

Te mahere ā rohe o Devonport-Takapuna 2023

# Devonport-Takapuna Local Board Plan 2023



Draft - June 2023





E toko ake rā e te iti, whakatata mai rā e te rahi.

Kia mihi koutou ki ngā kupu whakarei a te hunga kua tīpokotia e te ringa o te wāhi ngaro.

Rātou, e kaikini tonu nei i ngā mahara i te ao, i te pō.

Ngā oha i mahue mai i tērā whakatupuranga kia āpitihia e tātou ki ngā tūmanako o tēnei reanga, hei mounga waihotanga ki te ira whaimuri i a tātou.

Koinā te tangi a Ngākau Māhaki, a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho nei i runga i te puia moe o Takarunga – kāinga o te tini tāngata i tōna wā, puna wai e ora ai ngā iwi.

Kei waho rā ko ngā tai piringa o Tīkapa Moana me Te Waitematā Ka rere whakarunga ngā kamo ki te Waiwharariki o mua, Takapuna kāinga, Takapuna tupuna.

I reira ka heke iho ki te mātārae ki Ōperetū, Kia taka ki tua ko Maungaūika te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau, Tāmaki herehere waka.

E koutou mā ka ea, kua ea.

Kia ora huihui mai koutou katoa.

Welcome to you all.

Let me greet you with the eloquent words of those, lost long ago to the unseen hand of eternity.

Them, for whom we unendingly mourn. Let us enjoin the legacy they left to the hopes and aspirations of this generation as our gift to those who will follow us.

That is the pledge of the humble heart, the willing spirit, and the inspired mind.

Let us rise together and seek to do what is necessary to draw distant aspirations closer to realisation.

Here I sit upon the sleeping cone of Takarunga – home of many in its time spring of life for them all.

Out there are the watery havens of Tīkapa Moana and Te Waitematā.

My eyes gaze northward to former Waiwharariki, now Takapuna community, Takapuna the progenitor.

Then from there, I glance to the foreland of Ōperetū. Beyond stands Maungaūika sentinel of Tāmaki Makaurau and anchorage of many canoes.

It is done.

Greetings to you, one and all.

# Ngā upoko kōrero

## Contents

Mihi .....	1
Contents.....	2
From the Chair .....	3
Our plan at a glance .....	4
About local boards .....	5
Developing our plan .....	6
Carrying out our plan .....	6
Devonport-Takapuna Local Board area.....	7
Māori Outcomes.....	8
Climate Action .....	10
Our People .....	13
Our Environment .....	17
Our Community.....	21
Our Places.....	24
Our Economy.....	27
Funding information .....	30
Local activities and levels of service.....	31
Financial overview .....	33
Your Devonport-Takapuna Local Board members .....	34







# He kōrero mai i te Heamana

## From the Chair

Welcome to our draft 2023 Devonport-Takapuna Local Board Plan, which sets out our vision and priorities for Devonport-Takapuna over the next three years. This plan will guide development of our work programmes as we execute this vision for the following three years.



While developing this draft plan, we wanted to make sure it reflects the needs and aspirations of our community. So, we have not started from scratch but spent time considering your previous feedback on the current local board plan, your feedback on priorities through previous annual budget consultations and other pieces of feedback such as results from the People's Panel surveys.

For the Devonport-Takapuna Local Board, we want to start with a vision. That vision is for a healthy, connected, safe community where every single resident feels a sense of belonging. We want our built environment to work in harmony with our natural environment; we want copious green space and healthy waters. We want opportunity for every resident, whether that be in business, training, volunteerism, or recreation. We want people to feel proud of the place they call home, and we want visitors to love spending time with us.

We know that there have been significant changes since the last local board plan was developed. We face many more challenges such as extreme weather events and huge financial uncertainty. We are told time and again, in every consultation, that the environment and water quality are front of mind for all of you. We share this feeling. We believe that by investing in the priorities outlined in this draft plan we will be able to create a more resilient and sustainable community that can withstand future challenges whilst still working towards the vision we hold.

This draft plan covers five key themes – Our People, Our Environment, Our Places, Our Community and Our Economy. This plan is aspirational and not intended to be an exhaustive list of projects we propose to deliver, however we have noted some key objectives and initiatives under these five areas which we aim to deliver over the next three years.

There are several priorities you have raised with us that are not decisions for the local board to make. However, as your elected representatives we are committed to advocating on your behalf for these important outcomes. We have outlined these advocacy items throughout the plan.

Many of you have already contributed to this draft by sharing your knowledge and aspirations for the area. Please review the draft plan and let us know if you think we are on the right track and have captured what is important to you.

We encourage you to take part in the consultation process so that we have a clear mandate from our communities on what we should focus on and work towards over the next three years.

We look forward to receiving your feedback.

**Toni van Tonder**

Chairperson, Devonport-Takapuna Local Board

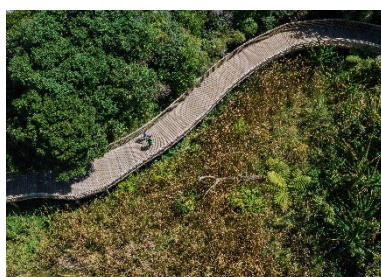
# He aronga poto ki tā mātou mahere

## Our plan at a glance



### Our People

We value inclusivity, diversity, and resilience.



### Our Environment

Our natural and built spaces are cared for and we put water quality and the environment front and centre.



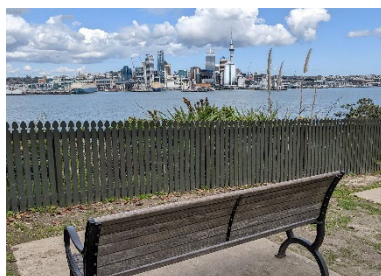
### Our Community

Our community has access to quality services in facilities that meet their needs.



