

Te mahere ā rohe o Kaipātiki 2023

Kaipātiki

Local Board Plan 2023



Draft - June 2023





Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi,
kia mihi koutou ki ngā kupu whakarei
a te hunga kua tīpokotia e te ringa
o te wāhi ngaro,
engari e kaikini tonu nei i ngā mahara
i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga
kia āpitihia e tātou ki ngā tūmanako o tēnei reanga,
hei mounga waihotanga ki te ira whaimuri i a tātou.
Koinā te tangi a Ngākau Māhaki,
a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi
e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i te mātārae
te titiro ki runga o Ōrewa,
ki te one e rere atu ana ki Te Whangaparāoa,
ki te kūiti o te Puarangi.
Kei waho ko Tiritiri Matangi,
tomokanga ki te moana o Te Waitematā.

Ki uta ko te Whanga o Oho Mairangi,
ūnga mai o Te Arawa waka.

Ka rere whakarunga ngā kamo ki Takapuna kāinga,
Takapuna tupuna.

Kia taka ki tua ko Maungaūika
te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau,
Tāmaki herehere waka.

Ka ruruku atu tātou mā te waitai kia puta ake
ki te Awataha ki ngā mihi a te Kaipātiki
me te Te Raki Paewhenua ki te uru,
i reira ka whakatau te haere.

E koutou mā ka ea, kua ea.
Kia ora huihui mai koutou katoa.

Welcome to you all, let me greet you
with the eloquent words
of those who have long been taken by the hand
of the unknown,
but for whom we still mourn
day and night.

Let us connect the legacy they left
to the hopes of this generation
as our gift to them who will follow behind us.
That is the pledge of the humble heart,
the willing spirit and the inspired mind.

Let us rise together and seek to do what is
necessary to draw distant aspirations closer to
realisation.

Here I sit on the headland
overlooking Ōrewa
to the stretch of sand that runs to Whangaparāoa
along the Hibiscus Coast.
Off land lies Tiritiri Matangi,
gateway to the Waitematā.

On land is Mairangi Bay
landing of Te Arawa waka.

Gazing southward lies Takapuna community,
Takapuna the progenitor.

Beyond there stands Maungaūika
sentinel of Tāmaki Makaurau,
anchorage of many canoes.

Taking to the tidal waters we emerge
at Awataha to the greetings of Kaipātiki
and West Harbour,

and there our journey ends.

It is done.
Greetings to you all.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair



Tēnā koutou, tēnā koutou, tēnā koutou katoa.

I'm pleased to introduce the draft Kaipātiki Local Board Plan 2023. This plan will guide our decisions over the next three years, so please let us know if you think we've got it right.

About the draft plan

Although this plan is aspirational, we've indicated some of the key things we'd like to do over the next three years. It's not meant to be a long list of projects, but instead sets out the objectives and key initiatives we think we should focus on to help achieve our desired outcomes.

Over the last six months we've looked back over previous local board plans, held a hui with North Shore Māori, and talked to individuals and community organisations to find out what is important to them. We've done our best to reflect that feedback in this draft plan.

Earlier this year, our area was hit hard by significant flooding and storm events. This has resulted in many slips on our coastline and in our parks, and much damage to our bush tracks and connections. We plan to restore our park assets and re-open connections, where possible, while continuing to upgrade our bush tracks to protect kauri from dieback disease. We also plan to work with other parts of council towards future-proofing our flood-prone areas, such as Wairau Valley.

You told us you want to see improvements to the public places and spaces you visit. We plan to improve safety and accessibility in our parks, town centres and leisure facilities. We also plan to continue enhancing our playspaces and installing shade over playgrounds. We will continue to work with Eke Panuku to redevelop Northcote town centre, and to ensure suitable public space and facilities.

You told us that you want clean waterways and climate change resilience. We plan to focus on restoring our waterways and urban forests, and eradicating plant and animal pests. We have also reflected climate action and sustainability throughout many outcomes of this draft plan.

You told us that you support affordable events and services, and opportunities for recreation, art, sport, and celebrating culture and diversity. We plan to provide for this, as well as building stronger relationships with mana whenua and Kaipātiki matawaaka.

Some of the initiatives we propose aren't direct decisions of the local board or are beyond our usual financial means. To make these things happen we need to advocate to the Governing Body to secure funding from the council's 10-year budget, as well as advocate to other decision-makers such as Auckland Transport.

Our projects

Each year the board develops an annual work programme that details the projects and programmes to be undertaken in the next financial year. These include renewals and enhancements of existing assets, specific projects, events and financial support for community groups via grant funding rounds. The

initiatives set out in this local board plan help us prioritise and decide what work we carry out in Kaipātiki each year.

Have your say

Please let us know whether the outcomes, objectives and key initiatives outlined in this draft plan are the right ones. Let us know what you think the local board should be focusing on and investing in, on the community's behalf.

We look forward to receiving your feedback. By working together, we can achieve great things for Kaipātiki.



John Gillon

Chairperson, Kaipātiki Local Board





He aronga poto ki tā mātou mahere

Our plan at a glance



Chinese / Korean New Year event

Te Whai Wāhitanga me te Oranga

Belonging and wellbeing

Our people are engaged, connected, healthy, thriving, and are proud to live in Kaipātiki



Wai manawa / Le Roys Bush

Te Taiao

Environment

Our natural environment is restored and protected for future generations to enjoy



Windy Ridge Reserve playground

Ngā Wāhi me ngā Takiwā

Places and spaces

Our built environment is vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, meets our people's needs, and has a low impact on our climate

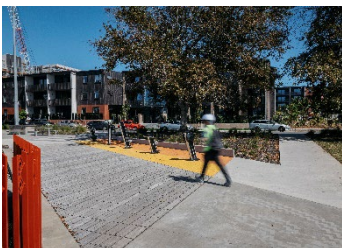


Double decker bus in Glenfield

Whakaotinga whā: Te Ikiiki me ngā Tūhononga

Transport and connections

Our people have many transport options and can easily and safely move around and find their way



