Te mahere ā rohe o Ōrākei 2023

Ōrākei Local Board Plan 2023







Mihi

E ngā kainoho, e ngā hapori Anei te reo matakuikui ka hora ki ngā iwi kua whakakāinga nei i a Ōrākei Tēnā koutou katoa.

E noho nei au i te maunga o Ōhinerau ka titiro ki te raki, ki a Maungarei.

Ko aku karu ka whai i te awa o Tāmaki e tere rā ka rewa ake ki runga i a Taurere ki te Pane-o-Horoiwi.

I konei ka huri whakawaho taku kaikanohi ki Tikapa Moana, ka matika ake he moutere, ko tōna rite he tōtōeka, e patī mai ki runga i ō tātou tāhuna.

Mai i konei ka rere tonu rā ki te Waitematā, ka paratī mai ona tai kārohirohi ki runga i ona takutai.

Haumi e, hui e, tāiki e.

Tirohia tō mātou tirohanga whānui kei ngā whārangi nei.

Nou hoki te tirohanga? Whāki mai!

Residents and communities

This is a warm welcome to all who have made Ōrākei home.

Greetings to you all.

Here I sit on Mt Hobson

and look to the east as I gaze towards

Mt Wellington.

My eyes follow the flowing Tāmaki River then pass over Mt Taylor to Achilles Point. From here I look out and see the waters of the

Hauraki Gulf,

where islands rise like greenstone, as they lap onto our beaches.

From here it's on to the Waitematā whose shimmering waters touch our coast.

The connections are made.

Look to our vision shared in these pages.

Is it yours too? Tell us!

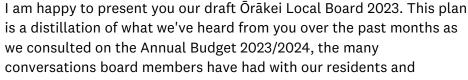
Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair



ratepayers, and the progression of projects that are important to our community. It is a draft where we are inviting your feedback. Have we got it right?

There are several priorities that we intend to progress. We will continue to work closely with Ngāti Whātua Ōrākei on a number of projects, including supporting them to advance their intentions to establish a multi-use sports facility in the Ōrākei Domain.

We want to improve our local water quality, particularly in the Newmarket/Middleton stream, Hobson Bay and Ōrākei Basin. Continuing work to enhance Pourewa Valley, and efforts to deliver the new Meadowbank Community Centre also feature in our draft plan.

One of our priorities we proposed during the recent Annual Budget consultation was investigating the potential for targeted rates and other sources of funding. Last year the Governing Body passed changes to the way rates are distributed across the city and our percentage share will decrease. If we want to continue to enhance the liveability of our area for an ever-increasing population in the face of these changes and other reduced budgets, we need to think creatively about how we can access additional funds to do this. Targeted rates are a way to ensure that rates that are collected in an area for a specific purpose, stay in the area. As part of this draft local board plan consultation, we are asking the community for an indication of whether they might support this approach.

Additionally, we will continue to strive to make our parks and open spaces accessible to more people and with better facilities. And we are endeavouring to purchase more open space. Again, our increasing intensification means this is becoming ever-more important. We are also mindful that community safety and security is always a priority, and we are working with business owners, NZ Police and community organisations to address this issue.

Ngā mihi,

Scott Milne

Chair, Ōrākei Local Board

He aronga poto ki tā mātou mahere

Our plan at a glance



Our people

Our people are our most valuable asset and at the heart of what we



Our environment

Ōrākei has clean waterways, thriving habitats and committed environmental volunteers.



Our community

We find creative ways to provide the facilities and services that our community needs and look after what we have.



Our places

Our area is well-planned, prepared for growth and offers great transport connections.



Our economy

Our town centres are thriving and local businesses are resilient.



He kōrero mō ngā poari ā-rohe

About local boards Auckland Council has a unique model of local gove

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Recently the cost of providing these services has gone up, due to higher inflation and the costs of borrowing money. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan



- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 the 30-year vision for Auckland
- the council's 10-year budget planned spending and future investment priorities over the longer term
- the council's annual budget funding for the coming financial year of the 10-year budget.

Local board agreements form the basis for each local board to develop its annual work programme and set local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan takes account of the financial challenges faced by our city. Despite these challenges, our plan comprises aspirational outcomes, objectives and some of the key initiatives we will carry out to achieve them. A draft plan was developed using feedback received from public engagement carried out between November 2022 and April 2023. The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.



Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plans, we will:

- prioritise budgets to focus on the initiatives in the plans
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Sometimes, important projects in local areas are beyond the funding available to local boards or their authority to make decisions. In those cases, the role of the local board is to advocate to other decision-makers to ensure they are aware of community views and the local board's support for them.



Te Rohe ā-Poari o Ōrākei Örākei Local Board area







Ngā huanga Māori

Māori outcomes

Māori identity and culture are part of the foundation of Auckland's history, and its present social, economic, cultural and civic life.

Te Tiriti o Waitangi recognises the unique and special place of Māori as tangata whenua. The Treaty is an exchange of promises. Rangatira (chiefs) and the Governor (on behalf of the British Crown) agreed to a relationship where they would share power and authority within different spheres of influence.

Our local board, and the wider council family, are committed to the principles of the Treaty, and seek to enable Māori participation in decision-making.

The Schedule of Issues of Significance to Māori, prepared by the Independent Māori Statutory Board, reflect the goals and aspirations of mana whenua and mātāwaka in Tāmaki Makaurau. They are underpinned by a set of core values:

- Whanaungatanga: develop vibrant communities 'a city and region that caters for diverse Māori lifestyles and experiences'
- Rangatiratanga: enhance leadership and participation 'people engaged in their communities'
- Manaakitanga: improve quality of life 'satisfaction with our environments and standard of living'
- Wairuatanga: promote distinctive identity 'recognised sense of identity, uniqueness and belonging'
- Kaitiakitanga: ensure sustainable futures 'intergenerational Reciprocity'



Whānau, hapū, iwi and Māori communities in Tāmaki Makaurau have defined the outcomes most important to them. Māori outcomes are the way Auckland Council supports Māori aspirations.

