

Mahere ā-Pae tawhiti 2024-2034
Puka Whakawhiti Kōrero

Long-term Plan 2024-2034

Consultation Document
Feedback Form





➤ Give us your views on our long-term plan

There are a number of ways you can share your views with us on the Long-term Plan 2024-2034. Please take the time to get involved.



Written and online feedback

- You can provide feedback online at akhaveyoursay.nz/ourplan
- Or you can complete the feedback form included in this Consultation Document,
- Or you can request documents at libraries, local board offices and council service locations and then send it back to the freepost address provided,
- Or download a copy online and send it to the freepost address provided,



Face-to-face

Face to face events will take place across the region where you can provide feedback in person. The details of these events will be published on the website at akhaveyoursay.nz or you can call for more information on 09 301 0101.



Social media

You will be able to find out more on the following social media channels:

- Facebook
- Instagram
- LinkedIn



Webinars

We will also be holding a range of online webinars, where subject matter experts will be discussing and providing information on the long-term plan. You will have an opportunity to listen and ask questions.

For more information and to register for these webinars go online to akhaveyoursay.nz/ourplan.



Translations

We want as many people from Auckland's communities as possible to have their say in this process.

To help with this, translated summaries of this consultation document as well as the feedback form are available in Te Reo Māori, Korean, simplified Chinese, traditional Chinese, Samoan, Tongan, New Zealand Sign Language video, Hindi and Easy Read.

The translated documents are available:

- online at akhaveyoursay.nz/ourplan for downloadable translations and feedback forms
- on request in libraries and service centres
- by emailing akhaveyoursay@aucklandcouncil.govt.nz
- by calling 09 301 0101

Where to find more information:

You can find everything you need to know at akhaveyoursay.co.nz including the Supporting Information, an online feedback form and a schedule for Have Your Say events. The full Supporting Information that supports this Consultation Document will also be available at libraries, council service locations and local board offices. If none of the above methods are suitable for you, please call us on 09 301 0101 to discuss alternative options.





▶ We want your feedback

Feedback must be received by Thursday 28 March. Please read the consultation document available at akhaveyoursay.nz/ourplan or at any library or Auckland Council service location. It has more information about the issues and choices that we want your feedback on.

We encourage you to give feedback online at akhaveyoursay.nz (where disability-accessible and different language versions are available) or you can:

Email your completed form to:
akhaveyoursay@aucklandcouncil.govt.nz

Drop your completed form off at your local library

Post your completed form to:
AK Have Your say
Auckland Council,
Freepost Authority 182382
Private Bag 92300
Auckland 1142

Your details

Your name and feedback will be included in public documents. All other personal details will not be made publicly available.

The personal information that you provide in this form will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy and at our libraries and service centres) and with the Privacy Act 2020. The privacy policy explains how we can use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. Please familiarise yourself with this policy before submitting this form.

First name: _____ Last name: _____

Email address or postal address: _____

Your local board or suburb: _____

Is your feedback on behalf of an organisation or business? (If yes, this confirms you have authority to submit on the organisation's behalf) Yes No Name of organisation or business: _____

All remaining questions are **optional** but will help us understand which groups of the community are engaging with us.

What gender are you?
 Female Male Another gender: _____

What is your age group?
 Under 15 15-17 18-24 25-34 35-44 45-54 55-64 65-74 75+

Which ethnic group(s) do you belong to? (Please select as many as apply)

<input type="checkbox"/> Pākehā/NZ European	<input type="checkbox"/> Other European	<input type="checkbox"/> Māori
<input type="checkbox"/> Cook Islands Māori	<input type="checkbox"/> Samoan	<input type="checkbox"/> Tongan
<input type="checkbox"/> Indian	<input type="checkbox"/> Chinese	<input type="checkbox"/> Southeast Asian
<input type="checkbox"/> Other (please specify): _____		





▶ Context: Auckland Council's long-term plan is about choices

▶ For more information on this proposal, read Part three of the consultation document

Our proposal for this 10-year plan balances providing a central level of service focussed on making do with what we have, while spending more where it is needed most.



The proposal includes spending to get Auckland moving. This investment is intended to make public transport faster, more reliable and easier to use.

It also includes strengthening Auckland's resilience to flooding events over 10 years (the Making Space for Water programme).

But there are alternatives. We could do more or do less than what's in our proposal.

We want to know whether Aucklanders think we should make do with what we have (see our central proposal below), plan to do more, or do less.

There are also options and trade-offs in how we fund the services proposed, such as creating an investment fund (Auckland Future Fund), that we want your feedback on.

Pay less and get less

▶ Paying less to get less could limit average rates increases for residential ratepayers to as low as

- 5.5 per cent in year one
- 3.5 per cent in year two
- 3.5 per cent in year three
- no more than 1 per cent above CPI inflation thereafter.