New development in Northcote

Te Āheinga me te Taurikura

Opportunity and prosperity

Our people are prosperous, and our businesses continue to flourish



He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

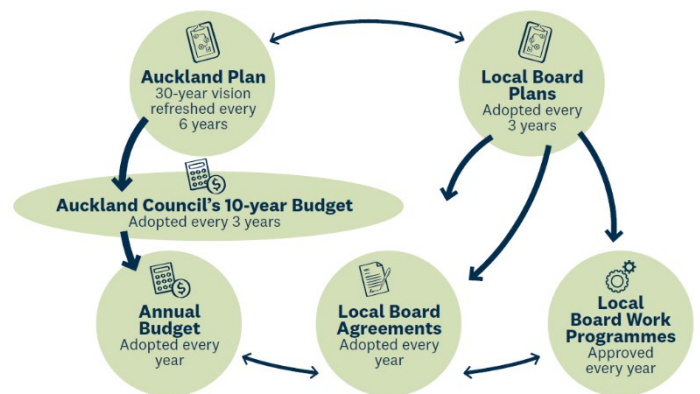
Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council’s regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.



Local board plans are inclusive and connected; they don’t operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council’s 10-year budget – planned spending and future investment priorities over the longer term
- the council’s annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



Te whakawhanake i tā mātou mahere

Developing our plan

When developing our draft plan, we ensured it reflected the aspirations of our community. We took the time to reflect on what you have already told us since our last local board plan was adopted and what has changed since then.

This draft plan takes account of the financial challenges facing our city along with the specific challenges and opportunities facing our area. Despite these challenges, our draft plan comprises of a number of aspirational objectives and some of the key initiatives we will carry out to achieve them.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning a local board plan into reality takes many people working together – the community, the local board and the wider council family, such as Auckland Transport. To deliver on our local board plan, we will:

- prioritise budgets to focus on the initiatives in the plan
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services
- make decisions that are in line with Auckland’s commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the board’s support for them.

Te Rohe ā-Poari o Kaipātiki








Kaipātiki Local Board area



local



LEGEND

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road



Kapa haka festival at Birkenhead Primary School

Ngā huanga Māori

Māori Outcomes

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes reflect the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section outlines the Māori outcomes addressed in this plan.

Nine per cent of Kaipātiki residents identified as Māori at the 2018 census. With 7,680 residents, Kaipātiki has the largest population of Māori in North Auckland. The median age of Māori in Kaipātiki is ten years younger than the median age in the Kaipātiki local board area. This means there is a need to focus on tamariki, rangatahi and their whanau by providing relevant and welcoming public facilities and services and supporting Māori-led services where appropriate.

The Kaipātiki Local Board has supported, and continues to support, projects to further the visibility of Māori identity in the area. This includes Te Kete Rukuruku, a programme that showcases the rich Māori heritage and stories of Kaipātiki. One element of this programme is to restore names significant to Māori to our local parks. We have also invested in programmes delivered by community, including weaving workshops, Mau Rākau sessions, school kapa haka festivals and Matariki celebrations. We celebrate and promote te reo Māori and te ao Māori through events and programmes run in our libraries and community centres – particularly around Te Tiriti o Waitangi, Matariki and Te Wiki o te Reo Māori.

We continue to Uruamo Maranga Ake Marae Committee as they progress plans to develop a Marae in Beach Haven. A hui between the local board and marae committee in 2021 resulted in improved communications through the appointment of a local board member as a key contact person.

We recently attended a hui with the management and governance of Awataha Marae with a focus on building the relationship. We look forward to seeing greater opportunities for our community in this space.






During the development phase of this plan, the Kaipātiki and Devonport-Takapuna local boards co-hosted a hui of local North Shore Māori. Due to this being the first time many groups and individuals had been together, the time focused on whakawhanaungatanga, so that we could know each other better. The timeframe of developing this draft plan meant we were unable to hold further hui to obtain specific local projects or priorities, however we are committed to continuing these conversations through the consultation period and will be seeking to include these in this plan prior to its finalisation.

The key learning from the hui of local North Shore Māori was the need to commit to building relationships that are founded on trust and respect. Some high-level themes from the hui included marae, wananga, kaupapa Māori, oranga hauora, housing, kaumātua and kuia, and rangatahi. We are committed to continuing to build our relationships with Māori. We know that developing meaningful relationships takes time and so we've indicated specific mana whenua and mataawaka groups in our plan as a starting point for focusing our efforts and energy over the next three years.



The following initiatives are identified to deliver on the aspirations of Māori in Kaipātiki:



Priority Areas	Initiatives	
Kia ora te marae Marae development		Continue supporting Uruamo Maranga Ake Marae plans to develop a marae in Beach Haven Building our relationship with Awataha Marae
Kia ora te ahurea Māori identity and culture		Continue supporting activities such as weaving workshops, Mau Rākau sessions, kapa haka, and Matariki celebrations that showcase Māori identity and culture
Kia ora te hononga Effective Māori participation		Build relationships with local iwi, including Ngāi Tai ki Tāmaki, Ngāti Pāoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki, and Te Rūnanga o Ngāti Whātua Build relationships with local mataawaka groups, including Awataha Marae Trust, Te Raki Pae Whenua Committee, and Uruamo Maranga Ake Marae Committee
Kia ora te reo Te reo Māori		Continue working with with mana whenua to restore names significant to Māori to our local parks through Te Kete Rukuruku programme Incorporate te reo Māori into local programmes, services, and facility developments
Kia ora te taiao Kaitiakitanga		Partner with mana whenua on existing and new climate action and environmental projects that tautoko (support) kaitakitanga outcomes, such as the shoreline adaptation plan development and implementation



Kaipātiki Project Volunteer

Te Tāruke ā-Tāwhiri

Climate Action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, and integrating climate awareness into all decisions, including community investment.

We adopted the Kaipātiki Climate Action Plan in March 2023. This action plan sets out how Kaipātiki can transition into a resilient, zero carbon community which is actively adapting to the impacts of climate change. Based on the strategic principles of The Auckland Plan, and Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan, it provides a positive pathway, socially, economically and environmentally, by focusing on the actions we can take now that are good for our communities. The plan also sets some medium-term targets that will create a pathway towards net zero carbon.





