fall outside the language of accounting and the scope of mainstream economics. This was done intentionally, to keep

accounting simple, perhaps without due consideration to the unintended consequences to our value system (what gets measured gets valued).

Because our decision-making is centered at the level of the firm, our economic decisions also fail to take into account the larger context⁷⁴ within which a firm operates. For example, substituting software for people may improve margins and increase the productivity of an individual firm, but it does so without reference to the social costs that ultimately impact the health of society as a whole. Those negative impacts are now manifesting in the structural unemployment and underemployment affecting most economies and societies. The current trajectory of our system and our technology choices, such as the increased use of robotics, suggests this will only get worse in the years ahead.

“A CYNIC IS SOMEONE
WHO KNOWS THE
PRICE OF EVERYTHING
AND THE VALUE OF
NOTHING.”

– OSCAR WILDE

We also face the twin crises of underemployment, and wasteful, harmful, energy/material throughput that continue unchecked thanks to flawed economic thinking that fails to make a distinction between savings made by cutting labor or by cutting energy or material. While common sense says that the economy will do better with more jobs and less pollution, the stock market runs on economic thinking that sees no difference between money saved by workforce reductions and money saved by reducing fossil fuel usage.

At the same time, climate change poses risks to all life on earth, and individual enterprises and people take actions that impact our climate every day – but we have no shared understanding of how to manage these innumerable impacts on this critical commons. What share of the remaining carbon budget (how much carbon the atmosphere can absorb before tipping the planet into dangerous climate change), for example, should be allocated to General Electric versus General Mills, or General Motors versus Net Jets? Who decides? Such questions quickly bring us to an ethical dilemma, where perfect markets, perfectly transparent and integrated corporate reporting, and the most professional standards of carbon emissions management offer little help.

Conceptually these costs are “external” to the firm but, from a holistic perspective, there are no externalities. It is all one system. Consequently, when a firm makes decisions in its short-term

74 See “context-based sustainability” at: <http://www.sustainableorganizations.org/index.html>

interests, those decisions often have negative long-term impacts on the system of which it is a part, and therefore on its own long-term success and even survival. For example, the same firm that saves money by substituting software for people will eventually face weakened demand for its products and fiscally-strapped and deteriorating municipal services where its headquarters are located – all ripple effects of the systemic under-employment it helped create.

Governments organized around the narrow self-interest of nation-states also have a mixed record of managing global challenges – be they the collapse of global fisheries or the crises in the Middle East. How do we address the failure of both markets and governments to tackle these threats to the future of people and planet? Readers hoping for silver bullets will be disappointed. No less than a new theory of value and a shift in our collective consciousness will be required. Fortunately such a shift is underway.⁷⁵

Holism and the physics of flow networks address such problems by suggesting that value and wealth must be defined in terms of the well-being of the whole, achieved through the harmonization of multiple kinds of wealth or capital, and critically, a broadly shared prosperity.

Liberating humanity's creative and productive powers essential to transform our economic system to one that serves the health of the whole, therefore, starts by expanding our understanding of value, wealth, and wealth creation to include all forms of capital: intellectual, experiential, social, cultural, living, even spiritual, as well as financial and material.

Concepts like social or human capital, and natural or living capital, are now commonly used in the context of sustainability.⁷⁶ The International Integrated Reporting Council (IIRC) chaired by Sir Mervin King identifies six forms of capital that business must measure and make transparent to stakeholders.⁷⁷ Figure 4 shows a particularly useful list of eight kinds of capital identified by some in the permaculture community. Undoubtedly, many would suggest even further delineations.

75 Sharmer, O. 2009. *Theory U: Leading from the future as it emerges*. San Francisco: Berrett-Koehler Publishers.

76 See for example Hawken, P., Lovins, A., & Lovins, L. H. 1999. *Natural capitalism: Creating the next industrial revolution*. US Green Building Council (<http://www.usgbc.org/>).

77 <http://www.theiirc.org/>



Figure 4. Eight Forms of Capital.

Source: Ethan Roland & Gregory Landau, *Regenerative enterprise, Optimizing for multi-capital abundance* (2013).

Evidence of a growing shift in values towards a more holistic, multiple-capital view of wealth can be seen in the emergence of “stakeholder capitalism,”⁷⁸ exemplified by companies such as Patagonia, the Dutch bank Triodos, and the rise of the B Corp movement where corporate directors are explicitly empowered by charter to consider all stakeholder interests. (Whether that empowerment needs to be explicitly enshrined in new legal code is a matter that some dispute.)⁷⁹

From an integrated perspective, such multiple forms of capital teach us three clear lessons:

1. *True wealth is not measured in monetary or “financial capital” terms alone. Instead, there are multiple essential parts that make up the “whole” of our true wealth.* Unlike the conventional economic assumption that “maximizing the usefulness of stuff” is all people care about, we find that people and economies need a wide variety of services and products – from clean, reliable, energy sources to effective collective learning – to remain healthy and strong over the long run.
2. *The relationships of these forms of capital to each other and to the whole are just as critical as the type itself.* Despite conventional economics’ simplifying assumptions, these relationships are not random, reducible, or freely substitutable for money.

78 <http://kirstenmartin.net/wp-content/uploads/2013/11/Stakeholder-Capitalism-.pdf>

79 Stout, L. 2012. *The shareholder value myth: How putting shareholders first harms investors, corporations, and the public*. San Francisco: Berrett-Koehler Publishers.

3. As David Orr points out, the fundamental difference between wealth that can be reduced to money – financial and material capital – and all the other kinds of capital is that *“the former are controlled by the laws of accumulation and (all too often) greed, while the other forms of capital– human and natural– are nurtured by affection and foresight.”*

Where conventional economics concentrates exclusively on scarcity and only two kinds of capital, material and financial, a holistic approach to wealth brings a new focus on abundance. Five of the eight forms of capital – intellectual, experiential, social, cultural, and spiritual – have no limits, are immensely abundant, and developing and using them tends to increase abundance for all. Material and living capital have limits, of course, but with an old-fashioned, *conservative* ethic of care and thrift, and our innovative potential unleashed, we should be able to maintain these to meet our needs.

What would an economy that “views wealth holistically” look like?

- Once financial and material capital are sufficient to meet basic human needs, creating social capital within community and restoring natural capital in the world are valued above acquiring more financial capital. “Success” is redefined beyond material wealth, power, and fame. Individuals at a deep personal level experience a shift in mindset away from separation and scarcity to one of connectedness and abundance.
- Cultural pressures drive and reinforce this profound shift. In the business world, the consumer-driven shift to valuing wealth holistically is already manifest in the food and energy sectors, as well as in the growing role of less resource-intensive industries such as technology, media, and entertainment. Greater enjoyment of cultural and social activities replaces the endless individual accumulation of disposable “stuff.” More institutions are founded whose purpose is to safeguard both vital natural capital, including the atmosphere and the oceans, and vital social capital, including local or indigenous cultures. This too is already happening as documented by Paul Hawken in *Blessed Unrest*.⁸⁰
- The present mindset of financiers, focused on optimizing financial capital alone and primarily for large-scale investors, slowly transitions to a new consciousness in service of

80 Hawken, P. 2007. *Blessed unrest: how the largest movement in the world came into being and why no one saw it coming*. New York: Viking Penguin.

the Regenerative Economy as a whole. When it comes at the expense of systemic health, society no longer tolerates the single-minded pursuit of profit and ever-increasing scale and complexity of the financial sector, particularly the “too big to fail” banking sector. In a word, society says “no.”

- The often corrupt, reckless, and self-serving culture at many of the largest banks – so clearly in conflict with the needs of a healthy real economy – is met by demand for tougher regulation and real consequences for bad behavior. This regulation focuses primarily on the largest financial institutions, including the breaking up (either by fiat or punitive risk capital surcharges for the systemic risk they create) or at the extreme, nationalizing of some for the health of the whole system. Profound policy interventions occur, including the creation of institutions whose purpose is to counterbalance the excessive power of financial capital.
- The profound shift taking place in banking is evidenced by the majority of commercial banks joining The Global Alliance for Banking on Values,⁸¹ and the return of investment banks to their roots as private partnerships.
- Excessive speculation and leveraged financial engineering that is extractive at its core and destructive to systemic health is taxed away with “polluter pays taxes” and hard prohibitions. Finance as a share of the economy shrinks materially, and human resources are rechanneled into more productive use by natural market forces.

“IT IS NOT THE STRONGEST OF THE SPECIES THAT SURVIVES, NOR THE MOST INTELLIGENT. IT IS THE ONE MOST ADAPTABLE TO CHANGE.”

– CHARLES DARWIN

3. INNOVATIVE, ADAPTIVE, RESPONSIVE

In a rapidly changing world, the best path to “fitness” is to be innovative, adaptable, and responsive to events and conditions by continually learning. The transition to regenerative economies, therefore, will depend on our innate, entrepreneurial human capacity to innovate and to create anew across all sectors of society, including but not limited to the business sector. It also depends on our institutions’ responsiveness to the needs and well-being of all segments and levels of global civilization.

81 <http://www.gabv.org>

In a world in which change is both ever-present and accelerating, the qualities of innovation and adaptability are also critical to health. It is this idea that Charles Darwin intended to convey in his often-misconstrued statement: “In the struggle for survival, the fittest win out at the expense of their rivals.” What Darwin actually meant is that: “the most fit is the one that *fits best*.”

While there is little doubt that human innovation and adaptability must play a defining role in the transition to a Regenerative Economy, we must remember that this applies to each and every one of us in our own unique way. Not only should every individual be empowered by this realization, it also suggests that overly centralized State bureaucracies *and* oversized, corporate hierarchies – filled with narrowly prescribed specialists in an overly emphasized pursuit of efficiency and control that stymies individual creativity – are inherently degenerative and must be transformed. Many progressive businesses understand this already; most government agencies have catching up to do and need different incentive systems that will catalyze this change.

While we must unleash transformational purpose-aligned innovative technologies (and restrain the unchecked development of technologies in the name of “freedom” that are not purpose aligned), we must also seek to rediscover and conserve the centuries-long cumulative wealth of human wisdom dormant in our own civilization as well as that which resides today in indigenous cultures. Once upon a time, long before our current obsession with short-term efficiency, many in our species lived regeneratively, in harmony with nature – we must now remember how. (It is not a coincidence that Freeman’s 5th principle of “Stakeholder Capitalism” referenced above, the “Principle of Continuous Creation,” aligns with “Innovative, Adaptive, Responsive” as a core concept of regeneration.)

At the same time, both private and public institutions must also become more responsive to the needs and well-being of all levels and sectors of their society. Free enterprise was supposed to be responsive to human needs, and democracy was supposed to be responsive to citizens – yet this is not how things have turned out. Whether it is coolly calculating the cost-benefits of poisoning local water sources or cutting costs by creating sweatshops in Third World countries, global capitalism has become notoriously unresponsive towards the needs and well-being of the larger public including its customers and employees. Democratic governments dominated by monied interests often become similarly unresponsive to the needs and well-being of the citizens they supposedly serve – particularly when public needs

for, say, affordable health care, fair elections, or clean water; conflict with the desires of certain powerful donors. When one donor, the casino tycoon Sheldon Adelson, can influence the course of America's and Israel's foreign policy on a matter as important as Middle East peace and the nuclear agreement with Iran, we know we have a systemic breakdown, irrespective of one's views on the substance of the matter.⁸²

What would an “innovative, adaptive, and responsive” economy look like?

- Huge command and control global business enterprises that pursue efficiency through economies of scale at all cost are transformed or replaced by more innovative, agile networks of interconnected business webs, creating value through enhanced relationship-centric exchange, adapting and responding to the needs of the whole system, not just single-firm shareholder interests in the short run.
- The rigid hierarchal systems that undergird today's centralized, bureaucratic States in which participants feel little agency, are replaced by decentralized innovative government centers at the regional, state, and local levels with decision-making retained as close to the communities they affect as possible, while only those decisions that cannot be managed regionally or locally (the management of certain security threats and climate change, for example) are assigned to more central authorities.
- Entrepreneurial sectors of the economy flourish and grow, both for-profit and not-for-profit, but guided by policymaking that ensures they remain aligned with the core purpose of promoting and sustaining human prosperity in an economy of permanence.
- Removal of money and propaganda from politics – using publicly-funded elections, limits on contributions, and a diverse free press – allows for the election of government officials concerned primarily with the needs and well-being of the whole society, not just the interests of powerful donors, be they corporations or individuals.

82 <http://www.nytimes.com/2015/03/11/opinion/thomas-l-friedman-is-it-sheldons-world.html>

4. EMPOWERED PARTICIPATION

The Merriam-Webster Dictionary defines “participation” as “the state of being related to a larger whole.” The American College Dictionary defines it as both “taking part in an action” and “sharing in the benefits.” Finally, theoretical ecologist Robert Ulanowicz notes that, in an interdependent system, fitness comes from contributing in some way to the health of the whole, or as he puts it, from “the ability to play a constructive role in the web of processes.” For example, if the lungs do not take in enough oxygen, and the circulatory system is weak, the muscles in the legs won’t function well, the person becomes sedentary, and the whole body (and mind and spirit) degenerates.

If we put participation together with empowerment in the context of the human economy, we find that:

The quality of “empowered participation”⁸³ means that all parts must be “in relationship” with the larger whole in ways that not only empower them to negotiate to meet their own needs, but also in ways that enable them to add their own unique contribution towards the health and well-being of the nested, larger wholes in which they are embedded.

In other words, everyone matters and the health of any human economy is dependent upon everyone’s unique contribution to the health of the whole.

This quality of “empowered participation” validates our deep moral yearning for an economic system that enables a life of dignity for all, and a chance to participate in the system in order to prosper and realize one’s potential. It also explains why, as Martin Luther King, Jr. put it, “the ark of the moral universe is long, but it tends towards justice.” That arc explains the long push from early Greek democracy and the invention of laws that apply to all men, to America’s Bill of Rights, to the Civil Rights movement of the 1960s, and to the Arab Spring of 2011. Honoring the essence of individuals can be seen in all the great Human Rights reform movements: civil rights, women’s rights, gay rights, and human rights. *Unleashing the unique potentials of the millions of individuals in these disempowered groups would unleash a tidal wave of*

83 I am indebted to Elisabet Sahtouris who used this phrase in a speech, “Living Systems, the Internet and the Human Future” in 2000.

vitality undreamt of in current economic theories.

As with all of the principles, “empowered participation” applies at all scales from individuals, communities, and regions, to nation-states and the global-level entities. Achieving “empowered participation” that is integrated across levels ultimately depends upon:

1. *A broadly accepted culture – particularly in business and economics – that values “empowered participation” at all levels; and*
2. *Genuine servant leadership and the wise exercise of power with an eye toward the health of the whole.*

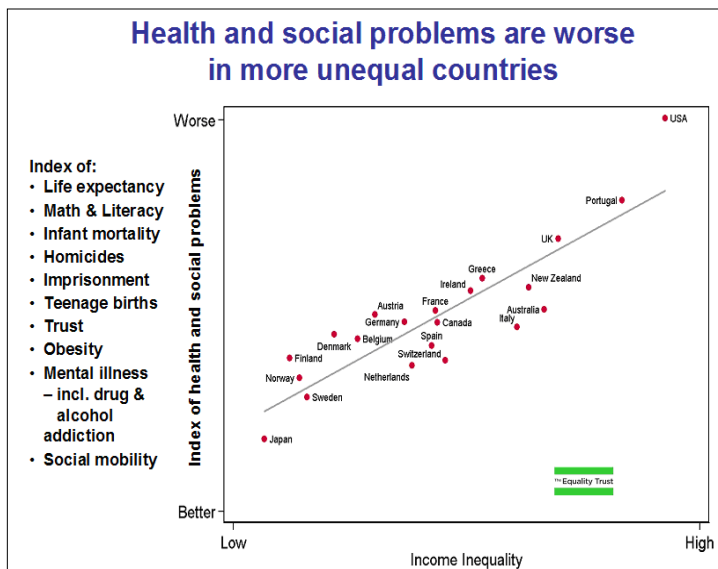


Figure 5. Source: Kate Pickett and Richard Wilkinson, The Equality Trust (UK)

If individuals are to exercise their innate talents for the good of the whole, social structures that empower active participation must be put in place. In particular, “empowered participation” demands a functioning democracy.

Research by Kate Pickett and Richard Wilkinson shows that extreme inequality, which snuffs out “empowered participation,” harms overall systemic health, not just the health of the disadvantaged.⁸⁴ As JI

demonstrates, developed countries (inclusive of the well-off within them) with high degrees of inequality, like the

United States and the United Kingdom, for instance, perform worse on a long list of health and social problems than more equal societies such as Norway, Sweden, and Japan.

Consequently, acknowledging “empowered participation’s” critical role in systemic health

84 Pickett, K. and Wilkinson, R. 2009. *The spirit level: Why greater equality makes societies stronger*. New York: Bloomsbury Press.

requires that we then recognize universal rights to quality healthcare and public education, and access to clean water and affordable housing, not only for ethical reasons, but because they enable individuals to contribute their unique talents *for the collective benefit of the economic system as a whole*. Similarly, public investment in public goods – core infrastructure, healthy ecosystems, open access to information, etc. – must also be enhanced for economies to thrive.

At the same time, this finding redefines the debate on inequality more generally. Regardless of what one thinks about exorbitant compensation and extreme inequality as ethical matters, the study of interdependent systems tells us that extremes of wealth and power are harmful to systemic health because they undermine the “empowered participation” of all the other members of a democratic society. For example, the powerful corporations and ultra-wealthy can now create PACs to influence politics in ways that serve their own self-interest while often subverting the will and well-being of the public at large, as well as the health of the larger social and economic systems of which they too are a part. This means the extreme levels of CEO compensation now common in the United States not only waste company resources and raise very real moral questions, *they can also be directly linked scientifically to the destruction of systemic economic and social health, which harms even the beneficiaries and families of this extreme wealth*.

Still, while developing broad-based “empowered participation” and power and wealth-sharing will be challenging in a market system dominated by high levels of concentrated private-ownership of capital, a great deal of evidence suggests that new approaches to ownership and participation are already at hand. These range from widely distributed stock-options and profit-sharing in many Silicon Valley enterprises and thoughtfully conceived Employee Stock Ownership Plans (ESOPs) in large mature companies, to the age-old popularity of private partnerships in legal and other professions and the enormous resiliency of worker-owned cooperatives in Spain and Italy and elsewhere in the world.⁸⁵ Goldman Sachs was a much better private partnership, greed restrained by self-interest, than it is a public corporation – exploiting taxpayer “too big to fail” subsidies for private gain, while pursuing many activities that serve no social purpose, or worse.

Of course, power sharing must be done skillfully, with the goal of seeking a balance that is healthy for the whole within the relevant context. Since labor unions grew out of a system

85 <http://ica.coop/en>

in which individuals were not empowered to negotiate their needs sufficiently, many labor leaders of the past have taken an antagonistic stance. A new generation of labor leaders in the United States, for example, with a more constructive eye to the health of the whole, is pointing the way for a more constructive labor movement.

What would an economy that enables “empowered participation” look like?

- America’s self-serving elites – from Washington, Wall Street, and entrenched special interests, to corporate boardrooms and big labor – have lost legitimacy in the public eye. An integrated stream of empowerment that runs from bottom to top means the jig is up for self-important elites who conflate the manipulation of the system for their own personal power and fortunes with meritocratic success.
- Human beings are treated not merely as substitutable units of labor, but are valued for the unique contributions their creativity and entrepreneurial energies make to the enterprise and to the society at large. Continuous investment in human capital to ignite this creative human potential and catalyze collaborative learning is a commonsense priority.
- Education develops empowered, critically thinking individuals capable of bringing forth their unique potential in synergy with other members of society.
- The nature of ownership of the firm and critical economic infrastructure evolves to enable economic empowerment and less concentration of wealth and power: Expanded experimentation with direct pension fund business ownership in negotiated partnerships,⁸⁶ cooperative forms of ownership, private partnerships, and broadly distributed equity ownership of business enterprise is the norm.
- Corporate governance evolves to embrace the “empowered participation” of all stakeholders. The German requirement for labor representation on boards of directors is a successful demonstration of this principle already in action.
- Ecological challenges are addressed not only through large-scale investment and roll out of emergent technologies, but through holistic solutions that enable broad, active

86 <http://capitalinstitute.org/our-projects/evergreen-direct-investing/>

participation and consensus-building in the evolution of the human project. The economy not only ensures secure access for all to food, water, shelter, and energy, the essentials that provide a life of dignity, it also provides opportunities for all individuals to manifest their potential and, in the process, shape the economy and society through their collaborative participation.

5. HONORS COMMUNITY AND PLACE

No two places or things in our world are ever exactly the same – even identical twins have differences. This diversity creates the richness that is essential to system vitality. It fills niches, provides choices, adds opportunities, discovers new ways, and increases excellence through constructive competition. Furthermore, just as each ecosystem comes to embody unique adaptations to a particular place, so each human community embodies a mosaic of traditions, beliefs, and potentialities, each uniquely shaped by long-term pressures of geography, history, culture, environment, and changing human needs.

Honoring the uniqueness of people and place, a Regenerative Economy builds resilient individuals, communities, and regions by developing their distinctive potentialities informed by the essence of their individual story and being.

“THERE ARE NO
UNSACRED PLACES;
THERE ARE ONLY SACRED
PLACES AND DESECRATED
PLACES.”

– WENDELL BERRY

Modern capitalism's rush to a monoculture of chain stores driven by “efficient, scalable” business models has desecrated place in ways that have increasingly well understood social consequences.⁸⁷ While we discount these issues as the price for progress, it does not need to be this way. In fact the tide is already shifting back into alignment with the principle that “honoring community and place” is integral to system health.

Honoring communities of place can be seen in the re-localization movement that began with local food and community-supported agriculture – now also

87 <http://journalistsresource.org/studies/government/municipal/impact-big-box-retailers-employment-wages-crime-health>

extending to a global, connected mosaic of place-centered economies. The growing urge to “relocalize” is also reflected in:

- The slow movement and its various branches that advocate for a cultural shift toward slowing down life's pace and reconnecting with place — Slow Food, Slow Money, etc.;
- Surging interest in the Business Alliance for Local Living Economies (BALLE),⁸⁸ farmers markets and farm to table restaurants, and the Transition Town movement;⁸⁹
- Local community capital initiatives seeking to redirect community savings back into community investment,⁹⁰ and even local currency initiatives.

The burgeoning craft brewery movement, for example, and other local initiatives demonstrate our desire to reconnect our businesses – and our consumer and investing dollars – with community and place. Although they are no substitute for direct interpersonal connection in the context of a culture rooted in distinct geographic place, healthy networks and virtual communities of practice on the web also support many critical functions of physically rooted places.

Unfortunately, instead of a free enterprise system that works to develop human potential, today's global corporate capitalism too often seeks to maintain its exploitative advantage by blocking the rights and stifling the potentialities and well-being of citizens, employees, and often even its customers worldwide. Corporations that do not honor the unique richness of place-based communities and human potential run roughshod over anything that stands in the way of profit. Our places and unique cultures become “desecrated” and we lose some of our humanity in the process.

Similarly, instead of a deeply felt connection to place, we now have “placeless” global corporations that move their headquarters and factories around the globe in response to tax, labor, and environmental standards, all in the name of optimizing “shareholder value” (which by

⁸⁸ <https://bealocalist.org/>

⁸⁹ <https://www.transitionnetwork.org/>

⁹⁰ <http://fieldguide.capitalinstitute.org/community-sourced-capital.html>

the way remains the standard being taught at our leading business schools). The consequences of corporations that disregard people and place are often catastrophic to the communities in which such placeless corporations operate. To comprehend the horrors of business enterprise disconnected from place, one need only consider the numerous industrial tragedies in far-flung locations, ranging from factory collapses in Bangladesh, and stressed workers jumping out of buildings in China, to rivers fouled with oil in Latin America.

Global expansion is also often driven by an empire-building mentality that tends to exacerbate disconnection from place by justifying exploitation of subject regions. Such conveniently rationalized callousness explains the strong backlash seen in the 1999 Seattle World Trade Organization protests against globalization and so-called “free trade” agreements, as well as Joseph Stiglitz’s recent article, “On the Wrong Side of Globalization.”⁹¹

Indeed, the challenges of managing a healthy, global business network while *disregarding people and place* have tripped up many who have tried. Just ask Walmart about Mexico or India, or Apple, Google or JPMorgan about China. Many are forced into a retreat to their core home locale after embarrassing and expensive blunders, but some will succeed. If global civilization is to prosper, the responsibility of the successful global corporate leaders to the health of the whole will be critical.

When a business successfully extends beyond its place of origin, more often than not it continues to be what Regenesys Group calls “place-sourced,” that is, it is defined by – and retains its connection to – the unique qualities and culture of its home place. For example, even in a global economy, a Dutch multinational will tend to remain distinct and true to its “essence” in a way that will be quite distinct from that of a Brazilian company.

In flow network terms, expanding from local to regional and ultimately to global contexts will require great attention to and advances in structural intricacy to support higher levels of connection. Matrix management seeking to harmonize global product strategies with regional geographic strategies are evidence of this higher level of structural intricacy, and are hard to get right. We are still growing into our globalization! The imperative must be for global business to honor place, not only by connecting, but also by prioritizing collaboration with place-based

91 http://opinionator.blogs.nytimes.com/2014/03/15/on-the-wrong-side-of-globalization/?_php=true&_type=blogs&_r=0

organizations as a precondition to global success.

