

Te Tahua Pūtea Tau 2021-2031

**Te Tahua Pūtea Whakarauora**

# The 10-year Budget 2021-2031

Long-term Plan

**Our Recovery Budget**



Volume  
**3**

Local Board Information  
and Agreements

## Mihi

Noho mai rā Tāmaki Makaurau,  
 moana waipiata,  
 maunga kākārīki.  
 Mai i ngā wai kaukau o ngā tūpuna,  
 ki ngā puke kawē i ngā reo o te tini,  
 i puta ai te kī mōu.  
 Tū ana he maunga,  
 takoto ana he raorao,  
 heke ana he awaawa.  
 Ko ō wahapū te ataahua,  
 ō tāhuna te mahora,  
 te taiao e whītiki nei i a koe he taonga tuku iho.  
 Tiakina kia meinga tonu ai koe  
 ko 'te tāone taioreore nui o te ao,  
 manakohia e te iwi pūmanawa'.  
 Tāmaki Mākaurau tirohia te pae tawhiti  
 he whakairinga tūmanako  
 mō ngā uri whakaheke ō āpōpō,  
 te toka herenga mō te hunga ka takahi ake  
 mā ō tomokanga,  
 te piriti e whakawhiti ai  
 tō iwi ki ngā huarahi o te ora.  
 Tāmaki Mākaurau e toro whakamua,  
 hīkina te mānuka.  
 Tērā te rangi me te whenua te tūtaki.  
 Maranga me te rā, he mahi māu me tīmata,  
 ka nunumi ana ki te pō,  
 whakatārewahia ō moemoeā ki ngā whetū.  
 Ko te oranga mutunga mōu  
 kei tua i te taumata moana.  
 Tūwherahia ō ringa, kūmea mai k i tō uma.  
 Tāmaki Makaurau  
 he tāone ūmanga kurupounamu koe;  
 tukua tō rongō kia rere i te ao.

Tāmaki Makaurau  
 who bestrides shimmering seas,  
 and verdant mountains.  
 From the bathing waters of our forebears,  
 and hills that echo with voices  
 that acclaim.  
 Your mountains stand lofty,  
 your valleys spread from them  
 and your streams run freely.  
 Your harbours are majestic,  
 your beaches widespread,  
 the environment that surrounds you is a legacy.  
 Take care of it so that you will always be known  
 as 'the world-class city  
 where talent wants to be'.  
 Tāmaki Makaurau looking to the future,  
 repository of our hopes  
 for generations to come,  
 anchor stone for those who venture  
 through your gateway,  
 and the bridge that connects  
 your citizens to life.  
 Tāmaki Makaurau moving on,  
 accepting all challenges.  
 Where even heaven and earth might meet.  
 Rise with the sun as there is work to be done  
 and when evening comes,  
 allow your dreams to glide among the stars.  
 Perpetual health and growth  
 is beyond the horizon of cresting waves.  
 Open your arms and pull them to your embrace.  
 Tāmaki Makaurau, you are a city  
 where valued business and enterprise thrives;  
 let your good name traverse the world.

# How this 10-year Budget 2021-2031 is arranged

## Finding your way around the volumes:

- Volume 1** **Volume 1: An overview of our 10-year Budget**

**Section 1:** An introduction to our 10-year Budget including a brief overview of the plans, strategies and budget that form the rest of this document.

**Section 2:** Our prospective financial statements for 2021-2031 and other key financial information.

**Section 3:** Report from the Auditor General.

**Section 4:** Supplementary Information including contacting the council, its structure and people. Glossary of terms and key word index.
  
- Volume 2** **Volume 2: Our detailed budgets, strategies and policies**

**Section 1:** Our key strategies.

**Section 2:** Our Activities – summary information on the services Auckland Council delivers, performance measures and budget.

**Section 3:** Our key policies.

**Section 4:** Summary of the Tūpuna Maunga Authority Operational Plan 2021-2031.

**Section 5:** Our Council-controlled organisations.

**Section 6:** Supplementary information – Glossary of terms and Key word index.
  
- Volume 3** **Volume 3: Local Board information and agreements**

**Section 1:** An overview of local boards, and their expenditure for 2021-2031.

**Section 2:** Specific information for each of the 21 local boards, including the local board agreements.

**Section 3:** Supplementary information – Glossary of terms and Key word index.



# Rārangi kōrero Contents

## Volume 3: Local Board Information and Agreements

### Section One: Local board overview

1.1 Local board overview.....	1
1.2 Developing local priorities.....	2
1.3 Funding.....	3

### Section Two: Local board information

2.1 Albert-Eden Local Board.....	7
2.2 Aotea / Great Barrier Local Board.....	20
2.3 Devonport-Takapuna Local Board.....	31
2.4 Franklin Local Board.....	43
2.5 Henderson-Massey Local Board.....	57
2.6 Hibiscus and Bays Local Board.....	69
2.7 Howick Local Board.....	81
2.8 Kaipātiki Local Board.....	93
2.9 Māngere-Ōtāhuhu Local Board.....	106
2.10 Manurewa Local Board.....	119
2.11 Maungakiekie-Tāmaki Local Board.....	132
2.12 Ōrākei Local Board.....	144
2.13 Ōtara-Papatoetoe Local Board.....	158
2.14 Papakura Local Board.....	172
2.15 Puketāpapa Local Board.....	185
2.16 Rodney Local Board.....	197
2.17 Upper Harbour Local Board.....	209
2.18 Waiheke Local Board.....	221
2.19 Waitākere Ranges Local Board.....	235
2.20 Waitemātā Local Board.....	248
2.21 Whau Local Board.....	260

### Section Three: Additional information

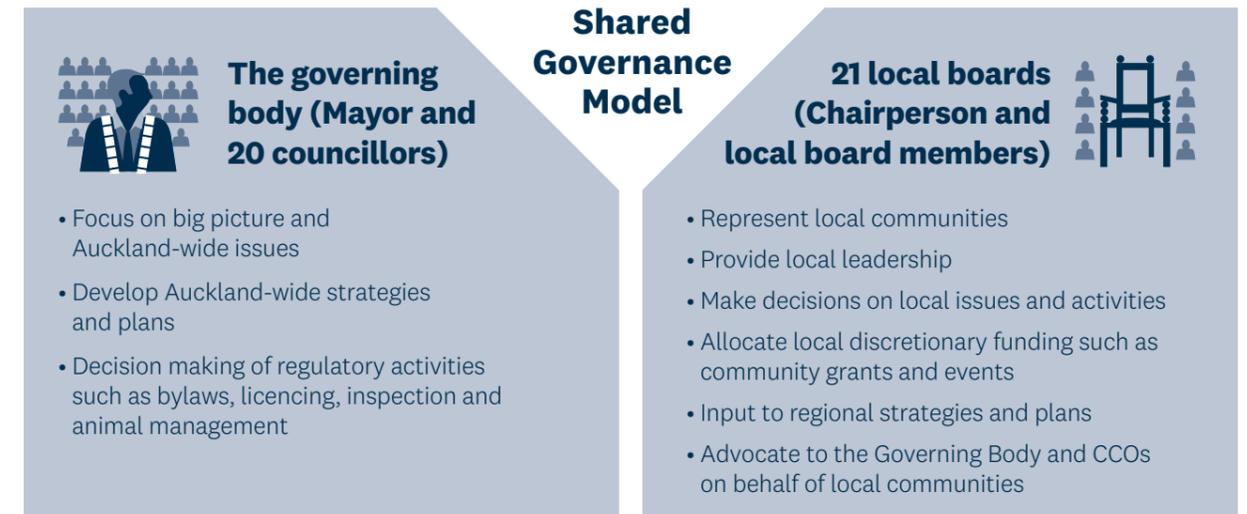
3.1 How the organisation is structured.....	274
3.1.1 Governing Body members.....	275
3.1.2 Auckland Council Executive Leadership Team.....	276
3.1.3 Local Boards.....	277
3.1.4 Council Controlled Organisations (CCO).....	277
3.1.5 Independent Māori Statutory Board (IMSB).....	277
3.1.6 Advisory panels.....	278
3.2 Co-Governance arrangements.....	278
3.3 How to contact the council.....	279
3.3.1 Locations that offer council services.....	279
3.4 Glossary of terms.....	280
3.5 Key word index.....	282

Wāhanga tuatahi:  
He whakarāpopoto mō  
ngā poari ā-rohe

# Section one: Local board overview

## Section One: Local board overview

### 1.1 Local board overview



### Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Section 3.5 for the allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Section 3.5 for the list of delegated responsibilities to local boards.



## 1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities and intended levels of service for that area, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2021/2022 have been agreed between each local board and the Governing Body and are set out in Section 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



### Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- Local Community Services
- Local Planning and Development
- Local Environmental Management
- Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2021/2022 financial year.

## 1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2021-2031 financial years are shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

### Expenditure for all local board areas for 2021-2031 by local board

GROSS CAPITAL EXPENDITURE \$'000 Financial year ending 30 June	Annual Plan Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	2,113	4,844	4,187	4,195	6,959	6,063	3,531	3,577	2,447	2,544	2,643
Aotea / Great Barrier	351	254	632	216	777	745	857	861	666	674	682
Devonport-Takapuna	4,923	5,650	4,731	4,873	5,087	6,709	6,442	6,489	6,315	6,426	6,541
Franklin	5,782	8,617	9,875	10,014	4,987	4,107	4,493	4,569	3,727	3,872	4,021
Henderson-Massey	7,303	13,335	11,294	14,094	8,516	5,478	5,969	6,049	10,009	15,296	5,358
Hibiscus and Bays	4,565	7,670	12,723	10,734	7,449	8,628	8,549	8,618	7,959	8,125	8,297
Howick	1,529	5,616	5,691	5,866	22,777	23,654	29,800	39,940	5,178	7,106	5,395
Kaipātiki	6,557	9,662	7,359	9,962	15,083	11,404	16,638	10,648	10,318	10,578	10,845
Māngere-Ōtāhuhu	2,864	5,329	4,618	5,602	6,802	8,768	5,872	5,922	4,899	5,012	5,127
Manurewa	1,710	4,716	2,093	9,497	3,774	4,633	5,371	5,414	4,057	4,178	4,246
Maungakiekie-Tāmaki	2,764	6,738	6,615	6,564	5,148	6,661	5,814	5,867	4,734	4,846	4,962
Ōrākei	2,116	5,177	6,479	3,860	9,080	6,860	6,555	6,601	5,747	5,851	5,959
Ōtara-Papatoetoe	7,818	5,999	6,304	7,165	6,408	7,654	7,402	7,461	6,611	6,754	6,902
Papakura	3,870	5,503	3,658	5,586	4,406	2,438	2,812	2,848	2,461	2,532	2,606
Puketāpapa	2,407	1,101	1,635	2,605	2,252	1,934	2,607	2,633	2,073	2,125	2,178
Rodney	4,346	9,437	11,659	10,155	8,946	10,720	9,525	9,613	9,524	9,720	9,923
Upper Harbour	1,179	10,683	6,044	2,953	3,536	1,478	2,013	2,051	1,313	2,043	1,452
Waiheke	1,142	2,350	2,696	2,826	2,330	2,664	2,803	2,829	2,447	2,505	2,566
Waitākere Ranges	1,112	2,905	2,961	2,114	3,899	2,833	2,822	2,842	2,535	3,235	2,631
Waitematā	5,990	12,289	6,366	6,052	5,362	6,600	6,550	6,615	6,029	6,283	6,301
Whau	2,747	10,326	19,314	18,576	3,905	5,685	24,316	17,469	28,415	37,449	9,848
	<b>73,188</b>	<b>138,201</b>	<b>136,934</b>	<b>143,509</b>	<b>137,483</b>	<b>135,716</b>	<b>160,741</b>	<b>158,916</b>	<b>127,464</b>	<b>147,154</b>	<b>108,483</b>



### Expenditure for all local board areas for 2021-2031 by local board

GROSS OPERATING \$'000 Financial year ending 30 June	Annual Plan Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	22,479	17,394	17,782	18,110	18,503	18,996	19,462	19,965	20,578	21,129	21,665
Aotea / Great Barrier	3,479	2,832	2,912	2,954	3,014	3,107	3,174	3,246	3,350	3,422	3,499
Devonport-Takapuna	16,723	15,640	15,959	16,238	16,532	16,928	17,344	17,773	18,258	18,700	19,176
Franklin	15,159	15,667	16,091	16,449	16,851	17,373	17,901	18,460	19,101	19,684	20,299
Henderson-Massey	28,359	29,524	30,258	30,912	31,632	32,501	33,407	34,355	35,469	36,557	37,708
Hibiscus and Bays	20,718	20,600	21,090	21,531	21,928	22,568	23,223	23,918	24,711	25,462	26,251
Howick	27,465	28,801	29,046	29,643	30,237	31,026	31,938	32,882	33,957	34,859	35,936
Kaipātiki	19,201	19,237	19,742	20,169	20,657	21,302	22,001	22,740	23,567	24,355	25,198
Māngere-Ōtāhuhu	19,291	17,305	17,665	17,988	18,357	18,804	19,276	19,771	20,330	20,901	21,504
Manurewa	16,246	15,910	16,257	16,974	17,331	17,771	18,232	18,715	19,307	19,866	20,457
Maungakiekie-Tāmaki	14,840	15,157	15,548	15,895	16,281	16,765	17,255	17,769	18,392	18,970	19,563
Ōrākei	13,452	14,092	14,462	14,777	15,129	15,576	16,031	16,511	17,068	17,597	18,156
Ōtara-Papatoetoe	18,739	19,130	19,539	19,899	20,320	20,848	21,398	21,966	22,682	23,367	24,093
Papakura	11,949	11,759	11,997	12,213	12,455	12,773	13,074	13,392	13,821	14,202	14,630
Puketāpapa	10,796	10,289	10,544	10,752	10,980	11,281	11,556	11,847	12,212	12,540	12,884
Rodney	19,042	17,681	18,163	18,602	19,079	19,718	20,367	21,065	21,849	22,584	23,339
Upper Harbour	13,594	13,583	13,881	14,189	14,518	14,925	15,317	15,725	16,170	16,580	17,012
Waiheke	7,294	7,662	7,846	8,007	8,187	8,419	8,645	8,883	9,158	9,407	9,670
Waitākere Ranges	9,485	9,497	9,822	9,893	10,087	10,350	10,591	10,945	11,290	11,600	11,927
Waitematā	29,157	29,155	29,826	30,482	31,171	31,978	32,800	33,672	34,697	35,699	36,752
Whau	15,084	15,310	15,749	16,197	16,904	17,602	18,388	19,231	20,113	20,973	21,873
	<b>352,552</b>	<b>346,225</b>	<b>354,179</b>	<b>361,874</b>	<b>370,153</b>	<b>380,611</b>	<b>391,380</b>	<b>402,831</b>	<b>416,080</b>	<b>428,454</b>	<b>441,592</b>

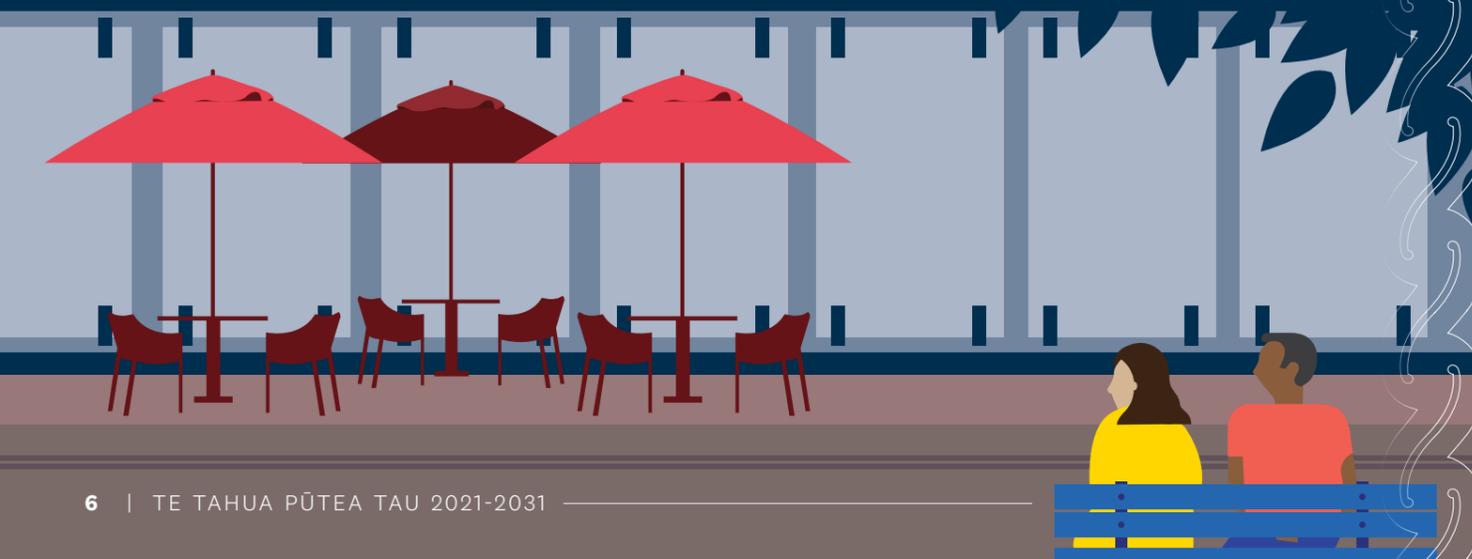
Budgets include inflation, interest and depreciation, and exclude corporate overheads.

Wāhanga tuarua:  
Ngā pārongo me ngā  
whakaetanga o ngā poari ā-rohe

## **Section two: Local Board information and agreements**

Te Poari ā-Rohe o  
Albert-Eden

### **2.1 Albert-Eden Local Board**



## 2.1 Albert-Eden Local Board

He kōrero mai i te Heamana

### Message from the Chair

Tēnā koutou

I am pleased to present our local board priorities for the 2021/2022 financial year. We were happy to receive 1,114 submissions from the community on our local priorities through the 10-year Budget 2021-2031 consultation process. It's great to be part of such an engaged community and to hear from you all directly.

The shadow of COVID-19 still stretches across our community. That's why we want to support volunteer groups and initiatives that encourage social connectedness and strong communities. We value our relationships with mana whenua, community groups and individuals and look forward to a positive year ahead.

We know our core council services are really important, so they continue to be a focus with targeted work to be carried out on our facilities. We will ensure a range of programmes, tailored to serve the needs of our local, diverse population, are delivered at our community centres, libraries and recreation centre.

Our final focus is the environment and responding to climate change. We will continue our work to protect our natural environment by supporting projects like the Albert-Eden Urban Ngahere (Forest) Project and restoration of the biodiversity of our rock forests, urban streams and coast. We will fund projects which support people to live a low carbon lifestyle, consider climate change impacts in our decisions and projects, and support education, awareness raising and action.

Many of these projects only happen because of the hours of tireless work and dedication shown from volunteers in our community. We are grateful for your ongoing contribution to the work of the local board.

Ngā mihi nui,



Lee Corrick  
Chair Albert-Eden Local Board

Te Poari ā-Rohe o Albert-Eden

### Albert-Eden Local Board area



- |   |  |
|---|--|
| 1. Waititiko / Meola Creek                    | 8. Sandringham Village                 |
| 2. Pt Chevalier town centre                   | 9. Potters Park                        |
| 3. Chamberlain Park                           | 10. Maungawhau / Mt Eden               |
| 4. Rocket Park                                | 11. Mt Eden village                    |
| 5. Mt Albert town centre                      | 12. Te Kōpuke / Titikōpuke/ Mt St John |
| 6. Te Auaunga / Oakley Creek                  | 13. Greenwoods Corner                  |
| 7. Ōwairaka / Te Ahikā Roa o Raka / Mt Albert |  |



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Local Board Plan outcomes**

The Albert-Eden Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Albert-Eden Local Board Plan are:

**Whakaotinga tahi:** Ngā hapori aumangea, honohono, kua whakamanatia e kaingākaunui ana i te kanorau

**Outcome 1:** Resilient, connected and empowered communities who value diversity

Our community is changing. It is more important than ever that people feel connected, support each other and are resilient. We want to celebrate our diversity and find opportunities through change. We want to support everyone to participate in democratic processes, so that a range of voices are heard and are part of the planning for their community’s future.

**Whakaotinga whā:** He ōhanga ā-rohe kaha whai pokapū tāone taurikura

**Outcome 4:** A strong local economy with thriving town centres

We have economic sectors in our area that provide the opportunity for highly skilled, well-paid local jobs. Growth sectors such as professional services, health care, food service and education provide the opportunity for more employment options in the future. Our small local businesses and town centres are important economic and community hubs, and their success is vital to our community.

**Whakaotinga rua:** He takiwā kāinga ā-noho e whakaata ana, e uara ana hoki i tō tātou tuku ihotanga me te tuakiri ahurei, ināiane ki anamata

**Outcome 2:** Neighbourhoods that reflect & value our heritage & unique identity now and into the future

Our neighbourhoods are changing. It is more important than ever to embrace our rich heritage and celebrate our iconic natural features and suburbs. Understanding our past and having a strong sense of identity will support us to move into the future and embrace the opportunities change brings.

**Whakaotinga rima:** He papa rēhia, he ratonga hapori e hāngai ana ki te whānuitanga o ngā hiahia

**Outcome 5:** Parks and community facilities meet a wide range of needs

Our parks and community facilities provide the opportunity to be active and healthy, be outside, play, connect with others and learn. We will plan how our parks and buildings can be used to their greatest potential, with space for a range of activities.

**Whakaotinga toru:** He taiao kounga, ā, he āhuahanga noho toitū

**Outcome 3:** High-quality natural environments and sustainable lifestyles

Our environment is changing. It is more important than ever to protect and restore our natural environment and transition to low carbon, sustainable lifestyles. We will support volunteers in their environmental work, and help households, neighbours, businesses and communities adopt climate-friendly practices.

**Whakaotinga ono:** He kōwhiringa mō te neke haere e haumarua ana, e ngāwari ana, e toitū ana

**Outcome 6:** Safe, easy and sustainable options for moving around

We want a range of options for people to choose from when moving around and through our area. We will fund projects which focus on walking and cycling, increasing safety and making places pedestrian friendly. We will advocate for a convenient and affordable public transport system which caters to our different needs.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Albert-Eden Local Board provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- supporting mana whenua in sharing Māori cultural knowledge and practices through storytelling projects, celebrating Te Reo Māori and responding to Māori aspirations
- sharing Māori knowledge, history and stories so Māori identity can be recognised, appreciated and seen on the landscape, eg. incorporating Te Ao Māori into playground design or interpretative signage in parks
- dual naming, working with mana whenua to complete Māori naming and associated storytelling for identified parks to value and promote Auckland’s Māori identity and the use of Te Reo Māori
- working with mana whenua on restoration initiatives to implement mātauranga Māori (Māori knowledge) and design into projects, for example implementing the Tohu, a symbol representing the awa (stream), into signage throughout Te Auaunga / Oakley Creek area
- supporting mana whenua aspirations for development projects, for example papakāinga to be built by Te Māhurehure Cultural Marae Society in Pt Chevalier and Carrington residential development in Mt Albert.

## Albert-Eden Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Albert-Eden Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events, sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$15.5 million and capital investment of \$4.8 million.

The key initiatives we have planned for 2021/2022 include:

- running activities that encourage social connectedness and strong communities, such as Neighbours Days, network co-ordinators and programmes through our libraries in Pt Chevalier, Mt Albert and Epsom
- supporting community groups to provide local activities and services through contestable community grants and accommodation support funding
- delivering and funding events that bring the community together, such as the Albert-Eden Schools Cultural Festival, as well as partnering with community-led events to develop signature events for the area, such as the Dominion Road Moon Festival
- supporting the Albert-Eden Youth Board to deliver youth-focused initiatives
- funding agreements for facility operators at the Mt Albert Aquatic Centre, the Mt Albert Community and Leisure Centre and Epsom Community Centre to deliver tailored programmes that meet the needs of our local, diverse population
- completing a 3-on-3 basketball court at Coyle Park, Pt Chevalier and improvements at Marivare Reserve, Epsom
- renewing the carpark and installing toilets at Phyllis Reserve, Mt Albert.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Albert-Eden Local Board Plan:

- Outcome 1: Resilient, connected and empowered communities who value diversity
- Outcome 5: Parks and community facilities meet a wide range of needs.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	81%	82%	82%
Percentage of Aucklanders that feel their local town centre is safe - night time	39%	45%	39%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that are community led	73%	45%	63%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	49%	40%	50%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	78%	69%	69%
The customers' Net Promoter Score for Pools and Leisure Centres	21	35	35
The percentage of users who are satisfied with the overall quality of local parks	85%	79%	79%
The percentage of residents who visited a local park in the last 12 months	81%	87%	87%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	14%	11%	14%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	224,993	330,000	182,800
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	85%
The percentage of art facilities, community centres and hire venues network that is community led	17%	17%	17%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The number of attendees at council-led community events	3,000	2,700	4,000
The number of participants in activities at art facilities, community centres and hire venues	346,074	397,215	400,000
The number of visits to library facilities	428,229	490,000	430,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	42%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	90%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$585,000.

The key initiatives we have planned for 2021/2022 include:

- commemorating and acknowledging our past by funding Anzac Day services and heritage programmes in our libraries
- supporting our business associations and Business Improvement Districts to build new skills and deliver projects which benefit businesses and town centres, especially while recovering from COVID-19.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Albert-Eden Local Board Plan:

- Outcome 2: Neighbourhoods that reflect and value our heritage and unique identity now and into the future
- Outcome 4: A strong local economy with thriving town centres.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$193,000.

The key initiatives we have planned for 2021/2022 include:

- protecting our natural environment by funding projects like the Albert-Eden Urban Ngahere (Forest) Project, restoration and management of Te Auaunga/Oakley Creek and Waititiko/Meola Creek, Maungakiekie Songbird Project and the Urban Ark programme
- creating strong, resilient neighbourhoods and supporting residents to live more sustainably through initiatives such as Eco-neighbourhoods, the Bike Hub at Gribblehirst Park and developing an Albert-Eden Climate Action Programme
- opening the Central Community Recycling Centre at the Great North Road, Western Springs site.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Albert-Eden Local Board Plan:

- Outcome 3: High-quality natural environments and sustainable lifestyles.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1million.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	22,920	19,045
Targeted rates	505	586
Subsidies and grants for operating purposes	14	27
Fees and charges	407	554
Local authorities fuel tax, fines, infringement fees and other receipts	155	99
<b>Total operating funding</b>	<b>24,001</b>	<b>20,311</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	16,536	16,679
Finance costs	5,764	527
Internal charges and overheads applied	1,577	2,934
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>23,877</b>	<b>20,140</b>
<b>Surplus (deficit) of operating funding</b>	<b>124</b>	<b>171</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	1,989	4,673
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>1,989</b>	<b>4,673</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	655	510
- to improve the level of service	0	227
- to replace existing assets	1,458	4,108
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,113</b>	<b>4,844</b>
<b>Surplus (deficit) of capital funding</b>	<b>(124)</b>	<b>(171)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>One Local Initiative</b>	Advocate for funding to implement our top priority advocacy project (One Local Initiative). This requires funding to: a) upgrade our sportsfields to address the current and future shortfall in sports capacity. We need an increase in playing and competition hours for the growing numbers of sports teams. b) realign the Chamberlain Park 18-hole golf course so it is entirely on the eastern side of Waititiko/Meola Creek. This will make space for us to develop a new park, make walking and cycling connections and undertake stream restoration, all of which are either already funded or will be funded by the local board.	Governing Body
<b>Mt Albert aquatic provision</b>	Advocate for funding to continue provision of aquatic facilities in the Mt Albert area.	Governing Body
<b>Mt Albert civic square</b>	Advocate for a civic square to be funded on a site already acquired 915-919 New North Rd, Mt Albert, to provide a focal point for the town centre and connection to the train station.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

 <p><b>Lee Corrick (Chair)</b> Mobile: 021 287 4488 <a href="mailto:Lee.Corrick@aucklandcouncil.govt.nz">Lee.Corrick@aucklandcouncil.govt.nz</a></p>	 <p><b>Margi Watson (Deputy Chair)</b> Mobile: 021 287 8333 Phone: (09) 820-0288 <a href="mailto:Margi.Watson@aucklandcouncil.govt.nz">Margi.Watson@aucklandcouncil.govt.nz</a></p>
 <p><b>Graeme Easte</b> Mobile: 027 209 7565 Phone: (09) 815-9000 <a href="mailto:Graeme.Easte@aucklandcouncil.govt.nz">Graeme.Easte@aucklandcouncil.govt.nz</a></p>	 <p><b>Rachel Langton</b> Mobile: 021 281 1006 <a href="mailto:Rachel.Langton@aucklandcouncil.govt.nz">Rachel.Langton@aucklandcouncil.govt.nz</a></p>
 <p><b>Julia Maskill</b> Mobile: 021 198 1063 <a href="mailto:Julia.Maskill@aucklandcouncil.govt.nz">Julia.Maskill@aucklandcouncil.govt.nz</a></p>	 <p><b>Christina Robertson</b> Mobile: 021 194 0621 <a href="mailto:Christina.Robertson@aucklandcouncil.govt.nz">Christina.Robertson@aucklandcouncil.govt.nz</a></p>
 <p><b>Kendyl Smith</b> Mobile: 021 288 8398 <a href="mailto:Kendyl.Smith@aucklandcouncil.govt.nz">Kendyl.Smith@aucklandcouncil.govt.nz</a></p>	 <p><b>Will McKenzie</b> Mobile: 027 284 3065 <a href="mailto:Will.McKenzie@aucklandcouncil.govt.nz">Will.McKenzie@aucklandcouncil.govt.nz</a></p>

The board can be contacted at the address below:

Albert-Eden Local Board office  
135 Dominion Road  
Mount Eden, Auckland 1024  
Phone 09 623 6090

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe  
o Aotea

## 2.2 Aotea / Great Barrier Local Board

### 2.2 Aotea / Great Barrier Local Board

He kōrero mai i te Heamana

#### Message from the Chair

I'm mindful how busy times are with COVID-19, natural events such as tsunami warnings, local tourism and general life.

Our island feels like it's fair humming with visitors and new residents. I'd like to acknowledge our health trust, welfare group, education and emergency providers, and all environment and service industries for their incredible work.

Thanks to mana whenua, mataawaka and Aotea community for taking the time to submit on Auckland Council's 10-Year or 'Recovery' Budget and our own local priorities for the coming years.

We heard you agree that for this coming year we should focus on food security, marine protection, water security, housing challenges and to continue annual funding support for our community groups and environmental projects.

Therefore, we will be continuing our emergency water supply project and freshwater management programme, along with funding support for our welfare, health, tourism, arts, sustainability, and education community groups. We will also work with mana whenua and the community on our housing challenges, food security and marine protection.

Maintaining resiliency for our island is the focus for our three-year Local Board Plan and we are continuing to advocate for better connectivity, strengthening local procurement, and secure freight.

Take care of yourselves and each other during these busy times.

Ngā mihi,



Izzy Fordham

Chairperson Aotea / Great Barrier Local Board

Te Rohe ā-Poari o Aotea / Great Barrier

**Aotea / Great Barrier Local Board area**



**Local Board Plan outcome**

The Aotea / Great Barrier Local Board Plan 2020 sets out the aspirations the local board has for the area focuses on one outcome. The outcome in the Aotea / Great Barrier Local Board Plan is:

*Ko te tino hia hia ki a manawaroa to tatou motu*

**Our island is resilient**

He aha te mea nui o te motu o Aotea? He moana, he whenua, he rangi, he tāngata. What is the essence of Great Barrier Island? It is the sea, it is the land, it is the sky and it is the people

The local board agreement outlined in this document reflects how we plan to support our outcome and objectives through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the local board worked with Aotea mana whenua and Ngāti Rehua Ngātiwai ki Aotea to develop the local board plan and actively considers Māori in their local projects and initiatives. Examples of this include:

- identifying opportunities to work together to build strong relationships and share information with Māori through the iwi responsiveness project
- collaborating with iwi on projects such as the emergency water supply, Accessways and Linkages Plan and Spaces and Reserves Activation Plan
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming them and sharing stories about the area’s heritage through interpretative signage.

## Aotea / Great Barrier Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community objectives in the Aotea / Great Barrier Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$2.0 million and capital investment of \$254,000.

The key initiatives we have planned for 2021/2022 include:

- community grants funding to our health, welfare, arts, education, sustainability, and tourism organisations
- respond to Māori aspirations through the appointment of representatives to allow for increased levels of participation in our relationship development and engagement on initiatives and projects
- investigating and advocating for improvements to our telecommunications infrastructure
- completing our Community Spaces and Reserves Activation Plan and Accessway and Linkages Plan
- investigate ways to address our housing challenges, including affordability and the lack of social, pensioner and rental availability.

The local community services and key initiatives outlined above contribute towards achieving the following objectives in the Aotea / Great Barrier Local Board Plan:

- mana whenua will prosper
- our community groups are resilient
- we have sustainable tourism
- our island infrastructure is future-proofed
- smarter housing opportunities will be explored.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	100%	92%	92%
Percentage of Aucklanders that feel their local town centre is safe - night time	90%	90%	90%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	58%	70%	70%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	26%	45%	45%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of users who are satisfied with the overall quality of local parks	81%	70%	70%
The percentage of residents who visited a local park in the last 12 months	74%	81%	81%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	19%	25%	25%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	5,560	6,500	4,500
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85% <sup>3</sup>	90%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The number of visits to library facilities	13,757	10,000	13,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	81%	70.0%	80%
Percentage of customers satisfied with the quality of library service delivery	100%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.  
<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.  
<sup>3</sup> Due to a publishing error in the Emergency Budget 2020/2021 the approved 2020/2021 target was misstated as 52%. This target has been corrected to 85%.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$4,500.

The key initiatives we have planned for 2021/2022 include:

- build local capacity by supporting the upskilling of local businesses, social enterprises and entrepreneurs to create more jobs, goods and local promotion
- implement sustainable destination management with Destination Great Barrier Island, guided by our Visitor Strategy

- complete an Area Plan to assist the transition from the Hauraki Gulf Islands District Plan into the Unitary Plan.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following objectives in the Aotea / Great Barrier Local Board Plan:

- mana whenua will prosper
- we have sustainable tourism
- our island infrastructure is future-proofed.

**Levels of Service**

There are no intended levels of services for this activity.

**Local Environmental Management**

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$215,250.

The key initiatives we have planned for 2021/2022 include:

- provide an emergency water supply for Aotea residents
- freshwater management programme to support the reduction and prevention of pollution getting into waterways and receiving environments
- Ecology Vision facilitator to coordinate environmental workshops, events, education programmes, communications, waste minimisation, low carbon and planting activities
- conservation advisor role to support community-led conservation and marine biosecurity programmes
- Ōkiwi ecology programme to support community-led ecological restoration in the marine and terrestrial ecosystems of Ōkiwi.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following objectives in the Aotea / Great Barrier Local Board Plan:

- our environment is protected and enhanced
- our community is resilient to the impacts of climate change
- we have marine protection and conservation around our coastline
- we reduce, reuse and recycle to achieve zero waste.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

**Local Governance**

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$587,000.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	3,581	3,256
Targeted rates	0	0
Subsidies and grants for operating purposes	0	0
Fees and charges	4	0
Local authorities fuel tax, fines, infringement fees and other receipts	2	2
<b>Total operating funding</b>	<b>3,587</b>	<b>3,258</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	3,017	2,758
Finance costs	460	72
Internal charges and overheads applied	110	425
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>3,587</b>	<b>3,255</b>
<b>Surplus (deficit) of operating funding</b>	<b>0</b>	<b>3</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	351	251
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>351</b>	<b>251</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	87	11
- to improve the level of service	66	14
- to replace existing assets	198	230
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>351</b>	<b>254</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>(3)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Low carbon micro-grid</b>	Expanding the renewable energy micro-grid of our council facilities to include Claris Airport and also provide public electric vehicle charging facilities.	Governing Body
<b>Marine protection</b>	Championing the implementation of Sea Change – Tai Timu Tai Pari to protect our Hauraki Gulf.	Governing Body
<b>Marine dumping</b>	Seeking a policy change to prohibit all marine dumping.	Governing Body
<b>Procurement</b>	Seeking better council procurement systems to enable local employment and business development.	Governing Body
<b>Emergency water supply</b>	Establishing an emergency water supply and water plan for our island.	Governing Body
<b>Dark Sky Sanctuary</b>	Ensuring the protection of our International Dark Sky Sanctuary status by requesting Auckland Transport and Council use low-level night lighting in the region.	Governing Body Auckland Transport
<b>Unsealed roads</b>	Advocating for more priority to be given to the increasing issue of dust on unsealed roads which is due to a lack of renewals investment and exacerbated by climate change and record levels of drought.	Governing Body Auckland Transport
<b>Visitor levy</b>	Investigating a potential visitor levy to respond to the impacts of tourism.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Izzy Fordham – Chairperson**

Phone: 021 286 7555

[izzy.fordham@aucklandcouncil.govt.nz](mailto:izzy.fordham@aucklandcouncil.govt.nz)



**Luke Coles – Deputy Chairperson**

Phone: 022 041 7891

[luke.coles@aucklandcouncil.govt.nz](mailto:luke.coles@aucklandcouncil.govt.nz)



**Sue Daly**

Phone: 021 286 8811

[susan.daly@aucklandcouncil.govt.nz](mailto:susan.daly@aucklandcouncil.govt.nz)



**Patrick O'Shea**

Phone: 021 1946 4065

[patrick.oshea@aucklandcouncil.govt.nz](mailto:patrick.oshea@aucklandcouncil.govt.nz)



**Valmaine Toki**

Phone: 021 190 6352

[valmaine.toki@aucklandcouncil.govt.nz](mailto:valmaine.toki@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Aotea / Great Barrier Local Board office

81 Hector Sanderson Road

Claris

Great Barrier Island

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Devonport-Takapuna 2.3 Devonport-Takapuna Local Board



## 2.3 Devonport-Takapuna Local Board

He kōrero mai i te Heamana

### Message from the Chair

I am pleased to present our local board priorities for the 2021/2022 financial year. This has been informed by your responses to council’s 10-year Budget consultation and begins the implementation of initiatives signalled in the Devonport-Takapuna Local Board Plan 2020.

COVID-19 and resulting lockdowns continue to affect many in our community. The council’s ability to generate revenue was also affected, resulting in reduced funding being available for local projects.

We will deliberate carefully when committing those constrained budgets, taking care to support our local community organisations and business associations so they can continue to provide a wide range of events, programmes and services that will help recovery and build resilience.

The coming year will see the completion of many significant capital projects, including the new toilet blocks in Milford and Takapuna. Thanks to the generosity of a local philanthropist, the Takapuna toilet block will have a Changing Places fully accessible bathroom for the disabled – the first of its kind in a local park in Auckland.