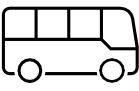
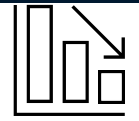
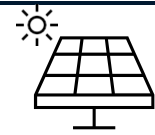
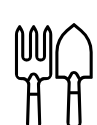
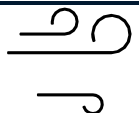
Some of the key risks we need to consider and respond to include:

- sea level rise that will put infrastructure and ecosystems at risk while flooding poses direct and indirect risks to people, infrastructure and services. The recent Auckland floods of January 2023 demonstrated that parts of the board area experienced both landslips and flooding during an extreme rain event
- the changing climate will create an environment that allows water and vector-borne diseases to thrive, which will affect people and ecosystems
- terrestrial and freshwater ecosystems are at risk and face a combination of stressors
- changes to these ecosystems are likely to impact on human wellbeing and the economy.

As committed to in the Kaipātiki Climate Action Plan (2023), we will:

- robustly and visibly incorporate climate change considerations into work programmes and decision-making
- advocate strongly for greater Governing Body and central government leadership and effective action on climate change
- connect community members and leaders who are working on climate change, particularly where this can help scale up or amplify innovation
- increase the visibility of our climate change work
- lead by example in reducing the council's greenhouse gas emissions.
- include climate impact statements on all local board reports
- ensure that carbon emission reduction opportunities are identified and achieved, and greater resilience built.

The following flagship projects are identified to tackle the unique climate issues in Kaipātiki:

Priority Areas		Flagship projects
Taiao māori Natural environment		Develop a programme of funded tree plantings from the planting opportunities set out in the Kaipātiki Urban Ngahere Action Plan 2020.
Taiao hanga Built environment		Investigate installing solar on facilities with significant solar potential, including: <ul style="list-style-type: none"> • Birkenhead Pool and Leisure Centre • Kaipātiki Local Board Office • Glenfield Pool and Leisure Centre.
Ikiki Transport		Champion opportunities for improved active travel within the forthcoming update to the Kaipātiki Connections Network Plan (for example, Wairau Rd and Albany Highway).
Ōhanga Economy		Host new programme with the Sustainable Business Network, and business and town centre associations to help businesses measure and reduce climate emissions.
Ngā hapori me te tahatai Community and coast		Fund the establishment of a community climate activation programme to support community activities to implement the Climate Action Plan.
Ngā kai Food		Support community-led low carbon food initiatives such as community gardens, markets, cooking lessons, plant-based meal choices, community fridges and urban farm projects, such as those set out in the Kaipātiki Naturalisation of Parks Service Assessment.
Te puāwaitanga o Te Tātai		Build relationships between the local board and mana whenua as a foundation for future co-delivery of te taiao projects.





Chinese / Korean New Year event, Northcote Town Centre

Te Whai Wāhitanga me te Oranga

Belonging and wellbeing

Our people are engaged, connected, healthy, thriving, and are proud to live in Kaipātiki

Kaipātiki is a culturally diverse place. As of the 2018 census, our European population is the largest represented ethnicity, at 58 per cent, however this is projected to decrease to 47 per cent by 2043. Our Asian population is rapidly growing and the current figure of 34 per cent is expected to reach 57 per cent by 2043. Other ethnicities are expected to remain relatively similar in proportion. Nine per cent of our community identify as Māori, 6 per cent identify as Pacific peoples and 3 per cent from the Middle East, Latin American and Africa.

We have a relatively new community, with 46 per cent of people living in Kaipātiki born overseas, and 21 per cent having lived in their house for less than 12 months.

We believe everyone in Kaipātiki deserves to feel connected to this place. We have a strong Māori history with many stories about the many special people and places in our area. We want to make sure this Māori culture and identity is visible in our area by incorporating it into our projects and services. Post-colonial heritage of Kaipātiki focuses on coastal villages, orchards, and farmland. The opening of the Auckland Harbour Bridge in the 1950's led to rapid suburban development in many inland parts of our community.

Our newest residents have brought with them their own sets of beliefs and identities and we would like to nurture and celebrate these by supporting a range of ethnic and cultural events and activities.

We want everyone to have equal opportunity to participate in what Kaipātiki has to offer. This includes attending events, participating in recreational pursuits and other services where we can connect to one another. We support a wide variety of programmes and community groups that cover interests across art, culture, sport, and recreation. Kaipātiki has a strong community-led ethos. Where possible we look to our community to take the lead on the delivery of our community services. The ‘Kaipātiki way’ of community development allows the Kaipātiki Local Board to achieve positive outcomes with limited funds. Our community groups and partners can leverage off our support to ensure that every dollar goes further.

We recognise that our physical, mental, social, and spiritual wellbeing is critical in enabling community connection and engagement. We support Te Whare Tapa Whā, a holistic model developed by Māori health expert Sir Mason Durie, which highlights the need to look after all the different aspects of our lives to be well.

We are particularly aware of the importance of looking after our mental health. We use the Mental Health Foundation’s Five Ways to Wellbeing as a framework for the decisions we make – Be Active, Give, Connect, Keep Learning, and Take Notice.

Our people deserve to feel safe as they go about their lives and when they are participating in the community. We will work with key community leaders, police, and central government organisations to address concerns you have raised with us about community safety.

Challenges

- We’re not hearing from large parts of our community, as illustrated by responses to council consultations, so we may not understand their needs.
- Cost to access our services can be a barrier, particularly for low-income families, as costs-of-living pressures increase.
- Our programmes and services may not be meeting the needs of our young people.
- Reduced discretionary funding for community organisations to access.
- Increased reliance on our community volunteers may lead to burnout.

Opportunities

- Build upon recent hui to develop stronger relationships with Māori .
- Well-connected community networks that work together to achieve common goals.
- Changing demographics will bring new ideas and opportunities.





Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our people and communities feel connected, safe, and well	Support a community-led approach to deliver relevant and diverse services that connect the community	Most of our services are delivered by community organisations with strong governance
	Prioritise investment in well-used services that are of quality and meet changing customer expectations and needs	Services we invest into are well utilised and users are satisfied
	Work with local community organisations, local police and government agencies to help achieve improved community safety through the delivery of crime prevention initiatives	People feel safer in our community
	Support our local community organisations that have a key role in nurturing our community wellbeing	Community wellbeing is an outcome delivered on by community organisations.
	Support opportunities to improve local preparedness for a civil defence emergency	Increased level of community preparedness
Kaipātiki is rich with Māori identity and culture through active partnership with mana whenua and Māori	Build relationships with local iwi, including Ngāi Tai ki Tāmaki, Ngāti Pāoa, Ngāti Whātua Ōrākei, Te Kawerau ā Maki, and Te Rūnanga o Ngāti Whātua	Relationships have been established and plans to build them agreed together
	Build relationships with local mataawaka groups, including Awataha Marae Trust, Te Raki Pae Whenua Committee, and Uruamo Maranga Ake Marae Committee	Relationships have been established and plans to build them agreed together
	Ensure Māori identity, culture and language are incorporated into local programmes, services, and facility developments	More of our local programmes, grants and activities respond to Māori aspirations
Our diversity is celebrated and nurtured	Support intergenerational opportunities for young and old to share skills and talents	More intergenerational opportunities provided
	Encourage and support a range of accessible and affordable initiatives that celebrate our diverse community and to create a sense of belonging	More of our local programmes, grants and activities respond to our diverse communities
	Work with our growing Asian and Pacific communities to better understand their issues and opportunities to develop ethnically specific priority actions	Relationships have been established and plans to build them agreed together
Our children and young people have a voice	Reinvigorate our Kaipātiki Youth Council to represent and support young people from across	Kaipātiki Youth Council are active participants in



and are empowered to effect change	Kaipātiki to ensure young people’s voices are incorporated into the local board’s planning and decision-making	advising on our plans and projects
	Seek feedback from our student and children’s panels to inform our decisions with a child-lens	The views of our youngest residents inform our plans and projects
Opportunities to participate in the arts and sport are available and accessible	Support participation in sport and recreation opportunities, including providing continued access to facilities and local reserves	Participation in sport and recreation is maintained or grown
	Support participation in arts and cultural opportunities	Participation and celebration in arts and culture is maintained or grown
Our people are informed and engaged in the decisions that affect them	Explore opportunities to improve the way we engage and communicate with our diverse community	Increased numbers responding to local board consultations which reflect Kaipātiki’s demographics

Advocacy

Advocacy	Advocating to
Advocate for a greater share of regional funding to support delivery of sport and recreation opportunities in Kaipātiki	Governing Body
Advocate for regional funding towards public art opportunities in Kaipātiki	Governing Body
Advocate to protect and celebrate our built and cultural heritage	Governing Body
Advocate for an increase in local board operational funding to support improved provision of local community services	Governing Body



Access All Event, Eventfinda Stadium



Wai manawa / Le Roys Bush, Birkenhead

Te Taiao

Environment

Our natural environment is restored and protected for future generations to enjoy

Kaipātiki is blessed to contain vast areas of native vegetation, extensive coastline and long stretches of natural waterways. We have 530 hectares of local parks and our tree canopy is the largest in metropolitan Auckland covering 31 per cent of the local area. The protection of the environment in our parks will be directed by the Kaipātiki Local Park Management Plan once adopted.

We've heard through our engagement with Māori that te taiao (the natural environment) has four major components that surrounds us:

- Whenua (soil and land)
- Wai (all freshwater bodies and their connections)
- Āhuarangi (climate across time)
- Koiora (all living communities: human, plant, animal)

Thinking about the environment in this way encourages us to aspire to a future where humanity and the natural world sustain each other in an interconnected relationship of respect, and we all act as land stewards. We will endeavour to respect this perspective while implementing our work programmes.

We are proud of the leadership Kaipātiki has shown in the reduction of pest plants and pest animals. We continue to support our pest-free vision so that we can have a place where birds and other wildlife flourish. Achieving this vision is only possible because of the huge effort of our park and environmental volunteers.



Our climate is changing and with it we're experiencing increased frequency and intensity of weather events. We are also seeing sea-level rise. The coastal nature of our area means that we are particularly prone to inundation, flooding, coastal erosion, and slips. We have developed a local climate plan specific to Kaipātiki and we intend to deliver on the priority actions included in the plan. The January 2023 storm event caused significant damage in Kaipātiki however even smaller weather events are causing significant flooding and slips. There is a need to improve flood management particularly in the Wairau Valley due to the impact this has on the surrounding businesses and neighbouring residential properties.

We have completed the Wai Manawa/ Little Shoal Bay Shoreline Adaptation Plan and are progressing with implementing priority actions identified within it. There are plans to develop a Waitemata West Shoreline Adaptation Plan which will consider the Kaipātiki shoreline more widely. These plans provide the strategic direction for the management of council-owned land and assets in our coastal areas.

Our everyday actions impact the environment, so we need to make more informed decisions that are sustainable and reduce our collective carbon footprint. This could include things such as recycling, composting food waste, re-using items, restorative planting, and choosing household products based on their sustainability credentials.

We have consistently heard how important it is that we care for our environment. This is why we have been steadily increasing our investment in this area. The proposal in the draft Annual Budget 2023/2024 to reduce local board operational funding risked undoing the hard work of this investment. We want to explore the option of securing funding for our environment through a local targeted rate. The details of what exactly this rate would cover, who would contribute, and how much it would be, will need to be investigated. At this stage we are seeking your thoughts on whether we should proceed with the investigation. If we proceed, there will be a further opportunity to have your say on the details of the proposal before any new targeted rate is introduced.

Challenges

- Ageing and storm-damaged infrastructure is impacting our environment
- Large coastal boundary is susceptible to processes such as inundation, flooding, erosion, and slips.
- An increasing pressure on the natural environment by developments that increase impervious surfaces and reduce tree canopy cover.
- Flood management in the Wairau Valley.
- Increased upfront costs to develop facilities and infrastructure that are sustainable and resilient to climate change.