Aligning today's globalization with the notion that regenerative systems must "honor the richness and diversity of place" poses a profound challenge. Today's "local vs. global," either/or thinking will not lead to effective solutions because systemic health requires integration across scales. Instead, if global enterprises want to be successful over the long run, they will need to develop more intricate connective tissue to unify their increased complexity. As global enterprises learn how to increase collaboration and to honor place, they must also be more intentional about the very real but circumscribed benefits of their global reach. Globalization is not, as current thinking would lead one to believe, inevitable for all; a healthy human economy can and must be built on the foundation of healthy local and regional economies that honor their people and place.

What would an economy that "honors community and place" look like?

- Public policy encourages and fortifies a diversity of unique, collaborative, place-based economies at multiple scales from community, to city, to regional. Each is a core node in a global interconnected economy that engages in trade from a position of place-based resilience and strength.
- Anchor institutions rooted in the community, such as hospitals and universities and even sports teams when committed to place such as the Green Bay Packers, work with local government and other community-based institutions to provide an economic foundation for place-focused economic initiatives aimed at improving the resilience, prosperity, and sustainability of their communities.
- Cooperative ownership models of place-centric economic networks thrive, building on the example of the Mondragon Cooperatives in the Basque region of Spain with €12 billion of turnover across 250 companies employing 74,000 people, all owners of their business⁹² and the even larger network of employee-owned enterprises in the Emilia Romagna region of northern Italy. In the U.S., the



92 <http://www.mondragon-corporation.com/eng/>

Evergreen Cooperatives⁹³ and the Oberlin Project⁹⁴ in Cleveland, Ohio, are promising new experiments being replicated in many regions.

- Monoculture chain stores that maximize “efficiency” are replaced by clusters of local and regional unique and more complex businesses that arise out of and honor the uniqueness of culture and place, beginning with restaurant businesses and more generally growing out of local business support networks like BALLE.⁹⁵
- Prosperous global corporations remain place-sourced in their culture, and become genuinely connected to more distant communities as supportive partners, not extractive predators. More global corporations follow the business strategies of enlightened companies like DNV GL, the global shipping-certification leader that has opened over 30 offices in China in order to operate close to its customers and to understand the local community context of their business. While DNV GL has offices that connect it to “place” all over the world, at its core it remains a Norwegian company with a Norwegian

business culture (“place-sourced”) no matter where in the world it is operating. Where some global banks, for instance, seek to win business by systematically hiring their clients’ children, or apply even more blatant forms of corruption with local officials, DNV GL constantly talks internally about ethics, and insists that they do business the way they do it in Norway, even if it means slower expansion in China or elsewhere. It is not an accident that DNV GL has been around for 150 years.⁹⁶



DNV GL studied how integrated design can reduce the cost of off-shore wind generation.

93 <http://fieldguide.capitalinstitute.org/the-evergreen-cooperatives.html>

94 <http://www.oberlinproject.org>

95 <http://www.oberlinproject.org/>

96 http://www.huffingtonpost.com/john-fullerton/the-courage-to-lead_l_b_5881424.html?1411653392

6. EDGE EFFECT ABUNDANCE

Brain research and sociology both indicate that the cross-fertilization that comes from stepping outside one's usual silos leads to tremendous bursts of creativity, synergy, and satisfaction. Consequently, a Regenerative Economy works hard to find ways to cultivate common cause synergy and cross-fertilization at the "edges."

Honoring the uniqueness of people and place is essential because diversity is critical. Yet, because collaboration is also essential, all those unique people and places must find ways to work synergistically. Unfortunately, collaborativeness is often rare today because our society is deeply fractured in competing interest groups and siloed specialists whose livelihoods often depend upon staying in sync with dominant beliefs. Step out of line in corporate-owned media, funder-conscious academia, or profit-maximizing medicine, for instance, and you will find yourself on the street.

"EDGES ARE ABOUT INCREASED POTENTIAL OF RELATIONSHIP AND EXCHANGE... [EDGES] ARE THE BRIDGE AND ARBITER OF RELATIONSHIPS – THE MORE EDGES WE HAVE, THE RICHER THE POTENTIAL TO IMPROVE THE RESILIENCE OF LIFE."

—BILL REED

How do we change this? Ecologists suggest that creative synergy emerges best at the "edges" of systems, where the bonds holding the dominant pattern in place are weakest, and the opportunities for diversity and novelty are the greatest. With this diversity comes life's abundance, but also risk. For example, the edges where rivers meet the ocean breed rich salt-marsh estuaries teeming with a diversity of life. Prior to the industrialization of agriculture, farmers who understood their amazing fertility, planted hedgerows to create artificial "edges" where pollinators would dwell and where the soil would be buffered from the wind.

In human networks, such creativity and abundance often emerges in cosmopolitan cities like New York, where diverse ideas intersect and opportunities to pursue novelty outside mainstream pressures are more open. At the same time, the regenerative projects we have studied all exhibit deepening relationships and hard work around the

"edges" between different sectors of the economy – private, public, NGO, and philanthropic – and between different socio-economic groups that do not always coexist comfortably or have opportunities to connect with one another around a common purpose.

Finding common cause is also a way to nurture unlikely collaborations. Nowadays, for instance, social conservatives and liberals are increasingly finding common cause over caring for the environment. Joel Hunter, the leader of a conservative Christian Evangelical church and a member of the Board of Directors of the regenerative First Green Bank, expresses the connection this way:

“I didn’t agree to being on the Board of First Green Bank because of my banking expertise, I did it because I have been a long-time advocate nationally and internationally for what Christians call ‘creation care.’ For a Christian the scripture is really clear on this. It was the first order in the Garden of Eden, Genesis 2:15: ‘And the Lord God took the man, and put him into the Garden of Eden to cultivate it and to keep it.’ That order was never rescinded, it never expired. That wonderful gift we were given should continue to be a resource for everyone, especially the poor. So advocacy for the sustainability of this planet is really advocacy for the poor and the vulnerable. Our goal is to add to the earth’s capability of production and cultivation. That coincides with the regenerative goal you are talking about.” (Excerpted from Capital Institute’s soon-to-be-released “Year in the Life of a Regenerative Bank” *Field Guide* project.)

Yet, nowadays, the environment is not the only source of common cause. The Chicago-based group Manufacturing Renaissance, also a *Field Guide* subject, is forging common-cause collaboration among government, the private sector, organized labor, educators, and civil society in hopes of countering the relentless stream of plant closings and off-shored jobs by creating programs to support their regional advanced manufacturing sectors.

The benefits of interactions taking place at intersections and around common cause are often both profound and subtle. Regardless of the degree of success of a particular project, we have consistently found that working collaboratively across edges – with ongoing learning and development sourced from the diversity that exists there – is transformative for both the communities where the exchanges are happening, and for the individuals involved. This vast, untapped creativity to be found “working the edges” of unique places, rooted in deeply “empowered participation” has tremendous potential for individual and group regeneration, giving rise to numerous personal “aha” moments and subtle shifts, some very small and some large and profound.

What would an economy that cultivates “edge effect abundance” look like?

- Place-based initiatives built around locally rooted anchor institutions work to create new abundance at the intersections (“edges”) of various stakeholder groups ranging from local businesses and unemployed youth to state and local governments, community groups, and faith-based organizations.
- Large companies with a wide range of core competencies – operational, technological, marketing, financing, and more – become “networked platform companies” that create abundance (including value for themselves) by providing services that minimize costs and facilitate interactions between intersecting groups. As is already happening in the technology industry, such platform companies host vibrant economic exchanges, and find numerous new ways to leverage their assets in mutually beneficial innovation and infrastructure on the edges between: private sector industries; the public and private sectors; and with any of the above and NGOs. For example, prior to becoming President of the World Business Council for Sustainable Development,⁹⁷ Peter Bakker’s experience in Africa led him to form a partnership between the World Food Program and TNT, the €6 billion Dutch Postal company he ran, in which TNT leveraged its logistics assets to add great efficiency in the challenge of emergency food relief. The impact on TNT employees was transformative, giving new purpose to many, improving employee retention, and saving TNT money in the process.
- Government entities work proactively across the edges, leveraging the strengths of the private sector, for example, in areas of technology research that gave rise to the Internet and to many other innovations. Government entities also work collaboratively with the NGO sector where social entrepreneurs with close community relationships are finding innovative solutions to seemingly intractable social challenges that have stymied the public sector. The Department of Education, for example, works with many successful NGOs such as Teach for America that have proven abilities to deliver solutions to critical needs.⁹⁸

⁹⁷ www.wbcsd.org

⁹⁸ <http://www.ed.gov/news/press-releases/education-department-awards-246-million-grants-support-teacher-and-principal-development>

- Instead of working to weaken policies designed to protect social and ecological systems, competitive businesses use their power to catalyze collaboration within industry sectors and with the public sector to advance policies and practices that sustain the social systems and ecosystems in which they all operate. This is done out of informed self-interest, not merely for the public relations benefits that may accrue.
- Environmentalists and social justice advocates work together rather than at odds on strategies that restore both ecological and social health, both essential to true human prosperity and interdependence.

7. ROBUST CIRCULATORY FLOW

Just as human health depends on the robust circulation of oxygen, nutrients, etc., so too economic health depends on robust circulatory flows of money, information, resources, and goods and services to support exchange, flush toxins, and nourish every participant at every level of our human networks. The circulation of money and information are particularly critical to individuals, businesses, and economies reaching their regenerative potential.

The central role circulation plays in the New Economy can be seen in work ranging from Bill McDonough's *Cradle to Cradle*,⁹⁹ to Hawken's, Lovins', and Lovins' *Natural Capitalism*.¹⁰⁰ Following the living systems model, which uses the waste of one process as the fuel for another, these circulation-centered business models seek to transform businesses from sellers-of-products to providers-of-services, turning the waste of one process into the resources for another (a closed-loop circle). Waste equals food.

99 McDonough, W., and Braungart, M. 2002. *Cradle to cradle: Remaking the way we make things*. New York: North Point Press.

100 Hawken, P., Lovins, A., & Lovins, L. H. 1999. *Natural capitalism: Creating the next industrial revolution*. US Green Building Council (<http://www.usgbc.org/>); or see Harvard Business Review <http://www.natcap.org/images/other/HBR-RMINatCap.pdf>

Drawing on the economic work of Kenneth Boulding,¹⁰¹ and that of Walter Stahel, and Genevieve Reday on closed-loop systems,¹⁰² those seeking to build a Circular Economy are generating interest by showing how shifting from a linear “take-make-waste” system of material flow to a circular “reclaim, recycle, remanufacture, regenerate” design can help boost business vitality, community health, and profits all at the same time. A recent report by the Ellen MacArthur Foundation and their partner McKinsey & Company makes the business case that transitioning to a Circular Economy translates into a trillion dollar business opportunity in terms of cost savings that can drop to the bottom line.¹⁰³ The Foundation is now helping leading companies from Ikea to Cisco seize this opportunity.

The role robust circulation and exchange play in enabling regenerative vitality is also obvious in the growth of today’s information economy. Ignoring for the moment its invasive and exploitative potential, one need only consider the incredible economic power Google’s search-engine sitting atop a highly connected Internet unleashed to comprehend the impact that highly circulating, highly accessible Big Data has for empowering decision-making and stimulating economies. Intriguingly, from a systems view, this vastly expanded potential for information exchange and social networking is but the latest expression of a much older, extremely important pattern of development in all regenerative flow networks.

The robust circulation of money, the economy’s blood stream, is particularly critical to regenerative health. Like a body with poor circulation to its limbs, an economy cannot be healthy if money from profits and savings are systematically sucked from the periphery into the center – but, this is precisely what neoliberalism’s hyper-efficient, globalized, financialized, and centralized version of capitalism does. Its relentless pursuit of “economies

“THE RATE OF CIRCULATION OF MONEY AT LOCAL AND REGIONAL LEVELS MAY BE THE MOST CRITICAL MEASURE OF ECONOMIC HEALTH. IMAGINE AN AGGREGATION OF THE MONTHLY LOCAL AND REGIONAL MONEY-CIRCULATION METRICS REPLACING GDP GROWTH AS OUR BAROMETER OF ECONOMIC HEALTH!”

– SALLY GOERNER

101 Boulding, K.E. 1966. “The Economics of the Coming Spaceship Earth”. See <http://dieoff.org/page160.htm>

102 Stahel, W., and Reday, G. 1976. “The Potential for Substituting Manpower for Energy”, A Research Report to the European Commission. Battelle, Switzerland: Geneva Research Centre.

103 <http://www.ellenmacarthurfoundation.org/business/reports/>

of scale” constantly drains money, people, and resources from local communities and the real economy, while shifting the burden of the real costs it creates to other parts of the system. Walmart workers on publicly funded food stamps are but one familiar example. Recent work by Belgian financier Bernard Lietaer suggests that a proper restructuring of our banking system to increase cross-scale circulation of credit would go a long way towards creating both a more sustainable financial system and widespread, long-term prosperity.¹⁰⁴

In this way, the constant concentration of money and thus power within the global banking system and within large retail chains like Walmart serves to reduce the circulation of money to the middle and lower levels of the economy. Community banks, community cooperatives, loan funds like the one managed by RSF Social Finance,¹⁰⁵ complementary currencies, and buy-local movements are all expressions of an intuitive drive to increase the circulation of money and credit at the local and regional levels by reasserting relationship (principle one: “in right relationship”) at the heart of transactions.

One particularly critical form of circulation – reinvestment in the system itself – is often overlooked in economic discussions. As we have seen, the single most fundamental factor of systemic health comes from being “self-feeding,” that is, from continually channeling money and resources back into building and maintaining systems and processes the organization needs to survive. This thought applies to individuals, businesses, communities, and economies at all levels.

This, of course, is not controversial. Any wise businessperson understands the importance of investing in R&D, as well as the professional development of a firm’s people. Unfortunately, in their rush to maximize short-term profits, Wall Street in general – and “financial engineers” specializing in leveraged buyouts in particular – often sacrifice this vital component of long-term health by cutting R&D and eliminating professional development to boost short-term profits. All too often, after the financial extractors have taken their money and are gone, the consequences for the business are disastrous. Norwegian DNV GL on the other hand reinvests a remarkable five percent of sales in long-term research not directly connected to specific product development. Again, this is the same DNV GL that has been in business for 150 years.

104 Lietaer, B., Ulanowicz, R.E., and Goerner, S. 2009. “Options for Managing a Systemic Bank Crisis,” *Sapiens*, 2 (1). Available online at <http://sapiens.revues.org/index747.html>

105 <http://rsfsocialfinance.org/>

What would an economy that promotes “robust circulatory flow” look like?

- An unprecedented redesign of business models accelerates enterprises away from selling products that create waste (cars, heating oil) to providing services in closed-loop models (transportation, warmth).¹⁰⁶ The linear flow, extractive industrial economy is profoundly remade in the coming decades.
- As the retreat from “peak globalization”¹⁰⁷ accelerates, the most centralized global businesses become increasingly decentralized as they strive to reduce material and energy throughput, while more place-based businesses rooted in culture and committed to local and regional sourcing have gained competitive advantage.
- The financial services industry has restored the robust and more distributed circulation of money and credit. Financial wealth is less concentrated in the speculative centers of Wall Street and London, and becomes more broadly distributed directly into productive enterprises in the real economy at local, regional, and global scales. Economies exhibit a more diverse and more decentralized array of financial services firms, and even currency systems, improving money circulation in the process.
- Enterprises that accelerate the exchange of high-quality vital and sought-after information, and those that turn information into useful knowledge, thrive – but only if their services are aligned with all principles of a Regenerative Economy. The next generation of Googles, Facebooks, and Amazons circulate personal data in the context of a “right relationship” between the individual owners of that data and those who want to purchase access to it.
- Enterprises in the private, public, and NGO sectors make investment in their employees’ continuous development and in long-term research a top priority, not a luxury when times are good.
- New metrics for economic vitality have been developed to monitor the healthy circulation

¹⁰⁶ Womack, J., Jones, D. 2005. *Lean solutions: How companies and customers can create value and wealth together*. New York: Free Press.

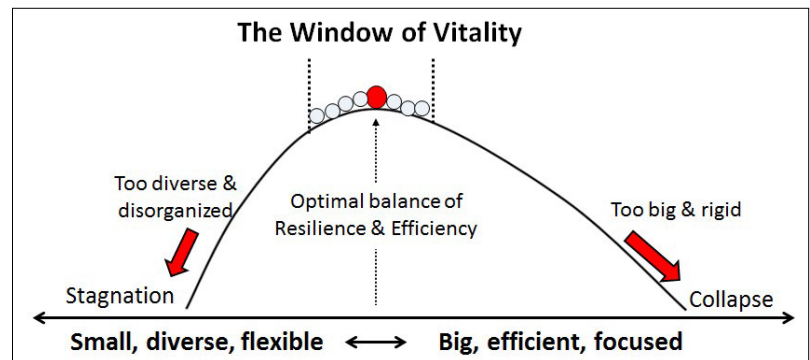
¹⁰⁷ This is a play on the title of Richard Heinberg’s important book, *Peak everything: Waking up to the century of declines*. 2010. Gabriola Island: New Society Publishers.

of materials, information, and money. These new systems of measurement help redefine economic goals for policymakers, replacing misleading monetary aggregates such as GNP.

8. SEEKS BALANCE

Where a host of Eastern practices from yoga to Buddhism taught us to value balance, the hard science of holism now confirms for us that balance is more than just a nice way to be; it is actually essential to systemic health. Like a unicycle rider, regenerative systems are always engaged in a delicate dance. Achieving it requires they harmonize multiple variables instead of optimizing single ones.

Figure 6: The Window of Vitality as a balance between efficiency and resilience
Source: Dr. Robert Ulanowicz and Dr. Sally Goerner. *Healthy systems maintain a balance of resilience factors (small, diverse, flexible, and densely connected) and efficiency factors (big, streamlined, and powerful) within a Window of Vitality representing optimal network health.*



Conventional economics and finance are designed to optimize “efficient returns to financial capital” as the objective. Because it is reductionist, this practice only makes sense when one is focused on parts (in this case financial return on capital), but it falls apart when one considers the health of the whole. Just as an athlete who works out hard in the gym but eats an unhealthy diet will eventually fail, so too return on invested capital, while important, must be kept in balance with the multiple kinds of capital that all play a role in the long-term systemic health of the firm, society, and the planet.

Not only must multiple forms of capital be in balance (“holistic wealth”), but multiple critical variables must be as well. Theoretical ecologist Robert Ulanowicz and his colleagues used the balance of small, medium, and large organisms found in nature to identify the optimal balance

of system resilience and system efficiency (Figure 6).¹⁰⁸ In the process, showed empirically why an emphasis on increasing scale and efficiency is useful up to a point, beyond which it is destructive to the system as a whole. Ulanowicz's work actually provides a way of measuring this balance point.

While such balances that define healthy systems in the natural world are often easy to observe, today's dominant economic belief system's obsession with efficiency does not give up easily. In finance, for example, the collapse of 2008 was the direct result of decades of globalization and deregulation combined with the innovations of derivatives and securitization, all done in the name of efficiency, but with the unintended consequence of destroying system resilience leaving dangerous fragility. Indeed, since the global economy lacked sufficient resilience,¹⁰⁹ it would have collapsed were it not for unprecedented interventions by central banks to shore up the seemingly "efficient" but deeply reckless and fragile financial system. Nevertheless, we now face even bigger "too big to fail banks" in the pursuit of extreme-scale efficiency, supported by the artificial resilience of unprecedented central bank bond buying around the world and a massive investment of public effort to control these behemoths through regulation – a losing proposition – while their leaders claim that "scale has always defined the winner in banking,"¹¹⁰ as if banking, the circulatory system of the global economy, can be reduced to a boxing match. Nor does their claim happen to be true, as demonstrated by research on values-based banking showing that medium- and small-sized sustainable banks

"WE IDENTIFY ARROGANT IGNORANCE BY ITS WILLINGNESS TO WORK ON TOO BIG A SCALE, AND THUS TO PUT TOO MUCH AT RISK ... BECAUSE THE ARROGANTLY IGNORANT ARE OFTEN BLINDED BY MONEY INVESTED; THEY CANNOT AFFORD TO FORESEE BAD CONSEQUENCES."

- WENDELL BERRY

¹⁰⁸ Ulanowicz noticed that, though resilience and efficiency are both important to systemic health, the factors that contribute to resilience such as diversity, small size and dense connectivity were in opposition to those which contribute to efficiency, such as streamlining, high capacity and large size. Ulanowicz (1996, 1997) found that actual ecosystems maintain a balance of the two. He then used information theoretic measures and data from these highly functioning ecosystems to identify the range of balance, the "Window of Vitality," within which all healthy systems fell (Ulanowicz, R., Goerner, S., Lietaer, B., and Gomez, R. 2009. "Quantifying sustainability: Resilience, efficiency and the return of information theory," *Ecological Complexity*, 6 (1), 27-36.

¹⁰⁹ <http://www.stockholmresilience.org/21/research/what-is-resilience.html>

¹¹⁰ JPMorgan's CFO Marianne Lake responding to calls from Goldman Sachs' equity analyst to break up the bank in order to unlock shareholder value. <http://nyti.ms/189yd8b>

significantly outperform the mega banks on a sustained basis.¹¹¹

Our banking system needs a balance of small, medium, and large, with an awareness that “too big” is particularly dangerous, and an understanding that the biggest in particular must act in a way that supports the health of the whole. The same applies to all other critical circulatory systems of the economy including energy, fresh water and waste-water, and telecommunications, all of which have evolved toward ever-greater centralization and scale driven by a flawed ideology that promotes economic efficiency at the expense of system resiliency. As a result, all economic sectors will need to shift to more decentralized models to restore the critical balance that defines healthy systems.

In sectors of the economy where there are natural benefits to society to have common platforms such as in technology infrastructure (from social networks such as Facebook to the global communications network, to stock exchanges and money systems), regulatory regimes need to evolve to respond not just to anti-competitive threats, but also to take necessary steps to ensure that system resiliency is maintained, even when it comes at the expense of some (misguided) system efficiency.

Modern capitalism’s relentless drive for global efficiencies and economies of scale, combined with deficient shareholder-governance, and the short-term bias of capital markets and finance in general, has many rightly concerned about the excessive power and influence of today’s largest global enterprises. We yearn for more human-scale enterprises, and we heartily endorse E. F. Schumacher’s maxim that “small is beautiful.” Yet few remember that Schumacher *also* once said that, if everyone were for small, he would be for big! The study of fractals affirms Schumacher’s affinity for both small and big by showing empirically that both are important and an integration of the two is essential.

Of course balance applies more broadly as well. Here are just a few key issues for our consideration in the context of regenerative systems:

Wealth and Power. The Great Depression, as well as the collapse of every great civilization over the last 5,000 years, proves that extreme inequality and excessive concentration of power leading to oligarchy inevitably causes the system to collapse – with disastrous consequences for all within it. Today, the ongoing chaos in Iraq and in the Arab world is

111 http://www.gabv.org/wp-content/uploads/New-13-5923_GABV_report_Washington_07mvd1.pdf

a reminder of what happens when an extreme concentration of political power is finally released. The longer and more extreme the repression, the greater and more violent will be the “quake” and ensuing chaos.

If our aim is to avoid economic and social collapse, then just as a series of mini-quakes restores balance by releasing pressure building toward a catastrophic earthquake, so too we must find ways to periodically release pressures building from today’s extreme inequalities, before our next “big one” occurs. Progressive income taxation and aggressive inheritance taxation serve this purpose, as did the ancient Judeo-Christian tradition of debt jubilees. But importantly, this is a scientific truth, not merely an ideological preference.

Competitive Individualism and Collaborative Community – The need for balance can also be seen in modern society’s long-running battle between the rights of the individual and those of the community, as well as the opposing pressures to compete and to collaborate. A holistic approach teaches us that both competitive individualism and collaborative communities play important roles in systemic health. Competitive individuals advance learning by pushing envelopes, increasing quality, and challenging others to do the same. Yet even the most gifted and powerful individuals cannot compete with the power of collaborative communities based on “empowered participation.” Furthermore, history shows that unchecked competitive power leads to monopoly, oligarchy, and at the extreme, war.

Consequently, individual and community needs are not only inseparable, but their unique contributions are mutually beneficial. The challenge lies in finding ways to balance *in that delicate dance*, the *flexibility* (freedom) upon which individualism thrives with the *constraints* (rules/procedures/regulations) required for community and collaboration.

Flexibility and Constraint - The need to balance flexibility and constraint suggests that, while intelligent regulation is necessary for achieving systemic health, we will not be able to regulate our way to a healthy financial or economic systems. Instead, regenerative systems are arranged to “self-regulate by design” rather than depend on ever greater externally imposed regulation (as demonstrated by our overall response to the recent financial crisis) with its inevitable unintended consequences to systemic health. For example, the well-intended new liquidity constraints imposed on global banks to reduce the funding mismatches that led to the collapse of Lehman Brothers are having the unintended consequence of discouraging banks from using their balance sheets to finance long-term and illiquid green energy infrastructure projects

when the health of the entire system depends upon it. On the other hand, the excess capital requirements for excessively large, “systemically important” (meaning “too big to fail”) banks such as JPMorgan are an example of a well-designed “self-regulating” incentive. Goldman Sachs and others have called for JPMorgan to break itself up, in part as a response to these new capital requirements. (In my opinion, those requirements should be much tougher, accelerating the systemically desirable shift.) From a systems science perspective, this is a policy-imposed *self-regulating* feedback loop, much more effective than a fresh army of regulators looking over JPMorgan traders’ shoulders with a fresh set of rules to monitor.