### Our Places

Our transport network is safe, efficient and offers choice for how people can get around.



### Our Economy

Our economy is thriving, our town centres are vibrant, and there is opportunity for all.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

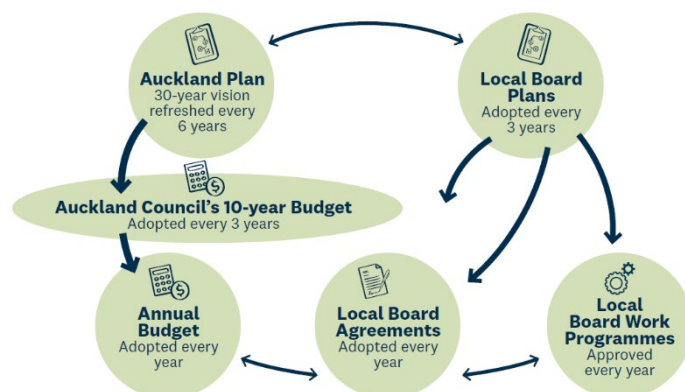
Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area.
- funding and investment decisions.



Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



# Te whakawhanake i tā mātou mahere

## Developing our plan

When developing our draft plan, we ensured it reflected the aspirations of our community. We took the time to reflect on what you have already told us since our last local board plan was adopted and what has changed since then.

This draft plan takes account of the financial challenges facing our city along with the specific challenges and opportunities facing our area. Despite these challenges, our draft plan comprises of a number of aspirational objectives and some of the key initiatives we will carry out to achieve them.

To ensure we reflect your current needs and desires for Devonport-Takapuna in this plan, we are sharing this draft document for your feedback. The issues and priorities you raise with us through this process will help inform the final version of this plan.

# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board, and the wider council family such as Auckland Transport. To deliver on the local board plans, we will:

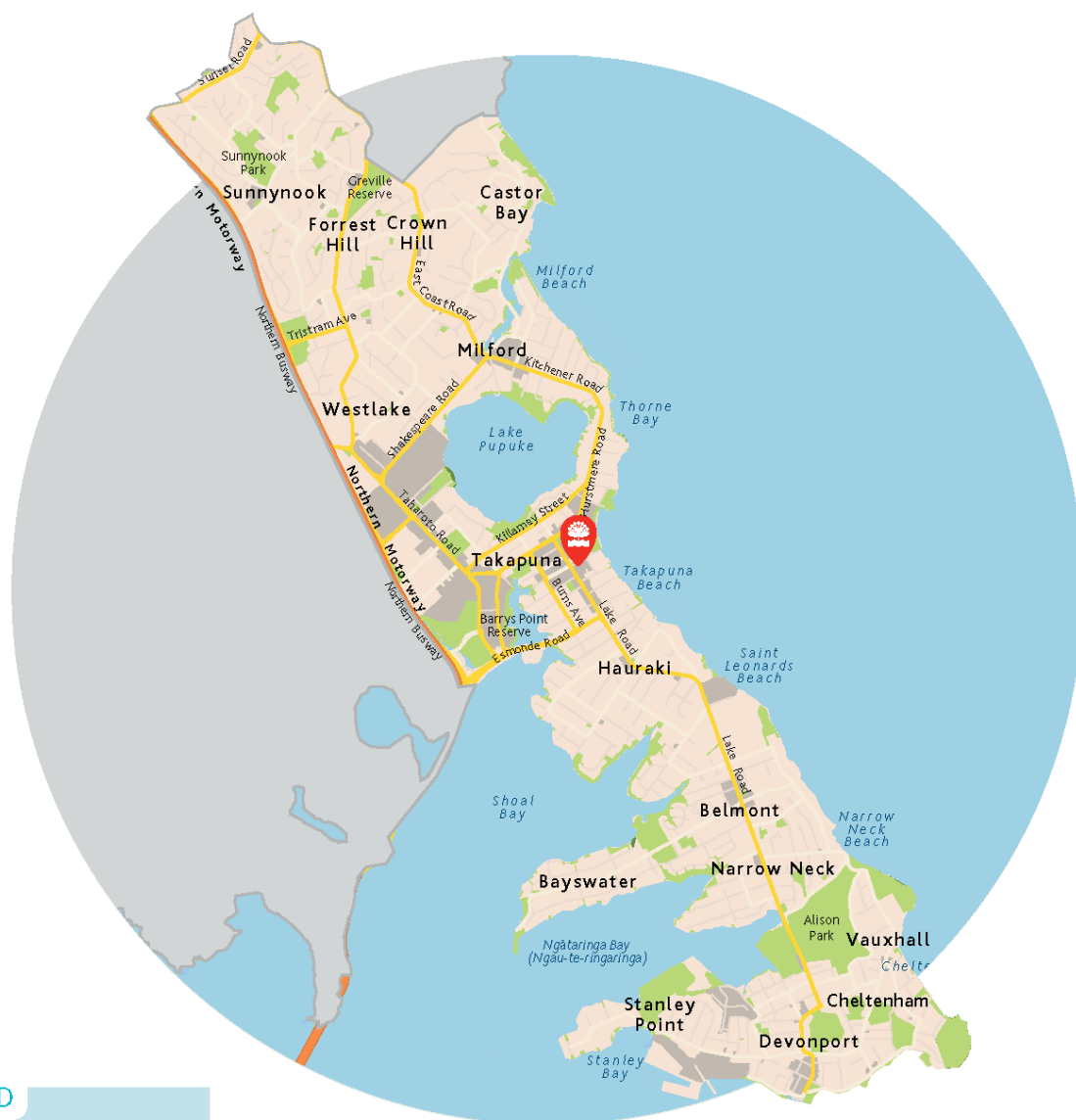
- prioritise budgets to focus on the initiatives in the plans.
- make the best use of local assets such as community centres, libraries, and parks.
- set direction for the council staff who deliver the projects and services.
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board's support for them.