Kia Ora Tāmaki Makaurau is Auckland Council's framework to measure wellbeing outcomes and performance for Māori in Tāmaki Makaurau. It outlines 10 priority areas that support and progress these aspirations and has been adopted by council as the way to deliver outcomes for Māori.

Kia ora te kāinga – Papakāinga and Māori housing Kia ora te whānau – Whānau and tamariki wellbeing

Kia ora te marae - Marae development Kia ora te reo - Te reo Māori

Kia ora te ahurea – Māori identity and culture Kia ora te umanga – Māori business, tourism and employment

Kia ora te rangatahi – Realising rangatahi potential Kia ora te taiao – Kaitiakitanga

Kia ora te hononga – Effective Māori participation Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines some of the ways we work with Māori to achieve desired outcomes.

Ōrākei means 'the dwelling place of Rākei-iri-ora', who was a descendant of Rakataura, the tohunga on the Tainui canoe. Ōhinerau is the traditional name for Mt Hobson and means the place of Hinerau, goddess of whirlwinds.

Iwi and hapū who whakapapa to the area:

- Ngāti Whātua Te Rūnanga o Ngāti Whātua, Ngāti Whātua Ōrākei, Ngāti Whātua Ngā Rima o Kaipara.
- Waiohua-Tāmaki Te Kawerau ā Maki, Ngāi Tai Ki Tāmaki, Te Ākitai Waiohua, Ngāti Te Ata Waiohua.
- Marutūahu Ngāti Pāoa, Ngaati Whanaunga, Ngāti Maru, Ngāti Tamaterā, Te Patukirikiri.

Ngāti Whātua Ōrākei

The local board acknowledges Ngāti Whātua Ōrākei, tangata whenua of central Tāmaki Makaurau. Ōrākei Marae at Takaparawhau, the home base of Ngāti Whātua Ōrākei, sits within the local board area. The local board has positive connections with Ngāti Whātua Ōrākei members across governance and operational matters and is committed to fostering our whanaungatanga connection.

The Ngāti Whātua Ōrākei Trust Chair hosts regular meetings with the Ōrākei Local Board Chair and attends discussions with the local board membership. There are ongoing hui and shared activities across staff of the trust's two subsidiaries, Whai Māia (social arm) and Whai Rawa (commercial arm), and staff across the Auckland Council family.

Te Pou o Kāhu Pōkere is the 2018 Iwi Management Plan for Ngāti Whātua Ōrākei and the challenges and desired outcomes in this plan have influenced development of this local board plan as the Ōrākei Local Board's key policy document for the next three years.

Projects we are working with Ngāti Whātua Ōrākei on include:

- developing a strong waka culture and daily presence of iwi in Ōkahu Bay
- enhancing the ecology of Pourewa Valley, including sourcing native plants from Ngāti Whātua
 Ōrākei's Pourewa Nursery for restoration work, as well as working with local environmental groups,

landowners and the steering group, Nga Kaitiaki Hapori o Pourewa, to support the vision and aims of the integrated plan for the valley

- connecting early and frequently with Ngāti Whātua Ōrākei on new projects and areas of emerging local interest acknowledging the Trusts role as kaitiaki (guardians) to ascertain their mana whenua interests and mātauranga insights
- Work closely with Ngāti Whātua Ōrākei on their desire to improve linkages between Ōkahu Bay, Tāmaki Drive, the Whenua Rangatira and Pourewa Reserve
- supporting them to advance their intentions to establish a multi-use sports facility in the Ōrākei Domain.





Te Tāruke ā-Tāwhiri

Climate action

In 2019, Auckland Council declared a climate emergency and in 2020 adopted Auckland's climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland's response to the climate emergency, including supporting regional climate plan initiatives, and integrating climate awareness into all decisions, including community investment.

The start of 2023 saw two extreme weather events occur that have had far-reaching and devastating effects on Auckland and its people. Sadly, people lost their lives in the flooding, including someone in our local board area, and many suffered significant property damage. We acknowledge the suffering that many have experienced.

We are very aware of other climate change effects in our area such as coastal inundation along Tāmaki Drive, increased silt accumulation in Hobson Bay and Ōrākei Basin, poor water quality in these water bodies and elsewhere, transport disruptions, and impacts on trade for our local businesses.

We face extremely complex planning, infrastructure and recovery issues that are drastically affecting both the council's capital and operational expenditure budgets. The council now bears the cost of storm clean-

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ups and then the medium and long-term challenge of upgrading our infrastructure to cope with a changing climate.

These very same pressures mean that it is even harder for us as a local board to carry out the work that we need to as the resulting fiscal pressures have created flow-on effects for our local board budgets. Nevertheless, we intend to continue our efforts to address the effects of climate change in our area both through allocating our limited funding and through advocacy efforts.

We have long supported environmental restoration and low-emission initiatives. Some of these we intend to progress as part of this plan include:

- harness and build on the efforts of local environmental groups to provide a volunteer workforce to tackle weeds and pests and restore natural ecosystems to increase resilience to climate impacts.
- partner with Ngāti Whātua Ōrākei to protect and enhance our natural taonga.
- Support our schools with environmental education so our tamariki can learn about their natural environment and how to enhance and protect it.
- Work to purchase areas of high ecological value within the local board area to preserve biodiversity and to mitigate the effects of climate change.
- complete the Gowing Drive link to Te Ara ki Uta ki Tai Glen Innes to Tāmaki Drive shared path which will create a safe, low-emission transport connection to local schools.
- advocate to Auckland Transport to complete Stage 4 of Te Ara ki Uta ki Tai Glen Innes to Tāmaki
 Drive shared path to provide greater opportunities for the low-emission transport options of
 walking and cycling.
- advocate for a sponge-city approach which promotes water-sensitive design and enables blue-green networks to manage flooding. Blue-green networks are a way of planning, based around waterways (blue), and planting and parks (green) which are managed through a combination of infrastructure, ecological restoration and urban design to connect people and nature across the city. This approach will also have a positive urban cooling effect, create more habitat for indigenous plants and animals, and more space for recreation.