In living systems, self-regulation comes from a complex and hard-won balance of positive and negative feedback systems evolved over long periods of time. In human networks, creating naturally self-regulating economies will require similarly hard-won cultural shifts along with legal and moral constraints that allow the messiness of learning to continue.

These balances demonstrate the fact that systemic health is not a product of global versus local, big versus small, resilience versus efficiency, or any other single quality, but of the system’s *overall design*. Balance is the key.

What would an economy that “seeks balance” look like?

- Managing well the endless, delicate dance of striving for balance in interdependent systems is a core function of regenerative enterprises and economic networks.
- Instead of setting rules using traditional reductionist assumptions, policymakers and regulators use the new coherent systemic architecture and objectives to design toward systemic balance.
- Governments seeking systemic health regularly intervene to reduce concentrations of economic and political power in the world’s largest corporations, recognizing, as Milton Friedman’s mentor H.C. Simons, the founder of the Chicago School of Economics did, that capitalism naturally tends toward “economies of scale” and bigness in the name of efficiency, resulting in extremes in the distributions of wealth and political power. (Teddy Roosevelt’s passion for trust busting suggests he was an early intuitive systems thinker as well as a great Republican president.)

- Policies are crafted to foster a balanced and sustainable financial sector – with small community banks that take risks by creating and circulating credit locally, efficient regional banks, and global banks that are constrained in their scale and power to ensure they serve the public good and not merely their own short-term self-interest.
- Policymakers restore a healthy market-system balance between systemic efficiency and systemic resilience by rebuilding resilience that has been destroyed and restraining the excessive power of “economies of scale” where necessary. Examples of financial policy initiatives that are aligned with the latter goal include excess capital buffers for “too big to fail” banks as discussed above, a financial transaction tax to create a feedback loop that discourages excessive speculation, and positive incentives that encourage long-term investment in the things we need, beginning with investments that will drive the transition of our energy system away from fossil fuels.
- Given our historic bias toward efficiencies of scale, the pendulum swings back toward more diverse and distributed solutions, particularly with respect to critical infrastructures, energy, and water in particular, following the lead of distributed computing.

RETHINKING CAPITALISM

Like all vibrant, long-lived systems, a Regenerative Economy must be designed to work as an integrated whole. It must not only value all of its parts, it must nourish, develop, and empower them. It must maintain balance, circulation, innovation, and learning because these too are essential to holistic health. It honors community and place and cultivates common cause synergy at the “edges” because only in bringing forth and connecting the unique colors of each element in synergy can full vibrancy be achieved.

Since systemic health only occurs when all parts are working “in right relationship” with one another, our ability to achieve a Regenerative Economy with lasting economic and social vitality will depend

“CAPITALISM DOES MILLIONS OF THINGS BETTER THAN THE ALTERNATIVES.... HOWEVER, IT IS TOTALLY ILL-EQUIPPED TO DEAL WITH A SMALL HANDFUL OF ISSUES. UNFORTUNATELY, THEY ARE THE ISSUES THAT ARE ABSOLUTELY CENTRAL TO OUR LONG-TERM WELL-BEING AND EVEN SURVIVAL.”

—JEREMY GRANTHAM

upon our ability to nourish and develop multiple kinds of capital, at all levels of today's global civilization, while learning to effectively balance and integrate the key principles of regenerative health.

We believe developing a Regenerative Economy around these principles and investing in the creation of holistic wealth represent the next stage in the evolution of capitalism. However, to understand the change in store, let us first examine what "capitalism" means.

The conventional definition of capitalism is "an economic and political system in which the country's trade and industry are controlled by private owners for profit, rather than by the state."¹¹² Capitalism is also characterized as a competitive market economy using the price mechanism to clear markets, where the goal is to maximize profits and accumulate wealth. While such a system may at one time have been a glimmer in Ayn Rand's eye, it does not exist in what we call the modern capitalist economy today.¹¹³ Instead, we have a highly complex, interconnected system, dominated by multinational corporations operating under the flawed and dangerous ideology of shareholder primacy¹¹⁴ that bears little resemblance to a theoretically pure "capitalist" system. While the genuinely private control of small-scale means of production that Adam Smith originally imagined is still present, today's economies are dominated by enormous private enterprise, often driven by competitive short-term dynamics, and "owned" by mostly passive, short-term shareholders who exhibit only very limited control – a different beast altogether, just as a lake is different from a puddle.

Too often, large multinational corporations, trapped in the reductionist, finance-driven ideology of modern capitalism, demonstrate predatory behavior devoid of any understanding of the critical regenerative role they must play as part of a larger system. Control is largely surrendered to corporate boards and powerful CEOs, and their short-term-shareholder-value-maximization-above-all-else paradigm grounded in a broken definition of "fiduciary duty." At the same time, real asset owners like pension funds and endowments too often cede their

¹¹² *Oxford Dictionary*, New York: Oxford University Press.

¹¹³ Chapter 13 of Hawken, P., Lovins, A., & Lovins, L. H. 1999. *Natural capitalism: Creating the next industrial revolution*. US Green Building Council. <http://www.usgbc.org>

¹¹⁴ Stout, L. 2012. *The shareholder value myth: How putting shareholders first harms investors, corporations, and the public*. San Francisco: Berrett-Koehler Publishers.

long-term stewardship duties to short-term speculators, paying little heed to their ownership responsibilities.

In short, there is no pure “capitalism,” any more than there is pure, centrally planned “communism” or “socialism.” The term “capitalism,” used more liberally and democratically, is still useful in referring to a market economy in which the private sector is the primary, but not the exclusive owner of the means of production.¹¹⁵ It is augmented by a diversity of alternative forms of enterprise, including cooperatives and non-profit social enterprises. This more generalized vision of capitalism is subject to varying degrees of governance by the democratic process and managed for the common good.

If this more democratic vision of capitalism is to succeed, it must embrace a holistic worldview, and learn to mirror the lessons of regenerative systems. The implications of a world where: wealth is viewed holistically; empowered participation makes innovation common and adaptation easy; circulation is robust; community and place are honored and edge effect abundance at their intersections is facilitated; and everything is in balance and in right relationship with everything else – are far-reaching and profound. Yet, in some ways, this vision also brings us back to our original free enterprise roots, while clarifying where current capitalism went wrong.

This is not just theory, although a broadly shared conceptual framework such as the one we offer here. Meanwhile, triggered in part by the financial crisis, but with roots going back much further, a growing New Economy movement is emerging. Some calling it The Great Transition. It is gaining momentum and already reinventing capitalism along regenerative lines, just below the radar of the mainstream press. The next chapter seeks to shine a light on just a few dimensions of this emerging movement.

¹¹⁵ Modern capitalist economies also include many enterprises with cooperative forms of ownership and democratic control, as well as numerous state-owned enterprises in countries ranging from China and Brazil, to Germany and the United States. Governments in virtually all nations significantly influence – and, to varying degrees, control – commerce, trade, and finance through regulatory processes, tax policies, and subsidies, if not direct ownership.

CHAPTER 4: REGENERATIVE CAPITALISM EMERGING IN THE REAL WORLD

“THE UNIVERSAL DWELLS IN THE CONCRETE PARTICULAR. NEITHER IS REAL NOR TRULY APART FROM THE OTHER.”

– JAN SMUTS

The good news is that the entrepreneurial spirit at the heart of capitalism is inherently regenerative, and new manifestations of this regenerative heart are emerging all around us. This regenerative energy is the driving force behind a great deal of new value creation and some of the most successful innovations of modern time, including the Internet and social media, both examples of powerful energy flow networks in action. The regenerative qualities emerging in these real-world examples serve as beacons of hope and inspiration, and indicators that economic transformation without collapse is not only possible, but is underway.

REGENERATIVE MOVEMENTS IN ACTION

“SOCIAL ENTREPRENEURS IDENTIFY RESOURCES WHERE OTHER PEOPLE ONLY SEE PROBLEMS. THEY VIEW VILLAGERS AS THE SOLUTION, NOT THE PASSIVE BENEFICIARY. THEY BEGIN WITH THE ASSUMPTION OF COMPETENCE AND UNLEASH RESOURCES IN THE COMMUNITIES THEY’RE SERVING.”

– DAVID BORNSTEIN¹¹⁶

Often viewed as disconnected “feel good” activities outside the mainstream capitalist system, we see these activities as interconnected and in alignment with the Regenerative Economy framework, i.e., in alignment with the natural order of all things in the universe. Collectively these forces provide living proof that a new Regenerative Economy is emergent, and it is the mainstream capitalist system that is under existential threat if it does not adapt. Some

116 Bornstein, D. 2007. *How to change the world: Social entrepreneurs and the power of new ideas*. New York: Oxford University Press.

of the more well-known examples of this emergence include:

Social Entrepreneurship and Purpose-Driven, For-Benefit Enterprises – Social Entrepreneurship is now a strong area of interest in leading business schools. For-benefit enterprises can be either for-profit businesses with an explicit social and or environmental objective, or, non-profit enterprises with sustainable business models.¹¹⁷ A particularly interesting development involves “B Corps” (in contrast to conventional C Corps) that demonstrate “business as a force for good.” B Corps sign up for a set of best practices including a corporate charter declaring that directors “shall give due consideration” to all stakeholders, not just shareholders. It is a direct response to the shareholder primacy presumption that corporate directors invoke as their fiduciary duty to uphold, leading to many corporate decisions with adverse societal consequences. So far 27 states have passed B Corp legislation in the U.S. and there are over 1,000 registered B Corps around the world, including many young entrepreneurial ventures as well as iconic names like Patagonia and Ben & Jerry’s. In April 2015 Etsy became the first publicly traded B Corp.

Micro-Enterprises and Micro-Finance – Despite their extremely small size, “micro” enterprises add massive value to economies by providing jobs and income, and by strengthening the purchasing power of a large percentage of the population, while also lowering costs and adding business convenience.¹¹⁸ Yet despite their importance, such enterprises often have little or no access to commercial banking or finance. Using the principle that “credit is a human right,” Nobel Laureate Muhammad Yunus and his Grameen Bank of Bangladesh helped rectify this situation by pioneering the concept of micro-finance organizations, which focus on making small loans to micro-businesses and poor people, particularly women, to help them to achieve self-sufficiency. Grameen’s extremely effective strategy of organizing groups of borrowers and teaching them both business and technical skills caused it to grow from fewer than 15,000 borrowers in 1980 to 9.4 million today – 97 percent of whom are women. Loan repayment rates are similarly impressive, often nearing 100 percent. Micro-finance is now a relatively mature global industry.

Relocalization, Slow Food, Slow Money – Relocalization organizations strive to build more resilient societies by relocalizing the provisioning of food and energy, as well as currency, governance, and culture. Their immediate goals are to: strengthen local economies; increase community

¹¹⁷ <https://hbr.org/2011/11/the-for-benefit-enterprise>

¹¹⁸ According to the Small Business Administration small businesses in the US provide 49.2 percent of private sector employment. https://www.sba.gov/sites/default/files/FAQ_Sept_2012.pdf

food and energy security; and dramatically improve social equity and environmental conditions. While working primarily within their communities, these groups also share knowledge, experience, and educational resources within communities of practice such as the Business Alliance for Local Living Economies.¹¹⁹

Slow Food, a variation on Relocalization, works to promote local foods and preserve centuries-old traditions of food preparation and production, while opposing fast food, industrial food production, and globalization. Slow Food's motto is: "good, clean, and fair." Started in 1986 to prevent McDonald's from setting up a franchise at the bottom of the Spanish Steps in Rome, the Slow Food movement has expanded to over 100,000 members in 150 countries.

Slow Money, inspired in part by the Slow Food movement, catalyzes investment to local food enterprises and organic farms, connecting investors to the places where they live and "bringing money back down to earth." Since its founding in 2010, \$40 million has been invested in over 400 small food enterprises.

Impact Investing – Impact investment, a new label on an old idea, is now a recognized phenomenon, with increasing numbers of individuals, families, and progressive institutions seeking to better align their investment capital with their values in primarily early-stage companies and projects that harmonize financial, social, and ecological returns. Not only does impact investing help address social and/or environmental problems while turning a profit, according to The Rockefeller Foundation, it could eventually provide a way to, "unlock substantial for-profit investment capital to complement philanthropy in addressing pressing social challenges."¹²⁰ Indeed, a growing number of philanthropic foundations are increasingly using their corpus for mission-aligned, "program-related investments" and some like The F.B. Heron Foundation have declared the intent to have all of their investment portfolio invested for impact. Of course Community Development Financial Institutions have been "impact investing" in the U.S. for decades, while OPIC and the world's development banks have been investing for positive "impact" on a global scale built into their charters.

¹¹⁹ <https://bealocalist.org/>

¹²⁰ <http://www.rockefellerfoundation.org/our-work/current-work/impact-investing>

Global Alliance for Banking on Values (GABV) – GABV is a growing independent network of global banks committed to values-based banking in service of sustainable development. Peter Blom, CEO of perennial “sustainable bank of the year” Triodos Bank, is the founding Chair of GABV, which seeks to collaborate among its members rather than compete. Less well-known than impact investment, but perhaps more vital given the importance of a healthy banking system in service of the transition to regenerative capitalism, GABV is now comprised of 25 licensed financial institutions with combined assets of \$100 billion, that together touch the lives of more than 20 million people in 30 countries.¹²¹

Integrative Design Collaborative – A network of green building consulting, living system design, and education organizations, works to lift building and community planning into full integration and co-evolution with living systems. The work of Architect Bill Reed, a principle of this group, centers on creating the framework for and managing an integrative, whole-systems design process in order to improve the overall quality of the physical, social, and spiritual life of our living places and therefore the planet.¹²² In Reed’s view, truly regenerative building designs should:

- Create “net energy,” including but not limited to electricity, that can be put back into the electric grid.
- Embody a “circular” approach by using natural systems to treat wastewater in ways that enhance groundwater and soils, and mitigates downstream flooding by slowing run-off.
- Regenerate depleted soils on community farms to support healthy food systems, build biodiversity and organic matter, and sequester carbon in the process.
- Build community around shared values, while educating members of the community about the regenerative principles that must be deployed in all walks of life, including creating “value-adding” relationships (social capital) extending far beyond both the buildings themselves and the immediate communities in which they are built.¹²³

¹²¹ <http://www.gabv.org/>

¹²² <http://living-future.org/lbc>

¹²³ The author is an investor in two such real-estate projects managed by Anthony Sblendorio, both inspired by the work of Regenesi Group and Carol Sanford.

NGOs (Non-Governmental Organizations) – Paul Hawken calls the burgeoning NGO sector “the largest movement in the world that no one saw coming.”¹²⁴ Usually set up by ordinary citizens and either run by volunteers or funded by foundations, private persons, or governments, NGOs devote themselves to critical issues that require long-term attention and where neither market nor government solutions are viable on their own – such as climate change, malaria prevention, or even rethinking global capitalism! Well-run NGOs often enjoy a high degree of public trust because they often work to address the broad concerns of society. According to Wikipedia, the U.S. now has an estimated 1.5 million NGOs, Russia has 277,000, and India has approximately 2 million.

CREATIVE REGENERATIVE PROJECTS AND ENTERPRISES OF THE FIELD GUIDE

In addition to these broad regenerative movements, a vast number of unique and creative regenerative projects, enterprises, and experiments are also taking place. In order to illuminate how Regenerative Capitalism works in practice, Capital Institute’s *Field Guide to Investing in a Regenerative Economy* has been exploring how the regenerative principles emerge organically. They typically arise at the small-scale, rooted in place outside the mainstream, where pressures to conform to the current paradigm – releasing ever-higher quarterly earnings, for example – are not as intense, and where hunger for innovation is strongest, often out of necessity. Yet we increasingly find organizations earnestly aspiring to be regenerative operating inside the mainstream and at the global level as well. Norway’s DNV GL, the multi-billion dollar, global safety-certification company that recently celebrated its 150th anniversary is a prime example of the latter.¹²⁵

Since we began the *Field Guide to Investing in a Regenerative Economy* project in 2010, we have had the privilege of sharing the stories of over 25 projects and enterprises that are exemplary of the emergence of regenerative principles in the real world. The discussion below is merely the tip of the iceberg.

¹²⁴ Hawken, P. 2007. *Blessed unrest: How the largest movement in the world came into being, and why no one saw it coming*. New York: Viking Press.

¹²⁵ <http://capitalinstitute.org/blog/courage-lead/>

Regenerating Cities and the Built Environment

- *Manufacturing Renaissance (Chicago, Illinois)*, is forging unlikely partnerships among government, organized labor, educators, the private sector, and civil society by creating programs to support the regional advanced manufacturing sectors. One of their immediate projects has been to develop the next generation of advanced-manufacturing leaders by educating a generation of inner-city high school students at Chicago's Austin Polytechnical High School.
- *The Evergreen Cooperatives (Cleveland, Ohio)*, a partnership of the Cleveland Foundation, the Democracy Collaborative, the City of Cleveland, and several "anchor institutions" including local hospitals, is creating a grassroots solution to the crisis of poverty in inner cities by developing a network of locally anchored, worker-owned businesses to generate locally anchored jobs and greater local empowerment and wealth-building. Evergreen Cooperatives now includes Evergreen Energy Solutions, Evergreen Cooperative Laundry, and Green City Growers Cooperative.
- *Detroit Kitchen Connect (Detroit, Michigan)*, another example of the "edge effect" in action, is a kitchen incubator that is finding creative and intentional ways to use underutilized resources to forge closer social relationships, bringing people together who might not otherwise connect through the shared love of food. The leaders describe their strategy as the power of the "uncomfortable." They also grapple every day with two sometimes competing realities: the need right now for food and well-being in an inner city, and the long-term need to shift to a different system to sustain the health and wellness of the planet.



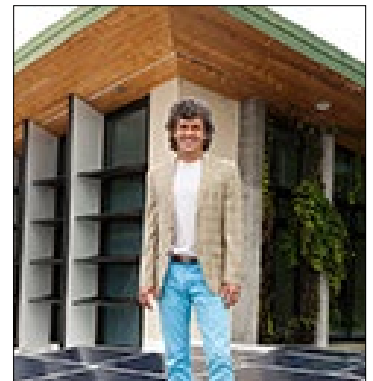
Regenerating the Land and Food Systems

- Grasslands, LLC* (Bozeman, Montana), a “custom grazing” business now operating ranches in South Dakota, Montana, Hawaii, Florida, and New Zealand, uses holistic-management practices to regenerate overgrazed land – increasing its biodiversity, water retention, soil quality, and carbon sequestering ability. In essence, it harnesses the power of the photosynthetic process and converts it into financial, human, and ecological capital. Given that nearly one-third of the earth’s land mass is grasslands, if these projects can successfully inspire imitation aided by the global training efforts of the Savory Institute and others in order to reclaim land that has been degraded by conventional livestock management and human population expansion, the implications will be game changing for the planet. Full disclosure, I am a co-founder of Grasslands, LLC and a board member of the Savory Institute.
- Grupo Ecologico* (Sierra Gordo, Mexico), founded by Martha “Pati” Ruiz Corzo and her husband Roberto, is a not-for-profit collaborative that not only catalyzed the creation of the only locally governed Biosphere Reserve in Mexico, but has also helped put in place a variety of innovative funding mechanisms empowering a network of highly resourceful, impoverished small farmers and ranchers to assume the roles of preservationists and regenerators of their own land in one of the most biodiverse regions of the world.
- Accelerating Appalachia* (Eastern Kentucky and Western NC), is a business accelerator that nurtures natural and entrepreneurial capital to help provide a foundation for a scale-appropriate, post-extractive, Regenerative Economy in coal country. Tapping into the skill base of the former manufacturing and agriculture economies – food, farming, forests, fiber, and fuels – Accelerating Appalachia connects businesses to impact investing and venture capital programs.



Regenerating Finance

- The Bendigo Community Bank Model (Australia)*, now represented by over 300 branches throughout Australia, is a unique banking framework in which Bendigo partners with local communities, requiring them to make an initial upfront investment in a branch operation while Bendigo Bank assumes responsibility for staff training, IT, products, capital, and regulatory and compliance issues. Net income is then split between Bendigo Bank and the local community enterprise. A portion of community branch earnings are directed toward local grantmaking, with over \$130 million in funds so allocated since the first community bank branch opened in the late 1990s, proving this innovative model “working at the edges” is scalable. The model has helped recirculate the flow of financial capital into local economies in meaningful, self-directed ways, and, is giving local leaders the business acumen to become active players in their communities’ economic transitions.
- First Green Bank (Central Florida)* was founded by Ken LaRoe, a third-generation Central Floridian who was inspired to start up a bank aligned with his values after selling an earlier successful mainstream banking venture and then reading Yvon Chouinard’s *Let My People Go Surfing* on a cross-country trip. As a new member of GABV, LaRoe is on a quest to create a lending portfolio that supports businesses that contribute to the regeneration of a local economy dominated by strip malls, condominiums, and tourist-related development. Far from discouraged by the challenges he faces, LaRoe reports that he has reached, “something close to self-actualization: the pinnacle of Maslow’s hierarchy of needs.”



Studying these projects has provided a proving ground for our theoretical explorations, helping us identify regenerative principles through direct observation and engagement. Witnessing the creativity and resourcefulness of our *Field Guide* partners has also been extraordinarily inspiring for us.

In some cases – such as Grasslands LLC, the Evergreen Cooperatives, and the Lopez

Community Land Trust, for example – we have encountered projects that have been carefully and deliberately architected by seasoned holistic thinkers from the outset. In other cases – such as Detroit Kitchen and Viva Farms, for example – we have witnessed start up projects taking on a regenerative life guided by more intuitive leaders who skillfully tap into the entrepreneurial energy of their communities and the essence of their particular place.

In almost every instance we see the evidence of what we can only call the “invisible regenerative hand” at work. We see people whose everyday lives assume a new and nobler purpose as they experience:

- Truly “empowered participation” in projects on Lopez Island, Washington; in inner city Chicago, Cleveland, and Detroit; and in Mexico’s Sierra Gorda;
- “Right relationship” to each other and to nature embedded in the very fabric of the Accelerating Appalachia Incubator and UK’s GroCycle company;
- The desire to honor and to elevate all stakeholders a business touches, which propels the partnership between McCarty Family Farms in Kansas and the Dannon Company; the strategies of the privately held (“in right relationship with owners”) global DNV GL; and the collaboration among members of the Principal 6 Cooperative Trade Movement;
- The restless ambition to create a values-driven financial system, while struggling against the constraints of the old, flawed system, a drive which energizes Bendigo’s over 300 Community Bank Branches scattered across Australia, Community Sourced Capital’s expanding U.S. network, Central Florida’s First Green Bank and all the member banks of GABV.

There is an identifiable spirit that energizes the regenerative projects our *Field Guide* stories describe, and it sets them apart from many other worthy endeavors to address societal and environmental ills. That spirit was perhaps best expressed by Yorman Nunez of the Bronx Cooperative Development Initiative, who, though unaware of our regenerative thesis, articulated the critical distinction between resiliency and regenerativeness:

“Resiliency speaks to what we are doing in response to outside forces that are beating us down. That may be necessary, but maybe building protections is not the best possible use

of our energy. Regeneration makes you think about the activities that get you through a real healing process to a place of wellness. Because of the realities we live with, that is a much harder proposition and process to go through... but necessary if we really want to get to a point of true sustainability.”

IMPLICATIONS FOR POLITICS AND PUBLIC POLICY

The need for regenerative reforms is particularly critical in politics and public policy. The long-term cost of economic crises is measured not only in financial losses, but in ruined lives, foreclosed homes, devastated communities, slashed public services, and a generation of youth suffering from alarming levels of hopelessness and anxiety that will inevitably manifest in deep societal ills or worse. The time lost trying to redress and reform Wall Street's most egregious excesses only exacerbates these already high costs.

Firefighting the financial system has also distracted the public and private sectors from the need to prepare for the economic transition that will inevitably be forced upon us by Mother Nature if we do not initiate systemic change on our own. Yet a multitude of additional crises, ranging from increasing water stress to pandemics, to terrorism, also appear to be spiraling out of control and to be interconnected, if we understand their root causes holistically. Our global leaders' ability to respond is constrained by the sheer quantity and complexity of the challenges. This, as Dana Meadows observed in 1992, reflects a system operating beyond its limits.¹²⁶ Worse yet, we must plan on an acceleration of such crises in the years and decades to come as social and ecological stresses mount. Welcome to the Anthropocene, the new geological era of our own making.

Questions and issues of extreme complexity and consequence now abound. Consider our response to climate change alone and the need to transition our energy system off fossil fuels:

- How can we mobilize the staggering \$44 trillion of new investment in energy infrastructure and energy efficiency that the International Energy Agency estimates will

¹²⁶ Meadows, D. et al. 1992. *Beyond the limits: Confronting global collapse, envisioning a sustainable future*. White River Junction, Vermont: Chelsea Green Publishers.

be necessary by 2050 to replace the current energy system?¹²⁷ (To put that number in context, the market value of all global public companies combined is \$60 trillion.)