# Te Rohe ā-Poari o Devonport-Takapuna

## Devonport-Takapuna Local Board area



### LEGEND



Local board office



Public open space  
(Unitary Plan)



Motorway



Major road



Arterial road



Medium road



Minor road





Sunnynook Park

# Ngā huanga Māori

## Māori Outcomes

Māori identity and culture are Auckland's unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to the council's legislative obligations and to extensive engagement with Auckland's Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by the council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism, and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section outlines the Māori outcomes addressed in this plan.





The Devonport-Takapuna Local Board area has a low percentage of Māori residents, when compared to other parts of the region, with just over 5 per cent of the population identifying as Māori. We nevertheless acknowledge Māori as the first people of this area, and as a local board we cannot represent this area without first acknowledging their stake in this land.

The Devonport-Takapuna Local Board area has a rich Māori history dating back over 800 years. The area was traditionally inhabited by Ngāti Pāoa, Ngāti Tamaterā, Ngāti Tai and Te Kawerau ā Maki iwi, who used the area's coastal and marine resources for sustenance and trade. The area is also home to several significant Māori sites, such as Ngāti Pāoa pā sites at Hauraki and the Devonport Naval Base area, and the Maungauika/North Head Historic Reserve, which was a strategic pā site and still contains numerous Māori archaeological features.

The Devonport-Takapuna Local Board is committed to developing meaningful relationships with mana whenua and mataawaka and we welcome opportunities to work in partnership with Māori communities. Some of the key initiatives we propose to achieve this are highlighted below:

- Partner with mana whenua and mataawaka to deliver initiatives that support sharing Māori cultural knowledge and practices through storytelling projects, celebrating te reo Māori and responding to Māori aspirations. We will do this by delivering programmes and activities in collaboration with Māori for our Māori community and supported by the Local Board.
- Develop and strengthen relationships between mana whenua and the Devonport-Takapuna Local Board to enable sustained open dialogue and input into local decisions. Rangatira ki te Rangatira.
- Invest in opportunities to establish relationships with mataawaka groups so the needs and concerns of our local Māori are met.
- Continue to deliver Te Kete Rukuruku, the dual naming of parks and reserves, to celebrate and share stories that showcase our unique Māori identity and heritage.
- Restore and maintain the wahi tapu site, Te Uru Tapu/Sacred Grove.
- Matariki is promoted and celebrated.
- Our communities practice te ao Māori guardianship (kaitiakitanga) principles led by mana whenua.
- Communities are educated and prepared to follow tikanga when working with taonga and working on sacred land.
- We partner with mana whenua, mataawaka and community groups to restore te taiao, prepare for climate impacts and deliver initiatives that increase understanding of matauranga Māori.



Wood carving at the Lakehouse Arts Centre's This is Us: Race Unity Day



Takapuna Beach

# Te Tāruke-ā-Tāwhiri

## Climate Action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke-ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local Boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

### Local context

#### *Sea-level rise*

The local board area has a significant coastline and is vulnerable to sea level rise due to its location. As sea levels rise, the potential for flooding, erosion, and coastal inundation increases, which can cause damage to infrastructure, properties, and public spaces. This also affects the ecological health of our coastline and marine areas by filling it with urban pollutants and sediments. Development of a Shoreline Adaptation Plan which will cover the Devonport-Takapuna area is underway and will consider the risk that coastal hazards and catchment flooding pose to council owned land and assets and will identify short, medium, and long-term strategies for managing risks.





### *Impacts of flooding and extreme weather events*

With climate change comes more frequent and intense weather events, such as storms and heavy rainfall. In January 2023 the Auckland region received 769 percent of its usual January rainfall. This rain event and then Cyclone Gabrielle caused extreme flooding, particularly in Sunnynook, Milford, and along the Wairau catchment, where many homes and businesses were made unliveable or severely damaged. The collective community response showed that a locally led approach works well but needs to be bolstered by Auckland Emergency Management. Managing and mitigating flooding risk at a local level is crucial, and we will look at opportunities to improve and maintain streams and infrastructure and contribute to community-led resilience, response, and recovery so we are better prepared for future events. As part of Auckland Council's Flood Recovery Programme, a Making Space for Water programme has been developed which aims to establish a practical and achievable programme of operational flood management works for the next six years by way of nine key operational initiatives, this is excellent news for the region and our area in particular.

### *Reducing our transport emissions*

Transport emissions are Auckland's largest source of climate changing pollution. The increase in population and business activities has resulted in more vehicles on the road, which leads to increased transport emissions. To address this, we have implemented several initiatives aimed at reducing transport emissions, such as promoting public transport use, encouraging active transport modes like walking, and cycling, and improving infrastructure to support these modes. These initiatives are aligned with Auckland's Transport Emissions Reduction Plan which aims to reduce the city's transport emissions by 64% by 2030.

### *Housing intensification and development*

Like much of the city, the Devonport-Takapuna Local Board area is experiencing significant growth and development with a particular focus on intensification of housing. This can create increased pressure on infrastructure, transport networks, and the natural environment when not planned correctly. Intensification of housing in the area has been driven by a combination of factors, including population growth, demand for housing, and the availability of suitable land.

The development of multi-storey apartment buildings and townhouses has increased the number of people living in the area and put pressure on local services and infrastructure. Effective planning and management of the built environment, along with efforts to promote sustainable lifestyles and behaviours, will be critical when addressing these challenges and ensuring a sustainable future for the area.