Ō Tātou Tāngata

Our people

Our people are our most valuable asset and at the heart of what we do.

Ōrākei is fortunate to be the home of a strong and prosperous iwi in Ngāti Whātua Ōrākei, a large number of invaluable community volunteers and a diverse population who all deserve to be informed, included and secure.

Over the next 30 years, Ōrākei's population is projected to grow to 117,490 (up by 39 per cent). The median age in the area is 40, higher than the median age for the whole of Auckland (34.7). The proportion of people 65 or older is also higher than for Auckland overall (16 per cent vs 12 per cent).

European is the largest ethnic group in Ōrākei, followed by Asian which has increased by 41 per cent from the 2013 to the 2018 census. We have 4,815 Māori residents (six per cent).

As a local board we want to reach all parts of our community to ensure they feel engaged in local decision-making and know what's happening in their area.

Our committed local volunteer groups are enabled and recognised for the invaluable work they do

We're fortunate to have a massive resource in our area which comes from all the dedicated volunteers involved in almost every aspect of community life – sport, education, care services, and protecting and restoring our local environment and heritage. We hope to harness this even more through the initiatives in this plan.

One of our most valued community networks is the Eastern Bays Network where residents and community groups share information, resources and support, and work together for the common good. We will continue supporting this group as they work to become fully community led.

Strengthen relationships with mana whenua

This board is committed to our strong ongoing relationship with Ngāti Whātua Ōrākei which has its whenua and a substantial number of its community members within the local board area. We'll assist Ngāti Whātua Ōrākei to realise their strategic goals in our area and continue to partner with them on projects that benefit our communities.

Ngāti Pāoa also have sites of interest in our area and we will work to engage and build a relationship with them over time.

All groups in the community feel informed and included

We recognise that the local board can do more to engage with harder-to-reach communities, such as young people, isolated older people, and our growing Chinese and other ethnic populations. We will work to provide inter-generational opportunities and connections and strengthen efforts to embrace our diverse communities. We will strive to make the Ōrākei Local Board area accessible for people with all abilities.

The ever-growing Youth of Ōrākei represent important voices in our community that we want to hear more from and we will continue to support their growth and development so more of them feel enabled to become involved in local decision making.

We'll also work to improve the wellbeing of older Aucklanders in our area guided by the Age-friendly Auckland Action Plan.

Kāinga Ora is working hard to increase the number of warm and dry homes with many of their developments across our area. We want their tenants to love the area they live in, and to do that we will provide opportunities that foster a sense of belonging and encourages them to become involved in their community.

Safe, resilient communities

The cost-of-living and interest-rate increases, the lingering effects of a global pandemic, crime targeting our local shops and the effects of extreme weather have all made safety and security a prominent topic that our communities want to see addressed.

We have groups in our community intending to form local emergency response volunteer groups to support the efforts of Auckland Emergency Management and other parts of the council to respond to flooding and support residents in times of need. We will work with these groups to develop response plans and connect them to the right people to coordinate efforts and to ensure excellent communications to locals before, during and after emergency events.

Our area has two active, dedicated community patrols (Eastern Bays and Ellerslie) who are doing great work. We will continue to support them so that our residents and businesses have a greater sense of security. We will also advocate to central government, NZ Police and Auckland Transport on safety initiatives and changes in policy to address crime and anti-social behaviour.







Opportunities

- Our area has a diverse, committed, and resourceful group of volunteers which strengthens our community. The 2022 Volunteers Expo has expanded the volunteer pool in our area as well as local volunteering opportunities.
- Ōrākei Local Board is home to Ngāti Whātua Ōrākei, whose programmes, events and commitment to sustainability enhance the area we live in.
- There is a strong commitment from Kāinga Ora to improve the wellbeing of our residents through quality housing and innovative community sustainability initiatives and programmes.
- The Ōrākei Local Board has one of the most active networks of older people in the Auckland region, as well as a very motivated Youth of Ōrākei group.

Challenges

- The council's significant financial constraints are likely to have an impact on the scale and quality of community programmes, and on the resilience of grass-roots community groups.
- Our increasingly diverse demographic requires broad strategies of engagement and comprehensive programmes to respond to a variety of needs and wants.
- Increasingly harsh weather events caused by a changing climate are inflicting damage and disruptions which affect local residents' and communities' livelihoods and wellbeing.
- Anti-social behaviour and crime is affecting our local businesses and popular public spaces.

Our draft plan

What we want to achieve	What we aim to deliver in the next three years
Our committed local volunteer groups are enabled and recognised for the invaluable work they do	Support the emerging community-led Auckland East Community Network and its website to provide a community-empowering hub, enabling collaboration and sharing of resources for the common good
	Encourage opportunities and events for different age groups such as the Volunteers Expo, Ōrākei Youth Expo and the Seniors Forum
	Partner with community networks to strengthen volunteering opportunities and sustainable community action
Strengthen relationships with mana whenua	Work with Ngāti Whātua Ōrākei and Ngāti Pāoa to realise their goals within our area
All groups in the community feel informed and included	Support intergenerational and interethnic connection, collaboration and community action
	Work with Kāinga Ora to support their new tenants' wellbeing and their sense of belonging within our communities
	Engage with our increasingly diverse community, and look for ways to highlight ethnic groups living in Ōrākei
	Support youth from the area and the Youth of Ōrākei to have a voice in local decision making and to contribute to their communities



Advocacy

 Advocate to businesses and philanthropic organisations to seek funding partnerships for community services.





Ō Tātou Taiao

Our environment

Ōrākei has clean waterways, thriving habitats and committed environmental volunteers.

Our area has a diverse range of native forest, wetlands, waterways and beaches that must be protected, restored and enhanced so that they can thrive. Our invaluable network of environmental volunteers is key to the health of our ecosystem.