The Claystore and The Pumphouse will each undergo renovations which protect and highlight their heritage status. We will renew a number of playgrounds, including Linwood Reserve and Kawerau/Oliver Reserve, which will be well used and enjoyed by families in those areas.

Addressing your concerns regarding water quality and the management of our natural environment remains high on our agenda.

We have increased local board funding for those who work hard to improve these areas and continue to seek increased funding from the Water Quality Targeted Rate to investigate and remedy pollution in the Wairau Catchment and our local beaches.

The local board will continue to advocate for adequate funding to maintain and renew assets to meet the needs of our communities, and the reinstatement of the Local Board Transport Capital Fund to pre-COVID-19 levels, which will enable the board to make progress towards a safe walking and cycling connection from Francis Street to Esmonde Road.

I would like to take this opportunity to thank our community organisations and volunteers. Your passion and commitment to the place we all love to call home is greatly appreciated.



Ruth Jackson  
Chair, Devonport-Takapuna Local Board

Te Rohe ā-Poari o Devonport-Takapuna

### Devonport-Takapuna Local Board area





**A population of 57,900** (2018 census).

This is approximately **3.7%** of Auckland's total population.

**69.3%** identify as European,  
**5.5%** identify as Māori  
**26.3%** identify as being of Asian ethnicity

**More than 110 parks and sports fields**



We are home to:



2 libraries



1 leisure centre



3 community centres



6 arts and culture facilities



1 youth innovation centre

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Local Board Plan outcomes**

The Devonport-Takapuna Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Devonport-Takapuna Local Board Plan are:

**Whakaotinga tahi: Te taiao me ngā taonga tuku iho**

**Outcome 1: Environment and heritage**

Our natural environment, heritage features and cultural taonga are celebrated, protected, and enhanced.

**Whakaotinga rua: Ngā papa rēhia ngā ratonga, ngā wāhi māraakerake**

**Outcome 2: Parks, facilities, and open spaces**

Our parks, sport fields, community facilities beaches and open spaces are well maintained to meet the recreation and social needs of our growing population.

**Whakaotinga toru: Te whai wāhitanga ki te hapori me te oranga**

**Outcome 3: Community participation and wellbeing**

Our communities, including Mana Whenua, feel connected and supported to plan, deliver, and participate in activities and services in their local area.

**Whakaotinga whā: Te ikiiki me te āheinga**

**Outcome 4: Transport and access**

Our communities can access an affordable, efficient, safe and integrated public transport system. A network of roads, including cycle lanes, footpaths and walkways will safely connect people to their desired destinations.

**Whakaotinga rima: Te āheinga te taurkura me te tipuranga**

**Outcome 5: Opportunity, prosperity and growth**

Our vibrant town centres attract and support new and existing businesses, and give locals and visitors opportunities to work, shop and play.

**Whakaotinga ono: Ngā uara Māori ngā tikanga Māori**

**Outcome 6: Māori values Ngā tikanga a te Māori**

Our unique Māori history, values and stories are told, celebrated and embedded in our area.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Devonport-Takapuna Local Board Plan 2020 requires that we look through the lens of Te Ao Māori (the Māori world view) and by applying Māori values this will help to build a shared understanding of the natural and built environment in our communities. We will:

- take opportunities to create and reflect Māori identity in our parks and facilities through actions such as naming or dual-naming and sharing stories about the area's heritage through interpretative signage
- facilitate hui and engagement opportunities between mana whenua, the local board and community organisations in the area
- continue to support The Tūpuna Maunga o Tāmaki Makaurau Authority in its improvement and management of Maungauika/North Head and Takarunga/Mount Victoria.

## Devonport-Takapuna Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Devonport-Takapuna Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$12.7 million and capital investment of \$5.7 million.

The key initiatives we have planned for 2021/2022 include:

- providing operational funding to organisations supporting the arts, community development and safety, youth development and our diverse communities
- supporting a range of events, community and recreation activities and programmes through the local board discretionary grants programme
- managing, maintaining, and renewing a range of community buildings and facilities including parks and sports fields that are used by our residents and local organisations
- providing support and funding to volunteers and local community organisations that manage plant and animal pests and undertake maintenance and new planting on our local parks and reserves
- progressing the Devonport-Takapuna Local Parks Management Plan and Phase Two of the Greenways Plan that will help future planning and decision-making for our parks, reserves and open spaces.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Devonport-Takapuna Local Board Plan:

- Outcome 1: Environment and heritage
- Outcome 2: Parks, facilities, and open spaces
- Outcome 3: Community participation and wellbeing
- Outcome 5: Opportunity, prosperity, and growth
- Outcome 4: Transport and access
- Outcome 6: Māori values Ngā tikanga a te Māori.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	92%	94%	92%
Percentage of Aucklanders that feel their local town centre is safe - night time	59%	66%	60%

**Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities**

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that are community led	65%	85%	80%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	51%	80%	70%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	80%	77%	77%
The customers' Net Promoter Score for Pools and Leisure Centres	27	19	19
The percentage of users who are satisfied with the overall quality of local parks	77%	79%	79%
The percentage of residents who visited a local park in the last 12 months	93%	85%	85%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	12.5%	10%	13%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	255,891	330,000	209,900
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	79%	79%	79%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	0	3,300	0 <sup>3</sup>
The number of participants in activities at art facilities, community centres and hire venues	293,434	305,600	308,656
The number of visits to library facilities	506,014	580,000	520,800
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	86%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> The local board will not be funding a council-led community event this year as the local board felt the funds would be more appropriately allocated to other community initiatives.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.9 million, including the 2021/2022 business improvement district (BID) programme targeted rates, as specified in the funding impact statement.

The key initiatives we have planned for 2021/2022 include:

- providing funding and support to the three business associations: Devonport, Milford, and Takapuna Beach, to plan and facilitate events that bring people to our town centres and provide opportunities to connect and enjoy what these areas have to offer, while assisting local businesses to recover from the impacts of COVID-19
- supporting the Young Enterprise Scheme by funding participation of local youth
- funding initiatives that enable local communities to build resilience and plan their response to natural and environmental challenges.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Devonport-Takapuna Local Board Plan:

- Outcome 1: Environment and heritage
- Outcome 3: Community participation and wellbeing
- Outcome 5: Opportunity, prosperity, and growth.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$142,000.

The key initiatives we have planned for 2021/2022 include:

- a significant increase in funding to Restoring Takarunga Hauraki and the Pupuke Birdsong Project to enable greater animal and plant pest management and improvements to the natural habitats on our parks and reserves
- continuing funding and staff support to volunteers who carry out planting and maintenance initiatives on parks and reserves
- introducing the Wairau Industrial Pollution Prevention Programme to work alongside and educate local business owners on the potential environmental impacts of waste and contaminants to the Wairau Catchment and local beaches.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Devonport-Takapuna Local Board Plan:

- Outcome 1: Environment and heritage
- Outcome 2: Parks, facilities, and open spaces
- Outcome 6: Māori values Ngā tikanga a te Māori.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$820,500.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	15,557	15,452
Targeted rates	710	721
Subsidies and grants for operating purposes	306	299
Fees and charges	879	1,021
Local authorities fuel tax, fines, infringement fees and other receipts	463	459
<b>Total operating funding</b>	<b>17,915</b>	<b>17,952</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	13,645	13,715
Finance costs	2,420	1,896
Internal charges and overheads applied	1,245	2,272
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>17,310</b>	<b>17,883</b>
<b>Surplus (deficit) of operating funding</b>	<b>605</b>	<b>69</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	4,318	5,581
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>4,318</b>	<b>5,581</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	501	35
- to improve the level of service	401	981
- to replace existing assets	4,021	4,634
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>4,923</b>	<b>5,650</b>
<b>Surplus (deficit) of capital funding</b>	<b>(605)</b>	<b>(69)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Reinstate Local Board Transport Capital Fund.</b>	Advocate to Auckland Transport and the Governing Body for the reinstatement of the regional Local Board Transport Capital Fund to the pre-COVID-19 and Emergency Budget levels. This will enable the board to again make progress on the safe walking and cycling connection between Francis Street and Esmonde Road – currently a missing link in our walking and cycling network.	Auckland Transport/ Governing Body
<b>Local Board Renewals Capex Budget.</b>	Advocate for an increase in Devonport-Takapuna Local Board capex renewal budget to ensure that all community facility assets can be maintained and renewed to the standard required to meet the need of our changing communities.	Governing Body
<b>Increase funding for water quality improvements.</b>	Support the proposed extension and increase of the Water Quality Targeted Rate. Advocate to the Governing Body to increase funding to accelerate improvements to our stormwater / wastewater systems to address pollution in the Wairau Catchment and on our beaches. Note that the Devonport-Takapuna and Kaipatiki Local Boards are currently working together with Healthy Waters to improve water quality and prevent further pollution in the Wairau Catchment, but that it is difficult to progress within existing local board budgets.	Governing Body
<b>Increase tree protection.</b>	Advocate for funding in Year One of the 10-Year Budget 2021-2031 for a Plan Change to Schedule 10 of the Unitary Plan to increase tree protection across Auckland.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Ruth Jackson (Chair)**

021 195 6303

[Ruth.jackson@aucklandcouncil.govt.nz](mailto:Ruth.jackson@aucklandcouncil.govt.nz)



**Jan O'Connor, QSM (Deputy Chair)**

021 286 4488

[jan.oconnor@aucklandcouncil.govt.nz](mailto:jan.oconnor@aucklandcouncil.govt.nz)



**Toni van Tonder**

021 193 1439

[toni.vantonder@aucklandcouncil.govt.nz](mailto:toni.vantonder@aucklandcouncil.govt.nz)



**Trish Deans**

021 197 6380

[trish.deans@aucklandcouncil.govt.nz](mailto:trish.deans@aucklandcouncil.govt.nz)



**Aidan Bennett, QSM**

021 500 997

[aidan.bennett@aucklandcouncil.govt.nz](mailto:aidan.bennett@aucklandcouncil.govt.nz)



**George Wood, CNZM**

021 0822 0925

[george.wood@aucklandcouncil.govt.nz](mailto:george.wood@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Devonport-Takapuna Local Board office

1 The Strand

Takapuna 0622

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Franklin

## 2.4 Franklin Local Board



## 2.4 Franklin Local Board

He kōrero mai i te Heamana

### Message from the Chair

It is a pleasure to present the Franklin Local Board’s 2021/2022 Local Board Agreement. This document was agreed by the local board after considering feedback that our communities gave us on both the council’s 10-year Budget and our recently adopted Franklin Local Board Plan 2020.

We are now in the first year of delivery of the Franklin Local Board Plan 2020. Our plan has focussed on enabling our communities to generate local opportunities, improving transport options and roads, preparing for and responding to growth, and working with mana whenua and local community groups on environmental conservation. We understand that we have limited resources to tackle some of the big challenges, so our approach has been to partner with our communities and try to leverage from other Council and Government initiatives to deliver maximum return across our vast local board area.

In the 10-year Budget, we consulted with you on three local delivery priorities for 21/22 and, in summary, we received solid support for most of our priorities with ongoing support for community-led environmental restoration initiatives, including those led by mana whenua and Pest Free Franklin.

There was support for funding a local economic broker, with particular interest from mana whenua and mataawaka in terms of possible opportunities to promote opportunity for Māori through this initiative.

Transport options remain of high importance to Franklin submitters, particularly in the east where better ferry services and connections to transport hubs are wanted along with investment in fit-for-purpose roading, to meet current and future usage in the context of local, regional and national need.

In the context of the 10-year Budget, the proposal to advocate for regional investment in Karaka Sports Park and community hub received mixed feedback with ongoing concern regarding the timing for the delivery of infrastructure and services as our community experiences significant development.

The local board will continue to advocate for the reinstatement of the Local Board Transport Capital Fund to pre-COVID 19 levels, as well as an increase in the Auckland Transport budget for renewal, rehabilitation and maintenance with adoption of a more strategic approach so roads such as Whitford-Maraetai, Papakura-Clevedon, Alfriston-Brookby, Glenbrook, Hūnua and a new outer Pukekohe Ring Road are prioritised.

We will advocate for and investigate possible funding options for bus services connecting Wairoa sub-division communities to transport nodes at Papakura Train Station, Pine Harbour and Botany.

We are encouraged by your feedback on our priorities for 2021/2022 and we look forward to working with you in the coming year to achieve Franklin Local Board priorities.

Andy Baker

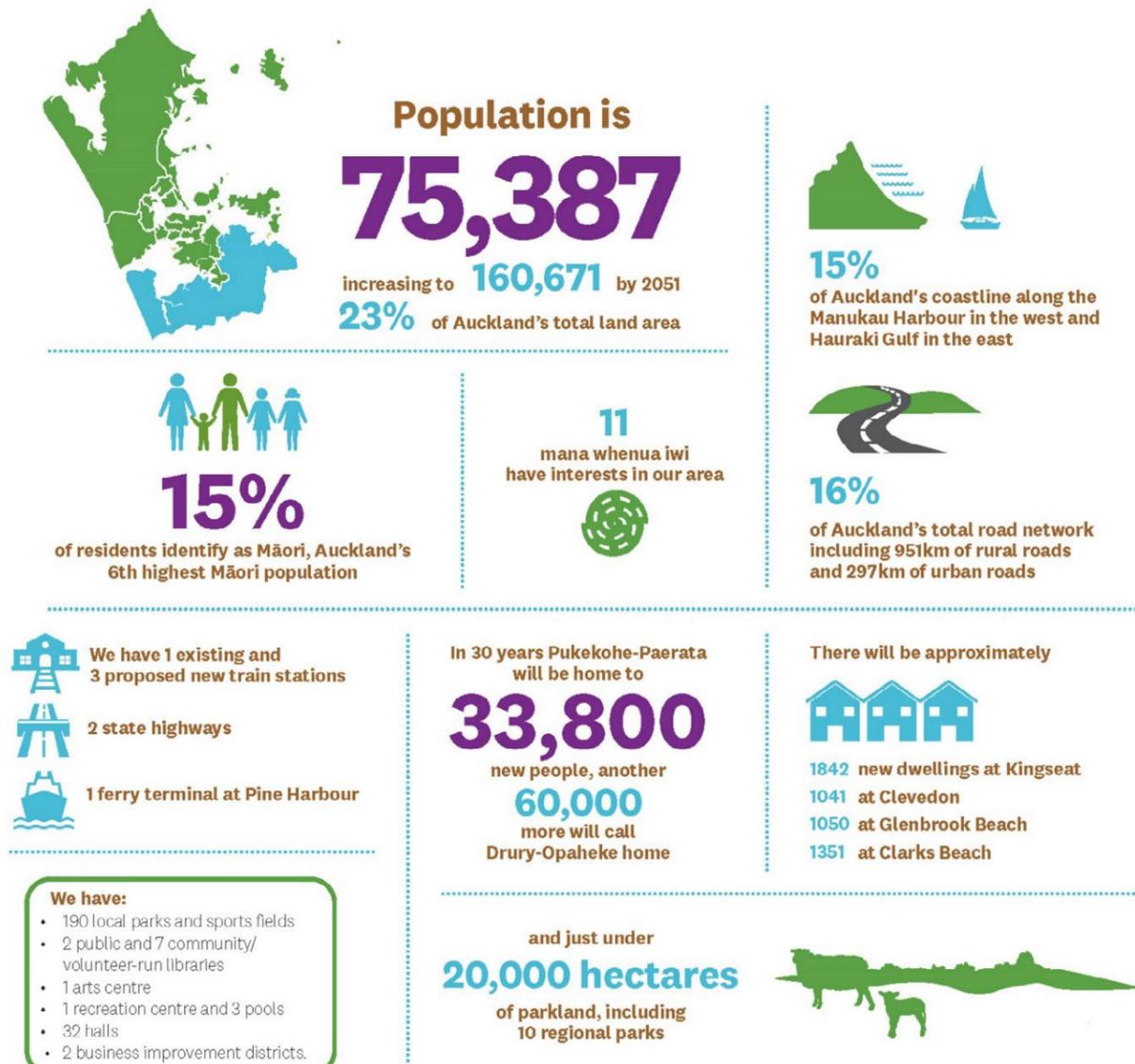


Chairperson, Franklin Local Board

Te Rohe ā-Poari o Franklin

### Franklin Local Board area





Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Franklin Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Franklin Local Board Plan are:

**Whakaotinga tahi: Mā ō tātou whirikoka e whakatipu te āheinga me te taurikura ā-rohe**

**Outcome one: Our strengths generate local opportunity and prosperity**

Our goal is to support our people to create and access new job opportunities, advocate for regional, national and third-party investment in infrastructure, and invest in initiatives that develop, leverage from and promote our local strengths as we anticipate changes to our economy, environment and population.

**Whakaotinga rua: Ngā kōwhiringa ikiiki pai ake me ngā rori hāngai ki te kaupapa**

**Outcome two: Improved transport options and fit for purpose roads**

We will advocate for transport improvements and services that enable our communities to be less car dependant and for design of and investment in the roading network so that it can safely accommodate current and future use.

**Whakaotinga toru: E hāngai tika ana ngā wāhi me ngā ratonga**

**Outcome three: Places and facilities are fit for purpose**

We will plan for and respond to future growth and the impacts of climate change whilst protecting and celebrating what is special and unique about our communities.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Whakaotinga whā: Te kaitiakitanga me te tiaki i tō tātou taiao**

**Outcome four: Kaitiakitanga and protection of our environment**

We will work with mana whenua, local communities, and others to lead and inform environmental conservation, restoration, and regeneration projects and to recover and regenerate waste.

**Whakaotinga rima: Kei te pūkaretia te ahurea tuku iho me te tuakiri Māori ki ō tātou hapori**

**Outcome five: Cultural heritage and Māori identity is expressed in our communities**

We will support the capture, recording and promotion of local cultural narratives so that new residents, visitors, and future generations can experience, understand, and enjoy our stories and perspectives

**Whakaotinga ono: Te rongo i te whai wāhi me te whakaurunga hapori kaha**

**Outcome six: A sense of belonging and strong community participation**

We will support and enable community organisations to deliver local community activities and cultural programmes, to encourage local participation and to respond to local change.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Franklin Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- work with the other southern local boards and mana whenua through the Māori input into local board decision-making project to investigate ways to improve mana whenua involvement and influence in local board decisions
- work in partnership with mana whenua to identify opportunities to deliver local projects, events, or arts activities together.
- partner with iwi, community, and private landowners to protect and restore local waterways through fencing, planting, mangrove removal and willow removal to help manage floods and create habitat for native biodiversity.
- seek regional resourcing for and participate in the restoration, revelation, and celebration of the Manukau Harbour as an environmental taonga.
- fund a Franklin local economic development broker to support businesses, mana whenua and local tourism agencies to leverage local economic development outcomes from local attractions including the Hūnua Ranges and Glenbrook Vintage Railway, and to promote local talents and resources to business.
- continue to support locally delivered work-ready development programmes such as the “Mahia te Mahi” programme delivered by Te Ara Rangatahi.
- partner with mana whenua, Papakura, Manurewa and Howick Local Boards and community groups to restore river and stream eco-systems with a focus on restoring inanga (whitebait) spawning habitat.
- support Ngāi Tai Ki Tāmaki, Ngāti Tamaoho, Ngāti Paoa and Ngaati Whanaunga to work with the governing body of Auckland Council and Watercare to tell the story of the Hūnua Ranges through the Hūnua Trail.
- work with the mana whenua and local historic societies to tell the stories of our places including parks, community centres and libraries, and supporting opportunities for digital and physical interpretation of stories.
- partner with Ngāti Te Ata and the Waiuku Trails Committee to deliver and promote the Awaroa Portage crossing.
- invest in art initiatives, programmes and projects that reference, celebrate, and promote local culture and history.
- implement the actions from the Franklin Māori Responsiveness Plan.

## Franklin Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Franklin Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.5 million and capital investment of \$8.6 million.

The key initiatives we have planned for 2021/2022 include:

- fund local organisations to deliver placemaking and neighbourhood development activities
- support a mix of both local and regional providers to deliver free to attend activities that enable the community to be more active in our parks, paths and marine environment
- fund a community arts broker that supports a diverse work programme of art activities that support community led placemaking projects
- community groups receive funding through a contestable grants process
- fund council-owned Franklin Arts Centre to curate exhibitions in the NZ steel gallery
- Franklin Local Board open space network and community facilities plan prioritisation.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome three: Fit for purpose places and facilities
- Outcome six: A sense of belonging and strong community participation.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	85%	80%	80%
Percentage of Aucklanders that feel their local town centre is safe - night time	34%	25%	25%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	72%	55%	70%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	67%	55%	65%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	75%	74%	74%
The customers' Net Promoter Score for Pools and Leisure Centres	-37	10	10
The percentage of users who are satisfied with the overall quality of local parks	72%	71%	71%
The percentage of residents who visited a local park in the last 12 months	73%	76%	76%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	19%	14%	25%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	122,300	160,000	110,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	38%	52%	47%
The percentage of art facilities, community centres and hire venues network that is community led	68%	71%	68%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The number of attendees at council-led community events	1,200	3,100	1,200
The number of participants in activities at art facilities, community centres and hire venues	212,861	243,000	245,000
The number of visits to library facilities	240,368	230,000	252,200
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	57%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$759,000.

The key initiatives we have planned for 2021/2022 include:

- work with community volunteers to coordinate on ongoing programme of ecological and environment initiatives
- fund the Franklin Economic Broker to deliver economic opportunities to support local prosperity and employment
- continue to deliver on Te Kete Rukuruku which aims to incorporate Māori naming and associated story telling of parks and places in partnership with mana whenua
- deliver and support local civic events
- continue to provide leases to local community facilities that provide services to the community
- support our rural halls to develop five-year operational plans that will inform equitable council funding for local hall operations so that halls can be retained as important local facilities and managed by the community.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome four: Kaitiakitanga and protection of our environment
- Outcome five: Cultural heritage and Māori identity is expressed in our communities
- Outcome six: A sense of belonging and strong community participation.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$275,000.

The key initiatives we have planned for 2021/2022 include:

- Te Korowai o Papatūānuku will enable local mana whenua to restore and maintain their awa through planting, fencing and removing weeds
- the C.R.E.S.T programme fund a local coordinator to produce advice and tools to private landowners to undertake pest control on their own properties
- continue to deliver waterways protection fund Franklin that provide grants for community water quality improvement initiatives in critical location across the Franklin local board area
- continue to support the operation of the Manukau Harbour Forum
- fund EcoQuest to work in partnership with predator Free Franklin to find new populations of critically endangered long tailed bats
- Waiuku Zero waste business and community education project.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Franklin Local Board Plan:

- Outcome one: Our strengths generate local opportunity and prosperity
- Outcome four: Kaitiakitanga and protection of our environment
- Outcome Five: Cultural heritage and Māori identity is expressed in our communities.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.15 million.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	14,720	16,308
Targeted rates	592	593
Subsidies and grants for operating purposes	6	11
Fees and charges	233	317
Local authorities fuel tax, fines, infringement fees and other receipts	775	999
<b>Total operating funding</b>	<b>16,326</b>	<b>18,228</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	14,274	14,850
Finance costs	866	789
Internal charges and overheads applied	1,175	2,559
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>16,315</b>	<b>18,198</b>
<b>Surplus (deficit) of operating funding</b>	<b>11</b>	<b>30</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,771	8,587
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>5,771</b>	<b>8,587</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	541	1,359
- to improve the level of service	712	541
- to replace existing assets	4,528	6,718
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>5,782</b>	<b>8,617</b>
<b>Surplus (deficit) of capital funding</b>	<b>(11)</b>	<b>(30)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Advocate for improved transport services and connections to and from South East Auckland</b>	Auckland Council and Auckland Transport need to support a regular bus service between transport nodes at Papakura Train Station, Pine Harbour and Botany. This will enable these rapidly developing communities to make environmentally responsible transport choices (respond to climate change issues), access neighbouring community facilities (delaying the need to build new and addressing inequity of council services) and to access and generate employment and visitation opportunities	Governing Body and Auckland Transport
<b>Fit for purpose roads</b>	Auckland Council and Auckland Transport should differentiate between urban greenfield and urban intensification development areas in terms of design and delivery of future service needs so that new roads and paths are fit for purpose, support transport choices.	Governing Body and Auckland Transport
	Advocate for the Local Board Transport Capital Fund at minimum to be re-instated to the pre-COVID level of \$21m per annum and, for previously allocated funding of \$38m (minimum) lost through the COVID-19 Emergency Budget to be fully restored.	Governing Body and Auckland Transport
<b>Support communities to thrive through development</b>	Clevedon, Clarks Beach-Waiiau Pa, Glenbrook and Beachlands are supported by Auckland Council to develop and/or deliver plans that will inform both future private and public transformation projects in their communities in a way that reflects and protect local character.	Governing Body
	Advocate for the development of a Franklin Community Facilities and Outdoor Space Network Plan to inform future work and investment and ensure the growing population has equitable access to public arts, culture, play and recreational facilities (including pools) and associated services.	Governing Body
	Regenerate Pukekohe town centre through the Kia Puāwai o Pukekohe programme, recycling assets to prepare Pukekohe for growth and development in Paerata, Drury and north Waikato so it can thrive while retaining Pukekohe’s local character and identity	Eke Panuku, Governing Body, mana whenua, Pukekohe Business Association.
<b>Protect our environment</b>	Restore, reveal, and celebrate the Manukau Harbour, Hauraki Gulf and Hūnua Ranges as environmental taonga through regionally-funded development and protection work programmes.	Government, mana whenua and Governing Body
	Make resource recovery facilities and services accessible to communities in south and east Auckland, including growing communities in Drury, Pukekohe, Whitford, Beachlands, Clevedon and north Waikato. Promote Drury as an accessible site for a Resource Recovery Centre and for collaboration with the Waikato District Council when planning locations.	Governing Body
<b>Partner with Māori to deliver culturally significant projects</b>	Facilitate access to Māori outcome funding to support mana whenua participation in and leverage from projects including the Hūnua Trail, Awaroa Portage, Kia Puāwai o Pukekohe and other projects identified by mana whenua.	Mana whenua, Governing Body
<b>Develop visitor capacity within the Hūnua Ranges</b>	Develop for the Hūnua Ranges a centre for visitation, recreation, cultural experience, and environmental education including Auckland’s water supply story.	Mana whenua, Governing Body, Watercare, Auckland Unlimited

Initiative	Description	Advocating to
<b>Promote the local economy</b>	Support and advocate for the development and promotion of rural south Auckland as the nation’s food bowl.	Governing Body, Auckland Unlimited, Eke Panuku, Business Associations
	Advocate for investigation into screen and digital production infrastructure located in southern Auckland to encourage local benefits to the local economy.	Auckland Unlimited, Governing Body, Government
	Advocate for greater domestic and international promotion of south and south-east Auckland tourism attractions such as the Glenbrook Vintage Railway.	Auckland Unlimited

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

 <p><b>Andrew Baker (Chair)</b> 021 283 2222 <a href="mailto:Andrew.Baker@aucklandcouncil.govt.nz">Andrew.Baker@aucklandcouncil.govt.nz</a></p>	 <p><b>Angela Fulljames (Deputy Chair)</b> 021 923 278 <a href="mailto:Angela.Fulljames@aucklandcouncil.govt.nz">Angela.Fulljames@aucklandcouncil.govt.nz</a></p>
 <p><b>Malcolm Bell</b> 021 916 381 <a href="mailto:Malcolm.Bell@aucklandcouncil.govt.nz">Malcolm.Bell@aucklandcouncil.govt.nz</a></p>	 <p><b>Alan Cole</b> 021 923 719 <a href="mailto:Alan.Cole@aucklandcouncil.govt.nz">Alan.Cole@aucklandcouncil.govt.nz</a></p>
 <p><b>Sharlene Dryuven</b> 021 536 177 <a href="mailto:Sharlene.Dryuven@aucklandcouncil.govt.nz">Sharlene.Dryuven@aucklandcouncil.govt.nz</a></p>	 <p><b>Lance Gedge</b> 021 197 6645 <a href="mailto:Lance.Gedge@aucklandcouncil.govt.nz">Lance.Gedge@aucklandcouncil.govt.nz</a></p>
 <p><b>Amanda Kinzett</b> 021 198 1564 <a href="mailto:Amanda.Kinzett@aucklandcouncil.govt.nz">Amanda.Kinzett@aucklandcouncil.govt.nz</a></p>	 <p><b>Matthew Murphy</b> 021 198 0424 <a href="mailto:Matthew.Murphy@aucklandcouncil.govt.nz">Matthew.Murphy@aucklandcouncil.govt.nz</a></p>
 <p><b>Logan Soole</b> 021 197 5853 <a href="mailto:Logan.Soole@aucklandcouncil.govt.nz">Logan.Soole@aucklandcouncil.govt.nz</a></p>	

The board can be contacted at the address below:

Franklin Local Board  
Franklin the Centre  
12 Massey Avenue  
Pukekohe 2120

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Henderson-Massey 2.5 Henderson-Massey Local Board



## 2.5 Henderson-Massey Local Board

He kōrero mai i te Heamana

### Message from the Chair

Thank you for your feedback on this local board agreement for the 2021/2022 financial year. We received 1,005 submissions from people in the Henderson-Massey area on both the key regional issues and our 2021 priorities. It was great to get feedback confirming support for our priorities and it is useful to understand your concerns. We're proud to represent such an informed and engaged community.

You have told us that you think investment in community services and facilities, good transport infrastructure and caring for the environment are priorities.

The COVID-19 pandemic changed our lives and seriously impacted on council resources and budgets. With that in mind, we will prioritise community wellbeing while managing budgets carefully.

We work with a number of long-standing community organisations in Henderson-Massey; we will continue to fund them, and we will focus on ensuring that budgets for maintaining our community facilities are targeted effectively.

We will continue with initiatives that support increased diversity and inclusion and progress the Waitākere ki Tua Action Plan.

We will work with Auckland Transport and Eke Panuku Development Auckland on connecting up and expanding the walking and cycling network. We will continue to advocate for funding to complete Te Whau Pathway and will look for opportunities to improve connections onto it from adjoining parks and paths.

Our environmental focus is on empowering people to live sustainably and build resilience into their lives. In May, we adopted the community-led Henderson-Massey Local Climate Action Plan: Whakarauora Āhuarangi and we are funding the implementation phase this financial year. We will also be identifying suitable sites to plant more trees on public land and will begin planting.

Auckland Council funding only goes so far, and we couldn't do our work without the priceless contribution of volunteers and community groups. We look forward to continuing to work with you.

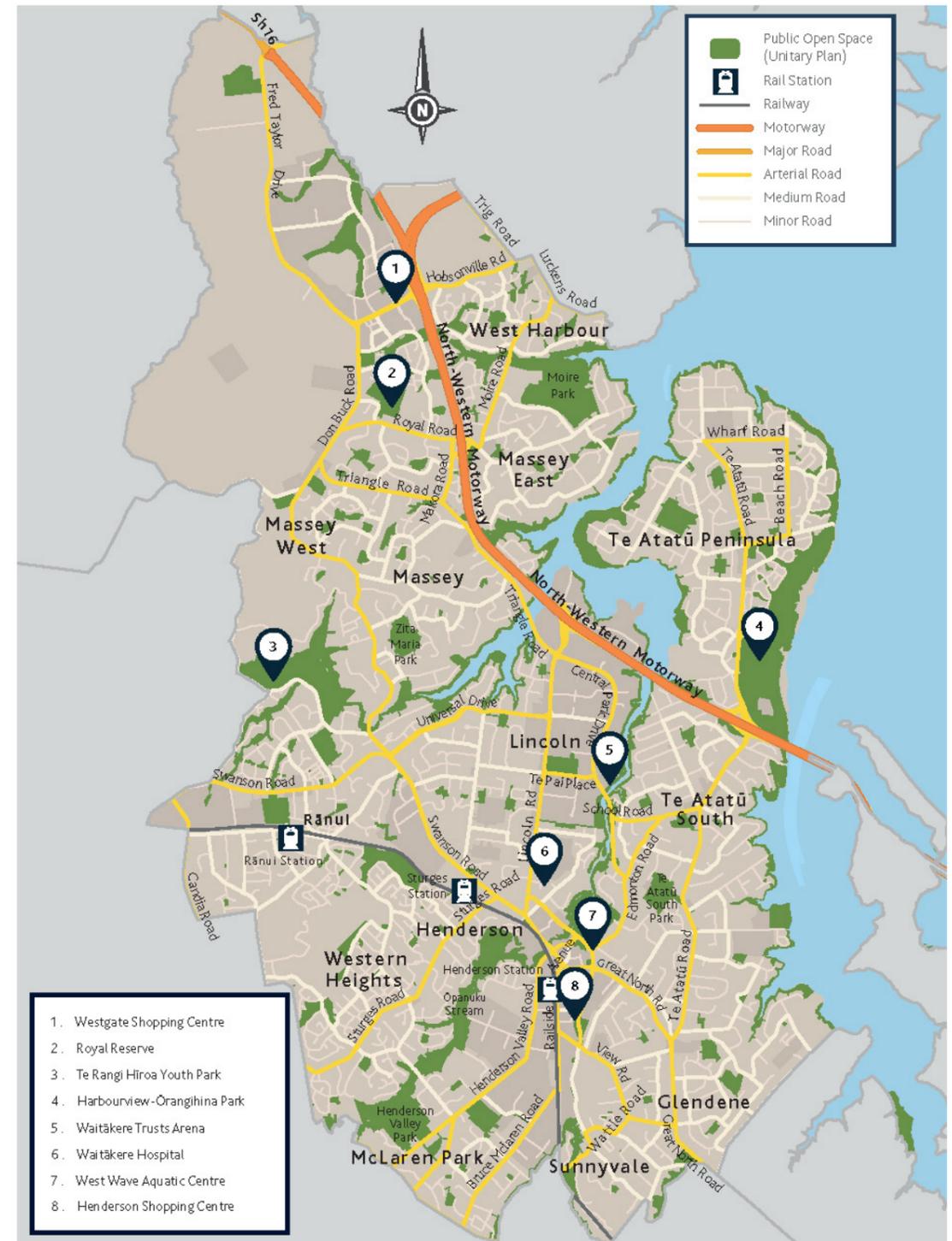
Warm Regards,

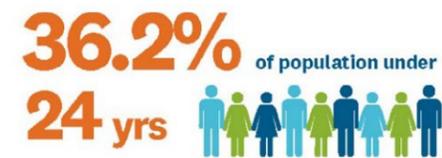


Vanessa Neeson JP  
Chair, Henderson-Massey Local Board

Te Rohe ā-Poari o Henderson-Massey

### Henderson-Massey Local Board area





Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Henderson-Massey Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Henderson-Massey Local Board Plan are:

**Whakaotinga tahi:** He wāhi pai rawa a Henderson-Massey hei noho, hei mahi, hei tākaro hoki

**Outcome 1:** Henderson-Massey is a great place to live, work and play

Neighbourhoods and town centres reflect local pride, prosperity and heritage, and community places and spaces are a valuable resource for supporting healthy active communities.

**Whakaotinga rua:** He hapori taurikura, manaaki, tūhonohono hoki

**Outcome 2:** A thriving, inclusive and engaged community

We have a diverse and inclusive community, empowered to collaborate and thrive. Everyone in Henderson-Massey has a right to participate and belong.

**Whakaotinga toru:** Te ahurea me te tuakiri Māori e puāwai ana

**Outcome 3:** Thriving Māori culture and identity

Māori culture and identity is an integral feature of Henderson-Massey. We acknowledge the unique place of Māori as tangata whenua.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Henderson-Massey Local Board Plan includes an outcome of a Māori identity being an integral feature of Henderson-Massey. The objectives are that Māori aspirations are understood and responded to, participation in local decision-making is effective and meaningful and there are more opportunities for expression of Māori language, heritage, culture and arts. To deliver on these aims, the board will:

- continue to progress the Waitākere ki Tua Action Plan, adopted in 2019
- collaborate with iwi on Te Kete Rukuruku, the Māori naming of parks and community places programme.

**Whakaotinga wha:** Kei te tautoko te katoa i te whakapakari aumangea me te noho toitū

**Outcome 4:** Everyone contributes to building resilience and living sustainably

Everyone plays a part in sustaining the natural environment, reducing waste and preparing for the impacts of climate change.

**Whakaotinga rima:** He ngāwari te neke haere huri noa i Henderson-Massey i runga i te haumarū, me te kore whakamahi waka

**Outcome 5:** It's easy to get around Henderson-Massey safely without using a car

Local travel options are easily available and meet a wide range of needs. They contribute to health and well-being, help reduce carbon emissions and congestion, and reduce pollution in streams and waterways.

## Henderson-Massey Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Henderson-Massey Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$27.5 million and capital investment of \$13.3 million.

The key initiatives we have planned for 2021/2022 include:

- fund the community arts broker to develop strategic relationships with the creative community and support community-led arts activities
- implementing the Ngahere Action Plan: planting new trees to increase tree canopy coverage on publicly-owned land
- Pacific aspirations: “Indigenius” social entrepreneur programme and consultation with West Auckland Pacific Forum
- Tuhonohono Diversity: migrant and refugee project to support innovation, collaboration and intercultural activities that increase opportunities for inclusion and participation.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Henderson-Massey Local Board Plan:

- Outcome 2: A thriving, inclusive and engaged community
- Outcome 3: Thriving Māori culture and identity
- Outcome 4: Everyone contributes to building resilience and living sustainably.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	75%	75%	75%
Percentage of Aucklanders that feel their local town centre is safe - night time	22%	22%	50%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	99%	95%	95%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	69%	66%	66%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	84%	71%	71%
The customers’ Net Promoter Score for Pools and Leisure Centres	14	5	15
The percentage of users who are satisfied with the overall quality of local parks	78%	69%	69%
The percentage of residents who visited a local park in the last 12 months	86%	76%	76%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	28%	23%	25%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	450,631	600,000	375,800
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	100%	90%
The percentage of art facilities, community centres and hire venues network that is community led	77%	71%	71%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,800	10,000	10,700
The number of participants in activities at art facilities, community centres and hire venues	516,454	583,000	588,830
The number of visits to library facilities	653,560	730,000	597,500
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	97%	58%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	90%	90%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$555,000.

The key initiatives we have planned for 2021/2022 include:

- Te Atatu South Centre Gateways and Street Improvements Framework development.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Henderson-Massey Local Board Plan:

- Outcome 1: Henderson-Massey is a great place to live, work and play.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

#### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$355,000.