- How can we eliminate the burning of fossil fuels by mid-century?
- What about our ability to absorb the economic write-off of \$20 trillion in stranded assets¹²⁸ representing the majority of proved fossil fuel reserves that must be left in the ground or not burned, and which if extracted would blow us through the 2 degree Celsius warming threshold that scientists agree is the likely tipping point to truly permanent catastrophic consequences?
- What about the fact that three quarters of those fossil fuel reserves are owned not by public companies, but by nation states like Saudi Arabia, Iraq, Iran, Venezuela, and Russia, whose economies, public budgets, and social cohesion are currently highly dependent upon the continued extraction and sale of fossil fuels?
- How are we going to negotiate a deal with OPEC countries (or Putin) that restricts their ability to sell their oil? Same question for Exxon and Shell. And who could enforce such an agreement?

If we do not address these issues, we destroy life on the planet as we know it. Yet, if we do not address them properly, we could easily collapse the economy upon which we also depend. This is the “Big Choice,” challenge, and dilemma facing our generation.¹²⁹ Consequently, it would be foolhardy to suggest that the choices we must make and the solutions we undertake will be anything but immensely difficult.

- Technological solutions not yet imagined will certainly play a role, but counting on unknowns is not prudent.

¹²⁷ See J. Fullerton's speech to the Club of Rome (2014): http://capitalinstitute.org/wp-content/uploads/2014/10/Financing-the-Energy-Transition_COR_w-endnotes.pdf

¹²⁸ <http://www.carbontracker.org/report/wasted-capital-and-stranded-assets/>

¹²⁹ <http://capitalinstitute.org/blog/big-choice-0/>

- Various studies point to the job creation and investment potential of the energy transition, but the scale and complexity of the required shift, both economically and politically, is unprecedented.
- As of this writing, there is still not even an open and honest discussion about the unprecedented geopolitical challenge stranded assets represents as detailed above, coming at a time of rising barbarism in the Middle East and the seeming breakdown of the post-Cold War world order.

While a comprehensive policy formulation for transforming our energy system away from fossil fuels and for the much broader and unprecedented transition to Regenerative Capitalism is beyond the scope of this paper, we can say that the emergence of a Regenerative Economy will be accelerated by policies that include:

- Leveling the playing field by removing subsidies for activities that hinder the emergence of regenerative economies. Top priority should be the elimination of subsidies to the fossil fuel industry and to fossil-fuel- and chemical-intensive industrial agriculture. Developing aggressive new subsidies to catalyze the shift we desire, just as subsidies have been used to subsidize most systemic changes in our economy. Tax credits and feed-in tariffs, for example, could help catalyze the \$44 trillion of investment capital flow required for the transition to the post-carbon economy.
- Restructuring the tax code to help business incorporate social and environmental costs and benefits into their decision-making. This can be most directly achieved by relieving the tax burden from “goods” like empowering productive work, while increasing taxes on “bads,” such as market activity that is generating negative “externalities” (costs like pollution that are passed on to somebody other than the business that created them). Such reforms would include income tax relief for the working class, transaction taxes on excessive financial speculation, and a steep and rising carbon tax and other Pigovian taxes.¹³⁰ Such tax reform can be designed as a tax shift, not a tax hike, and can be revenue neutral, thus transcending the political bickering of left versus right.
- Proactively using the power of the public purse to catalyze the shift in demand to

¹³⁰ http://www.nytimes.com/2013/01/06/business/pigovian-taxes-may-offer-economic-hope.html?_r=0

renewable energy. The U.S. government is the largest single energy consumer in the world. Its energy demand must lead the transition.

- Creating institutions to manage the natural and cultural commons for our mutual and perpetual benefit as Peter Barnes explains inspired by Thomas Paine in *With Dividends and Liberty for All*. These institutions will complement markets and governments as the principle guiding influences in Regenerative Capitalism, with revenue generating potential from use fees that can offset other taxes.¹³¹ Such institutions must be insulated from short-term public political pressures. Following the principle of subsidiarity, most will be managed more regionally and locally — arrangements that will find favor with ecologists and decentralist conservatives alike. At the same time, as subsidiarity also suggests, this institutional design will recognize that certain key issues demand a more centralized approach, such as the management of atmospheric carbon.

As Peter Barnes explains, the institutions managing the commons described above can also play an important role in moderating excessive income inequality by enabling all citizens to share in the abundance of our common resources. Such guaranteed income from shared wealth is currently demonstrated by the payments every Alaskan citizen receives from the Alaska Permanent Fund.

In a world of accelerating technology advances, such as robotics threatening more and more jobs and undermining our expectations of work in the economic system, we will need an expanded understanding of shared commons beyond the natural commons (the Internet for example, and even our collective and cumulative advances in all technology perhaps) in order to structure a truly fair sharing of the common abundance we are all born into.

- Creating other mechanisms and incentives to accelerate the circulation of excessive financial wealth back into targeted social and natural capital assets in accordance with our understanding of holistic wealth and the need for balance. The tax deductibility of charitable giving is aligned with this need, although it will require some refinements in order to be sure that it incentivizes our highest priorities. The tax code incentives for bigger houses and greater debt on corporate balance sheets make no sense when looked

¹³¹ Barnes, P. 2014. *With Dividends and Liberty for All: How to Save Our Middle Class When Jobs Don't Pay Enough*. San Francisco: Berrett-Koehler Publishers.

at through a regenerative lens. Progressive income taxes and in particular inheritance taxes will need to be reassessed in light of our scientific understanding of the costs to systemic health of extreme inequality.

- Constructing a host of incentives and restraints to create feedback loops that discourage wasteful consumption, particularly in the developed economies. These will include rethinking our views on legitimate constraints on “free speech” when it comes to advertising, which sustainability expert Pavan Sukhdev rightly suggests needs to be more accountable to the public good.¹³²
- Taking a fresh approach to the North/South dialogue with an appreciation that all of human civilization literally will sink or swim together. If China, India, and Africa follow the hypercompetitive, extractive, financialized, fossil-fuel-intensive development path of the North, and, the North fails to transform itself — in other words we simply keep doing what we are doing now — then our collective future prospects will be grim.
- Developing a new metrics of systemic health for economies and enterprise networks. A number of systems scientists are busy developing just such tools, measuring regenerative qualities of healthy flow networks such as system intricacy, balance, and circulation.¹³³

IMPLICATIONS FOR FINANCE

The challenge of reforming our finance theory and practice, and our banking system will be particularly critical and exceptionally difficult. The dual difficulty will be to rein in the anti-social excesses of the financial sector, while redirecting the vital flow of investment capital to support the transition to a Regenerative Economy. Our circulatory system is failing, literally bleeding us slowly to death. We must first apply a tourniquet to the wound, pulling it tight with bold conviction grounded in our new scientific understanding of the principles of regenerative

¹³² Sukhdev, P. Corporation. 2012. *2020: Transforming Business for Tomorrow's World*.

¹³³ Goerner, S., Lietaer, B., and Ulanowicz, R. (2009). “Quantifying economic sustainability: Implications for free enterprise, theory, policy and practice.” *Ecological Economics*, 69 (1), 76-81. See also: <http://people.biology.ufl.edu/ulan/pubs/Goerner.pdf>

health. At the same time we must rehabilitate the healthy channels of circulation that have atrophied as a consequence of our flawed thinking and neglect.

“I HAVE THE SOUTH IN
FRONT OF ME AND THE
BANKERS BEHIND ME –
AND FOR MY COUNTRY
I FEAR THE BANKERS
MORE.”

– ABRAHAM LINCOLN

This redirection will be particularly challenging not only because it runs counter to the darker culture of banking that has cycled in and out for centuries, *but also because it runs counter to the misconstrued “purpose” of banking and finance* to which even the many honest and decent financiers subscribe.

Aristotle wrote that chrematistics – roughly translated, “the use of money to make money” – is *unnatural*.¹³⁴ If he is right, then we have a long way to go to create a financial system that serves the needs of the real economy because today’s system – led by dominant institutions including “too big to fail” banks, and the powerful hedge funds and private equity funds – is based on one common belief: the purpose of banking and finance is to make money using money, particularly, *other people’s money*. We accept that it is the duty of our bankers, almost a moral duty, to do so as productively as possible, by which we mean in our outdated reductionist thinking, in such a way as to generate the highest return on financial capital invested, provided that it is legal. If that means channeling savings to finance the production of dirty Tar Sands oil, or excessive speculation by giant hedge funds or by the banks themselves, or the short-term extraction of holistic health out of companies and communities by leveraged financial engineering, then so be it.

Many now call today’s dominant form of capitalism “finance capitalism” – an unflattering reference to the short-term, extractive approach to capitalism currently led by Wall Street. Ironically, while most people loathe the inequality this system fuels, and condemn financiers who break the law or act irresponsibly, they generally do not question that the purpose of banking and finance is to make money by using other people’s money, preferably at the fastest rate possible, which usually means fueling those rabid extractive processes that are shattering the long-term holistic health of people and planet.

¹³⁴ Daly, H., and Cobb, J. 1984. *For the common good: Redirecting the economy toward community, the environment, and a sustainable future*. Boston: Beacon Press.

Transitioning to a Regenerative Economy will require a profound rethinking of finance and a profound redesign of the global financial system because this extractive approach often conflicts with building long-term resilient enterprises within a Regenerative Economy. In particular, instead of striving to be master of the world, finance must become a subsystem of the economy that *operates in service of the real, Regenerative Economy*.¹³⁵

In other words, the purpose of regenerative finance, banking, and investment must be to serve the health of the whole system. While this purpose is served by investing in regenerative enterprises, it also includes making a sustainable profit for the constructive risks a financial institution takes – like transforming short-term savings into long-term productive loans – and for the services it provides in the process. New approaches to investing (and the rediscovery of time-tested approaches) such as Evergreen Direct Investing¹³⁶ will arise to complement our short-term-obsessed public capital markets, enabling long-term decision-making while reasserting the responsibility that goes with real ownership. As always, the fractal nature of healthy systems means the principles of regenerative health must be applied to all scales of finance, from local to global.

A growing list of financial institutions and financiers who believe it is their responsibility to serve the real economy, rather than extract from it, suggests that the emergence of regenerative finance is accelerating, in part as a response to the failures of mainstream finance, if we have eyes to see it. We see evidence of it in some of the post 2008 financial crisis reform efforts that are pointing us in the right direction, and in challenges to our current beliefs about the superiority of a purely private banking system. Here is just a brief preview of what financial system transformation entails and where it is already happening:

- Led by the example of the Dutch bank Triodos, a growing network of banks, called the Global Alliance for Banking on Values, is committed to serving the real economy.
- In the U.S., RSF Social Finance, which extends productive loans to regenerative enterprises following the philosophy of Rudolph Steiner, just celebrated its 30th anniversary.¹³⁷ Many

¹³⁵ This will be the topic of a more detailed followup report.

¹³⁶ <http://capitalinstitute.org/our-projects/evergreen-direct-investing/>

¹³⁷ <http://rsfsocialfinance.org/>

other mission-driven loan funds and community capital vehicles exist and are sprouting up in response to the recognized failures of our banking system.

- Numerous public/private financial institutions, such as development banks, already exist. Imperfect as they are, they prove that there is and always has been a well-recognized public/private nature of banking, and a credit allocation process to serve a healthy economic system. There are even examples of healthy, disciplined public banks, such as the Bank of North Dakota in the U.S., that provide a stabilizing complement to the private banking system. And in places ranging from Germany to China, the role of the public sector in banking is much more accepted. We should expect renewed debate around the role of the public sector in banking and even the money creation process, either directly or in creative hybrid public/private partnerships, as we tackle the multi-trillion dollar financing challenge of the transition to, and maintenance of, a truly regenerative economy.¹³⁸
- Impact investing – where investors seek to align their investments with social and environmental purpose – is burgeoning, particularly among certain wealthy families in the U.S., as discussed earlier.
- Financial reform policies have struggled to take hold due to the excessive power our financiers now have over our political system and our ideological beliefs. Nevertheless, even here there has been important progress. The excess capital requirements for “systemically important” (i.e., “too big to fail”) institutions is directionally correct even if insufficient as we have discussed, and an example of the kind of self-regulating feedback loop we need. While it is being resisted strongly in the U.S. and U.K., a Financial Transaction Tax targeting the excessive short-term speculation that plagues our capital markets is broadly supported in Europe and elsewhere and continues to be debated globally behind the scenes.
- We will also need to rethink all the subsidies that corrupt and hamper the development of the financial system we need, beginning with the cost of capital subsidy to our largest banks that comes with the implicit government recognition that it cannot and will not let

¹³⁸ http://capitalinstitute.org/wp-content/uploads/2014/10/Financing-the-Energy-Transition_COR_w-endnotes.pdf

the largest institutions fail if doing so risks taking down the real economy. Bank deposit insurance and access to the central bank for funding each serve a useful purpose, but today's bloated financial conglomerates have exploited these privileges in ways that serve only their own interests, while putting the real economy at risk. "Too big to fail" and "too complex to manage" banks like today's JPMorgan and Goldman Sachs require a profoundly different incentive-driven regulatory regime that in all likelihood will drive them to break themselves up into manageable enterprises that do not threaten the health of the real economy. The "too big to fail" banks that remain will act in ways that, while profitable with reasonable banker compensation aligned with other professions, truly serve the health of the whole.

It is an absolute requirement that we get our financial system house in order if we are to transition to a Regenerative Economy, and we are starting from a troubled place. The transformation of our energy, water, and transportation systems underway represents *the largest investment opportunity in the history of capitalism*. We need a capitalism that works and a financial system in service of its needs.

MEASURING AND MANAGING SYSTEMIC HEALTH IN COMPLEX WEBS

Managing a complex economic web of "capitals" and multiple, competing factors is not going to be easy — particularly because it is new to us. Instead of optimizing one variable, such as "shareholder value" or economic efficiency, as is conventionally done, managing a complex whole requires a harmonizing process that must integrate multiple variables in proper alignment and proportion. Furthermore, since the universal principles are both qualitative and quantitative, creating regenerative health in today's complex human networks will require a harmonization process that is both:

- Subjective: seeing patterns, making judgments based on values and principles;
- Analytic: measuring what matters.

Many of the subjective aspects of management are being addressed in approaches such as Peter Senge's *Fifth Discipline* and Otto Sharmer's *U Theory*, that use systems thinking to create

more effective learning organizations.

Nobel Laureate Elinor Ostrom's study of how certain groups developed effective economic governance of the Commons will become particularly helpful to us as we struggle to learn how to holistically manage multilevel political economies on a greater scale in the future.¹³⁹ It will take creative extrapolation to move from the locally managed natural commons that Ostrom was studying — a river system for example — to local and regional economies, and all the way to the shared common resources of the planet, such as the atmosphere. Emphasizing the multifaceted nature of human-ecosystem interaction and arguing against any singular “panacea” for all social-ecological system problems, Ostrom nevertheless identified eight design directives found across a wide range of communities that manage Common Pool Resources (CPR) effectively:

- Define clear group boundaries with effective exclusion of external unentitled parties.
- Match rules governing use of common goods to local needs and conditions.
- Ensure that those affected by the rules can participate in modifying them.
- Develop a system for monitoring members' behavior and maintaining accountability that is carried out by community members themselves.
- Use graduated sanctions for those who violate community rules.
- Provide accessible, low-cost means for dispute resolution.
- Make sure outside authorities respect the rule-making rights of community members.
- Use subsidiarity (i.e., decisions made at the lowest level possible) to build responsibility

“THE JOB OF
MANAGEMENT IS
TO MAINTAIN AN
EQUITABLE AND
WORKING BALANCE
AMONG THE CLAIMS
OF STOCKHOLDERS,
EMPLOYEES,
CUSTOMERS, AND THE
PUBLIC AT LARGE.”

– FRANK ABRAMS,
CHAIRMAN OF STANDARD OIL
(1951)

¹³⁹ Ostrom, E. 1990. *Governing the commons: The evolution of institutions for collective action*. London: Cambridge University Press.

for governing the Commons in nested levels from the immediate local up to the entire, interconnected system.

Other approaches to holistic management add a more ecological spin. For instance, Allan Savory's work in holistic-range management won the 2010 Buckminster Fuller Challenge for initiatives that take "a comprehensive, anticipatory, design approach to radically advance human well-being and the health of our planet's ecosystems." Savory's work started with the observation that healthy natural systems function as *holistic* communities with *mutualistic* (symbiotic) relationships among all parts. Consequently, instead of single-mindedly obsessing on maximizing short-term financial value, Savory's approach to managing whole systems emphasizes: 1) the importance of managing the relationships among parts; 2) being aware of excesses and limits; and 3) addressing issues of "weakest links." Some of his principles that are easily extrapolated to human systems, include:

- Understand the unique context and define what you are managing in its *entirety*, what Savory calls "the whole under management," including all the potential products, not just the most obvious, and design your system to take advantage of what exists in terms of all available resources. (As an interesting aside, Savory once said to me that one cannot manage an economy absent the unique cultural and ecological context in which it exists, a direct challenge to the modern discipline of economics, which often takes the view that such issues are outside its domain.) Define what you want now and far into the future. Develop goals and strategies to achieve the quality of life you desire, and learn how to build a system-nurturing environment to sustain it. Be aware that different elements play different roles and that all are necessary. Support the health of each element, and make sure that circulation is robust and balance is maintained.

For instance, while the Kenyan Greenbelt Movement founded by Nobel Peace Prize winner Wangari Maathai was ostensibly about planting trees, it actually improved women's rights, local income, local education, local nutrition and environmental conservation simultaneously. These simultaneous outcomes emerged from careful consideration of: the resources available in the current context; what outcomes were desired; and what strategies would be effective for connecting the two.

"PUBLICITY IS JUSTLY
COMMENDED AS A
REMEDY FOR SOCIAL
AND INDUSTRIAL
DISEASES. SUNLIGHT IS
SAID TO BE THE BEST
OF DISINFECTANTS;
ELECTRIC LIGHT THE
MOST EFFICIENT
POLICEMAN."

– LOUIS BRANDEIS

- Watch for the earliest indicators of systemic health or lack thereof. An indicator of improved economic functioning would include: the widespread sprouting of new regenerative enterprises; improvements in educational systems and physical infrastructure; and increased access to seed capital and finance at the lower levels of economic systems. Indicators of ill health would include: rising inequality; shrinking opportunities; growing individual debt; crumbling infrastructure; and poor circulation of credit at lower levels of the economy.
- Be adaptive and manage your system *proactively*, before imbalances become critical. Assume you are wrong not right, and test your decisions, with an eye to whether they are socially, environmentally, and financially sound for both the short- and long-term. Use a “canary in a coal mine” approach, that is, build in feedback loops for monitoring, re-adjusting, and re-planning as necessary.
- Be aware of timing. Be sensitive to pressures and long-term changes taking place in the environment. Realize that individual businesses and whole economies go through cycles, and that activities that are needed and possible at one stage of the cycle may be impossible and counterproductive at another. An understanding of where you are in a cycle improves the effectiveness of your strategies.

In addition to the subjective elements, our ability to achieve vitality will be greatly aided by analytic tools designed to help us assess the health of each type of capital, as well as the systemic health of “wholes” at all levels of the system. These new tools will include the comprehensive – i.e., holistic – valuation of business enterprise activities. The International Integrated Reporting Council (IIRC)¹⁴⁰ and the Sustainability Accounting Standards Board (SASB)¹⁴¹ have initiatives underway to promote greater transparency through “integrated reporting” – that is, by measuring, reporting, and managing multiple forms of capital and stakeholder interests in an integrated fashion – for public companies using industry-relevant standards.

To be effective, however, holistic measurement and management of complex systems must go

¹⁴⁰ <http://www.theiirc.org/>

¹⁴¹ <http://www.sasb.org/>

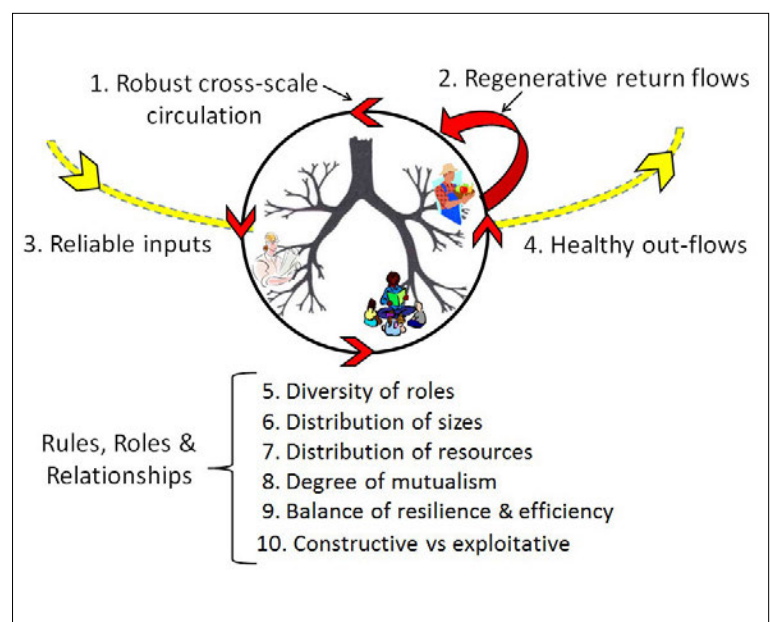
further than integrated reporting by individual enterprises, as important as that is. We believe the rigorous form of holism being developed by the Energy Network Sciences (ENS, see Appendix A) can provide the measurement tools we need to turn our newly understood and intuitively pleasing sense of how economies must change into the scientifically sound policies we need to transform our current economic system into a vibrant, Regenerative Economy and then to manage it as such indefinitely into the future.

ENS research is particularly intriguing because it offers ways of measuring both subjective principles such as certain aspects of “in right relationship,” and technical ones such as “circulation” and “balance.” For instance, as Figure 7 shows, the “Top 10” measures of systemic health suggested by a team of researchers from FHI 360, Towson University, and Capital Institute, includes measures of traditionally subjective and traditionally analytic elements. All of these measures have been validated on real-world systems, though primarily ecosystems and living systems, not economies. The first four are measures of Structure and Flow. The final six are measures of Rules, Roles, and Relationships. While some of the descriptions get quite technical, you can see the parallels to the principles of Regenerative Capitalism laid out in this paper:

The exciting and somewhat startling thing is that we discovered this convergence after we had deduced the eight elements from our study of real-world initiatives and more qualitative academic research. This discovery strongly reinforces our confidence in the conceptual framework we are proposing. Adapting these measures to local and regional scale economies, and ultimately using them to help manage the global economy (to the extent it is even possible), and then constructing supportive public policy prescriptions is the exciting work still ahead.

Figure 7. Our “Top 10” measures of systemic economic health.

Source: Dr. S.J. Goerner



Measures of Structure and Flow:

1. *Regenerative return flows*: Assesses how much money and other resources the system recycles into building and maintaining its internal capacities, including human capital as well as physical infrastructure. The Finn cycling index, for instance, measures how much of the flow is cycled flow.
2. *Robust cross-scale circulation*: Assesses how rapidly and well resources reach all levels. Such aggradation can be measured by Flux Density, multiplier effects, or Total System Throughput (which is the flow network equivalent of GDP).
3. *Reliable Inputs*: Assesses how much risk and uncertainty there is for the critical resource, information, and monetary flows upon which the system depends. This can be measured as a ratio of renewable inputs to total inputs, or using an “Emergy” analysis.
4. *Healthy outflows*: Assesses how much damage the system’s outflows do externally.

Measures of Rules, Roles, and Relationships:

5. *Diversity of roles*: Assesses both the diversity and the number of players in different activities critical to system functioning, for instance, the number of grocery stores, banks, hospitals, or schools in a given area with a particular population.
6. *Distribution of sizes or resources*: Assesses where money and resources go. Can be plotted using weighted distribution of stocks or flows.
7. *Degree of mutualism*: Assesses ratio of win-win versus win-lose relationships within the network. Is currently measured as weighted relationships.
8. *Adaptability/place on the adaptive cycle*: Assesses the system’s readiness for change and its place in a classical S-curve cycle of development. Is currently measured using Fath’s adaptive cycle measures.
9. *Balance of efficiency and resilience*: Assesses the balance between levels of diversity and flexibility (resilience) and streamlining and throughput (efficiency). Is currently measured

using Ulanowicz's "Window of Vitality" or robustness metrics.

10. *Constructive versus exploitative*: Assesses the level of value-added and capacity-building activities versus organizational draining or gradient-degrading (exploitative) ones.

CHAPTER 5: CREATING A REGENERATIVE CIVILIZATION

“THERE IS NOTHING MORE DIFFICULT TO PLAN, NOR MORE DANGEROUS TO MANAGE, THAN THE CREATION OF A NEW SYSTEM. FOR THE CREATOR HAS THE ENMITY OF ALL WHO WOULD PROFIT BY THE PRESERVATION OF THE OLD SYSTEM AND MERELY LUKEWARM DEFENDERS IN THOSE WHO WOULD GAIN BY THE NEW ONE.”

— NICCOLO MACHIAVELLI

We believe regenerative economies are the natural next step in economic evolution, bringing economics into alignment with our latest scientific understanding of how the universe actually works. We already see expressions of regenerative efforts emerging all around us, although they are often invisible to those observers still trapped in the outdated reductionist paradigm. Until now, this transition has been hampered by the lack of an *effective story*.