Ōrākei is highly urbanised, with 95 per cent of land converted to urban and industrial use, so we need to protect the natural environment we have. It is vital we protect and maintain the important remnants of native forest (Kepa Bush, Dingle Dell and Kohimarama Forest) and wetlands (Maungarei Springs, Tāhuna Tōrea and Waiatarua) and ensure our waterways are clean for the vitality of our people and wildlife.

Council-community partnerships are strengthened for the betterment of the environment

We recognise that our highly engaged and active community volunteer groups are integral to the wellbeing of our natural taonga and we want to reinforce efforts to strengthen our volunteer workforce.

We will continue to support Nga Kaitiaki Hapori o Pourewa who advise and advocate to our local board on implementing the Pourewa Valley Integrated Plan, work with Eastern Bays Songbird Project, Hapua Thrive,

Tāhuna Tōrea Rangers, Friends of Churchill Park and other local groups and encourage the formation of more environmental conservation groups.

The local board is committed to improving the state of our natural systems and the most effective way to do this is through a community approach. Priding ourselves on our thriving natural environment and encouraging our communities to get involved will generate a sense of connection and belonging to the area.

Our forest, bush and wetland habitats continue to be enhanced for future generations

Ōrākei has a number of significant ecological areas and we want natural habitats to thrive. Ongoing restoration guided by council's Pest Free Auckland initiative is vital and must continue to ensure any progress made to date is not lost.

Partnering with Ngāti Whātua Ōrākei to work towards our shared goal of environmental enhancement and protection and improved water quality will be crucial to improving our natural taonga.

Our beaches and waterways are clean and water quality is improved

Ōrākei's topography is rich with water, from the expanse of Tāmaki Drive looking out onto the Hauraki Gulf to Hobson Bay and all the beaches, catchments and inlets that make up our area. We are determined to improve the quality of these waterways for future generations and the flora and fauna that rely on them.

The extreme storms at the start of 2023 have bought into stark relief the effects of climate change and the damage it is causing to our valued waterways. We will continue to advocate to Watercare and the Governing Body to ensure community views are heard on major infrastructure projects and to improve water quality, such as through the Eastern Isthmus Water Quality Improvement Programme.

Opportunities

- Supporting and leveraging the huge interest, participation and energy of our local mana whenua, communities and volunteer groups to enhance our natural environment and provide more sustainable practices.
- The Water Quality Targeted Rate allows for continued improvements and progress to reduce pollution in our waterways, especially Hobson Bay.
- Completion of Te Ara ki Uta ki Tai Glen Innes to Tāmaki Drive shared path offers an efficient alternative connection to and from the city in a way that is safe and easy while lowering emissions.
- Delivering the Pourewa Valley Integrated Management Plan will support the restoration of this significant urban forest.
- The Hobson Bay Tunnel Project will offer greater sewerage capacity to cater for projected population growth in the area and prevent wastewater overflows into both the bay and Waitematā Harbour.

Challenges

• The effects of climate change continue to challenge how we plan and develop our coastal assets, reduce emissions, enhance water quality, respond to extreme weather events, and protect people and property.







- Higher-density urban development will have a negative effect on our environment if not designed and managed appropriately.
- Weed and pest control requires substantial, ongoing resources, but we need to tackle it now if we are to get the best return on our environmental investment.

Our draft plan

What we want to achieve	What we aim to deliver in the next three years
Council-community partnerships are strengthened for the betterment of the environment	Harness and build on the efforts of local environmental groups to provide a volunteer workforce to tackle weeds and pests and restore natural ecosystems
	Continue funding for the Eastern Bays Songbird Project in their valuable work creating and maintaining a sanctuary for wildlife in the Eastern Bays area
	Support the work of Nga Kaitiaki Hapori o Pourewa to achieve the vision and aims of the Pourewa Valley Integrated Plan and work to establish a governance structure to enhance the environment of Pourewa Valley
	Continue to deliver an environmental forum for our local area
Our forest, bush and wetland habitats continue to be enhanced for future generations	Continue to restore forest and bush areas, remove pests, and support community planting days
	Work to purchase areas of high ecological value within the local board area to preserve biodiversity and to mitigate the effects of climate change
	Partner with Ngāti Whātua Ōrākei to protect and enhance our natural taonga
	Support our schools with environmental education so our tamariki can learn about their natural environment and how to enhance and protect it
	Maintain efforts to ensure Tāhuna Tōrea is a sanctuary for native birds with continued ecological restoration work
Our beaches and waterways are clean and water quality is improved	Continue work to clean up Hobson Bay, the Tāmaki Estuary and all the Eastern Bays and their inland catchments
	Monitor and manage the water quality and sediment levels in Waiatarua Reserve and Ōrākei Basin

Advocacy

- We will work with the Waitematā Local Board to continue to advocate to Watercare and the Governing Body to advance the Eastern Isthmus Water Quality Improvement Programme to improve the water quality in our waterways, beaches, and harbours.
- The local board strongly supports Watercare's implementation of the Eastern Interceptor, Newmarket Gully wastewater project and Hobson Bay Tunnel project as soon as possible to

mitigate the effects of aging infrastructure and intensification in an effort to improve the water quality and community safety of Hobson Bay and surrounding beaches.

- We will advocate to the Governing Body for the reinstatement and retention of sand at our eastern suburb beaches, such as Kohimarama Beach, to reduce sea-wall degradation and undermining.
- We will advocate to the Governing Body to develop a long-term strategy to dredge Ōrākei Basin to ensure we retain the environmental and recreational value of this landmark.
- Advocate to the Governing Body for funding to increase compliance enforcement and education for activities affecting our environment, such as sediment runoff from private land, and maintenance to keep our waterways, drains and overland flowpaths clear to help prevent flooding.
- Advocate for a sponge-city approach which promotes water-sensitive design and enables blue-green networks to manage flooding. Blue-green networks are a way of planning, based around waterways (blue), and planting and parks (green) which are managed through a combination of infrastructure, ecological restoration and urban design to connect people and nature across the city. This approach will also have a positive urban cooling effect, create more habitat for indigenous plants and animals, and more space for recreation.