The key initiatives we have planned for 2021/2022 include:

- Ope Hauāuru: funding a sustainable community coordinator to support new Enviroschools and facilitate mana whenua and community engagement
- fund a climate action activator to drive the implementation of the Henderson-Massey Local Climate Action Plan
- Henderson Bike Hub: continue to support the bike hub at The Falls carpark site, in collaboration with Eke Panuku Development Auckland
- Harbourview-Ōrangihina Restoration Plan implementation.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Henderson-Massey Local Board Plan:

- Outcome 4: Everyone contributes to building resilience and living sustainably
- Outcome 5: It's easy to get around Henderson-Massey safely without using a car.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

#### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	26,169	28,505
Targeted rates	502	502
Subsidies and grants for operating purposes	64	87
Fees and charges	4,451	4,991
Local authorities fuel tax, fines, infringement fees and other receipts	427	402
<b>Total operating funding</b>	<b>31,613</b>	<b>34,487</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	26,964	27,957
Finance costs	934	1,272
Internal charges and overheads applied	3,320	4,988
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>31,218</b>	<b>34,217</b>
<b>Surplus (deficit) of operating funding</b>	<b>395</b>	<b>270</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	6,908	13,065
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>6,908</b>	<b>13,065</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	353	7,799
- to improve the level of service	268	390
- to replace existing assets	6,682	5,146
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>7,303</b>	<b>13,335</b>
<b>Surplus (deficit) of capital funding</b>	<b>(395)</b>	<b>(270)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Aquatic provision in the northwest</b>	Retain funding in the 10-year Budget to progress the work on aquatic provision in the northwest	Governing Body
<b>Local Board Transport Capital Fund</b>	Reinstate Auckland Transport's Local Board Transport Capital Fund to pre-Emergency Budget levels for all local boards and restore the funding formally allocated by local boards before the budget was adopted	Governing Body
<b>Permanent facility for Waitākere Outrigger Canoe (Waka Ama) Club in Te Atatū South</b>	Funding in the 10-year Budget to progress the proposed permanent facility for Waitākere Outrigger Canoe (Waka Ama) Club in Te Atatū South (consultation, detailed design, consenting and a detailed estimate). This would help address the gap in regional support for Waka Ama, one of Aotearoa New Zealand's fastest-growing sports.	Governing Body
<b>Te Whau Pathway completion</b>	Funding in the 10-year Budget for the remaining sections of Te Whau Pathway, not covered by the "shovel-ready" central government project funding, to be completed.	Governing Body and Central Government
<b>Waitangi@Waititi</b>	Advocate to fund the Waitangi at Waititi event as part of the regional event programme due to the significant numbers of Aucklanders from across the region who attend the event.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

### Vanessa Neeson - Chairperson



Phone: +64 021 281 0445

[vanessa.neeson@aucklandcouncil.govt.nz](mailto:vanessa.neeson@aucklandcouncil.govt.nz)

### Brenda Brady - Deputy Chairperson



Phone: +64 027 564 0566

[brenda.brady@aucklandcouncil.govt.nz](mailto:brenda.brady@aucklandcouncil.govt.nz)

### Chris Carter



Phone: +64 021 461 568

[chris.carter@aucklandcouncil.govt.nz](mailto:chris.carter@aucklandcouncil.govt.nz)

### Will Flavell



Phone: +64 021 279 0100

[will.flavell@aucklandcouncil.govt.nz](mailto:will.flavell@aucklandcouncil.govt.nz)

### Peter Chan



Phone: +64 09 301 0101

[peter.chan@aucklandcouncil.govt.nz](mailto:peter.chan@aucklandcouncil.govt.nz)

### Matt Grey



[matt.grey@aucklandcouncil.govt.nz](mailto:matt.grey@aucklandcouncil.govt.nz)

### Brooke Loader



Phone: +64 022 025 0436

[brooke.loader@aucklandcouncil.govt.nz](mailto:brooke.loader@aucklandcouncil.govt.nz)

### Ingrid Papau



Phone: +64 021 1311 373

[ingrid.papau@aucklandcouncil.govt.nz](mailto:ingrid.papau@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Henderson-Massey Local Board office

6 Henderson Valley Road

Henderson 0612

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Hibiscus and Bays 2.6 Hibiscus and Bays Local Board

## 2.6 Hibiscus and Bays Local Board

He kōrero mai i te Heamana

### Message from the Chairperson

I am grateful for the many people who shared their views during the consultation period on our Local Board Agreement. When we reviewed all your submissions, my fellow local board members and I were faced with a hard balancing act. While most of our community disliked the idea of paying more rates, there was an equally strong desire to see investment in our local area.

We heard how much the congestion around Glenvar Road impacts on the daily lives of those travelling through that area. We heard about the desire to protect our forests and swim at cleaner beaches. We also heard the calls to be prudent with ratepayer's money. Therefore, reluctantly, the local board supported a five per cent increase of average general rates, but for one year only, reverting to three and a half per cent in the following years. Without this increase in rates, key projects such as the Ōrewa Beach Esplanade Enhancement Project, in our local area will not proceed.

As a lifelong resident of Ōrewa, I am proud that we will see the Ōrewa Beach walkway and beach enhanced and protected. At the southern end of this beach, designs will be started to renew our fabulous reserve, with its play areas and picnic spots.

In Browns Bay, we are giving our popular library the biggest makeover in its 30-year lifespan so far, to make it ready for the way you want to use it.

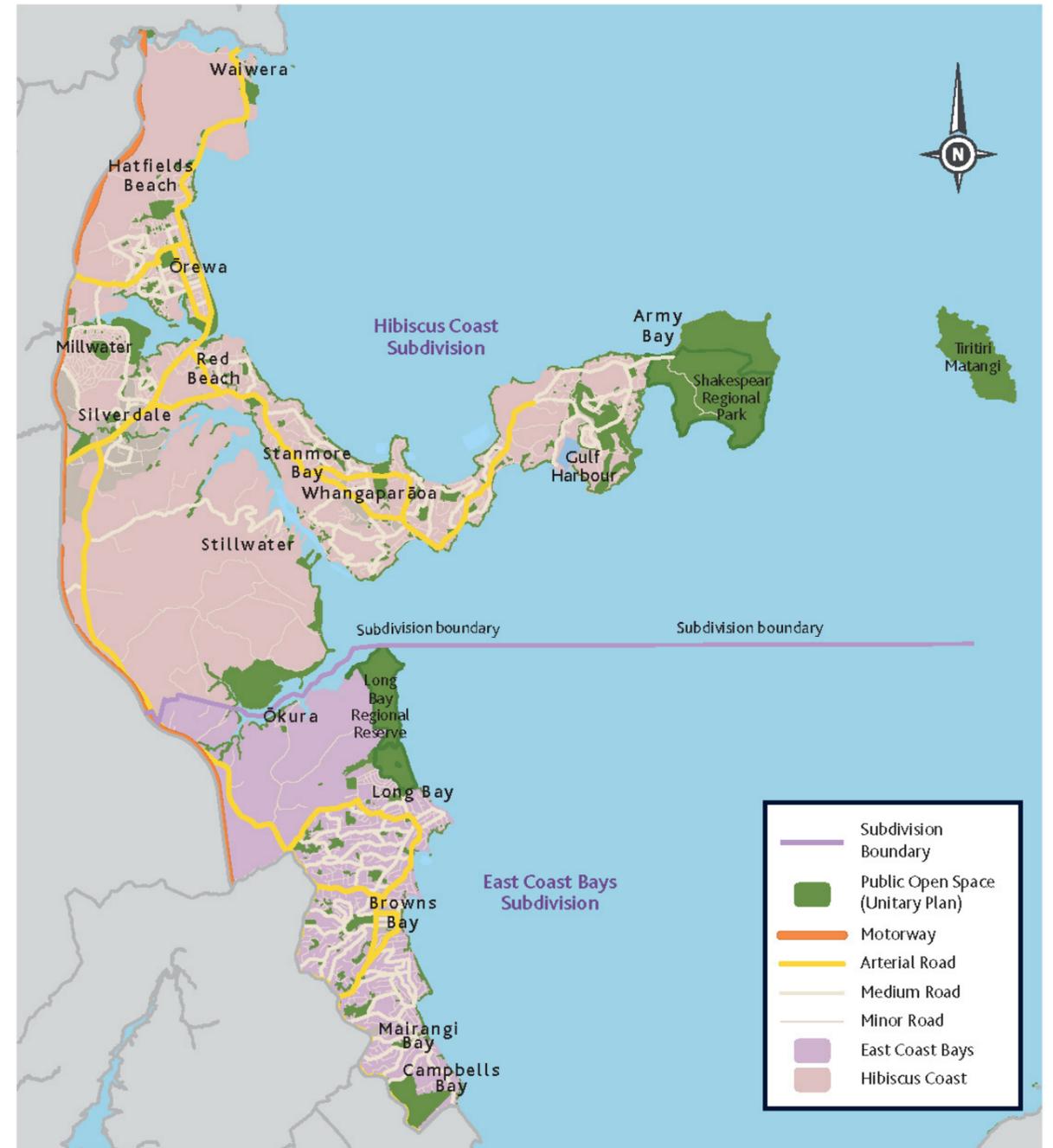
However, this is still a Recovery Budget, and we on the local board are still mindful to ensure that money is spent wisely, fairly and for best return to our community.

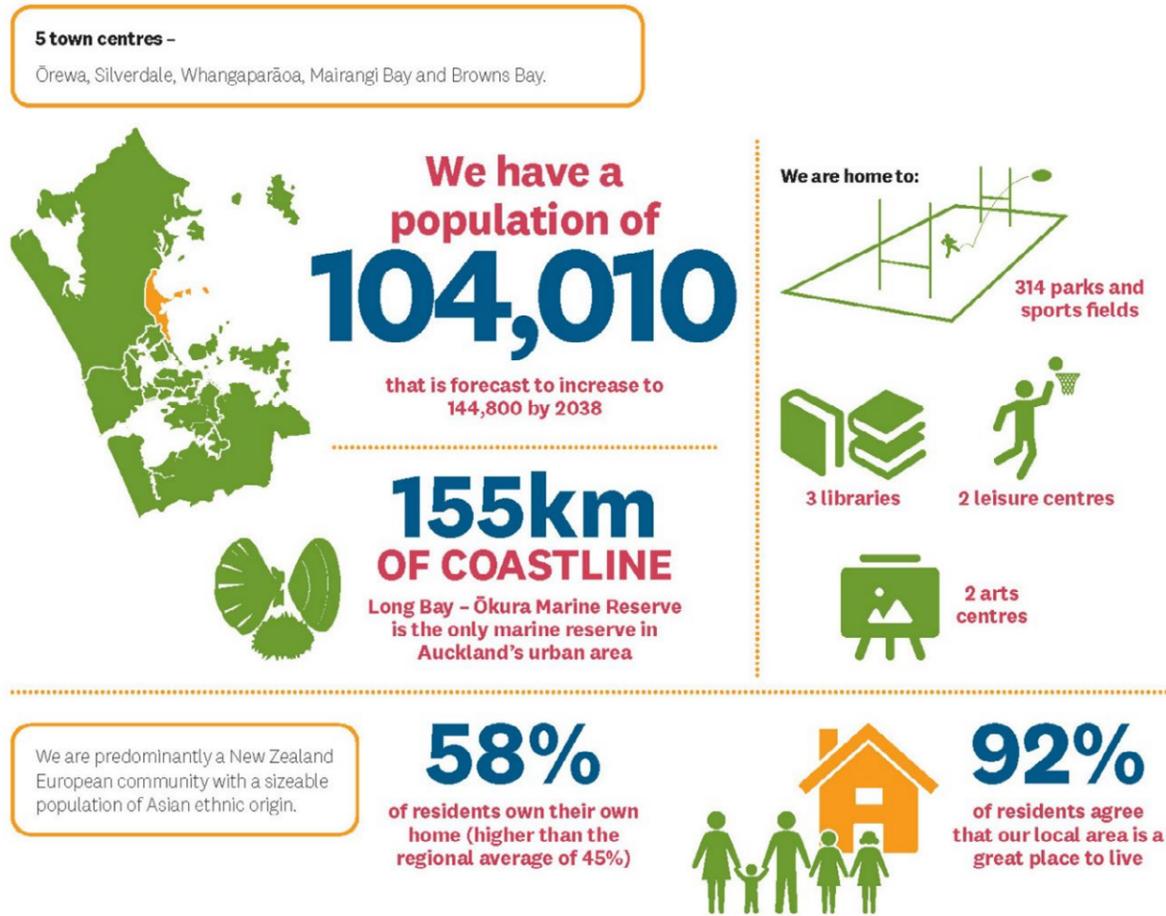


Gary Brown  
Chairperson, Hibiscus and Bays Local Board

Te Rohe ā-Poari o Hibiscus and Bays

### Hibiscus and Bays Local Board area





Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2019-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Hibiscus and Bays Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Hibiscus and Bays Local Board Plan are:

**Whakaotinga tahi: He hapori honohono**  
**Outcome 1: A connected community**

Hibiscus and Bays communities are supported, connected and vibrant. We have a strong relationship with Māori and embrace our Māori identity, heritage, and culture. Our libraries, art centres, community services, and privately owned facilities are supported.

**Whakaotinga rua: He ohaoha ā-rohe kaha**  
**Outcome 2: A strong local economy**

Our town centres are welcoming, clean, sustainable and easily accessible with plans for the future. Our businesses and business centres feel supported and empowered.

**Whakaotinga toru: He taiao kei te tiakina, kei te whakahaumakotia**  
**Outcome 3: A protected and enhanced environment**

Continue to align and support community and volunteer groups, schools, and iwi to enhance and protect our natural environment.

Support the development and implementation of ecological and environmental restoration plans. Support communities to live more sustainably and prepare for the impacts of climate change. Our waterways and beaches are clean and safe for people and wildlife.

**Whakaotinga whā: He wāhi māraikerake hei pārekareka**  
**Outcome 4: Open spaces to enjoy**

Proactively identify the needs of our communities and plan for sustainable growth. Protect, maintain, and improve access and amenities for activities on our coastlines, parks and reserves.

Provide a range of play and active recreation opportunities for all ages and abilities in our parks, reserves, and coastal environment.

**Whakaotinga rima: Ngā kōwhiringa ikiiki**  
**Outcome 5: Transport choices**

Deliver Penlink. Improve walking and cycling routes. Improve connectivity through better travel options and safer intersections.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Hibiscus and Bays Local Board Plan provides the framework for our commitment to Māori. While we recognise that there is still a long journey ahead of us, we have developed initiatives that respond to Māori aspirations. Examples of this include:

- strengthening relationships with local iwi to create improved local decision making from the local board
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming and sharing stories about the area's heritage through interpretative signage
- partnering with Māori to understand areas of environmental significance and create opportunities for collaboration between iwi and local environmental groups on projects of mutual interest.

## Hibiscus and Bays Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Hibiscus and Bays Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$18.7 million and capital investment of \$13.3 million.

The key initiatives we have planned for 2021/2022 include:

- build resilience and connection for youth, by bringing together organisations working with youth in our area to assist them to coordinate their activities and then involve young people in prioritising the projects and decisions important to them
- fund activities in our parks and reserves, that are free to attend. Enabling the community to get active, meet others, and connect to nature
- working with key partners to fund a range of signature events that add vibrancy and create economic benefit for our area, such as the Rodders Festival, the Mairangi Bay Food and Wine Festival, and the numerous local Santa Parades
- Urban Ngahere, growing phase – to take significant steps to increase the tree cover in the local board area through the planting of large specimen trees in public reserves.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Hibiscus and Bays Local Board Plan:

- Outcome 1: A connected community
- Outcome 2: A strong local economy
- Outcome 4: Open spaces to enjoy.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	92%	87%	87%
Percentage of Aucklanders that feel their local town centre is safe - night time	53%	52%	52%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	84%	55%	65%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	50%	55%	70%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	89%	75%	75%
The customers’ Net Promoter Score for Pools and Leisure Centres	59	52	52
The percentage of users who are satisfied with the overall quality of local parks	76%	75%	75%
The percentage of residents who visited a local park in the last 12 months	81%	88%	88%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	14%	10%	14%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	207,537	300,000	150,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	89%	88%	89%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,000	0	2,500
The number of participants in activities at art facilities, community centres and hire venues	181,530	232,000	234,000
The number of visits to library facilities	614,022	670,000	660,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	93%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$517,000.

The key initiatives we have planned for 2021/2022 include:

- Pest Plans on Private Land – Ōkura. This will enable the funding of a coordinator position to help private landowners bordering the Ōkura Bush, shoreline and surroundings to restore the biodiversity of the area by destroying pest animals and plants
- Silverdale Business - assisting this business association to establish a new Business Improvement District.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Hibiscus and Bays Local Board Plan:

- Outcome 2: A strong local economy
- Outcome 3: A protected and enhanced environment.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

**Local Environmental Management**

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$362,000.

The key initiatives we have planned for 2021/2022 include:

- increasing the support for eco volunteers - funding an increase in the capacity for groups and people to volunteer to plant, control pests and clean up our public reserves
- supporting Restore Hibiscus and Bays – expanding the capacity of this organisation to enable greater numbers of conservation activities
- Zero Waste Early Childhood Education Programme – to work with 100 per cent of the early childhood centres in the local board area over three years to instil habits of reducing waste and best practice recycling
- Trash Free Tairāhema (Browns Bay Waste Minimisation Programme) - to work with and alongside local business and the community in the Browns Bay area to reduce the amount of waste going to landfill.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Hibiscus and Bays Local Board Plan:

- Outcome 3: A protected and enhanced environment
- Outcome 4: Open spaces to enjoy

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.  
<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

**Local Governance**

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$988,000.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	18,939	19,969
Targeted rates	507	496
Subsidies and grants for operating purposes	593	585
Fees and charges	2,509	2,876
Local authorities fuel tax, fines, infringement fees and other receipts	86	74
<b>Total operating funding</b>	<b>22,634</b>	<b>24,000</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	18,449	19,358
Finance costs	1,014	1,155
Internal charges and overheads applied	2,108	3,402
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>21,571</b>	<b>23,915</b>
<b>Surplus (deficit) of operating funding</b>	<b>1,063</b>	<b>85</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	3,502	7,585
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>3,502</b>	<b>7,585</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	659	86
- to improve the level of service	538	96
- to replace existing assets	3,368	7,488
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>4,565</b>	<b>7,670</b>
<b>Surplus (deficit) of capital funding</b>	<b>(1,063)</b>	<b>(85)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Ōrewa Beach Esplanade Enhancement Project</b>	Seek funding and delivery for the next phase of the Ōrewa Beach Esplanade Enhancement Project	Governing Body
<b>Equitable funding</b>	Seek equitable regional operational funding for local arts, culture, and community centres	Governing Body
<b>Funding for the Regional Land Transport Plan</b>	Allocate sufficient funding to ensure the Regional Land Transport Plan can continue to fund the Local Board Transport Capital Fund, the Community Safety Fund and the Glenvar / East Coast Roads improvement project	Governing Body
<b>Funding regulatory compliance and monitoring</b>	Seek greater regional funding for regulatory compliance and monitoring to enable stronger more timely enforcement, particularly out of ordinary working hours	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Gary Brown – Chairperson**

Phone: 021 193 2167

[Gary.brown@aucklandcouncil.govt.nz](mailto:Gary.brown@aucklandcouncil.govt.nz)



**Victoria Short – Deputy Chairperson**

Phone: 021 198 1195

[Victoria.short@aucklandcouncil.govt.nz](mailto:Victoria.short@aucklandcouncil.govt.nz)



**Andy Dunn**

Phone: 021 196 2715

[Andy.dunn@aucklandcouncil.govt.nz](mailto:Andy.dunn@aucklandcouncil.govt.nz)



**Janet Fitzgerald**

Phone: 021 242 7504

[Janet.fitzgerald@aucklandcouncil.govt.nz](mailto:Janet.fitzgerald@aucklandcouncil.govt.nz)



**Gary Holmes**

Phone: 027 496 6283

[Gary.holmes@aucklandcouncil.govt.nz](mailto:Gary.holmes@aucklandcouncil.govt.nz)



**Julia Parfitt**

Phone: 021 287 1999

[Julia.parfitt@aucklandcouncil.govt.nz](mailto:Julia.parfitt@aucklandcouncil.govt.nz)



**Alexis Poppelbaum**

Phone: 021 197 2878

[Alexis.poppelbaum@aucklandcouncil.govt.nz](mailto:Alexis.poppelbaum@aucklandcouncil.govt.nz)



**Leanne Willis**

Phone: 021 194 5660

[Leanne.willis@aucklandcouncil.govt.nz](mailto:Leanne.willis@aucklandcouncil.govt.nz)

The local board can be contacted at the address below:

Hibiscus and Bays Local Board office

50 Centreway Road, Orewa

Private Bay 92300

Auckland 1142

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Howick 2.7 Howick Local Board



## 2.7 Howick Local Board

He kōrero mai i te Heamana

### Message from the Chair

Tēnā koutou

I am delighted to present our local board agreement for the 2021/2022 financial year. We were pleased to receive 1,292 submissions from the Howick Local Board area on our proposed priorities and on regional issues affecting wider Auckland. It was valuable to get feedback supporting our priorities and to hear your concerns and comments.

We acknowledge the ongoing challenges that the COVID-19 pandemic has on our lives and the impact it has had on Auckland Council’s resources. We hope to deliver a budget that places importance not only on infrastructure but also on social well-being. We plan to deliver events, where possible that bring us together, keep us connected and showcase our diverse cultures.

Your feedback during the consultation period told us maintaining existing facilities is important to you. We have responded by targeting investment towards upgrading play spaces, the Lloyd Elsmore Park skatepark and the Howick Recreation Centre.

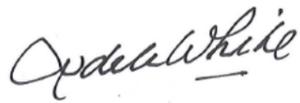
We are committed to ensuring the growth in Flatbush is matched with expenditure in the area. Our capital works programme incorporates new play equipment, event infrastructure and an upgrade to the skatepark in Barry Curtis Park.

We will continue to focus on ensuring the environment is protected and restored. We will invest significantly in controlling pest plants and animals, minimising waste in schools and in improving our streams.

To support active and healthy lifestyles we will upgrade the walking and cycling pathway between Aviemore Drive and Botany Road. We are also proud to announce that we plan to complete dedicated dog exercise areas in the coming year.

Thank you for your input, it is humbling to be part of such an involved community. I firmly believe this agreement delivers for you.

Ngā mihi nui,



Adele White  
Chairperson Howick Local Board

Te Rohe ā-Poari o Howick

### Howick Local Board area



**Howick has four town centres –**  
Howick, Pakuranga, Ormiston and Botany, along with commercial and industrial areas on East Tāmaki and Highbrook.



**We have a population of 140,970**

We have a population of 140,970 people in 2018 or 9 per cent of Auckland's total population. This is expected to grow to 180,000 by 2051 5th largest urban area in New Zealand



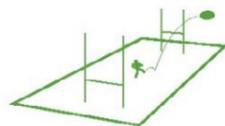
We have **7 LOCAL BEACHES**

and the Tāmaki River in our **63km OF COASTLINE**

**We are home to:**



**266 local parks**



**14 sports parks**



**four libraries**



**and four recreation centres – including one pool, seven community halls and houses**

We have four premier parks: Lloyd Elsmore Park, Barry Curtis Park, Macleans Park and Murphys Bush Reserve

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Howick Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Howick Local Board Plan are:

**Whakaotinga tahi:** Kei te rongō te hunga ki ngā hapori i te haumarū, i te tūhononga I te herenga

**Outcome 1: People in our communities feel safe, engaged and connected**

People are proud to live in the area, and actively participate to make it a wonderful, safe place to live, work and play.

**Whakaotinga rua:** He takiwā tūmatanui kua pai te whakamahere, e tautoko ana i ngā āhuahanga noho oi, hauora, toitū, anō hoki

**Outcome 2: Well-planned public spaces, that support active, healthy, and sustainable lifestyles**

Our extensive network of public places and sport, recreation and leisure facilities are looked after so people of all ages and abilities can use them to remain healthy, active and connected.

**Whakaotinga toru:** E kaingākautia ana te tukunga iho, ngā toi ā-rohe, me te kanorau ā-ahurea

**Outcome 3: Heritage, local arts and cultural diversity are valued**

We are culturally diverse and have great facilities for creative activities and events, including music and dance, theatre and visual arts.

**Whakaotinga whā:** Ka tiakina tō tatou taiao, ka haumanutia, ā, ka whakahaumakotia

**Outcome 4: Our natural environment is protected, restored and enhanced**

Our wonderful environment and admired coastline is clean, safe and protected for all to use in the future.

**Whakaotinga rima:** He ohaoha ā-rohe taurikura whai āheinga ā-rohe

**Outcome 5: A prosperous local economy supporting business growth and opportunity**

New businesses in our area provide opportunities for local employment. Visitor numbers increase, attracted by our vibrant town centres, recreational opportunities, heritage and events.

**Whakaotinga ono:** He Kōwhiringa ikiiki pai, haratau hoki

**Outcome 6: Effective and accessible transport choices**

A safe, convenient, accessible and affordable transport network that plays an important role in well-being of communities and health of local economies by connecting people to each other, the goods and services they need (such as shopping outlets and health services), and their places of recreation, education and work.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Howick Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- identifying opportunities to work together to build strong relationships and share information with Māori.
- Whakatipu i te reo Māori delivered in our local libraries teaches te reo and celebrate te ao Māori through events and regionally coordinated programmes
- working with mana whenua and matawaaka to identify aspirations and priorities for local Māori and opportunities to run events and programmes through our Māori Responsiveness programme.

## Howick Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Howick Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$25.4 million and capital investment of \$5.6 million.

The key initiatives we have planned for 2021/2022 include:

- providing events that celebrate the diverse culture of Howick and enable meaningful community participation, including the Moon Festival and Celebrating Cultures Festival
- coordinating a range of ‘free to attend’ events that support the local community to be physically active in our parks, places and open spaces
- providing year-round custodian and activation services for Barry Curtis Park skatepark that contribute to a safe, active and positive culture at the skatepark
- funding a wide range of community events that are of interest to local people through the event partnership fund
- supporting youth participation, engagement and leadership through providing funding to the Howick Youth Council.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Howick Local Board Plan:

- Outcome 1: People in our communities feel safe, engaged and connected
- Outcome 2: Well-planned public spaces that support active, healthy and sustainable lifestyles.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	83%	85%	90%
Percentage of Aucklanders that feel their local town centre is safe - night time	48%	56%	60%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	54%	45%	55%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	35%	40%	55%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	79%	79%	79%
The customers’ Net Promoter Score for Pools and Leisure Centres	54	44	44
The percentage of users who are satisfied with the overall quality of local parks	75%	77%	77%
The percentage of residents who visited a local park in the last 12 months	79%	85%	85%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	14%	10%	14%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	404,945	640,000	422,800
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	56%	56%	56%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	8,900	4,600	6,100
The number of participants in activities at art facilities, community centres and hire venues	446,972	600,925	600,000
The number of visits to library facilities	760,845	900,000	900,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	75%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.9 million

The key initiatives we have planned for 2021/2022 include:

- renewing and refurbishing the exterior of the facility at Old Flat Bush School

- the ongoing implementation of the Howick Village Centre Plan
- the ongoing implementation of the Howick Heritage Plan
- working with local business associations on initiatives that support the economy
- supporting the local tourism sector and promoting Howick as a visitor destination.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Howick Local Board Plan:

- Outcome 3: Heritage, local arts and cultural diversity are valued
- Outcome 5: A prosperous local economy supporting business growth and opportunity.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

**Local Environmental Management**

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$445,000.

The key initiatives we have planned for 2021/2022 include:

- supporting the control of pest plants and animals through the Pest Free Howick programme via education and resources to schools and the wider community
- supporting the minimisation of waste in our local schools
- funding the Ōtara Waterways and Lake Trust and the Tāmaki Estuary Environmental Forum to carry out stream restoration and engagement activities
- working with builders and developers to improve site practices in relation to waste and the down-stream effects of pollution
- supporting projects that lead to an increase in tree canopy cover throughout the ward.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Howick Local Board Plan:

- Outcome 2: Well-planned public spaces that support active, healthy and sustainable lifestyles
- Outcome 4: Our natural environment is protected, restored and enhanced.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

**Local Governance**

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	25,381	27,591
Targeted rates	440	452
Subsidies and grants for operating purposes	708	709
Fees and charges	3,214	3,734
Local authorities fuel tax, fines, infringement fees and other receipts	605	701
<b>Total operating funding</b>	<b>30,348</b>	<b>33,187</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	24,822	24,958
Finance costs	2,487	3,294
Internal charges and overheads applied	2,918	4,387
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>30,227</b>	<b>32,639</b>
<b>Surplus (deficit) of operating funding</b>	<b>121</b>	<b>548</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	1,408	5,068
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>1,408</b>	<b>5,068</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	0	171
- to improve the level of service	138	171
- to replace existing assets	1,391	5,274
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>1,529</b>	<b>5,616</b>
<b>Surplus (deficit) of capital funding</b>	<b>(121)</b>	<b>(548)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Local Board Transport Capital Fund</b>	For the Local Board Transport Capital Fund to be reinstated to the pre-COVID-19 level of \$21million annually, and for the \$38 million previously allocated through the Local Board Transport Capital Fund to local boards – which was lost through the COVID-19 Emergency Budget – to be fully restored	Auckland Transport
<b>Coastal erosion funding</b>	For increased regional funding for the restoration of our beaches and to address the impacts on our coastline due to climate change, sea level rise and weather-related events	Governing Body
<b>Upgrading rural roads</b>	For funding to upgrade rural roads to urban standards, including widening narrow bridges in response to growth of our urban areas (eg. Flat Bush School Road, Chapel Road and Murphys Road)	Auckland Transport
<b>Sustainable building methods for the Flat Bush Aquatic and Leisure Centre, and the Flat Bush Community Centre and Library</b>	For use of eco-friendly and environmentally sustainable building methods for the Flat Bush Aquatic & Leisure Centre and the Flat Bush Community Centre and Library	Governing Body
<b>Flat Bush Community Centre and Library timeframe</b>	For the construction timeframe of the Flat Bush Community Centre and Library to be brought forward.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Adele White (Chairperson)**

021 284 3843

[adele.white@aucklandcouncil.govt.nz](mailto:adele.white@aucklandcouncil.govt.nz)



**John Spiller (Deputy Chairperson)**

021 286 7666

[john.spiller@aucklandcouncil.govt.nz](mailto:john.spiller@aucklandcouncil.govt.nz)



**Bo Burns**

021 197 5849

[bo.burns@aucklandcouncil.govt.nz](mailto:bo.burns@aucklandcouncil.govt.nz)



**Katrina Bungard**

0800 528 286

[katrina.bungard@aucklandcouncil.govt.nz](mailto:katrina.bungard@aucklandcouncil.govt.nz)



**David Collings**

021 831 852

[david.collings@aucklandcouncil.govt.nz](mailto:david.collings@aucklandcouncil.govt.nz)



**Bruce Kendall, MBE**

021 198 1380

[bruce.kendall@aucklandcouncil.govt.nz](mailto:bruce.kendall@aucklandcouncil.govt.nz)



**Mike Turinsky**

021 804 742

[mike.turinsky@aucklandcouncil.govt.nz](mailto:mike.turinsky@aucklandcouncil.govt.nz)



**Bob Wichman**

09 277 0896

[bob.wichman@aucklandcouncil.govt.nz](mailto:bob.wichman@aucklandcouncil.govt.nz)



**Peter Young, JP**

027 587 4888

[peter.young.howick@aucklandcouncil.govt.nz](mailto:peter.young.howick@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Howick Local Board office

1 Aylesbury Street Pakuranga, 2010

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Kaipātiki 2.8 Kaipātiki Local Board



## 2.8 Kaipātiki Local Board

He kōrero mai i te Heamana

### Message from the Chair

Tēnā koutou

I would like to thank you for your continued interest in regional and local issues facing Auckland. Your feedback has helped shape regional priorities and local projects planned for delivery in 2021/22. This agreement covers the first financial year after the adoption of the Kaipātiki Local Board Plan 2020 and the first of Council’s new 10-year Budget 2021-2031.

The COVID-19 pandemic is significantly impacting available budget for council. This is why we asked for your views on investigating a locally targeted rate to help fund local projects. Your feedback was mixed, so as a result we have decided not to proceed with investigating the targeted rate. The Kaipātiki Local Board remains committed to the key initiatives that you helped prioritise in our Local Board Plan, and we are continuing to advocate for additional regional budget to fund them.

The redevelopment of the Northcote Town Centre, Te Ara Awataha greenway project, rebuilding the community facility at 17 Lauderdale Road, and Birkenhead War Memorial Park upgrade remain priorities. We are also continuing to deliver free family and community events, provide new playgrounds, upgrade bush tracks and install shade sails over playgrounds.

We are committed to developing more meaningful relationships with Māori and we will be taking direction from Māori about how this should happen.

Our natural environment is clearly the most beloved aspect of living in Kaipātiki. We have a strong focus on our environmental programmes, volunteer groups and investment into our parks, open spaces and local groups. We have commissioned some key plans and research that will help to guide future decisions in areas you’ve told us are important to you. These include a low carbon action plan, an updated Connections Network Plan, research on Wairau Valley businesses, and our Local Parks Management Plan.

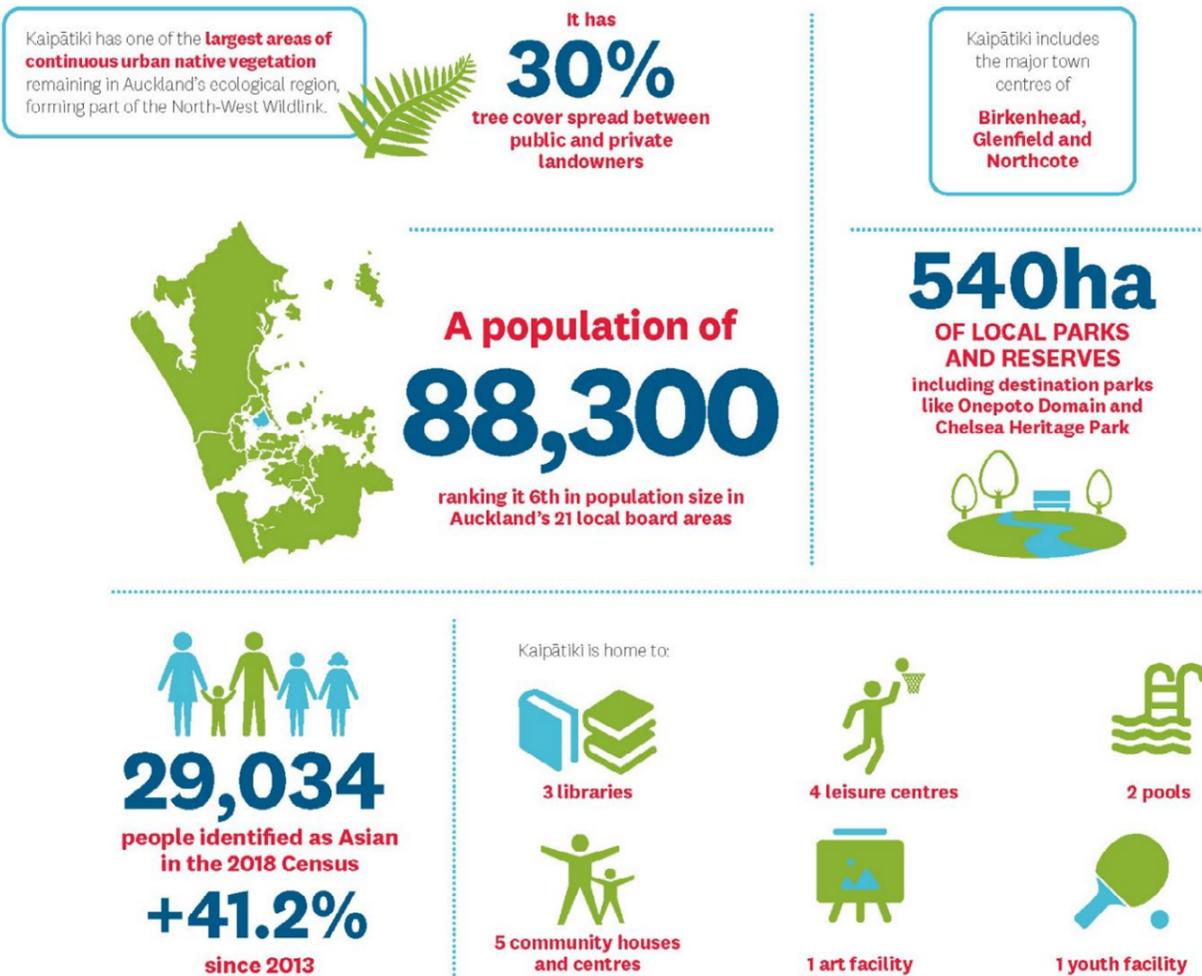


John Gillon  
Chairperson, Kaipātiki Local Board

Te Rohe ā-Poari o Kaipātiki

### Kaipātiki Local Board area





Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Kaipātiki Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Kaipātiki Local Board Plan are:

**Whakaotinga tahī: Te Whai Wāhitanga me te Oranga**

**Outcome 1: Belonging and wellbeing**

Our people are involved in the community, socially connected to one another, and supported to be active, creative, resilient and healthy.

**Whakaotinga rua: Te Taiao**

**Outcome 2: Environment**

Our natural environment is protected and restored for future generations to enjoy.

**Whakaotinga toru: Ngā Wāhi me ngā Takiwā**

**Outcome 3: Places and spaces**

Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Kaipātiki Local Board Plan outlines a commitment to develop more meaningful relationships with Māori. This will result in our plans and projects better reflecting the needs and aspirations of Māori. In particular, we're committed to undertaking the following:

- building the relationship between the local board and Māori through hui and other events
- strengthening communication between the local board and the Uruamo Maranga Ake Marae Committee to progress the development of the Beach Haven Marae to completion in a timely manner
- ensuring that Māori identity, culture and language is consistently incorporated into programmes, services and facility developments
- supporting community support and networking programmes that respond to the needs of our Māori communities.

## Kaipātiki Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Kaipātiki Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$17.4 million and capital investment of \$9.7 million.

The key initiatives we have planned for 2021/2022 include:

- developing more meaningful relationships with Māori by supporting local activities that increase cultural knowledge, māturanga Māori, and kaupapa Māori practices in the local board area
- providing funding to arts, community, culture, and sports groups through service agreements or through our contestable grants rounds to support the services and events they deliver
- working with the council and community groups to address the flooding and seawater inundation at Little Shoal Bay
- renewing, maintaining, and repairing our local buildings, parks and open spaces, play spaces, sportsfields, and coastal assets
- rebuilding the community building at 17 Lauderdale Road, Birkdale, with sustainability in mind under the Green Building Framework – Sustainable Asset Standards
- finalising key parks documents, including the Kaipātiki Local Park Management Plan and the Kaipātiki Connections Network Plan
- providing funding and staff support for our park volunteers working towards the goal of a pest free Kaipātiki, and other restoration initiatives
- topping up regional service levels for libraries, and local community venues
- upgrading our bush tracks that go through Kauri forest to minimise the spread of Kauri dieback.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Kaipātiki Local Board Plan:

- Outcome 1: Te whai wāhitanga me te oranga | Belonging and wellbeing
- Outcome 2: Te taiao | Environment
- Outcome 3: Ngā wāhi me ngā takiwā | Places and spaces
- Outcome 4: Te Ikiiki me ngā tūhononga | Transport and connections

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	85%	82%	82%
Percentage of Aucklanders that feel their local town centre is safe - night time	41%	34%	34%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that are community led	75%	45%	70%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	82%	40%	60%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	84%	82%	82%
The customers’ Net Promoter Score for Pools and Leisure Centres	34	20	20
The percentage of users who are satisfied with the overall quality of local parks	78%	81%	81%
The percentage of residents who visited a local park in the last 12 months	88%	82%	82%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	25%	12%	25%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	235,580	340,000	175,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	80%	78%	80%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,000	1,500	3,000
The number of participants in activities at art facilities, community centres and hire venues	123,383	117,000	118,170
The number of visits to library facilities	507,995	610,000	524,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	93%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All level of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$348,000.

