

Te mahere ā rohe o Hibiscus and Bays 2023

# Hibiscus and Bays Local Board Plan 2023



Draft - June 2023







# Mihi

E toko ake rā e te iti, whakatata mai rā e te  
rahi, kia mihi koutou  
ki ngā kupu whakarei a te hunga kua tīpokotia  
e te ringa o te wāhi ngaro,  
ēngari e kaikini tonu nei i ngā mahara i te ao, i  
te pō.  
Nga ōha i mahue mai i tērā whakatupuranga  
kia āpitihia e tatou ki nga tūmanako o tēnei  
reanga,  
hei mouna waihotanga iho ki te ira whaimuri i  
a tātou.  
Koina te tangi a ngākau māhaki, a te wairua  
hihiri me te hinengaro tau.  
Oho mai rā tātou ki te whakatairanga i ngā  
mahi e ekeina ai  
te pae tawhiti ka tō mai ai ki te pae tata.  
Tēnei au te noho atu nei i mātārae te titiro ki  
runga o Ōrewa,  
ki te one e rere atu ana ki Te Whangaparāoa  
ki te Kūiti o te Puarangi.  
Kei waho ko Tiritiri Mātangi, tomokanga ki te  
moana o te Waitematā.  
Ki uta ko te Whanga o Oho Mairangi, ūnga mai  
o Te Arawa waka,  
ka rere whakarunga ngā kamo ki Takapuna  
kāinga, Takapuna tupuna.  
Kia taka ki tua ko Maungaūika  
te tū hēteri mai rā i te pūwaha o Tāmaki  
Makaurau, Tāmaki herehere waka.  
Ka ruruku atu tātou mā te waitai kia puta ake  
ki te Awataha ki nga mihi a te Kaipātiki  
me te Te Raki Paewhenua ki te uru,  
i reira ka whakatau te haere.  
E koutou mā ka ea, kua ea, kia ora hūihui mai  
koutou katoa.

Welcome to you all let me greet you  
with the eloquent words of those who have  
long since been taken by the unseen hand of  
the unknown,  
but for whom we still mourn.  
Let us enjoin the legacy they left  
to the hopes of this generation  
as our gift to those who will follow us.  
That is the pledge of the humble heart, the  
willing spirit and the inspired mind.  
Let us rise together and seek to do what is  
necessary  
to draw distant aspirations closer to  
realisation.  
Here I sit on the headland overlooking Ōrewa  
to the stretch of sand that runs to  
Whangaparāoa  
along the Hibiscus Coast.  
Off land lies Tiritiri Mātangi gateway to the  
Waitematā.  
On land is Mairangi Bay, landing of Te Arawa  
waka,  
gazing southward lies Takapuna community,  
Takapuna the progenitor.  
Beyond stands Maungaūika  
sentinel of Tāmaki Makaurau, anchorage of  
many canoes.  
Taking to the tidal waters we emerge  
at Awataha to the greetings of Kaipātiki  
and West Harbour  
and there our journey ends.  
It is done, greetings to you all..



# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chairperson



I would like to thank all those that have contributed so far to this draft Local Board Plan 2023. Now, it's time to tell us what you think about our approach, which balances a strong vision with cost effective achievability.

Top of mind for everyone is the environment. We've all experienced heart-breaking flooding and storm damage, and a few years ago we had a drought; climate extremes that affect us all. This means that we have some tough calls to make in the future about investment, especially around our coastlines and areas prone to flooding. We also have some big aspirations around the environment and transport, which we'd like your thoughts on.

Given budget constraints, we are doing more with less. We take care to spend your money on things that cannot be provided by other agencies or groups, and seek to make money go further, by working in partnership with our community. Take the example of support for our young people. I constantly receive messages concerned about the wellbeing of our young people. Now we don't fund youth workers to deal with this directly – other groups in our community already do an amazing job. Instead, we assist those who work with youth. We help these groups gather and co-ordinate their response, resulting in less duplication, more referrals to each other, and sharing of professional knowledge. This leadership costs little but achieves a lot. It also helps the youth workers realise that they are part of what our staff call a “youth ecosystem”, that is, they are not alone! Another efficiency we are seeking is more local control over the contracts that are let for local projects, something that we believe will contribute to greater savings.

We have heard many of you say that you don't feel listened too. So, you'll find that the descriptions of many of our proposed projects start with the word “engage”, and we mean it. We want to talk to those affected most, before finalising a decision.

Commuting is tough, and congestion is inefficient. It's hard to fit more new roads in our area, so we are constantly advocating on your behalf to make it easier to get around if you're not using a car. If our children can safely scooter to the school bus stop, there's more space on the roads for those that have no choice but to drive, not to mention it's better for planet. Therefore, we are advocating to have the walking/cycling/scooter routes made as connected as our roads currently are, and to ensure seamless transitions to public transport. In the last few years, we've successfully advocated for a frequent bus service in Ōrewa, and a doubling of the budget for footpaths in Auckland, but much more can be done. The local board isn't a decision maker in this, but we actively represent you where we can.