Tō Tātou Hapori

Our community

We find creative ways to provide the facilities and services that our community needs and look after what we have.

Ōrākei Local Board residents are proud of where they live, they are highly satisfied with their personal quality of life and with the public services that Auckland Council provides for them and their community, including playgrounds, reserves, sports fields and maintaining beaches and village streetscapes.

Ōrākei has a range of accessible council facilities including libraries in St Heliers and Remuera, five community centres evenly spread across our area, and 45 community occupancy leases. We have 112 open space areas, coastlines, esplanade reserves, parks with sporting facilities, ecological areas, neighbourhood parks and civic spaces. All these support a diverse range of sports, cultural and creative, wellness and self-development, and environmental interests. These facilities act as hubs where people recreate, learn, and socially connect. They provide a backbone for the Ōrākei community to make connections and provide support to one another across shared interests.

The community infrastructure of Ōrākei also includes our social fabric and the many community-led groups with whom we share public-good goals on matters of connected and safe communities, diverse arts and culture experiences, restored and life-giving ecosystems. The Ōrākei Local Board supports a number of community-led approaches and volunteer groups that are active in the area. The work of these groups

reflects the extent to which this community cares about the social, natural and cultural wellbeing of its people and environment.

The local board is responsible for decision-making over local facilities and services. We need to plan now to ensure we continue to meet high community expectations for core activities while ensuring asset management and fiscal planning provides the ability to meet changing needs.

Over this past year local boards were given more ability to make decisions on local levels of service with respect to the council's community assets and services. While there is solid information on the local board's assets there is a need for more detailed understanding of levels of service and access, or gaps in provision across our area, the board are seeking to develop a localised facility and services network plan to budget for and deliver in an integrated way as more accountability and decision making comes to sit with them. The local board will give direction to work areas responsible for local activities to develop local policies and actions to implement them.

The Ōrākei Local Board has been an innovator among the region's 21 local boards. We will take on this emerging challenge of planning and delivering a community facility and services portfolio that keeps Ōrākei residents proud and ensures that Ōrākei continues to be the most desired area to live in, while being judicious with resources and open and transparent with its community.

- 74 per cent of Ōrākei respondents (highest mainland Auckland score) strongly agreed or agreed that they 'had a sense of pride in the way their local area looks and feels'.
- 91 per cent of Ōrākei respondents strongly agreed or agreed that their local area was 'a great place to live'.
- 93 per cent of Ōrākei respondents identified their quality of life as being extremely good, very good or good.

Auckland Council 2022 Residents Quality of Life Survey

We will progress opportunities to sell underused land and facilities to reinvest locally in areas that the community has told us are higher priorities or have comparative gaps or service needs. We will pursue cost recovery through user fees more closing matching service costs and overheads as local costs become more transparent. The local board will investigate opportunities for targeted rates to support the accelerated delivery of larger transformative projects such as re-establishing Tāmaki Beach or upgrading sports fields for winter codes. We will also advocate for increased access to developer contributions in our area to assist with responding to increased residential pressures on our assets and their need for upgrading, along with open space acquisition to meet growing provision gaps. The local board will work directly with developers to ensure joint community outcomes progress to retain the elements that make Ōrākei so attractive and desirable remains.

Opportunities

• Increased decision-making for local boards means we can look at different ways to tailor services to different communities, focusing on growing participation in areas of greatest need or emerging interest.



- Establish areas of common interest among lease holders in our area to identify any opportunities to share spaces to reduce overheads, potentially improving the quality of facilities through these savings.
- Identifying underused facilities and the opportunity to sell them to reinvest in higher community priorities.
- Ensure lease renewal fees recover council costs by matching the service cost.
- Investigate the ability to raise more funding via a targeted rate for projects that the community wants but we cannot afford.
- Establish partnerships and reduce asset overheads by entering into longer term operational delivery agreements for community services and programmes.
- Explore further mixed-model commercial and community developments, capitalising opportunities around prime land such as we have done with Meadowbank Community Centre.
- Seek to leverage regionally supported city centre and Waitemata Harbour-based events and promotions to ensure involvement along our Tamaki Drive edge.
- Partner and work alongside Ngāti Whātua Ōrākei on projects in their iwi management plan and other strategies where their vision is aligned with ours.

Challenges

- The cost of maintaining our council-owned and operated assets and facilities is growing at a faster rate than revenue.
- There is limited information on the groups, usage, building condition, or the value of council land across the local board's 43 community lease agreements.
- 29 of those 43 community leases are either already due for renewal or due in the next three years.
- Residential intensification can create pressure on some services and enhancements of assets or activities may be required to keep public satisfaction high.
- Changes in climate and associated increase in extreme rainfall events, as well as drought, affect the use of, and place pressures on, the development and maintenance of our sports fields, open spaces, beaches and walking trails.
- Ensuring that our public and green spaces maintain an ongoing sense of family friendliness and safety given the challenge of anti-social behaviour.
- Volunteer groups are facing increasing pressures with increasing overhead costs.