The key initiatives we have planned for 2021/2022 include:

- continuing support for the Birkenhead and Northcote Business Improvement District areas
- working with businesses in the Wairau Valley to better understand their issues and opportunities and identify appropriate actions for future consideration.
- supporting the delivery of the Young Enterprise Scheme in our local board area.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Kaipātiki Local Board Plan:

- Outcome 3: Ngā wāhi me ngā takiwā | Places and spaces
- Outcome 5: Te āheinga me te taurikura | Opportunity and prosperity.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$431,000.

The key initiatives we have planned for 2021/2022 include:

- continuing to support Pest Free Kaipātiki Restoration Society with its community-led conservation work and 'greening of Kaipātiki' strategy
- developing a local Climate Action Plan that provides a roadmap for Kaipātiki to become a low carbon community
- expanding the industrial pollution prevention programme across Kaipātiki, with a focus on improving water quality throughout the catchment of the Wairau Estuary alongside the Devonport-Takapuna Local Board
- funding the scientific stream monitoring programme across the local board area
- supporting the operations of the Kaipātiki Project, including delivery of environmental programmes, and volunteer support
- supporting the Para Kore Zero Waste Northcote action plan that educates and empowers communities and businesses in Northcote to reduce the amount of waste going to landfill.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Kaipātiki Local Board Plan:

- Outcome 2: Te taiao | Environment.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	15,484	16,081
Targeted rates	314	321
Subsidies and grants for operating purposes	918	888
Fees and charges	4,097	4,702
Local authorities fuel tax, fines, infringement fees and other receipts	273	434
<b>Total operating funding</b>	<b>21,086</b>	<b>22,426</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	17,184	17,668
Finance costs	846	1,477
Internal charges and overheads applied	2,064	3,191
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>20,094</b>	<b>22,336</b>
<b>Surplus (deficit) of operating funding</b>	<b>992</b>	<b>90</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,565	9,572
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>5,565</b>	<b>9,572</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	618	86
- to improve the level of service	662	115
- to replace existing assets	5,277	9,460
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>6,557</b>	<b>9,662</b>
<b>Surplus (deficit) of capital funding</b>	<b>(992)</b>	<b>(90)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Kaipātiki Local Board One Local Initiative (OLI) - Birkenhead War Memorial Park Redevelopment</b>	<ul style="list-style-type: none"> <li>request that the funding for the local board's One Local Initiative be brought forward to year three of the 10-year Budget 2021-2031, so that planning of this important project can commence and those impacted have some certainty around delivery</li> <li>request that greater flexibility is given to the approx. \$8million of funding in the 10-year Budget 2021-2031 - currently earmarked for the renewal component of Birkenhead War Memorial Masterplan to include delivery of new or enhanced developments within this current budget allocation, in particular the aquatic play area (including splash pad)</li> <li>note that by bringing forward the board's One Local Initiative to be delivered in a staged approach, and by enabling flexibility of the current budget, the project is likely to be able to proceed at a reduced scope that will meet the short-medium term needs and will offer significant savings to council.</li> </ul>	Governing Body
<b>Northern Community Recycling Centre</b>	<ul style="list-style-type: none"> <li>support the proposed inclusion of budget towards new and existing community recycling sites in the 10-year Budget 2021-2031</li> <li>request that funding is allocated towards the establishment of a northern Resource Recovery Park to provide the "hub" in a community-led hub-and-spoke model of resource recycling in the northern local board areas</li> <li>request that funding is allocated to provide a Resource Recovery Centre in Kaipātiki Local Board area, in line with local board feedback into the Resource Recovery Network Strategy [resolution number KAI/2020/38].</li> </ul>	Governing Body
<b>Plan Change Request - Review Schedule 10</b>	<ul style="list-style-type: none"> <li>request that funding is included in year one of the 10-year Budget 2021-2031 to progress a Plan Change to review Schedule 10 of the Auckland Unitary Plan to increase tree protection across Auckland, process the backlog of notable tree applications, and support the Ngahere Strategy and tree coverage across the Auckland region.</li> </ul>	Governing Body
<b>Wairau Stream Catchment Water Quality</b>	<ul style="list-style-type: none"> <li>support the proposed extension and increase of the Water Quality Targeted Rate</li> <li>request that Water Quality Targeted Rate funding is prioritised to improve water quality and pollution prevention in the Wairau Stream Catchment that crosses the Kaipātiki and Devonport-Takapuna Local Board areas, including for gross pollutant traps</li> <li>request that Water Quality Targeted Rate funding is prioritised for pollution compliance and monitoring of businesses identified through the local board's Industrial Pollution Prevention Programme (IPPP) in the Wairau Stream catchment area</li> <li>note that the Kaipātiki and Devonport-Takapuna Local Boards are currently working together with Healthy Waters to improve water quality in the Wairau Stream Catchment, but that it is difficult to progress within existing local board budgets.</li> </ul>	Governing Body
<b>Kauri Dieback Prevention</b>	<ul style="list-style-type: none"> <li>support the proposed extension of the Natural Environment Targeted Rate</li> <li>request the continuation of investment into upgrading, rerouting and reopening tracks, and installing shoe hygiene stations in the</li> </ul>	Governing Body

Initiative	Description	Advocating to
	<p>Kaipātiki area to prevent or mitigate the spread of kauri dieback disease.</p>	
<b>Northcote Development</b>	<ul style="list-style-type: none"> <li>advocate for the continuation of investment into the Northcote Development, including the delivery of the Te Ara Awataha greenway and park developments, a new community building, maximum public open space within the town centre, retention of mature trees, inclusion of cultural and heritage aspects and public art, walking and cycling links, and public transport connections, to support current and future residents of the Northcote area</li> <li>advocate for the retention of the “Mitchell Building” (site of the current Northcote Library) as part of the Northcote Development.</li> </ul>	Governing Body
<b>Local Board Transport Capital Fund</b>	<ul style="list-style-type: none"> <li>support the full reinstatement of the local board’s capital transport funding to the levels in place prior to the emergency budget 2020, to ensure that local boards can reflect local community concerns and requests for changes and enhancements in the road corridor.</li> </ul>	Auckland Transport
<b>New Regional Park</b>	<ul style="list-style-type: none"> <li>advocate for Chelsea Estate Heritage Park - either on its own or together with Kauri Point Centennial Park and Chatswood Reserve - to become a new regional park in recognition of the unique heritage, history, ecology and general significance of Chelsea Estate Heritage park and the wider headland, as per our feedback into the Draft 2021 Regional Parks Management Plan</li> <li>request that staff continue to work with the Kaipātiki Local Board to progress the regional park concept for the Governing Body’s consideration</li> <li>request that the Governing Body keeps in mind the possibility of a new regional park, incorporating Chelsea Estate Heritage Park, when considering regional park funding in the 10-year Budget 2021-2031.</li> </ul>	Governing Body
<b>Local Board Funding Policy</b>	<ul style="list-style-type: none"> <li>request that a new factor is added to the Local Board Funding Policy related to the amount of tree coverage on public land in the local board area. This is because extra investment is required to (1) eradicate plant and animal pests within bush areas; (2) maintain trees, remove non-native trees, and plant new native trees in bush areas (3) build and maintain infrastructure to support public access to and through bush areas (tracks, boardwalks, bridges, drainage, signage, etc).</li> </ul>	Governing Body
<b>Local Board Renewals Capex Budget</b>	<ul style="list-style-type: none"> <li>advocate for an increase in Kaipātiki Local Board capex renewal budget to ensure that all community facility assets that have been assessed as category 4 and 5 can be funded for repair or replacement in a timely manner</li> <li>note that we expect to only be able to afford to renew approximately 80% of category 4 and 5 assets in the coming three-year period.</li> </ul>	Governing Body
<b>Coastal Assets, Little Shoal Bay</b>	<ul style="list-style-type: none"> <li>support continued investment into renewing coastal assets around the Kaipātiki Local Board coastline</li> <li>request that staff continue to work with the Kaipātiki Local Board on options to prevent flooding and seawater inundation at Little Shoal Bay Reserve, to achieve the key outcomes for the reserve and surrounds adopted by the local board [resolution number KT/2020/190], including to protect the flat open grass field area and carparking areas, and to protect and enhance the freshwater ecosystem in the western side of the reserve.</li> </ul>	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**John Gillon – Chairperson**

Phone: 021 286 2288

[john.gillon@aucklandcouncil.govt.nz](mailto:john.gillon@aucklandcouncil.govt.nz)



**Danielle Grant – Deputy Chairperson**

Phone: 021 835 724

[danielle.grant@aucklandcouncil.govt.nz](mailto:danielle.grant@aucklandcouncil.govt.nz)



**Paula Gillon**

Phone: 021 529 723

[paula.gillon@aucklandcouncil.govt.nz](mailto:paula.gillon@aucklandcouncil.govt.nz)



**Ann Hartley**

Phone: 027 490 6909

[ann.hartley@aucklandcouncil.govt.nz](mailto:ann.hartley@aucklandcouncil.govt.nz)



**Melanie Kenrick**

Phone: 021 198 1079

[melanie.kenrick@aucklandcouncil.govt.nz](mailto:melanie.kenrick@aucklandcouncil.govt.nz)



**Cindy Schmidt**

Phone: 021 194 6851

[cindy.schmidt@aucklandcouncil.govt.nz](mailto:cindy.schmidt@aucklandcouncil.govt.nz)



**Andrew Shaw**

Phone: 021 198 1714

[andrew.shaw@aucklandcouncil.govt.nz](mailto:andrew.shaw@aucklandcouncil.govt.nz)



**Adrian Tyler**

Phone: 021 535 841

[adrian.tyler@aucklandcouncil.govt.nz](mailto:adrian.tyler@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Kaipātiki Local Board office

90 Bentley Avenue

Glenfield

Auckland 0629

Ph: (09) 4848383

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe o  
Māngere-Ōtāhuhu  
**2.9 Māngere-Ōtāhuhu  
Local Board**

**2.9 Māngere-Ōtāhuhu Local Board**

He kōrero mai i te Heamana

**Message from the Chair**

Talofa, tēnā koutou and greetings,

This is our 2021/2022 Local Board Agreement. The agreement is to deliver on the first year of the three-year 2020 Local Board Plan. Thank you for your feedback to assist our decisions through the 10-year Budget consultation activities.

The COVID-19 pandemic has had a harsh impact on our local budgets, even though Tāmaki Makaurau is recovering better than first expected, risks remain throughout locally due to the long-term effects of the pandemic. Our actions and investments will need to prudently balance with the community's needs in mind.

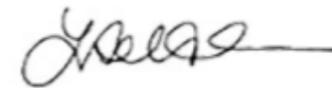
The local board continues advocating the Governing Body for regional budgets that enable a greater percentage to be used to progress local projects, such as completion of the Ōtāhuhu Streetscape project, and the Māngere Mountain Education Trust.

Initiatives we look forward to delivering are:

- the David Lange Park destination playground - completion of the playground assessment plan
- investment into our local economy
- the Manukau Harbour and Tāmaki Estuary Environmental Forum's coastal clean-up projects.

We will prioritise partnering with local Māori to support their aspirations through our Māori responsiveness programme and implementing our climate change initiatives. The local targeted rate for swimming pools will continue.

Our local board is pleased with what we have achieved so far - we acknowledge there is still more work to do and look forward to working together with you.



Manuia, no reira, thank you

Lemauga Lydia Sosene

Te Rohe ā-Poari o Māngere-Ōtāhuhu  
**Māngere-Ōtāhuhu Local Board area**



We have a population of  
**78,450**

**43.2%**  
of the population being under the age of 25

**59.4%**  
of residents identify as pasifika, 16.4% Maori Pasifika

**26.4%**  
of residents are children under 15

We are home to:



More than 100 local parks and sport fields



4 libraries



2 recreation and swimming pools



and 3 community centres

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Local Board Plan outcomes**

The Māngere-Ōtāhuhu Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Māngere-Ōtāhuhu Local Board Plan are:

**Whakaotinga tahi:** He ohaoha ā-rohe māia, toitū hoki

**Outcome 1: A confident and sustainable local economy**

Improving lifestyles and wellbeing through economic prosperity and resilience in times of challenge.

**Whakaotinga rua:** Kei te hanga mātou i ngā hapori e pai ana te honohono, e tūhono ana, e oi ana hoki

**Outcome 2: We are building well connected, engaged and active communities**

Great neighbourhoods are well connected, have accessible local transport, high quality facilities that meet diverse needs, and safe environments to support local wellbeing, lifestyles and prosperity.

**Whakaotinga toru:** Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

**Outcome 3: Protecting our environment and heritage for future generations**

Preserving our natural and historical taonga / treasures and building a local community that values its whenua/ land, awa / waterways, whakapapa / genealogy and all living things that call Māngere-Ōtāhuhu home.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Māngere-Ōtāhuhu Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively considers Māori in their local projects and initiatives. Examples of this include:

- partnering with mana whenua and mataawaka to identify projects that respond to Māori aspirations practically and effectively through our Māori Responsiveness programme
- Whakatipu i te reo Māori delivered in our local libraries teaches te reo and celebrates te ao Māori through events and regionally coordinated programmes
- Te Kete Rukuruku project includes working with Māori to restore ancestral names to deliver 85 parks with Māori names and their narratives
- Māngere Mountain Education Trust programmes also educate students and visitors on the history and occupancy of Māngere maunga including preserving local Māori traditions and culture.

**Whakaotinga whā:** Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

**Outcome 4: Celebrating our unique tangata whenua and Pasifika identities**

As a vibrant, whānau-oriented community we value our cultures, connectedness and creative expression. We will elevate our Māori and Pasifika identities while working to improve outcomes for all.

**Whakaotinga rima:** Kei te tipu, kei te angitu ā tātou tamariki, rangatahi hoki

**Outcome 5: Our children and young people grow and succeed**

Thriving children and young people are connected in their communities. Their voices are heard, and they lead healthy, active lives, knowing they have positive prospects for the future.

**Whakaotinga ono:** Kei te puāwai, kei te whai wāhi tātou ki ngā hapori haumaruru, hauora hoki

**Outcome 6: We thrive and belong in safe, healthy communities**

We want to see you living happy, healthy and actively engaged lives in safe neighbourhoods and public spaces, where your contribution makes Māngere-Ōtāhuhu an even better place to live, work and play.

## Māngere-Ōtāhuhu Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Māngere-Ōtāhuhu Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$14.8 million and capital investment of \$5.3 million.

The key initiatives we have planned for 2021/2022 include:

- our empowered communities approach connects communities by brokering strategic, collaborative relationships and local resources
- the Safe and Resilient Communities programme will support families to thrive and will empower people living in safe neighbourhoods
- we are boosting opportunities for students and general library users to access local library services by increasing operating hours
- we will deliver a Local Parks Management Plan to coordinate use and protect local open spaces
- we invest additional operational expenditure to curate exhibitions, public programming, venue hire coordination, and events at the Māngere Arts Centre.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 2: We are building well-connected, engaged and active communities
- Outcome 6: We thrive and belong in safe, healthy communities.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	73%	63%	60%
Percentage of Aucklanders that feel their local town centre is safe - night time	27%	19%	18%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community-led	60%	50%	63%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	69%	45%	58%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often<sup>1</sup></b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of park visitors who are satisfied with the overall quality of sportsfields	78%	75%	75%
The customers' Net Promoter Score for Pools and Leisure Centres	50	51	51
The percentage of users who are satisfied with the overall quality of local parks	62%	75%	75%
The percentage of residents who visited a local park in the last 12 months	80%	75%	75%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	38%	35%	38%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	424,487	650,000	358,200
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	34%	65%	55%
The percentage of art facilities, community centres and hire venues network that is community led	25%	25%	25%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	1,100	2,100	2,100
The number of participants in activities at art facilities, community centres and hire venues	302,488	457,000	461,570
The number of visits to library facilities	471,030	650,000	436,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	0%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	94%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.2 million.

The key initiatives we have planned for 2021/2022 include:

- the PopUp Business School Programme provides a free 10-day business school to provide education and support for locals interested in starting their own business
- a local economic development programme will work on enabling the corporate sector to invest in our local economy and explore new ideas to develop local business opportunities
- a contribution towards town centres and business improvement districts to support local employment, beautification outcomes and activation events
- the small local business support programme provides 12 months of confidential one-on-one assistance to solve specific business challenges for owners wanting business growth
- a review of parts of the Māngere-Ōtāhuhu and Ōtara-Papatoetoe Area Plan that's building on the spatial delivery strategy which has been undertaken by Kāinga Ora in these two local board areas.

The local planning and development activity, including the key initiatives outlined above, contribute towards achieving the following outcome/s in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 1: A confident and sustainable local economy
- Outcome 2: We are building well-connected, engaged and active communities
- Outcome 6: We thrive and belong in safe, healthy communities.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste management and minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$421,500.

The key initiatives we have planned for 2021/2022 include:

- the Māngere Waterways Restoration Initiative engages schools and community to increase awareness and enhance local streams through tree planting and weed controls
- the Low-carbon Lifestyles Programme includes targeted advice, resources practical interventions and elicits behavioural change within the community to support warmer, efficient and drier households
- the ecological restoration contracts include pest plant and animal pest management within ecologically significant parks and reserves
- the Pūkaki crater restoration investment will continue the revegetation planting of the south-west crater rim to protect the urupā from erosion and enhance biodiversity values
- our climate action approach supports a three-year community-based climate action programme to guide design, prioritise and implement mitigation actions.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 3: Protecting our environment and heritage for future generations.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, the leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$935,000.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	17,990	16,941
Targeted rates	1,624	1,640
Subsidies and grants for operating purposes	49	70
Fees and charges	1,117	1,331
Local authorities fuel tax, fines, infringement fees and other receipts	144	159
<b>Total operating funding</b>	<b>20,924</b>	<b>20,141</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	16,318	16,381
Finance costs	2,640	748
Internal charges and overheads applied	1,662	2,851
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>20,620</b>	<b>19,980</b>
<b>Surplus (deficit) of operating funding</b>	<b>304</b>	<b>161</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,560	5,168
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,560</b>	<b>5,168</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	299	50
- to improve the level of service	92	2,025
- to replace existing assets	2,472	3,254
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,864</b>	<b>5,329</b>
<b>Surplus (deficit) of capital funding</b>	<b>(304)</b>	<b>(161)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Māngere East Precinct: A priority focus and initiatives to enhance this centre as a thriving, liveable community (key advocacy project)</b>	<p>The Māngere East area requires coordinated investment for planning and implementation. The local community facilities are run down, old or not fit-for-purpose. The business case development (One Local Initiative) must review the planned investment, including uses of the council's local assets to shape a high-quality built area for a liveable community.</p> <p>A community facility needs assessment was completed in 2015. The planning and business case must identify what next steps will look like to efficiently deliver this project.</p> <p>The local board requests the Governing Body commit to capital funding through the 10-year Budget for delivery of the Community Facilities Network Plan.</p>	Governing Body, Auckland Transport
<b>Ōtāhuhu Streetscape Project completion</b>	<p>We want to leverage the Ōtāhuhu Streetscape project, and other major local facilities to further build Ōtāhuhu's community lifestyles. This transformation project was to dramatically upgrade the streets and public spaces to provide better connections, improving economic benefits and infrastructure for walking and cycling.</p> <p>The local board requests immediate assistance from the Auckland Council Group to mitigate the negative impacts on this project by funding the shortfall required for completion.</p>	Governing Body, Healthy Waters
<b>To reconsider and investigate heavy and light rapid rail integration for central city (CBD) to airport</b>	<p>The airport to central city rapid transit project has long-term strategic importance for Auckland's future commuter and freight needs.</p> <p>The selection of light rail between central Auckland and Māngere fails to consider major growth implications for areas in the south, north and west. Auckland's strategic long-term transport security for both commuter and industrial heavy freight will not be well-served by current plans.</p> <p>The local board urges that a mix of heavy and light rail from central city to the airport be reconsidered and requests the Governing Body and Auckland Transport consider heavy rail integration.</p>	Governing Body, Auckland Transport, Waka Kotahi / New Zealand Transport Agency
<b>Waste management and our environment</b>	<p>Implementing the city's waste management and minimisation plan requires communities to be prepared, equipped and supported with regional investments to reach waste reduction targets.</p> <p>There is a need to get communities ready for change and to find opportunities in the way waste will be managed.</p> <p>Proactive support at this stage for the changes in how the council manages waste is important. Multiple actions are required - communication, engagement, encouraging social enterprise and community-led initiatives.</p> <p>Establishing a local community recycling centre can provide many economic, behavioural, and educational benefits, while an investigation continues for a regional resource recovery centre site.</p>	Governing Body
<b>Develop a Māngere-Ōtāhuhu tourism trail</b>	<p>Auckland International Airport's longer-term plans to connect Asia and South America, coupled with a second runway, offer significant potential economic benefits for our area, wider Auckland and New Zealand.</p> <p>Opportunities include local procurement and economic growth offering employment for local people. We could leverage our unique natural and cultural environments for tourism, particularly Māori and heritage tourist initiatives such as the Ōtāhuhu Portage Project.</p>	Governing Body, Auckland Unlimited

Initiative	Description	Advocating to
	The local board requests Auckland Unlimited to give priority to establishing and growing Auckland's cultural and heritage industries which would benefit our local board area.	
<b>Boarding houses and high-quality neighbourhoods</b>	<p>The Māngere-Ōtāhuhu Local Board area has seen a gradual proliferation of boarding houses and the council's investigations have confirmed poor standards and breaches of the building code in some instances.</p> <p>The local board recognises the pressure on land as well as the need for affordable housing and a range of provision for all.</p> <p>The concern is that boarding houses provide options at the cost of deteriorating neighbourhoods. People are unlikely to experience well-being if their basic needs – adequate food, safe environments free from abuse and violence, warm and secure homes, jobs and income – are not met.</p> <p>There is a need for balanced, planned growth that is monitored for environmental impacts such as traffic and noise because there is also "intensification by stealth" taking place.</p> <p>Currently, the council has limited means to assess or address the impacts of the proliferation of boarding houses.</p> <p>The local board continues to advocate for better monitoring of boarding houses. Data from regular monitoring can improve conditions for tenants. The council must ensure building code standards and a decent standard of living is maintained.</p>	Governing Body
<b>Fund the Totoia: Ōtāhuhu Portage route project</b>	<p>Allocating long-term funding for the Ōtāhuhu Portage route project is a priority. The site is of national significance in terms of history and culture, with enormous potential to make the area accessible and connected for local and international visitors.</p> <p>The project is part of the 'Greenways' / Local Paths Plan and funding must be prioritised for making progress in the medium to long term.</p> <p>The board advocates that this project is funded fully in the 10-year Budget.</p>	Governing Body
<b>Alcohol harm minimisation initiatives: supporting community voice and empowerment</b>	<p>Reducing harm from alcohol in local communities is a high priority for the Māngere-Ōtāhuhu Local Board.</p> <p>The Sale and Supply of Alcohol Act (the Act) came into effect in late 2013. The Local Alcohol Policy, a key instrument for addressing the negative impacts of alcohol on our communities, is not yet adopted.</p> <p>The local board will continue to support communities to have their say through the hearings processes afforded them by the legislation. There are challenges for the community in reducing harm from alcohol. Inaccessible language used by the District Licensing Committee (DLC) and inconsistency in decisions across the region are key examples. The local board will continue to voice its concerns to ensure these issues are identified and addressed because it is critical to assess the overall success of the Act in achieving its intent.</p> <p>The local board seeks a framework to monitor the success of the Act in practice and consideration of legislative change.</p>	Governing Body
<b>Reinstate the local board transport capital fund</b>	<p>The Local Board Transport Capital Fund is important to improve the local transport network, and we request this fund is reinstated to the pre-COVID level of \$21m per annum and, for previously allocated funding of \$38m - lost through the COVID-19 Emergency Budget to be fully restored.</p>	Governing Body
<b>Preserve the local area's post-colonial whakapapa, cultural and heritage significance through supporting the Māngere Mountain Education Trust.</b>	<p>The Māngere Mountain Education Trust successfully delivers education programmes to visiting local schools and community groups. The centre's programmes are bicultural and have links to sciences, technology and the arts curricula. The local board seeks ongoing investment support from the 10-year Budget to MMET to continue the delivery of these programmes.</p>	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Lemauga Lydia Sosene, Chair**

021 287 2255

[lemauga.sosene@aucklandcouncil.govt.nz](mailto:lemauga.sosene@aucklandcouncil.govt.nz)



**Tauanu'u Nanai Nick Bakulich,  
Deputy Chair**

021 835 820

[nick.bakulich@aucklandcouncil.govt.nz](mailto:nick.bakulich@aucklandcouncil.govt.nz)



**Togatolu Walter Togiamua**

021 287 112

[walter.togiamua@aucklandcouncil.govt.nz](mailto:walter.togiamua@aucklandcouncil.govt.nz)



**Christine O'Brien**

021 284 3333

[christine.o'brien@aucklandcouncil.govt.nz](mailto:christine.o'brien@aucklandcouncil.govt.nz)



**Makalita Kolo**

021 534 316

[makalita.kolo@aucklandcouncil.govt.nz](mailto:makalita.kolo@aucklandcouncil.govt.nz)



**Harry Fatu Toleafoa**

021 197 9937

[harry.fatutoleafoa@aucklandcouncil.govt.nz](mailto:harry.fatutoleafoa@aucklandcouncil.govt.nz)



**Papali'itele Lafulafu Peo**

027 273 5356

[lafulafu.peo@aucklandcouncil.govt.nz](mailto:lafulafu.peo@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Māngere-Ōtāhuhu Local Board

Shop 17, 93 Bader Drive,

Māngere Town Centre

Māngere 2022

For general enquiries, assistance and information, phone 09 301 0101 any time or [visitaucklandcouncil.govt.nz](http://visitaucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Manurewa 2.10 Manurewa Local Board



## 2.10 Manurewa Local Board

He kōrero mai i te Heamana

### Message from the Chair

I'm pleased to present the Manurewa Local Board's 2021/2022 Local Board Agreement. We appreciated the fantastic ideas and feedback you gave on our priorities for the coming year which came from our recently adopted Manurewa Local Board Plan 2020. This feedback has helped shape regional and local projects and we look forward to working with you to bring these to life.

Our communities have never had to plan for such uncertain times. We're operating within the constraints of limited resources and will continue our push for equitable access to regional funding for important local initiatives and upgrades that are invariably beyond the usual means of the board to fund.

We will prioritise investment in our parks, playgrounds and public spaces that cater for the increasing growth we are experiencing, such as progressing works at Gallaher Park, Netball Manurewa, War Memorial Park and Totara Park.

**You told us transport remains a key issue for you. We'll fund further road safety initiatives to reduce death and serious injuries, improve transport connectivity and continue upgrades at Te Mahia station.**

We're blessed with such diverse and vibrant communities and will support you to deliver more youth and community-led activities that strengthen connections, improve safety, care for our environment, progress economic wellbeing and recognise our cultural richness.

You supported proposed activities that contribute towards our new outcome around a thriving Māori identity as a goal we all share. We'll progress Te Kete Rukuruku, the council's programme to increase the number of parks and places with Māori names, continue our work with mana whenua on the regeneration of the Puhinui stream and support community programmes that enable Māori heritage, te reo and celebrating Te Ao Māori.

We look forward to being involved with you helping us achieve Manurewa's priorities and thank you for taking the time to feedback through this 10-year Budget process.



Joseph Allan  
Chairperson, Manurewa Local Board

Te Rohe ā-Poari o Manurewa

### Manurewa Local Board area





**Manurewa has  
1 major town centre – Manurewa**



**1** smaller town centre – Clendon and  
**13** smaller villages and suburbs

**Manurewa represents:**

**6.1%** of Auckland's population,  
up slightly from **5.8%** at the 2013 Census

**We have a diverse population:**

**36%** Pacific Peoples  
**26%** Māori  
**29%** European  
**25%** Asian

**At the 2018 Census, there were 95,670**

people living in Manurewa, an increase of **16.3%** since 2013

The population is projected to increase to **110,079** by 2036

It is ranked **6th** in population size across Auckland's 21 local board areas



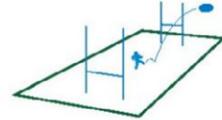
**41.8%** of the population is aged 24 and under  
**12.4%** of the population is aged 60 and over

Manurewa has the highest Māori population in Tāmaki Makaurau / Auckland (just under 25,000)



**11**

mana whenua groups have interests here



more than 150 local parks and sports fields



2 libraries



2 halls



5 community hubs



2 leisure centres



2 swimming pools



1 arts centre

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Local Board Plan outcomes**

The Manurewa Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Manurewa Local Board Plan are:

**Whakaotinga tahi:** Ko ō tātou hapori he manaaki, he ngangahau, he hauora, he honohono hoki

**Outcome one:** Our communities are inclusive, vibrant, healthy and connected

We take pride in Manurewa, enjoying quality of life and a sense of safety and connection. Caring communities lead from the grassroots and people from diverse cultures feel their contribution is valued. Lively events draw people together.

**Whakaotinga rua:** Kei te poho kererū tātou i tō tātou tuakiri Māori kaha me tō tātou hapori Māori taurikura

**Outcome two:** We are proud of our strong Māori identity and thriving Māori community

Māori heritage and storytelling are woven through local life, with te reo Māori seen, spoken and heard throughout our communities. Māori share in local prosperity and take part in local decision-making. Together, we support manurewatanga (wellness for Manurewa) and care for our environment.

**Whakaotinga toru:** Kei te pārekareka ā tātou tāngata i te kōwhiringa o ngā takiwā hapori kōunga, ā, he auau te tae atu ki reira

**Outcome three:** Our people enjoy a choice of quality community spaces and use them often

Our first-class facilities and public places are popular gathering points that adapt well to changing community needs. They offer choices for people from different backgrounds and life-stages to take part in sports, recreation, creativity and play.

**Whakaotinga whā:** Kei te tukuna e tō tātou kōtuitui haumarū, harataū ngā kōwhiringa ikiiki e hāngai ana ki ngā ngā hiahia o te hapori

**Outcome four:** Our safe and accessible network provides transport options to meet community needs

We move easily around Manurewa, well connected by links between public transport, walkways, cycleways and local roads. Our efficient transport system boosts the local economy and we're healthier for choosing more active ways of getting around.

**Whakaotinga rima:** Kei te tautoko tō tātou ohaoha ā-rohe taurikura i ngā tāngata o te rohe

**Outcome five:** Our prosperous local economy supports local people

Manurewa has a thriving local economy that enables people to live, work and play close to home. Businesses want to invest here, local people can get quality local jobs, and young people are well prepared for working.

**Whakaotinga ono:** Kei te kaingākauria, kei te tiakina, kei te whakahaumakotia tō tātou taiao

**Outcome six:** Our natural environment is valued, protected and enhanced

Manurewa beats with a healthy environmental heart. We care for our natural treasures, restored waterways and flourishing urban forest. We're reducing our carbon footprint, greenhouse gas emissions, and waste. Our communities are more resilient to climate change impact and other challenges.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Manurewa Local Board in consultation with mana whenua and mataawaka has created a dedicated Māori outcome section in its new local board plan. It has also worked with Māori to develop initiatives that respond to Māori aspirations. Examples include:

- partnering with mana whenua, Manurewa Marae and Māori organisations to showcase and celebrate Māori culture, stories and identity
- supporting initiatives that improve social and community well-being for mana whenua and mataawaka
- planning with mana whenua to implement new processes, such as joint committees, to enable joint decision-making by mana whenua and the local board
- partnering with mana whenua to deliver Te Kete Rukuruku, which includes Māori naming of parks and reserves
- working alongside mana whenua on regenerating the Puhinui Stream.

## Manurewa Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Manurewa Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.3 million and capital investment of \$4.7 million.

The key initiatives we have planned for 2021/2022 include:

- recognising and celebrating the existing and emerging talent, leadership or community contribution of local people and groups
- supporting projects that foster a sense of belonging in our neighbourhoods and communities
- funding and supporting activities that include older people and foster their community participation, including continuation of the Lifelong Learning fund
- supporting libraries to provide more opportunities to learn about te ao Māori and te reo Māori
- working with community groups to deliver more recreational activities in our facilities and parks
- renewing and upgrading facilities, parks and play spaces across Manurewa.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Manurewa Local Board Plan:

- Outcome one: Our communities are inclusive, vibrant, healthy and connected
- Outcome two: We are proud of our strong Māori identity and thriving Māori community
- Outcome three: Our people enjoy a choice of quality community spaces and use them often.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	70%	67%	67%
Percentage of Aucklanders that feel their local town centre is safe - night time	26%	25%	25%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	58%	70%	60%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	63%	70%	60%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of park visitors who are satisfied with the overall quality of sportsfields	74%	80%	75%
The customers' Net Promoter Score for Pools and Leisure Centres	53	35	35
The percentage of users who are satisfied with the overall quality of local parks	70%	75%	75%
The percentage of residents who visited a local park in the last 12 months	74%	78%	78%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	41%	35%	42%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	147,116	230,000	128,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	24%	50%	50%
The percentage of art facilities, community centres and hire venues network that is community led	57%	50%	57%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	550	1,500	1,500
The number of participants in activities at art facilities, community centres and hire venues	124,925	140,000	140,000
The number of visits to library facilities	305,810	300,000	300,500
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	66%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.2 million.

The key initiatives we have planned for 2021/2022 include:

- supporting the expansion of the Manurewa Business Association Business Improvement District

- working with the business associations to identify opportunities to boost local economic development through strategic relationships
- working with the Manurewa Town Centre Steering Group on activities that create interest, promote a sense of safety and bring more people to our two town centres
- continuing the delivery of our successful rangatahi youth scholarships, youth employment initiatives and support for the Young Enterprise Scheme.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Manurewa Local Board Plan:

- Outcome five: Our prosperous local economy supports local people.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$224,000.

The key initiatives we have planned for 2021/2022 include:

- continuing our support for clean waterways, including the Manukau Harbour, Puhinui Stream, Papakura stream and smaller waterways
- trialling the use of stormwater rubbish catchers (gross pollutant traps)
- funding the Urban Ngahere (Forest) Strategy to increase tree canopy and enhance biodiversity
- supporting innovative, community-led ideas and initiatives that enhance the environment and reduce waste
- working with partners to create a community resilience plan that prepares our communities for disasters and climate change.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Manurewa Local Board Plan:

- Outcome six: Our natural environment is valued, protected and enhanced.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1 million.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	13,521	13,839
Targeted rates	883	1,067
Subsidies and grants for operating purposes	940	757
Fees and charges	2,274	2,624
Local authorities fuel tax, fines, infringement fees and other receipts	140	280
<b>Total operating funding</b>	<b>17,758</b>	<b>18,567</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	15,374	15,195
Finance costs	751	609
Internal charges and overheads applied	1,533	2,665
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>17,658</b>	<b>18,469</b>
<b>Surplus (deficit) of operating funding</b>	<b>100</b>	<b>98</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	1,610	4,618
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>1,610</b>	<b>4,618</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	11	644
- to improve the level of service	490	1,740
- to replace existing assets	1,209	2,331
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>1,710</b>	<b>4,716</b>
<b>Surplus (deficit) of capital funding</b>	<b>(100)</b>	<b>(98)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
War Memorial Park	Continue advocacy for funding to progress work at War Memorial Park, completed in stages, starting with sports field improvements and floodlighting, followed by delivery of a multi-purpose community facility	Governing Body
Reinstatement of the Local Board Transport Capital Fund	Advocate for the Local Board Transport Capital Fund to be reinstated to the pre-COVID level of \$21 million per annum, to ensure that local boards have transport infrastructure funding available for local area improvements that don't meet regional priorities.	Governing Body, Auckland Transport
Southern recycling centre	Advocate for funding to create a community recycling centre in Manurewa, plus a recycling centre and a resource recovery park for the south in partnership with other local boards.	Governing Body
Access to regional funding	Advocacy to ensure that local boards have access to regional funding for climate change action, and from the Natural Environment and Water Quality Targeted Rates, that is not conditional on using locally driven initiatives funding.	Governing Body
Local board equity funding model	Advocate for the accelerated implementation of the new local board equity funding model developed through the Governance Framework Review that gives greater weight to deprivation and resolves the funding inequities of the past decade.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Joseph Allan – Chairperson**

Phone: 021 532 762

[joseph.allan@aucklandcouncil.govt.nz](mailto:joseph.allan@aucklandcouncil.govt.nz)



**Melissa Atama – Deputy Chairperson**

Phone: 021 198 1559

[melissa.atama@aucklandcouncil.govt.nz](mailto:melissa.atama@aucklandcouncil.govt.nz)



**Anne Candy, QSO JP**

Phone: 021 196 0942

[anne.candy@aucklandcouncil.govt.nz](mailto:anne.candy@aucklandcouncil.govt.nz)



**Tabetha Gorrie**

Phone: 021 197 3084

[tabetha.gorrie@aucklandcouncil.govt.nz](mailto:tabetha.gorrie@aucklandcouncil.govt.nz)



**Rangī McLean, JP**

Phone: 021 514 718

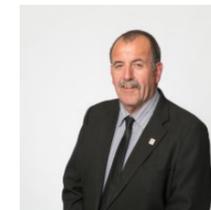
[rangi.mclean@aucklandcouncil.govt.nz](mailto:rangi.mclean@aucklandcouncil.govt.nz)



**Glenn Murphy**

Phone: 021 198 0892

[glenn.murphy@aucklandcouncil.govt.nz](mailto:glenn.murphy@aucklandcouncil.govt.nz)



**Ken Penney**

Phone: 021 287 2244

[ken.penney@aucklandcouncil.govt.nz](mailto:ken.penney@aucklandcouncil.govt.nz)



**Dave Pizzini**

Phone: 021 193 8905

[dave.pizzini@aucklandcouncil.govt.nz](mailto:dave.pizzini@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Manurewa Local Board office

The Hill Road Library Complex

Shop 3-5, 7 Hill Road

Manurewa 2102

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe o  
Maungakiekie-Tāmaki  
**2.11 Maungakiekie-Tāmaki  
Local Board**



## 2.11 Maungakiekie-Tāmaki Local Board

He kōrero mai i te Heamana

### Message from the Chair

Thank you to everyone who gave feedback on our 2020 Local Board Plan and on our priorities and advocacy through the 10-Year Budget. This agreement is guided by what our communities have told us, and we are grateful to those members in our communities who take the time to give us feedback and help guide the decisions we make for the local board area.