Not many know this, but our “core services” are not just water and waste. Legally councils are tasked with promoting the social, economic, environmental, and cultural well-being of their communities. Therefore, we have structured our draft local board plan to reflect our obligations. We think we have something here for everyone, but we need your thoughts, is there something for you?

Gary Brown, Chairperson.

# He aronga poto ki tā mātou mahere

## Our plan at a glance



Browns Bay Chinese Society

### Our people

Our community voice is heard, and all feel welcomed. Our resilience networks enable us to be prepared for emergencies, while our youth thrive.



Volunteer planting day

### Our environment

Native birds, plants and animals thrive in an environment where pests are eliminated. We have planned and designed our coastlines to be resilient to storms and the effects of climate change, our waterways are clean, and we minimise waste as we move to a circular economy.



Lucas, Isaac and Noah Nelme riding scooters at the Western Reserve skatepark, Ōrewa.

### Our community

In a word, vibrant. Our past is remembered, and our facilities cater for future needs. Our open spaces can be used by all, and we have an abundance of recreation facilities.



Hibiscus Coast Highway - Shared path, Ōrewa.

### Our places / Our economy

Our town centres are lively and full of interest, with a network of paths and cycleways that are as equally connected as our current roading network, all serving to create a safe, busy, and pleasant neighbourhoods



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

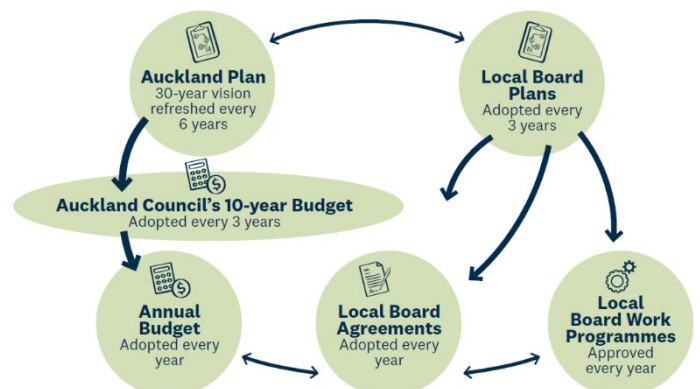
Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.



Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.

# Te whakawhanake i tā mātou mahere

## Developing our plan

When developing our draft plan, we ensured it reflected the aspirations of our community. We took the time to reflect on what you have already told us since our last local board plan was adopted and what has changed since then.

This draft plan takes account of the financial challenges facing our city along with the specific challenges and opportunities facing our area. Despite these challenges, our draft plan comprises of a number of aspirational objectives and some of the key initiatives we will carry out to achieve them.



# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plans, we will:

- prioritise budgets to focus on the initiatives in the plans
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the board's support for them.





# Te Rohe ā-Poari o Hibiscus and Bays

## Hibiscus and Bays Local Board area







Hibiscus Coast Waka, Wikuki Kīngi (Ngāi Tai, Tainui, Waikato) & Vern Rosieur (Ngāti Manuhiri, Ngāti Rehua)

## Ngā huanga Māori

### Māori outcomes

Māori identity and culture are Auckland's unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to council's legislative obligations and to extensive engagement with Auckland's Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.



## Māori and the Hibiscus and Bays Local Board area

In the Hibiscus and Bays, the following iwi and hapū whakapapa to (have ancestral ties to) this area:

**Ngāti Wai** – Ngāti Wai, Ngāti Manuhiri

**Ngāti Whātua** – Te Rūnanga o Ngāti Whātua, Ngāti Whātua o Kaipara, Ngāti Whātua Ōrākei

**Waiohūa-Tāmaki** – Te Kawerau ā Maki, Ngāi Tai Ki Tāmaki, Ngāti Te Ata Waiohūa

**Marutūahu** – Ngāti Paoa, Ngaati Whanaunga, Ngāti Maru, Ngāti Tamaterā, Te Patukirikiri.

Both oral history and archaeology tells us that Long Bay Beach / Te Oneroa ā Kahu is the location of some of the earliest known human occupation in the whole of the Tāmaki Makaurau / Auckland area, from around the mid-1400s. Since then, there has been a near continuous human occupation in the area, all the way from Te Haruhi Bay, Whangaparāoa, down to the beaches of the East Coast Bays. It is obvious to see why, given the beauty and abundance that this coastline still offers today.

In addition, the local board is a strong supporter of Te Herenga Waka o Ōrewa, a mataawaka marae in Silverdale. This is a hub for all in the Hibiscus and Bays to learn te reo, and to experience te ao Māori. This marae has close links to the community, and the local board continues to strongly support their aspirations.

### How the Hibiscus and Bays Local Board Plan links to Māori outcomes

Kia Ora Tāmaki Makaurau Framework (a framework to measure Māori wellbeing outcomes and performance for Tāmaki Makaurau) outlines ten priority areas that support and progress these aspirations and has been adopted by council as the way to deliver outcomes for Māori.