Our draft plan

What we want to achieve	What we aim deliver in the next three years
Marine and coastal activities are a strong part of the social and recreational opportunities our area has to offer	Complete community engagement on The Landing and progress ways to enhance recreational access to and enjoyment of the waterfront from Hakamau Reserve to Mission Bay, including Whakatakataka Bay

	Continue to investigate the long-term vision of a re-sanded Tāmaki Beach
	Support Ngāti Whātua Ōrākei to develop a strong waka culture and daily presence in Ōkahu Bay
The network of open spaces and community facilities meets the needs of the growing population	Investigate lease portfolio properties and identify options for facilities that are underused or no longer fit for purpose
	Review council community-venues-for-hire booking system to enable it to better meet local needs.
	Work with Ellerslie residents and users to review the town centre, Leicester Hall, parks and sports fields, and investigate ways to optimise assets or reinvest in the area.
	Improve access to Lingarth Reserve in Remuera by creating a boardwalk entry alongside the stream which exits at 31 Manawa Road
	Activate the current Meadowbank Community Centre and progress the paused redevelopment project when the property development market improves
	Review and progress key activities identified in the Ōrākei Open Space Network Plan, Waiatarua Reserve Enhancement Plan, Eastern Parks Masterplan, Kepa Bush Reserve Integrated Plan, Hobson Bay Action Plan, Colin Maiden Precinct Masterplan and the Ōrākei Local Board Paths (Greenways) Programme
	Work with Nga Kaitiaki Hapori o Pourewa and Ngāti Whātua Ōrākei and local environmental groups on implementing the integrated plan vision and action plan to enhance the Pourewa Valley
	Investigate options to enhance Kupe North Reserve in Ōrākei
	Establish toilets at Ōrākei Basin accessible to shared path users
Sports parks are maintained and upgraded to provide for more use as the local population changes and residential areas intensify	Progress the existing master plan for Madills Farm, Glover Park and Crossfield Reserve
	Progress developing Liston Park by establishing a home for the Eastern Suburbs Gymnastic Club
	Support Ngāti Whātua Ōrākei with advancing their intentions of a multi-use sports facility in the Ōrākei Domain
	Progress budgeted improvement works at Colin Maiden Park
	Support Glendowie tennis and bowling clubs to allow their leases to bring in other sports, creating a sports hub to better support community growth
Connect communities, through arts, sports,	Support the Youth of Ōrākei in identifying and progressing activities that meet young people's interests





events, and community activities	Commission and use digital media boards to better promote council services and activities across the local board area
	Ensure aging residents remain connected and feel positive about their communities
	Be proactive in our activations and grant allocations to ensure local board-supported programming is reaching our diverse communities so they feel that they belong
Our libraries are safe, restored and well patronised knowledge and cultural hubs connecting people with their local villages and virtually with each other	Seismic restoration of Remuera library is undertaken
	Local communities are involved in the development of library activity and outreach programming
	We encourage a network of volunteer practical experts from within our area through an accessible digital portal
	Support libraries to work with their associated business districts to create activities and mini-events in adjoining village streets
Work alongside of Ngāti Whātua Ōrākei to lever their vast body of mātauranga Māori knowledge systems and adaptive management approaches to solve contemporary problems	Connect early and frequently with Ngāti Whātua Ōrākei on new projects and areas of emerging local interest acknowledging the Trusts role as kaitiaki (guardians) to ascertain their mana whenua interests and mātauranga insights

Advocacy

- We will advocate to the Governing Body to return Tagalad Reserve to our governance, enabling us to develop it for the use of the Mission Bay and wider community.
- We will advocate to the Governing Body for the ability to debt-fund significant capital developments as part of increased local board decision-making.





Ō Tātou Wāhi

Our places

Our area is well-planned, prepared for growth and offers great transport connections.

Our local board is a special place. It offers so much, to locals and visitors alike.

We are home to some of the most iconic vistas in Auckland: the watchful presence of Rangitoto as you stand on Mission Bay Beach, the emerging view of the city centre as you head towards it along Tāmaki Drive, and the grand sweep across Waitematā Harbour from Takaparawhau / Bastion Point, home to Ngāti Whātua Ōrākei.

Our villages offer wonderful boutique shops and our local business associations do a fantastic job of looking after their patches.

We have some of the best sports fields in the city at Colin Maiden Park, Crossfield Reserve, Madills Farm and Thomas Bloodworth Park and areas of outstanding natural beauty such as Dingle Dell Reserve, Pourewa Valley and Kohimarama Forest.

Connecting all this are many accessible transport options: buses, trains, greenways, Te Ara ki Uta ki Tai - Glen Innes to Tāmaki Drive shared path, Tāmaki Drive, to name a few.



But we also face some real challenges. We have several housing developments underway in Ōrākei. While we welcome new people to our area and the benefits it brings, such as more patronage for our local shops, it also puts pressure on our community facilities, transport system, water infrastructure and sometimes the heritage character of our streets.

To ensure that developments are well planned, we will work with Kāinga Ora to integrate their buildings, surrounding streetscapes and new residents into our area. We'll also work with private developers, Auckland Transport and the Remuera Heritage Society to preserve our heritage character and to ensure that the attendant transport and other infrastructure works well.

The wider council family and our local board face real fiscal constraints, with intensification, extreme weather events, and the need to maintain a large portfolio of facilities, all contributing to this challenge.

Our local board will be advocating for more sustainable funding solutions. We think a review of the council's Development Contributions Policy is needed with the intention of increasing contributions to better reflect the increased costs and pressures caused by growth and intensification. This has been affected by the introduction of the National Policy Statement on Urban Development 2020 and Medium-density Residential Standards and their unintended effects on the Auckland Unitary Plan.

We also want to see an ongoing levy paid by developers for any stormwater connections in local parks to ensure adequate funding for the long-term maintenance of stormwater assets.

Open space and recreational opportunities, and spaces in community centres and halls for our residents are also increasingly important as our area intensifies. Following the refresh of the master plan for The Landing, we intend to open up the site for more water-based activities for a greater variety of users.

Residents have told us that additional road safety measures near schools are important. We will use our Local Board Transport Capital Fund to address this. We are also working to complete the Gowing Drive link to Te Ara ki Uta ki Tai - Glen Innes to Tāmaki Drive shared path which will create a safe connection to local schools.

Greenways make our area more liveable and help reduce carbon emissions as they provide locals with active transport options. We will continue to work on these connections, such as links from Colin Maiden Park to Stonefields and Glen Innes rail station.