Over the last year, COVID-19 has continued to spread across the globe and impact our way of life. Whilst we are operating within the constraints of limited resources, we will continue to advocate for equity and accessibility to be the overarching principles that guide Auckland Council's decision-making.

Our focus for the 2021/2022 financial year is to strive to empower our communities and support our businesses to overcome challenges and succeed. We will also support social enterprise and innovation projects that have a positive social or environmental impact.

Our community is continuing to grow, and while we acknowledge that development can create some challenges, we have seen some positive changes this brings, such as investment in our parks and facilities. We will continue to protect our environment by working in partnership with our community to restore our waterways and regenerate our eco-systems. The impact of climate change has also become more apparent, so we will work towards making our community feel resilient and prepared for its effects.

We also want to continue celebrating our diverse histories, cultures and identities, with a focus on initiatives that enable Te Ao Māori to be seen within our community.

Noho ora mai,

Maria Meredith  
Maungakiekie-Tāmaki Local Board Chair

Te Rohe ā-Poari o Maungakiekie-Tāmaki

**Maungakiekie-Tāmaki Local Board area**



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Maungakiekie-Tāmaki Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Maungakiekie-Tāmaki Local Board Plan are:

**Whakaotinga tahi: Ko ā tātou hapori kanorau e oi ana, e whakauru ana, e tūhono ana**

**Outcome 1: Our diverse communities are active, involved and engaged**

Our communities are empowered to take the lead on community projects and planning for their areas. We feel connected to each other and this area. We find unity in our diversity. Our quality of life is high, and we have the opportunity to develop to our full potential.

**Whakaotinga rua: Kei te taurikura, kei te kitea hoki te ao Māori**

**Outcome 2: Te ao Māori is thriving and visible**

Māori culture and identity are integrated into all of our work across the local board area. We acknowledge the importance of Māori in our journey.

**Whakaotinga toru: Kua tiakina mō muri ake ō tātou hanganga ā-kiko, ā-pāpori hoki**

**Outcome 3: Our physical and social infrastructure is future-proofed**

We have varied green spaces to enjoy and our community facilities are well used. Growth is well planned and enlivens our town centres. We enjoy healthier homes in connected neighbourhoods.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

Maungakiekie-Tāmaki Local Board recognise the importance of Te Tiriti o Waitangi and are committed to meeting our responsibilities locally. Te ao Māori is woven throughout our 2020 Local Board Plan, in addition to a new outcome focusing on, *Te ao Māori is thriving and visible*. We intend to deliver on this outcome by:

- make a priority of attending hui to listen directly to mana whenua and Mataawaka, to support active Māori participation in local decision-making
- supporting initiatives that celebrate Te ao Māori, such as Te Kete Rukuruku and the Matariki Light Trail event
- continuing to support and advocate for Ruapōtaka Marae.

**Whakaotinga whā: Ko ā tātou kōwhiringa ikiiki he haratau, he toitū, he haumarū hoki**

**Outcome 4: Our transport choices are accessible, sustainable and safe**

We have easy and accessible transport choices that reduce dependence on cars. We feel safe moving around our area.

**Whakaotinga rima: Kei te tiakina, kei te whakanuitia ō tātou taonga hangahanga, ao tūroa, ahurea anō hoki**

**Outcome 5: Our built, natural and cultural taonga / treasures are protected and celebrated**

Our water, land and air are healthy and thriving. We celebrate our natural, cultural and built heritage. We are resilient to the impacts of climate change.

**Whakaotinga ono: Ka taurikura ō tātou tāngata, pakihi ā-oaoha, ā-pāpori hoki**

**Outcome 6: Our people and businesses prosper economically and socially**

We can live, work and play locally. We are skilled and our businesses thrive.

## Maungakiekie-Tāmaki Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Maungakiekie-Tāmaki Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.0 million and capital investment of \$6.7 million.

The key initiatives we have planned for 2021/2022 include:

- support community-led initiatives through our local grants programme and strategic partnerships
- fund programmes and services provided through our community centres and libraries
- continued maintenance and upkeep of our local parks and facilities
- support a community-led programme of free local community events and activities throughout the year.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Maungakiekie-Tāmaki Local Board Plan:

- Outcome 1: Our diverse communities are active, involved and engaged
- Outcome 3: Our physical and social infrastructure is future-proofed.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	78%	77%	85%
Percentage of Aucklanders that feel their local town centre is safe - night time	30%	30%	35%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	40%	55%	75%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	59%	40%	65%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilities to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	82%	22%	82%
The customers’ Net Promoter Score for Pools and Leisure Centres	26	45	45
The percentage of users who are satisfied with the overall quality of local parks	69%	78%	78%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of residents who visited a local park in the last 12 months	84%	90%	90%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	30%	50%	45%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>2</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	309,918	470,000	309,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	16%	80%	45%
The percentage of art facilities, community centres and hire venues network that is community led	22%	22%	11%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,000	6,400	5,400
The number of participants in activities at art facilities, community centres and hire venues	326,329	389,131	393,000
The number of visits to library facilities	353,158	440,000	354,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	56%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	95%	95%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.0 million.

The key initiatives we have planned for 2021/2022 include:

- partner with business associations to deliver free community events
- supporting our local businesses by working with business associations to deliver placemaking initiatives in our town centres
- supporting social enterprise and innovation projects that have a positive social or environmental impact
- fund programmes that support young people to connect into quality and sustainable jobs.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Maungakiekie-Tāmaki Local Board Plan:

- Outcome 1: Our diverse communities are active, involved and engaged
- Outcome 6: Our people and businesses prosper economically and socially.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$208,000.

The key initiatives we have planned for 2021/2022 include:

- continue to support the Manukau Harbour Forum and the Tāmaki Estuary Environmental Forum
- fund programmes to educate and empower youth to lead environmental outcomes
- supporting climate change initiatives focused on building our community's resilience and preparedness for climate change
- supporting initiatives that celebrate our diverse histories, cultures and identities, in particular, those that celebrate Te Ao Māori.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Maungakiekie-Tāmaki Local Board Plan:

- Outcome 5: Our built, natural and cultural taonga / treasures are protected and celebrated.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$868,000.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	14,758	15,855
Targeted rates	1,021	1,010
Subsidies and grants for operating purposes	15	30
Fees and charges	342	485
Local authorities fuel tax, fines, infringement fees and other receipts	246	223
<b>Total operating funding</b>	<b>16,382</b>	<b>17,603</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	13,985	14,361
Finance costs	832	747
Internal charges and overheads applied	1,551	2,447
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>16,368</b>	<b>17,555</b>
<b>Surplus (deficit) of operating funding</b>	<b>14</b>	<b>48</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,750	6,690
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,750</b>	<b>6,690</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	180	865
- to improve the level of service	310	328
- to replace existing assets	2,274	5,545
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,764</b>	<b>6,738</b>
<b>Surplus (deficit) of capital funding</b>	<b>(14)</b>	<b>(48)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Equity and accessibility as the principles for decision-making</b>	For equity and accessibility to be the overarching principles that guide Auckland Council’s decision-making, focusing our investment on areas that have infrastructure gaps and support the communities that need it most	Governing Body
<b>Provision of community services in Mt Wellington</b>	To prioritise the provision of community services in Mt Wellington, to address the service gap identified and meet the needs of a community that is growing faster than expected	Governing Body
<b>Support local marae upgrade</b>	Support for the Ruapōtaka marae relocation and rebuild	Governing Body
<b>Invest in Waikaraka Park</b>	Support investment in the implementation of the Waikaraka Park Masterplan, including the investigation and design of the motorsport precinct and shared multi-use sport facilities	Governing Body
<b>Tāmaki Reserves development</b>	Retain and bring forward growth-funding for the Tāmaki Reserves development, to support the significant level of housing development and growth occurring in the Tāmaki area	Governing Body
<b>Panmure civic space and community facility</b>	Support to progress the redevelopment of the civic space and community facility in the Panmure town centre	Governing Body Eke Panuku Development Auckland
<b>Onehunga transport hub</b>	A transit-oriented development at Onehunga that combines rail and bus stops and provides for future transport connections	Governing Body Eke Panuku Development Auckland Auckland Transport
<b>Local Board Transport Capital Fund</b>	Support reinstatement of previously allocated Local Board Transport Capital Fund	Governing Body Auckland Transport

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Maria Meredith (Chair)**

021 195 9875

[maria.meredith@aucklandcouncil.govt.nz](mailto:maria.meredith@aucklandcouncil.govt.nz)



**Chris Makoare (Deputy Chair)**

021 0206 2990

[chris.makoare@aucklandcouncil.govt.nz](mailto:chris.makoare@aucklandcouncil.govt.nz)



**Debbie Burrows**

021 534 930

[debbie.burrows@aucklandcouncil.govt.nz](mailto:debbie.burrows@aucklandcouncil.govt.nz)



**Don Allan**

021 489 030

[don.allan@aucklandcouncil.govt.nz](mailto:don.allan@aucklandcouncil.govt.nz)



**Nerissa Henry**

021 198 1468

[nerissa.henry@aucklandcouncil.govt.nz](mailto:nerissa.henry@aucklandcouncil.govt.nz)



**Peter McGlashan**

021 198 0949

[peter.mcglashan@aucklandcouncil.govt.nz](mailto:peter.mcglashan@aucklandcouncil.govt.nz)



**Tony Woodcock**

021 197 3146

[tony.woodcock@aucklandcouncil.govt.nz](mailto:tony.woodcock@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Maungakiekie-Tāmaki Local Board office

7-13 Pilkington Road,

Panmure,

Auckland 1072

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:

[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe  
o Ōrākei

## 2.12 Ōrākei Local Board



### 2.12 Ōrākei Local Board

He kōrero mai i te Heamana

#### Message from the Chair

This local board agreement sets out the Ōrākei Local Board's activities, budgets, levels of service, performance measures and targets for the financial year 2021/2022. The measures and targets have been agreed with the Governing Body. This agreement is based on our 2020 Local Board Plan, which is the blueprint of the aspirations and initiatives for the Ōrākei Local Board area for the next three years. We took into account all the feedback we received on the draft plan, so the document is very important as it reflects our communities' priorities. During the recent 10-year Budget (Long-term Plan) consultation we again engaged with our communities, then gathered and analysed their feedback. What we heard from that consultation feeds directly into this agreement.

Although COVID-19 has generated some serious financial challenges, we have not stopped envisaging, planning and managing a positive way forward. First, we must concentrate on doing essential things and then plan for the future when more resource becomes available. More than ever, we are looking at innovative ways to deliver projects and initiatives with and for our communities.

People are our first priority and our dedicated community groups are what make our area unique. We will continue to invest in our people, our environment and our people in our environment because we can no longer ignore the needs of our local environment. This agreement will sharpen our focus on further enhancing the natural environment by involving more groups and individuals in our many projects and programmes, particularly the restoration and enhancement of the Pourewa Valley.

We are also mindful of the need to improve infrastructure and facilities in our area. We will progress the redevelopment of the Meadowbank Community Centre, refresh of The Landing Concept Plan, replace the Selwyn Reserve playground, and continue to secure the north/south linkages to the Glen Innes to Tamaki Drive Shared Path. These connections are our top advocacy project as they will provide access to Pourewa Valley, while increasing safety for students travelling to and from school and reducing traffic movements and network congestion.

We remain totally committed to improving water quality across the local board area but particularly in the Hobson Bay catchment. While we appreciate that years of degradation cannot be instantly fixed, we have advocated to the Governing Body for it to be a top priority. 10-year Budget feedback demonstrated enormous community support and included a petition with over 1,000 signatures. This agreement reflects our communities' priority of restoring our waterways.

We are aware of the real challenges for roading and transport in our area and welcome the reinstatement of local discretionary transport budgets that will enable us to address local safety and address congestion issues.

Scott Milne  
Chair, Ōrākei Local Board

Te Rohe ā-Poari o Ōrākei  
**Ōrākei Local Board area**



- |                         |                                 |  |
|-------------------------|---------------------------------|--|
| 1. Ōrākei Domain        | 7. Shared Path/Pourewa Valley   | 13. Ngāhue Reserve / Colin Maiden Park   |
| 2. Tāmaki Drive         | 8. Tāhuna Tōrea Reserve         | 14. Liston Park  |
| 3. Madills Farm Reserve | 9. Shore Road Reserve           | 15. Michaels Avenue Reserve  |
| 4. Dingle Doll          | 10. Ōrākei Basin                | This map provides an overview of the Ōrākei Local Board area, as of June 2020. |
| 5. Churchill Park       | 11. Meadowbank Community Centre |  |
| 6. Kepa Bush            | 12. Waiatarua Reserve           |  |



A population of  
**93,000**  
with estimated population reach of  
**109,100**  
by 2033 (93,000 is from 2018 stats)



The median age of residents in Ōrākei is  
**40 years**  
compared to 35 years for Auckland.

We are home to:



Over 112 parks and reserves



2 libraries



6 volcanic features



Over 20 kms of coastal walks



Over 8 swimming beaches



and 7 community centres and halls

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Ōrākei Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Ōrākei Local Board Plan are:

**Whakaotinga tahi: Kei te honohonoa, kei te tūhonotia, kei te aumangea ō tātou hapori**

**Outcome 1: Our communities are connected, engaged and resilient**

Our local board area is growing and communities are becoming more diverse. COVID-19 showed how keen our residents are, young and old, to get involved to support their fellow community members and enhance the place they live in.

**Whakaotinga rua: Kei te tiakina, kei te haumanutia, kei te whakahaumakotia ō tātou whenua, ngahere, ara wai, taiao moana hoki**

**Outcome 2: Our land, forests, waterways and marine environment are protected, restored and enhanced**

Our area is a great place to live because of its natural features. These need to be treasured, especially as the area intensifies, so we will do even more to enhance our environment, restore its wairua and recognise its importance to the well-being of our people.

**Whakaotinga toru: Ko te katoa o ngā papa rēhia, o ngā takiwā māraakerake hoki he rerehua, he wāhi kaha te whakamahi mō ngā mahi rēhia oi, hāngū anō hoki**

**Outcome 3: All parks and open spaces areas are attractive and well-used places for both active and passive recreation**

More than ever, since COVID-19, our residents have enjoyed and appreciated our parks, reserves and open spaces. Providing recreational space for more people, more of the time, will continue to be our focus.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Ōrākei Local Board is committed to its Treaty-based obligations and to Māori participation and development.

To meet this commitment, the Ōrākei Local Board Plan works with mana whenua to identify and progress shared aspirations, as well as actively considering Māori in local projects and initiatives. The following Local Board Plan initiatives are examples of this:

**Whakaotinga wha: Ko ō tātou hanganga ikiiki he pai te mahi, he honohono, mā konei e whakaahei ana i te tangata kia neke haere i runga i te haumarua me te pai mā te whakamahi i te whānuitanga o ngā kōwhiringa**

**Outcome 4: Our transport infrastructure is efficient and connected, enabling people to move around safely and effectively using a range of options**

Providing alternative modes of transport through our area will become more important as communities change and intensify. However, efficiency and safety will always be paramount to our residents in the transport choices they make

**Whakaotinga rima: Kei te piki haere te ngangahau me te taurikura o ō tātou pokapū tāone, pakihī ā-rohe hoki**

**Outcome 5: Our town centres and local businesses are increasingly vibrant and prosperous**

Our communities want to see our town centres and local businesses thrive, so we will embrace the “love local”, shop local” approach to support our economy.

- partner with mana whenua, arts and cultural groups, and Ōrākei schools to blend arts and culture into people’s everyday lives and create a culturally rich and creative local area
- finalise the Ōrākei Arts Plan and, in conjunction with Ngāti Whātua Ōrākei, develop a Pou Trail on Tamaki Drive. Advocate for further public art along the coastal edge and Ōrākei Basin, and for incorporation of art into new structures
- work with Ngāti Whātua Ōrākei and the local community to restore Pourewa Valley’s mauri (life force) by improving land and aquatic habitats, and explaining the natural and cultural heritage
- work with Ngāti Whātua Ōrākei and groups, such as the Hauraki Gulf Forum, University of Auckland, Tahuna Torea Rangers and the Tamaki Estuary Environment Forum, to clean up Ōkahu Bay, Hobson Bay, the Tāmaki estuary and all eastern bays and their inland catchments.

## Ōrākei Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Ōrākei Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$12.3 million and capital investment of \$5.1 million

The key initiatives we have planned for 2021/2022 include:

- promote and hold contestable community grants rounds
- placemaking -- neighbourhood development in the Ōrākei Local Board area
- complete the Ōrākei Local Parks Management Plan
- continue to support events and programmes at the libraries in Remuera and St Heliers
- undertake park improvements in Michael's Ave Reserve, Shore Road Reserve, Madills Farm, Crossfield Reserve and Waitatarua Reserve.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Ōrākei Local Board Plan:

- Outcome 1: Our communities are connected, engaged and resilient
- Outcome 3: All parks and open spaces areas are attractive and well-used places for both active and passive recreation
- Outcome 5: Our town centres and local businesses are increasingly vibrant and prosperous.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	86%	93%	89%
Percentage of Aucklanders that feel their local town centre is safe - night time	59%	46%	60%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	32%	45%	75%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	85%	40%	75%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of park visitors who are satisfied with the overall quality of sportsfields	76%	65%	75%
The percentage of users who are satisfied with the overall quality of local parks	77%	72%	75%
The percentage of residents who visited a local park in the last 12 months	86%	85%	85%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	15%	10%	15%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	103,072	150,000	100,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	33%	67%	33%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,100	3,000	3,500
The number of participants in activities at art facilities, community centres and hire venues	227,938	301,225	305,000
The number of visits to library facilities	424,883	510,000	450,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	81%	70%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some levels of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$545,000

The key initiatives we have planned for 2021/2022 include:

- undertake community planning and placemaking projects
- fund business activation projects and hold a business awards event
- continue to support three Business Improvement Districts and other business associations

- complete the Urban Ngahere Strategy knowing (assessment) phase.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Ōrākei Local Board Plan:

- Outcome 2: Our land, forests, waterways and marine environment are protected, restored and enhanced
- Outcome 5: Our town centres and local businesses are increasingly vibrant and prosperous.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

**Local Environmental Management**

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$336,000

The key initiatives we have planned for 2021/2022 include:

- implement the Pourewa Valley Integrated Plan - Programme Management
- facilitate the Ōrākei-Eastern Bays Wildlink Network
- continue to support the Eastern Bays Songbird Project and the Ōrākei schools marine programme
- undertake restoration of Waiata Reserve in the Hobson Bay Catchment
- implement the Urban Ngahere Strategy growing phase.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Ōrākei Local Board Plan:

- Outcome 2: Our land, forests, waterways and marine environment are protected, restored and enhanced
- Outcome 1: Our communities are connected, engaged and resilient.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New Measure	90%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

**Local Governance**

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$910,000.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	12,853	14,218
Targeted rates	547	543
Subsidies and grants for operating purposes	11	21
Fees and charges	467	549
Local authorities fuel tax, fines, infringement fees and other receipts	973	999
<b>Total operating funding</b>	<b>14,851</b>	<b>16,330</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	12,647	13,185
Finance costs	782	792
Internal charges and overheads applied	1,407	2,246
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>14,836</b>	<b>16,223</b>
<b>Surplus (deficit) of operating funding</b>	<b>15</b>	<b>107</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,101	5,070
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,101</b>	<b>5,070</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	189	1,222
- to improve the level of service	368	458
- to replace existing assets	1,559	3,497
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,116</b>	<b>5,177</b>
<b>Surplus (deficit) of capital funding</b>	<b>(15)</b>	<b>(107)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>To complete construction of both the north and south links to the Glen Innes to Tamaki Drive Shared Path</b>	<p>The north-south links to Section 2 of the Glen Innes to Tamaki Drive Shared Path will improve safety for users of the shared path and reduce road network congestion by providing off-road access to schools and commuters. They will provide connectivity and improved access for multiple communities across the Pourewa Valley from Meadowbank to Kohimarama.</p> <p>This project was adopted as the local board's One Local Initiative (OLI) in the previous 10-year Budget 2018-2028, and is now included in Auckland Transport's draft Regional Land Transport Plan (RLTP). The current contract for the Section 2 is underway and due for completion mid-2022.</p> <p>There is now an opportunity to leverage cost efficiencies by ensuring design and construction work of the links occurs in parallel to the Section 2 works.</p> <p>The local board previously committed \$2.1million to this project from its Local Board Transport Capital Fund.</p> <p>The local board requests the Governing Body to continue to support the allocation of funding for this project in the draft RLTP and advocate to Auckland Transport to deliver the OLI within the timeline set out in the RLTP.</p>	Governing Body / Auckland Transport
<b>Enhance Pourewa Valley</b>	<p>Pourewa Valley has the potential to become a significant ecological asset to Auckland – another jewel in Auckland's crown, being one of the largest urban forests in the country.</p> <p>Located in the heart of the Ōrākei Local Board area, it is a known bird corridor and supports a range of coastal, estuarine, freshwater and terrestrial habitats within 10km from Auckland's city centre.</p> <p>When Section 2 of the Glen Innes to Tamaki Drive shared path is completed mid-2022 many local residents and visitors will experience Pourewa Valley's recreational, cultural and ecological values.</p> <p>The local board requests the Governing Body to allocate funds from the Natural Environment Targeted Rate for its restoration and enhancement. Proposed works which will largely be undertaken by volunteers and local environmental groups are detailed in the Pourewa Valley Integrated Plan, adopted by the local board in September 2019.</p> <p>The local board aims to leverage this allocation by philanthropic contribution from numerous keen supporters of the Plan.</p>	Governing Body
<b>Expedite the Hobson Bay catchment wastewater / stormwater separation</b>	<p>Hobson Bay has a worn out, ageing stormwater/wastewater network which cannot support on-going infill resulting from increasing growth pressures.</p> <p>The local board acknowledges the substantial work completed by Healthy Waters, Watercare, and local community groups and the support and ongoing advocacy of the Waitemata Local Board.</p> <p>As the Western Isthmus project nears completion, the local board requests that planning and investigation work begin immediately on the Eastern Isthmus infrastructure upgrade.</p> <p>It also notes the particularly high levels of community support for this initiative, noting the local feedback on the 10-year Budget 2021-2031, which included a submission from a local community organisation, Hapua Thrive, which refers to an online petition. This</p>	Governing Body

Initiative	Description	Advocating to
	petition supports the Eastern Isthmus upgrade programme and currently has 1,072 signatories. The local board requests the Governing Body to prioritise water quality improvements in Hobson Bay and the separation works for the Remuera catchment by bringing the work forward from 2028 to 2022 as detailed on page 451 of the Supporting Information to the Auckland Council 10-year Budget.	
<b>Retain growth funding for Colin Maiden precinct for 2022/2023</b>	This area is experiencing substantial growth pressures from Stonefields and the Tamaki Regeneration area, as well as major multi-storey development proposals near Colin Maiden Park. A Colin Maiden Precinct Masterplan and transport and circulation plan have been completed for the Colin Maiden Precinct and these need focused co-ordination and on-going implementation. People from several local board areas use sports and recreational facilities in Colin Maiden Park and Ngahue Reserve. For example, it is the home of Auckland Netball and the Auckland University Rugby Club. Auckland Hockey has resource consent to construct a base there, Oceania Football Club is finishing its development and there are several buildings available within the park for commercial lease. There is a need to maximise the sub-regional potential of, and opportunities for, the Colin Maiden Park as they arise. It is not a regional asset, but exceeds the scale of a local park, so it requires a sub-regional focus. The local board requests the Governing Body to retain the \$2.7 million growth funding currently proposed in the 2022/2023 year of the 10-year Budget to allow on-going implementation of the Masterplan. Focus and co-ordination by parks planning staff is now needed to ensure opportunities are maximised and the asset is not degraded at a time when use by multiple clubs is increasing from across the region.	Governing Body
<b>Retain the Transport Capital Fund</b>	The local board strongly advocates for the retention of the Local Board Transport Capital Fund, noting its crucial role in realising the local board’s transport related priorities for the area at the community level.	Governing Body/ Auckland Transport

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Scott Milne, JP – Chairperson**

Phone: 021 876 326

[scott.milne@aucklandcouncil.govt.nz](mailto:scott.milne@aucklandcouncil.govt.nz)



**Troy Elliott – Deputy Chairperson**

Phone: 021 658 769

[troy.elliott@aucklandcouncil.govt.nz](mailto:troy.elliott@aucklandcouncil.govt.nz)



**Troy Churton**

Phone: 021 042 1110

[troy.churton@aucklandcouncil.govt.nz](mailto:troy.churton@aucklandcouncil.govt.nz)



**Colin Davis, KHS, JP**

Phone: 09 575 5265

[colin.davis@aucklandcouncil.govt.nz](mailto:colin.davis@aucklandcouncil.govt.nz)



**Sarah Powrie**

Phone: 021 142 2913

[sarah.powrie@aucklandcouncil.govt.nz](mailto:sarah.powrie@aucklandcouncil.govt.nz)



**Margaret Voyce**

Phone: 029 880 9900

[margaret.voyce@aucklandcouncil.govt.nz](mailto:margaret.voyce@aucklandcouncil.govt.nz)



**David Wong, JP**

Phone: 021 723 846

[david.o.wong@aucklandcouncil.govt.nz](mailto:david.o.wong@aucklandcouncil.govt.nz)

The board is located at the address below:

Ōrākei Local Board office  
25 St Johns Road,  
Meadowbank, 1072.

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe o  
Ōtara-Papatoetoe

## 2.13 Ōtara-Papatoetoe Local Board



### 2.13 Ōtara-Papatoetoe Local Board

He kōrero mai i te Heamana

#### Message from the Chair

Muamua pea ona faafetai ma viia lo tatou Tapaau sili i le lagi, ona o lona alofa ua taitai mai le soifua o le tatou Board. O leni ua tatou fesilafai i le ava fofoga ma le ava fatafata. Greetings to the ancestral honorifics of the members of the Ōtara-Papatoetoe Local Board. Welcome. Firstly, I want to praise and acknowledge God's grace that has led us, given members of the board life and today we meet face to face with mutual respect and dignity.

With Auckland Council's 10-year Budget finalised and our 2020 Ōtara-Papatoetoe Local Board Plan now adopted; it is time to get to work.

Our focus for 2021/2022 will be to deliver on the six outcomes of our local board plan and continue to advocate to the Governing Body for our ongoing initiatives.

We thank you for taking time to give us feedback. Your input helps us to know what is most important for our community and we can ensure that we are delivering the best outcomes possible.

COVID-19 exacerbated hardships, and we know our community faced multiple challenges. Many in our area worked during lockdowns delivering essential services, and now many continue facing the risk of exposure as frontline workers in our international airport. At the same time, job losses in our community have been significant. As a local board we continue to strongly push for local procurement with social outcomes for all major projects in our area as we want to ensure our community are prioritised for local jobs.

We continue to work on the Manukau Sports Bowl and are advocating for a high-performance hub for the south to nurture, build and celebrate our sporting talent. We look to make the area a place that will be enjoyed by all and will be asking for your feedback on a draft plan this year.

Other projects we are particularly proud to be working on this financial year include:

- refurbishing East Tāmaki Community Hall
- rebuilding the toilet and changing room facility at Aorere Park
- beginning phase two of the playground development at Hayman Park
- renewing the playground, footpath, park, amenities and providing te reo signage at Hillside South Park.

We look forward to engaging with you throughout the year as well as keeping you updated on these projects. Although it has been a difficult time for our community, there is a lot to do and a lot we can achieve together. Let's get started.

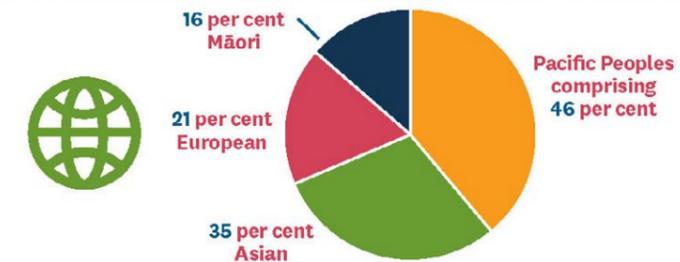
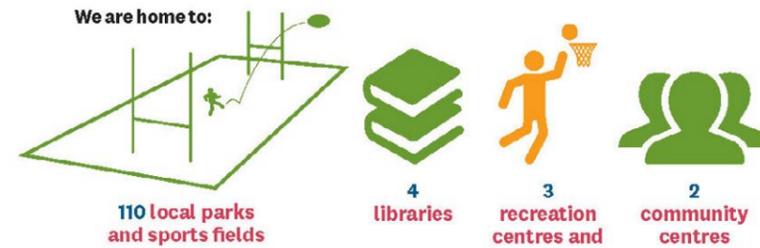
Apulu Reece Autagavaia

Chairperson, Ōtara-Papatoetoe Local Board

Te Rohe ā-Poari o Ōtara-Papatoetoe  
**Ōtara-Papatoetoe Local Board area**

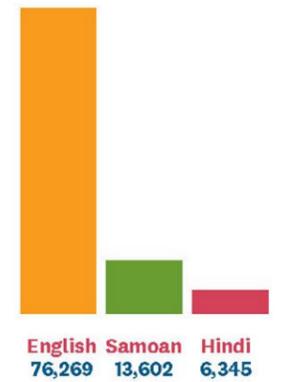


The population is at **85,122**  
as per 2018 Census estimates, up 9,459 on the 2013 Census.



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Top 3 LANGUAGES SPOKEN**



There is growth in the Asian population, an increase by **8,484 people, or 39.7 per cent** compared to the last Census.

**Local Board Plan outcomes**

The Ōtara-Papatoetoe Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Ōtara-Papatoetoe Local Board Plan are:

**Whakaotinga tahi: Whakaahua i Manukau**

**Outcome 1: Transform Manukau**

Manukau metropolitan centre is the thriving heart of our area – an attractive visitor destination, business centre and place to shop, live, learn, work and play.

**Whakaotinga rua: He ohaoha ā-rohe taurikura**

**Outcome 2: Prosperous local economy**

Our lively town centres drive sustainable economic development and attract investors and visitors. Youth and our community have many opportunities to gain skills and employment that result in a high standard of living.

**Whakaotinga toru: He hapori taurikura, manaaki, haumaru hoki**

**Outcome 3: A thriving, inclusive and safe community**

Our community is connected across different cultures, has a sense of belonging and is proud of our area. People feel welcome and safe, they support each other, and have better access to transport.

**Whakaotinga rima: He taiao toitū, hauora hoki**

**Outcome 5: Sustainable, healthy natural environment**

We care for our natural environment and foster sustainable lifestyles. Our waterways and environment are healthy and free from pests, litter and pollution. We value our natural world and preserve kaitiakitanga locally.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Ōtara-Papatoetoe Local Board looks forward to continuing working with mana whenua and mataawaka to meet our shared aspirations for our local board area. The board intends to develop and maintain enduring relationships with mana whenua and mataawaka directly.

Ongoing discussions continue to develop the ‘Māori input into local board decision-making project’, and we seek further opportunities to push this project forward. This will be vital in establishing a precedent where we aim to have mana whenua at the table with us. The board believes in Māori-led actions to achieve Māori outcomes.

The local board also has many programmes that contribute to Māori development including:

- supporting the customary kaitiaki role of mana whenua
- supporting Māori priorities for protecting and restoring sites of cultural significance, the Manukau Harbour, the Tāmaki Estuary and other waterways
- working with mana whenua in naming new council-owned facilities, roads and parks to reflect our local cultural heritage, eg. Te Kete Rukuruku project for naming parks and reserves
- working with and supporting our local libraries to deliver on te ao Māori and te reo language courses.

**Whakaotinga wha: He papa rēhia, he ratonga e hāngai ana ki ō ngā tāngata hiahia**

**Outcome 4: Parks and facilities that meet our people’s needs**

Our parks and facilities are fit for purpose and reflect the communities they serve, building a sense of identity, ownership and pride in the area while boosting participation and promoting a healthy lifestyle.

**Whakaotinga ono: He wāhi honohono, he ngāwari te neke haere**

**Outcome 6: Connected area and easy to get around**

Everyone can easily and safely get around on foot, bicycle, bus, train and car.

**Ōtara-Papatoetoe Local Board Agreement 2021/2022**

**Priorities by activity area**

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Ōtara-Papatoetoe Local Board area are set out below under each local activity.

**Local Community Services**

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$16.7 million and capital investment of \$6.0 million.

The key initiatives we have planned for 2021/2022 include:

- continuing to celebrate local heritage and diversity through events such as the Diversity Festival
- working with mana whenua to increase the exposure of te reo Māori in our area through naming and signage, particularly in parks
- community programmes to support groups such as seniors and youth
- capacity-building programmes that support neighbourhood development
- Māori responsiveness and capacity building.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 3: A thriving, inclusive and safe community
- Outcome 4: Parks and facilities that meet our people’s needs
- Outcome 5: Sustainable, healthy natural environment.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	84%	62%	62%
Percentage of Aucklanders that feel their local town centre is safe - night time	24%	17%	17%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	75%	45%	63%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	79%	40%	60%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	66%	71%	71%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The customers' Net Promoter Score for Pools and Leisure Centres	50	57	57
The percentage of users who are satisfied with the overall quality of local parks	74%	70%	70%
The percentage of residents who visited a local park in the last 12 months	66%	76%	76%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	36%	15%	36%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	315,389	460,000	260,800
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	75%	35%	75%
The percentage of art facilities, community centres and hire venues network that is community led	33%	33%	25%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	2,200	2,200	3,200
The number of participants in activities at art facilities, community centres and hire venues	242,129	276,000	278,760
The number of visits to library facilities	496,170	580,000	457,500
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	59%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	94%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$1.1 million.

The key initiatives we have planned for 2021/2022 include:

- supporting community action to reduce harm from alcohol by objecting to new off-licence establishments
- business sustainability programmes to encourage and teach businesses sustainable practices
- The Rebel Business School, which provides education and support for locals interested in starting their own business

- developing a masterplan to guide decision making for the future use and development of Manukau Sports Bowl
- supporting community-led safety initiatives in town centres.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 1: Transform Manukau
- Outcome 2: Prosperous local economy
- Outcome 3: A thriving, inclusive and safe community
- Outcome 5: Sustainable, healthy natural environment
- Outcome 6: Connected area and easy to get around.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$267,000.