We recognise that climate change is a complex issue that will require collaborative effort from all of us. As a local board we are committed to doing our part to respond to this challenge and will continue working with our communities to achieve our climate goals. The key initiatives we propose to achieve these are outlined below:

- Support initiatives that build community networks and contribute to local resilience.
- Advocate for and work with the Land & Coasts department to support the development of Shoreline Adaptation Plans to ensure a sustainable approach to the management of our shorelines.
- Collaborate with the Kaipātiki Local Board on the reduction of litter, sediment, and industry pollutants to improve the water quality of streams and ponds in the catchment of the Wairau Estuary.





- Development of a Wairau Water Quality Action Plan to include riparian planting, regular clean-up, monitoring, and building site management for sediment control.
- Support environmental groups in undertaking community-led conservation to eradicate plant and animal pests on both public and private land.
- Support our ecological and environmental volunteers in their valuable work facilitated by the Community Park Ranger.
- Work alongside the Tūpuna Maunga Authority and support their efforts by connecting volunteer groups to plant and trap pests.
- Support initiatives which provide whānau and communities with education on reducing their carbon footprint and living more sustainably.
- Prioritise funding and support zero waste initiatives that promote a circular economy.
- Continue to support the delivery of the Devonport-Takapuna Urban Ngāhere Strategy.
- Support focus on native and ecologically appropriate planting and the principle of having the right tree in the right place.



Cheltenham Beach





Lakehouse Arts Centre's This is Us: Race Unity Day

## Ō Tātou Tāngata

### Our People

The Devonport-Takapuna Local Board area is cosmopolitan, with the 2018 census showing that 43.8% of our residents were born overseas. Whilst our migrant communities bring cultural diversity and different life skills to our communities, it is important to recognise the unique place our indigenous Māori people play in New Zealand society. The local board has a responsibility to uphold our commitments to our founding document the Treaty of Waitangi (Te Tiriti o Waitangi).

We want Devonport-Takapuna to be a community where everyone feels heard and included, and where diversity is celebrated. The local board aims to achieve this by supporting activities which enable community engagement and participation, foster inclusivity, support Māori communities and culture, support migrant communities, and build community resilience.

We aim to increase engagement and participation from all corners of the community, including youth, ethnic communities, people living with disabilities, rainbow communities, and older residents. To do this, we need to do our part in removing barriers to participation and promoting accessibility, as well as by building relationships with our Māori communities to promote cultural sharing and knowledge.

There are several challenges that the local board must address over the next three years, including language barriers, population growth, and climate change impacts. To help face these challenges, we are committed to being strong advocates for accessible engagement methods and supporting our community networks, so they are better equipped to respond to emergencies and climate change.



Our goal is to build strong, inclusive communities that can withstand challenges and promote growth and resilience. We want our residents to be able to engage with us on what matters most to them and provide input on the decisions we make.

## Challenges

- 7% of our residents cannot speak English.
- Our population has an overall projected growth of 42% in the next 30 years.
- Relationships with mana whenua and mataawaka in our local board area need to be further developed.
- Low levels of participation and understanding of what local boards do, which weakens local democracy and decision making.
- Responding to the impact that climate change has on our people.

## Opportunities

- Our Asian community is projected to grow by nearly 50% in the next 30 years. We have the opportunity to create a sense of community and belonging for this increasing population.
- Provide more diverse initiatives to meet the changing community need.
- Promote inclusion, diversity, and expression of culture.
- Invest in and strengthen relationships with local iwi.
- Strong and knowledgeable mataawaka groups in our community to develop relationships and partnerships with.



Lakehouse Arts Centre's This is Us: Race Unity Day



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
All members of the community feel they can have a say in the decisions that affect them.	Community conversations – enabling communities we hear from less to engage more comfortably and on their terms.	Community are active participants at community conversations and the local board is reaching and hearing from all corners of the community.
	Continue to support Younite Youth Board who work with rangatahi from across Devonport-Takapuna. We want their aspirations to be included in local planning and decision making.	Increased support for youth involvement in the planning and decision-making process by having a youth representative at the table serving in an advisory capacity to offer youth perspective on decisions.
Devonport-Takapuna has inclusive communities that embrace and celebrate our diversity.	Support our growing Asian and ethnic communities by implementing the Devonport-Takapuna Ethnic Plan.	<p>Ethnic communities have better access and understanding of local services, facilities, and programmes and their increased participation is reflected in participation demographics.</p> <p>Increased involvement from ethnic and diverse communities is reflected in consultation statistics and civic participation.</p>
	Partner with mana whenua and mataawaka to deliver initiatives that support sharing Māori cultural knowledge and practices through storytelling projects, celebrating te reo Māori and responding to Māori aspirations.	Programmes and activities are being delivered in collaboration with Māori for our Māori community and supported by the local board.
	Barriers to participation are reduced and accessibility is a priority.	<p>Older communities are supported with digital competency programmes to enable wider participation.</p> <p>Capital work programme projects and decisions specifically consider accessibility.</p>
	Explore opportunities and activities that bring together people of different ages, backgrounds, and cultures.	Intergenerational activities are supported and encouraged.





Māori are involved in decision making.	Develop and strengthen relationships between mana whenua and the Devonport-Takapuna Local Board to enable sustained open dialogue and input into local decisions.	Rangatira ki te Rangatira. Sustained leadership dialogue. Ongoing conversations take place with groups that have strong interests in our area.  Mana whenua are engaged in the early stages of projects
	Develop and strengthen relationships with mataawaka groups and the Devonport-Takapuna Local Board to enable open dialogue and input into local decisions.	Opportunities are sought to establish relationships and work in partnership with the local board.
Provide opportunities to recognise and celebrate Māori heritage and culture.	Continue to deliver Te Kete Rukuruku, the dual naming of parks and reserves, to celebrate and share stories that showcase our unique Māori identity and heritage.	Our parks and reserves have names that reflect their Māori history.
	Restore and enhance the wahi tapu site, Te Uru Tapu/Sacred Grove.	Te Uru Tapu/Sacred grove is protected and restored.
	Matariki is promoted and celebrated.	Local board supports local Matariki events.
Our communities are thriving and empowered to support one another.	Support activities that build community networks and contribute to local resilience.	Our communities are provided with opportunities to strengthen their connection and mutually support one another.