Opportunities

- Large areas of continuous urban native vegetation remaining with a good tree canopy cover.
- Established network of enthusiastic park volunteers and a growing groundswell of support from our community to live sustainably and protect our environment.
- Working with our neighbouring local boards on joint initiatives to create a greater environmental outcome.
- Learning from mātauranga Māori / Māori knowledge when protecting our environment.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Use a Māori world view to treasure and protect our natural environment (taonga tuku iho)	Partner with mana whenua on existing and new climate action and environmental projects that tautoko (support) kaitakitanga outcomes, such as the shoreline adaptation plan development and implementation	More of our environmental projects are delivered in partnership with Māori
Our parks, waterways and forests are protected and enhanced so that birds and other native wildlife flourish	Invest in improving water quality and biodiversity in our waterways, ponds, and coastal environment, including eradicating litter, sediment, and industry pollutants in the Wairau Estuary alongside the Devonport-Takapuna Local Board	Enhanced biodiversity with improved water quality
	Support the control of plant and animal pests, including measures to minimise the spread of kauri dieback disease	Enhanced biodiversity with fewer pest plants and pest animals
	Support our local park ecological and environmental volunteers in their valuable work, facilitated by the Community Park Ranger	Increased number of hours volunteered
	Protect and enhance the tree canopy cover in our urban forest (ngahere) through more plantings (including in the road corridor), community awareness and education	Canopy cover is maintained or increased above the 30 per cent target
Our people are environmentally aware and live sustainably	Support schools, businesses, environmental groups, community volunteers, and our diverse communities to carry out environmental restoration projects including stream clean-ups, habitat improvement, native riparian planting, and pest control	Increased participation of community and business groups involved in environmental restoration
	Support residents and businesses to minimise waste with aspirations of zero waste to landfill by 2040 and to live low-carbon lifestyles	Waste going to landfill is 20 per cent less by 2027

	Work with community environmental educators to continue promoting initiatives that minimise adverse effects of stormwater run-off and encourage the use of water-sensitive design practices	Increased participation of community and business groups involved in environmental restoration
	Support community-led low carbon food initiatives that also promote kai sovereignty	Increase in initiatives promoting kai sovereignty
Our community are prepared for the impacts of a changing climate	Support implementation of the Mini Shoreline Adaptation Plan for the Little Shoal Bay / Te Wai Manawa area and champion the shaping of a Shoreline Adaptation Plan for the western Waitematā Harbour, from Northcote to Beach Haven and Bayview	Improved useability and resilience of our coastline
	Investigate options for additional stormwater detention facilities at our parks and reserves	Options for additional stormwater detention facilities are identified and progressed
	Support a community climate activation programme to support and amplify community initiatives to implement the Kaipātiki Climate Action Plan, create opportunities for the community to learn about climate change, manage stormwater, build their resilience, and reduce their carbon footprints	Increased awareness and action on climate change





Advocacy

Advocacy	Advocating to
Advocate that the local board and our volunteer groups are more directly involved in the setting and delivery of council-contracted ecological services	Governing Body
Advocate to reinstate legislation that provides general tree protection	Central Government
Advocate for the continued investment of the Water Quality, Natural Environment, and Climate Action Targeted Rates into Kaipātiki	Governing Body
Advocate for urban planning legislation to adequately protect special ecological areas	Central Government
Advocate for work to be undertaken to reduce wastewater overflows into our streams and beaches	Watercare
Advocate for active management of high value biodiversity in the local board area such as Le Roys Bush Reserve and advocate for the delivery of a park buffer programme to manage invasive plant species around council parks	Governing Body
Advocate for kauri dieback hygiene procedures and training for volunteers and contractors who need to work off-track in local parks with kauri	Governing Body
Advocate for the ability for local boards to have direct decision-making authority to make temporary changes to dog access rules to mitigate environmental or social problems, and request the opportunity to be included in the next round of dog access revision hearings	Governing Body



Kauri dieback hygiene station, Eskdale Reserve



Windy Ridge Reserve playground

Ngā Wāhi me ngā Takiwā

Places and spaces

Our built environment is vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, meets our people’s needs, and has a low impact on our climate.

Kaipātiki has around 200 local parks and they provide a variety of experiences that meet our community’s needs. Our parks provide quiet places for contemplation, informal opportunities for play, options to participate in formal sport, and help manage flood risks. Several of our parks adjoin the Waitematā Harbour and inlets and provide good access to our coast for recreating in and on the water.

We want to encourage everyone to use and enjoy our amazing network of local parks. We are particularly proud of the investment this board has made to develop its play spaces. These creative and challenging play spaces are also safer to use due to the installation of shade sails that cool the equipment and reduce the exposure to harmful ultraviolet rays.

The Kaipātiki Local Park Management Plan, once adopted, will be our guiding document for the management of our parks and reserves. This omnibus plan aims to provide a holistic and integrated view of our core park management issues and priorities to enable consistency of open space management across the local board area and different park types.



We are privileged to provide or support a variety of community facilities within our parks and other public spaces. Kaipātiki is home to four council-owned leisure and sport centres, two pools, three libraries, three community houses, two community centres and two venues for hire. We also support 78 community leases to community organisations with exclusive access to space within our buildings, or by providing land for groups to have their buildings on.

Looking after our parks, town centres, and community facilities is a key role of the local board. Our many, diverse community assets are well loved and utilised and we aim to ensure they are well maintained so they continue serving our community and future generations. However, the costs to maintain our parks and aging asset portfolio continues to be a challenge. We will work with community groups to meet our community's changing needs and ensure that our assets continue to be fit for service. When our buildings need significant investment, or when a community lease comes up for renewal, we will consider each on a case-by case basis to ensure our places and spaces best meet community needs. Partnerships are one potential tool that we can use in response to changing or growing community need.

The maintenance and renewal of our places and spaces has a big impact on our carbon emissions. Some of our existing buildings are inefficient and not well equipped to deal with climate-change impacts. Retrofitting them to be more resilient and to reduce their effects on the environment is a priority, however this will need to be done over time to manage cost. We can explore ways to manage our parks that are good for biodiversity and reduce operational emissions from our activities, such as our mowing practices.