We believe Regenerative Capitalism – informed by practical experience, built around principles of systemic health, anchored in scientific rigor, and grounded in universal wisdom traditions and a commonsense moral framework – can provide the foundation for the narrative we need at this critical juncture. Of course more context-relevant language and nuance will need to be developed for a diversity of audiences that must hear this new story.

The centerpiece of this story is that systems that last in the real world are systems that are *healthy, regenerative energy flow networks*. They follow a consistent pattern, one in alignment with the eight principles described herein.

Sustainability, in other words, is an outcome or a byproduct of regenerative system design that follows this universal pattern.

Therefore, since human economies are also energy flow networks, we suggest that the best and likely only way to achieve lasting prosperity and well-being is to build *healthy human networks following these same universal patterns*, ones capable of generating widespread social and economic vitality across all levels of society. Today's science of regenerative systems shows us how to achieve such widespread well-being by both identifying the universal principles that support durably vibrant systems, and giving us precise measures and targets to guide our steps.

The contrast between this story of how to build a healthy economy and today's dominant neoliberal theories is striking. While democratic, free enterprise systems theoretically promote widespread empowerment and well-being, today's laissez-faire version of capitalism is failing because it promotes largely erroneous beliefs about how to create a healthy economy. Comparing this failing theory with the regenerative vision is instructive:

REGENERATIVE (SYSTEMIC) THEORY

Focuses on how the system grows as the key to long-run prosperity, not the growth of the system per se.

Acts in ways that supports the long-term health of the whole society and planet, with feedback loops designed into the system to ensure systemic health rather than treating the symptoms of ill health after the fact.

Maximizes long-term health by ensuring equitable benefits to all stakeholders.

Values the long-term vitality of human beings and essential ecosystem function.

Circulates money/wealth/information robustly.

Balances the freedom upon which innovation thrives, and the constraints necessary for collaborative community by building self-regulating mechanisms into the design of the system that are aligned with the principles of systemic health.

Maintains long-term health by balancing a variety of critical but competing factors.

Centers on reciprocity, mutual benefit, and common cause.

Invests long term in people and common-cause infrastructure.

Argues that addressing social, economic, and environmental crises provides an excellent way to increase both profits and economic health.

CONVENTIONAL (REDUCTIONIST) THEORY

Focuses on the growth of the system measured by GDP as the path to prosperity.

Acts in ways that tend to benefit the wealthy and powerful, often at the expense of harm done to other parts of the system, subject only to after-the-fact mitigation by government policy.

Maximizes profits to owners by minimizing benefits to other stakeholders and then relying on government programs to fill the gaps (or not).

Values money and short-term profit ahead of human beings and the environment.

Concentrates money/wealth/information increasingly, subject only to regulation/ redistribution debates after the fact.

Polarized debate over the value of individual freedom (laissez-faire) versus the need for government regulation in response to market deficiencies. Added regulation comes after the damage is done with all the unintended consequences such a reactive approach entails.

Increases owner and superstar profits by maximizing size and efficiency enabled by technology.

Stresses selfishness and effective exploitation of land and labor for the benefit of capital.

Long-term investment displaced by short-term extractive speculation and manipulation of the system benefitting a small elite.

Ignores looming social, economic, and environmental crises, arguing that profits and growth must come first because they are the key to economic strength.

The broad shift in vision accompanying Regenerative Capitalism will be just as profound as the one Copernicus precipitated when the revelation that the earth traveled around the sun undermined the infallibility of medieval authorities and changed our view of how the world worked. Our transition will be filled with profound and frightening challenges. To meet these challenges, we have offered a new story, a synthesis of many thinkers' insights with the actions of entrepreneurs manifesting this change on the ground into a coherent and scientifically rigorous conceptual framework. It provides a hopeful and credible alternative to the pessimism our current and looming global threats can instill, the uncritical techno-optimism we are genetically wired to believe in no matter how irrational, and the naïve head-in-the-sand denial that is all too prevalent today.

- *This rigorous and heartfelt theory of whole systems* will enable us to see the vast unseen potential for cross-scale vitality lying dormant in human systems. When individuals tap into this latent potential, we say they have activated their innate genius. We are suggesting that a similar genius lies dormant in entire human networks, waiting to be activated at systemic scale. This is the great hope of the emergence of Regenerative Capitalism.
- A new awareness of regenerative design principles and patterns coupled with accelerating pressure for change due to accelerating crises will make reforms that seem impossible today become inevitable.
- When properly articulated, the new narrative will break down seemingly intractable barriers. This, in turn, can help us transcend some of our false ideological divides, and make breakthroughs in our broken politics more feasible. For example, the new framework can help both left and right see that the ideological battle between “free markets with little government” and “big government with regulated markets” is largely a false choice. The real choice is between effective and ineffective tools, and effective and ineffective system design.
- This new Regenerative Capitalism framework will change the debate and forge profound public policy changes in the U.S. and around the world. For example, where conservatives and liberals, Wall Street chieftains and central bankers, mayors and labor union leaders currently argue over how best to foster ever-increasing, yet undifferentiated economic growth, in the future economic debates will center on how best to foster regenerative development that is aligned with how economic flow networks actually work.

In short, this new narrative illuminates a *pathway* to transcend our broken national and global politics and get to the urgent work at hand. It is now our choice whether to embark down this path. Our long-run prosperity and our very survival both depend on nothing less than a once-in-the-history-of-civilization transformation to a regenerative civilization based on a holistic worldview.

This is the Great Work awaiting us in the 21st century.

CHANGING THE DREAM

“YOUR PEOPLE DREAMED OF HUGE FACTORIES, TALL BUILDINGS, AS MANY CARS AS THERE ARE RAINDROPS IN THIS RIVER. ... NOW YOU BEGIN TO SEE THAT YOUR DREAM IS A NIGHTMARE.” [INTERVIEWER:] HOW MIGHT WE MAKE THINGS BETTER? “THAT’S SIMPLE. ALL YOU HAVE TO DO IS CHANGE THE DREAM. ...YOU NEED ONLY PLANT A DIFFERENT SEED, TEACH YOUR CHILDREN TO DREAM NEW DREAMS.”

— ELDER OF ECUADOR’S SHUAR TRIBE, 1991¹⁴²

Working with enlightened entrepreneurs on real-world projects and discovering a solid empirical foundation for a new theory of regenerative economics has made me confident in the dream of a regenerative civilization. While the path is now clear, the work is just beginning.

But it is more than a dream. Indeed I see it already unfolding all around us. What an amazing time to be alive!

¹⁴² J. 2007. p 160. *The Secret History of the American Empire*.

APPENDIX: THE SCIENCE OF ENERGY FLOW NETWORKS

By Dr. Sally Goerner, Science Advisor to Capital Institute and author of *The Science of Sustainability*

Over the last 60 years, researchers in a wide variety of fields have created a sophisticated, empirical understanding of a cosmos based not on separate, randomly colliding bits, but on interconnected networks of *flow*. The study of “flow networks” – meaning systems whose existence arises from and depends on circulating matter, energy, resources, or information throughout the entirety of their being – makes sense as a basis for understanding “whole systems” because the basic setup is universal and explains why pieces fit together. Ecosystems, for instance, are invisibly connected webs of plants and animals that add to and draw from flows of oxygen, carbon, etc. Your body is an integrated network of cells kept healthy by the circulation of nutrients and information. Economies are networks of interlinked people, communities, businesses, and governments that contribute to and draw sustenance from the circulation of goods, services, resources, information, and money. Even the evening weather report is a description of flows of wind and rain driven by temperature and pressure. (Figure 1A)

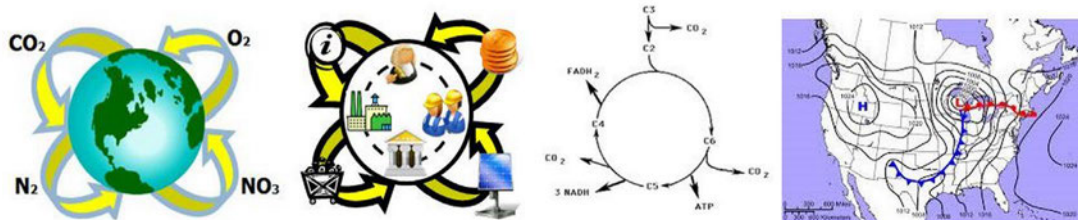


Figure 1A. The biosphere, an economy, metabolism and weather as flow networks

Where classical economics focused on equilibrium theory, today's expanded thermodynamic research studies the behavior of flow networks, systems built around circulating matter, energy, and information throughout their entire being.

The big discovery here is that many of the same physical laws that govern health and development in ecosystems and living systems are common to all flow networks – *and therefore apply equally to human networks such as economies and societies.*

Note: Since a number of disciplines are involved, we will refer to them using an umbrella term, the “Energy Network Sciences” (ENS). Furthermore, though they are often called energy-flow networks, here “energy flow” actually refers to any kind of flow that matters to the particular system under study. Economists, for example, study the flow of money and resources in

economies, while ecologists study the flow of carbon and oxygen in the biosphere.

So, where ecologists taught us to see the biosphere as a web of circuits through whose veins resources like oxygen traverse the globe, the broader science of energy networks explains why similar images apply to living, nonliving, and societal networks such as economies as well. In fact, though ecologists are the most famous for using flow-network methods, researchers have been applying similar methods to economies for at least 60 years. For example, in her 2000 book *The Nature of Economies*, Jane Jacobs suggested that economies are governed by the same rules as nature itself. Her actual hypothesis, however, was that living organisms, ecosystems, and economies are all types of flow networks, and that similar principles of growth and development apply to them all.

The study of flow simplifies the study of systemic health by providing a logical basis for systemic behavior that holds regardless of whether the network under study is a single living organism, a nonliving network such as the Internet, an ecosystem, or the entire economy itself. This simplification is a result of the fact that the basic dynamics of flow are *universal*. Energy, for instance, is known to fuel organization; drive development; and create pressure for change.

Rigorous theory and precise measures of health and development also become possible because universal patterns and principles such as pressure and flow can be observed and measured. Indeed, measuring critical characteristics of network health and development is often relatively straightforward because most can be assessed by mapping the layout and magnitudes of flows, and counting the number, size, diversity, and connectivity of nodes and connecting channels.

In other words, we can do rigorous research that supports effective practical action because the behavior of flow networks is both logical and measurable.

The surprising result is measurable laws of health and development that apply directly to economies.

Existence of clear, common sense, universal principles allows us to apply metaphors while keeping our science intact. Thus, universal principles explain why similar laws and patterns of health and development had been observed in systems as diverse as living organisms, ecosystems, and economies – and this, in turn, explains why metaphors are applicable. Yet,

the fact that these principles are measurable explains why rigorous findings in one field might apply across a wide range as well.

This combination of hard science and applicable metaphor is extremely powerful. For instance, while the eight principles of systemic health described in chapter 3 are based on rigorous research, the (flow network) metaphor of metabolism makes the reasons for them extremely easy to see. In this view, economic flow networks form a society's metabolic network: an interconnected web of individuals and businesses that turn resources and information into the energy and products a society needs to thrive, while constantly distributing these products via a mutually-nourishing, circulatory flow. In such an economic metabolism:

- *The health of the whole is inseparable from the health of its parts, and the health of every part is inseparable from the health of the whole.* The health of parts and wholes are inseparable because all those parts play critical roles. Just as there is no human health without a healthy heart, mind, circulatory system, etc., so the health of an economy that sustains rich and poor alike depends entirely on the inseparable fabric of human networks and their component businesses and individuals. So, while we can debate how much happiness money can buy, we now know that basic well-being, security, and community relationships are as essential to systemic economic health as they are to individual and community health.
- *Money is like blood,* a vehicle for catalyzing processes, exchanging resources, and nourishing economic muscle. It is a means not an end, in contrast to how it is understood in conventional economic thinking.
- *Robust cross-scale circulation is critical:* The fact that robust, cross-scale circulation is essential to systemic health explains why poor monetary circulation to lower levels of an economy – insufficient wage levels, few small-scale commercial loans, etc. – results in economic necrosis, the dying off of large swaths of economic tissue. As with living organisms, if such necrosis goes on too long, the entire economy may collapse along with the undernourished parts. Quantitative measures of internal circulation (such as multiplier effects) help assess systemic health and give teeth to the truism: “beggar-thy-neighbor policies come back to haunt.” Said differently, it shifts the debate over poverty and inequality from the purely moral sphere to the realm of fundamental, system-wide health (including the health of the well-off).

Conversely, the better the internal circulation, the more likely the economic tissue so nourished is to thrive. In economic terms, this means: better access to small commercial loans; greater investment in real-economy activities (as opposed to financial speculation); and livable wages with better benefits all improve monetary circulation and the health of the economic whole.

- *Long-term survival depends on “self-feeding” return loops:* While many flow systems, such as tornadoes, rise up only briefly to diffuse an energy buildup, the networks we care most about – living organisms, ecosystems, and societies – owe their relative permanence (their “sustainability”) to the fact that they are designed to nourish all their critical systems. So, just as your body channels the food you eat into the nourishment you need to survive and the health of your immune system, so the single most important factor in economic health and longevity lies in being self-feeding, that is, in channeling energy and resources into building and maintaining the internal processes the system needs to thrive. In economies this includes everything from roads, schools, and communication infrastructure to business incubators and effective governance systems.

The existence of universal *patterns* then provides precise targets for systemic health and development that take us far beyond metaphor. Geometrically precise patterns – that play out in every kind of system at every level of our world – have been the object of both awe and science since the ancient Greeks labeled them “sacred geometries” over 2500 years ago. Today most researchers believe such patterns exist because they support some aspect of systemic health. The study of fractals provides a modern example of how universal patterns provide precise, measurable *targets* for optimal systemic health. Technical analysis of stock market patterns uses a similar approach to detect the health of the stock market.

As Figure 2A shows, the structures and organizations found in the real world are often fractal in nature, meaning *similar patterns repeat at all scales* – small, medium, and large. Most researchers believe fractal patterns are common because they support some aspect of systemic health. Lungs, for instance, have a branching structure – with a few, highly efficient, big conduits on top and successively more numerous, less efficient, smaller conduits on the bottom – because this particular structure optimizes the diffusion of oxygen into the bloodstream.



Figure 2A. Some fractal patterns found in the natural world.

Fractal arrangements are found in everything from root systems and river deltas to ecosystems because they help optimize the many aspects of function and flow. For example, healthy ecosystems maintain a particular balance of small, medium, and large predator/prey species because species at each level play important roles, and too many or too few of any of them is likely to cause the system to collapse. Consequently, thanks to thousands of years of selection, lions spend much of their time lazing around in the sun because, if they hunted as much and as effectively as they could, they would kill off too much prey and then starve to death themselves. There is a lesson in this for our economic “masters of the universe” and implications for public policy to ensure our “lions” behave like lions.

To sum up, fractals and other universal patterns represent optimal arrangements for systemic health that have been selected over millions of years because they help optimize various elements of systemic health. Because these universal designs are measurable, we can use them to create *precise targets* for various aspects of health. So, though ENS cannot predict each step of the system, it can predict systemic health by measuring how closely a network approximates the optimal structures seen in the real world.

This combination of universal principles and measurable targets of systemic health provides a truly powerful framework for rethinking capitalism, and the public policy agenda that will support long-term economic health. Fractals, for example, provide a measurable understanding of *healthy hierarchies*. Here, the role a proper balance of small, medium, and large elements plays in systemic health provides an empirical explanation for why long-observed factors such as balance, circulation, and integration across scales apply to the web of enterprise networks that ultimately comprise the entire global economy. It also confirms growing suspicions that imbalances, such as the shrinking middle class and domination by “too big to fail” organizations,

are dangerous to systemic health – while at the same time providing precise explanations and targets for what constitutes too big, or too few.

We experience outsourced jobs and decrepit schools as local events, but underneath we know they are symptoms of global economic dysfunction. ENS can help us correct the underlying causes of this dysfunction by:

- Providing rigorous measures of systemic health that support practical applications;
- Identifying the optimal network structures and peak patterns of development needed to build healthy, self-sustaining, regenerative systems;
- Showing the logical connection between whole-system dynamics and the boom-bust cycles seen in human systems, thus providing effective diagnoses of their causes and cures; and
- Validating the dream of free enterprise democracy and showing us how to achieve it.

ABOUT CAPITAL INSTITUTE

Founded in 2010 by John Fullerton, a former JPMorgan managing director with two decades of financial system expertise, Capital Institute is a collaborative space exploring the economic transition to a more just, regenerative, and thus sustainable way of living on this Earth.

It is our view that the exponential growth of compound investment returns demanded by the financial system is in irreconcilable conflict with the finite boundaries of the biosphere. We believe this relentless and narrow pursuit of exponential growth of returns on financial capital, without reference to either the laws of science or to universally acknowledged moral and ethical values, is contributing to an ever-widening and destabilizing wealth gap, and security crises around the globe.

Our mission is to provide a new theory grounded in real-world practice and accompanying narrative of the supportive, non-coercive role finance must play in the transition to a Regenerative Economy, an economy that harmonizes the multiple kinds of capital essential to human and planetary well-being.

ABOUT THE AUTHOR

John Fullerton is the founder and president of Capital Institute, and a recognized New Economy thought leader and public speaker. He is also an active impact investor through his Level 3 Capital Advisors.



Previously, he was a Managing Director of JPMorgan where he managed multiple capital markets and derivatives businesses around the globe and then ran the venture investment activity of LabMorgan as Chief Investment Officer through the merger with Chase Manhattan Bank in 2001. John served as JPMorgan's representative on the Long Term Capital Management Oversight Committee in 1997-98. He is a co-founder and director of holistic ranch management company Grasslands, LLC, a director of New Day Farms, Savory Institute, and the New Economy Coalition, a trustee of the V. Kann Rasmussen Foundation, and an advisor to Armonia, LLC, the UNEP Finance Inquiry, and Richard Branson's Business Leader's initiative ("B Team"). In 2014, John was honored to receive a nomination to the Club of Rome; he is now a full member.

John is the creator of the "Future of Finance" blog at CapitalInstitute.org, which is also syndicated with *The Guardian*, *Huffington Post*, *CSRWire*, the *EcoWatch* blog, and the New York Society of Security Analysts *Financial Professionals' Post*. He has appeared on *Frontline*, and been interviewed by the *New York Times*, *Bloomberg*, *Wall Street Journal*, *Barrons*, *WOR* radio, *Real News Network*, *INET*, *Think Progress*, *The Laura Flanders Show* on GRITtv, Thom Hartmann's *The Big Picture*, and Terrence McNally's *The Free Forum Show*.

John has an MBA in Finance from the Stern School at New York University, and a BA in economics from the University of Michigan.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: I am already struggling as a first home owner with inflation and high interest rates. A further big jump in rates is unethical.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? I am already trying to survive with the increased mortgage interest rates as a first home buyer. I can't survive with further rates increases.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Public transport services are vital for a growing city, instead of reducing service, we should be looking at improving it and increasing patronage. (Right now our public transport is a joke)

Without "regional services" people in Auckland would be much worse off, this is again a vital part of a running city.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

Whau Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local parks, community facilities, and sports and recreation programmes, Protection and restoration of local waterways, Local planning and development e.g. for parks, town centre and street environment

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: CAB services are vital to all Aucklanders esp of those in need.

maybe look at the wages of the upper council people and reduce some of the funds from there.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Selling shares doesn't make sense as you will continue to get a return on them year after year while selling the shares is extremely shortsighted.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why: Start with not having any major housing developments in flood zones

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Continue to also support CAB as south aucklanders are in great need of free legal advice

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Community lease charges

Tell us why these are most important to you: One will help with future floods

libraries provide community space for families

CAB are needed

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Don't allow big developments in flood zones like mangere. unless they really invest in houses that are built higher off the ground

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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5422



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I have several comments to make:

1. salaries of all council employees or voted members should be in line with the average national salary. None should be in excess of \$300,000.00
2. Forget light rail to the airport.
3. Forget cycle lanes as in Mangere--t

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The proposed reductions are going to adversely affect largely lower income persons, who are in need of community, child care and public transport services. Removing or reducing these services not only puts incredible financial pressure, it goes towards creating problems that will have to be treated in other sectors. This is a foolish and heartless decision by the council. Also, the reduction in the arts has a dramatic economic impact on the city as a whole that is both difficult and costly to remedy, putting further financial hardship on businesses that rely on the influx of people to the city for quality entertainment and social engagement. Pulling resources also means that training of new and upcoming talent in these fields diverts people away from Auckland to other regions, and makes cultural performances, arts and history inaccessible for people of all regions.

Why does the council hate the happiness of its people? Why does the council not think that artistic pursuits, community engagement and support are not part of a happy, healthy and wealthy city?

I am a first home owner and solo mortgage payer and I would rather have an increase in rates than have these so carelessly slashed with such immoral abandon. Better yet, target the wealthy, multiple property owning citizens in the spirit of 1950s prosperity to find the money you are seeking. There is barely anything left for those scraping by. Must you take their few benefits too? Don't cause further long term problems for the people you are supposed to be caring for.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Allocate more funds (sought from wealthier neighbourhoods) in upgrading underinvested facilities and maintain community centric events so that there is increased engagement between the Council and the community. Little interaction means lack of relational

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Temporarily or permanently close council venues and facilities, Arts and culture programmes

Tell us why these are most important to you: Brutally hard to choose. But there has to be more to life than work and sleep. Otherwise there is no spirit in the community to build it into something more than barracks.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Invested in underinvested facilities in poorer communities. Stop creating cycle-ways in rich neighbourhoods. It's insulting.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Did not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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5487



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Try and least maintain some kind of service, with higher cost 295M it will reduce so many services putting stress on families and workers.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Feel that the price is fair enough as any higher then families and home owners will struggle.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: This could be the normal procedure of storms happening, so best to have something in place.

5. Local Boards

Ōtara-Papatoetoe Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Think money needs to be spent but some hard decisions will be made to what can spend on, taken full amount away will cause more crime in the community.

Please rank our proposed local board priorities from most to least important to you
1 = most important, 5 = least important)

Rank	Proposed Priorities
5	Explore initiatives and actions raised through the safety networks to improve safety in our town centres and neighbourhoods
2	Invest in closing the digital divide by supporting community groups to upskill all residents with technology to enable work, schooling, and connection
4	Fund programmes aimed at upskilling our residents, particularly youth, for emerging sectors
3	Continue to improve our sports fields and facilities to encourage active participation and access to sports and athletic activities for organised and informal use
1	Continue to support environmental activities and initiatives, including community-led activities, to respond to climate change, reducing waste and protecting our environment

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Arts and culture programme, Environmental programme volunteers

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Did not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Did not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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5562



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Increase the level of debt - you have the responsibility for providing facilities for future generations. you need to be thinking 7 generations ahead

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: very short-sighted to sell shares and lose a long-term income stream

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Youth programmes, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Did not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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5656



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not reduce local board funding , as local funding of activities and entertainment prevents people trying to travel elsewhere for these services , adding to congestion and pollution.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: The council should still have some say at the airport.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Everything else is going up so we should expect rates to as well to pay for services, wages and more.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: We need to future proof Auckland.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Local swimming pools, parks and entertainment help to reduce travel across Auckland and add to community belonging. These services should not be reduced.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Library opening hours and services

Tell us why these are most important to you: Please extend pest control to include pigeons, especially around the Onehunga pool where they swim in the pools, nest above the changing shed s and shit everywhere.. A public health hazard.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? No further building allowed in flood prone areas. Keep all waterways and drains clean.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Did not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Did not support

What do you think of these proposals? The council should not even be inspecting pools when there are so many instances of council owned spaces presenting far greater dangers to the public. Scrap pool inspections all together. The initial requirements , sheen met, should be all that's needed,

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I appreciated being able to use my local swimming pool for free, subsidised by rates, and am glad that I and others get the opportunity to exercise for free. Some people may not afford this if they had to pay each visit, consequently physical and mental h

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5713



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: We need to invest back in to our community or there will be an increase of youth crime, we need our budget to support local positive activities like the Queen Shirl'e academy to keep our young people engaged, and help pathway them back to school & wo

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
1	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Youth programmes, Arts and culture programmes

Tell us why these are most important to you: These activities are extremely vital to preventing youth crime I know this as I've worked with youth for over 17 years and know how dangerous it is now more than ever

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? A more active mayor who cares for our communities our people and their safety, having a safety evacuation plan in place for disasters

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I have a huge concern regarding the creative arts community being overlooked in the current budgets. It's distressing to know that our talented creatives won't have the necessary support to organize events at the Mangere Art Centre and Te Oro Music & amp;

Important privacy information

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Transcript from Video



“Hey Guys, It’s Faye, I’m your host and today we are talking about teen pregnancy and youth activism.

So where I come from, Glenn Innes, teenage female pregnancy is like a big thing.