## Advocacy

- Advocate for accessible and easy to use engagement methods that suit our residents for both local and regional consultations.
- Advocate to and work with Auckland Emergency Management and wider council departments to support community networks and connections that help people to fare better and respond to emergencies and the impacts of climate change.



Wairau Estuary

## Tō Tātou Taiao

### **Our Environment**

Devonport-Takapuna has a mix of urban, coastal, and diverse natural landscapes, including a number of beautiful beaches, Takarunga/Mt Victoria and Maungauika/North Head, and the large volcanic crater of Lake Pupuke all of which call for a collaborative approach towards protecting our natural environment, improving water quality, and acting against the impacts of climate change. Our goal is to support our community to live sustainably, be equipped to identify and manage risks from natural hazards and climate change, and value the principle of kaitiakitanga.

We recognise that we are facing many environmental challenges, particularly the impacts of urban sprawling and managing our ageing infrastructure combined with a limited budget to fund initiatives that mitigate greenhouse gas emissions and are resilient to the impacts of climate change and support the protection and restoration of our natural environment.

Despite the challenges our community faces in protecting and enhancing our natural environment, we are fortunate to have passionate individuals and volunteer and community groups who are dedicated to these efforts. We will continue to collaborate with mana whenua and our communities to safeguard our special areas and empower our volunteers to lead protection and restoration efforts. We recognise the critical importance of protecting our waterways and marine environments, especially in areas of intensification, and our goal is to improve their health and biodiversity while reducing pollutants and sediment.

By partnering with mana whenua, we will actively incorporate Māori values and perspectives in environmental initiatives and promote the well-being of both our natural environment and our community. Together, we will work towards restoring Te Taiao and creating a more sustainable future for our community.



## Challenges

- Significant cost implications in protection and restoration of our natural environment.
- Increased upfront costs to develop facilities and infrastructure that are sustainable, low carbon, and resilient to climate change.
- Ageing and unfit infrastructure which cannot manage increasing capacity and is impacting our environment.
- Pressure on the environment: loss of natural features due to urban development, degradation by pests, weeds and pathogens, road air pollutants, and water pollutants.
- Adapting to impacts of sea level rise such as the reclamation of coastal marine area.

## Opportunities

- An engaged and energetic network of community groups and volunteers that works with us to look after our waterways, environment, heritage and cultural taonga.
- Invest in activities that minimise the negative environmental impacts, avoid or reduce carbon emissions, and improve resilience for our residents to climate change.
- Learning from Maturanga Māori/Māori knowledge when protecting our environment.
- Working with our neighbouring local boards on joint environmental initiatives to increase the impacts.
- Development and implementation of the Making Space for Water Programme

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Improve water quality in the Wairau Catchment, Lake Pupuke, and our marine environment.	Work with the Kaipātiki Local Board and community partners to reduce litter, sediment, and industry pollutants to improve the water quality in the catchment of the Wairau Estuary	The Devonport-Takapuna and Kaipātiki Local Boards are aligned in their support and advocacy for the improvement of the Wairau Catchment
	Develop a Wairau Water Quality Action Plan to include riparian planting, regular clean-up, monitoring, and building site management for sediment control.	A Wairau Water Quality Action Plan is in development.





<p>Natural and built heritage are conserved and both colonial and Māori history and significant places are valued, promoted, and celebrated</p>	<p>Our communities practice te ao Māori guardianship (kaitiakitanga) principles led by mana whenua.</p>	<p>Communities are educated and prepared to follow tikanga when working with taonga and working on sacred land.</p> <p>We are partnered with mana whenua, mataawaka and community groups to restore te taiao, prepare for climate impacts and deliver initiatives that increase understanding of mātauranga Māori.</p>
<p>Empower the community to contribute to the control of plant and animal pests to allow native trees, birds and other biodiversity to thrive.</p>	<p>Support community-led environmental groups in undertaking community-led conservation to manage the negative effects of plant and animal pests on both public and private land.</p>	<p>Invasive plant and animal species in the targeted areas are reduced.</p> <p>Native plant and animal species in our parks are increased through planting.</p>
	<p>Support the ongoing valuable work of our ecological and environmental volunteers in our local parks.</p>	
	<p>Continue to work alongside the Tūpuna Maunga Authority by connecting them with volunteer groups to support efforts in planting and pest trapping.</p>	
<p>Communities live more sustainably</p>	<p>Support initiatives which provide whānau and communities with education on reducing their carbon footprint and living more sustainably e.g.,</p> <ul style="list-style-type: none"> <li>- bike hubs and micro-mobility education</li> <li>- community gardens</li> <li>- composting workshops</li> <li>- regeneration and sustainability workshops</li> <li>- mode shift programmes for short journeys</li> </ul>	<p>Our communities can access resources to help them reduce emissions and adapt to the impacts of climate change.</p> <p>Waste generated by business and individuals is reduced.</p> <p>Increase in the number of materials diverted from landfills through waste avoidance, reuse, recycling, and composting.</p>
	<p>Support zero waste initiatives that promote a circular economy.</p>	<p>Increased number of low carbon and waste minimisation initiatives.</p> <p>Events supported by the local board provide zero waste initiatives.</p>
<p>Canopy coverage is increased.</p>	<p>Continue to support the delivery of the Devonport-Takapuna Urban Ngahere Strategy</p>	<p>Our existing trees are protected, and our canopy cover continues to increase.</p> <p>Community nurseries are supported to grow native and ecologically appropriate plants.</p>
	<p>Support focus on appropriate planting and having the principal of having the right tree in the right place.</p>	