During meetings with mana whenua partners and the local board, the significance of maintaining a harmonious relationship between the people, the land, and the sea has been emphasised. As a result, the local board has committed to aligning its objectives with the goal of achieving this balance.

Not all ten priorities of the Kia Ora Tāmaki Makaurau Framework are met by the local board plan. However, the local board believes in restoring the mauri ora (life essence) of the land and water, the mana of the people, but foremost, acknowledging the mana whenua we work closest with, Ngāti Manuhiri and Ngāti Whātua o Kaipara by initiating the first of our relationship agreements with them.

The table below demonstrates how the local board aspirations align with the priorities of Kia Ora Tāmaki Makaurau Framework:

Local Board aspirations	Kia Ora Tāmaki Makaurau Framework priorities
Hibiscus and Bays: where native birds and plants flourish, and the water is pure and clean through education, advocacy and restoration work  Our Environment section shows how we will achieve this	Kia ora te taiao – Kaitiakitanga
Towns that feel like villages, which are friendly, vibrant, and with council services that are available when we need them, not just when the doors open	Kia ora te whānau – Whānau and tamariki wellbeing Kia ora te ahurea – Māori identity and culture



<p>Green spaces that are the perfect place for a picnic, for playing sport, for gathering, and that allow all who visit to remember the stories of those who have gone before us by the names we have given them</p> <p>Our Community section shows how we will achieve this</p>	<p>Kia ora te whānau – Whānau and tamariki wellbeing</p> <p>Kia ora te reo – Te reo Māori</p> <p>Kia ora te ahurea – Māori identity and culture</p> <p>Kia ora te rangatahi – Realising rangatahi potential</p>
<p>Getting around without a car is attractive because of the seamless and safe network of paths and public transport</p> <p>Our Place and Economy section shows how we will achieve this</p>	<p>Kia ora te whānau – Whānau and tamariki wellbeing</p>
<p>Acknowledge mana whenua we work closest with, Ngāti Manuhiri and Ngāti Whātua o Kaipara, by initiating a relationship agreement-with them Our People section shows how we will achieve this</p>	<p>Kia ora te hononga – Effective Māori participation</p> <p>Kia hāngai te Kaunihera – An empowered organisation</p>





Planting day, Wade Landing Reserve.

# Te Tāruke ā-Tāwhiri

## Climate action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local Boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

### How the Hibiscus and Bays Local Board Plan links to Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan

The Hibiscus and Bays Local Board has four environmental objectives that we believe are realistic, affordable, and yet aspirational. During our development of this plan, we talked with most of the environmental groups the local board supports as well as experts within council. While these aspirational visions have been deemed to be achievable, some are able to be achieved quicker than others. The crucial thing is that in all cases there is a path to success, building on previous experience. The table below demonstrates how the local board aspirations align with Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan goals:





Local Board aspirations	Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan actions
<p>Hibiscus and Bays: where native birds and plants flourish, and the water is pure and clean through education, advocacy and restoration work</p>	<p>B8: Ensure public spaces support a low carbon, climate resilient Auckland and optimise multi-functional benefits</p> <p>N1: Build the resilience of Auckland's indigenous biodiversity, habitats and ecosystems to the impacts of climate change</p> <p>N2: Grow and protect our rural and urban ngahere (forest) to maximise carbon capture and build resilience to climate change</p> <p>N3: Integrate connected, nature-based solutions in development planning</p> <p>N5: Advocate for land use practices that deliver healthy, resilient soils, waterways and ecosystems</p>
<p>Our people embrace living and working locally, because of the way our local economy is centred around being resilient, attractive and circular or regenerative</p>	<p>B7: Develop and support initiatives to minimise construction and demolition waste</p> <p>E1. Accelerate Auckland's transformation to a resilient, regenerative, and distributive economy</p> <p>E4. Ensure Aucklanders are prepared for the transition to a zero-carbon economy</p> <p>E6. Manage our resources to deliver a zero waste, circular economy</p> <p>F2. Protect our productive soils and move toward regenerative practices to increase food security and carbon sequestration</p> <p>F3. Prevent and reduce waste and maximise the value of surplus food</p> <p>F4. Increase supply and demand for local, seasonal and low carbon food</p> <p>N4: Maximise potential of terrestrial and marine ecosystems to capture carbon</p>
<p>Advocating and supporting travel by active transport to be as easy as by car, with a transport network and infrastructure that enables and connects us</p>	<p>C4. Remove barriers and support community initiatives that reduce emissions and build resilience in a fair way</p> <p>T1. Changing the way we all travel</p> <p>T2. Make travelling by public transport more appealing than using personal vehicles</p> <p>T3. Increase access to bicycles, micro-mobility devices and the safe, connected and dedicated infrastructure that supports their use</p> <p>T4. Improve safety, connectivity and amenity of walking infrastructure</p>
<p>Supporting our communities by planning and engagement on how to mitigate and manage risks from climate change upon council owned land and assets</p>	<p>B2. Ensure new infrastructure is planned and designed to minimise climate risks and lifecycle emissions</p> <p>B3: Ensure the management of existing infrastructure increases climate resilience and reduces emissions</p> <p>C1. Work together to strengthen the resilience of our communities, people and places</p> <p>C2. Address the effects of climate change on our coastline</p> <p>N3: Integrate connected, nature-based solutions in development planning</p>