Challenges

- Insufficient budget made available across the council to maintain and renew facilities means we may need to adjust how we deliver services in the future while still meeting our community's needs.
- An ageing portfolio of community buildings that are inefficient and not well equipped to deal with the impacts of climate change which will require difficult decisions around how limited budget is prioritised.
- Repairing the damage to our parks and community assets caused by the January 2023 weather event, Cyclone Gabrielle, and ongoing weather events.
- A perception that Kaipātiki is over-serviced by parks and facilities when compared to other parts of Auckland may mean we receive a smaller share of regional budgets.
- An increased number of schools are restricting public access to their grounds outside of school hours which is impacting informal community recreation opportunities .

Opportunities

- Well-used and connected network of parks, and community facilities.
- Where and how we provide places and spaces may need reviewing with a number of shifts happening during the pandemic becoming more permanent (like working from home).
- Partnering with our communities, particularly schools, to provide public access to their open space or recreational facilities.
- The Northcote redevelopment provides an opportunity for quality and sustainable urban regeneration.

Our Plan



What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our parks, playgrounds, and public spaces are fit-for-service, accessible, SunSmart, well maintained, and cost-effective	Invest in the maintenance of facilities and assets in our parks, public spaces, and along the coast, and when they come up for renewal, consider how we can better meet community needs from our assets on a case-by-case basis, prioritising investment in our well used and loved assets	Facilities we invest into are well utilised and users are satisfied
	Implement the actions and priorities identified in the Kaipātiki Play and SunSmart Provision Audit, Kaipātiki Nature Spaces and Trails Feasibility Assessment, Naturalisation of Parks Service Assessment, and the Kaipātiki Local Parks Management Plan	Investment made into delivering identified priorities
	Invest in nature-based solutions that improve our parks and public spaces including planting specimen trees for shade, reduced mowing for increased biodiversity and natural play items such as māra hūpara	Increased proportion of nature-based solutions used in our projects
Our aquatic, recreational, art and community facilities are fit-for-service and meet the needs of our growing and changing population	Ensure our community houses, community centres, art facilities and libraries are accessible, well maintained, and meet the changing needs of our people	Facilities we invest into are well utilised and users are satisfied
	Ensure our playing surfaces, sports fields, aquatic, and recreational facilities meet the increasing recreational needs, are accessible, well maintained, available to the public, and fit for purpose	Facilities we invest into are well utilised and users are satisfied
	Support marae in Kaipātiki, including assisting the Uruamo Maranga Ake Marae Committee to progress the development of a community-run marae in Beach Haven	Mana-enhancing relationships with marae are developed The marae in Beach Haven is progressed
Our parks and places reflect the culture and heritage of Kaipātiki	Continue working with mana whenua to restore names significant to Māori to our local parks through Te Kete Rukuruku programme	Te reo Māori names and their stories are restored to the area
Our town centres of Birkenhead, Glenfield and Northcote are strengthened to be vibrant and safe hubs that meet the needs of our people	Work with Eke Panuku, Kāinga Ora, Northcote Town Centre Association, and other stakeholders to ensure the Northcote redevelopment supports a successful, integrated community now and into the future, with our priority being the delivery of the integrated community hub, town square and Cadness Reserve redevelopment	Delivery of the Northcote masterplan is progressed



	Implement the actions and priorities identified in the Glenfield Centre Plan and Sunnynook Plan	Delivery of these plans is progressed
Quality and sustainable urban development occurs that creates spaces that are safe, healthy, multi-functional and have a low impact on the climate	Consider climate impact when developing places and spaces, to reduce or avoid emissions and adapt to climate change, including avoiding areas or activities that are vulnerable to climate risks such as drought, extreme rainfall, coastal flooding, and heat	Climate impact is a key consideration for all decisions made
	Prioritise investment in assets that are well positioned, multi-purpose, and with good transport links, to reduce its carbon footprint	Facilities we invest into are well utilised and users are satisfied



Sustainable building at 17 Lauderdale Road, Birkdale

Advocacy

Advocacy	Advocating to
Continue advocacy for bringing forward implementation of the Birkenhead War Memorial Park Masterplan, with the first project being to develop a new multi-purpose facility and improved aquatic play space	Governing Body
Advocate for sufficient funding to maintain facilities and the service provided through our parks, community facilities, and recreational spaces	Governing Body
Advocate for investment into coastal assets around the Kaipātiki coastline, including continuing the budgets already tagged to the outcomes of the Little Shoal Bay Shoreline Adaptation Plan	Governing Body
Advocate for and support the development of a quality compact, urban form that supports low carbon, resilient development, while ensuring adequate infrastructure to support it	Governing Body
Advocate for the uptake of sustainable design and construction that will be resilient to the impacts of climate change, including council projects, and encourage residents and businesses to use eco-design and water sensitive design practices, with an example being the recent renewal of the facility at 17 Lauderdale Road	Governing Body
Advocate for increased resource for compliance enforcement teams so they can respond to all requests and complaints received in the Kaipātiki area	Governing Body





Double decker bus, Glenfield Town Centre

Whakaotinga whā: Te Ikiiki me ngā Tūhononga

Transport and connections

Our people have many transport options and can easily and safely move around and find their way

How we get around Kaipātiki has a big impact on our daily lives. Auckland Transport is responsible for making decisions on most transport matters. We have a legislated role in making sure the voice of our community is heard. We'll make sure Auckland Transport is aware of the need for further improvements in Kaipātiki to improve our roads, footpaths and walkways, and make public transport a better choice for more residents.

Kaipātiki is served by two frequent service bus routes and eight connector service bus routes. Pockets of our community are served by the Northern Busway. The inner Waitematā Harbour ferry service can be accessed from three wharves in Kaipātiki, however frequency is inadequate. We've heard that the public transport service is still not a viable option for many of our residents. Cheaper fares, more frequent ferries, and more buses going to more destinations, more directly, and more often were improvements you told us would encourage you to use the service.



It is important that our roads, footpaths and walkways are maintained to a high standard. The safety of our road corridor is our priority, particularly for our most vulnerable users – pedestrians, cyclists and active mode users. Making sure our kids can get to and from school safely is very important to us. We will work with Auckland Transport for safety and visibility improvements in the road corridor, including upgrades to intersections and pedestrian crossings that are considered high-risk.

Reducing congestion is another area we heard should be a priority. We will continue to advocate to Auckland Transport to improve the efficiency of our main road corridors, including Onewa Road, Glenfield Road/Birkenhead Ave, Wairau Road, Lake Road/Northcote Road and Sunnybrae Avenue/Akoranga Drive.