## Advocacy



- Advocate to the Governing body for increased investment in the Wairau catchment to better manage stormwater and the impacts from extreme weather.
- Advocate for appropriate land use planning and associated funding to improve stormwater and wastewater infrastructure in growth areas that supports Auckland's climate goals and builds resilience to future climate impacts.
- Advocate for regional funding to reduce sediment and contaminants, using nature-based solutions where appropriate, from urban development and land use entering our waterways and for an increase in compliance staff to support this important work.
- Advocate to the Governing Body for continuation of the Natural environment targeted rate to tackle pests, weeds, and pathogens such Kauri Dieback disease.
- Advocate to the Governing Body for investment in the health of Lake Pupuke and the improvement of the lakes eco systems and water quality.
- Advocate to Watercare to inform the community about the importance of reporting faults in order to support the reactive maintenance programme for wastewater.
- Advocate to the responsible water entity for improvements in water quality and infrastructure.
- Advocate to the Governing Body for additional funding to renew our heritage asset portfolio and enable greater protection for our heritage assets.
- Advocate for and work with the Land & Coasts department to support the development of Shoreline Adaptation Plans to ensure a sustainable approach to the management of our shorelines.



Lake Pupuke





Devonport Library

## Tō Tātou Hapori

### Our Community

The Devonport-Takapuna Local Board envisions a future where services are integrated, quality spaces are accessible to all, and sustainable practices are embraced. We aim to provide access to well-maintained community facilities, open space, play spaces, sports fields, and coastal amenities for everyone.

The challenges we face with limited budget to maintain our assets to a high-quality standard and increasing demand for services and amenities due to population changes needs to be addressed. We plan on investigating various opportunities for funding to respond to these challenges, such as reviewing underperforming assets, opportunities for business or community led partnerships and use of targeted rates.

Local boards now have an increased decision-making role over their local assets and services. This gives us the opportunity to assess how our buildings and spaces are used and how services are delivered, to ensure they reflect the evolving ways our community use services and to help manage rising costs.

The constraints on the council's budgets mean we will have to carefully prioritise each year, but we will continue to maintain and develop fit-for-purpose local services and spaces to meet the needs of our diverse communities. We will look for opportunities to deliver services and events in new ways that maintain the health and wellbeing of our communities.

## Challenges

- Cost of maintaining our community and recreational facilities in a reduced funding environment.
- Population growth could mean increased demand for services, facilities, and space, changing user expectations, conflicting uses, and unequal awareness and access to those services and facilities.

## Opportunities

- Explore opportunities for service property optimisation for underperforming assets to prioritise investment in better use of our facilities that meet the needs of the community, including options for multi-use facilities.
- Utilisation of regional funding to retrofit assets and upgrade them with solar energy saving measures.
- Local boards have been given greater decision-making powers over local facilities, there is an opportunity to make funding more equitable across facilities and collaborate with other local boards.
- Supporting Māori storytelling and te reo in our programmes, services in community facilities and libraries.
- Consider how best to use our open space network to mitigate storm damage and impacts, such as the use of parks for flood mitigation.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Services are integrated and streamlined	Investigate opportunities to connect and consolidate services and avoid duplication.	Our facilities are multi-use, sustainable, fit-for-purpose and able to support our growing population.
	Optimise our spaces and facilities to better manage our asset portfolio with reduced funding whilst still supporting community activities.	
	Continue the investigation into community service delivery in Takapuna and opportunities to fund a future proofed facility.	
Provide a strong connected network of safe and quality spaces for all members of our community to enjoy now and in the future	Identify partnership opportunities with local schools, churches, and other organisations to make their spaces available for community use.	Community needs are better responded to by delivering projects in partnership with other organisations when opportunities arise.
	Work with our community houses, recreational facilities, and leaseholders to ensure they are providing programming and initiatives that are coordinated to fill any gaps and to avoid duplication.	Initiatives that connect our communities and respond to their needs are prioritised and monitored.







		Activities that are in alignment with Local Board Plan outcomes are increased and well attended.
Use of sustainable and locally sourced materials and practices are encouraged and supported.	Te Aranga Māori Design principles are reflected in our playgrounds, buildings, and street furniture.	Te Aranga Māori design principles have been reflected in our built environment.
	Parks and facilities are developed, renewed, and maintained with the use of sustainable, long-lasting materials that reduce impervious surfaces.	Sustainable design and materials have been prioritised and invested in.
Investment is targeted where the need is greatest.	Development of the Local Parks Management Plan.	Completion of an Operational Devonport-Takapuna Local Parks Management Plan
	Existing strategic assessments and parks management plans are used to identify gaps and duplication in the provision of open space and play equipment.	Our investment decisions are aligned with key strategic planning documents and deliver outcomes that respond to our community's needs.
Parks and facilities are accessible to people of all ages and abilities.	Māori language is promoted and visible in the programmes and services delivered, from libraries and community facilities to bilingual signage.	Signage is renewed using English and te reo Māori.
	Development of a Devonport-Takapuna walking guide to showcase our areas beautiful walkways and parks.	A Devonport-Takapuna walking guide is in development.
	Investigate the development of a Chinese themed and co-designed playground in the Sunnynook/Forrest Hill area.	Options are explored for different playground options.
	Safe and well-lit public spaces, in particular in the Sunnynook and Forrest Hill areas.	Investment has been made in making our public spaces safe and well lit.



Milford Reserve Playground





Victoria Road, Devonport

# Ō Tātou Wāhi

## Our Places

Devonport-Takapuna is a vibrant area of growth and opportunity. We want our transport network to be connected, multimodal, safe, and efficient and our goal is for our area to be a place where infrastructure keeps pace with the demands of our growing population and our residents can easily move around neighbourhoods, including by walking, cycling or public transport.