## What climate change challenges do our people face?

There are two major challenges that our area faces; they are both mostly relate to our location and geography:

- High transport emissions from our area relative to the rest of Auckland. These are due mostly to the major economic activity hubs where our people go for employment, shopping and education, being some distance away.
- Erosion and inundation from flooding and sea-level rise. We have one of the longest stretches of coastline of any local board area, and many waterways, most of which are highly modified. We have flat coastal areas that are significantly at risk from flooding, sea level rise and coastal inundation especially during king tides.

These challenges are being addressed through local board initiatives including:

- Continued adaptation planning, started by the Whangaparāoa Shoreline Adaptation Plan 2022
- Increasing the use of open spaces (parks and reserves) to manage flood risks and enable greater active transport connections.
- Advocating and supporting work to address the causes of excess sedimentation, greater provision of advice to property owners whose land contains erosion prone along the coast or waterways, and advocating for improved mitigation of excess stormwater flows through water sensitive design.
- Reduce emissions by continuing to advocate for a mix of better public transport that is integrated with a completely connected active transport network, as well encouraging moves by town centres to cater to those residents who can work remotely.





Emma Li and Jenny Wong reading books at East Coast Bays Library

# Ō Tātou Tāngata

## Our people

While our coastline and beaches are magnificent, it is the people of our community who truly shine as our greatest treasure. Our residents, with their diverse backgrounds, bring vitality, creativity, and a sense of community spirit that makes our region vibrant and special.

The local board seeks to harness this energy, to provide input into its decisions. We continue to hold workshops that are open to the public, and monthly engagement sessions with invites to various sectors of our community.

People are empowered to contribute their views when they feel welcome. To achieve this welcome, we fund and support events, placemaking activities and programming in our council-run or council-supported facilities. This becomes an important tool as our communities grow, we need to ensure our facilities are welcoming spaces for all.

We have a limited budget, so to ensure we are investing in our community's future, we are supporting organisations build to good governance, collaboration and how to seek diverse sources of funding to ensure they are strong and resilient and able to adapt to change. This will also help us to support new groups, collectives and community organising.

For the duration of this local board plan, we will prioritise supporting groups in two areas: working with youth, and emergency response/ community resilience. While we are continuing to fund and support others, your feedback to us has said that these two areas are deserving of special attention, young people



in our area have high needs for wellbeing support, and we want to build local on the ground resilience networks to be able to provide response, care, and communication in times of need.

## Challenges

- Not all voices are being heard in our decision making. The local board recognises a significant gap in representation when it comes to face-to-face engagements, where the diversity in age, gender, and ethnicity found within our local board area is not adequately reflected. This disparity is particularly noticeable during deputations or public forums held as part of local board meetings.
- There are no formal relationship agreements between the mana whenua of our area, and the local board. These agreements would formalise the intent to continued engagement between both parties.
- There is not enough employment opportunities within our area, meaning many must commute longer distances than the Auckland average for work, an expensive, polluting and exhausting option for all.
- Pressure is growing on existing infrastructure and facilities as the Hibiscus and Bays is developing faster than the Auckland average (as measured by housebuilding). The face of our suburbs is changing with significant residential development. Building consents were up 35 per cent between 2020 and 2021, and 44 per cent of these consents involved upgrading to higher density housing on the same site.
- Population projections show largely increased ethnic and age diversity within 20 years, possibly impacting upon social cohesion of what has traditionally been predominately an older and more European demographic.
- Like much of Auckland, our population is mobile: 41 per cent of residents were born overseas and 20 per cent lived in their house for less than one year, according to the 2018 census, this can hinder an ability to create roots and community connection.

## Opportunities

- 92 per cent of people in our local board area report this being a great place to live, a much higher result than normal. This combined lifestyle and wellness indicator is evidence of a community more personally resilient to shocks caused by external events than other parts of Auckland.
- There is a strong culture of volunteering in our area, combined with the relatively higher education and skill-base of our community, this can result in residents using their experience and connections to assist our many community groups.
- The geography of our area means that travel times between services and facilities are long, and residents compensate by going online for services more than other areas. Local council facilities need to meet this as well, being providing greater flexible delivery.



## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Hibiscus and Bays: a community of thousands that feels like a village, with strong connections and roots, but easy opportunities for participation	Support and build the capacity of the community to take a lead in celebrating the growing diversity of our area and making everyone feel welcome and connected, through placemaking, events, and other initiatives
	Support the development of community led resilience networks in our area, prompted by the recent civil defence emergencies, to ensure communications and roles are clear. When future events, such as storms or floods happen, our community organisations will know who does what , where to get information and how to help
	Support the youth networks in our area to help our young people thrive and to have a voice in decisions
	Take a more proactive approach to ensuring that the different voices in our community are heard to inform our local board decision-making
	Acknowledge mana whenua we work closest with, Ngāti Manuhiri and Ngāti Whātua o Kaipara, by initiating a relationship agreement with them



## Advocacy

- Advocate for better connections between the local board, our communities and central government agencies working with our communities to build trust, and better outcomes for all, in key areas of concern such as homelessness, housing, transport and marine fisheries.