We have direct decision-making responsibility for maintaining and developing paths and tracks through our network of parks and bush. These have been significantly impacted by the severe weather events of 2023. We will need to consider the resilience of our tracks, paths and associated infrastructure as we adapt to the impacts of climate change. We want to ensure that our community can easily, safely and enjoyably move between our parks, and to areas of interest such as schools, town centres and workplaces. At the same time, we also want the paths and tracks within our parks to provide our community with a connection to our natural environment.

Challenges

- Investment and prioritisation of transport projects are outside the local board control.
- Existing walking and cycling infrastructure is limited and of poor quality.
- Providing an affordable and reliable public transport service has been difficult with driver/skipper shortages.
- Transport accounts for nearly half of Auckland's greenhouse gas emissions.
- Restricted connections through parks due to kauri dieback disease and slips.

Opportunities

- Investment in active modes can reduce congestion and transport related greenhouse gas emissions.
- Well-used bus routes with frequent services and double decker buses can be expanded upon.
- Making more of our ferries and the harbour to get people to where they need and want to go.
- Forty-plus kilometres of tracks throughout our parks.



Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
<p>People have more travel choices to get to work, school or go about their daily lives</p>	<p>Work with Auckland Transport to identify maintenance priorities for our roading intersections, footpaths, pedestrian crossings, and walkways so that they provide a safe environment for our vulnerable road users – pedestrians, cyclists and bus users of all ages and abilities</p>	<p>Improved commuter experience</p>
	<p>Work with Auckland Transport and Waka Kotahi NZ Transport Agency to identify priority improvements to active mode infrastructure for the Kaipātiki local board area, including the Northern Pathway, the Waitematā Harbour Connection, and supporting connections to our parks and road corridors</p>	<p>Increased investment to active modes</p>
	<p>Work with Auckland Transport to ensure the reduction of congestion is a key consideration in its projects.</p>	<p>Reduction of congestion is a key consideration for all decisions made</p>
	<p>Work with Auckland Transport and our school communities on developing better travel options to and from our schools</p>	<p>Increased investment around schools</p>
	<p>Work with Auckland Transport towards greater local decision-making over the local road corridor network</p>	<p>Decisions on the local road corridor are made by the local board</p>
<p>The Kaipātiki Connections Network Plan delivers commuter and recreational walking and cycling links through the local board area</p>	<p>Implement the Kaipātiki Connections Network Plan priorities that takes account of current opportunities, including the Waka Kotahi NZ Transport Agency’s Waitematā Harbour Connection project, recent and proposed bush track developments, Northcote’s Te Ara Awataha Greenway, the Beach Haven Coastal Connection, and challenges such as minimising the spread of kauri dieback in our parks and slips caused by storm events</p>	<p>Walking and cycling facilities we invest into are well utilised and users are satisfied</p>
	<p>Restore our bush tracks damaged by severe storm events in 2023 ensuring the reinstated infrastructure is more resilient to future storm and climate change impacts</p>	<p>Walking and cycling facilities we invest into are well utilised and users are satisfied</p>

Advocacy

Advocacy	Advocating to
Advocate for investment in a high standard, and safe roading environment for our vulnerable users - pedestrians, cyclists, and bus users of all ages and abilities	Auckland Transport
Advocate to continue improving the bus and ferry network serving Kaipātiki through cheaper ferry and bus fares, increased frequency of the ferry service, and more buses going to more destinations more often	Auckland Transport
Advocate to move to an electric bus and ferry fleet serving Kaipātiki	Auckland Transport
Advocate to progress the Waitemātā Harbour Connection as a priority	Waka Kotahi NZ Transport Agency
Advocate for better West-East connections across Kaipātiki and into the Devonport-Takapuna Local Board area	Auckland Transport
Advocate for improved street lighting	Auckland Transport
Advocate for a full daytime clearway on Onewa Road, as per the 2020 public consultation results	Auckland Transport
Advocate for bringing forward the deferred Kaipātiki Connections budget, currently tagged to stage three of the Beach Haven Coastal Connection	Governing Body
Advocate for policy and funding changes to reduce the use of the 'chip seal' road resealing method on suburban roads	Waka Kotahi NZ Transport Agency, Auckland Transport, Governing Body
Advocate for increased public transport options including direct routes across the Auckland region for commuters travelling beyond the city centre	Auckland Transport



Tuff Crater perimeter walkway, Northcote



New development overlooking Greenslade Reserve, Northcote

Te Āheinga me te Taurikura

Opportunity and prosperity

Our people are prosperous, and our businesses continue to flourish

Kaipātiki has a strong local economy, driven by the gross domestic product (GDP) and employment contribution of our three largest sectors – retail trade, construction and manufacturing. The wholesale trade, healthcare and education sectors also make a significant contribution to employment in Kaipātiki. In the past five years, the greatest number of new jobs were created in construction, accommodation, and food services. Nineteen per cent of jobs in Kaipātiki are in knowledge intensive industries, which is significantly below the regional average of 36 per cent.

Kaipātiki has a labour force participation rate of 80 per cent, which is significantly higher than the Auckland rate of 72 per cent. According to the Household Labour Force Survey, unemployment in Kaipātiki has consistently remained below the Auckland average over the last five years and currently at 2.1 per cent. This high labour participation rate means Kaipātiki has a labour force of 60,000, however there are only 32,400 jobs located within Kaipātiki. As a result, Kaipātiki is a net exporter of labour to other parts of the city, primarily central Auckland and the wider North Auckland.



Employment in Kaipātiki is concentrated in our town centres and industrial area of the Wairau Valley. Of the jobs located in the Kaipātiki Local Board area, professionals are the largest occupational group, however at 19 per cent are below the regional average of 26 per cent. Key employers in the light industrial zone at Wairau Valley include big box retail, manufacturing, construction, and wholesale trade. Key employers in the main town centres of Glenfield, Birkenhead and Northcote include retail, accommodation, and food services. Adjacent to those centres, schools and healthcare providers are important employers. Smaller light industrial areas are located in Birkdale, Birkenhead, and Northcote.

We want to see more people working close to where they live and play. We also want to see our local community supporting our local businesses. Although we have a limited role in this space, we will do what we can by working with our town centre associations, and businesses in the Wairau Valley. Beach Haven village and our smaller local precincts such as Bayview, Birkdale, Hillcrest, Sunnybrae and Tōtara Vale are also important to us, providing employment and contributing to the local economy.

Challenges

- Opportunities are limited for skilled workers to find employment locally.
- Cost-of-living challenges may require people to shop based on cost instead of supporting local businesses.
- A low share of professional jobs and jobs in knowledge-intensive industries are directly located in Kaipātiki.
- Only Birkenhead and Northcote are represented by business associations, which may leave other business areas underrepresented or less connected.
- Northcote town centre is undergoing largescale transformation, causing disruption to this town centre.
- Consumer spending in Birkenhead Town Centre is currently in decline.
- Increase in sustainability-focused markets may pose challenges for some established local businesses.

Opportunities

- Town centres, villages and business areas can provide local employment.
- Proximity to the central city, Albany, and Takapuna where there are job opportunities for the highly skilled will assist employment.
- Māori-led businesses.
- Further develop communication and business support activities in Wairau Valley.
- increase in sustainability-focused markets creates opportunities for local businesses to pivot and reduce their impact on the climate.
- Improved public transport options to Wairau Valley for employment and entertainment could assist businesses and our local young people.

- Increase in working from home means more of our people are based locally during working hours which can help ease congestions at peak times, enable access to skilled work without the need to travel as frequently, and help increase spending in our town centres.



Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
The Wairau Valley and our other business areas provide our people with the opportunity to work locally	Continue to support the development of strong communication channels with businesses in the Wairau Valley to ensure their voice is heard and is reflected in council planning	Increased engagement of Wairau businesses in local board plans and projects
	Support the Northcote and Birkenhead Business Improvement Districts (BIDs) to encourage social procurement and local employment and retail opportunities that contribute to a successful economy in Kaipātiki	More Kaipātiki residents are employed locally A reversal of the trend of declining spending in Birkenhead town centre
	Implement actions from the Glenfield Centre Plan that help to achieve the vision that Glenfield is easy to get around, celebrates the local landscape, diversity, and heritage, is the heart of the community, and brings people together to shop, work, get active and have fun	The vision of the Glenfield Centre plan is delivered upon
Local and international visitors are attracted to our area	Work with local businesses and the council group to realise the economic benefit of showcasing Kaipātiki, while managing the impact on our unique environment	Increased visitor numbers to Kaipātiki
Our young people are ready and prepared for the workforce	Continue supporting the Young Enterprise Scheme which provides young people the opportunity to acquire and strengthen their skills for employment and entrepreneurship	Increased numbers of students and local secondary schools participating in the Young Enterprise Scheme
Our business community encourages and supports local sustainable business practices and initiatives	Support local businesses to engage in initiatives that lead to more sustainable business practices, such as circular economy, reducing greenhouse gas emissions, and waste minimisation	Increased visibility of sustainable business practices

Advocacy



Advocacy	Advocating to
Advocate for improved public transport to provide better access to employment and education	Auckland Transport
Advocate on behalf of young people for programmes and greater opportunities to continue in education or training	Central Government
Advocate for investment to successfully deliver plans for Northcote, Glenfield and Tōtara Vale	Governing Body Eke Panuku Development Auckland
Advocate for changes to the procurement policy that allows for greater use of smaller, local businesses and / or not for profit organisations	Governing Body



Businesses along Wairau Road, Wairau Valley



He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual plans. Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.

Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding levels of services, including performance measures and performance targets, can be found in the Kaipātiki Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.



Local Activities	Level of service statements
Local Community Services	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities
	Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities
	We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often
	We showcase Auckland's Māori identity and vibrant Māori culture
	We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life
Local Planning and Development	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
Local Environmental Management	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change



Local Governance

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Kaipātiki Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
Operating revenue	
Local community services	6,390
Local planning and development	0
Local environment management	0
Total operating revenue	6,390
Operating expenditure	
Local community services	19,790
Local planning and development	357
Local environment management	425
Local governance	1,122
Total operating expenditure	21,696
Net operating expenditure	15,306
Capital expenditure	
Local community services	7,607
Local planning and development	0
Local environment management	0
Local governance	0
Total capital expenditure	7,607



Whakamāramatanga

Definitions

Definitions of terms used in this plan

Active modes	A means of transport that requires being physically active. The two most common active modes are walking and cycling. Using public transport usually involves being physically active at one or both ends of the public transport journey so this is also considered an active mode of transport.
Business Improvement District (BID) Programme	A local economic development initiative run by a business association in a specified commercial area - town centre, industrial area, or a combination. You can find out more here
Connector service bus routes	Bus routes where there is a bus at least every 30 minutes, 7am – 7pm, 7 days a week. Lower frequencies early morning and evening.
Frequent service bus routes	Bus routes where there is a bus at least every 15 minutes, 7am – 7pm, 7 days a week. Lower frequencies early morning and evening.
Five ways to wellbeing	The Five Ways to Wellbeing (Connect, Be Active, Take Notice, Keep Learning, Give) were created as a result of the New Economics Foundation's (NEF) Foresight Project on Mental Capital and Wellbeing research report. The research found that building five actions into day to day lives is important for the wellbeing of individuals, families, communities and organisations. You can find out more here
Kai sovereignty	Unlike kai (food) security, which is about ensuring community have access to kai, kai sovereignty is about a food system where control of kai is placed back with communities
Mara hupara	A playground that brings together a collection of ancient Māori play artefacts into a single space to create a traditional Māori playground
Te Whare Tapa Whā	This holistic health model describes wellbeing as a wharehui (meeting house). Its four walls represent taha tinana (physical wellbeing), taha hinengaro (mental wellbeing), taha wairua (spiritual wellbeing) and taha whānau (social wellbeing). The connection with the whenua (land) forms the foundation. When one or more of these is out of balance, our wellbeing is impacted.

Ngā Mema o tō Poari ā-Rohe o Kaipātiki

Your Kaipātiki Local Board members



John Gillon
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