Opportunities

- The Ōrākei Local Board area is an area rich in history. We can use our wonderful built heritage and local history to engender pride in our area and to help protect this valuable heritage.
- Our residents have a range of transport connections available to them, including the fantastic Te Ara ki Uta ki Tai Glen Innes to Tāmaki Drive shared path.
- We are a culturally rich area; we are the home of Ngāti Whātua Ōrākei whom we partner with to create a sense of place.
- We have the potential to create public private partnerships to provide the assets required to service our growing population.
- Our waterfront is a fantastic destination. It is a magnet for visitors and brings prosperity to the area and is great for holding participatory or viewing events from markets to sports.

Challenges

- The current National Policy Statement on Urban Development to enable more multi-storey development in neighbourhoods and town centres creates a challenge to ensure our neighbourhood character and heritage is conserved in our urban landscapes.
- The extreme weather events of 2023 highlighted climate change-related challenges. Not only do we need to consider land use and transport infrastructure to reduce carbon emissions, but we also need to adapt our planning and infrastructure to manage the risks of climate change impacts.
- With intensification comes more crowded transport routes. Roads and shared paths are busy as more people come to call this area home. We will need to invest in both education and better infrastructure to manage the demand.

Our draft plan

What we want to achieve	What we aim deliver in the next three years
Development is well planned	Investigate options with Kāinga Ora to maximise the potential of the area around Ellerslie War Memorial Hall
	Work with Kāinga Ora to develop the Ōrākei Neighbourhood Plan
Our area has many transport options that are safe, accessible and well-connected	Investigate ways to improve walking and cycling links to and through Colin Maiden Park, particularly between Stonefields and Glen Innes rail station
	Complete the Gowing Drive link to Te Ara ki Uta ki Tai – Glen Innes to Tāmaki Drive shared path, which will create a safe connection to local schools
	Progress the Kepa Road transport plan, including a safe crossing at Ngapipi Road for access to the Stage 4 section of Te Ara ki Uta ki Tai
	Use our Local Board Transport Capital Fund for safety improvements around schools, including St Thomas' School, Ōrākei School, Churchill Park School and Victoria Avenue Primary School.
	Implement safety initiatives on high-volume roads or routes used by opportunistic drivers, e.g. Riddell Road, Combes Road, Mainston Road, and Ōrākei Road
	Establish secure bike parking near town centres, railway stations and beaches
	Work closely with Ngāti Whātua Ōrākei on their desire to improve linkages between Ōkahu Bay, Tāmaki Drive, the Whenua Rangatira and Pourewa Reserve





Our places are well-used, inviting and attractive

Work with Auckland Transport on events to activate and an education campaign about how to safely use Te Ara ki Uta ki Tai - Glen Innes to Tāmaki Drive shared path

Begin to implement the refreshed plan for The Landing, *Pathways to the Sea*, and support the public and clubs to access and enjoy the water and spaces at The Landing

Work with our business associations to ensure our town centres are attractive, clean and accessible for their benefit and that of the public, and that we maximise local amenities, such as Remuera Library, to enhance people's experience of town centres

Advocacy

- We will advocate to the Governing Body for:
 - o funding to properly enforce existing bylaws to address matters such as dog control, noise, signage, public safety and nuisance, public trading and events to ensure our public spaces are safe and enjoyable
 - o a change in the council's Development Contributions Policy with the intention of increasing contributions to better reflect the increased costs and pressures caused by growth and intensification. A review into the intent, calculation and mechanism of collecting development contributions is overdue and has been fundamentally altered by the introduction of the National Policy Statement on Urban Development and Medium-density Residential Standards and their unintended effects on the Auckland Unitary Plan
 - o an ongoing levy paid by developers for any stormwater connections in local parks and reserves to ensure adequate funding for the long-term maintenance of stormwater assets.
- We will advocate to Auckland Transport to:
 - o retain the Local Board Transport Capital Fund
 - o support making grass berm parking illegal
 - o enforce parking restrictions on boat ramps
 - o reinstate school bus routes, solely for school kids
 - o set speed limits in our area, especially around schools
 - o improve the movement and safety for goods and people on our roads
 - o to complete Stage 4 of Te Ara ki Uta ki Tai Glen Innes to Tāmaki Drive shared path, to ensure safe passage from the east to and from central Auckland.
- We'll advocate to Kāinga Ora to ensure their developments enhance the streetscape and consider the area's local character and that their residents are made to feel welcome in our area and that current residents are kept informed.
- We'll advocate to the Tūpuna Maunga Authority to protect the War Memorial Seat and daffodil commemorative garden, and for effective pest control on Ōhinerau / Mt Hobson.
- We'll advocate to the Governing Body, central government and developers to ensure the unique character and heritage of our area is retained as development occurs. The local board will monitor and assess proposed legislation that may increase intensification that may have an effect on our infrastructure and character.



Tā Tātou Ōhanga

Our economy

Our town centres are thriving and local businesses are resilient.

Our town centres of Ellerslie, Remuera and St Heliers, along with Mission Bay, are attractive, vibrant and safe. Our variety of local shops, many with unique offerings, sets our local board area apart as a premium destination.

Ōrākei is a prosperous local board area with high levels of employment in sectors such as healthcare, education and professional services. Health and education provide most local employment opportunities with many residents traveling into the city centre for work.

Although we have limited budget and decision-making related to the local economy, we want to ensure that our area develops a thriving economy that supports local shops, home-based businesses and town centres. We are also keen to further develop our visitor economy. Our key tools to achieve this are advocacy and great communication to facilitate economic prosperity.

Local businesses are thriving

Local businesses are still recovering from the effects of COVID-19 lockdowns and as a local board we want to support them to thrive and get ready for the challenges and opportunities ahead. Crime and perceptions



of safety have become a very prominent issue and we will work with businesses and advocate to central government to ensure they are better protected.

Anti-social behaviour, such as graffiti, shop lifting and ignoring parking regulations in our town centres, has a detrimental effect on businesses. Local boards do not have governance over regulatory services so we will advocate to the Governing Body and Auckland Transport to enforce appropriate behaviour. However, we have the potential to design our urban spaces to help reduce the opportunities for criminal behaviour.