This will require cuts to some service levels, or will slow down improvements.

CAPEX
\$33.5b **OPEX**
\$69.2b

Central proposal

▶ Under our proposal the annual rates increase for the average value residential property is set at

- 7.5 per cent in year one
- 3.5 per cent in year two
- 8.0 per cent in year three
- no more than 3.5 per cent for the years after that.

This provides a central level of service focussed on making do with what we have, while spending more where it is needed most.

CAPEX
\$39.3b **OPEX**
\$72.0b

Pay more and get more

▶ Paying more to get more could see average rates increases for residential ratepayers rise by up to

- 14 per cent in year one
- 10 per cent in year two
- 10 per cent in year three
- 5 per cent for the years after that.

This includes speeding up investment in transport services and climate resilience.

CAPEX
\$52.0b **OPEX**
\$76.5b



There is a lot to consider and some challenging decisions to make – so we'd like you to have your say to inform our decisions.



➤ Overall direction for Long-term Plan

► For more information on this proposal, read pages Part four of the consultation document

1a. Which option do you prefer for the overall direction for council's Long-term Plan?

- Do less (reduce council services/ investment)**, lower rates increases and less debt
- Proceed** with the central proposal
- Do more (increase council services/investment)**, with higher rates increases and more debt
- Other I don't know

1b. What would you like Auckland Council to do more or less of?

(Note that while we can do less of some activities, we will still fund those things that we legally have to do)

	Do less	As proposed	Do more
Transport: Roads, public transport and safety improvements across the transport network	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Water: Managing stormwater to minimise flooding and protect waterways.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
City and local development: Deliver urban regeneration and lead development of the city centre	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environment and regulation: Protecting and restoring our natural environment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Community: A wide range of arts, sports, recreation, library and community services including a fair level of funding for local boards	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economic and cultural development: Major events funding and economic development	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Council support: Supporting the delivery of services, enabling effective governance, emergency management and grants to regional amenities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

1c. Is there anything else you would like Auckland Council to **do more of** that you would be prepared **to pay more for**?

1d. Is there anything else you would like Auckland Council **to do less of** so that you could **pay less**?

Note, for any other feedback, there is a space at the end of the form for other comments.





▶ **Transport plan**

▶ **Read pages 32-34 of the consultation document for more information on this proposal.**

Our budget proposes working with government to make progress toward an integrated transport plan for Auckland. It proposes a total capital spend of \$13.4 billion for Auckland Transport over 10 years.

This includes:

- making public transport faster, more reliable and easier to use by investing in rapid transit network actions, such as making it easier to pay and introducing capped weekly public transport passes
- network optimisation, reducing temporary traffic management requirements and introducing dynamic lanes
- stopping some previously-planned initiatives, such as some raised pedestrian crossings and cycleways.

There are also options to do more, or do less (See page 34)

2. What do you think of the transport proposal?

- Support all** of the proposal **Support most** of the proposal
 Do not support most of the proposal **Don't support any** of the proposal I don't know

Tell us why:

2a. Is there anything you would **spend more** on?

2b. Is there anything you would **spend less** on?

▶ **North Harbour stadium**

▶ **Further information on each option can be found on page 104 of the consultation document.**

In response to future investment needs of North Harbour Stadium, we are considering options for the future of the stadium precinct.

We could keep the stadium precinct as it is now, and maintain it at a cost of \$33 million over 10 years. Or, we could redevelop the stadium precinct to better deliver for the needs of the North Shore community, funded through reallocation of this \$33 million, the sale of some stadium precinct land while retaining the existing community playing fields and any other external funding available.

Another option is to change the operational management of the stadium to ensure greater use by the community. Changes to operational management can be considered in addition to either Option 1 or Option 2.

3. Which options do you support for the North Harbour Stadium?

(Please select one or more options)

- Keep** the stadium precinct as it is **Consider redeveloping** the stadium precinct
 Change the **operational management** Other I don't know

Tell us why:





➤ Major investments

► For more information on this proposal, read Part five of the consultation document

We are proposing a diversified investment fund for Auckland (the Auckland Future Fund).

The key objectives of this proposal are to:

- protect the value of the council’s major investments
- provide a funding source to mitigate the risk posed by climate change and other major environmental challenges, and change how we manage our insurance
- enhance cash returns to council to help pay for council services
- spread the risk of council’s investments over a range of different assets in different locations
- better provide for changing community needs and continuing to deliver our strategic objectives

The proposal includes the transfer of council’s shareholding of just over 11 per cent in Auckland International Airport Limited (AIAL) to the fund to enable the subsequent sale of any or all the shares by the fund manager.

The fund may be structured as a trust (or similar structure), and would have clear rules and restrictions around what circumstances the funds can be accessed by the council in the future. This might be a Council Controlled Organisation. It would be managed by a professional fund manager(s) under a clear set of investment objectives and policies set by the council.