The key initiatives we have planned for 2021/2022 include:

- supporting environmental restoration programmes for Ōtara Lake and the Manukau Harbour
- continuing the Enviroschools programme and other community-led projects such as Pest Free Auckland and Neat Streets
- planting natives along streams and waterways to restore our freshwater ecosystems
- supporting residents, businesses and schools to develop skills, knowledge and capacity to reduce emissions and respond to climate change
- continuing to work on the Puhinui Stream Regeneration Project.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Ōtara-Papatoetoe Local Board Plan:

- Outcome 4: Parks and facilities that meet our people's needs
- Outcome 5: Sustainable, healthy natural environment.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	15,671	17,029
Targeted rates	1,690	1,713
Subsidies and grants for operating purposes	844	829
Fees and charges	2,015	2,326
Local authorities fuel tax, fines, infringement fees and other receipts	332	347
<b>Total operating funding</b>	<b>20,552</b>	<b>22,244</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	17,480	17,928
Finance costs	1,044	944
Internal charges and overheads applied	1,850	3,137
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>20,374</b>	<b>22,009</b>
<b>Surplus (deficit) of operating funding</b>	<b>178</b>	<b>235</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	7,640	5,764
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>7,640</b>	<b>5,764</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	185	1,048
- to improve the level of service	3,746	2,076
- to replace existing assets	3,887	2,875
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>7,818</b>	<b>5,999</b>
<b>Surplus (deficit) of capital funding</b>	<b>(178)</b>	<b>(235)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Promote more reinvestment in the Transform Manukau area</b>	The revenue gained from the sale of council-owned land in our local board area should be re-invested here for better infrastructure, community facilities and green spaces. It is projected that there will be \$144 million as revenue from sales in the Manukau area over the next 10 years. The local board aim to: <ul style="list-style-type: none"> <li>ensure the funds are prioritised for allocation to local area projects, such as the next stage of the Hayman Park wetlands and playground development and a playground</li> <li>progress Manukau Sports Bowl plan as part of Transform Manukau</li> <li>seek a policy change to ensure revenue attained through sales within a transform, unlock or support area are reinvested into that area or within the local board area.</li> <li>ensure any placemaking and place-shaping will accommodate the projected influx of university students in the future.</li> </ul>	Eke Panuku Development Auckland, Governing Body
<b>New Transform area: Ōtara</b>	Make Ōtara a “transform area” and make use of the opportunity coming up with Manukau Institute of Technology (MIT) moving its south campus to Manukau. There will be amazing residential and commercial areas and, combined with existing council-owned community facilities and assets, Ōtara can be transformed.	Eke Panuku Development Auckland, Governing Body
<b>New civic and community hub in Papatoetoe</b>	We are currently investigating the possibility of a community/civic hub in Papatoetoe. Currently Papatoetoe has no civic space where locals can participate, get together, celebrate and embrace their diversity. Increasing projected population within the Eke Panuku Papatoetoe Unlock area means this project should be prioritised. We will be advocating to work with the Governing Body and Eke Panuku to fill the need in this community that the local board cannot fund on its own.	Governing Body, Eke Panuku Development Auckland
<b>Fit-for-purpose sports fields and community facilities that serve our local people</b>	Seek opportunities to upgrade our local sports fields (sand-carpet, artificial or hybrid) and lights, in particular Papatoetoe Recreational Reserve, East Tāmaki Reserve, Rongomai Reserve, Te Puke O Tara Park and Ngāti Ōtara Park. Also, the development, renewals and/or refurbishment of: <ul style="list-style-type: none"> <li>Papatoetoe Town Hall and Chambers</li> <li>East Tāmaki Community Centre</li> <li>Hayman Park (stage 2) – new playground</li> <li>Sutton Crescent land acquisition and development for public open space and Kolmar use</li> <li>Manukau Sports Bowl – redevelop in accordance with new masterplan.</li> </ul>	Governing Body
<b>Finalise local alcohol policy and reduce harm from alcohol</b>	We will continue to advocate for the Auckland Provisional Local Alcohol Policy (PLAP) to be made operative as soon as possible and to strengthen the Sale and Supply of Alcohol (Renewal of Licences) Amendment Bill (No 2), particularly its purpose and intent. The southern boards have since long advocated to reduce harm from the proliferation of off-licenses in the south. Areas in close proximity to local schools and dairies in the Ōtara-Papatoetoe Local Board area need to be ‘Dry Areas’.	Governing Body, central government

Initiative	Description	Advocating to
	The board has over the past years supported community groups to build their capacity to participate in District Licensing Committee (DLC) hearings. This is not enough, and the following must happen: <ul style="list-style-type: none"> <li>the local alcohol policy must be finalised.</li> <li>barriers to community participation in the hearings process, including DLC hearing procedures, should be reduced.</li> <li>DLC membership should reflect the diversity and values of the community it serves.</li> </ul> We will continue to support our communities by advocating to the council’s Governing Body (and relevant committees) for the Signage Bylaw review to be used as an opportunity to effectively reduce exposure to alcohol marketing in the local board area and the wider Auckland region.	
<b>Regional action and investment to reduce, minimise and manage waste</b>	The local board supports the council’s target for zero waste and asks for regional action and investment by: <ul style="list-style-type: none"> <li>supporting a higher waste disposal levy with a concentration on commercial waste streams, construction and demolition waste, organic waste and plastic waste, which together contribute 80 per cent of Auckland waste</li> <li>managing illegal dumping by investing more resources for intervention and community-led projects</li> <li>advocating for stronger product stewardship requirements for businesses</li> <li>progressing Resource Recovery Centres in the south and exploring sites and alternative methods of rubbish disposal. For example, clean burning.</li> </ul>	Governing Body, central government
<b>Affordable, warm, dry, and safe homes: Support the inclusion of social, affordable and well insulated housing in the local area</b>	Advocate, collaborate and work with Kāinga Ora (for work in Middlemore and Wymondley), mana whenua, council and potential developers for high quality urban design and affordable, well-insulated housing within the development mix. Advocate for solutions to homelessness, including overnight shelters and emergency housing.	Governing Body, Kāinga Ora
<b>Improve employment and training and entrepreneurship opportunities in the southern areas for young people</b>	Prioritise opportunities for youth, especially those classified as Not in Education Employment or Training. The Southern Initiative, council departments, CCOs (such as Auckland Transport, Auckland Unlimited, Eke Panuku Development Auckland), NGOs and central government must work together to: <ul style="list-style-type: none"> <li>strongly advocate for local procurement - local jobs for local people</li> <li>identify alignments to avoid duplication</li> <li>seek innovative funding opportunities within council as well as externally.</li> </ul>	Governing Body, central government
<b>Prioritise public transport through ‘route protection’, safer roads and connectivity</b>	The local board continues to advocate for the following projects: <ul style="list-style-type: none"> <li>light rail from Auckland Airport to Puhinui Station through State Highway 20B to Manukau and then through to Botany, before considering any other corridors</li> <li>elevator at Papatoetoe train station</li> <li>residential speed management – a priority for Puhinui and in the areas near Aorere Park</li> <li>develop the Southern Spur rail line</li> <li>intersection upgrade:                             <ul style="list-style-type: none"> <li>Ormiston Rd/Preston Rd/East Tāmaki Rd</li> </ul> </li> </ul>	Auckland Transport, central government, Governing Body

Initiative	Description	Advocating to
	<ul style="list-style-type: none"> <li>➤ Realignment - St. George/Kolmar Rd/Wallace Rd</li> <li>• continue implementation of our Greenways Plan (Local Paths) for safe cycling and walking tracks.</li> </ul> <p>Ensuring the local transport network is accessible and safe for diverse communities, especially those with physical disabilities and school students in high-risk areas.</p>	

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Apulu Reece Autagavaia  
(Chairperson)**

Phone: 021 723 146

[reece.autagavaia@aucklandcouncil.govt.nz](mailto:reece.autagavaia@aucklandcouncil.govt.nz)



**Dawn Trenberth (Deputy Chairperson)**

Phone: 021 729 302

[dawn.trenberth@aucklandcouncil.govt.nz](mailto:dawn.trenberth@aucklandcouncil.govt.nz)



**Dr Ashraf Choudhary**

Phone: 021 799 573

[ashraf.choudhary@aucklandcouncil.govt.nz](mailto:ashraf.choudhary@aucklandcouncil.govt.nz)



**Dr Ofa Dewes**

Phone: 021 198 1711

[ofa.dewes@aucklandcouncil.govt.nz](mailto:ofa.dewes@aucklandcouncil.govt.nz)



**Lotu Fuli**

Phone: 021 242 3713

[lotu.fuli@aucklandcouncil.govt.nz](mailto:lotu.fuli@aucklandcouncil.govt.nz)



**Swanie Nelson**

Phone: 021 195 1420

[swanie.nelson@aucklandcouncil.govt.nz](mailto:swanie.nelson@aucklandcouncil.govt.nz)



**Ross Robertson**

Phone: 027 492 3245

[ross.robertson@aucklandcouncil.govt.nz](mailto:ross.robertson@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Ōtara-Papatoetoe Local Board office  
Level 1, Manukau Civic Building  
31-33 Manukau Station Road  
Auckland, 2104

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe  
o Papakura

## 2.14 Papakura Local Board



### 2.14 Papakura Local Board

He kōrero mai i te Heamana

#### Message from the Chair

It is my pleasure to present the key priorities and advocacy areas included in our Papakura Local Board Agreement 2021/2022.

The local board will continue to progress Papakura's future as a vibrant metropolitan centre, as identified in the Unitary Plan, and the Papakura Local Board Metropolitan Centre Plan through the Commercial Project Group. The local board is investing in the Takanini Business Association to position it to establish its own Business Improvement District.

Your feedback highlighted the importance of the environment. The local board will continue to work closely with neighbouring local boards to deliver the Papakura Stream restoration and Manukau Harbour Forum projects.

You have told us that you support the local board continuing to provide free community events. For example, StreetFest, Carols in the Park, Movies in the Park, and a variety concert.

Consultation on the local board agreement told us that there is continued concern about the demand for parking at the Papakura train station. We will continue to advocate for a transport hub at the Papakura Train station which we envisage including park 'n' ride, bus metro and other transport solutions to ease pressure on on-street parking.

The local board will continue to advocate for East-West links, both roads and shared pedestrian/cycle pathways, from State Highway 1 to Mill Road and including neighbourhood loops.

Thank you for your continued support, we look forward to working with you throughout the year on our key priorities.

Brent Catchpole

Chair, Papakura Local Board

Te Rohe ā-Poari o Papakura  
**Papakura Local Board area**



Papakura has a population of

**57,636**

**26.8%**

Identify as Māori. 11 mana whenua iwi/hapū have an interest in Papakura.

**49.1%**  
European

**23.4%**  
Asian

**16.9%**  
Pacific Island

A relatively young population with **23.6%** of the population under 15 years old.

The median age is **32 years**



Papakura had a total of

**17,094**

occupied private dwellings. This represents much faster growth compared to that of wider Auckland (5.7 per cent increase).

We are home to



**140 local parks**



**2 libraries**

**1 community hub and library**



**9 community halls**



**1 recreation centre**



**1 aquatic centre**



**3 train stations**

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Papakura Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Papakura Local Board Plan are:

**Whakaotinga tahi: He ohaoha ā-rohe ngangahau, taurikura hoki**

### Outcome 1: A vibrant and prosperous local economy

Our part of the world thrives, with successful local businesses creating jobs for local people. Our commercial centres are great places to work, shop, relax and enjoy the company of family and friends.

**Whakaotinga rua: He hāpori e whakahaumakotia ana e tōna kanorau, e rongō ana ngā tāngata i te honohono, he oi, he hauora te āhuetanga o te noho**

### Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives

We have great parks and places to play and do the things we enjoy. We come together at lively events and activities that include people socially and draw on the strengths of our different cultures.

**Whakaotinga toru: He wāhi pai te honohono, he ngāwari te neke haere**

### Outcome 3: A well-connected area where it's easy to move around

Our roads are free from congestion, public transport is convenient and reliable, walkways and cycleways are linked together and safe.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment the Papakura Local Board Plan 2020 recognises the importance of partnering with Māori to create enduring relationships, a thriving Māori identity, and outcomes that benefit Māori and all Papakura residents. The board has the following objectives:

- build strong governance-level partnerships between Papakura Local Board and mana whenua
- celebrate Papakura's Māori identity and culture
- support Māori aspirations for kaitiakitanga over our natural environment for the benefit of current and future generations
- support Māori to deliver community and economic benefits to the people of Papakura.

**Whakaotinga whā: He taiao, he tukunga iho e kaingākauria ana**

### Outcome 4: A treasured environment and heritage

We value our natural environment and heritage, protecting and nourishing them for future generations.

**Whakaotinga rima: He rangapū ki te Māori e hanga ana i te Papakura i reira te tuakiri, te ahurea me ngā tūmanako Māori e kauawhitia ana**

### Outcome 5: A partnership with Māori that creates a Papakura where Māori identity, culture and aspirations are embraced

We recognise the importance of partnering with Māori to create enduring relationships, a thriving Māori identity, and outcomes that benefit Māori and all Papakura residents.

## Papakura Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Papakura Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$10.4 million and capital investment of \$5.5 million.

The key initiatives we have planned for 2021/2022 include:

- continuing to support community-led initiatives at Smiths Ave Reserve through the funding of coordinators and activations
- community activations and placemaking across the board area
- community arts programme, including a matariki event
- Te Koiwi Park service assessment, which identifies the user needs for the reserve
- supporting Māori led aspirations.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Papakura Local Board Plan:

- Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives
- Outcome 5: A partnership with Māori that creates a Papakura where Māori identity, culture and aspirations are embraced.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/2020	Annual Plan Target 2020/2021	Long-term Plan Target 2021/2022
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	63%	61%	65%
Percentage of Aucklanders that feel their local town centre is safe - night time	25%	32%	28%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	70%	45%	70%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	94%	40%	70%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	68%	82%	75%

Performance measure	Actual 2019/2020	Annual Plan Target 2020/2021	Long-term Plan Target 2021/2022
The customers' Net Promoter Score for Pools and Leisure Centres	36	7	15
The percentage of users who are satisfied with the overall quality of local parks	76%	51%	60%
The percentage of residents who visited a local park in the last 12 months	75%	85%	85%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	45%	22%	45%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks) <sup>3</sup>	93,961	120,000	163,100
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	68%	75%	70%
The percentage of art facilities, community centres and hire venues network that is community led	18%	27%	27%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	1,500	1,400	1,500
The number of participants in activities at art facilities, community centres and hire venues <sup>3</sup>	413,194	197,000	200,000
The number of visits to library facilities <sup>3</sup>	164,696	230,000	255,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	72%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> The increase in targets reflect an increase in the intended level of service due to the opening of the new Takaanini Community Hub and Library.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$317,000.

The key initiatives we have planned for 2021/2022 include:

- work with the Papakura Commercial Project Group to plan and support continued development of the town centre and the wider commercial areas

- Heritage Interpretation Project – developing a trail of sites of significance in Māori and European history
- support Takanini Business Association, including the establishment of a new Business Improvement District (BID) programme for the area
- funding external partners to deliver free community events including StreetFest, Carols in the Park, Santa Parade and a summer variety concert.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Papakura Local Board Plan:

- Outcome 1: A vibrant and prosperous local economy
- Outcome 2: A community enriched by its diversity, where people feel connected and lead active, healthy lives
- Outcome 4: A treasured environment and heritage.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$96,000.

The key initiatives we have planned for 2021/2022 include:

- working with neighbouring local boards on Papakura Stream restoration
- Te Koiwi Pond restoration
- implementation of the Urban Ngahere Action Plan
- working with other southern local boards to continue to support the Manukau Harbour Forum
- Papakura waste management and minimisation workshops
- ecological and environmental programme, involving annual pest plant and animal control, local park and beach clean ups, community environmental education and events.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Papakura Local Board Plan:

- Outcome 4: A treasured environment and heritage.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$970,000.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	12,609	13,024
Targeted rates	247	250
Subsidies and grants for operating purposes	8	16
Fees and charges	266	382
Local authorities fuel tax, fines, infringement fees and other receipts	89	122
<b>Total operating funding</b>	<b>13,219</b>	<b>13,794</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	11,066	11,261
Finance costs	857	472
Internal charges and overheads applied	1,279	2,036
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>13,202</b>	<b>13,769</b>
<b>Surplus (deficit) of operating funding</b>	<b>17</b>	<b>25</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	3,853	5,478
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>3,853</b>	<b>5,478</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	169	2,125
- to improve the level of service	2,546	747
- to replace existing assets	1,156	2,630
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>3,870</b>	<b>5,503</b>
<b>Surplus (deficit) of capital funding</b>	<b>(17)</b>	<b>(25)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Eke Panuku support to progress Papakura as a metropolitan centre</b>	Seek Eke Panuku support to progress Papakura as a future vibrant metropolitan centre (as identified in the Auckland Unitary Plan). This will ensure Papakura continues to develop over time into a larger commercial and retail centre on a key transport hub to support residential growth in surrounding areas.	Governing Body Eke Panuku Development Auckland
<b>Papakura train station as a key transport hub</b>	Request funding to develop Papakura train station into a key transport hub with additional park-and-ride capacity, an expanded bus interchange and other actions such as an on-demand bus service, to manage car park demand at the Papakura train station.	Governing Body Auckland Transport Waka Kotahi/NZ Transport Agency (NZTA)
<b>Request the reinstatement of the Local Board Transport Capital Fund</b>	Request the reinstatement of the Local Board Transport Capital Fund to the pre-COVID-19 level of \$21 million annually and for the \$38 million previously allocated through the Local Board Transport Capital Fund to local boards, which was lost through the Emergency Budget 2020/2021, to be restored to allow the local board to continue the development of the shared walking and cycling pathways from Elliot St to Pescara Point and the Hunua Trail.	Governing Body Auckland Transport
<b>Reserves keeping pace with development</b>	Request funding for Papakura parks and reserves to keep pace with the significant development occurring around Papakura, e.g.: <ul style="list-style-type: none"> <li>Hingaia Reserve development stage 2 (playground)</li> <li>Prince Edward Park softball pitch upgrade.</li> </ul>	Governing Body
<b>South-east Auckland public transport service</b>	The Papakura Local Board supports the Franklin Local Board advocacy for funding for Auckland Transport to provide a public transport service that links south-east Auckland communities to transport nodes at Papakura train station, Pine Harbour and Botany to allow for environmentally sustainable transport choices and access to council services and facilities.	Governing Body Auckland Transport
<b>East-West links from SH1 to Mill Road</b>	Request funding for Auckland Transport to progress east/west links (both road and shared pathways) in Papakura, connecting State Highway 1 and Mill Road, including neighbourhood loops.	Governing Body Auckland Transport Waka Kotahi/NZ Transport Agency (NZTA)
<b>Replace the current on road Great South Road cycleway with an off-road cycleway</b>	Request Auckland Transport replace the current on road Great South Road cycleway with an off-road cycleway and utilise the current cycleway area for a T2/bus lane.	Auckland Transport
<b>Southern community recycling centre/resource recovery park</b>	Request funding to create a community recycling centre, resource recovery park (eco-park) and e-waste facility to effectively service Papakura residents.	Governing Body
<b>Manukau Harbour water quality</b>	Request funding from the Water Quality Targeted Rate to: <ul style="list-style-type: none"> <li>deliver gross pollutant traps to reduce pollution flowing into the Manukau Harbour</li> <li>further investment in the Papakura area and associated southern catchments to allow for growth.</li> </ul>	Governing Body

Initiative	Description	Advocating to
<b>Pest Control</b>	The Papakura Local Board supports the Manurewa Local Board advocacy for funding from the Natural Environment Targeted Rate for pest control and would like to see this applied to all boards.	Governing Body
<b>Urban Ngahere Strategy in the south</b>	Request the Governing Body include funding to support the roll out of the Urban Ngahere Strategy in the south.	Governing Body
<b>Cumulative effects of housing intensification</b>	The Papakura Local Board supports the Franklin Local Board advocacy for council to fund a response to manage the cumulative effects of housing intensification, including ad hoc Kāinga Ora projects, where single family dwellings are replaced by higher density housing with no corresponding social infrastructure investment.	Governing Body
<b>Rehabilitation and maintenance of local roads supporting growth</b>	The Papakura Local Board supports the Franklin Local Board advocacy for Auckland Transport funding to be increased for the FY2021-2024 for renewal, rehabilitation and maintenance, prioritising rehabilitation of roads that support the development of Auckland ie: roads and bridges supporting quarrying activity such as Papakura-Clevedon Road, Alfriston-Brookby Road, Whitford-Maraetai Road, Hunua Road, Settlement Road to Beach Road and on to Hingaia Road and Elliott Street.	Governing Body Auckland Transport
<b>Response to climate change</b>	The Papakura Local Board supports the Howick Local Board advocacy for increased regional funding to address the impact of climate change, sea level rise, and weather-related events on the coastline.	Governing Body
<b>Upgrading rural roads to urban standards</b>	The Papakura Local Board supports the Howick Local Board advocacy for funding to upgrade rural roads to urban standards, including widening narrow bridges, in response to growth of our urban areas e.g.: Alfriston Road.	Governing Body Auckland Transport
<b>Review of Unitary Plan road width provisions</b>	Request an addition to the planning work programme to undertake a review of the Unitary Plan rules in terms of addressing narrow roads, on-site parking and visitor parking in new developments, and the issue of tree protection given the significant number of trees being lost to development.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Brent Catchpole – Chairperson**

021 390 430

[brent.catchpole@  
aucklandcouncil.govt.nz](mailto:brent.catchpole@aucklandcouncil.govt.nz)



**George Hawkins**

021 197 7553

[george.hawkins1@  
aucklandcouncil.  
govt.nz](mailto:george.hawkins1@aucklandcouncil.govt.nz)



**Jan Robinson – Deputy  
Chairperson, JP**

021 193 6303

[jan.robinson@  
aucklandcouncil.  
govt.nz](mailto:jan.robinson@aucklandcouncil.govt.nz)



**Keven Mealamu**

09 301 0101

[keven.mealamu@  
aucklandcouncil.  
govt.nz](mailto:keven.mealamu@aucklandcouncil.govt.nz)



**Felicity Auva'a**

021 526 941

[felicity.auvaa@  
aucklandcouncil.  
govt.nz](mailto:felicity.auvaa@aucklandcouncil.govt.nz)



**Sue Smurthwaite**

021 194 0401

[sue.smurthwaite@  
aucklandcouncil.  
govt.nz](mailto:sue.smurthwaite@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Papakura Local Board office

35 Coles Crescent

Papakura 2110

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Puketāpapa 2.15 Puketāpapa Local Board



## 2.15 Puketāpapa Local Board

He kōrero mai i te Heamana

### Message from the Chair

As we present our Puketāpapa Local Board Agreement for 2021/2022, we are very mindful of the feedback received from our community on the council’s 10-year Budget.

It was heartening to see strong local support for climate action, the strongest in the region, and we hope you will find that reflected in our ongoing commitment to implementing our Low Carbon Action Plan, and advocating for public and active transport improvements, among other local activities we know will make a difference.

While some local projects have been slowed down and deferred due to the impact of COVID-19, we look forward to renewing the Waikōwhai Park playground, securing more bus shelters and safer footpaths, and supporting local community groups with grants and capacity building.

A highlight over recent years has been our work to build relationships with mana whenua and mataawaka, and we look forward to continuing that important mahi. Our focus on making sure our people can speak up will see us continue to support local youth, from enabling the Puketāpapa Youth Foundation in their role to funding Youth Connections brokering work in our community.

This year will continue our ongoing project to weave a stronger Puketāpapa, for everyone here and those who are yet to come. Thank you for your participation as we knit our future together.



Julie Fairey  
Chair, Puketāpapa Local Board

Te Rohe ā-Poari o Puketāpapa

### Puketāpapa Local Board area



- |   |                                       |
|---|---------------------------------------|
| 1. Lynfield Youth and Recreation Centre           | 7. Puketapapa / Pukewīwī / Mt Roskill |
| 2. Cameron Pool                                   | 8. Te Tatua Riukiuta / Big King       |
| 3. Mt Roskill Library                             | 9. Mt Roskill War Memorial Hall       |
| 4. Wesley Community Centre and Roskill Youth Zone | 10. Former Borough Council Building   |
| 5. Fickling Convention Centre                     | 11. Waikōwhai Coastal Walkway         |
| 6. Pah Homestead                                  |                                       |



We have a population of about **60,000** or **3.8%** of Auckland's total population

WE'RE EXPECTING **10,000** new homes in the next 10 to 15 years

**49%** of our residents identify as Asian  
**35%** as European  
**13%** as Pacific Peoples  
**5%** as Māori

with growing Middle Eastern, African and Latin American communities

**13** mana whenua iwi/hapu have an interest in Puketāpapa

Unique landscape features include:

**2 volcanic cones:** Puketāpapa / Pukewīwi / Mt Roskill and Te Tātua o Rīu-kī-uta / Big King  
**Manukau Harbour** **Te Auaunga / Oakley Creek**

Puketāpapa is home to:

**Almost 100 parks, many linked by greenways** **2 recreation centres** **1 swimming pool** **1 library** **4 local or town centres** **community centres**

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

### Local Board Plan outcomes

The Puketāpapa Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Puketāpapa Local Board Plan are:

**Whakaotinga tahi:** He hāpori manaaki e hauora ana, e honohono ana, e taurikura ana

**Outcome 1:** Inclusive communities that are healthy, connected and thriving

We want to build lasting connections among the people of our communities and support each other to live more healthy lifestyles.

**Whakaotinga rua:** Ka whakapuaki kōrero o tātou tāngata, me te whai wāhi ki te waihanga i tō tātou anamata

**Outcome 2:** Our people speak up and help shape our future

Our people are active contributors to society and participate in many ways. They are confident their views have been considered when decisions are made.

**Whakaotinga toru:** E tiakina ana, e whakapaitia ake ana anō hoki tō tātou taiao mō ngā reanga whakatupu o nāianei me āpōpō

**Outcome 3:** Our environment is protected and enhanced for present and future generations

Communities are empowered to restore and care for our natural environment, and people are supported to adopt low-carbon lifestyles.

**Whakaotinga whā:** He takiwā pai te whakamahere me ngā takiwā tūmatanui ngangahau

**Outcome 4:** Well-planned neighbourhoods and vibrant public spaces

Our neighbourhoods are attractive and well connected, they are designed to support safe and healthy lifestyles with great access to parks and facilities.

**Whakaotinga rima:** He kōwhiringa ikiiki e pono ana, e haratau ana, e iti iho ai te poke taiao

**Outcome 5:** Transport options that are reliable, accessible and less polluting

Our neighbourhoods are bustling with pedestrians and cyclists. There are great transport options that are accessible, safe and less polluting.

**Whakaotinga ono:** He ohaoha taurikura ā-takiwā me ngā whai wāhitanga mō te ako, te mahi me te mahi tūao

**Outcome 6:** Thriving local economy with opportunities to learn, work and volunteer

We have thriving local businesses, social enterprises, not-for-profit organisations and opportunities for volunteering and learning. Our skilled workforce has good employment options and can work near home.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Puketāpapa Local Board Plan acknowledges the role of Māori as kaitiaki (guardian) of Tāmaki Makaurau and identify opportunities to engage with mana whenua and mataawaka for local projects and initiatives to increase responsiveness to local Māori priorities and aspirations. Examples of this include:

- partnering with iwi to develop an Integrated Area Plan for part of the Albert-Eden and Puketāpapa local board areas
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming, and sharing stories about the area's heritage through interpretative signage
- celebrating and promoting te ao Māori through events and programmes including regionally coordinated and promoted programmes: Te Tiriti o Waitangi, Matariki and Te Wiki o te Reo Māori.

## Puketāpapa Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Puketāpapa Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$9.1 million and capital investment of \$1.1 million.

The key initiatives we have planned for 2021/2022 include:

- funding community partners to develop and support strong youth leadership with well-planned engagements and youth initiatives that build youth capacity and empower them to provide input into local board decision making
- providing access to Mt Roskill Library services in the Puketāpapa Local Board area, 56 hours over 7 days per week
- providing support for CultureFest (formerly Auckland International Cultural Festival), as a part of the World of Cultures event series developed to celebrate Auckland’s vibrant cultures
- implementing the Healthy Puketāpapa Strategic Framework and Action Plan to deliver the priority actions and ensure strategic collaboration with central and regional government agencies, community organisations, groups and residents
- Strategic Relationship Grants fund
- renewal of the full play space at Waikōwhai Reserve
- minor improvements to the building assets and machinery at Cameron Pools in Keith Hay Park
- exterior and interior refurbishments at Mt Roskill War Memorial Park Hall.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Puketāpapa Local Board Plan:

- Outcome 1: Inclusive communities that are healthy, connected and thriving
- Outcome 2: Our people speak up and help shape our future
- Outcome 4: Well-planned neighbourhoods and vibrant public spaces
- Outcome 6: Thriving local economy with opportunities to learn, work and volunteer.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	81%	83%	82%
Percentage of Aucklanders that feel their local town centre is safe - night time	39%	29%	34%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	56%	80%	75%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	82%	80%	83%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	87%	82%	82%
The customers’ Net Promoter Score for Pools and Leisure Centres	10	17	17
The percentage of users who are satisfied with the overall quality of local parks	82%	80%	80%
The percentage of residents who visited a local park in the last 12 months	83%	90%	90%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	20%	10%	20%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	106,078	130,000	82,100
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of art facilities, community centres and hire venues network that is community led	17%	17%	17%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	1,500	2,700	3,000
The number of participants in activities at art facilities, community centres and hire venues	311,589	400,000	404,000
The number of visits to library facilities	216,760	240,000	212,100
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	92%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$ 26,500.

The key initiatives we have planned for 2021/2022 include:

- supporting the Taonga Tuku Iho (heritage) Programme to share the stories of our communities and Tāmaki Makaurau to increase understanding of Auckland's history and diversity.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Puketāpapa Local Board Plan:

- Outcome 1: Inclusive communities that are healthy, connected and thriving
- Outcome 6: Thriving local economy with opportunities to learn, work and volunteer.

### Levels of Service

There are no intended levels of service for this activity.

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$481,000.

The key initiatives we have planned for 2021/2022 include:

- funding the Puketāpapa Local Board area Migrant Conservation Programme FY22, and other volunteering programmes, to increase community engagement in active protection of the biodiversity values across the local board area
- funding the Ecological Restoration maintenance contracts including pest plant and animal pest management within ecologically significant areas across all parks and reserves
- funding the arboriculture maintenance contracts including tree management and maintenance in parks and on streets
- funding a climate action activator role to drive the implementation of the Puketāpapa Low Carbon Action Plan
- funding full facilities maintenance and repair of all assets across buildings, parks and open spaces, and sportsfields
- implementing the Puketāpapa Urban Ngahere Growing Action Plan.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Puketāpapa Local Board Plan:

- Outcome 3: Our environment is protected and enhanced for present and future generations
- Outcome 4: Well-planned neighbourhoods and vibrant public spaces
- Outcome 6: Thriving local economy with opportunities to learn, work and volunteer.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	11,651	11,513
Targeted rates	0	0
Subsidies and grants for operating purposes	9	19
Fees and charges	371	493
Local authorities fuel tax, fines, infringement fees and other receipts	8	9
<b>Total operating funding</b>	<b>12,039</b>	<b>12,034</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	9,888	9,988
Finance costs	441	282
Internal charges and overheads applied	1,315	1,744
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>11,644</b>	<b>12,014</b>
<b>Surplus (deficit) of operating funding</b>	<b>395</b>	<b>20</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,012	1,081
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,012</b>	<b>1,081</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	1,429	37
- to improve the level of service	434	50
- to replace existing assets	544	1,013
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,407</b>	<b>1,101</b>
<b>Surplus (deficit) of capital funding</b>	<b>(395)</b>	<b>(20)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Invest in living locally</b>	Building on key moves from the Integrated Area Plan for parts of Puketāpapa and Albert Eden by investing in support for local town centres, neighbourhood centres and public spaces for people to live more actively and locally, once it is formally adopted. Valuing natural spaces and heritage, from trees to maunga. Ensuring we have quality urban neighbourhoods with effective infrastructure planning that includes our community's views eg. funding the new park that has been created by the Kāinga Ora development in Roskill South. Improving local connections to help people easily move around our community. Reflecting our cultural identities throughout our community.	Governing Body
<b>Fund stage two of Waikowhai local project</b>	Maintain funding for the construction of stage two of the Waikowhai Boardwalk (Bamfield Reserve to Taylors Bay).	Governing Body
<b>Fund the Whare building local project</b>	Maintain funding for the investigation into the future of The Whare building (Monte Cecilia Park).	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Julie Fairey (Chair)**

021 287 9900

[julie.fairey@aucklandcouncil.govt.nz](mailto:julie.fairey@aucklandcouncil.govt.nz)



**Jon Turner (Deputy Chair)**

021 190 3734

[jon.turner@aucklandcouncil.govt.nz](mailto:jon.turner@aucklandcouncil.govt.nz)



**Harry Doig**

021 627 811

[harry.doig@aucklandcouncil.govt.nz](mailto:harry.doig@aucklandcouncil.govt.nz)



**Ella Kumar**

021 285 2999

[ella.kumar@aucklandcouncil.govt.nz](mailto:ella.kumar@aucklandcouncil.govt.nz)



**Fiona Lai**

Phone: 021 198 1361

[fiona.lai@aucklandcouncil.govt.nz](mailto:fiona.lai@aucklandcouncil.govt.nz)



**Bobby Shen**

Phone: 021 118 5832

[bobby.shen@aucklandcouncil.govt.nz](mailto:bobby.shen@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Puketāpapa Local Board office

560 Mt Albert Road, Three Kings

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Rodney 2.16 Rodney Local Board



## 2.16 Rodney Local Board

He kōrero mai i te Heamana

### Message from the Chair

Our work programme for 2021/2022, and the funding for it as laid out in this Local Board Agreement, will be the first year of delivery to begin implementing our 2020 Local Board Plan.

Our new Local Board Plan is largely consistent with the previous one. This is by design - it is driven by feedback from our communities, and the need to continue work.

Over the next financial year, we'll focus on building and maintaining community facilities for our fast-growing population, enhancing our town centres and improving our environment mainly by enhancing water quality and through pest management.

While we are keen to get on and deliver our work programme projects, we are not where we'd like to be. Having come through the Emergency Budget, we are now in a Recovery Budget phase. Council's resources are still incredibly constrained because of COVID-19.

Our local board advocated to the Governing Body on three key areas in this 10-year Budget.

We asked for enough funding for Auckland Transport to renew and maintain 12 per cent of Auckland's roading network each year.

We also requested \$121 million in funding over 10 years for Auckland Transport's Unsealed Roads Improvement Programme to improve unsealed roads.

Maintaining, improving and sealing roads are important as Rodney has the highest rates of deaths and serious injuries on roads of any local board area. We know that the quality and safety of our roads are important to you and we will continue to advocate for investment in these areas.

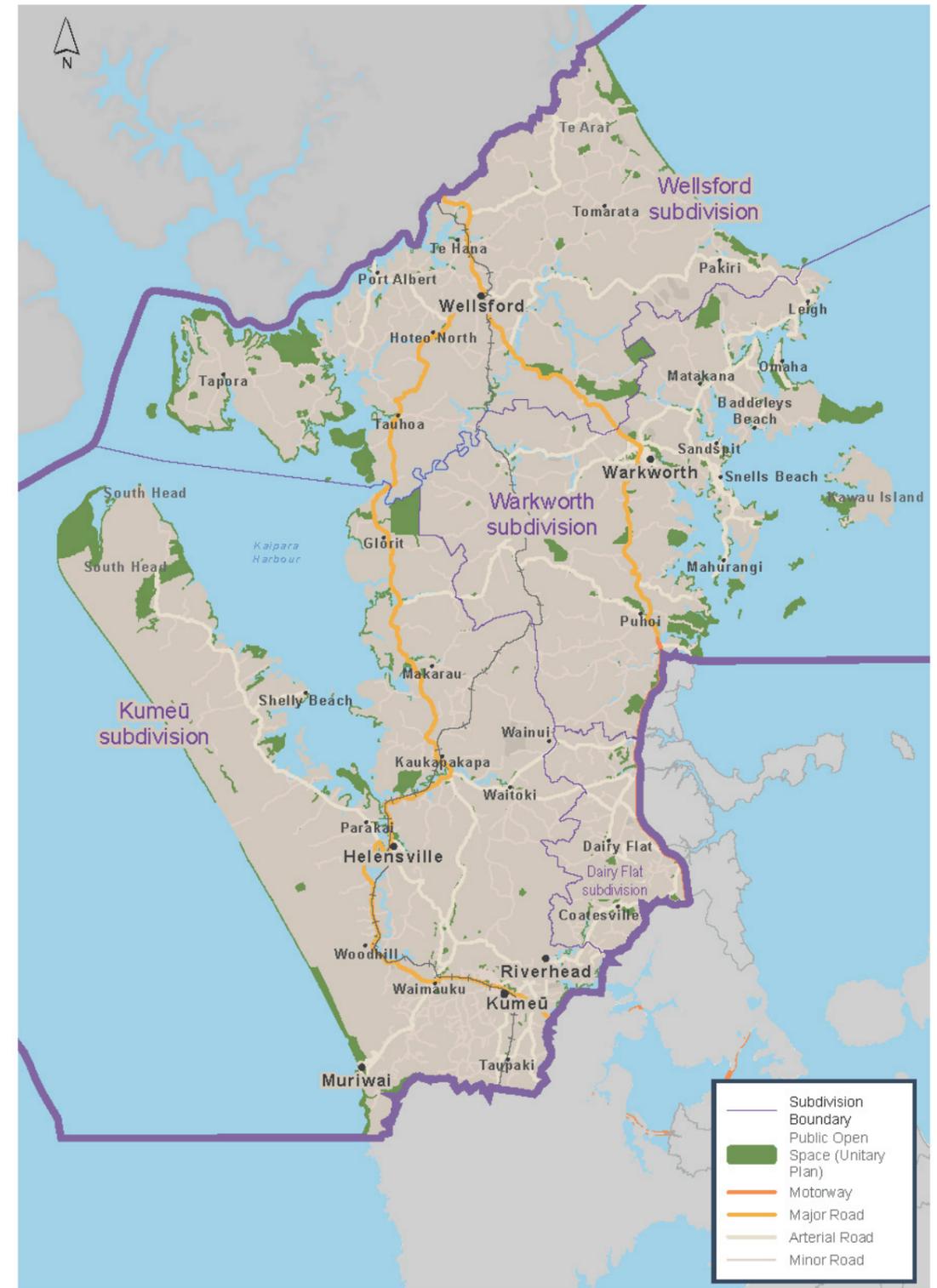
Lastly, with the constraints on the council's budget, funding to continue progressing the delivery of the Kumeū-Huapai indoor courts facility has not been prioritised. We know how important this facility is for our growing community, so we are looking at alternative options for delivery – such as how the facility could be delivered in partnership with the private sector. This is consistent with the direction Auckland Council is looking to take with its service delivery.



Phelan Pirrie  
Chair of Rodney Local Board

Te Rohe ā-Poari o Rodney

### Rodney Local Board area





Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2019-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.  
<sup>1</sup> Auckland Council's Long-term Plan 2021-31 Growth Assumptions as at 17 August 2020.

### Local Board Plan outcomes

The Rodney Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Rodney Local Board Plan are:

**Whakaotinga tahi:** Kei te tūhono ngā kōwhiringa ikiiki haumarū, pai ake i ō tātou hapori

**Outcome 1:** Safe, improved transport options connect our communities

Our transport infrastructure keeps pace with the needs of our communities, and public transport is accessible. People can access walkways, cycleways and bridleways close to where they live. Our roads are safe and well maintained.

**Whakaotinga rua:** Kei te hauora tō tātou taiao, ā, kei te tiakina

**Outcome 2:** Our natural environment is healthy and protected

Our coast, waterways and natural environment are our taonga / treasures. They are healthy and clean, with thriving biodiverse ecosystems. Communities look after our environment by eradicating pests, carrying out restoration work, and minimising waste. They are active in reducing their carbon emissions and living sustainably to combat climate change.

**Whakaotinga toru:** Ka ea ngā hiahia a ō tātou hapori tipu haere i ngā hanganga me te whanaketanga

**Outcome 3:** Infrastructure and development meets the needs of our growing communities

Our towns and villages are vibrant and attract people to shop and work locally. People are proud of their local area and its unique character. New development is planned carefully to consider current communities and meet future needs.

**Whakaotinga whā:** He aumangea ō tātou hapori, ā, ka taea te pā atu ki tō rātou e hiahia ana

**Outcome 4:** Our communities are resilient and have access to what they need

Our communities are resilient, supportive of each other and prepared for emergencies. They take a lead in organising events and activities. Our facilities and programmes meet the needs of our growing and changing communities.

**Whakaotinga rima:** Ka ea ngā hiahia o tō tātou hapori tipu haere i ō tātou pāka hapori me ngā ratonga ā-rēhia

**Outcome 5:** Our local parks and recreation facilities meet the needs of our growing community

Our local parks, sport and recreation facilities cater to a wide range of interests and abilities. They are enjoyable places to visit, and relax or be active in. They are easily accessible and meet the demands of our current and future generations.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

As a local board, we recognise the importance of building meaningful relationships with mana whenua and whānau in Rodney and the need to better understand their aspirations for the area. We hope to work together in areas of common interest. For example, we have established a partnership with local iwi Te Uri o Hau to grow native plants for our Rodney Healthy Harbours and Waterways Fund, which reflects their role as kaitiaki of the local whenua.

We have also collaborated with mana whenua to incorporate Māori design into local places so that their stories and heritage are visible and celebrated.

But we acknowledge that there is more that we need to do to connect the local board's work with the aspirations of mana whenua, and we look forward to that journey.

## Rodney Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Rodney Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$15.8 million and capital investment of \$9.4 million.

The key initiatives we have planned for 2021/2022 include:

- funding work to improve our town centres
- implementing the actions from the Green Road master plan
- funding plants and pest traps for ecological volunteers to carry out environmental work in our local parks
- providing funding for our two local arts centres to contribute to a vibrant local arts scene
- beginning research and engagement work as initial steps for a Warkworth Centre Plan
- supporting rural halls and venues for hire to provide spaces for locals to meet and enjoy activities
- providing funding for our volunteer libraries.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Rodney Local Board Plan:

- Outcome 2: Our natural environment is healthy and protected
- Outcome 3: Infrastructure and development meets the needs of our growing communities
- Outcome 4: Our communities are resilient and have access to what they need
- Outcome 5: Our local parks and recreation facilities meet the needs of our growing community.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	89%	92%	90%
Percentage of Aucklanders that feel their local town centre is safe - night time	51%	60%	54%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	71%	50%	65%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	19%	50%	45%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of park visitors who are satisfied with the overall quality of sportsfields	80%	70%	70%
The percentage of users who are satisfied with the overall quality of local parks	77%	69%	69%
The percentage of residents who visited a local park in the last 12 months	84%	83%	83%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	17%	13%	17%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	152,111	230,000	130,200
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	95%	90%
The percentage of art facilities, community centres and hire venues network that is community led	64%	64%	68%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of participants in activities at art facilities, community centres and hire venues	129,707	91,000	92,000
The number of visits to library facilities	327,581	330,000	350,500
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	0%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$315,000.