Encouraging our communities to shop locally is key to achieving successful local businesses, not only with our shop-based businesses, but for our growing number of home-based ventures who may not benefit from the same visibility.

We are fortunate to have very active and well-established business associations in St Heliers, Ellerslie and Remuera, along with Mission Bay, whom we will continue to support to improve our area and local economy.

All our town centres are attractive and thriving

Ōrākei possesses a number of charming town centres that we want to showcase so that people are continually drawn to our area and for our local community to enjoy what is on their doorsteps.

What makes our villages unique are the wonderful local artisan shops and appealing streetscapes that we take pride in and want to enhance. We will work with our business associations and council-controlled organisations on placemaking initiatives to draw people into centres where they can connect and support their local businesses.

Constrained finances mean finding creative ways to do things and one way to do this is to explore partnerships with commercial entities to ensure we can continue to enhance our town centres and local economy.

Local and overseas visitors are attracted to our area

We want to assist our business associations to be able to celebrate international events, such as the FIFA World Cup, SailGP and cultural festivities that will bring foot traffic to our town centres and showcase their unique characters. This will give our community a sense of pride in their local area.

Arguably, the jewel in Ōrākei 's crown is the waterfront spanning Tāmaki Drive and the opportunities it offers. We want to maximise its potential by partnering with Ngāti Whātua Ōrākei, local businesses, council-controlled organisations and regional, and even international, partners to become a go-to location for world-class water events.

Opportunities

- Residential growth in Stonefields, St Johns, Meadowbank and Ōrākei could generate more local business and employment opportunities.
- The diversity of restaurants in our area should be celebrated and encourage diners from outside the area to enjoy what Ōrākei has to offer.
- The waterfront is an attractive destination and partnering with Ngāti Whātua Ōrākei to transform the Tāmaki Drive precinct will make it an even more prosperous and desirable part of Auckland.

Challenges

- Large shopping centres with free parking and inexpensive international online retailers are diverting revenue away from local businesses.
- We want to retain the character and essence of local town centres by encouraging and sustaining local artisan shops.
- Auckland has a number of increasing financial pressures to contend with, such as the cost-of-living crisis, increasing interest rates, and constrained budgets for local boards and the wider council.
- Crime and the perception that some areas are unsafe have changed people's dining and shopping habits leading to reduced patronage for some businesses.

Our draft plan

What we want to achieve	What we aim to deliver in the next three years
Local businesses are thriving	Encourage local business associations to increase the range of activities, events, goods and services their centres offer, and to consider how they can offer boutique services
	Support local businesses to implement safety measures to ensure they are better protected from crime and anti-social behaviour
	Support local home-based businesses to help increase awareness of this ever-growing sector
	Promote shop-local initiatives to support town centres as well as shopping areas that are more isolated from town centres
All our town centres are attractive and bustling	Work with the community, council departments and our council- controlled organisations to improve town centres through good design and placemaking, focusing on enhancing streetscapes, making it easier to get around and improving amenity
	Explore partnering opportunities with commercial entities to improve our town centres
	Work with our business associations to enhance and develop the individual identities and character of our villages
Local and overseas visitors are attracted to our area	Partner with Ngāti Whātua Ōrākei and work with Tātaki Auckland Unlimited and other partners to transform the Tāmaki Drive precinct to bring world-class events to our waterfront
	Encourage local businesses and community groups to hold events and activations to showcase our unique area
	Promote the recreational benefits of Te Ara ki Uta ki Tai - Glen Innes to Tāmaki Drive shared path to attract locals and visitors to the area and to patronise local businesses





Advocacy

- We will advocate to Tātaki Auckland Unlimited on behalf of local business areas for event support, to build fan zones for sporting events and to create initiatives to promote increased patronage for local business.
- Take advantage of the opportunities that cultural, arts and music events present to our local business community.
- Advocate to central government and NZ Police for better support and actions to increase safety and security, and to reduce retail crime such as ram raids.
- Local boards do not have governance over regulatory and compliance activities so we will advocate to the Governing Body for more funding for the council's Regulatory Services department and Auckland Transport for better enforcement to stop offences related to parking and anti-social behaviour which have a detrimental effect on our local businesses.



He korero take putea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such a s rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual plans. Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.





Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding levels of services, including performance measures and performance targets, can be found in the Ōrākei Local Board Agreement 2023/2024. This is available on the council website.

Local Activities

Level of service statements

Local Community Services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities

Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities

We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often

We showcase Auckland's Māori identity and vibrant Māori culture

We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life

Local Planning and Development

We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives We help attract investment, businesses and a skilled workforce to Auckland

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change

Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making





Financial overview

Revenue, expenditure and capital investment by local activities for the Ōrākei Local Board for the period 1 July 2023 to 30 June 2024.

Annual Plan Financials	2023/2024 (\$000s)
Operating revenue	
Local community services	1,636
Local planning and development	0
Local environment management	0
Total operating revenue	1,636
Operating expenditure	
Local community services	15,023
Local planning and development	582
Local environment management	262
Local governance	1,004
Total operating expenditure	16,871
Net operating expenditure	15,235
Capital expenditure	
Local community services	3,945
Local planning and development	0
Local environment management	0
Local governance	0
Total capital expenditure	3,945

Ngā Mema o tō Poari ā-Rohe o Ōrākei

Your Örākei Local Board members



Chairperson m. 021 876 326 scott.milne@aucklandcouncil.govt.nz

Scott Milne



Deputy Chairperson m. 021 142 2913

Sarah Powrie





Troy Churton m. 021 042 1110 troy.churton@aucklandcouncil.govt.nz



Margaret Voyce m. 029 880 9900 margaret.voyce@aucklandcouncil.govt.nz



Angus McPhee m. 027 929 2007 angus.mcphee@aucklandcouncil.govt.nz



David Wong m. 021 723 846 david.o.wong@aucklandcouncil.govt.nz



m. 021 256 0454 penny.tucker@aucklandcouncil.govt.nz

Find out more



aucklandcouncil.govt.nz



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