We don’t have access to a lot of youth activities around here, so, you know us females, we turn, one way or the other, and usually with the impact of the community we have grown up in, and it’s not a great way to turn to”



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Auckland has had historical under investment in public transport in the face of massive climate change related damage is incredibly short sighted. Likewise early education and support services allow aucklanders to go and work and pay rates - even with those services it is barely economical for parents to both work. Cutting funding to them is like a rates rise with more steps and more hardship.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Selling shares at the lowest point in the market in 5 years is incredibly short sighted. It also reduces the assets with which the council can leverage against

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Auckland has had historical under investment in infrastructure. It's going to cost a huge amount to fix, unfortunately the best time to fix it was 20 years ago. The second best time is now. And the worst thing we can do is wait.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: I support the priorities. But categorically do not support the cuts in funding.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you: Climate change is here, and getting more extreme every year. If we don't take steps to prepare for it, we are going to be faced with more and more expensive problems to fix. For a generation people were happy to vote in self interest for lower rates and

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? In depth flood and loss modelling. Managed retreat from flood prone areas. Buy back land vulnerable to flooding (market is at its lowest in a long time and residents are desperate to sell) and build infrastructure such as rail designed to be flood proof w

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals? Now is not the time to reduce CATR.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

We cannot take a step back. Only forward. There are other ways to raise funds, such as levying banks, super markets, and streaming services who have all profited massively in the last 2 years. It takes strong leadership to take a stand against companies

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Defunding climate change projects and bus routes is pretty appalling

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
3	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

Manurewa Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Open space low / no mow areas, Environmental programme volunteers, Local economic initiatives

Tell us why these are most important to you:

Maungakiekie-Tāmaki Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community climate action and sustainability activities, Environmental education activities, Protection and restoration of local waterways

Tell us why these are most important to you:

If funding for local board activities is reduced, which three of our services would you be prepared to have funding reduced for? (i.e. which are least important to you?) Community climate action and sustainability activities, Environmental education activities, Environmental restoration and pest control activities

Do you think there are other areas where we could make savings to our local budgets?

Puketāpapa Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control, Water quality of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All of the services that you are supporting help makes Auckland the place people love. Cutting these cost will drastically change Auckland, making less visitors, less revenue, etc, etc.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: It is good for Auckland Council to have a say on how the Airport is run and managed.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Higher Rates needed to keep the Zoo, CAB's and other supported organisations running.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: It is good to be prepared for the future.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Parks activations and programmes, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: I would prefer NOT to proceed with maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million. Public transport is essential for many citizens in Auckland

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Rates will become too high for the average family to afford on their residential property

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: Protection of the environment and pest control is very important to me. We need to protect the natural resources that are available to us in this community.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Not to build on swamp land or known flood areas to begin with, to keep drains regularly cleared and maintained to allow water to disburse quickly and then to assist families who have been affected by flood water with damage control and helping to clear r

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I support the reduction of some library hours on days when the libraries have very low usage

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



5984



Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Better drainage systems with overload capacity to drain excess storm water and planting more tree cover.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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6131



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Initiatives to reduce Climate change is not being addressed in this community at all. Not to the degree and speed we require

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local waste minimisation programmes, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Futureproof the city. Mandate the sea level rise models so our built environment can be adopted aptly. Simulate more flood paths so storm water design can be upgraded accordingly

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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6231



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not proceed with:

Reducing funding to Tātaki Auckland Unlimited,

Reducing regional services,

Reducing local board-funded activities, and

Reducing regional contestable grants.

I do not support these cost reductions. The net effect of such a sizable reduction in funding will negatively impact the local economy and devastate Auckland's culture, art and community sectors.

This is not the time to be cutting back. Now is the time to invest in Auckland's future.

The entire city benefits when Auckland's communities are thriving and our arts and cultural sector prosper. These services directly improve social cohesion, well-being and our quality of life. They make our city more inclusive and welcoming helping us to attract and retain new residents and industry. They also boost the local economy, create jobs and make the city more prosperous.

Cutting this funding will negatively impact the local economy and the ability for our restaurants, hotels and retail sectors to generate revenue. And it will negatively impact the quality and diversity of education in our schools and communities.

These are not nice-to-haves that can be turned on or off at will. Jobs will be lost and some of the organisations responsible for delivering these services will shutter.

A reduction of this size will send our city backwards and cost us more in the long run.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: I don't believe Auckland city should be selling out assets.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: We need to invest in our communities if they're going to grow. We're still recovering from COVID, floods and cyclones. Losing these initiatives will further compound the hurt our communities feeling.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? Public transport should be free.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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6238



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Don't reduce/cut funding for regional areas

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: Include maintenance of stormwater drainage and existing infrastructure to support new homes being built in Māngere, and minimise flooding risk in flood prone areas

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants, Community climate action and sustainability

Tell us why these are most important to you: These will ensure current and future residents of the area that Mangere is a safe place to live

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Coordinate with local community in how to mitigate risks of flooding. Ensure accountability on developers that waterways are protected and maintained during and after construction

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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6308



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Ongoing investment to return public transport frequency and quality to what it was in 2019 and continue projects to promote active transport - A functioning and efficient public and active transport system is an essential element of a low-carbon and equitable city. If we are to meet our targets under Te Tāruke-ā-Tāwhiri: Auckland Climate Plan to reduce our carbon emissions by 50 per cent in the next 7 years, this is not an area we can stop investing in. As people return to work and study after 3 years of disruption due to COVID, public transport has to be seen as a reliable option. Key cycleways need to be prioritised after years of deprioritising.

Maintain funding to CAB - As a free, independent service with 32 sites across Auckland, CAB is able to reach populations that other agencies struggle to connect with. The service is accessible – face-to-face, by phone and online. Help is not time limited, which allows volunteers to provide a level of empathy, impartiality and anonymity that can be hard to find elsewhere. As a universal service, there are no barriers for people seeking help. CAB is often a first port of call and is also where Council and others send people when they don't have answers or time to help. Losing this infrastructure completely would be removing an essential safety net for those that need it most.

Maintain funding for community volunteer initiatives for climate action and environmental restoration - the proposed cuts to local board and regional funding would significantly reduce community-led environmental efforts. This covers activities

like weed and predator control, restoring urban forests and wetlands, and environmental education programmes such as the EnviroSchools. These cuts would be hugely shortsighted as these organisations not only harness local energy for conservation, but also build community cohesion. Some of the gaps created will have to be filled by contractors at a cost. Wetlands and urban forests are essential carbon storage and flood protection. In the midst of the climate crisis, it would be hugely shortsighted to cut funds to these community groups and initiatives.

Maintain funding for existing arts, cultural, social and economic programmes and community groups working with Māori, Pasifika, youth, refugee, new migrant and rainbow communities - programmes that have a strong track record for improving social, economic and cultural outcomes for minority groups need to be maintained. Housing First, the Southern Initiative and the Western Initiative are all programmes with a proven track record for effectiveness when engaging the most vulnerable in our city and improving outcomes for Māori and Pasifika people. These programmes ensure that our city is equitable and activates the full potential of our diverse communities. Ending these programmes would have negative outcomes for minority groups, and be difficult and expensive to try and reactivate later.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local environmental programme volunteers, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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6378



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The longer-term effects of these cut backs on society will be worse for society. I am happy to contribute through an increase in my rates to keep them.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: Debt is expensive, and pushes the problem down the road, especially while interest rates are high.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Supporting tree planting efforts could be extended even further by blocking TMA's efforts to cut down trees.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants

Tell us why these are most important to you: If we take the breaks off restoring the environment and local waterways, it will be harder to catch up

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Educate people to have insurance, so they aren't financially burdened by these events.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I disagree with the level of funding of Tūpuna Maunga Authority. The rate payer is not getting value for money from this organisation. Given the climate crisis, we should not be entertaining the idea of cutting a single tree down unless it threatens perso

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Maintain current reduced number of public services

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Need to have public interest be a part of the airport operations

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: We poor man

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I live in Otahuhu

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Library opening hours and services

Tell us why these are most important to you: I love the library

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Give them shovels to dig drains

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: No longer directly providing early childhood education services to save \$1 million.

Our children are already suffering enough they do not need more reductions in things that support them

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Parks activations and programmes

Tell us why these are most important to you: Environmental restoration and pest control programmes and the restoration of waterways come hand in hand and are important to the area. Upgrading the parks and outdoor spaces where we want our children to play is also important

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Blocked drains are a biggie, I constantly notice when resealing is done than none of the drains have been protected so all the loose gravel goes down them, this is only one factor in this issue. Maybe encouragement to do a "Spring Clean" or Prepare for Wi

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I strongly believe that we should NOT proceed with any of the reduction listed above. All proceedings are valuable and will affect so many Aucklanders. This will result in a loss of opportunities for many young children and adults looking to pursue careers in areas; such as the arts, a loss of employment for many people working in these sectors, and will put a significant strain on those relying on the reduced services such as the early childhood cut and Auckland transport cut.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Do not support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: AC tries to do too much. AC must pare down to core services. These do not include entertainment.

But the CAB service should be kept, because it is a lifeline for many.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: AC is not here to punt on the sharemarket. Take the money and go.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Just do it.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: First, because we must. Second, the cost doesn't seem outlandish.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Much of the above is 'social engineering' and NOT COUNCIL BUSINESS. There's no end to it. People will sit on their backsides and not be encouraged to think and act for themselves.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways

Tell us why these are most important to you: They're legitimate council business

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not proceed with:

Reducing funding to Tātaki Auckland Unlimited,

Reducing regional services,

Reducing local board funded activities, and

Reducing regional contestable grants.

I do not support these cost reductions. The net effect of such a sizable reduction in funding will negatively impact the local economy and devastate Auckland's culture, art and community sectors.

This is not the time to be cutting back. Now is the time to invest in Auckland's future.

When Auckland's communities are thriving and our arts and cultural sector is prospering, the entire city benefits. These services directly improve social cohesion, wellbeing and our quality of life. They make our city more inclusive and welcoming helping us to attract and retain new residents and industry. They also boost the local economy, create jobs and make the city more prosperous.

Cutting this funding will negatively impact the local economy and the ability for our restaurants, hotels and retail sectors to generate revenue. And it will negatively impact the quality and diversity of education in our schools and communities.

These are not nice-to-haves that can be turned on or off at will. Jobs will be lost and some of the organisations responsible for delivering these services will shutter.

A reduction of this size will send our city backwards and cost us more in the long run.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: We need to invest in our communities if they're going to grow. We're still recovering from COVID, floods and cyclones. Losing these initiatives will further compound the hurt our communities are feeling.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Arts and culture programmes, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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6608



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Auckland desperately needs better public transport. Please do not reduce public transport services.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local environmental programme volunteers, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Identify stormwater issues

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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6643



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Sort out the public transport. It is so bad and unreliable that's why no one uses it and the roads are so bad.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: So short sighted sell your assets to reduce debt.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Devonport-Takapuna Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: What a waste of money

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

If funding for local board activities is reduced, which three of our services would you be prepared to have funding reduced for? (i.e. which are least important to you?)

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Declare an emergency don't wait around like a bunch of clowns.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).

- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Sort out the traffic and public transport. Stop building cycle ways that no one uses. We don't want wasted money on consultants we already know there is a problem do something about it. There is so much of wasted spending on making things look nice sort

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I think the Auckland Art Gallery is invaluable to our city and must be supported. Auckland council does a lot to bring community together, which with mental health being a hot topic, this brings connection with each other. To create a vibrant happy city you need events to bring people together.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: It doesn't make sense to me to sell our international airport?

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Somehow make this means tested, those who can pay, should pay.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: So hard.... There has to be accountability to developers who have built on land that has not handled to storm.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Sometimes some events seem not to draw the crowds and you wonder how much it cost to run it?

The maunga has had an amazing playground built in it - thank you! However so many trees planted that have died on the maunga? That whole area doesn't make any se

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you: We got to put attention and help into our youth.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Unblocking drains. Warnings so people can be prepared.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Please look after our art gallery x

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6700



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Leave CAB alone. Maintain their funding and do some work Wayne

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



6745



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Keep the shares. Better off having them on the balance sheet to secure debt.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours and services, Community lease charges, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? dont cut down the trees on the Maunga!

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop putting bumps in roads

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Stop putting blockages in our roads and start smoothing Aucklands path to prosperity!

Important privacy information

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6985



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not proceed with any reductions. Looking internationally, austerity is a failed approach. Increasing rates will create some household hardship, but cutting community services and public transport will create greater real and felt hardship. This is a terrible idea.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Selling assets is short-term thinking.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Auckland needs greater investment. Previous councils have under-invested. We need a changed mindset toward public affluence and private austerity.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: The storm has revealed issues that need to be dealt with. Delaying response increases future cost and is a false economy.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: This is a poorly worded question. I support the bullet-pointed proposals; I do not support reduction to funding.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Community climate action and sustainability

Tell us why these are most important to you: The library puts learning at the heart of a community. Libraries foster equality by providing books and learning opportunities to all, regardless of one's background and economic status. As novelist Zadie Smith puts it, "Libraries are vital to every soci

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Better storm water and roading infrastructure. Grants/loans for house/building repairs to make dwellings more resilient. Clarity around shared responsibility to keep storm water drains clear of debris, trees pruned, etc.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Why do we live in a city? To gut community is to coarsen one's life and to remove the justification for living in a city. Cultures (and Auckland has a culture) is a complex thing. We do not fully understand what brings flourishing and health to communities

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7013



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I would prefer that we increased rates rather than get rid of these things that make Auckland an enjoyable, safe and more accessible place to live. In particular, I would be extremely concerned about maintaining the reduced number of PT services - as it is clearly failing and causing more congestion on our roads than ever.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: I would rather see our PT services increase, than the airport shares kept and that cut. However, in general I think it is better to keep hold of these shares and increase rate/debt.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: It feels like a very short term solution to reduce our contributions to important targeted rates, when we are in a climate crisis, which was clearly seen with the weather events over the last couple of months.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I think it is important to do what we can to keep our beach and local parks clean from rubbish and graffiti etc

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Increase rates so that we can actually have the money to better fund PT and alternative modes of transport like cycleways (to reduce our emissions and effects of climate change), and to actually invest in our infrastructure to futureproof our city.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

We need to stop underinvesting in our city and increase our rates

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: This is too short sighted and not an advisable course of action.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Rates are already calculated on inflated Rateable Values of properties & are costly as it is. Council can find other means to raise the money required.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Educate and make aware how to better prepare for known upcoming weather events.

Clean drainage/rubbish etc

Shelter for people who need it, food, warmth etc.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Other
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Appears to be a lot of inefficiencies or topics that don't directly impact a lot of people - public facilities i.e. pools/rec Centre's/libraries, different sized rubbish bins, events etc that most people would not even use. Rates are very expensive as it

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I agree with spending cuts but also would like to look at improving efficiency. AT trains seem to be the only ones in the world who have staff walking up and down the train. I don't see that as really necessary. I also don't know why there are so many staff at train stations. Having more frequent services would be a better use of money in my opinion. It would also encourage more people to use public transport and thus increase ticket revenue.

I love the local library but I feel the library is also overstaffed.

Regarding community services, I'm part of a community garden and really enjoy that experience (and would obviously like to see it to receive funding)

Some of the organised events do seem more a luxury than a necessity. E.g. music in the park, other pop up events.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Revenue can only really effectively increase with increasing rates. So that's seems reasonable

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Building storm resilient infrastructure seems to be essential

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Reducing waste is good economically and for the environment. I support people home composting and having to pay for producing waste. Having a small bin is a great idea and for people who produce more waste, they should be paying

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland desperately needs better non-car transport options. More bike lanes (which can be very basic and not the extravagant expensive ones) that connect logically together, more public transport services (and faster trains) that are a reasonable alterna

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I would NOT proceed with any reductions. All of these things are beneficial to the community.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: If these airport share are going to be sold - the proceeds should go to the Manukau area - as it was Manukau City Council who purchased the shares.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: There are some funding decisions that are 'historical'. This is a good opportunity for the Local Board to reconsider those decisions. However, there are so many vital initiatives that the Local Board do currently support which are successful and ensure th

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: The library is the heart of our community.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Street was flooded. There need to be better pipelines and efficient draining systems.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Support

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Having libraries close down on Sundays.

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Don't reduce funding for things such as other social services activities such as homelessness funding, community empowerment and funding for youth centres. Homelessness is an increasing problem, and as a homeowner I am happy to pay to do so.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: It makes economic sense.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: The rise isn't that much and really rates in general aren't that high, I feel like if we don't pay it now, we will be paying for it in the future with debt repayments.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: it's essential with climate change etc to be prepared.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I don't know why we are cutting back by more than x2 as much compared to many other boards?

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation programmes, Library opening hours and services

Tell us why these are most important to you: Libraries are a priceless service. I make use of them on an extremely regular basis. Young people need access for entertainment and education, older people use them to connect etc.

Environmental contributions are essential, the area of Otahuhu has SO man

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Waste minimisation would reduce the litter in the drains causing flooding!! Waterways need to be maintained and improved to manage flooding too.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Continue funding citizen advice bureaux 100%

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Grants e.g. Community Grants programme and contestable grants, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? keeping drains cleaned so they dont clog up

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: ALL REDUCTIONS SHOULDN'T GO AHEAD BUT RAISE RATES

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: DO NOT SELL ASSET TO FILL THE BUDGET GAP THIS IS THE STUPIDEST APPROACH

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: PAY IT NOW WITH RATES AND LESS DEBT FOR THE FUTURE GENERATION

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Library opening hours and services, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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7522



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing regional services - Increasing poverty due to cost of living is not going to be solved by cutting government programs.

Early childhood education - these services are most likely to be used by those who already have so little. Cutting back funding may cause more distress

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: It is public infrastructure that is vital to Auckland and NZ as a whole.

Selling shares seems to be short sighted. Covid made it financially a burden, but we're are just coming out of it, with AIAL most likely to take an upswing once tourism is back at f

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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7566



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I don't mind paying higher rates as all these proposed areas are important to me and I want them to continue to be funded.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

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What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Do not support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any: Regional services

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: This is idiotic. This is one of the most valuable things Auckland owns. It is short sighted and will be detrimental to the city and country. It's criminal really

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local environmental programme volunteers, Community climate action and sustainability

Tell us why these are most important to you: The climate and the environment are the number one thing we have to look after as it's reached a point where not doing anything means we lose our future. Previously I'd have always said education

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Infrastructure, communications education

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Environment and safer, quieter healthier communities

Important privacy information

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7653



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Public transport should be frequent and inexpensive to get more people using it so that it can eventually replace private vehicles. This is a standard of living all rate payers should contribute to for the future growth of the city. Social service CAB, and local board discretionary spending have never been more important than now, there are more people in desperate need of assistance than we have ever seen, to cut this spending now will not be supportive of improved life quality for many of the city's residents. I came from Africa where this spending was cut and it simply increased crime and homelessness.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Never sell at the bottom of the market, and give up leverage in a primary port asset. Rather take advantage in the share market downturn and buy more shares so when it does recover you have better leverage.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Based on Auckland Council's assumptions and modelling, the highest possible rates increase that they investigated (>13%) would fall well within the boundaries of what they consider 'affordable' (that is, less than 5% of the median annual household income)

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: It's important for us to invest in stormwater infrastructure, especially in light of recent extreme weather events. We have been cut off from our families with road slips and detours have added extra time to our journeys which means extra cost. Roads are

5. Local Boards

Howick Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Feeling safe, stimulating local business, self sufficiency, and environmental are all key strategic priorities for me

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local waste minimisation initiatives, Community climate action and sustainability

Tell us why these are most important to you: It's time to start planing for the future, these 3 are preventative measures that I think are most important

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Watching fair go this last week was horrified to see recycling in public areas is being ditched into general waste, I think more education is needed to improve the quality of recycling and therefore open the right markets to send our recycling to instead

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

People are desperate, cost of living is up, all resulting in downstream effects like crime rate and vilence levels, we need community investment, we need investment is services that mobilise people, we need less cars. We need smarter invetsments and more

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7670



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I do not think that it is a good idea to reduce public transport services

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Having a fire sale of these shares may not get the best return for them

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: This capital expenditure is required

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Sensible

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Traffic is atrocious, and public transport is still not at a standard that could efficiently get me to work. Education is important especially for poorer people.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Falling short on environmental targets is likely to cause more issues later

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Storm damage prevention is clearly cheaper than rebuilding massive amounts of damaged property

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know

Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? Food scraps bin should be optional as some people already compost their own waste and should not be charged for a service they don't benefit from whatsoever

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Public transport is still unusable for a lot of us. There was no usable route from my previous house to work, and my current route would take an estimated 2 hours by bus.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Prioritise improving public transport, reduce spending on tourism. Happy for rates to increase

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Important to hold onto our assets

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Tax empty properties and other measures

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: This should look into infrastructure updates so the storm response is proactive rather than reactive

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Improve transport connections

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events, Parks activations and programmes

Tell us why these are most important to you: Improving parks give residents a place to go and waterways should be a priority with the recent flooding events

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Improve resilience through improving waterways and using green space as detention areas

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: retaining shares means the revenue option is still open for the future

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: making the rate higher will add pressure on rate payers. A lot of them are still recovering from house repairs etc from the floods. There are other rates and charges going up as well, so all combined, a lot of financial pressure on Aucklanders. There has t

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Please continue to deliver on climate related initiatives. We need to be ready for the future and prepare our area for climate change response. Our local facilities are run down - if there is investment opportunity, continue to explore the upgrade of these

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Library opening hours and services, Community climate action and sustainability

Tell us why these are most important to you: Local libraries are our community hub centres. That's where our seniors, youths and students go to use wifi, find a quiet space to study and to connect. Climate action and sustainability should be a must. I read that Mangere has low tree coverage. We want

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Immediate action plan for those areas who are impacted. A local siren system which alerts people to danger - either its flooding or fire. Capture the lessons from this flood experience to ensure we are better prepared. Our street was flooded from the drain

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Change which bus services are funded by the Climate Action Targeted Rate - please be mindful of the areas who need bus services

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Please share with locals on what you have achieved in the local area. It all seems doom and gloom

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Library opening hours and services, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? have cleaner roads and drainage system. Thats caused a lot of flooding in the inner streets

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Reducing transport services on one hand, while discouraging off-street parking & reducing parking spaces is contradicting. Not driving people to use more public transport.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Increasing rates further will make inflation worst and adding burden to living costs crisis.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Private sector insurance should have covered such aspect.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Climate-change initiatives could be postponed

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Improve the aging sewage systems

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? Food scraps waste doesn't add much value, not cost-effective because ppl would be hesitate to use it

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Think of means to save operating costs while maintaining same services and standard!

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: These reductions will suck out the life and soul of our city and directly impact the most vulnerable in our community such as young people. Do not proceed with:

Reducing regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$20 million

Reducing local board funded activities across all boards to save \$16 million

Reducing regional contestable grants to save \$3 million

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: It's crucial to keep funding services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: I support an increase in rates in order to help cover costs

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Communicate better

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I dont believe in reducing funding for community education & arts & culture. Many people rely on these community groups as support, empowerment & as a means of their wellbeing.

I can testify & also know of many testimonies in our community which verifies the importance.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Its important to reduce debt & avoid interest however, equally important to maintain shares for future benefits.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Living costs are a major concern for many families so this option would be fair in comparison to others.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Given the impacts of recent natural disasters its vital to do the repairs

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: They are all necessary in this community given the poverty & lack of pro-social opportunities for our locals - its a need!

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Youth programmes, Arts and culture programmes

Tell us why these are most important to you: They are the most important because they allow first hand opportunities for our locals to engage in meaningful ways in arts/culture & discretion to meet the needs through local grants as they know the needs firsthand.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Have access to resources sooner (sandbags) possibly release some videos/flyers to communicate what resources are readily available

Puketāpapa Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Kainga Ora - newcomers is not necessarily a major need in comparison to the other priorities

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community development and support, Local community events, Local community centres

Tell us why these are most important to you: I am currently involved in programs & know the importance & benefit of the events/centres & development - AN ABSOLUTE NEED!

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support

Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know
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What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Its vital to allow community groups to deliver the programs they currently provide to our communities as generally ut caters to our most vulnerable - people should always be a priority!

Important privacy information

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7826



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



7852



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing education, arts and culture programmes that provide the only access to these sorts of resources for many Auckland communities. Please leave Nathan Homestead alone, it makes feel physically ill to think this South Auckland beacon of the arts is at risk. Would rather pay more rates and have this facility available to our whole community.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including:	
a) a 10.6 per cent base rate increase,	
b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	
c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	

Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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7906



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: It is essential we priorities public transport, community services and local board funding.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Community programme delivery e.g. community activations and placemaking, Community climate action and sustainability

Tell us why these are most important to you: To have a clean and rubbish free environment that we are protecting for future generations by investing in climate changes reducing practices.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? This has not impacted my area to the extent of other suburbs, but it seems to make sense to not allow homes to be build on areas that are prone to flooding. Perhaps a buy-back scheme is required to de-reside these areas, and return them to permeable space

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I am really keen to see an increase in public transport if you build it, they will come!

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7999



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any: Childcare should be free or parents should get more money for being a stay at home parent. Cost of living is making it increasingly hard for parents. Encourage people to have a max of 3 kids then reduce weekly payments as they have more children to discourage them from having more. I think art projects are not a priority. It is more important that our tamariki are fed, clothed and housed. Although it is sad that we'd lose funding for the arts I think it just isn't as important as the other issues.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why: I'm not sure how I feel about it.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: I think rates should be increased to only people who own more than 2 properties. People who are using their properties to generate income. I don't think we should increase the rates for people who barely made it into the house market.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: I think it is important to make sure we aren't allowing investors to build on whenua that can not handle it. If 4 houses are built where 1 house used to be it should not cost more than 200k to buy that house. Only the govt/ kai nga ora homes should be bui

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Yes! Climate action now! We need to plant fruit trees in schools and parks even vege gardens. It'll create jobs. People on benefits should be required to visit their local garden or orchid, to help maintain it. They can log into mymsd and take a photo of

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local environmental programme volunteers, Community climate action and sustainability

Tell us why these are most important to you: I have kids, I don't want them to be poharu living in a country ****ed up buy us

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Make sure evacuations are done correctly! And on time! Once it's happened, don't send in media send in the army and people from other areas. Prioritise the clean up not getting the news story out

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Busses and trains should be free to students!