The key initiatives we have planned for 2021/2022 include:

- supporting our two business improvement district (BID) programmes to help promote local vibrant business communities.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Rodney Local Board Plan:

- Outcome 3: Infrastructure and development meets the needs of our growing communities.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$481,000.

The key initiatives we have planned for 2021/2022 include:

- continuing funding for our Rodney Healthy Harbours and Waterways Fund, which provides match-funding for landowners to improve waterways with riparian planting and fencing
- funding for local, community-led pest control work
- supporting a construction and demolition waste minimisation programme at the Helensville Community Recycling Centre.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Rodney Local Board Plan:

- Outcome 2: Our natural environment is healthy and protected
- Outcome 4: Our communities are resilient and have access to what they need.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.1 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000 Financial year ending 30 June	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	19,612	19,573
Targeted rates	315	314
Subsidies and grants for operating purposes	5	9
Fees and charges	140	142
Local authorities fuel tax, fines, infringement fees and other receipts	566	515
<b>Total operating funding</b>	<b>20,638</b>	<b>20,553</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	16,513	16,247
Finance costs	1,368	1,283
Internal charges and overheads applied	1,775	2,880
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>19,656</b>	<b>20,410</b>
<b>Surplus (deficit) of operating funding</b>	<b>982</b>	<b>143</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	3,364	9,294
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>3,364</b>	<b>9,294</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	516	1,545
- to improve the level of service	1,039	623
- to replace existing assets	2,790	7,269
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>4,346</b>	<b>9,437</b>
<b>Surplus (deficit) of capital funding</b>	<b>(982)</b>	<b>(143)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Sport and recreation</b>	Advocate for funding to continue progressing the delivery of the Rodney Local Board's one local initiative, the Kumeū-Huapai indoor courts facility	Governing Body
<b>Safe, well-maintained roads</b>	Sufficient funding for Auckland Transport to renew and maintain 12 per cent of Auckland's roading network each year to ensure safe, well-maintained roads	Governing Body Auckland Transport
<b>Safe, well-maintained roads</b>	\$121 million in funding for Auckland Transport's Unsealed Roads Improvement Programme to improve unsealed roads through strengthening and other methods	Governing Body Auckland Transport

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Phelan Pirrie, (Chair)**

021 837 167

[phelan.pirrie@aucklandcouncil.govt.nz](mailto:phelan.pirrie@aucklandcouncil.govt.nz)



**Beth Houlbrooke (Deputy Chair)**

021 839 413

[beth.houlbrooke@aucklandcouncil.govt.nz](mailto:beth.houlbrooke@aucklandcouncil.govt.nz)



**Brent Bailey**

021 730 892

[brent.bailey@aucklandcouncil.govt.nz](mailto:brent.bailey@aucklandcouncil.govt.nz)



**Danielle Hancock**

021 195 9826

[danielle.hancock@aucklandcouncil.govt.nz](mailto:danielle.hancock@aucklandcouncil.govt.nz)



**Vicki Kenny**

027 670 9968

[vicki.kenny@aucklandcouncil.govt.nz](mailto:vicki.kenny@aucklandcouncil.govt.nz)



**Louise Johnston**

021 729 739

[louise.johnston@aucklandcouncil.govt.nz](mailto:louise.johnston@aucklandcouncil.govt.nz)



**Steven Garner**

021 198 1582

[steven.garner@aucklandcouncil.govt.nz](mailto:steven.garner@aucklandcouncil.govt.nz)



**Tim Holdgate**

021 195 6366

[tim.holdgate@aucklandcouncil.govt.nz](mailto:tim.holdgate@aucklandcouncil.govt.nz)



**Colin Smith**

021 731 051

[colin.smith@aucklandcouncil.govt.nz](mailto:colin.smith@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Rodney Local Board office

50 Centreway Road

Orewa 0931

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Upper Harbour 2.17 Upper Harbour Local Board



## 2.17 Upper Harbour Local Board

He kōrero mai i te Heamana

### Message from the Chair

On behalf of the Upper Harbour Local Board, I am happy to introduce our local board agreement for the financial year 2021/2022. This outlines the projects we can commence or deliver within the funding provided.

Our plan for the coming year has been informed and prioritised by the views expressed by you, our residents, when developing our 2020 Local Board Plan, and in recent submissions to the council's 10-year Budget. I would like to acknowledge that it has been a challenging time for most in our community, and your participation to assist us decide how best to allocate our scarce resource is very much appreciated.

Funding in the budget for the 10 years 2021-2031 has been significantly impacted by COVID-19 and the local board's priority is to complete previously committed projects rather than to start new ones. We are mindful of the expectations that have been set in previous budget conversations, and we wish to be transparent about our ability to deliver.

We consulted on our key priorities for 2021/2022 between February and March 2021 and received feedback in support of our projects which include the following:

- Caribbean Drive sportsfield upgrade and toilet facility
- implement our Greenways Plan as budgets allow
- progress the Upper Harbour Local Board Urban Ngahere (Forest) Strategy
- support initiatives that build local resilience and support community connections.

We heard once again the strong community support to progress delivery of the Scott Point Sustainable Sports Park. The importance of this project was recognised in the Mayor's budget recommendations and we advocated to the Governing Body for funding and delivery of the first stage in 2021/2022 financial year. We will prioritise funding through the Local Board Transport Capital Fund to enable delivery of shared paths within this project, which will much improve connectivity around Scott Point for residents and the school community.

We consulted on two targeted rate options to fund a bus service between Pāremoremo and Albany. A majority of submitters did not support either option. We have not recommended a targeted rate be included in the 10-year Budget at this time. In the first half of 2021/2022 we will engage further with the Pāremoremo community on the concerns raised during consultation and explore options.

The local board is also prioritising funding in 2021/2022 to progress the detailed business case work for addressing the critical shortfall in indoor court facilities – we are looking to explore delivery opportunities in partnership with our sports community.

We very much value the contribution made by a wide range of community groups and we will continue to support them wherever possible.

We remain committed to advocacy for the following initiatives:

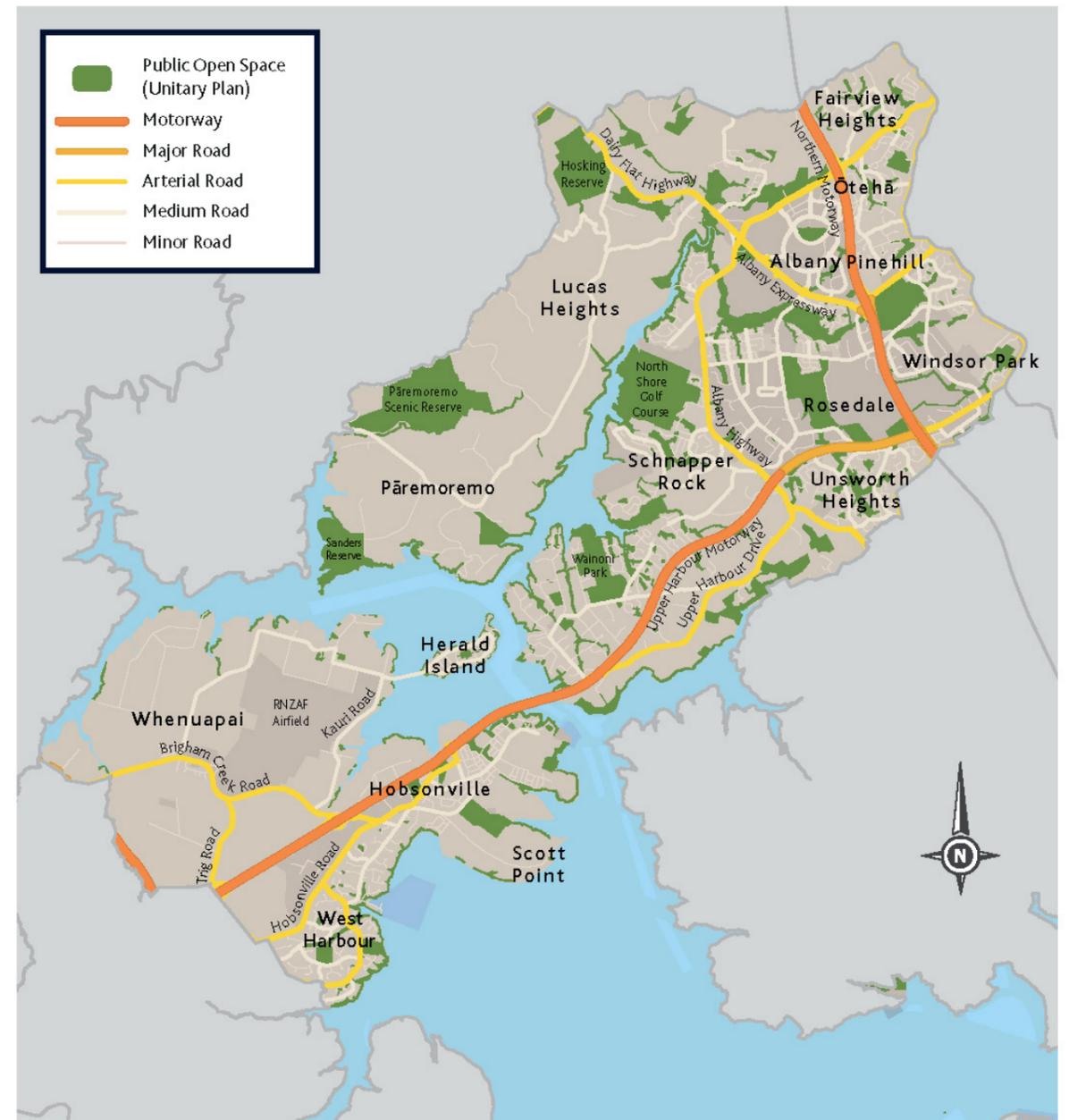
- a long-term solution for a library, including continuous provision, within the Upper Harbour Local Board area
- acquisition of Bomb Point, Hobsonville
- adequate levels of renewals funding to ensure assets are well maintained.



Lisa Whyte  
Chairperson of the Upper Harbour Local Board

Te Rohe ā-Poari o Upper Harbour

### Upper Harbour Local Board area





**Upper Harbour has a population of 62,841 residents** (2018 census).

Our population is expected to increase 42% from an estimated 70,578 in 2021 to more than 100,000 in 2041.

We are home to:



**More than 200** local parks and sports fields



**1** library



**1** recreation centre

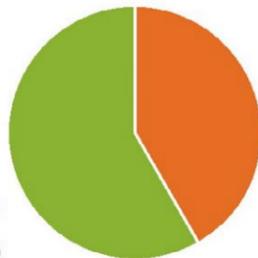


**3** community centres



**55.3%**

of residents identify as European (down from 66% in the 2013 census)



**39.6%**

of residents identify as Asian (up from 29% in the 2013 census)

Data sources: 2018 and 2013 census and the Auckland Council's Long-term Plan 2021-31 Growth Assumptions (11v6).



The only local board area with an operational **Air Force base** (in Whenuapai)



**Unique / natural features** include the waterfall in Gills Road Reserve and the Faraway Tree in Sanders Reserve

### Local Board Plan outcomes

The Upper Harbour Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Upper Harbour Local Board Plan are:

**Whakaotinga tahi: Ngā Hapori o te Te Raki Paewhenua e whakamanatia ana, e tūhono ana, e aumangea ana**

**Outcome 1: Empowered, connected and resilient Upper Harbour communities**

Our diverse communities feel connected, confident in their ability to face adversity together and are able to influence what happens in their neighbourhoods.

**Whakaotinga rua: He kōtuitui hāereere e pai ana te mahi, e haratau ana**

**Outcome 2: An efficient and accessible travel network**

Our travel network offers multiple transport choices in an accessible and efficient way

**Whakaotinga toru: He hapori hauora, oi hoki**

**Outcome 3: Healthy and active communities**

People of all abilities have access to a wide variety of sports and recreation opportunities and well-maintained parks and community facilities.

The local board agreement outlined in this document reflects how we plan to deliver on these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

### Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Upper Harbour Board gives consideration to Māori views and aspirations in their local projects and initiatives. In the 2021/22 financial year, the local board also intends to identify opportunities to build relationships and share information with Māori.

**Whakaotinga whā: Ka tiakina tō tātou taiao māori ahurei, ā, ka whakahaumakotia**

**Outcome 4: Our unique natural environment is protected and enhanced**

Our communities care for Upper Harbour's natural environment and are actively involved in preserving and restoring it.

**Whakaotinga rima: He ohaoha ā-rohe aumangea**

**Outcome 5: A resilient local economy**

Our businesses are resilient and our residents have easy access to quality employment opportunities.

## Upper Harbour Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Upper Harbour Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$11.7 million and capital investment of \$10.7 million.

The key initiatives we have planned for 2021/2022 include:

- Albany Pool – install disability amenities
- Observation Green – develop new local park amenities
- Greenhithe War Memorial Park – renew play space
- Placemaking and neighbourhood engagement at Albany, Greenhithe, Whenuapai and Hobsonville
- Upper Harbour Local Parks: Ecological volunteers and environmental programme.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Upper Harbour Local Board Plan:

- Outcome 1: Empowered, connected and resilient Upper Harbour communities
- Outcome 3: Healthy and active communities
- Outcome 4: Our unique natural environment is protected and enhanced.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	77%	87%	81%
Percentage of Aucklanders that feel their local town centre is safe - night time	38%	48%	43%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	73%	45%	75%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	66%	40%	66%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	87%	70%	85%
The customers’ Net Promoter Score for Pools and Leisure Centres	41	20	45

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of users who are satisfied with the overall quality of local parks	73%	72%	75%
The percentage of residents who visited a local park in the last 12 months	70%	79%	79%
<b>We showcase Auckland’s Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	7%	10%	10%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	55,382	70,000	49,100
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	90%
The percentage of community centres and hire venues network that is community led	75%	75%	75%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	0	0	2,200 <sup>3</sup>
The number of participants in activities at community centres and hire venues	94,026	72,000	72,720
The number of visits to library facilities	148,838	160,000	170,600
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	0%	75%	75%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> In 2019/2020 events were cancelled due to COVID-19 restrictions and in 2020/2021 the board did not fund council-led community events as the board felt the funds would be more appropriately allocated to other community initiatives. The local board will be funding council-led community events this year.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$746,000, including the business improvement district (BID) programme targeted rate of \$725,152 for Business North Harbour Incorporated.

The key initiatives we have planned for 2021/2022 include:

- Business emergency resilience programme
- Young Enterprise Scheme in participating Upper Harbour schools
- Small Business Mentoring Programme.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Upper Harbour Local Board Plan:

- Outcome 5: A resilient local economy.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

**Local Environmental Management**

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$316,000.

The key initiatives we have planned for 2021/2022 include:

- Upper Harbour Ecology Initiatives Assistance programme<sup>1</sup>
- Upper Harbour construction waste enforcement and leadership programme
- Sustainable Schools Project – Our Local Streams.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Upper Harbour Local Board Plan:

- Outcome 4: Our unique natural environment is protected and enhanced.

**Levels of Service**

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

**Local Governance**

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$824,000.

<sup>1</sup> Previously Upper Harbour North-West Wildlink Assistance programme

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	11,561	11,759
Targeted rates	665	726
Subsidies and grants for operating purposes	14	28
Fees and charges	2,817	3,226
Local authorities fuel tax, fines, infringement fees and other receipts	71	101
<b>Total operating funding</b>	<b>15,128</b>	<b>15,840</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	12,644	13,100
Finance costs	343	422
Internal charges and overheads applied	1,626	2,260
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>14,613</b>	<b>15,782</b>
<b>Surplus (deficit) of operating funding</b>	<b>515</b>	<b>58</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	664	10,625
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>664</b>	<b>10,625</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	179	4,508
- to improve the level of service	469	1,548
- to replace existing assets	531	4,628
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>1,179</b>	<b>10,683</b>
<b>Surplus (deficit) of capital funding</b>	<b>(515)</b>	<b>(58)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy initiatives for Upper Harbour Local Board in 2021/2022	Advocating to
Prioritisation of investment for open space development in areas where there is a known need and gap in the network, such as: <ul style="list-style-type: none"> <li>• Scott Point Sustainable Sports Park</li> <li>• a sub-regional indoor court facility in the Upper Harbour Local Board area.</li> </ul>	Governing Body
A long-term solution for a library, including continuous provision, within the Upper Harbour Local Board area.	Governing Body
Acquisition of Bomb Point, Hobsonville.	Governing Body
Adequate levels of renewals funding to ensure assets are well maintained.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Lisa Whyte – Chairperson**

Phone: 021 287 6655

[lisa.whyte@aucklandcouncil.govt.nz](mailto:lisa.whyte@aucklandcouncil.govt.nz)



**Margaret Miles, QSM JP – Deputy Chairperson**

Phone: 021 587 111

[margaret.miles@aucklandcouncil.govt.nz](mailto:margaret.miles@aucklandcouncil.govt.nz)



**Anna Atkinson**

Phone: 027 454 5094

[anna.atkinson@aucklandcouncil.govt.nz](mailto:anna.atkinson@aucklandcouncil.govt.nz)



**Uzra Casuri Balouch, JP**

Phone: 021 503 279

[uzra.casuri-balouch@aucklandcouncil.govt.nz](mailto:uzra.casuri-balouch@aucklandcouncil.govt.nz)



**Nicholas Mayne**

Phone: 022 066 2963

[nicholas.mayne@aucklandcouncil.govt.nz](mailto:nicholas.mayne@aucklandcouncil.govt.nz)



**Brian Neeson, JP**

Phone: 021 283 9922

[brian.neeson@aucklandcouncil.govt.nz](mailto:brian.neeson@aucklandcouncil.govt.nz)

The Upper Harbour Local Board business meetings take place between 9.30am–12.30pm on the third Thursday of each month at Kell Drive, Albany.

The local board can be contacted outside of these hours via the email [upperharbourlocalboard@aucklandcouncil.govt.nz](mailto:upperharbourlocalboard@aucklandcouncil.govt.nz)

For general enquiries, assistance and information, phone 09 301 0101 or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Waiheke 2.18 Waiheke Local Board



## 2.18 Waiheke Local Board

He kōrero mai i te Heamana

### Message from the Chair

I am pleased to present our 2021/2022 Local Board Agreement. We're making good progress on the delivering the 2020 Local Board Plan and our work programmes for this year will see more progress.

Waiheke's rich cultural history is paramount. We will partner with Ngāti Pāoa initially and then work with other mana whenua to recognise their aspirations.

We will prioritise community, business and food resiliency initiatives. Climate change and water quality are community concerns and we will start delivery of our new Low Carbon Plan. We will continue water quality improvement initiatives and to support Electric Island's goal to be fossil-fuel free by 2030.

We will focus on initiatives that help build our agreed identity as a sanctuary in the Hauraki Gulf.

We will work with Auckland Unlimited to finalise and implement a new Waiheke Destination Management Plan that aims to support and sustain our community, environment and economy, and we'll support initiatives that recognise Waiheke as an arts and recreation destination.

Ecological restoration and pest management programmes continue to be priorities. We will progress reforestation programmes, implement the Dark Skies Management Plan and collaborate to regenerate the Hauraki Gulf.

Healthy and affordable housing provision are critical challenges. We intend to implement key actions identified in the local board's Housing Strategy in alignment with the draft Waiheke Area Plan.

We will continue to advocate to council's Governing Body and Government for competitive equitable ferry services.

Progressing the Mātiatia Strategic Plan in partnership with Ngāti Pāoa remains a top priority. \$26 million is included within the draft 2021-2031 Regional Land Transport Plan (RLTP). Staged delivery of the Tawaipareira Reserve concept plan will also be progressed.

Thank you for your ongoing support.



Cath Handley  
Chair, Waiheke Local Board

Te Rohe ā-Poari o Waiheke

### Waiheke Local Board area





**Waiheke is 19km long with a surface area of 92km and 133km of coastline**

**We are home to:**

**85**  
parks and reserves



**2**  
sports parks



and the **Whakanewha Regional Park**

**270**

hectares of  
• bush  
• forest  
• beach  
• wetlands



**Artworks precinct includes:**

**1**

library



a cinema, theatre and community art gallery

**1** marine reserve



**Te Ara Hura**

**100**

KILOMETRE

round-island walking track



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Waiheke Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Waiheke Local Board Plan are:

**Whakaotinga tahi: Whanaketanga toitū me ngā wāhi pai ki te noho**

**Outcome 1: Sustainable development and liveable places**

The character of Waiheke is protected and enhanced in line with the principles of Essentially Waiheke.

**Whakaotinga rua: He ōhanga toitū**

**Outcome 2: A sustainable economy**

Our Waiheke community has a strong, independent, entrepreneurial spirit and our natural assets provide many economic and lifestyle opportunities.

**Whakaotinga toru: E tiakina, e whakaoratia, e whakareitia ake te taiao o Waiheke**

**Outcome 3: Waiheke’s environment is protected, restored and enhanced**

We want to protect, maintain and enhance our unique islands; land, coastline, bush, wetland and marine environments for future generations.

**Whakaotinga whā: He hāpori taurikura, kaha, tūhonohono hoki**

**Outcome 4: Thriving, strong and engaged communities**

Waiheke residents have a strong sense of identity and wellbeing which is enhanced through active community participation.

**Whakaotinga rima: Ngā Putanga Māori**

**Outcome 5: Māori outcomes**

We will work with and support mana whenua and mātāwaka to increase the wellbeing of all residents, with respect to Te Ao Māori.

**Whakaotinga ono: Ngā wāhi ngangahau mō te tangata**

**Outcome 6: Vibrant places for people**

Our parks, reserves and beaches are enjoyed and respected by residents and visitors. Our community, arts and cultural facilities are well used and accessible.

**Whakaotinga whitu: Te Ikiiki me ngā Hanganga**

**Outcome 7: Resilient transport and infrastructure**

We have safe, fit for purpose and environmentally friendly transport infrastructure – with integrated transport options that encourage shared use of the road corridor. We have environmentally appropriate, resilient stormwater infrastructure.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Waiheke Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- developing a partnership with Ngāti Paoa to support their aspirations, including involvement in the development of Mātiatia and Tawaipareira Reserve
- identifying opportunities to work together to build strong relationships and share information with Māori
- increasing opportunities for rangatahi skill development and leadership.

## Waiheke Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council's 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Waiheke Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$6.8 million and capital investment of \$2.4 million.

The key initiatives we have planned for 2021/2022 include:

- staged delivery of the Tawaipareira Reserve Concept Plan
- developing and implementing an Island Ngahere (Forest) Strategy to enhance biodiversity, increase canopy cover and improve Waiheke Island's carbon footprint
- supporting community-led programmes in areas such as housing, business, sustainability and youth
- supporting the development of a community swimming pool
- supporting arts and culture groups.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Waiheke Local Board Plan:

- Outcome 2: A sustainable economy
- Outcome 4: Thriving, strong and engaged communities
- Outcome 5: Māori outcomes
- Outcome 6: Vibrant places for people.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	100%	95%	100%
Percentage of Aucklanders that feel their local town centre is safe - night time	88%	80%	100%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	93%	90%	90%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	36%	65%	65%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	91%	63%	85%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of users who are satisfied with the overall quality of local parks	76%	70%	75%
The percentage of residents who visited a local park in the last 12 months	90%	90%	90%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	17.8%	20%	20%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	51,969	70,000	50,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	100%	90%
The percentage of art facilities, community centres and hire venues network that is community led	60%	60%	66.7%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of participants in activities at art facilities, community centres and hire venues	70,275	75,000	75,750
The number of visits to library facilities	128,875	150,000	101,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
Percentage of customers satisfied with the quality of library service delivery	98%	95%	95%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$12,500.

The key initiatives we have planned for 2021/2022 include:

- coordinating community-led resilience and recovery plans
- ensuring sites of significance are appropriately identified, marked and managed
- progressing the Mātiatia Strategic Plan.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Waiheke Local Board Plan:

- Outcome 1: Sustainable development and liveable places
- Outcome 5: Māori outcomes
- Outcome 6: Vibrant places for people.

### Levels of Service

There are no intended levels of services for this activity.

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$172,400.

The key initiatives we have planned for 2021/2022 include:

- supporting initiatives which protect, restore and enhance the island’s natural biodiversity
- supporting low carbon initiatives
- Improving the quality of our waterways.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Waiheke Local Board Plan:

- Outcome 1: Sustainable development and liveable places
- Outcome 3: Waiheke’s environment is protected, restored and enhanced
- Outcome 6: Vibrant places for people.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$708,000.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council’s sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	7,791	8,839
Targeted rates	0	0
Subsidies and grants for operating purposes	1	2
Fees and charges	33	56
Local authorities fuel tax, fines, infringement fees and other receipts	65	57
<b>Total operating funding</b>	<b>7,890</b>	<b>8,954</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	6,744	7,326
Finance costs	348	328
Internal charges and overheads applied	628	1,290
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>7,720</b>	<b>8,944</b>
<b>Surplus (deficit) of operating funding</b>	<b>170</b>	<b>10</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	972	2,340
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>972</b>	<b>2,340</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	42	38
- to improve the level of service	0	50
- to replace existing assets	1,100	2,262
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>1,142</b>	<b>2,350</b>
<b>Surplus (deficit) of capital funding</b>	<b>(170)</b>	<b>(10)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Mātiatia Strategic Plan</b>	The board is progressing a strategic plan for council-owned land at Mātiatia and requests that any future development is guided by this plan and appropriate funding is allocated within the Long-term Plan 2021-2031 (LTP) and Regional Land Transport Plan 2021-2031 (RLTP) for both transport and non-transport infrastructure related priorities.	Governing Body Auckland Transport Waka Kotahi
<b>Carbon Reduction</b>	The effect of climate change on our environment is becoming more obvious and the board encourage and support carbon reduction initiatives in line with our Low Carbon Plan. Electric Island Waiheke aims for an electric vehicle-only island by 2030. In support, the board is advocating for the electrification of Waiheke’s public transport and the establishment of clean fuel ferry services, alongside provision of appropriate footpaths, cycleways and charging stations. Council communication and public advocacy should strongly support the move to private electric vehicles. There should also be continued investigation and investment into non-fossil fuel alternate energy sourced ferry and bus fleets. There also needs to be increased tree protection rules to prevent further loss of our existing tree cover.	Governing Body Auckland Transport Central Government
<b>Wetland and waterway protection</b>	There should be a greater focus on protection of wetlands and waterways. Sedimentation management is essential, as is testing and monitoring our marine environment and waterways. More resource is required to ensure environmental protection and enforcement.	Governing Body Auckland Transport
<b>Quality roading and infrastructure that supports Waiheke’s character and water management needs</b>	In line with the Waiheke 10-year Transport Plan and the Memorandum of Understanding with Auckland Transport, the board requests appropriate funding to deliver quality roading, footpaths and a cycling network to a standard consistent with the rest of Auckland (taking into account Waiheke’s character). This includes effective water management using water sensitive design techniques to cope with road run-off. The board also seeks a review of the criteria for transport infrastructure investment to ensure it takes account of populations, which substantially fluctuate due to visitors.	Auckland Transport Governing Body
<b>Catchment management planning</b>	Funding for the development and implementation of Catchment and/or Stormwater managements plans and progressive upgrade of stormwater infrastructure is essential. This includes flooding and stormwater management, ensuring there is adequate water supply within the aquifer, monitoring of the drainage network and appropriate maintenance and infrastructure development using low impact design.	Governing Body
<b>Visitor Impact</b>	Waiheke Island should be considered an environmental and arts destination. The board seeks funding for increased services, infrastructure, monitoring, maintenance and improvement projects which address the impact of tourism while also providing local benefit. This could include implementing a visitor levy or advocating to the Governing Body for visitor growth funding.	Governing Body Auckland Unlimited Auckland Transport

Initiative	Description	Advocating to
<b>Accommodation Providers Targeted Rate (APTR)</b>	The Waiheke Local Board request that the Accommodation Providers Targeted Rate (APTR) be revoked or at the least Waiheke is moved from Zone B to Zone C. Feedback notes the rate is unfair as is not universally applied to similar areas in Auckland. The Waiheke Local Board Plan commits council to incentivize long term stays over day trippers, however the APTR disincentivizes accommodation provision.	Governing Body
<b>Community Swimming Pool</b>	A feasibility study into developing a community swimming pool on three sites has been completed and the board has granted funding to the Waiheke Pool Society for a business case to consider development for the Te Huruhi School Pool.	Governing Body
<b>Marine protected areas</b>	The board supports the creation of marine protected areas including a network of marine reserves in its local board area.	Governing Body Central Government
<b>Devolution of decision-making to Local Boards</b>	With the extension of the Governance pilot, the board seeks active support from the Governing Body and council controlled organisations for the agreed Waiheke Pilot to provide an increased level of decision-making and greater flexibility on matters such as transport and place-shaping projects. The pilot will also provide an opportunity for local policy and planning issues to be advanced and for increased local operations leadership. The Auckland Transport Memorandum of Understanding formalises the working relationship with the local board. A similar agreement with Eke Panuku Development Auckland and Auckland Unlimited would be welcomed.	Governing Body Council controlled organisations
<b>Pest Plant management in road corridors</b>	Road corridors are major pathways for weeds and failure to manage this issue creates a disincentive for adjoining landowners to manage pest plants on their properties. Auckland Council needs to set an example of good management practice using a ‘minimum herbicide’ approach and working with volunteers and adjoining landowners.	Governing Body
<b>Senior and community housing</b>	The number of Waiheke residents aged 65-plus has increased by 53.7 per cent since 2006 and there is a lack of residential care and respite facilities to meet the needs of this ageing population. There is also a lack of community housing options. The board are investigating utilising non-service council property at Belgium Street and Waitai Road (managed by Eke Panuku Development Auckland) for this purpose.	Governing Body Eke Panuku Development Auckland
<b>Artworks complex upgrade</b>	The board requests that the Governing Body address the inequity of legacy funding for art galleries, and develop a policy framework for determining the funding of asset-based services, which include community art galleries as a priority. The Artworks complex provides a valuable arts and culture facility for the community and for visitors to the island. The Artworks Needs Assessment Report identified a number of areas requiring attention including building condition issues. Governing Body support is required to progress future upgrades of the complex.	Governing Body
<b>Sustainable safe transport options including development of cycleways</b>	Safe active transport options such as pedestrian, cycling and bridle path networks are a priority as many Waiheke roads are steep, narrow and not well suited to walking and cycling. Investment will provide low impact tourism options, support an active lifestyle and provide safe options for our community and school children.	Auckland Transport Governing Body

Initiative	Description	Advocating to
<b>Auckland Transport revenue</b>	Wharf tax collected from Waiheke ferry services, expenditure on wharves, and parking fees collected should be transparent and income allocated to Waiheke transport infrastructure.	Auckland Transport Governing Body
<b>Acquisition of more park land</b>	To extend the regional network and to provide additional camping facilities for visitors to Waiheke Island.	Governing Body
<b>Ensure that both Mātiatia and Kennedy Point are preserved as transport terminals/hubs.</b>	The Area Plan work currently underway will help to identify current and future needs.	Auckland Transport Governing Body
<b>Wynyard Quarter development</b>	The city vehicular ferry terminal is temporarily sited at 56 Hamer Street and is a vital terminal for both Aotea Gt Barrier and Waiheke Island. Council's waterfront development plans for the Wynyard Quarter need to ensure sufficient land is retained in council ownership for the purposes of current service and for futureproofing wharves and terminus of sufficient scale to cope with increasing demands of ferry services.	Governing Body Eke Panuku Development Auckland Auckland Transport
<b>Prioritise safe walking and cycling to schools and supporting the Travelwise programme for Waiheke's schools.</b>	Auckland Transport's 10-year Plan for Waiheke prioritises safe walking and cycling networks, particularly on school routes.	Auckland Transport
<b>Development of cycleways on Waiheke and support for the New Zealand Cycle Trail.</b>	Auckland Transport's 10-year Plan for Waiheke includes this advocacy area.	Auckland Transport
<b>Consult, review and advocate to Auckland Transport for implementation of changes to ensure The Esplanade is a useable space which meets community aspirations.</b>	Auckland Transport's 10-year Plan for Waiheke includes this advocacy area. It is also included within the Waiheke Paths (Greenways) Plan. Auckland Transport are currently investigating closure to vehicles other than emergency.	Auckland Transport
<b>Implement an integrated ticketing system for Waiheke ferries with train and bus services, to ensure equity with other Aucklanders, and align all ferry user benefits, for example free weekend travel for children.</b>	Currently being negotiated with the Governing Body and Transport Minister.	Auckland Transport Governing Body Central government
<b>Ferries from Mātiatia and Kennedy Point wharves should be incorporated into the Public Transport Operation Model (PTOM) system to ensure resilience and affordability.</b>	Currently being actively pursued with the Governing Body and Transport Minister.	Auckland Transport Governing Body Central government
<b>Ensure the board are provided with all roading projects and footpath design plans and projects, containing sufficient detail and with enough time to provide for meaningful consultation to prioritise the safety of our active transport users and the protection of our waterways.</b>	The board has established a Transport Forum which includes board, community, transport interests and AT staff. The Forum will receive and consider AT projects and provide advice to the board. The 10-year Transport Plan will provide context. These mechanisms are expected to be the main way in which AT work programmes, budgets and projects are mutually agreed in the context of the MoU agreed between AT and the board.	Auckland Transport
<b>Advocate for marine sewerage pump out facilities on the northern side.</b>	This is being considered as part of the toilet project under the pilot programme.	Auckland Transport Governing Body

Initiative	Description	Advocating to
<b>Improve accessibility and connectivity from lower Queen Street and Quay Street to the Central Area Wharves, including during major events, with a primary emphasis on seamless connectivity for ferry users to hospitals and the airport, especially for those with mobility issues.</b>	Auckland Transport's 10-year Plan for Waiheke includes this advocacy area.	Auckland Transport
<b>Work with local businesses and community groups to encourage visitors in the shoulder and low seasons.</b>	Auckland Unlimited have a representative on the Waiheke Tourism Forum who provides feedback and suggestions on how to encourage off-season visitors. A Waiheke Destination Management Plan is also underway in collaboration with Waiheke Island Tourism Incorporation.	Auckland Unlimited

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Cath Handley – Chairperson**

Phone: 021 194 1787

[cath.handley@aucklandcouncil.govt.nz](mailto:cath.handley@aucklandcouncil.govt.nz)



**Kylee Matthews – Deputy Chairperson**

Phone: 021 042 2801

[kylee.matthews@aucklandcouncil.govt.nz](mailto:kylee.matthews@aucklandcouncil.govt.nz)



**Robin Tucker**

Phone: 027 974 554

[robin.tucker@aucklandcouncil.govt.nz](mailto:robin.tucker@aucklandcouncil.govt.nz)



**Bob Upchurch**

Phone: 027 630 1884

[bob.upchurch@aucklandcouncil.govt.nz](mailto:bob.upchurch@aucklandcouncil.govt.nz)



**Paul Walden**

Phone: 09 301 0101

[paul.walden@aucklandcouncil.govt.nz](mailto:paul.walden@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Waiheke Local Board Office  
Service Centre  
10 Belgium Street  
Ostend  
Waiheke Island

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Te Poari ā-Rohe o Te Ika Whenua o Waitākere 2.19 Waitākere Ranges Local Board



## 2.19 Waitākere Ranges Local Board

He kōrero mai i te Heamana

### Message from the Chair

I am excited to serve you as the Waitākere Ranges Local Board chairperson for the second half of this electoral term and looking forward to taking on the challenges and opportunities we face as a community in the Waitākere Ranges Local Board area.

The 2020 Local Board Plan has widened our focus to include community resilience and tackling climate change at a local level – something about which this local board is passionate. A key project in the coming year will be bringing together a local Climate Action Plan – a first step in engaging and activating local community action in areas like food waste, local sustainability initiatives and climate advocacy.

A year on from the council’s Emergency Budget 2020/2021, it is disappointing to acknowledge that we will not get any immediate funding to develop 202-208 West Coast Road for the purposes of a town square with access to the Glen Eden Train Station. With the site safely purchased, we hope to seize any future opportunity when it comes, and, in the meantime, we are really pleased to see the almost completed new road layout in the town centre starting to make it nicer and safer for people to walk around.

Also in Glen Eden, Singer Park will be getting new lighting and a sportsfields upgrade to allow more playing hours on the fields, and we will be working on a future design for Sunvue Park, inspired by some great work done by students at Te Kura Kaupapa Māori o Hoani Waititi.

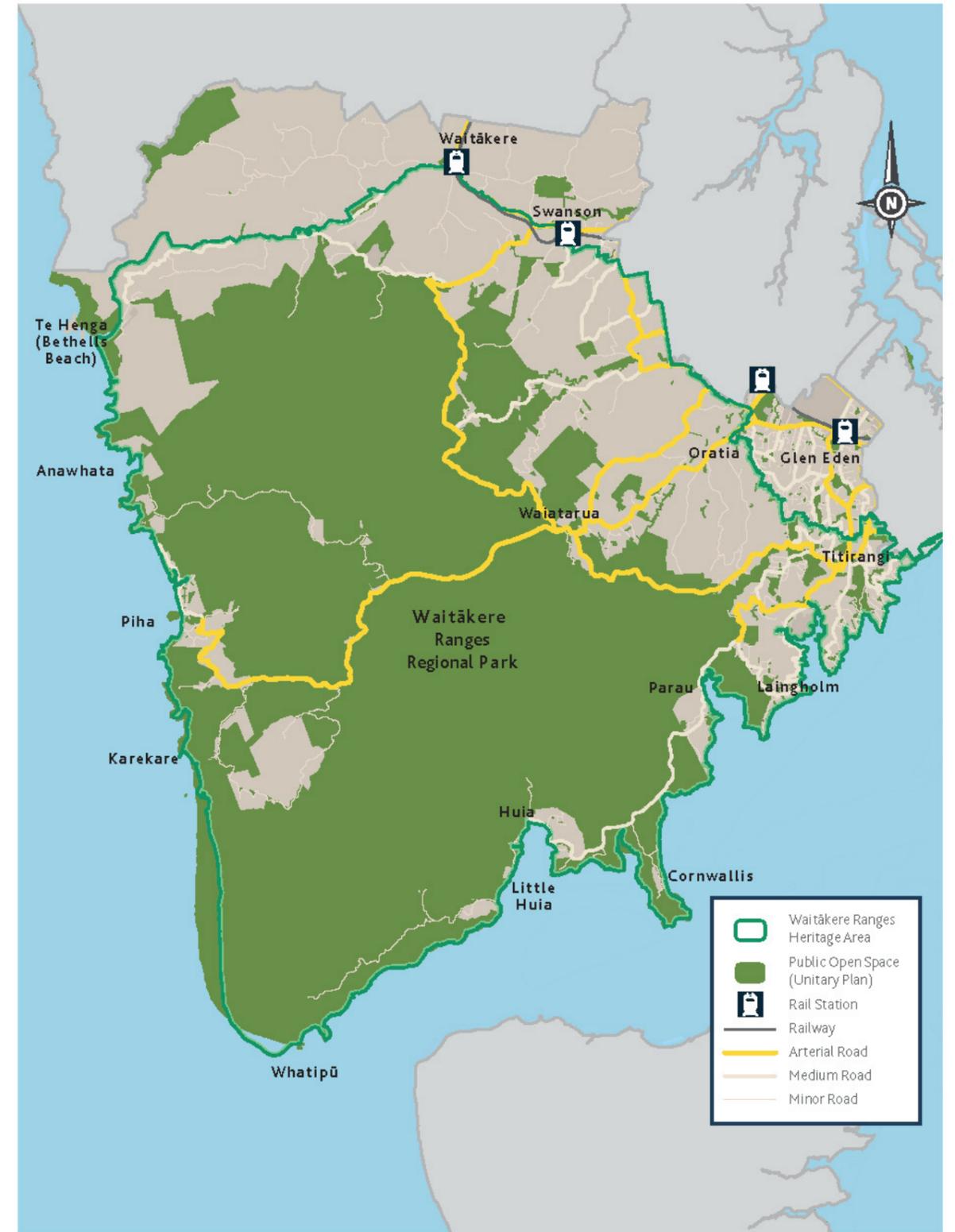
Finally, it is great to announce that the local park in the Mettam Drive subdivision, Swanson, will be developed this year with play equipment and landscaping.