To achieve this, we need to address the challenges that come with growth, such as the pressure on our roading network, our limited funding and decision-making role, and the need for quality open spaces. We will continue to advocate on behalf of our communities for appropriate planning and investment to respond to growth and intensification.

With our limited budgets, we will target our investment to initiatives that improve wayfinding and deliver walking and cycling connections within our neighbourhoods, and we will be strong advocates for integrated and aligned public transport.

## Challenges

- High dependency on motor vehicles.



- Limited capacity for bikes on ferries, zero capacity for bikes on buses, and the absence of infrastructure for active travel modes on the harbour bridge is a constraint on reductions to transport emissions.
- Local Boards have an advocacy role when it comes to many transport projects.
- Public transport needs to be efficient, affordable, and convenient to encourage greater uptake.
- Limited available funds to deliver the improvements signalled by our town centre plans.
- Transport accounts for nearly half of Auckland's greenhouse gas emissions.

## Opportunities

- Development and planning of an Additional Waitematā Harbour Connections to improve transport network and congestion.
- Input into planning and infrastructure projects that deliver efficient public transport, active modes of transport and roads for our area.
- Takapuna Metropolitan Centre has many valued qualities including a large business and retail offering and a major public transport hub (Akoranga). Appropriate planning could create a connected community and vibrant town centre.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our transport network is connected and provides multiple transport modes that are safe, efficient, reliable, and affordable.	Continue to work alongside the Governing Body, Auckland Transport and Waka Kotahi to progress the Lake Road project.	Local board feedback is represented and considered in planning and infrastructure projects to deliver efficient public transport, active modes of transport and roads.  Increase in Public Transport patronage to and from the Devonport-Takapuna area.
	Work closely with the Governing Body and Waka Kotahi to encourage public transport initiatives that connect us and the wider North Shore with the North-South and East-West corridors.	
	Work with Auckland Transport and Waka Kotahi to secure funding and support for routes that link to the proposed Northern Pathway.	
	Investigate implementing priority routes outlined in the refreshed Devonport-Takapuna Greenways Plan.	People can safely use active transport modes at any time because walkways and cycleways are safe well lit.  Increased uptake of active modes of transport is supported by safer and more accessible connections.

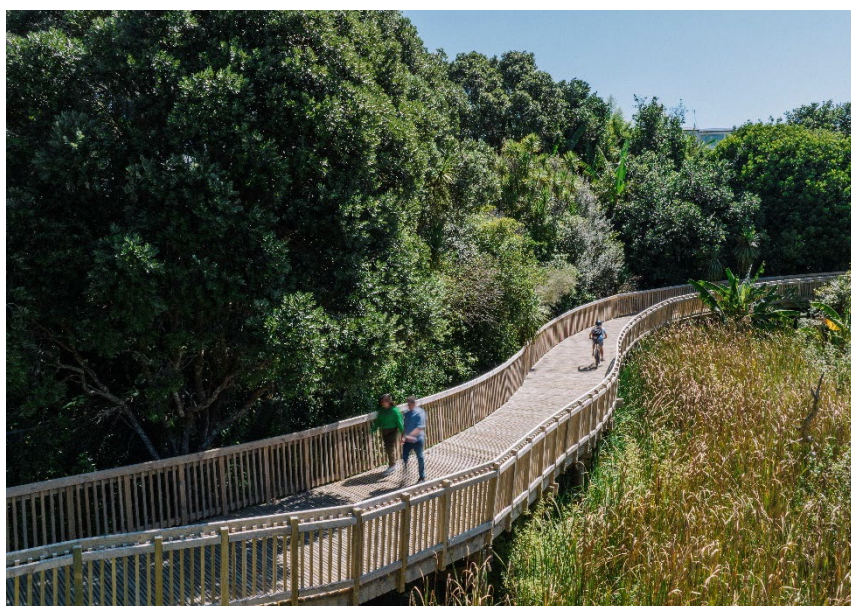




	Further investigate opportunities to develop a walking and cycling link along the Wairau estuary.	Investigation into a Wairau Estuary walking link is being undertaken.
	Identify additional wayfinding signage opportunities in our area.	Clear and helpful way finding signage is installed.

## Advocacy

- Advocate to Auckland Transport for greater integration and alignment of all public transport services and timetables.
- Advocate for better active travel options between the local board area and the central city, including on designs of the additional Waitematā Harbour Connections.
- Advocate to Auckland Transport to deliver projects that contribute to Te Tāruke-a-Tāwhiri: Auckland Climate Plan's Key Transport priority to move to a low carbon, safe transport system.
- Advocate for any new transport options to include a high standard of stormwater management.
- Advocate to Governing Body for the retention of the Local Board Transport Capital Fund at current budget levels.
- Advocate to Auckland Transport for increased funding towards footpath renewals that meet a new wider standard.
- Advocate for funding to deliver the refreshed Devonport-Takapuna Greenways Plan to achieve fit-for-purpose, accessible, safe and well-lit network of pathways and cycleway connections, whilst also considering biodiversity and light pollution.
- Input into the development and planning of an Additional Waitematā Harbour Connections to improve transport connections and congestion.



Patuone Walkway in Takapuna





Milford Town Centre

# Tā Tātou Ōhanga

## Our Economy

We envision vibrant, safe and attractive town centres and villages that cater to the needs of residents, businesses, and visitors. We want our people to be able to work and shop where they live and be a part of a diverse economy that practices environmental and social sustainability.

We acknowledge the complexities involved in creating sustainable employment opportunities that align with the skills of our residents. With the growing population of skilled workers, there is a pressing need to develop local job opportunities that reduce commuting. Additionally, we recognize the importance of preparing our rangatahi for meaningful employment prospects. These challenges extend beyond the scope of a three-year local board plan as they involve interconnected issues and often fall outside our decision-making authority and budget. However, we are dedicated to leveraging our resources by investing in initiatives that provide mentoring and work experience to empower young people and rangatahi, equipping them with the necessary tools and knowledge to thrive in the workforce. Despite limited funding, we remain committed to supporting our town centres and villages through our advocacy role.