As the objectives for the fund would involve diversifying risk by spreading the fund across a range of investments, it is almost certain that most, if not all, of the AIAL shares would be sold over time.

We are also considering changes to the way the Port of Auckland operates, which may also result in further investment into the Auckland Future Fund (see questions 4b and 4c).

4a. What is your preference on the proposal to establish an Auckland Future Fund and transfer Auckland Council’s shareholding in Auckland International Airport Limited (AIAL) into this fund (enabling the shares to be sold)?

- Proceed with the proposal
- Don’t proceed with establishing an Auckland Future Fund and transferring AIAL shareholding
- Other I don’t know

Tell us why:

Auckland Council owns 100 per cent of Port of Auckland Limited (POAL), which is the company that owns and operates the Port of Auckland on the central city waterfront. POAL makes profits for and returns a dividend to Auckland Council. The Port land and wharves are currently owned by POAL and are used for commercial freight and cruise ship harbour facilities. We are proposing a change to our investment in the Port.

One option is for Auckland Council group to keep underlying ownership of the port land and wharves but enter into a lease for the port operations for a period of about 35 years. The lease would be subject to a number of conditions to help progress the council’s ownership objectives for the port.





This option is reflected in our central proposal and we estimate this could:

- generate an upfront payment of around \$2.1 billion, which we would then invest in the Auckland Future Fund
- lessen the rates increase for year two of the long-term plan to the proposed 3.5 per cent

Alternatively, the Port of Auckland Limited could continue to operate under the current arrangements and continue to implement their plan to deliver more profits and dividends. These planned financial returns could continue to be used to help fund council services, but as they would be lower than the cash return under the lease proposal, this would require higher rates increases or cuts to council services.

Alternatively, these financial returns from POAL (and any capital distributions from the port) could be invested into the Auckland Future Fund, noting that this would require even higher rates increases or more cuts to council services.

There is also an option to transfer Bledisloe Terminal to the council within 15 years. See question 5b.

4b. Which option do you prefer for the future of Port of Auckland?

- Retain underlying council ownership of port land and wharves, and **continue council group operation of the port** (through Port of Auckland Limited), and implement the plan to deliver improved profitability and more dividends to council
- Retain underlying council ownership of port land and wharves, and **lease the operation of the port** for a period of about 35 years and use the upfront payment from the lease to invest in the proposed Auckland Future Fund
- Other I don't know

Tell us here:

4c. If the council group continues to operate the Port of Auckland how would you prefer the profits and dividends to be used?

- Continue** to use it to fund council services **Invest** in the proposed Auckland Future Fund
- Other I don't know

Tell us here:

4d. Do you have any feedback on any other part of the proposal?

Including the proposal for self-insurance and implementation options for the Future Fund and possible changes to the council's shareholding in Port of Auckland Limited and to the ownership of the Port land.

► **For more information** see Part five of this document.

Tell us here:

▶ Port land

▶ Read Part six of the consultation document for more information on this proposal

Whether or not the operation of the Port of Auckland is leased, some land and wharves currently used for port operations could be transferred to Auckland Council and used for something else that provides public benefit. This could include the creation of some new public spaces and/or new waterfront residential or commercial developments.

Captain Cook and Marsden wharves could be transferred to council within 2-5 years provided that resource consent can be obtained for work at the Bledisloe Terminal. These works are required to allow some port operations to be moved and would cost around \$110 million, but otherwise there would be no significant impact on the operations or value of the port.

The Bledisloe Terminal site could be freed up and transferred to council for use in another way within 15 years. However, this would significantly reduce the scale of port operations in Auckland with more shipments needing to be transported into Auckland by truck or rail. It would also lower the value of the proposed port lease by an estimated \$300 million or reduce the future profits and dividends the council earns from the port. However depending on the alternative use of the site, this could provide some significant future financial benefits for the council.

5a. What option do you prefer for Captain Cook and Marsden wharves?