Mairangi Bay Celebration, Mairangi Bay Village Green.





Improving stream and water quality by supporting projects like Īnanga spawning

## Tō Tātou Taiao

### Our environment

The following well-known quote is what guides this local board: we want to enable our community to learn to “meet their needs now, without compromising the ability of future generations to meet their own needs.”<sup>1</sup> As local board we are setting high aspirations for what we can achieve, in pest plant and animal elimination, erosion and sediment control, water quality, regeneration of native species, supporting all moves to a circular economy – where we instead of consuming and throwing out, waste is minimised and where possible, becomes another resource.

We support the goals of the Pest Free Auckland initiative working towards an urban pest free oasis in our area. Funding, advocacy and strong support will continue for the environmental groups working in our area, many of whom are dedicated volunteers, working to achieve this. We have an aspirational objective of having a pure and clean local environment.

What does “pure” mean to us? It means that our green spaces would be full of indigenous birdsong and life, and our unique native plants would be flourishing. Our blue spaces (waterways and coastal areas) would be teeming with aquatic life, and we could fish happily in the knowledge that not only was this resource growing, but it would be safe for our whānau to eat. Our beaches would be clean and safe, and the coastlines and waterways resilient and adaptable to the storms and tides of climate change.

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<sup>1</sup> [Report of the World Commission on Environment and Development: Our Common Future, 1987](#)



This will require changes in the way we live, many of our coastlines have playgrounds, and public facilities that are near the mean high tide line or will be soon with rising sea-levels, and increased erosion. We are at risk of losing some of these facilities and assets within the next 30-50 years, without action.

Our priority is to engage with our communities about plans to work with nature, rather than fight it, this may mean in some of our parks and reserves we retreat or move back some assets, we could also form natural buffers, such as dune systems to trap sand and absorb wave energy. These are cheaper and more effective long-term solutions than sea walls. This will enable us to always walk on our sandy beaches, even at high tide. But the flat grassy beachfront spaces we are used too, like at Ōrewa Domain Reserve, will change over time. These discussions on the future of coastal assets will happen when it is time to renew these beachfront playgrounds, reserves, or walkways. Future generations should not be paying to fight the sea because of today's poorly sited structures.

Sedimentation is a natural process, what is not natural is the speed it is happening in our area. This has caused harm to the shellfish beds that sustain life in our estuaries in the inner near parts of Tīkapa Moana o Hauraki / Hauraki Gulf. We support efforts to re-seed these beds by Ngāti Manuhiri, as well as advocating for more to be done to address the issue of erosion and the resulting sedimentation and contamination that pollutes our coastal areas. This requires many groups to work together as water doesn't just flow along land managed by Auckland Council. We will be looking at ways we can use roads, and reserves to channel future flooding, via water sensitive design, and encouraging increased education of the benefits of this to private property owners as well.

Lastly, waste is an emerging issue for us. We have a goal to support local organisations such as City to Farm, to rethink the way we see waste. We want to promote what is called the circular economy, that is, we don't consume and then throw. Rather waste is prevented, avoided, minimised and then re-used. This starts with simple advocacy and support for activities such as continuing to increase and enhance the availability of community recycling centres to make it easier for residents to recycle those things that won't fit into your kerbside bins.

## Challenges

- Low lying areas along the coast are susceptible to flooding, sea level rise and inundation.
- The cliffs, gullies, and streams along the east coast from Waiwera to Campbells Bay are naturally at high risk of erosion and sedimentation, this is exacerbated by the modification of waterways and loss of tree cover in private property.
- The cost of adaptation and mitigation from the effects of climate change, has not been budgeted for in the past.
- Introduced pests, pathogens and invasive species are all contributing to a decline in indigenous species and ecosystems along with modifications to their habitat.
- Our environmental volunteers are stretched, and local board budget constraints could impact on the delivery of our community-led initiatives.
- Our level of carbon emission is growing, not shrinking, and transport is by far the biggest culprit, something that the long commutes from the Hibiscus and Bays area contributes too.