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).

- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Prioritise climate action! Stop paying politicians so much and give more money back to the communities!

Important privacy information

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8025



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I work for one of the organization that is funded by city council (Citizen Advice Bureau), our work is vital to the community as we help people know their rights and move forward in life. With the closing of most Government Organization counter services, we are the first point of assistance that the community have to help them with any issue they have ranging from immigration matters, to dissolution of marriage, consumer, work and income issues and many more. To reduce the funding to some organization might mean the closure of CAB and that will weigh heavily on many people including myself as a paid staff.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Auckland council can still source funding from other revenues such as rates charged on homes, businesses and public transports

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Proceed with the proposed increase rates and reduced capital expenditures such as road works as some are not even necessary.

An example would be the road barriers in most part of the roads in Auckland

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: I do not agree with this proposal. What if council worker could substitute this by normal rounds of checking storm water drain to make sure there will be no blockage and further floods happening in future.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Some proposed priorities are just lining the pockets of some people for their personal gains not necessarily vital to the survival of our community

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Community lease charges, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: Some of these activities are bringing money/revenue to the council which is really important. Local waste minimization program also keeps our Auckland clean

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Early declaration of state of emergency and monitor weather forecast to get early informed data for everyone.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8053



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I don't agree with reducing the funding for Auckland CABs. It has helped me when I've needed legal advice without having to go straight to a lawyer and pay a hefty fee. Auckland CABs are also very active in my community, helping people by educating them in areas they're not familiar with. I would rather have less events happening in Auckland and reduced public transport (which we currently already have and I don't see it improving any time anyway). I would also rather have an increase in rates as long as the money is being used wisely. I will push for more transparency regarding where the money is being spent.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Okay, WHY? Holding these shares will be beneficial to Auckland in the long run. It is NOT worth it to sell these for a short-term gain. Honestly, I'm just flabbergasted that it was even proposed? It is specially a BAD idea seeing as we are just now seeing

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: I'd rather have an increase in my rates and get better services than spend less on rates yet get sub-par services. Again, I push for more transparency in where these Auckland funds are going.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: I'd rather have an increase in my rates and get better services than spend less on rates yet get sub-par services. Again, I push for more transparency in where these Auckland funds are going.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community programme delivery e.g. community activations and placemaking

Tell us why these are most important to you: I feel that prioritising these services would bring the greatest good for our community.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? I think we need to think about upgrading our infrastructure, albeit slowly, as it may be costly but it will position us better for the future.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8189



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: This will partly retain AIA shareholding and also contribute to debt reduction.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Rates always rise annually but without ratepayer value so keep rates increase as low as possible.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why: The storm impact has highlighted lack of infrastructural planning/maintenance together with poor planning of housing development ie intensification under unitary plan. Council now faced with a difficult situation going fwd.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why: Very limited info what board has done. Unsure how functional this Board is.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? I don't believe Council can be better prepared in the short term.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Other
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

There does exist within Councils (not only Auckland) severe inefficiencies because of some lack of competence among staff. The super city transition created inefficiencies as the organisation became too large. maybe there is a need to review how Local Aut

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8194



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Do not reduce funding for our community programmes especially in the South Auckland Local Boards that need it the most! Council should sell the expensive golf courses instead! And then the airport shares - just don't cut our community funding in M-O LB a

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Rate payers are benefiting from high home evaluations and it's a seller's market - they will pass increase on to their tenants too.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: AEM did a terrible job of managing our recent flooding and cyclone - what is it that they actually do to prepare for these weather events? The MO LB and community groups had to step up to provide emergency evacuation centre and support for our community.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Some priorities should be reviewed with regard to our current community needs.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Arts and culture programmes

Tell us why these are most important to you: Community culture & arts programmes and events are most important for our Maori and Pasifika communities in the MO LB area. If you close Whare Koa, where do our elderly groups, youth groups and community support services go? Our elderly groups can n

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? More professional research and advice into the risks involved across Mangere and Otahuhu - and a robust plan to address these risks before the next serious event.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? KEEP WHARE KOA MANGERE COMMUNITY HOUSE OPEN! THERE HAVE BEEN LOCAL MAMAS AND PAPAS ENGAGING THERE FOR OVER 20 YEARS AND NEW YOUTH PROGRAMMES RUNNING FROM 2022. WHERE WILL THEY GO IF WHARE KOA IS CLOSED? OUR PASIFIKA ELDERLY DO NOT WORK AND CANNOT AFFOR

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).

- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8316



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I don't support budget cuts to any of the services you have mentioned. These services are essential to our wellbeing- as individuals, as communities and for our environment. Cutting budget for any of these services impacts most on those who are most vulnerable in our society, and on our environment. As we have seen from the recent weather events in Auckland, climate change is here and it's happening. We need to be increasing spending on projects that benefit our natural world, not reducing it. Otherwise we'll be paying for it a thousand fold in the years and decades to come. Also, cutting funding in these areas will mean that some local community organisations are not able to survive. These are the very organisations who were able to respond so quickly and effectively to support families in the recent weather events. Allowing these kinds of organisations to disappear will destroy the resilience and connectedness of local communities and will create many more problems at the bottom of cliff, requiring more money to spent later on to fix the problems.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Keeping our shares in Auckland Airport will enable us to earn income for generations to come, while selling them off will just be a temporary solution. Once they're gone, they're gone. This seems a very short-sighted approach to reducing debt.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase

Tell us why: Rates have been kept artificially low for so long, and this has meant underinvestment in many areas. This has led to many of the problems we are facing as a city, including transport issues, storm water and infrastructure issues. It has also meant under

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: If we don't prepare for future weather events, the cumulative effect of these events will be disastrous for our city. The January floods showed just how underprepared we are, with communications from Council sorely lacking and support for affected people

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Māngere/Ōtāhuhu has seen a lack of investment in the past in environmental initiatives. With the destruction of most of our Taiao over the past couple of hundred years, we are playing catch up in terms of our environmental work. As the Local Board with

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: These are 3 programmes that I am personally involved in, through my work in the community. It was very hard to choose between these priorities, as I believe all are essential to the wellbeing of our community. I don't think we should be made to choose b

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop issuing consents to build on flood plains. Restore wetlands. Widen stream corridors to allow streams to change course and flood in times of heavy rain. Require permeable surfaces in housing developments. Daylight streams and build in rain gardens

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I believe these proposed budget cuts would fundamentally change the direction of Auckland Council and it's role in relation to our communities and environment. Your goals of mitigating the impacts of climate change and creating thriving, resilient commun

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8372



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The impact of these cuts would impact the poorer members of our community disproportionately.

Public transport is currently running reduced services which have impacted schools and students along with those those without cars and would continue to see Auckland roads in gridlock. It also goes against any efforts to alleviate one of the very causes of the climate crisis which we are now facing.

Many of the proposed funding cuts would see community support groups unable to make the short fall and have to cease services, facilities would close, expertise and specialized knowledge would be lost and it would be very unlikely that many of these groups could/would resurface again.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: The council is the biggest single shareholder in the airport and therefore has some influence. Over successive cuts the shareholding is slowly being whittled away, it is nonsensical for the council and the residents of Auckland to not have a financial sta

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: The options for responding here are flawed and questionable, there is no option to set higher rates and see a greater use of generational debt.

There needs to be a bigger and more realistic rates rise and an acceptance of generational debt where those

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Prior to recent weather events cuts to funding of stormwater / wastewater management were proposed. Great to see that this has changed but this is a reaction rather than a proactive response. Continued resistance to raising rates or increasing spending on

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: All these priorities are important in maintaining a community that is safe, functions well and works towards creating an environment where people are connected and want to live.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: I am not willing to prioritise these activities and services as they are all important in maintaining a community that is safe, functions well and works towards creating an environment where people are connected and want to live.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? The massive increase in high density housing has seen larger runoff from these developed areas, development has been allowed in areas that by nature of their geography cannot cope with extreme weather let alone the increase of runoff. Stronger legislation

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? 'I have concerns regarding some of the proposed reduction and changes proposed by Tātaki Auckland Unlimited (TAU).

Specifically

- The review of pricing, opening hours, staffing costs and programming at regional facilities, which may involve the introduction

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

The political motivations for promoting low rates over many decades has been a major cause for Auckland's lack of development and poor infrastructure. Many of the issues we now face are because of this simplistic financial thinking.

Currently most serv

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8373



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: Reductions need to go further than planned, including slashing the size of the council. There are far too many managers and they're overpaid. Some entities shouldn't exist at all - e.g Ateed, Maunga Authority. Homelessness funding?? I didn't know there was any! There shouldn't be, it's not the council's job.

Remember you're not a company, you're a council, and instead of trying to grow you should try to shrink.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Auckland's debt is out of control because of successive council's grandiose ideas, and something must be done about. The thought that my rates are being wasted on repaying debt interest appals me. What a massive waste.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: No rates increase whatsoever. No debt increase whatsoever. The problem is the amount of money you are spending. Reduce the budget, reduce the size of council, stop doing unnecessary things - e.g every time i go out on the roads i see a new traffic light g

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: It's very difficult to figure out from the screeds of info which expenditure you're actually planning to cut, but i support cuts to anything to do with particular cultures/races, public transport, bus/cycle lanes and anything that makes roads worse for ca

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Open space low / no mow areas

Tell us why these are most important to you: The environment and being able to access green space is most important in a city - it benefits everyone.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? There's nothing you can do. It's not your responsibility. Don't waste my rates on it.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? What about a targeted rate for large families? I'm very sick of subsidising households which throw out a lot of rubbish, use a lot of resources, and are more of a burden on the infrastructure. There should be a head tax - would be much fairer. Also don't

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Scrap the maunga authority and other racist organisations. My rates should not be funding anything that's only about a minority culture. It's also a huge waste of money. The council has no responsibility to any particular culture - its responsibility is t

Important privacy information

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8385



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I think that youth groups and early childhood education should not be cut as if we are to wish for a hopeful future we must have a educated youth holding that up.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Other

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Other
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Transport, ECE Services and local board funded activities - they are essential to normal Aucklanders

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local environmental programme volunteers, Community climate action and sustainability

Tell us why these are most important to you: These are the areas that should be taken as a priority for a growing suburb like Mangere and Otahuhu, so that the improvements in infrastructure can sustain climate changes

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Continuous improvement in stormwater infra, support to volunteers conducting maintenance on our waterways, constant check-in and review of how new developments are following waste disposal/dirt on waterways

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8482



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: As much as I hate a increase in rates, it's only temporary till things get back in order. As for services we should try and maintain as much as possible. Life in Auckland is hard enough as it is and some of these services are vital for a big city.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Can't sell all our assets!!! remember these debt rose substantially mainly because of covid and mother nature events. Need shares to keep creating more wealth once the economically is back on track.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: Not too sure about this one, except rates need to be increased whether we like it or not.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Need to have some back up plan budget...but also involve the Govt in this matter. I'm sure Govt's resources can reduce local Govt costs in times of civil defense events.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Support most but not all. Some services such as climate change initiatives, movie in the parks etc can be put on hold. Still need to help the local community become more self reliant in supporting local businesses...

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Parks activations and programmes, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: Need our facilities in our community to ensure harmony in an area that is very multicultural. Helps everyone meet in a common ground. Youth programmes to help our youth get stray away from unwanted behaviours and gangs etc..

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop housing intensification in this area. Stop building upwards and build across other parts of Auckland. Infrastructure showed it's true weaknesses during the floods and cyclone event.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? I'll pay higher rates for my local community pools, waste management, other community facilities.... not stupid tim tam cycle lanes, and 100s of speed bumps in the township.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Is selling Golf courses still on the cards?

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8493



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Ōtara-Papatoetoe Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you
1 = most important, 5 = least important)

Rank	Proposed Priorities
0	Explore initiatives and actions raised through the safety networks to improve safety in our town centres and neighbourhoods
0	Invest in closing the digital divide by supporting community groups to upskill all residents with technology to enable work, schooling, and connection
0	Fund programmes aimed at upskilling our residents, particularly youth, for emerging sectors
0	Continue to improve our sports fields and facilities to encourage active participation and access to sports and athletic activities for organised and informal use
0	Continue to support environmental activities and initiatives, including community-led activities, to respond to climate change, reducing waste and protecting our environment

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8495



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
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Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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8496



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

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What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Ōtara-Papatoetoe Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you
1 = most important, 5 = least important)

Rank	Proposed Priorities
0	Explore initiatives and actions raised through the safety networks to improve safety in our town centres and neighbourhoods
0	Invest in closing the digital divide by supporting community groups to upskill all residents with technology to enable work, schooling, and connection
0	Fund programmes aimed at upskilling our residents, particularly youth, for emerging sectors
0	Continue to improve our sports fields and facilities to encourage active participation and access to sports and athletic activities for organised and informal use
0	Continue to support environmental activities and initiatives, including community-led activities, to respond to climate change, reducing waste and protecting our environment

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

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Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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8497



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

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Debt

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What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

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What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Ōtara-Papatoetoe Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you
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Rank	Proposed Priorities
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Tell us why these are most important to you:

6. Changes to other rates and fees and charges

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What do you think of these proposals?

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8499



Annual Budget 2023/2024

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Your local board: Māngere-Ōtāhuhu

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Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8503



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8508



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8519



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: It's not good to sell shares you should always keep them so you can have a say in what happens

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: I think you should proceed as its good to be prepared, however you shouldn't increase the rates too much as pricing is already high as it is

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8556



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I strongly would recommend the AKL council should still fund regional services. I came through a programme "Yonnakings" which was funded by AKL council. A programme that gave me hope and a opportunity which today I make some income off. Truly grateful for that as I was in a place where I know much other young Polynesians are in. If they cut these who know how many others miss out.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: I as a person don't feel any loss with sale/or partial to the AKL airport, however as a Aucklander I'd still want a "Auckland Airport".

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

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What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
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Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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8561



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All these are necessary for our community and youth

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: It's a good plan

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Much needed

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?**

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Public transport

Pools

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable): Ma Te HuruHuru

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I believe in our children's education as it is a key component to anyone's future. I have also found that the first thousand days of someone's life is the most crucial for developing social behavior

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Operating in land that slowly getting taken from us is stupid. Without the land we are nothing selling shares is like selling our ancestors.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why: I don't know how those that have it harder than I will be affected.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Note to self: Take into consideration who be will affected. And whether or not those people only care about themselves or the betterment of everyone. NOT JUST THE ELDERLEY CATCHING PUBLIC TRANSPORT.

Condolences to those we lost during the storm. I believ

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why: I would like to know more

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: I don't recommend reducing funds from ECE incase prices become increased. I think public transport is definitely a necessity for all ages. Maybe reducing the funds to Tataki Auckland unlimited seeing as it'll save more money that it could be used for other things, like anything, to support youth.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: So that nothing stays the same as before even if it's only a small difference.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: I'm not sure what that fully means by "rates" but I don't recommend increasing water rates if it means paying more towards water.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Nga Mihi!

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I think that early childhood education should continue because it's already hard enough for parents to afford an education for their children. I think there's other things that can be reduced than children's education.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Although partial selling would be good, selling all the shares would reduce debt to 1.9billion. If it was partly sold, you would still have to pay for shares and only get half back.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: I think that the rates are already high enough, I understand it'll increase the use of debt by \$75million, but it increases the rates for home owners which is also a loss for our people.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Only because I think there are other ways

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) ECE

Rates

Tell us why these are most important to you: ECE

Rates

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	

Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8596



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: I'm not sure if this makes sense but maybe if we're able to 'lease' to a certain date?

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Consider building away or in mindfulness or waterways and 'old' waterways. Consulting and damage risk

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?**

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Buses

Tell us why these are most important to you: Buses

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? If there were firms that had amplified version of the questions

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Less pop up park events maybe

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8604



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Halving them creates a fair trade, and shows both sides are willing. Co-operate in bringing us out of debt

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: This is to secure some balance between this crisis

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Allow help, but don't let families to rely on anyone, although damages may or may not be critical, it is something unpreventable

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: I tautoko all needed priorities

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Swimming pools

Bus routes

Public toilets

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Other than the great vibes from your poly team, a lot of words in this survey maybe less next time

Important privacy information

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8606



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I don't want any reductions made because it hurts our everyday life and leisure time, this is important

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
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Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

There's a lot of words I don't understand try simplicity on paper and then go into detail. Your people are doing a good job explaining

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8611



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any: Reduced number of transport

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Agree to sell shareholding of Auckland Zoo because it won't necessarily affect middle class Aucklanders

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Agree with the this. If everyone helps by a little it'll all add up

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Some are needed such as transport for our elderly and also education for families into work needing a place for their children

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Leisure shouldn't change much as its needed especially for our children

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: I chose the second option because it sounds reasonable and by reading it, it made sense

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Reading the paragraphs made me realize that we shouldn't proceed with the proposal because it doesn't make sense and it isn't fair to the people/community

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Most of the priorities seem reasonable and the things that I can and my family can support

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Swimming pools

Community activities

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All of these things makes Auckland worth living in. Taking them away would literally make Auckland a boring place with no culture.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Who sells in a low market when the asset is infrastructure? The airport has long term growth, stable revenue, and can be leveraged for future debt funding. Cost of interest is marginal, and we don't need to sell right now

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Increase debt and increase rates for funding.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Climate change will result in greater rare floods, storms, and other weather events. Preparing Auckland for this is critical

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Local events e.g. Movies in Parks, ANZAC and local civic events, Community climate action and sustainability

Tell us why these are most important to you: These activities ensure there is an Auckland, and one worth living in

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Tree planting, better education in flood prone areas, uplifting the drainage for those areas, requiring insurance for all properties by Auckland by-law, greater investment in assessing land for water resilience before being developed

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Other

What do you think of these proposals? As compost bin service comes in, reduce bin size, reduce waste collection to drive lower waste, or charge per pick up like in west Auckland and remove the rates associated. This will help with climate change action.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Don't cut funding for citizens advise bureaus. We are not America trying to make it harder for people without money here, we live in a society that cares for its people first, not it's money first.

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: The public transport does not need more funding because it is inefficient and unreliable and there is no motivation for people to use it if they can't get to work on time or to appointments on time. I tried to take advantage of the 50% discount but the bus is always late to work and I don't see a lot of government officials or upper class people use public transport. Perhaps that's why it is unreliable and no improvements because it is for the peasants and even if they complain, the service has no desire to better their transport services. How about you find other creative ways to make money. Have you thought of those ways that don't hurt the people struggling? Because you are only punishing middle and low income families.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called “blocking stake”). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council’s shares? Other

Tell us why: ALL YOUR ANSWERS involve increasing rates. Including that in every answer clearly shows to a person that is the outcome you are hoping for which is misleading.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: There is a good debt and bad debt. Good debt to develop and see further financial gain is good debt.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don’t yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: You need to prioritize where your money goes. Perhaps reducing or freezing salaries of Auckland Council top bosses. Also wasting money in bicycle lanes in areas where people barely cycle and cannot afford a bicycle is a waste of money but also shows how the

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Library opening hours and services, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you: If we need a culture of reading, education, and knowledge, then reducing opening hours at library is not benefitting the community. People who have no access to computers also use this space to their benefit, students who need studying space benefit a lot

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Having a Mayor that responds effectively and responsibly and has the people as a priority over sports games.

Calling for volunteers and even support from other local and central government agencies who usually have money that they rush to use when they find

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? If you increase pool rates, you will only have rich people in those facilities. Your decisions are mostly affecting middle income and poor and you probably cannot relate or care because you are well to do and increase in rates don't affect you because your

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

based from the options in the aswers to your misleading questions it shows you will be increasing rates as a first decision. Please frame your answer choices in a better way that is not misleading netx time

Important privacy information

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8690



Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Check the past procedure.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events

Tell us why these are most important to you: communities

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Prepare for community , family and volunteer Plan and management.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Need to check marketing and food safety.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Please! Stand for community.

Important privacy information

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8764



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: All are significant to our local board area. Ie reducing public services will impact our gold card holders, school students and local users.

Reducing regional services. Will impact heavily our young population, community let initiatives to activate our people.
Reduction of grants will impact local community groups who deliver local based programmes

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Strongly oppose.

This will only be a quick fix for the budget hole.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Community programme delivery e.g. community activations and placemaking, Arts and culture programmes

Tell us why these are most important to you: Community activation, connection, to help thrive. Not specific to one age range but will support all in the local board area

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Better communication via media channels. Pre flooding guide on services to support storm effected residents.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reduce the funding to the golf courses not the community

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Selling all the shares is very short sighted

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Because we were not prepared for the recent storms and very slow to release funds into the community

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Why are we giving so much money to golf courses when we need money to help people living on the breadline and Local Board funding is on the ground and has a better view of the needs of community.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Grants e.g. Community Grants programme and contestable grants, Youth programmes

Tell us why these are most important to you: Youth our next generation that is suffering and getting younger tamariki coming through with issues. Our environment really important and the money into community led initiatives is really important

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop approving bad builds and

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8839



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: I believe you should increase the operating budget, but NOT around \$20 Million each year. The focus should be on better response ideas and roll out, which is connected to better management. That shouldn't take \$20M per year.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
4	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Grants e.g. Community Grants programme and contestable grants, Community climate action and sustainability

Tell us why these are most important to you: grants and climate sustainability is something that I think should continue to have budget on

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? 1) Make sure to keep the communities informed the moment extreme weather reports arrive.

2) utilise the technology - ie phone warnings, what to do, where to go in terms of support

3) follow up on families/communities when affected, show apathy

4) mobilis

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8843



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: I oppose the idea of cuts to these crucial public and community services.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Library opening hours and services

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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8862



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: reduce the debt by selling all shares in AIAL is entirely beneficial,

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

I believe that the Tūpuna Maunga Authority Operational Plan 2023/2024 should be endorsed & executed to protect these maunga for present & future generations of Aucklanders, as well as protecting fauna.

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8961



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local events e.g. Movies in Parks, ANZAC and local civic events, Youth programmes, Community climate action and sustainability

Tell us why these are most important to you: Youth programmes promote the growth of our communities future by investing in our youth. Community climate action is imperative for the health of our communities whenua. We have already seen the effects of climate change in our area. Local events promote

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Doing a monthly gutter clean or check up. Either with volunteers or creating one off employment opportunities.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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8979



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any: I agree with proposed cuts in principle. Be good if rate payers had a list to select from to determine preferred community cuts. Possible Local Board budgets not slashed as much.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Auckland airport is NZ's busiest, and Auckland Council needs to have some influence to ensure Aucklanders are not negatively impacted with current and future decisions.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: All options are great, this is probably the best available.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Why do council always put forward survey question in this manner. rates will increase more than 4.66% in 23/24 and higher again in 24/25 so say it like it is the question prior. Reduce the proposed 20 million spend by 50%.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why: Waste and emissions free initiatives could be paused.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Grants e.g. Community Grants programme and contestable grants, Parks activations and programmes

Tell us why these are most important to you: Communities need to be active which includes people of all ages, gender and ethnicity. All services are important and the 3 identify potentially benefit the most people.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Advocate strongly to with authorities / crown agencies when decision making, particularly around new builds or how and where these are done, using local and historical knowledge to avoid similar mistakes being made.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Historical under funding means there has to be less cost saving cuts in neediest communities.

Important privacy information

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9020



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Council initiatives are critically important to quality of life in this city. Economies may be possible, but not slashing of these services

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: Selling shares seems like an unwelcome but necessary option instead of dropping services

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: Community services should not be compromised but a balance between rates increase and higher debt is recommended

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Strong climate change response is critical to the future of the people of this city

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: Employment and procurement opportunities are nice to have but could also be supported by central government

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
5	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events, Library opening hours and services

Tell us why these are most important to you: I object to only being allowed to support 3 options. I also support arts and culture, community and youth programmes and community grants

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? better drainage and flood management

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? no

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

no

Important privacy information

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9022



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Reducing of the regional services. It is important for community services like Gyms and recreational areas to remain available as this becomes a place where the community feel safe and comfortable in interacting with others. This helps everyone, from elderly to all the young kids around.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
3	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Community programme delivery e.g. community activations and placemaking, Open space low / no mow areas, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9023



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I am from south Auckland and we have heaps of community projects for our people that you are taking away from us !!! This is not right !!

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Auckland airport is part of us ! Find funds elsewhere

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Yes we need better infrastructure but I want to see the most impacted areas like Mangere fixed 1st

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why: No, we need more services not less

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces

Rank	Proposed Priorities
1	Promoting activities to showcase our local arts and culture talent into career pathways
3	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Parks activations and programmes, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Educate and do a better job at warning us

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



9057



Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Do not reduce council staff. They are the hub of Auckland Council.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Auckland Airport belongs to Auckland.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: Debt is a big burden for Auckland. Aucklanders don't want debt either and the sooner we all live debt free the better our city will be.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: This only adds to more debt. Insurance companies deal with this.

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: This is a very positive move for Auckland city.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local events e.g. Movies in Parks, ANZAC and local civic events

Tell us why these are most important to you: People living in Auckland need some free amenities to make the city sing.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? More local emergency areas in each suburb so that everyone can feel safe in extreme weather.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Yes to rates increases but no to all other services. Auckland

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Auckland and where I live is very important to me. Keep all the staff working at Auckland Council and get everyone into paid jobs so that Auckland city thrives without all this unwanted debt.