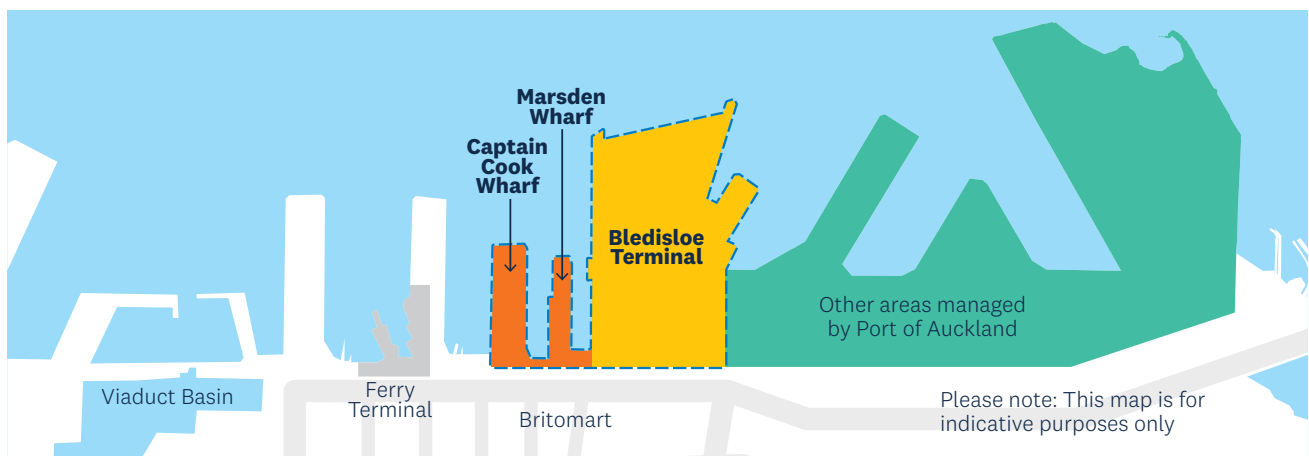
- Proceed** with the proposal to transfer Captain Cook and Marsden wharves from the port to Auckland Council so they can be used for something else that provides public benefit.
- No change** – leave Captain Cook and Marsden wharves to be managed as part of the port operations
- Other I don't know

Tell us why:

5b. What option do you prefer for Bledisloe Terminal?

- Keep** Bledisloe Terminal as a Port of Auckland **operational area**
- Transfer** Bledisloe Terminal **to council** to be used for something else, that provides public benefit, within 15 years
- Other I don't know

Tell us why:





▶ Changes to other rates, fees and charges

▶ For more information on this proposal, read Part nine of the consultation document.

We are also proposing some changes to business rates, targeted rates, fees and charges.

6a. What do you think of these proposals?

	Support	Do not support	Other	I don't know
Resume the Natural Environment Targeted Rate (NETR) and extend it to 2034/2035 so we can continue to invest in the protection of native ecosystems and species. This increases rates for the average value residential property by around \$20.04 and \$152.71 for the average value business property.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resume the Water Quality Targeted Rate (WQTR) and extend it to 2034/2035 at a level to only cover the annual programme operating and interest costs. This ensures that we can continue to fund the water quality improvements in harbours and streams across the region, at a lower amount for next year than previously planned. This reduces this rate from what was previously planned for the average value residential property by around \$6.53 and \$17.10 for the average value business property.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Broaden the description of bus services funded by the Climate Action Transport Targeted Rate (CATTR) to reduce the need to consult each year for minor changes to the bus programme (any changes to the settings of the CATTR would still require consultation).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Discontinue the Long Term Differential Strategy which gradually lowers the share of general rates paid by businesses and raises the share paid by other ratepayers. We also propose to raise the share businesses pay of the NETR, WQTR, and CATTR to align to the general rate.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-introduce recycling charges for schools .	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Continue the planned roll out of rates funded refuse collection to the North Shore, Waitākere and Papakura in 2024/2025, and Franklin and Rodney in 2025/2026, replacing the current pay as you throw service, and consequent rates change.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Introduce the Franklin Local Board Paths Targeted Rate of \$52 per SUIP (Separately Used or Inhabited Part) to provide increased investment in paths in the Franklin Local Board area.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Change the Rodney Drainage Districts Targeted Rate to reflect public feedback and updated analysis of the benefits to properties and boundaries.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increase the Waitākere Rural Sewerage Targeted Rate from \$296.75 to \$336.80 (per year) for the 2024/2025, 2025/2026, and 2026/2027 years to maintain cost recovery in the three-year contract cycle, and avoid an annual subsidy of around \$117,000 from general rates, with the next cost review scheduled for the 2027/2028 year.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



We are also proposing some changes to our Revenue and Financing Policy (see page 98 in consultation document) and some changes to fees and charges (page 100 in the consultation document).

6b. Do you have any other feedback on the proposals in question 6a, the changes to our Revenue and Financing Policy, or other changes to fees and charges?

Please say which proposals:

Local board priorities

► **For more information on this proposal, read Part eleven of the consultation document**

We want to hear your feedback on the proposed priorities for local board services and activities.

► **Find your local board on the Auckland Council website: aucklandcouncil.govt.nz/localboardfinder**

7a. Which local board area does your feedback relate to?

7b. What do you think of our proposed priorities for your local board area in 2024/2025?

- I support **all** priorities
- I support **most** priorities
- I **do not** support **most** priorities
- I **do not** support **any** priorities
- Other I don't know

Tell us why:

Do you have any other comments?

Including Local Board Funding Policy on page 110, Council Controlled Organisation Accountability Policy on page 19.

Tell us here:



