

Te mahere ā rohe o Māngere-Ōtāhuhu 2023

Māngere-Ōtāhuhu Local Board Plan 2023



Draft - June 2023





Mihi

Tuia te rangi e tuu iho nei,
Tuia te papa e takoto ake nei,
Tuia ki te waahi ngaro,
ki a raatou maa.
He kura ka tangihia, he maimai aroha.
Ka mihi ki te whare o Pootatau
me te ahurewa tapu o Te Kiingitanga.
Me whakahoonore hoki a Kiingi Tuuheitia,
pai maarire ki a ia me toona whare.
Mai i Te Riu o Waikato ki Te Taahuhutanga
o te Waka o Tainui ki Ngaa Hau Maangere.
Ka titiro atu ahau ki runga. He manu
e rere raa i te tihi o Te Pane a Mataoho.
Ka rere atu raa ki te raawhiti,
ka rangona te moana e tangi tiikapa ana.
Ka huri atu ki te uru ki Te Maanukanuka o
Hoturoa
ko te kaahui tipua ka whakamihia.
Ka hoka te manu ki Te Ihu a Mataoho,
ki a Maungataketake.
Kia hiwa raa!
Ko Te Motu o Hiaroa ki tai,
Ko Te Puketaapapatanga a Hape ki uta.
Ka rere tonu ki Te Puukaki Tapu o Poutuukeka
e kiia raa ko 'Ngaa Tapuwae o Mataoho'.
E tau ana!
He ara moo taatou – he kaupapa aa-rohe
hei arataki i ngaa mahi kei mua i a taatou katoa.
Ko te wawata, ka haere whakamua tonu,
kia tutuki ai ngaa whakaritenga katoa,
hei oranga moo te rohe me oona iwi.
Kia ea ai te koorero,
'Te pai me te whai rawa o Taamaki'.

Bind the sky on high,
Bind the earth below,
Bind all that which is not seen,
and them now passed.
We acknowledge and we remember them.
We honour the house of Pōtatau Te Wherowhero
and the sacred mantle of the Māori King
Movement.
We acknowledge the leadership of King
Tūheitia, may peace be with him and his
household.
From Waikato to Ōtāhuhu where the Tainui
waka was carried overland and then Māngere.
I look upward. There is a bird at the summit of
Māngere Mountain.
It sets flight eastward where the cry of Tīkapa
Moana is heard.
He turns westward to Manukau Harbour,
there, the spiritual guardians are acknowledged.
The bird coasts to Ihumātao,
then to Maungataketake.
Heed its call.
There's Puketutu Island out just offshore,
with Puketāpapa inland.
His flight journeys on to Pūkaki (Crater)
also known as The Sacred Footprints of
Mataoho.
There, he rests.
This is a path for us – a neighbourhood
endeavour, designed to lead the work that lies
before us all.
We hope that progress continues until all
aspirations are met, for the benefit of the region
and all its people.
May the axiom hold, "The wealth and
abundance of Tāmaki."

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair



It is my privilege to present the draft Māngere-Ōtāhuhu Local Board Plan 2023.

A key theme of this draft plan is to work in partnership with mana whenua and our community. For too long council has been focused on delivering for the community rather than with the community. This draft plan signals the need to support our community do their mahi, trust in their ability to know what works and what doesn't, and when needed get out of the way. We are privileged to work with mana whenua to achieve great outcomes for all of our community, tell our Māori history and stories in our public places, and celebrate our Māori identity. We will continue to ensure mana whenua's voices are heard loud and clear in council decision making.

I am a proud member of this community and am privileged to represent your interests at Auckland Council. We have, and will continue to, face more than our fair share of long term and short-term challenges. The weather events of January and February took a toll on some of our most vulnerable people, but also showed the true heart of this community that came together to lead the recovery from the Moana-Nui-a-Kiwa Recreation centre. When needed, officials, elected members, volunteers, and organisations came together to ease the suffering and hardship of thousands. That's just one example of what makes this community special and beautiful. These weather events and the destruction they cause in our lives will remain a constant threat and become more frequent. You have previously told us that you expect action on climate change and support for community action to protect and preserve our environment. We intend to act on this. The challenge is that we don't have millions of dollars for direct action, so we will need to find other ways to get there. Our commitment to this mahi remains and now the hard work starts to make it happen.

Our diversity is our strength, and our diversity makes this community culturally rich. We want to make sure our diverse communities including our pacific, ethnic, young, older people and disabled communities can have a voice in our decisions. We are committed to engaging better with our communities, speaking in languages and through ways that they need rather than what council needs. We are no longer satisfied in labelling our communities as hard to reach, when they tell us it is council that is hard to reach.

Our economy is being impacted by previous economic shocks, Covid-19, and current economic uncertainties. What we do know is that Auckland and therefore New Zealand's economic future depends on a strong and resilient south Auckland as we are the young, innovative, and hungry for a better future than the past. We will work within council, with government and the private sector to ensure our people, especially our rangatahi, have skills that are focused on the right industries that will provide meaningful jobs at meaningful wages to support our families and communities. We want to make sure we attract and retain businesses in our town centres and industrial areas. We want to support our big developers such as Auckland International Airport and our various business associations to make it easier for employers and employees to operate in our area.

This draft plan is about acknowledging our challenges of the past and present, while committing a plan of action for the future. We believe council and the local board has an important role to play in the future of Māngere-Ōtāhuhu. It will require focus, commitment, partnership, and advocacy.

We are up for the challenge.

Ngā mihi,

Tauanu'u Nanai Nick Bakulich

Chair Māngere-Ōtāhuhu Local Board

He aronga poto ki tā mātou mahere

Our plan at a glance



Māngere-Ōtāhuhu Local Board - Town Centre Library opening

Our people

Our people are our strength. Engaging with our diverse communities – from Māori, Pacific peoples, and children to rangatahi (youth) and senior people – enables us to provide the services and facilities they need, leading to better wellbeing.



Ōtāhuhu sign in main street

Our environment

Toitū te whenua, whatungarongaro te tangata. Our land is permanent, while people come and go. Your resilience was tested with destructive weather events in early 2023 and it held. We can help strengthen your ability to preserve our natural environment and sites of significance so that future generations can enjoy them.



Māngere Shopping Centre

Our community

We are home to the largest population of Pacific people in Auckland. We also have a high proportion of Māori residents and growing ethnic diversity. That diversity means we need dynamic spaces and facilities. Our venues, local parks and open spaces must provide for the ever-changing experiences of our residents now and in the future. We will do this by partnering with mana whenua and our wider community.



Walter Massey Park

Our places

We want great, safe neighbourhoods that are well connected with accessible local transport options. We want to create and design attractive spaces that meet your needs and greatly enhance the quality of life for residents.



Art Gallery

Our economy

We want to attract and retain businesses in our town centres and industrial areas. We want to support our big developers, such as Auckland International Airport, and our various business associations to make it easier for employers and employees to benefit from being in Māngere-Ōtāhuhu.



He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

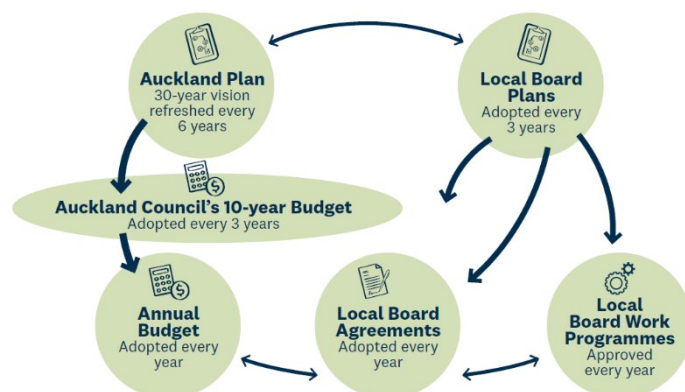
Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.



Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan takes account of the financial challenges faced by our city. Despite these challenges, our plan comprises aspirational outcomes, objectives, and some of the key initiatives we will carry out to achieve them. A draft plan was developed using feedback received from public engagement carried out between November 2022 and April 2023. The draft was also developed by considering what we know about our community, having worked closely with you, and heard your views on a wide range of topics.



Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plans, we will:

- prioritise budgets to focus on the initiatives in the plans
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland’s commitment to climate action and emissions reduction.

Sometimes, important projects in local areas are beyond the funding available to local boards or their authority to make decisions. In those cases, the role of the local board is to advocate to other decision-makers to ensure they are aware of community views and the local board’s support for them.






Te Rohe ā-Poari o Māngere-Ōtāhuhu

Māngere-Ōtāhuhu Local Board area



LEGEND

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road



Sculpture at Toia - Ōtāhuhu Recreation Precinct

Ngā huanga Māori

Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Council as the way to deliver outcomes for Māori. These priority areas are:

Kia ora te kāinga – Papakāinga and Māori housing

Kia ora te marae – Marae development

Kia ora te ahurea – Māori identity and culture

Kia ora te rangatahi – Realising rangatahi potential

Kia ora te hononga – Effective Māori participation

Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te reo – Te reo Māori

Kia ora te umanga – Māori business, tourism and employment

Kia ora te taiao – Kaitiakitanga

Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.



In the Māngere-Ōtāhuhu Local Board 16.4% of people identify as Māori (compared to 11.5% Auckland). Auckland Council has various statutory and policy obligations to promote Māori wellbeing and involvement in council decision-making. We are committed to supporting our Māori communities, businesses and rangatahi thrive.

The local board currently supports Māori outcomes through:

- The Ara Kōtui programme, which is a collaboration between local boards in the south (Ōtara-Papatoetoe, Māngere-Ōtāhuhu, Manurewa, Franklin, and Papakura) and iwi mana whenua who have interests in these areas, to explore initiatives and advocacy that strengthen mana whenua involvement in local board decisions.
- The Tuia Rangatahi programme mentors and supports emerging Māori leaders to connect nationally and gain insight into local governance.
- The Te Kete Rukuruku programme that works with mana whenua to re-establish traditional Māori names to local parks.
- Annual Matariki and Waitangi celebrations to promote and observe these important occasions.
- Various programmes across libraries, parks, waterways, and roads that promote te reo Māori, te ao Māori and our unique Māori identity.

The schedule of Issues of Significance to Māori in Tamaki Makaurau by the Independent Māori Statutory Board and Kia Ora Tāmaki Makaurau have been extensively consulted upon with Auckland’s Māori communities. These documents will help guide the local board’s work in delivering Māori outcomes, along with the more local priorities identified by local iwi and hau kainga.

Māngere-Ōtāhuhu Local Board area is fortunate to have strong mana whenua and mataawaka organisations supporting our community. We will seek opportunities to partner with these organisations, support existing work that is achieving positive outcomes for our community, explore better ways of engaging and supporting our Māori communities, and use our resources including facilities and public spaces to continue to promote our Māori identity.

The local board is also particularly interested in exploring new and innovative ways of including mana whenua in local board decision-making and promoting our area’s Māori identity.

Local Board Theme	Alignment to Kia Ora Tamaki Makaurau outcome	Initiatives
Our Place	Kia ora te ahurea – Māori identity and culture	Actively promote Māori names for parks, facilities, roads, and other public spaces Celebrate our Māori identity through events such as Matariki, Waitangi Day, Language weeks, and ANZAC Day
Our Economy	Kia ora te umanga – Māori business, tourism, and employment	Ensure our maintenance contractors deliver on their obligations to promote Māori employment and business success Māngere Mountain Education Trust to deliver education programmes on the history and occupancy of Māngere Mountain



	Kia ora te rangatahi – Realising rangatahi potential	Continue supporting the Tuia Rangatahi programme Ensure all local board delivered or supported projects include local and social procurement objectives such as Pest Free Ihumātao programme here which delivers high outcomes supporting economic opportunities for Māori
Our Community	Kia ora te reo – te reo Māori Whakatipu i te reo Māori – we grow the Māori language Celebrating te ao Māori	Continue to deliver programmes through our libraries that support te ao Māori by involving local Māori communities in the planning and implementation of these programs to ensure cultural authenticity and respect Actively working with local Māori communities, language experts, and cultural advisors in the planning and implementation of these initiatives to ensure cultural authenticity and respect. By celebrating te ao Māori and nurturing the growth of te reo Māori, contributing to the preservation and revitalization of this invaluable cultural heritage
Our People	Kia ora te hononga – Effective Māori participation Kia ora te taiao – Kaitiakitanga	Continue to support the Ara Kōtui programme and actively investigate opportunities to increase mana whenua influence in local board decisions, including through delegations Ensure local board delivered projects have sufficient funding and engagement capacity to enable mana whenua to meaningfully contribute to projects Pūkaki Crater Co-Management Committee to ensure the ongoing protection of a culturally and archaeologically significant landform



Community watching on as the lead planter shows them how to plant trees

Te Tāruke ā-Tāwhiri

Climate action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local Boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

Our challenges

In 2019, Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke ā-Tāwhiri. The plan says we need to take bold steps to reduce emissions and to adapt to a changing climate so that we meet two key goals:

- to reduce our greenhouse gas emissions by 50 per cent by 2030 and achieve net zero emissions by 2050
- to adapt to the impacts of climate change by ensuring we plan for the changes we face under our current emissions pathway.

- to reduce the dependence on private vehicles for transportation, which can contribute to congestion, pollution, and carbon emissions.
- to implement policies and initiatives that promote sustainable transport, energy efficiency, affordable housing, and resilient food systems can contribute to creating more liveable and sustainable communities.

As part of Te Tāruke-ā-Tāwhiri an assessment found that:

- Our coastal areas, particularly Māngere Bridge and Favona, are vulnerable to coastal inundation.
- Areas next to Te Ararata Creek Reserve, Te Ara Tāwhana/Moyle Park, Black Bridge pumpstation and Vickers Park are vulnerable to flooding.
- Our ability to adapt to climate change was assessed as low to very low, except for Māngere Bridge which is medium.
- Trees are important in urban spaces for reducing the urban heat island effect and managing excess stormwater. Average canopy (tree) cover is currently at eight per cent. That's well below the minimum target of 15 per cent under the Urban Ngahere Strategy and below the urban Auckland average of 18 per cent.

Māngere-Ōtāhuhu is already highly urbanised, so our parks and open spaces play an important role in connecting residents with nature that enhances their health and wellbeing.

Our opportunities

Māngere-Ōtāhuhu is made up of flat, relatively fertile plains and recent volcanic landforms. We are home to biodiverse and historic sites such as the Ōtuataua Stonefields, Ambury Farm Regional Park, Portage Road Reserve, Puketutu Island and Pūkaki Lagoon. While we are lucky to have these features, it also makes us vulnerable to the effects of climate change.

As a local board we have invested in preserving, protecting, and promoting our natural environment. Throughout this plan we outline our commitment to continuing this focus on our environment and mitigating the effects of climate change through supporting specific projects and actions including:

- more businesses and industries allow us the opportunity to transition to a low carbon economy
- schools, businesses, environmental groups, and community volunteers to carry out stream restoration projects including reducing pollution, stream clean ups, habitat improvement, native riparian planting, and pest control to cope with the impacts of climate change
- community-led conservation and Pest Free Auckland initiatives such as Pest Free Ihumātao and Pest Free South Auckland
- transport initiatives, which promote uptake of walking, cycling and public transport, to increase community connectivity, improve health and reduce emissions
- waste minimisation projects to prepare for service changes and tackle illegal dumping in hot spot areas
- community hubs, such as libraries, schools, and churches, to share local climate action information and education opportunities, to foster community connectedness and build resilience.

We will need to build, and lean on, a strong network of community partnerships to improve our ability to adapt to climate change.





A group of dancers performing at a local event

Ō Tātou Tāngata

Our people

Māngere-Ōtāhuhu is home to a diverse community including, 59 per cent who identify as Pacific Peoples, 19 per cent who identify as European, 19 per cent who identify as Asian and 16 per cent who identify as Māori. Recognising that diversity is key to strengthening our communities, particularly when it comes to ensuring equity for all. We need to celebrate, champion and empower the diversity in our area.

Despite the challenges of Covid-19, the floods of January 2023 and Cyclone Gabrielle, the rising cost of living, we have seen the strength of our community networks, seen how people came together to help one another, and recognise that this is how we will adapt to, and overcome, these disruptions.

Challenges

- Understanding and supporting diversity in all its forms is crucial for building inclusive and equitable communities.
- Reaching our increasingly diverse communities through quality engagement so they all have a voice.
- The channels and language we use must be fit for purpose, accessible and designed for the customer.
- Financial constraints that impact the funding of community organisations and initiatives.

- Accommodating the different ways people engage with and use council services.

Opportunities

- Locals often know best. We can support community networks to deliver solutions for themselves through funding, providing facilities and other forms of support.
- Expanding and strengthening partnerships with mana whenua and our community to deliver services and events.
- Local plans such as Youth Action Strategy, delivering local outcomes.
- Changing community needs, which invite us to consider new ways of designing our partnerships.
- New partnerships with local faith-based groups, marae, school halls and commercial spaces can support us to meet public demand for community facilities.



Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Achieving Māori aspirations through partnership, project delivery, and increased co-governance across our projects	Engage with local marae to support cultural and community wellbeing initiatives
	Improve Māori participation in civic and engagement events through active engagement, collaboration, and promoting an understanding of te ao Māori (the Māori world)
	Strengthen partnerships with local mana whenua through project delivery, including Te Kete Rukuruku, local master plans, area plans, and David Lange Park’s destination playground
	Support Tuia rangatahi (youth) leadership programme
Empowered rangatahi who are actively engaged in the community	Activities including supporting leadership training and partnering with our local youth providers
	Support the Māngere Mountain Education Trust to continue delivering education programmes and promoting Te Pane o Mataoho / Māngere Mountain and surrounding whenua (area)
Local community networks are supported to deliver projects and events	Use community grants, facilities, and leases to support community groups and networks deliver a range of services that fosters greater community cohesion and inclusivity
	Identify areas where community groups are better placed to deliver services and projects that are currently delivered by council



	Continue to use the Age-friendly and Accessibility plans to further progress the needs of our emerging and diverse ageing population
A creative community where talent is identified and promoted	Continue to support the growth of creative art talent through the local arts broker programme

Advocacy

We will advocate for:

- Auckland Council to communicate in a way that is accessible to all our community leading to a better-informed community and improved engagement with the council.
- Central Government to deliver affordable housing and better health, education, and social services to the Māngere-Ōtāhuhu community.



Playground



Mangere Mountain

Tō Tātou Taiao

Our environment

Our population is growing, our city is spreading out, we have more housing on less land. We have sensitive waterways. We must reduce waste going to landfill and stop contaminants finding their way into our natural environment. We must also work out how to address the effects of climate change.

What we do today to keep our environment healthy is critical for a healthy future. What we invest in and deliver today is becoming a greater challenge each year.

Challenges

- We need effective education and awareness programmes to manage waste safely and reduce the negative impact on the environment.
- We need to do a better job in protecting our streams and homes from the risk of flooding.
- Managing pest plants and pest animals to protect biodiversity values.
- Our ability to spend lots of money on environmental programmes is limited so we need to work smarter with our partners such as schools, businesses, marae, environmental groups, and community volunteers to carry out environmental education, planting, local stream restoration projects and pest control.



Opportunities

- The knowledge of our key community partners including mana whenua, Māngere East Family Services, Te Ararata Stream Team, Taiao Māngere and many others need to be given more prominence in the planning and development of our community so the effect of development on our natural environment is assessed using local knowledge.
- Partnership with mana whenua, businesses, schools and the community on climate education programmes, efficient transportation, tree planting, pest and weed control and practical food security.
- Our heritage areas such as Ōtuataua Stonefields and Te Pane o Mataoho Māngere Mountain Education Trust can attract visitors and this public awareness can help preserve our environment.
- Environmental projects that draw on Mātauranga Māori, promote te reo Māori and an understanding of te ao Māori, and build Māori capacity to act as kaitiaki of our natural environment.
- The Ōtāhuhu Canal Reserve Portage project which will open up new areas of public open spaces, mitigate flood risk and connect the East Tāmaki River and the Māngere Inlet, sharing this historic route enjoyable for all.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Local climate programmes that increase climate resilience and preparedness	Continue to work with local schools on waste minimisation programmes
	Increasing preparedness for emergencies for example floods and storms through community-led programmes
	Support community climate initiatives such as the Resource Recovery Network investment, Low Carbon Lifestyles, Manukau East Shoreline Adaptation Plan and Māngere Bike Hub
	Support food scraps, community gardens and māra kai initiatives to improve food security and sustainable living
	Review our Accessibility Action Plan and identify practical ways to implement actions in the design of our transport network plan, local pathways plan, and council facilities
Engagement with mana whenua and iwi through Rangatira ki te Rangatira Kaupapa	Collaborate and partner with mana whenua across green spaces, including projects in Ihumātao and Pūkaki Crater
	Deliver the Pūkaki Co-management agreement in partnership with hau kāinga to access and preserve the site’s cultural and environmental significance to Tamaki Makaurau
	Revive the Māngere Gateway Heritage plan to enhance Stonefields and promote and regain heritage values
	Partner with mana whenua to protect significant historical sites and waterways that host an abundance of native plants and animals



Increased tree cover and greenspace	Support volunteers to deliver new plantings and connect communities with parks in their area
	Work with Kāinga Ora to encourage tree planting in their housing developments
Healthy and biodiverse streams, estuaries, and harbours	Maintain partnerships to improve the quality of local waterways through community-led programmes such as the Māngere Waterways Restoration programme
	Continue to support community-led conservation and Pest Free Auckland initiatives including those aimed at reducing plant and animal pests
	Promote initiatives that minimise the adverse effects of stormwater run-off

Advocacy

We will advocate for:

- the Governing Body to develop a region-wide plan to manage mangroves that benefits the ecological system, mitigates coastal erosion, and allows access to shorelines for water-based activities
- the equitable distribution of regional targeted rate funding on climate action, natural environment, water quality and storm response to communities that need it the most.
- the Governing Body to deliver recycling programmes that will stimulate more awareness and access to waste reduction options
- the Governing Body to provide long-term budget investment in the active management of high-value biodiversity features in our area (e.g. Ōtuataua Stonefields Historic Reserve, Pūkaki Crater and Ōruarangi Awa)
- using the Waste management targeted rate support our people towards achieving zero waste and zero dumping in our local area
- planting more trees in line with the local Urban Ngahere (Forest) Strategy and work with Auckland Transport on road-side tree maintenance and planting
- funding to increase compliance enforcement and education for activities affecting our environment, such as sediment runoff from private land, and maintenance to keep our waterways and drains clear to help prevent flooding
- attracting more resources around disaster resilience and community preparedness for the local area
- the Ōtāhuhu Canal Reserve Portage project, which will open up new areas of public open spaces and connect the East Tāmaki River and the Māngere Inlet, sharing this historic route enjoyable for all.



Mataliki Pre-School – Children enjoying the environment



Mangere Shopping Centre

Tō Tātou Hapori

Our community

Our diverse community needs flexible spaces and facilities for a wide variety of activities from sport and recreation to creativity and play for anyone at any age. Flexible spaces and facilities will encourage diverse people with similar interests to come together.

It is the coming together that helps foster community connection and belonging; active, responsible, and accessible community spaces and facilities are essential in strengthening our community. Building strong community networks takes time and ongoing effort. It requires active participation, open communication, and a willingness to collaborate and support one another. By harnessing the power of community networks, communities can become more resilient, adaptable, and capable of overcoming disruptions together.

Partnership is crucial to our future wellbeing, whether it is with mana whenua, mataawaka or community groups. By working together, we can design and deliver a community that meets your needs.

Challenges

- Completing projects such as the David Lange Park destination playground on time and within budget, acknowledging the barriers of higher material costs and availability, and budget constraints.

- Explore how we can use our current facilities to meet community needs and how we can maximise the use of our facilities with neighbouring local boards.
- Community-owned assets on council land that results in council bearing the cost of repair or demolition, where necessary.
- Keeping spaces and facilities affordable is becoming more and more difficult with rising maintenance and safety costs. Over the next three years, we will explore different ways of using and sharing our facilities to deliver council services and manage increasing costs.



Opportunities

- Harnessing community networks to increase resilience and preparedness to extreme weather events.
- Work with Kāinga Ora who is a large-scale developer in this area to help provide park and community facility assets for the areas where they are seeking to rebuild at higher density.
- Partnering with local schools to explore opportunities to work together for mutual benefit to provide play, sporting, cultural spaces for school and community.
- Our library facilities and services play a major part in our vibrant community, and we want to further explore other opportunities to enable community connections that complement our existing programmes, including Māori and Pasifika language weeks.
- Enabling the council’s leased spaces to be used by a wider range of community groups.
- Helping our community gain the ability and confidence to access our services to help reduce avoidable health problems and support them in making good lifestyle choices.
- Expanded opportunities for collaboration across local boards and community groups on events that can be delivered in our area including regional programmes to support our local artists, cultural practitioners, sportspeople, and businesses.
- Develop neighbourhood spaces for our tamariki and rangatahi to play safely and build family networks.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Provision of high-quality community facilities for easy access and use.	Re-assess community leases and the use of assets to meet medium and long-term needs with our changing demographics
	Design plans with the implementation of the Accessibility Action Plan to improve our transport network, local pathways, and council facilities.
	Innovative and flexible options in programmes and services to meet changing lifestyles with whanau-centric programmes for youth, older people, and disabled people
	Promote cultural designs and local art in our facilities, to enable local storytelling and expression



Reduce the digital gap across communities and generations	Support programmes that increase and enhance digital skills, access, and abilities for all
	Continue to enable Wi-Fi in our public open spaces through libraries and other council facilities
Well used and maintained local parks and playgrounds where we meet, play, and keep healthy	Enable free events in our parks, places, and open spaces, including paths, skate parks, and the water, that focus on living healthy, active lives through play, active recreation and sport
	Develop a multi-park management plan that manage the use, development and protection of all parks, reserves, and open spaces in our area
	Work with major housing and infrastructure developers such as Kāinga Ora and Auckland Transport to ensure our open spaces, playgrounds and walking and cycling networks support increased use from growth and encouraging more active transport modes
	Deliver our park renewals, concept plans and Ngā Hau Māngere / Māngere Centre Park Master Plan 2023 to meet increasing sports and recreational needs
Young people, families, and different groups - cultural, faith-based, leisure or sports are active and engaged in community life	Deliver events and projects partnered and delivered by capable local organisations
	Retain the local targeted rate for adults to use the local swimming pools for free
Continue to work in partnership with Hau Kainga	Continue to develop partnership opportunities with hau kainga through project delivery, including Te Kete Rukuruku, local master plans, area plans, and David Lange Park’s destination playground

Levels of service

In our plan we are proposing, over time, to change our asset portfolio to make it more affordable. The current cost of owning and maintaining community assets such as community centres, halls and other buildings is unsustainable. As such, we are also exploring alternate models of service delivery. This will mean that we own and operate fewer buildings and other assets and the way services are offered may change including libraries and venues-for-hire. We will however look for ways to support our frequent users and wider community, so the impact of this change is minimised as much as possible.

Advocacy

We will advocate for:

- Auckland Emergency Management, National Emergency Management Agency, and the Auckland Council Group to develop a local emergency plan to mobilise their services for emergencies such as the Favona industrial fire and the 2023 cyclone and floods
- equitable funding for our historically underfunded facilities to deliver on our local master plans for Ngā Hau Māngere/Māngere Centre Park 2023, refreshed Area Plan 2022, Seaside Park, Ōtāhuhu, Te Kete Rukuruku, local Urban Ngahere Action Plan, and future plans



- equitable funding based on deprivation and younger population for quality parks and fit for purpose sport facilities
- the Governing Body to address historical and structural inequities in its budget by investing in our most vulnerable communities to keep pace with current economic trends
- the Governing Body to deliver a jointly funded facility in Māngere East to meet a growing community and their diverse needs
- Auckland Council to communicate in appropriate ways that is accessible to all our community leading to a better-informed community and improved engagement with the council
- improving the Watercare Pump Station Infrastructure at Black Bridge.



Mangere Arts Centre performance



Mangere Bridge Markets

Ō Tātou Wāhi

Our places

Our area consists of treasured and well used public spaces that we want to ensure are well-connected through accessible local transport, include high-quality facilities, and are in safe environments to support and enhance local wellbeing.

Our population is increasing and our available land for new developments is in demand. We will need good planning to ensure we can accommodate both growth and the public spaces you expect in your community. We want to ensure all places are accessible by all modes of travel, including cycling and public transport.

Challenges

- We have safety challenges and a limited budget so we will be looking to support community-led initiatives aimed at improving our town centres through activation programmes, better lighting, and working with the town centre management.
- We need effective road and rail networks to strengthen our economic resilience and social wellbeing by working closely with our transport agencies.



- With a limited budget, we will need to work with Auckland Transport to deliver our local transport projects like pathways to connect our communities to recreation facilities, and town centres.
- Increased incidents of anti-social behaviour and crime making people feel unsafe in the community, particularly around town centres.

Opportunities

- New housing developments can be designed to ensure connectivity to shopping areas, local parks, and transport hubs.
- Partner with Tātaki Auckland Unlimited to promote Māngere-Ōtāhuhu as a visitor destination.
- Creating neighbourhood spaces for our tamariki and rangatahi to play safely and build family networks.
- Supporting and partnering with community groups and business associations to activate local spaces for events and arts projects which can greatly enhance the vibrancy and cultural richness of local neighbourhoods.
- Our local plans can influence place-shaping opportunities which will enhance our town centres and local neighbourhoods.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Accessible and safe transport for all	Work with Auckland Transport to design our public transport system, walking and cycling infrastructure to integrate public or active transport
	Bring forward all outstanding projects that help improve safety including pedestrian crossings and bus shelters through the Local Board Transport Capital Fund
	Continue to fund programmes that encourage different and affordable modes of transport
	Trial free/minimal cost bus rides between local town centres and local airport hotels; explore HOP card strategy – free top-up cards
Placemaking: welcoming, safe spaces and places	Deliver programmes around our town centres to support the local economy and encourage community inclusion
	Develop our community led safety action plan to address anti-social behaviour and address local safety issues such as noise complaints and dangerous dogs to improve our local sense of safety
	Work with local contractors and business owners to keep our public spaces clean and well maintained



	Support community art initiatives for activating shared spaces and enhance placemaking
	Deliver David Lange Park's destination playground with improved play equipment, reflecting local stories and renewed facilities

Advocacy

We will advocate for:

- Tātaki Auckland Unlimited to drive an integrated approach and works with local businesses to help tourists access local attractions, town centres and heritage sites
- free public transport to remove cost barriers and reduce private vehicle use
- the Governing Body to maintain and fund our regional events including Pasifika, Polyfest and Te Matatini
- Auckland Transport and Waka Kotahi / New Zealand Transport Agency to create an affordable, efficient, connected transport network to link our families, businesses, places of work and recreation.