## Challenges

- Many of our residents are traveling outside of our area for work that matches their skillset.
- High dependency on vehicles and congestion on key roads makes it hard to move around.





- Keeping our town centres vibrant and attractive.
- Changes to the way people spend their money with online shopping often being favoured.
- Providing local skilled employment opportunities to a growing community of skilled workers in our area.
- Peoples working habits have changed; with more people being able to work from home, there are less people in our business districts during working hours.
- As the cost-of-living rises, individuals and businesses have less discretionary income to spend.

## Opportunities

- Devonport-Takapuna Local Board has large number of small local businesses and there is an opportunity to increase collaboration and support for them.
- Our Business Improvement Districts (BIDs) are well placed to promote local initiatives and encourage the attraction of the technology sector to support investment in the area and create jobs as a result.
- Planning of an additional Waitematā Harbour connections will make our area more accessible by rapid public transport.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our town centres and villages are vibrant, safe, and attractive for locals, businesses, and visitors.	Completion of urban regeneration projects such as Unlock Takapuna.	Delivery of a Waiwharariki Anzac Town Square.
	As budget allows, we will continue to prioritise investment in village centres and our smaller precincts by delivering on key actions from the following planning documents: <ul style="list-style-type: none"> <li>- Devonport-Takapuna Area Plan</li> <li>- Sunnynook Centre Plan</li> <li>- Milford Centre Plan</li> <li>- Belmont Centre Improvement Plan</li> <li>- Takapuna Centre Plan</li> <li>- Devonport Master Plan</li> </ul>	Our investment decisions are aligned with key strategic planning documents.
	Promote and support events that attract visitors to our town centres.	Events in our area are well promoted and attended.
Our local businesses and industry are resilient and sustainable.	Support environmentally sustainable social enterprise, by funding initiatives that promote a circular economy (particularly waste and pollution reduction).	More businesses have sustainable business practices and are resilient to the impacts of climate change.



	Work with council Tātaki Auckland Unlimited, council departments and Business Improvement Districts to provide support to local businesses to engage in initiatives to reduce waste, to become carbon neutral and climate resilient.	Small businesses are engaged and supported by the Local Board.
	Work alongside businesses that sit outside of the Business Improvement Districts to enable stronger business collaboration.	
Opportunities for rangatahi in training and employment	Continue to partner with Shore Junction Innovation Centre to provide training, access to business mentoring and work experience opportunities for youth and rangatahi Māori.	Increased training and employment opportunities for youth.
	Support initiatives that provide access to business mentoring and work experience to youth, including CV writing and interview skills.	

## Advocacy

- Advocate for appropriate public transport and active transport options that would reduce the need for private vehicle use to access employment opportunities.
- Advocate for changes to the procurement policy that allows for greater use of local businesses, and more consideration of local boards views in decision making over major sub regional contracts – such as the full facilities contracts.
- Advocate on behalf of Business Improvement Districts (BIDs) for support on environmental sustainability and business resilience and continuity.



Eat Street, Takapuna

# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual plans. Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.







# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding levels of services, including performance measures and performance targets, can be found in the Devonport-Takapuna Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

Local Activities	Level of service statements
<b>Local Community Services</b>	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<b>Local Planning and Development</b>	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
<b>Local Environmental Management</b>	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change

---

## Local Governance

---

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

---

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making





# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Devonport-Takapuna Local Board for the period 1 July 2023 to 30 June 2024. *(This table will be provided by LBP team/LFAs)*

Annual Plan Financials		2023/2024 (\$000s)
<b>Operating revenue</b>		
Local community services		1,883
Local planning and development		0
Local environment management		0
<b>Total operating revenue</b>		<b>1,883</b>
<b>Operating expenditure</b>		
Local community services		12,480
Local planning and development		520
Local environment management		156
Local governance		910
<b>Total operating expenditure</b>		<b>14,066</b>
<b>Net operating expenditure</b>		<b>12,183</b>
<b>Capital expenditure</b>		
Local community services		5,039
Local planning and development		38
Local environment management		0
Local governance		0
<b>Total capital expenditure</b>		<b>5,077</b>



# Ngā Mema o tō Poari ā-Rohe o Devonport-Takapuna

## Your Devonport-Takapuna Local Board members



**Toni van Tonder**

Chairperson

m. 021 193 1439

[toni.vantonder@aucklandcouncil.govt.nz](mailto:toni.vantonder@aucklandcouncil.govt.nz)



**Terence Harpur**

Deputy Chairperson

m. 027 334 1511

[terence.harpur@aucklandcouncil.govt.nz](mailto:terence.harpur@aucklandcouncil.govt.nz)



**Gavin Busch**

m. 027 292 8033

[gavin.busch@aucklandcouncil.govt.nz](mailto:gavin.busch@aucklandcouncil.govt.nz)



**George Wood, CNZM**

m. 021 0822 0925

[george.wood@aucklandcouncil.govt.nz](mailto:george.wood@aucklandcouncil.govt.nz)



**Melissa Powell**

m. 027 325 2822

[melissa.powell@aucklandcouncil.govt.nz](mailto:melissa.powell@aucklandcouncil.govt.nz)



**Peter Allen**

m. 027 334 9478

[peter.allen@aucklandcouncil.govt.nz](mailto:peter.allen@aucklandcouncil.govt.nz)

### Find out more



[aucklandcouncil.govt.nz/devonporttakapuna](http://aucklandcouncil.govt.nz/devonporttakapuna)



[facebook.com/devonporttakapuna](https://facebook.com/devonporttakapuna)