## Opportunities

- The major environmental concerns of people in our area are about erosion, coastal changes, and effects of climate change on our environment, and you have told us that you want to see positive change and improvements on all these issues, so this bolsters our advocacy points, and helps prioritise where we place our environmental funding.
- Our committed and skilled environmental groups we support have long established histories and have been award winners for their professionalism and work.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Hibiscus and Bays: where native birds and plants flourish, and the water is pure and clean through education, advocacy and restoration work	Support work to protect our sea, soil and fresh water from contamination and sedimentation through methods such as re-naturalisation, or daylighting
	Support the work and leadership of environmental restoration networks and organisations who show us the way to be guardians and caretakers for our blue (waterways and coastal) and green (parks and reserves) spaces, and the indigenous plants and animals that live there
	Support and encourage businesses, neighbourhoods, community groups and education facilities to reduce energy use, reduce waste, restore the land and waterways, and live more sustainably
	Partner with Ngāti Manuhiri to draw on mātauranga Māori (Māori knowledge) to enrich the work of those groups working to restore the land and the sea
Supporting our communities by planning and engagement on how to mitigate and manage risks from climate change upon council owned land and assets	Engage with our communities during the process of adapting our coastal reserves to prepare for and mitigate damage from storms, flooding and erosion
Our people embrace living and working locally, because of the way our local economy is centred around being resilient, attractive and circular or re-generative	Support projects that engage, advise, educate, and assist our community on how to minimise and build the circular economy
	Support the work and expansion of the network of community recycling centres for the benefit of our community



## Advocacy



- Advocate to the Governing Body and Central Government to assist our local economy to become more sustainable by adopting circular economy practices and increasing their resilience to climate impacts.
- Advocate to the Governing Body and Central Government for stronger compliance monitoring of sedimentation.
- Advocate to the Governing Body and Central Government for education of landowners whose properties are at risk of erosion and more funding for expert assistance on how private property owners can protect the margins of our waterways and clifftops.
- Advocate to the Governing Body for continued use of the Natural Environment Targeted Rate to assist in stronger pest control and ecological restoration, in particular assisting with pest plant, animal, pathogen eradication (including Kauri Dieback and myrtle rust), and the control of invasive pest plant species around high value biodiversity park land sites.
- Advocate to the Governing Body for continued use of the Water Quality Targeted Rate to strengthen coastal and marine protection, around sedimentation into receiving environments particularly the Hauraki Gulf.
- Advocate to the Governing Body for greater education on responsible pet ownership, particularly in areas where threatened species occur.
- Advocate to the Governing Body for more user-friendly fault-reporting mechanisms for assets and infrastructure that have real time responses when the fault is corrected..
- Advocate to the Governing Body to fund the planned expansion of community recycling centres, that will benefit our communities.
- Advocate to the Governing Body, Auckland Transport, and Watercare to ensure Aucklanders have a greater understanding about the policies for maintaining and monitoring infrastructure, and the importance of reporting faults.
- Continue to advocate to the Governing Body to fund the Ōrewa Beach Esplanade Enhancement Project.



Whenua-roa / D'Oyly Reserve





Silverdale War Memorial Park Playground renewal.

## Tō Tātou Hapori

### Our community

As residents and visitors alike, we have the privilege of walking in the footsteps of those who have come before us. Exploring our streets, parks and reserves one can find names that pay homage to our ancestors (Māori and Pākehā), local figures, or historical events. As a local board, we would like our community, many of whom are recent arrivals, to access these stories and images easier.

We are fortunate to have libraries and leisure facilities that are, deservedly, popular with our community, catering for a range of needs. We have all learned from COVID-19 about being adaptable and innovative in the ways we combine face-to-face delivery with more online delivery. The local board wants to ensure that our services continue to innovate and deliver services in new flexible ways.

It is not only the way we deliver services that we will start to examine, but due to the age of many of our council-owned buildings, the increasing cost of maintaining and delivering services from all these buildings will become unaffordable in the immediate future. To meet the needs of a growing population we need to start a conversation about how our services are delivered, this may not be from standalone library, leisure or venue for hire buildings in the future. It may, for example, include future consolidation of facilities into more adaptable multi-use hubs.

Rest assured, when we undertake these major renewals of council-owned facilities and investigations, we will continue to actively seek the input from those whose voices we don't often hear from but are key. For example, consulting children when renewing playgrounds or libraries.





We have many open green spaces, and beaches. You have told us that being in nature is by far your preferred way to exercise, and so we are committed to ensuring that parks and reserves are available for all. Following the adoption of our Local Parks Management Plan in 2022, we wish to engage with you on how you wish to improve the recreational access, use and enhance the ecological quality of some of our newer spaces, such as Orewa Beach reserves and 36 Hibiscus Coast Highway in Silverdale.

We know there is increasing pressure on publicly owned or managed recreation facilities, and we want to investigate the ability to partner with the owners to increase the ability for the community to utilise these facilities.

## Challenges

- There is increasing demand for council services to be available online, and 24/7 whilst recognising that at other times residents are more comfortable with a face-to-face service provision, all within budget constraints, which will require better integration of locally delivered services with regionally provided online services.
- Many of our council owned facilities assets are aging and require unaffordable future capital investment, some are also situated in areas prone to flooding or sea level rise.
- Residents feel that they have little or no influence on council decision making, compared to the regional Auckland average.
- Only three quarters of residents rate their mental health as good or very good, which is the same as the regional average, but makes improving wellbeing a priority for the local board.
- Many residents are not aware of the many vibrant arts facilities, parks, playgrounds and walks in our area, which contributes to the lower feelings of community connection.