Important privacy information

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 1993. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



9114



Annual Budget 2023/2024

Note: this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.

Submitter details

Organisation (if applicable): Citizen Advice Bureau Mangere

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Will no proceed with Reducing local board funded activities across all boards to save \$16 million.

Reducing regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$20 million

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares?

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9119



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: These are important parts of our communities and vital to protecting people and communities within auckland; culturally, socially and equitably.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know

Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9136



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
1	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Parks activations and programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



9141



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Local waste minimisation programmes, Library opening hours and services, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9146



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	I don't know

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Stop wasting money building speed bumps on roads. why is it taking 6 weeks to complete on pah rd causing traffic jams. Looks completed now yet cones are still restricting lanes.

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9156



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: To not proceed with any reductions and instead unfreeze the

Water Quality and Natural Environment Targeted Rates, increase borrowing, and maintain the general rates package

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: the sale of shares like this ensures a one-off return only - with all future possible opportunities for income from this large shareholding or a stake in what is carried out at the airport lost to the multinational corporations who are likely to buy these

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why: Rate changes, including unfreezing the Water Quality Targeted Rate and

the Natural Environment Targeted Rate, will generate much needed revenue that can help avoid the proposed cuts. Unfreezing these rates for the coming year is estimated to raise over \$5

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: water was cut off, i faced property damage, people had to evacuate their homes

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
4	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? once-in-a-generation cyclones require strong local

responses

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9177



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: 'Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million

- Cause the traffic is increasing and we want to encourage the use of public transport to balance this.

Reducing our funding to Tātaki Auckland Unlimited to save a further \$27.5 million, with effects on service delivery (including economic development and tourism promotion) and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland

Reducing regional services such as community and education programmes, arts and culture programmes, regional events, economic development.

- Cause we need splashes of live in this country and that's art. Otherwise with this weather, depression, house violence and uncontrolled drugs this will be a Pandemonium.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
2	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
3	Continue to provide residents with better quality facilities, parks and open spaces
1	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Temporarily or permanently close council venues and facilities, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9212



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9218



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Because the things that they're stripping from us are the things that bring/unite our communities.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: We want Auckland airport

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: due to the high amount of properties that have been damaged our community needs money to survive.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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9220



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Because the things that they are taking from us, are the same things that build our communities.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: we want Auckland airport.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: with all the properties that have been damaged & due to the storms/floods our communities need the money to survive.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9222



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

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What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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9224



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9225



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9232



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9235



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

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Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? No feedback

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9236



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9237



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	Support

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
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Or is there anything further you would like to give feedback on?

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9266



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

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- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

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What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
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Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Other

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

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What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
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0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

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Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

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9280



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

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What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

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Tell us why:

3. Managing rates and debt

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- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: reduce all management pay nad perks, anyone with payscale \$1m upwards

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: no bonuses/no payraises/ paycuts \$1m upwards

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: sell unoccupied properties or lease

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** Other

Tell us why: depending on certain local boards e.g. low income areas do not need cuts

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: sports facilities, upgrade, sports/community project funding

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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interaction you have with the council, and how you can access and correct that information. You should familiarise yourself with this policy before submitting this form.



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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Community and education programmes etc - quality of life.

ECE services - needed for children

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why: I don't really want our rates to increase - they went up quite a bit last year.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why: I don't think that debt is a good idea - even if I don't wish our rates to increase

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms?

Tell us why:

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and	I don't know

c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals? NO, thank you

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Every new build home must have a water tank. Stop chopping down trees, it doesnt matter whether they are natives or not, a tree is a tree. CAB are very necessary.

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9330



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I would not proceed with any reductions in the arts area as these community groups are vital to the wellbeing and mental health and the fostering of friendships in our community.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Keeping a blocking stake in the airport would still give us some say in the running of the future of the airport.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why: Activities and services such as arts and music are vital to the life of any community.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?)

Tell us why these are most important to you: Art and music groups are very important for socializing and community entertainment and activity.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals? Having to pay more to dispose of your own rubbish and waste may encourage people to be made responsible with recycling.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9332



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
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- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Community groups are very important for mental health and wellbeing as well as improving skills and fitness. Funding for youth centres/ don't know for all the above reasons also.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Important that council still has some control so Air NZ is not sold off to foreign ownership.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: Don't want more debt.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Very needed, we cant stop climate change from happening.

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase,	Support

b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9339



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: We still need our local pools, gym, stadium, art galleries and libraries

Also how are u supposed to encourage more people to use public transport when the services are just not there by reducing what abrely is already there?

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less

towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Why swll one of our biggest assets? The airport? If you sell our asset of the auckland airport then we will fall more into debt by having to pay more for the area/services instead of gaining from it... yeah covid hit hard but with things coming back to no

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: People are already struggling, increasing rates is yet another way to lock people out of owning their own homes

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: Being proactive instead of reactive

If your proactive then there is less on fixing, eg all the houses that were affected by the recent floods leaving even MORE people HOMELESS, where as if we were proactive then more people wont be affected

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Parks activations and programmes, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9343



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Regional services such as community and education programmes, arts and culture programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres should not be reduced.

These services provide initiatives in the community that empower and strengthen community fellowship, collaboration and engagement with youth. In social economic areas that are impoverished, these events provide alternative options for activities and social well-being for lower income families leading to positive outcomes for youth and opportunity to support cultural and local empowerment.

Early childhood education services should also not be reduced. The first five years of childhood are pivotal to the development of children and it doesn't make sense to reduce funding of childhood centres that are having a direct impact on the development and betterment of early childhood education. Providing accessibility to educational services also contributes to the local economy, empowering adults to work part time, to engage and support local businesses and to give back in numerous ways through volunteering in local sports teams, Pasifika and cultural groups. Early childhood education is essential in developing basic literacy and numeracy skills and reducing funding will undermine accessibility and betterment of local children and future generations.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: Privatisation of our city assets reduces debt in the short term but in the long term will increase costs to consumers and potentially inhibit the growth and betterment of the airport services which needs to scale to match the growth of the population and

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: We are heading into a recession. Families and income earners are already impacted by higher interest rates, increased price of food and living and increased rates from a previously overinflated property market. People are suffering and we are driving fami

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why: Pls refer to prev respinse

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: As per my prev responses.m which also applybhere

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Parks activations and programmes, Arts and culture programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop the overdevelopment of properties in areas that are restricting the natural irrigation and waterways designed to prevent flooding. Engage with local iwi and mana whenua for better understanding and preservation of our land and waterways.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9345



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Do not proceed with cuts to Citizen Advice Bureau. This service is crucial and must continue for the people of Auckland. CAB has been around over 50 years and is able to reach populations that other agencies struggle to connect with. The service is accessible face to face by phone and online, which allows volunteers to provide a level of empathy, impartiality and anonymity, that is hard to find anywhere. The CAB has a key role to play in ensuring people are connected to the information, advice, support and services they need to navigate life's problems and challenges - which, for many, are increasing and becoming more complex.

We listen and action according to what our clients present. For example, after the recent flood, a young family came to us who's house was red stickered, very stressed and afraid of getting rejected again. all the mum wants were some furnitures, and beds especially for the young children, as they were given an empty house, and had been going back and forth between the organizations. that were meant to help them. Took a lot of encouragements for the young mum to come, because that day was their last day at the motel and had to move into the new place. We sprang into action and reached out to two other organizations, client was informed and left with a smile. feedback, she rang before we close, and said, "within the short time we were with you, we had people ringing me to offer help and advised delivery, compare to the many days of stress i was under before I came", thank you, and she said she will send some photos after she sets

up her Furnitures, and that is only one of many. Another recent flood case which is consistent with the council's role in promoting community wellbeing, involved a grieving family with orange sticker during the flood, we connected them to the right service who looks after them through the consultation process and kept us updated, and we escalate this case to the local board for help, end result positive outcome.

Our South Auckland community have many migrants who are second language, they come to us because we have a diverse team who speak different languages, they can freely express themselves. Many of our clients are society's most vulnerable and usually have few resources to get help elsewhere. Many of them also have difficulty accessing the digital world. We have direct lines to Immigration service for guidance into getting successful results for many of our clients' issues. During Covid Lockdown our volunteers worked remotely serving our 0800 number and attended to our emails. We were also part of the NEMA/MSD group who called out to check on our 70plus. There are 32 CAB in Auckland staffed by 900 fully trained volunteers, providing free help to anyone to navigate their issues and problems and understand their options. This includes help with housing and tenancy, relationship issues, neighbor disputes, employment and small business matters, consumer protection, immigration, income support and access to food assistance, internal affairs, as well as local issues like rubbish and recycling services, rates, local body election, parking, water, sewerage, noise and nuisance, and more. Auckland CABs meet the needs of a diverse range of people. CAB also provides a significant place of community connection, belonging and contribution for our substantial workforce of volunteers who share their skills time and aroha with Auckland. Our positive impact on individuals lives directly benefits local communities and society by improving connection, participation and belonging. Put people, whanau, community in the center. "he aha te mea nui? Maku e kii atu, he tangata, he tangata he tangata, what is the most important thing in the world, it is people, it is people, it is people. The goal of helping, empowering them and improving their wellbeing is at the forefront of how we care for them. If CAB were to close, where would our PEOPLE in need go for help?

Please continue to fund CAB so we can help people.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt?

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Do not proceed with the proposal

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support any priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
2	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Library opening hours and services, Community lease charges, Arts and culture programmes

Tell us why these are most important to you: Art and culture it is very important to keep celebrating the culture festivals where our young Tamariki get to be proud of their culture their identity, as Auckland has a large Pacific population,

With the increase lease proposal community will suffer the

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? You can support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storms, by running workshop producing resources in different languages, etc.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Important privacy information

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9358



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Other

Tell us why, and which reductions you would not proceed with if any: Reduction in Tataki Auckland unlimited towards the Storm funds. I disagree with raising our rates. Everyone is struggling and I feel we should work with the current budget that you have. With everything raising its becoming very overwhelming.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Other

Tell us why: Don't change the policy, keep our shares and don't raise our rates.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: Don't agree with General rates increase

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Other

Tell us why: Refer to question 1

5. Local Boards

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	

Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Please it has been some really tough times since pandemic. It feels like it has been non stop. If we could please stop raising our general rates as we are trying to be stable in our own homes. There is alot of financial pressures as living costs increa

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Some Early childhood centre's rely heavily on funding alone. And these teachers are overworked and underpaid so the least they could have is some financial support so they can deliver a great service. Also, I do not agree with reducing the regional services. These communal spaces are a necessity for the community. If we are not to have access to these spaces for their purpose, then will there be more public spaces available for the community to share? Free of charge? Or will there be a process of asking for a permit in order to hold certain events. Our youth in particular need these communal spaces, they are the future leaders of this country. If our youth become bored or detached for communal spaces and activities they will engage in other activities that include crime and things that are not beneficial to our community. The point of these spaces are to bring the community together, it is a mutual setting for all to enjoy.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a higher general rates increase and make less use of debt

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
1	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Protection and restoration of local waterways, Youth programmes, Arts and culture programmes

Tell us why these are most important to you: After the natural disasters and tragedies that have occurred our waterways and restoration of them are very important. Our youth need these programmes to develop their character, social opportunities and to keep them out of trouble. We also need these ar

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Encourage our community to invest in first aid kits, rain water systems, survival kit. Having an emergency plan that all members of the family are aware of.

Manurewa Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Reduction in service levels for community centres and arts centres (Nathan Homestead), Youth programmes, Protection and restoration of local waterways, environmental education, community climate action and sustainability

Tell us why these are most important to you:

Ōtara-Papatoetoe Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I do not support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you
1 = most important, 5 = least important)

Rank	Proposed Priorities
0	Explore initiatives and actions raised through the safety networks to improve safety in our town centres and neighbourhoods
0	Invest in closing the digital divide by supporting community groups to upskill all residents with technology to enable work, schooling, and connection
0	Fund programmes aimed at upskilling our residents, particularly youth, for emerging sectors
0	Continue to improve our sports fields and facilities to encourage active participation and access to sports and athletic activities for organised and informal use
0	Continue to support environmental activities and initiatives, including community-led activities, to respond to climate change, reducing waste and protecting our environment

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Arts and culture programme, Library opening hours and services, Protection and restoration of local waterways

Tell us why these are most important to you:

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: I feel like it's not fair to take that away from the community. 100% I wish not to proceed any reduction in any grounds for our community and their opportunities.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Keep in our policy and keep all our shares.

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Set a lower general rates increase and make greater use of debt

Tell us why: With a lower rates that suitable with our low earners income.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: That would be nice as we can't control climate change

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I don't know

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
5	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers

Rank	Proposed Priorities
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
1	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Youth programmes, Arts and culture programmes, Community climate action and sustainability

Tell us why these are most important to you: Our focusing to maintain and controlling our youth with so many opportunities in life. With including arts and cultures programmes. To get it out in advance of how community sustainability known in our community. That would be great to see it's happening

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Keep on running some sort of programming aiming our families this is what to expect to deal with in climate change. Giving out more funding for the community charitable trust who able to run the programmes through.

Maungakiekie-Tāmaki Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: The problems with housing, infrastructures, transport becomes norms in the community. Funding distribute to other agencies can redevelop the connections within the community.

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Programming at Te Oro, Oranga and Onehunga Community and Arts Centres, Support and capacity building for community-led activities (Strategic Partnerships Programme), Community climate action and sustainability activities

Tell us why these are most important to you: Please help by providing more funding available to utilize helping within our community.

If funding for local board activities is reduced, which three of our services would you be prepared to have funding reduced for? (i.e. which are least important to you?) Library opening hours, Council-led community programming e.g. Out and About activations in parks, Environmental restoration and pest control activities

Do you think there are other areas where we could make savings to our local budgets? It can be needed but in this stage i believe that we can do our best with what we believe that we can do.

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	

Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Do not support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? I wish to address with a kind heart request to be considered others who may have low income earners. Giving us fair rate especially when to utilize the space from council.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Thank you for taking time to hear my voice.

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: Programs for public transport, community services, arts and ECE need to be expanded, not cut. Make big business pay more rather than increase the burden on residential ratepayers.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: The split between residential and business rates should be maintained and business rates increased. Council should also investigate an additional amount for additional dwellings, especially those left empty for long periods.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Our local board has been active in the community and board members were among the first to step up to assist following the Anniversary Weekend floods. They should be resourced to continue their work.

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
2	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
4	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
5	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Community climate action and sustainability

Tell us why these are most important to you: The effects of climate change are already impacting our area and the population is disproportionately affected due to low incomes, poor housing and lack of resources.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Fund public transport, cycleways and walkways, promote a real response to climate change, support and fund waste minimisation programs, limit housing development in flood-prone areas

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals? Poorer communities should not have to pay for problems caused largely by big polluters.

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

How about cutting the salaries of the Mayor, CEO and other high-earning Council employees?

Important privacy information

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9430



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with some reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would **not** proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Enable a partial sale of our shares, maintaining a 10 per cent shareholding in AIAL (reducing our interest costs by around \$40 million per year), and further increase rates and/or debt

Tell us why: This is the best option

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why: This is the only option left for us now. But please let the people who are idle and not working to get on to the jobs ladder and help the country's economy. Don't put pressure on rate payers.

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
3	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
4	Continue to provide residents with better quality facilities, parks and open spaces
5	Promoting activities to showcase our local arts and culture talent into career pathways
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Local events e.g. Movies in Parks, ANZAC and local civic events, Youth programmes

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Always be prepared for the worst

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

Thanks

Important privacy information

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Annual Budget 2023/2024

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Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Proceed with the proposed reductions

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Proceed with the proposal to enable the sale of all our shares in AIAL and use the proceeds to reduce debt and therefore annual interest costs by around \$87 million per year

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Proceed with the proposed increases to rates (4.66 per cent overall for the average value residential property) and debt (up to \$75 million of additional debt)

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
0	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
0	Continue to provide residents with better quality facilities, parks and open spaces
0	Promoting activities to showcase our local arts and culture talent into career pathways
0	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
0	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local environmental programme volunteers

Tell us why these are most important to you: you have to look after the environment.

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Do not support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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9442



Annual Budget 2023/2024

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Submitter details

Organisation (if applicable): ME Family Services

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

Do not proceed with any reductions and instead further increase rates and/or debt

Tell us why, and which reductions you would not proceed with if any: We don't support budget cuts to any of the services you have mentioned. These services are essential to our wellbeing- as individuals, as communities and for our environment. Cutting budget for any of these services impacts most on those who are most vulnerable in our society, and on our environment. As we have seen from the recent weather events in Auckland, climate change is here and it's happening. We need to be increasing spending on projects that benefit our natural world, not reducing it. Otherwise we'll be paying for it a thousand fold in the years and decades to come. Also, cutting funding in these areas will mean that some local community organisations are not able to survive. These are the very organisations who were able to respond so quickly and effectively to support families in the recent weather events. Allowing these kinds of organisations to disappear will destroy the resilience and connectedness of local communities and will create many more problems at the bottom of cliff, requiring more money to spent later on to fix the problems.

We propose that Council sells the golf courses to reduce debt and the need for rates increases. These facilities serve a very small minority of Aucklanders and are worth billions of dollars.

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? Don't change the policy, keep all our shares and further increase rates and/or debt

Tell us why: Keeping our shares in Auckland Airport will enable us to earn income for generations to come, while selling them off will just be a temporary solution. Once they're gone, they're gone. This seems a very short-sighted approach to reducing debt.

Shares co

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? Make greater use of debt

Tell us why: We don't support rates increases for our community, as people are on low incomes and already struggling to pay rent and their mortgages. However, we have had underinvestment in many areas of our city over many years. This has led to many of the problems

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? Proceed with the proposal to increase our operating budget by around \$20 million each year

Tell us why: If we don't prepare for future weather events, the cumulative effect of these events will be disastrous for our city. The January floods showed just how underprepared we are, with communications from Council sorely lacking and support for affected people

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support all priorities

Tell us why: Māngere-Ōtāhuhu has seen a lack of investment in the past in environmental initiatives. With the destruction of most of our Taiao over the past couple of hundred years, we are playing catch up in terms of our environmental work. As the Local Board with th

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
1	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways
2	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
4	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Environmental restoration and pest control programmes e.g. Pest Free Urban South, Protection and restoration of local waterways, Local waste minimisation programmes

Tell us why these are most important to you: These are 3 programmes that ME Family Services is involved in, through our work in the community. It was very hard to choose between these priorities, as we believe all are essential to the wellbeing of our community. We don't think we should be made to c

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm? Stop issuing consents to build on flood plains. Restore wetlands. Widen stream corridors to allow streams to change course and flood in times of heavy rain. Require permeable surfaces in housing developments. Daylight streams and build in rain gardens, sw

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	Support
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	

Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	Support
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	Do not support

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

We believe these proposed budget cuts would fundamentally change the direction of Auckland Council and it's role in relation to our communities and environment. Your goals of mitigating the impacts of climate change and creating thriving, resilient commun

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Annual Budget 2023/2024

Note: *this version of the feedback form has been created for the purpose of publishing submissions. As such, contact and demographic information has been removed and handwritten submissions have been transcribed.*

Submitter details

Organisation (if applicable):

Your local board: Māngere-Ōtāhuhu

Your feedback

1. Operating spending reductions

Auckland Council have already decided to reduce costs by simplifying management structures and sharing resources more across the Council group (including Auckland Transport and other Council Controlled Organisations).

Our proposal to save \$130 million would also require us to make other reductions, including:

- Maintaining the currently reduced number of public transport services (as of December 2022) for 2023/2024 to save \$21 million
- Reducing our funding to Tataki Auckland Unlimited to save \$17.5m, with some effects on service delivery and pricing at venues it manages such as Auckland Zoo, Auckland Art Gallery, and stadiums and venues in Auckland
- Reducing regional services such as community and education programmes, regional events, economic development, and other social services activities such as homelessness funding, community empowerment and funding for youth centres to save \$22 million
- Reducing local board funded activities across all boards to save \$16 million
- Reducing regional grants to save \$6 million
- No longer directly providing early childhood education services to save \$1 million.

What is your preference on the proposed operating cost reductions?

I don't know

Tell us why, and which reductions you would not proceed with if any:

2. Amending Auckland International Airport Limited (AIAL) Shareholding Policy

Our proposed budget includes a planned change to the AIAL shareholding policy. This will allow us to sell some or all our shares in AIAL.

Selling all our shareholding (currently around 18% of shares in Auckland Airport) would reduce our debt by an estimated \$1.9 billion. This would reduce interest costs on our debt by around \$88 million per year, which is greater than what we'd expect to earn from the dividends if we kept the shares.

We have also considered other options, including both keeping all our shares and a partial sale that reduces our shareholding while maintaining at least 10 per cent (a so-called "blocking stake"). These options would contribute less towards our budget reduction target and require other actions – most likely by further increasing rates or debt (within existing policy limits).

What is your preference on this proposal to change the AIAL shareholding policy to enable the sale of all Auckland Council's shares? I don't know

Tell us why:

3. Managing rates and debt

To help with our budget challenge, we propose a total rates increase for the average value residential property of around **4.66 per cent or \$154 a year** (around \$3 a week) and to increase our use of debt by up to **\$75 million** in 2023/2024.

Rates

Our proposed 4.66 per cent total rates increase would be achieved by:

- An average increase in general rates of 7.0 per cent across all existing properties, including non-residential
- Reducing the Natural Environment Targeted Rate (NETR) and Water Quality Targeted Rate (WQTR) by around two thirds and using the money we have already collected from these targeted rates to continue delivering these work programmes as planned in 2023/2024
- Pausing our change to the split between business and residential rates. Under our current policy, annual increases to general rates for business properties are less than for non-business (residential and farm/lifestyle) properties, so that over time the share of general rates paid by business properties is fairer. Our proposal is to put this change on hold for one year

Debt

We propose to increase our use of debt by up to \$75 million for 2023/2024. This will be used to fund some capital expenditure (assets such as roads, pipes and buildings) that is currently planned to be funded by operating revenue (such as rates and user charges). This will free up that operating revenue to help address our budget shortfall.

What is your preference on our proposal to manage rates and debt? I don't know

Tell us why:

4. Storm Response

The impacts of the recent storm events beginning on Auckland Anniversary weekend could be substantial over time and we don't yet know the full costs.

Changes to our investment in land, infrastructure, buildings and equipment will be needed. Some new investments will be delayed so we can undertake urgent repairs and replacements.

Additionally, from 2023/2024, we are proposing to increase our operating budgets by around \$20 million each year to improve our ability to prepare for and respond to future storms. This would likely require rates to increase for 2023/2024 by around an additional 1 per cent (on top of the 4.66 per cent increase proposed to address our budget shortfall).

What is your preference on our proposal to manage the impact of future storms? I don't know

Tell us why:

5. Local Boards

Māngere-Ōtāhuhu Local Board

It is proposed to reduce funding by \$16 million across all local boards which will impact the activities and services delivered by local boards. Given this possible reduction in funding, **what do you think of our proposed priorities for services and activities in this local board in 2023/2024?** I support most priorities

Tell us why:

Please rank our proposed local board priorities from most to least important to you:

Rank	Proposed Priorities
4	Investing in initiatives to reduce the impact of climate change, including tree planting, education programmes and environmental volunteers
5	Continue to provide residents with better quality facilities, parks and open spaces
3	Promoting activities to showcase our local arts and culture talent into career pathways

Rank	Proposed Priorities
1	Continue to identify procurement, quality employment and social enterprise opportunities for our residents
2	Improving the well-being of our locals by supporting our local economy to become more efficient, resilient, and sustainable through our reduced budget

If funding for local board activities is reduced, which three of our services do you not want to reduce funding for? (i.e. which are most important to you?) Grants e.g. Community Grants programme and contestable grants, Youth programmes, Temporarily or permanently close council venues and facilities

Tell us why these are most important to you:

How do you think we could support our communities to be better prepared and resilient to extreme weather events like the recent Auckland storm?

6. Changes to other rates and fees and charges

We are proposing some changes to targeted rates as set out in the following table. The changes are mainly to ensure we are covering the necessary costs. If we do not proceed with the changes then the general rates increase may need to be higher than we have proposed.

Waste management rates changes	
Cost changes in waste management, including: a) a 10.6 per cent base rate increase, b) an option for a new 80L bin in the former Auckland City Council and Manukau City Council areas (80L bin price will be \$143.71), and c) an increase to the 240L refuse bin price (from \$254.15 to \$287.41).	I don't know
Introduce a one-off fee of \$40 for those residents wishing to change their bin size.	
Extend the food scraps targeted rate to the new areas that will receive the service this year.	
Changes to other rates	
Swimming Pool/Spa Pool Fencing Compliance Targeted Rate: increases to reflect the actual costs of the service, and an increase in the fee for follow up inspections.	I don't know
Change which bus services are funded by the Climate Action Targeted Rate from what was planned, to ensure that we can continue to deliver the climate and service outcomes for which the CATR was established.	I don't know

What do you think of these proposals?

7. What else is important to you?

Do you have feedback on any other issues, including:

- Local board decision-making over local community services (page 53 in the consultation document).
- Tūpuna Maunga Authority Operational Plan 2022/2023 (page 53 in the consultation document).
- Changes to fees and charges (page 53 in the consultation document).

Or is there anything further you would like to give feedback on?

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