Otahuhu War Memorial Monument



Mangere Bridge Markets

Tā Tātou Ōhanga

Our economy

We want local prosperity through economic opportunities that deliver quality services with a focus on public safety, neighbourhood liveability, job creation, and environmental outcomes.

We have opportunities with the support of the Auckland Council Group to support our diverse local economy and promote our unique network of cultural characteristics, historic, ecological areas, and town centres, that can be promoted, maximising our fortunate position of being the gateway to Tāmaki Makaurau for our international visitors.

We will work with our business associations and Auckland Council Group to deliver economic outcomes for our community. We will also work with central government and the private sector to focus on skill development, entrepreneurship and well-paid jobs for our Māori and Pacific youth.

Challenges

- The short-term economic forecast remains challenging for households and businesses with wider challenges such as adaptation to climate change.
- Our Māori and Pacific communities continue to suffer poorer economic outcomes and we need to ensure barriers to education, vocational training, employment, and business creation for these communities are addressed urgently.



- Aging town centres in the local area with lack of investment.
- Influencing and regulating high-risk businesses, including liquor, vape and financial lending), all of which impact the health and well-being of the community.

Opportunities

- Leveraging Māngere’s position as the gateway to Aotearoa to increase local and international tourism opportunities that promote our unique cultural, environmental, and creative assets.
- Key projects such as Auckland Light Rail and the airport precinct deliver economic, employment, procurement, and business opportunities for locals.
- The local board funded economic broker programme can attract investment, identify economic partnerships, and help develop a skilled local workforce.
- Auckland Council Group and The Southern Initiative can work together to strengthen local businesses' capacity and confidence to unlock high-paying jobs in the logistics, building, airport, and health sectors.
- By working collaboratively with the Auckland Council Group and Business Improvement Districts, we can leverage the opportunities generated by new developments to support and enhance your shopping areas.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Rangatahi/youth in Māngere-Ōtāhuhu are placed into meaningful employment	Increase opportunities for youth leadership and participation in employment through strengthened partnerships with local youth providers, e.g. supporting leadership training
	Support initiatives that promote resilient employment and enterprise opportunities for Māori and Pasifika youth
	Encourage people into innovative industries such as green economy and advocate for these sectors to be set up in our area
Increased employment opportunities and the employability of residents	Support local and social procurement at every opportunity
	Explore opportunities to link and support the local Māori economy with support to iwi, hapū, and marae
Local businesses are equipped to respond to environmental changes/ challenges	Regenerating town centres to make thriving safe areas for business and community by working with developers and major projects in our area
	Work with Business Associations and Business Improvement Districts to support businesses to be better prepared better to deliver on waste minimisation practices and adapt to climate change
Local town centres are revitalised, diversifying	Maximise the local Business Improvement District (BID) investments to achieve positive local shopping experiences for all visitors

to meet future trends and economic opportunities, are attractive places to meet, and are safe for shoppers and visitors

Identify programmes that improve the shopping experiences for all in our town centres by partnering with providers and explore how each town centre can promote and sustain its uniqueness in a growing local economic environment



Advocacy

We will advocate for:

- the Governing Body to fund Tātaki Auckland Unlimited to deliver local economic development in communities of greatest need
- ensuring The Southern Initiative is accountable to the southern local boards and focus on job creation and wealth creation in our most vulnerable communities
- the Governing Body to report annually on key progress indicators in economic development at the local board level
- an all-of-council approach that partners with central government to attract investment towards securing quality jobs for young people and improving conditions for our local workers with low household incomes.





He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual plans. Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.

Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding levels of services, including performance measures and performance targets, can be found in the Māngere-Ōtāhuhu Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.



Local Activities	Level of service statements
Local Community Services	
<p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
Local Planning and Development	
<p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>We help attract investment, businesses and a skilled workforce to Auckland</p>
Local Environmental Management	
<p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change</p>



Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Māngere-Ōtāhuhu Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
Operating revenue	
Local community services	1,538
Local planning and development	0
Local environment management	0
Total operating revenue	1,538
Operating expenditure	
Local community services	19,096
Local planning and development	1,574
Local environment management	179
Local governance	1,083
Total operating expenditure	21,933
Net operating expenditure	20,395
Capital expenditure	
Local community services	5,850
Local planning and development	23
Local environment management	0
Local governance	0
Total capital expenditure	5,872



Ngā Mema o tō Poari ā-Rohe o Māngere-
Ōtāhuhu

Your Māngere-Ōtāhuhu Local Board members



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