## Opportunities

- With the greater decision making powers over local facilities now allocated to local boards, there is an opportunity to alter the funding amounts to make delivery of services more and collaborate with other local boards in the future delivery of services.
- We have many non-council facilities for leisure, recreation and venue hire in our community, there is an opportunity to seek partnerships with them to allow for more public use.
- More flexible service model for libraries, leisure centres and community venues, means we will work with our staff to create new ways of working in an affordable and adaptable suite of services for the future.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Every corner of the Hibiscus and Bays has a past that we remember through the names given to places and the stories shared	Continue to support the telling of our local stories of Māori and European heritage, resulting in the adoption of te reo Māori names to add to the English names of parks and places of our area, as well as making the historical stories from this area more accessible



There is nowhere better than our local parks and reserves for a picnic, a sports game or meeting friends	Support participation for sports groups to grow membership and financial sustainability. Preference be given to support any new club owned facilities to be multi-sport/ multi-use hubs
	Support the use of our local parks, reserves, and sports fields being available for people of all abilities, ages, and socio-economic backgrounds to enjoy in a range of leisure and recreation activities. Ensure strong walking and cycling connections, and to be places of flood risk mitigation
We have more opportunities for recreation in our community than ever before	Engage with owners of recreation facilities such as indoor courts to investigate partnerships to facilitate greater community use
	Engage with our community, and in particular mana whenua, on the future recreational uses of our new undeveloped reserves, and older established ones, and investigate cost effective options for other informal recreation
A vibrant and thriving community with places to celebrate, learn and enjoy culture and arts	Engage with our arts and culture partners and providers to investigate equitable and sustainable funding models, by reviewing and establishing alternative options l
	Engage with staff and users of our council owned buildings and spaces to ensure that they continue to reflect the evolving ways our community wishes to use and access services

## Advocacy

- Advocate to the Governing Body for the Community Facilities Network Plan to be fully revised because of changes relating to Increased Decision-Making for local boards, as well as changes to planning rules resulting in intensification in unanticipated areas.
- Advocate to the Governing Body for more staff resource to facilitate partnership agreements with owners of private or Ministry of Education recreation or venue hire facilities to enable greater community use .
- Continue to advocate to Waka Kotahi (New Zealand Transport Agency) to retain the remnants of the Archers Block land as a future reserve following the completion of O Mahurangi/Penlink.





Browns Bay Business Association delivers Browns Bay Santa Parade, Beach Front Lane

## Ō Tātou Wāhi

# Our Places and Our Economy

Our roading network is connected, but being built on ridgelines and peninsulas has vulnerabilities. We will continue to advocate for safe, efficient, and multi-mode alternative access routes for our communities, especially in Whangaparāoa and Long Bay / Torbay.

One of our key advocacy points has been to support a connected, frequent, and reliable public transport network. Given the longer than normal commutes that our residents have, this is essential. However, such a network also benefits us all and the local board supports the provision of a network that is integrated, with provision for walking, cycling and micro-mobility (including e-scooters). A key part of our advocacy is that enables safer journeys for those not in cars.

We will continue to support greater safety and lower speeds around those areas where those travelling are more likely to be distracted – alongside beaches, schools, and town centres. Also, an added advantage of making non-car use more attractive is that it makes our area safer, as the more people out and about on foot, the less crime happens in that area.

We are also joining with the Rodney Local Board to advocate for a Rural Roads Design Guide, as our rural areas have different needs in relation to footpaths and lighting for example than urban areas. And currently, there are no guidelines for Auckland Transport to use when delivering improvements in areas such as Waiwera, Okura or Stillwater.





Lastly, our ability to fund dramatic improvements to town centres is very limited, due to budget constraints. However, we will continue to deliver on the intentions in our existing town centre plans to create vibrancy by involving communities in placemaking activities.

## Challenges

- Budget constraints make it difficult to fund all the improvements signalled by our adopted town centre plans.
- The intensification and, removal of minimum parking requirements required by Central Government followed by the resulting and population growth is making an immediate need for to find budgets for increased options for safe walking, cycling and reliable public transport networks, that weren't planned to be delivered so quickly.
- Budget constraints continue to impact on the maintenance of footpaths, cycleways and roads.
- Usage and public trust in public transport is low, because of ongoing issues with reliability and service connectivity.
- Commute times for Hibiscus and Bays residents are higher than average compared to all of Auckland, mostly caused by the distance to education and employment centres.
- Almost two thirds of the dwellings consented in last two years in the area were for low density housing.

## Opportunities

- We have a strong community of creative people, and two thriving arts centres to assist with low-cost placemaking initiatives such as pop-up public art installations, colourful murals, or decorative street furniture.
- The rapid increase in residents working from home reduces congestion and adds value to the local economy by keeping commuter spending local.
- The strong culture of volunteering in our community enables partnerships to be formed to organise volunteer-led events, clean up days, or community gardening initiatives with existing community groups.
- The COVID-19 pandemic has sparked an increased interest in walking and cycling, with our communities now more eager than ever to embrace these sustainable modes of transport.
- Access to the internet at home is the highest of all the local board areas in the region.
- O Mahurangi Penlink will form a vital transport link in north Auckland and is due for completion in December 2026, and the planning is well advanced for a rapid transit link (like the northern busway) to come through Dairy Flat terminating in Milldale.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Town centres feel like a friendly village but operate like a bustling metropolis	Listen to the voices of community by utilising placemaking and other engagement opportunities to enhance the character of our town centres, to transform our public spaces
	Continue to support activities that promote vibrancy, diversity and showcases creativity in our area, such as events, festivals, and other shared experiences in our public spaces
Getting around without a car is attractive because of the seamless and safe network of paths and public transport	Continue to renew and enhance the paths network to create more direct routes, shorter distances and well-connected networks for walking and cycling
	Supporting active modes of transport to be as connected and well maintained as our roading network, through improvements to connectivity and dedicated infrastructure - such as improved path surfaces, signage, or seating
People embrace and enjoy living, working, playing, and travelling locally	Encourage local business associations to continue to support business development and to continue to meet the changing needs of our residents
	Support an enhanced sense of community through safer, vibrant and connected town centres and neighbourhoods



## Advocacy

- Advocate for Auckland Transport to take a more proactive approach by taking the lead in working with new commercial developments that are trip generators, such as supermarkets, to include provision for safe public transport infrastructure, such as bus stops, even on streets with a higher volume of users.
- Advocate to Auckland Transport and Waka Kotahi (New Zealand Transport Agency) for increased funding for walkways and cycleways, and their complementary infrastructure, to ensure a safe, fully connected active transport network, that is integrated with public transport.
- Advocate to Auckland Transport for improved public transport options for Gulf Harbour including weekends and nights.
- Advocate to Auckland Transport to better accommodate the integration of public transport vehicles, major bus stop and park and rides, with micro mobility and bicycles, to enable people to use these modes to connect with their public transport journey.
- Advocate to Auckland Transport to complete the Glenvar/East Coast Road improvements project for safer access to Long Bay and adjoining areas.
- Advocate to Auckland Transport to lead the development and/or adoption of a Rural Roads Design Manual, distinct from the Transport Design Manual, which would set principles for various rural





road types and provide more appropriate design standards for rural conditions such as for gravel footpaths and rural bus stops.

- Advocate to the Auckland Council for changes to the procurement policy to allow for greater flexibility to ensure increased use of local businesses, and more consideration of local boards views in decision making over major sub regional contracts – such as the full facilities contracts.
- Advocate to the Governing Body, Auckland Transport and Waka Kotahi (New Zealand Transport Authority) to fund all the elements of public transport networks, including free or low-cost park and rides, efficient and dependable Rapid and Frequent Transport Networks, and dedicated or priority public transport lanes or routes, to keep up with population growth.
- Advocate to Waka Kotahi NZ Transport Agency for north facing on-ramps, as well as the funded south facing ones, at the proposed Redvale motorway interchange.
- Advocate to Waka Kotahi (New Zealand Transport Agency) to work with the local board on planning the future of the remnants of the Archers Block land as a future reserve following the completion of O Mahurangi Penlink.
- Advocate to Waka Kotahi (New Zealand Transport Agency) for the Whangaparāoa Transport interchange and supporting public transport services are in place to support usage.
- Advocate to Auckland Transport for the upgrading of Vaughn Road and Okura Road to support the increased growth in the Long Bay area.
- Advocate to Auckland Transport for more bus shelters at existing bus stops to encourage people to utilise public transport.



Destination Orewa Beach delivers a community movie, Gulf Harbour

# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual plans. Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.





# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding levels of services, including performance measures and performance targets, can be found in the Hibiscus and Bays Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

Local Activities	Level of service statements
<b>Local Community Services</b>	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<b>Local Planning and Development</b>	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
<b>Local Environmental Management</b>	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change



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## Local Governance

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making





# Tirohanga take pūtea whānui

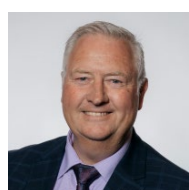
## Financial overview

Revenue, expenditure and capital investment by local activities for the Hibiscus and Bays Local Board for the period 1 July 2023 to 30 June 2024.

Annual Plan Financials		2023/2024 (\$000s)
<b>Operating revenue</b>		
Local community services		3,667
Local planning and development		-
Local environment management		-
<b>Total operating revenue</b>		<b>3,667</b>
<b>Operating expenditure</b>		
Local community services		21,209
Local planning and development		1,049
Local environment management		354
Local governance		1,126
<b>Total operating expenditure</b>		<b>23,739</b>
<b>Net operating expenditure</b>		<b>20,072</b>
<b>Capital expenditure</b>		
Local community services		11,176
Local planning and development		-
Local environment management		-
Local governance		-
<b>Total capital expenditure</b>		<b>11,176</b>

# Ngā Mema o tō Poari ā-Rohe o Hibiscus and Bays

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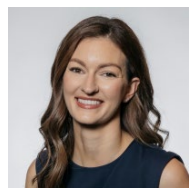
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