Saffron Toms  
Chairperson  
Waitākere Ranges Local Board

Te Rohe ā-Poari o Waitākere Ranges

### Waitākere Ranges Local Board area





2018 census records that  
**52,095**  
people were living in this area,  
a 9% increase from 2013.  
13% identify as Māori.



**58%**  
of residents own their own home  
(higher than the regional average of 45%)



Most of the  
**27,720ha**  
of the Waitākere Ranges Heritage Area  
sits within our boundaries.



Home to  
**Waikumete Cemetery**  
– the largest cemetery in New Zealand, with more than  
**90,000**  
graves



More than  
**200**  
local parks and sports fields,  
from tiny pocket parks to  
Parrs Park in Oratia, winner of two  
international Green Flag quality marks  
for parks and green spaces.

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Waitākere Ranges Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Waitākere Ranges Local Board Plan are:

**Whakaotinga tahi:** Kei te tiakina, kei te whakahaumakotia te Waitākere Ranges Heritage Area, e whakapakaritia ana ngā hononga ki ngā hapori karapoti

**Outcome 1:** The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened

Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.

**Whakaotinga rua:** Kei te mahi ngātahi tātou ki ngā mātāwaka, ki ngā hoa mana whenua hoki

**Outcome 2:** We work closely with mataawaka and mana whenua partners

We acknowledge the particular historical, traditional, cultural, and spiritual relationship of mana whenua with this local board area.

**Whakaotinga toru:** Kei te mahi mātou ki te whakaute, ki te tiaki, ki te haumanu i te taiao

**Outcome 3:** We work to respect, protect and restore the environment

We want Aucklanders to preserve, protect, and care for the environment in our unique area, and work together to increase and enhance indigenous biodiversity.

**Whakaotinga whā:** He aumangea, he kaha ō tātou hapori

**Outcome 4:** Our communities are resilient and strong

‘Resilience’ is the ability to recover from or adjust easily to misfortune or change.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Whakaotinga rima:** Kei te rongō ō tātou hapori i te oranga, i te whai wāhitanga me te whakaurunga

**Outcome 5:** Our communities experience wellbeing, belonging and participation

It is important to support and encourage community wellbeing.

**Whakaotinga ono:** Kei te whai āheinga whānui te hunga ki ngā toi, ki te ahurea, ki ngā taonga tuku iho

**Outcome 6:** People have a range of opportunities to experience arts, culture and heritage

We recognise the ability of our history, arts, and culture to bring people together, to help us celebrate our differences as strengths and improve our wellbeing.

**Whakaotinga whitu:** Kei a tātou te hanganga me ngā ratonga e tautoko ana, e whakamarohi ana i ō tātou takiwā noho, pokapū tāone hoki

**Outcome 7:** We have infrastructure and facilities that support and enhance our neighbourhoods and town centres

We want to see successful and welcoming town and neighbourhoods that reflect local pride, prosperity and heritage.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Waitākere Ranges Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- support for local projects and activities that contribute towards Māori educational, cultural, leadership, and employment outcomes
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming and sharing stories about the area’s heritage through interpretative signage
- an operational maintenance contribution to Hoani Waititi Marae
- practical support for mana whenua and mataawaka to engage with council.

## Waitākere Ranges Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Waitākere Ranges Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$18.9 million and capital investment of \$2.9 million.

The key initiatives we have planned for 2021/2022 include:

- fund Te Uru Waitakere Contemporary Gallery Inc. to operate Te Uru as a destination arts facility that develops and attracts visual arts exhibitions of local and regional significance
- fund the Going West Trust to deliver the Going West Literary Festival in Titirangi, including New Zealand writers in conversation, panel discussions and readings, a gala opening, slam poetry showcase, theatre season, film screening and other satellite events
- fund Glen Eden Playhouse Theatre to develop a Business Development Strategy and Action Plan
- build a social enterprise, led by local rangatahi, to improve access to digital devices through upcycling, and promote digital literacy for children and families as a key skill available to all Prospect School students
- deliver Open Studios Waitākere to support the creative economy in the Waitākere Ranges area
- continue the Glen Eden activation programme, which delivers a suite of projects in collaboration with community providers and stakeholders and is aimed at making Glen Eden a welcoming town centre for all.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Waitākere Ranges Local Board Plan:

- Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened
- Outcome 2: We work closely with mataawaka and mana whenua partners
- Outcome 5: Our communities experience wellbeing, belonging and participation
- Outcome 6: People have a range of opportunities to experience arts, culture and heritage.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	68%	76%	68%
Percentage of Aucklanders that feel their local town centre is safe - night time	32%	26%	32%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	85%	83%	85%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	69%	90%	65%
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	85%	73%	80%
The percentage of users who are satisfied with the overall quality of local parks	74%	60%	70%
The percentage of residents who visited a local park in the last 12 months	74%	70%	75%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	22%	28%	26%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	91,673	110,000	75,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	99%	100%	90%
The percentage of art facilities, community centres and hire venues network that is community led	86%	86%	86%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	1,500	0	0 <sup>3</sup>
The number of participants in activities at art facilities, community centres and hire venues	215,669	250,000	252,500
The number of visits to library facilities	241,303	260,000	245,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	69%	70%	70%
Percentage of customers satisfied with the quality of library service delivery	97%	85%	85%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> The local board will not be funding a council-led community event this year as the local board felt the funds would be more appropriately allocated to other community initiatives.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$265,000.

The key initiatives we have planned for 2021/2022 include:

- Penihana Park – development of a new neighbourhood park to meet the needs of the growing community in the new Swanson subdivision with a range of facilities
- providing community weed bins throughout the Waitākere Ranges Heritage Area
- planning for future investment in greenways and parks development.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Waitākere Ranges Local Board Plan:

- Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened
- Outcome 2: We work closely with mataawaka and mana whenua partners
- Outcome 3: We work to respect, protect and restore the environment
- Outcome 5: Our communities experience wellbeing, belonging and participation
- Outcome 7: We have infrastructure and facilities that support and enhance our neighbourhoods and town centres.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$1.0 million.

The key initiatives we have planned for 2021/2022 include:

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- staged delivery of the Waitākere Weed Action Project, providing contractor support to control climbing asparagus, wild ginger, moth plant and woolly nightshade in Piha, Anawhata, Karekare, Huia and Cornwallis.
- fund a community coordinator to enable and connect community environmental restoration groups in the Waitākere Ranges
- deliver year one of a three-year community-based climate action programme to guide design, prioritisation and implementation of mitigation actions - engaging and activating local community action in the areas of food waste reduction, local food production, plant-based diets, sustainable transport, energy efficient, electric homes, carbon sequestration, local circular economy and climate advocacy.

The local environmental management activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Waitākere Ranges Local Board Plan:

- Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened
- Outcome 2: We work closely with mataawaka and mana whenua partners

- Outcome 3: We work to respect, protect and restore the environment
- Outcome 4: Our communities are resilient and strong.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$726,000.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 Financial year ending 30 June	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	10,000	10,130
Targeted rates	84	93
Subsidies and grants for operating purposes	6	11
Fees and charges	73	130
Local authorities fuel tax, fines, infringement fees and other receipts	681	665
<b>Total operating funding</b>	<b>10,844</b>	<b>11,029</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	9,053	9,135
Finance costs	410	362
Internal charges and overheads applied	1,364	1,530
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>10,827</b>	<b>11,027</b>
<b>Surplus (deficit) of operating funding</b>	<b>17</b>	<b>2</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	1,095	2,903
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>1,095</b>	<b>2,903</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	0	800
- to improve the level of service	42	299
- to replace existing assets	1,070	1,807
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>1,112</b>	<b>2,905</b>
<b>Surplus (deficit) of capital funding</b>	<b>(17)</b>	<b>(2)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
Glen Eden town centre upgrade	Building on steps already taken to purchase a site for the upgrade of the Glen Eden town centre, the local board seeks funding from the Governing Body, with commitment to a timeframe for progressing the build.	Governing Body
The Waitākere Ranges Heritage Area	The recent Environmental Defence Society publication, “Protecting the Waitākere Ranges” highlights, that the existing Waitākere Ranges Heritage Area budget is insufficient to fund necessary environmental protection and restoration to meet the key objectives of the Waitākere Ranges Heritage Area Act. The local board requests that the Governing Body allocate increased funding to the protection, enhancement and restoration of the Waitākere Ranges Heritage Area as an area of statutory national significance.	Governing Body
Local pedestrian and transport projects	Safe and well-maintained walking and cycling connections in the area will need long-term funding from the Governing Body and Auckland Transport, as well as the local board.	Governing Body
Reinstatement of the Local Board Capital Transport Fund to pre-Emergency Budget levels	Support reinstatement of the Local Board Capital Transport Fund to pre-Emergency Budget levels and restoration of the funding previously allocated to local boards prior to the Emergency Budget to progress the projects already supported by the local board.	Governing Body
Waitangi at Waititi	Significant numbers of Aucklanders across the region attend this event, which should be a recognised part of the Governing Body’s regional events programme.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Saffron Toms (Chairperson)**

021 322 803

[Saffron.Toms@aucklandcouncil.govt.nz](mailto:Saffron.Toms@aucklandcouncil.govt.nz)



**Greg Presland (Deputy Chairperson)**

021 998 411

[Greg.Presland@aucklandcouncil.govt.nz](mailto:Greg.Presland@aucklandcouncil.govt.nz)



**Michelle Clayton**

027 575 3102

[Michelle.Clayton@aucklandcouncil.govt.nz](mailto:Michelle.Clayton@aucklandcouncil.govt.nz)



**Sandra Coney**

021 446 370

[Sandra.Coney@aucklandcouncil.govt.nz](mailto:Sandra.Coney@aucklandcouncil.govt.nz)



**Mark Allen**

021 378 791

[Mark.Allen@aucklandcouncil.govt.nz](mailto:Mark.Allen@aucklandcouncil.govt.nz)



**Ken Turner**

021 066 6262

[Ken.Turner@aucklandcouncil.govt.nz](mailto:Ken.Turner@aucklandcouncil.govt.nz)

The board can be contacted at the address below:

Waitākere Ranges Local Board office

39 Glenmall Place

Glen Eden

Auckland 0604

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe  
o Waitematā  
**2.20 Waitematā  
Local Board**



## 2.20 Waitematā Local Board

He kōrero mai i te Heamana

### Message from the Chair

Thank you for giving us your feedback on our proposed local board priorities as part of the council's 10-year Budget 2021-2031 consultation. I am pleased, now, to present our Waitematā Local Board Agreement, which sets out what we plan to deliver and advocate for in the 2021/2022 financial year.

It was heartening to see that most responses received supported our local board priorities. We have made sure to include activities in our annual work programme that will help to achieve these priorities.

The impact of COVID-19 and consequent lockdowns continue to pose challenges for our businesses and communities. To help towards mitigating these challenges during 2021/2022, we will be supporting placemaking initiatives that help to rebuild community connections and look after our vulnerable communities, as well as programmes that grow resilience of our communities and businesses.

Addressing climate heating issues is vital in all aspects of our activities and lives. We have prioritised spending on climate action, which will support our people to live low carbon lifestyles, grow and restore our urban ngahere, and work with Auckland Transport to provide safe, low carbon transport options.

We have heard how important Leys Institute Library and a civic space in Ponsonby are to our community and will continue to push for the early restoration of the public library and community centre, and to progress the creation of a park at 254 Ponsonby Road.

We are developing plans for Heard Park and Basque Park which will guide our future investment in these locations.

We will continue to work with our communities to restore Waipapa, Waipāruru and Newmarket streams, Te Wai Ōrea lake and wetland, and work with the Ōrākei Local Board to push to accelerate improvements to the eastern isthmus wastewater and stormwater networks that lead to our beaches and bays.

So many of our projects can only happen with the support and involvement of our committed and engaged volunteers, communities and organisations. We are so grateful for your ongoing contributions and look forward to working with you this year.

Ngā mihi nui,

Richard Northey

Chair Waitematā Local Board

Te Rohe ā-Poari o Waitematā

**Waitematā Local Board area**



A population of  
**82,866**

or **5.3%** of Auckland's total population

An increase of **5,730** people since 2013.



**7 Business Associations:**

Grey Lynn, Heart of the City, Karangahape Road, Newmarket, Parnell, Ponsonby, Uptown



102 parks



10 leisure centres and community centres



4 libraries



5 pools

**138,708 jobs**  
in the city centre



Data sources: Statistics New Zealand Population Estimates (2013) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

**Local Board Plan outcomes**

The Waitematā Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Waitematā Local Board Plan are:

**Whakaotinga tahi:** E whakamanatia ana te Māori, ā, e kitea ana ō rātou tuakiri, ahurea hoki

**Outcome one: Māori are empowered, and their identity and culture is visible**

We celebrate and showcase Māori culture and grow respectful and reciprocal partnerships to ensure te ao Māori is embedded in our decision making.

**Whakaotinga rua:** He hāpori honohono he mea manaaki, haratau, ōrite hoki

**Outcome two: Connected communities that are inclusive, accessible and equitable**

Everyone has a place to call home and be connected to their communities. There are abundant opportunities to participate in decision making and activities regardless of age, gender, culture or ability.

**Whakaotinga toru:** Te whakawhanaketanga ā-tāone kōunga kei reira he wāhi tūmatanui, tūmataiti hoki e haratau ana, e matatini ana, e toitū ana

**Outcome three: High quality urban development that has accessible, versatile, and sustainable public and private spaces**

We have a wide variety of community places and open spaces that are safe, accessible and versatile. Our city centre and town centres are well designed, friendly to all ages and are easy to move around. Our shared spaces and buildings showcase sustainable living.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Waitematā Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- identifying opportunities to work together to protect and support mana whenua interests and aspirations for Waitematā
- identifying opportunities to integrate Māori values and sustainable practices into planning, decision-making and delivery
- taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming, design principles, narratives and stories reflected in our places, parks, and roads.

**Whakaotinga whā:** He Waitematā e aro ana ki te āpōpō, e manaaki ana i te taiao, e tū kaha ana ki ngā raru āhuarangi

**Outcome four: Waitemata is future-focused, green and resilient to climate change**

Our natural environment is healthy with rich biodiversity, clean waterways and increasing urban forest. Our communities and businesses have the tools they need to thrive as we work towards a low carbon future.

**Whakaotinga rima:** He kōtuitui ikiiki e haumarua ana, e haratau ana

**Outcome five: Sustainable transport network that is safe and accessible**

Our transport network is connected and provides for sustainable travel choices. Our streets are safe for families, pedestrians, and put vulnerable users first.

**Whakaotinga ono:** He toitū, he auaha, he taurikura ngā pakihī o Waitematā

**Outcome six: Waitematā businesses are sustainable, innovative and prosperous**

Waitematā’s local economy is thriving in our city centre and our townships. Our businesses lead in sustainable practices and are resilient to economic downturns and disruptions.

## Waitematā Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Waitematā Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$18.9 million and capital investment of \$12.3 million.

The key initiatives we have planned for 2021/2022 include:

- work with mana whenua and mataawaka to increase responsiveness to local Māori priorities and aspirations, and continue to work towards Māori naming/ dual-naming of parks
- Parnell Festival of Roses and develop partnerships to deliver key local events
- placemaking initiatives such as Waitematā community gardens, food and sustainability, and addressing homelessness in Waitematā
- urban Ngahere growing and urban forest restoration programmes
- continue extended library hours for Central Library and Grey Lynn Community Library
- renew Cox’s Bay to Wharf Road Greenway.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Waitematā Local Board Plan:

- Outcome one: Māori are empowered, and their identity and culture is visible
- Outcome two: Connected communities that are inclusive, accessible and equitable
- Outcome three: High quality urban development that has accessible, versatile, and sustainable public and private spaces
- Outcome four: Waitematā is future-focused, green and resilient to climate change
- Outcome five: Sustainable transport network that is safe and accessible.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	71%	84%	75%
Percentage of Aucklanders that feel their local town centre is safe - night time	42%	45%	45%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	60%	50%	60%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	73%	40%	68%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	79%	82%	82%
The customers' Net Promoter Score for Pools and Leisure Centres	55	31	55
The percentage of users who are satisfied with the overall quality of local parks	78%	79%	79%
The percentage of residents who visited a local park in the last 12 months	78%	78%	78%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	39%	12%	39%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	1,031,538	1,750,000	737,000 <sup>4</sup>
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	93%	75%	80%
The percentage of art facilities, community centres and hire venues network that is community led	46%	46%	46%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	12,000	8,500 <sup>3</sup>	12,000
The number of participants in activities at art facilities, community centres and hire venues	580,199	450,000	455,000
The number of visits to library facilities	967,070	1,130,000	845,000 <sup>4</sup>
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	82%	75%	80%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	90%

<sup>1</sup> Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> Due to a publishing error in the Emergency Budget 2020/2021 the approved target was misstated as 58,500. This target has been corrected to 8,500 as shown above.

<sup>4</sup> The Central Library is undergoing comprehensive renewal works which means parts of the library remain closed and unavailable to the public. This renewal work is a minor contributing factor to the target reductions in library visits and internet sessions, along with a shift in customer behaviours.

### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$8.9 million.

The key initiatives we have planned for 2021/2022 include:

- Waitematā community emergency resilience programmes in schools, libraries and key community-led centres
- Business emergency resilience programme to support small businesses in Waitematā to undertake emergency and business continuity planning
- mentoring services through the Small Local Business Support Programme
- Young Enterprise Scheme supporting students develop creative ideas into actual businesses
- support Grey Lynn Business Association and the six business improvement districts.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcomes in the Waitematā Local Board Plan:

- Outcome two: Connected communities that are inclusive, accessible and equitable
- Outcome four: Waitemata is future-focused, green and resilient to climate change
- Outcome six: Waitematā businesses are sustainable, innovative and prosperous.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$320,000.

The key initiatives we have planned for 2021/2022 include:

- climate action activities including Low Carbon Lifestyles, Climate Action Activator and the Climate Action Network
- restoration of local streams and wetland including Waititiko / Meola Creek, Waipāruru, Waipapa and Newmarket streams, and Te Wai Ōrea lake and wetland
- Urban Ark strategic plan implementation for conservation actions
- local waste minimisation initiatives including zero waste events, repair cafés and e-waste collections
- planning for a regenerative urban farm.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitematā Local Board Plan:

- Outcome two: Connected communities that are inclusive, accessible and equitable
- Outcome four: Waitemata is future-focused, green and resilient to climate change.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

### Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$'000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	20,041	21,050
Targeted rates	8,781	8,806
Subsidies and grants for operating purposes	18	34
Fees and charges	2,123	2,517
Local authorities fuel tax, fines, infringement fees and other receipts	390	353
<b>Total operating funding</b>	<b>31,353</b>	<b>32,760</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	0	28,022
Finance costs	1,058	919
Internal charges and overheads applied	2,217	3,622
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>31,264</b>	<b>32,563</b>
<b>Surplus (deficit) of operating funding</b>	<b>89</b>	<b>197</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions*	0	0
Increase (decrease) in debt	5,901	12,092
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>5,901</b>	<b>12,092</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	1,015	143
- to improve the level of service	73	191
- to replace existing assets	4,902	11,954
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>5,990</b>	<b>12,289</b>
<b>Surplus (deficit) of capital funding</b>	<b>(89)</b>	<b>(197)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Increase funding for water quality improvements.</b>	We advocate to the council's Governing Body to increase funding to accelerate improvements to our stormwater / wastewater systems to address pollution in our waterways and bays, and request that works on the Eastern Isthmus are expedited to address water quality issues in Hobson Bay.	Governing Body
<b>Restore and reopen the Leys Institute and deliver Ponsonby Park.</b>	We are advocating for funding to seismic strengthen and reopen the Leys Institute for library and community use. We also advocate to the Governing Body to allocate the remaining \$5.5 million needed to deliver the much-needed park project at 254 Ponsonby Road for a growing community.	Governing Body
<b>Reinstate Local Board Transport Capital Fund.</b>	We advocate to Auckland Transport and the Governing Body to reinstatement of the regional Local Board Transport Capital Fund to the pre-COVID-19 level of \$21 million annually and for previously allocated funding of \$38 million – lost through the council's Emergency Budget – to be fully restored. This will allow us to improve road safety, and street scaping including the revitalisation of St Georges Bay Road, and support cycle lane programmes that contribute positively to the environment and community wellbeing.	Auckland Transport, Governing Body
<b>Climate change – reduce emissions</b>	We advocate to Governing Body and Auckland Transport to prioritise their commitment to reducing emissions and accelerate plans towards halving our emissions by 2030, and to be at net zero emissions by 2050.	Governing Body, Auckland Transport
<b>Affordable housing</b>	We advocate for council to actively build or enable others to provide affordable housing through appropriate mechanisms and tools.	Eke Panuku, Governing Body
<b>Business continuity and recovery</b>	We advocate to the Governing Body, Auckland Transport, Auckland Unlimited and Eke Panuku to support business continuity through the recovery from COVID-19 and other major disasters, emergencies and disruptions, and provide business response and recovery plans. All major transformation projects must include business continuity plans and a development response programme.	Governing Body, Auckland Transport, Auckland Unlimited, Eke Panuku

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Richard Northey (Chair)**

Phone: 021 534 546

Richard.northey@  
aucklandcouncil.govt.nz



**Alexandra Bonham (Deputy Chair)**

Phone: 09 301 0101

Alexandra.bonham@  
aucklandcouncil.govt.nz



**Adriana Avendaño Christie**

Phone: 022 568 7697

Adriana.a.christie@  
aucklandcouncil.govt.nz



**Graeme Gunthorp**

Phone: 021 196 3094

Graeme.gunthorp@  
aucklandcouncil.govt.nz



**Julie Sandilands**

Phone: 021 198 1656

Julie.sandilands@  
aucklandcouncil.govt.nz



**Kerrin Leoni**

Phone: 021 196 5616

Kerrin.leoni@  
aucklandcouncil.govt.nz



**Sarah Trotman**

Phone: 021 487 583

Sarah.trotman@  
aucklandcouncil.govt.nz

The board can be contacted at the address below:

Waitematā Local Board office  
52 Swanson Street – Ground Floor  
Auckland Central 1010

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

Te Poari ā-Rohe  
o Whau

## 2.21 Whau Local Board



### 2.21 Whau Local Board

He kōrero mai i te Heamana

#### Message from the Chair

As chair of the Whau Local Board, I am proud to present the 2021/2022 Local Board Agreement. This document sets out the local board's priorities and intentions for the coming year.

The previous year has been challenging for everyone and Auckland Council has experienced significant reductions in revenue. This hindered the ability of Whau Local Board to achieve some of the initiatives and projects previously identified as priorities. For example, we still aspire to investigate and design a new urban park for New Lynn but accept that this project will need to be deferred.

Our priorities reflect what you told us was important during our recent consultation with you, and what we heard last year when we engaged with our communities on our 2020 Local Board Plan, which provides the basis for our priorities for this year and the next two years. Despite financial constraints we are committed to:

- continuing our work on enhancing the environment through increased funding to the Urban Ngahere (Forest) Strategy, continuing our partnerships supporting improved water quality along the Whau River and providing open space planning to support growth and protect the environment
- refreshing our community grants programme to highlight our renewed commitment to Māori and strengthening our partnership with West Auckland Marae to support residents of the Whau
- continuing with the implementation of our Pacific and Ethnic Peoples' plans
- working with business associations around the impacts of COVID-19 and develop initiatives to support recovery
- conducting placemaking activities to regenerate town and neighbourhood centres
- expanding the Whau Arts Broker role.

The Whau Local Board remains committed to listening to our diverse communities and making progress towards ensuring the Whau is a great place to live and work.

Kay Thomas

Chair, Whau Local Board

Te Rohe ā-Poari o Whau

**Whau Local Board area**



We have a population of  
**79,365**  
(2018 Census).  
This is an increase of  
**6,762**  
since the 2013 Census.

The Whau River is the defining feature of our area, along with the historic portage route linking the Manukau and Waitemata Harbours

One of the most diverse areas of Auckland, with a population that is

**40%** European  
**40%** Asian  
**19%** Pacific peoples  
**10%** Māori

We are home to:



Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

## Local Board Plan outcomes

The Whau Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Whau Local Board Plan are:

**Whakaotinga tahi: He hāpori kaha, aumangea, manaaki hoki kei reira te tuakiri ā-rohe, te kanorau, me te auahatanga e atawhaitia ana**

**Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured**

The Whau is home to creative and caring communities who support each other. Our vision is that everyone is welcome in the Whau and every person who lives, works or plays here has a right to participation and a sense of belonging. Our arts and culture are an intrinsic part of who we are; they reflect our vibrant and diverse communities and help to bring people together.

**Whakaotinga rua: Ka kōkirihiā, ka whakaarotautia ngā tūmanako Māori, ā, ka uaratia, ka whakaaturia ki ō tatou wāhi hāpori te hītori me te tuakiri Māori**

**Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces**

The Whau embraces and celebrates its Māori heritage, culture and people, and supports its Māori communities to thrive and realise their aspirations. Our iwi and hapū are engaged in our governance processes and the principles of te Tiriti o Waitangi are at the forefront of our decision-making.

**Whakaotinga toru: Te whakawhanaketanga ā-tāone me ngā ratonga hāpori kōunga e hāngai ana ki ngā hiahia o tō tātou taupori e tipu ana, e huri haere ana**

**Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population**

Quality housing options and world-class infrastructure to meet the needs of our growing and changing communities in the Whau. Our community centres, libraries, parks, sports fields and other facilities are outstanding and have ample capacity to meet future demands, support community groups of various sizes, and recognise diverse communities through design, art and naming. Advocacy at the regional and national levels around housing, roading and stormwater is a priority, along with quality urban design that is resilient to climate events and meaningful, early engagement with mana whenua.

**Whakaotinga whā: He āheinga pai ake, whānui ake mō te hīkoi, te eke pahikara me te ikiiki tūmatanui**

**Outcome four: Improved and expanded opportunities for walking, cycling and public transport**

Connections between our neighbourhoods, town centres, parks, open space and facilities are safe and accessible to all members of our communities. Walking and cycling infrastructure is expanded and improved. All transport initiatives in the Whau are focused on safety, multi-modal connectivity, and the reduction of carbon emissions. Transport planning takes into account increasing population density and contributes to high-quality urban design.

**Whakaotinga rima: Ka tiakina tō tātou taiao, ā, ka whakahaumakotia**

**Outcome five: Our natural environment is protected and enhanced**

Our natural environment is a precious taonga and will be at the forefront of all local board decision-making. Given the challenges associated with climate change, we support and empower local communities to uphold the principle of kaitiakitanga (guardianship) and to take local action to ensure that our coastlines, streams, waterways, flora and fauna are preserved protected, restored and regenerated. Environmental sustainability is considered in all our local decisions, and innovative ways to reduce carbon emissions are prioritised, and communities are prepared for future change.

**Whakaotinga ono: He pokapū tāone taurikura, he ohaoha ā-rohe kaha, he takiwā noho e manaaki ana, e honohono ana**

**Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected**

Our communities, businesses and, in particular, our young people, are empowered and supported to be competitive, innovative, agile and connected. Our town centres are thriving and growing, as are our industrial precincts, and local communities have neighbourhood retail centres that they support and are proud of.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated

by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Whau River and its catchment is the gateway to the west has a distinct Māori identity and heritage. The Whau provided portage for Māori waka travelling between the Manukau and the Waitematā Harbours. The Whau Local Board is committed to ensuring that this Māori history and identity is recognised, and that we prioritise Māori aspirations.

For the first time, in its new 2020 Local Board Plan, the Whau Local Board has adopted a stand-alone outcome focused on Māori heritage and aspirations (Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces). The local board is seeking to deliver on this outcome through the following objectives and initiatives.

Local Board Plan outcome #2 objectives	Examples of initiatives anticipated to be delivered under this Local Board Agreement 2021/2022
The distinctive Māori heritage of the Whau area and its mana whenua is visible in key community spaces	<ul style="list-style-type: none"> <li>progressing Māori naming of parks and telling the stories of their history and significance to Māori</li> <li>taonga tuku iho, delivered by our three libraries, provides opportunities to learn and share stories about the heritage of Tamaki Makaurau Auckland, and to engage with Auckland’s unique Māori identify</li> </ul>
Our partnerships with mana whenua are strengthened	<ul style="list-style-type: none"> <li>the local board maintains regular engagement with Te Kawerau a Maki and other mana whenua entities with an interest in the Whau</li> </ul>
Māori principles and traditions are considered early in our major projects and planning processes	<ul style="list-style-type: none"> <li>all opportunities for the local board to give feedback in major regional and national projects and processes put Māori interests and mana whenua views at the forefront</li> </ul>
Māori people living in the Whau are empowered to realise their aspirations for their whānau and local communities	<ul style="list-style-type: none"> <li>the local board will target engagement at those communities whose voices are sometimes not heard and will make funding available to support this through a dedicated engagement fund</li> <li>the local board will strengthen relationships with marae across West Auckland to support residents of the Whau.</li> </ul>

## W hau Local Board Agreement 2021/2022

### Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Whau Local Board area are set out below under each local activity.

#### Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.1 million and capital investment of \$10.3 million.

The key initiatives we have planned for 2021/2022 include:

- provide open space planning to support growth and protect the environment
- increase funding to the Urban Ngahere (Forest) Strategy
- expand the Whau Arts Broker role
- refresh our community grants programme to highlight our renewed commitment to Māori
- strengthen relationships with marae across West Auckland to support residents of the Whau
- continue with the implementation of our Pacific and Ethnic Peoples’ plans.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Whau Local Board Plan:

- Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured
- Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces
- Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population
- Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected.

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>			
Percentage of Aucklanders that feel their local town centre is safe - day time	77%	68%	68%
Percentage of Aucklanders that feel their local town centre is safe - night time	39%	26%	33%
<b>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</b>			
The percentage of Empowered Communities activities that are community led	63%	63%	65%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	73%	88%	80%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often<sup>1</sup></b>			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	81%	67%	75%
The percentage of users who are satisfied with the overall quality of local parks	72%	70%	70%
The percentage of residents who visited a local park in the last 12 months	86%	77%	80%
<b>We showcase Auckland's Māori identity and vibrant Māori culture</b>			
The percentage of local programmes, grants and activities that respond to Māori aspirations	28%	33%	35%
<b>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life<sup>1</sup></b>			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	312,039	400,000	260,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	85%
The percentage of art facilities, community centres and hire venues network that is community led	67%	67%	67%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The number of attendees at council-led community events	600	2,000	0 <sup>3</sup>
The number of participants in activities at art facilities, community centres and hire venues	282,625	380,000	383,800
The number of visits to library facilities	512,050	650,000	480,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline <sup>2</sup>
The percentage of attendees satisfied with a nominated local community event	0% <sup>4</sup>	75%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	85%	80%

<sup>1</sup> Some level of service statements have been combined to reflect the council’s move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

<sup>2</sup> Baselines and targets for these performance measures will be developed during the next few years.

<sup>3</sup> The local board will not be funding a council-led community event this year as the local board felt the funds would be more appropriately allocated to other community initiatives that will result in more consistent, ongoing community outcomes.

<sup>4</sup> No event was held.

#### Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$930,000.

The key initiatives we have planned for 2021/2022 include:

- work with business associations around the impacts of COVID-19 and support them to identify and access opportunities to support recovery
- conduct placemaking activities to regenerate town and neighbourhood centres
- continue to support local built heritage initiatives through our community response fund
- deliver a pop-up business school in the Whau Local Board area
- contribute to the Young Enterprise scheme.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Whau Local Board Plan:

- Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

### Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$191,000.

The key initiatives we have planned for 2021/2022 include:

- continue our partnerships supporting improved water quality along the Whau River
- continue to fund the award-winning EcoMatters Bike Hub, and the EcoMatters community Nursery
- initiate investment in the Oakley Creek pest plan control buffer project
- increase funding to the Whau Wildlink to support small local environmental projects and groups
- fund the Whau Industrial Pollution Prevention Programme for delivery of a one-off programme to the Kelston area.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Whau Local Board Plan:

- Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces
- Outcome four: Improved and expanded opportunities for walking, cycling and public transport
- Outcome five: Our natural environment is protected and enhanced.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
<b>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change<sup>1</sup></b>			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes <sup>2</sup>	N/A	New measure	80%

<sup>1</sup> The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

<sup>2</sup> New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

### Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2020/21	Long-term Plan 2021/22
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	15,413	16,263
Targeted rates	828	870
Subsidies and grants for operating purposes	14	26
Fees and charges	189	247
Local authorities fuel tax, fines, infringement fees and other receipts	85	90
<b>Total operating funding</b>	<b>16,529</b>	<b>17,496</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	12,738	12,934
Finance costs	2,241	2,214
Internal charges and overheads applied	1,471	2,190
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>16,450</b>	<b>17,338</b>
<b>Surplus (deficit) of operating funding</b>	<b>79</b>	<b>158</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,668	10,168
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,668</b>	<b>10,168</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	0	8,537
- to improve the level of service	1,044	364
- to replace existing assets	1,313	1,426
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,747</b>	<b>10,326</b>
<b>Surplus (deficit) of capital funding</b>	<b>(79)</b>	<b>(158)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Advocating to
Provide site identification and delivery of the Whau aquatic and recreation facility	Governing Body
Increase regional resourcing to support the Urban Ngahere (Forest) Strategy, other ways to increase urban tree cover and advocating to central government to strengthen tree protection rules	Governing Body
Support the Unlock Avondale Programme and deliver the Avondale multipurpose community facility	Governing Body, Eke Panuku Development Auckland
Develop a new multi-storey park-and-ride facility in New Lynn to realise the recommendations of the New Lynn Urban Plan, and noting the previously identified and increasingly urgent issues with parking capacity around the New Lynn town centre – Auckland's only transport-oriented development	Auckland Transport, Eke Panuku Development Auckland
Advocate for additional resourcing to implement the remaining parts of Te Whau Pathway, noting that the majority of funding from the government's "shovel ready" initiative will be allocated to sections in the Henderson-Massey Local Board area	Governing Body, Auckland Transport

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Kay Thomas (Chair)**

021 1980280

[kay.thomas@aucklandcouncil.govt.nz](mailto:kay.thomas@aucklandcouncil.govt.nz)



**Fasitua Aмосa (Deputy Chair)**

021 473364

[fasitua.amosa@aucklandcouncil.govt.nz](mailto:fasitua.amosa@aucklandcouncil.govt.nz)



**Susan Zhu**

021 546880

[susan.zhu@aucklandcouncil.govt.nz](mailto:susan.zhu@aucklandcouncil.govt.nz)



**Jessica Rose**

027 4773455

[jessica.rose@aucklandcouncil.govt.nz](mailto:jessica.rose@aucklandcouncil.govt.nz)



**Catherine Farmer**

021 2842842

[Catherine.farmer@aucklandcouncil.govt.nz](mailto:Catherine.farmer@aucklandcouncil.govt.nz)



**Warren Piper**

021 1981389

[warren.piper@aucklandcouncil.govt.nz](mailto:warren.piper@aucklandcouncil.govt.nz)



**Te'eva Matafai**

021 730182

[teeva.matafai@aucklandcouncil.govt.nz](mailto:teeva.matafai@aucklandcouncil.govt.nz)

The local board can be contacted at the address below

Whau Local Board office:

31 Totara Avenue, New Lynn 0600

For general enquiries, assistance and information, phone 09 301 0101 any time or visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:

[aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz) > About council > Meetings and agendas

# Wāhanga tuatoru: He pārongo atu anō Section three: Additional information



### 3.1 How the organisation is structured

Auckland Council’s structure provides the scale for efficient delivery, a regional perspective that provides a clear direction for Auckland, and representation that reflects diversity, local flavour and active public participation.

The Mayor promotes our vision for Auckland to be a world class city and is tasked with leading the development of regional plans, policies and budgets to achieve that vision.

Auckland’s 20 councillors, who represent 13 wards, make up the Governing Body along with the Mayor. It focuses on strategic issues and initiatives which affect Auckland as a region. Some decision-making powers are delegated to committees – three committees of the whole (Environment and Community; Finance and Performance; Parks, Arts Community and Events; and Planning), and reporting and standing committees (Appointments and Performance Review; Audit and Risk; Civil Defence and Emergency Management; Regulatory; Strategic Procurement; Auckland Domain; Value for Money and Council Controlled Organisation oversight).

We have 149 local board members, spread over 21 boards, who make decisions on the local services, such as parks, libraries, community halls and pools, which form the fabric of our local communities.

#### The Governing Body

This consists of the mayor and 20 councillors who are elected on a ward basis. The Governing Body focuses on the big picture and on Auckland-wide strategic decisions that are important to the whole region. Auckland is split into 13 wards, which are used for council elections. Councillors are elected to represent the Auckland region and they also sit on council committees.

#### The Mayor

The Mayor is elected by residents directly. The mayor leads the council and has enhanced responsibilities including promoting a vision for Auckland, providing leadership to achieve the vision, leading development of council plans, policies and budget, and engaging with the people of Auckland and its many communities and stakeholders.

### Ngā mema o te Kāhui Kāwanatanga 3.1.1 Governing Body members

Auckland’s 20 councillors, who represent 13 wards, make up the Governing Body along with the Mayor.



**Hon Phil Goff** CNZM, JP  
Mayor



**Bill Cashmore**  
Deputy Mayor Franklin



**John Watson**  
Albany



**Wayne Walker**  
Albany



**Dr Cathy Casey**  
Albert-Eden-Puketāpapa



**Hon Christine Fletcher** QSO  
Albert-Eden-Puketāpapa



**Sharon Stewart** QSM  
Howick



**Paul Young**  
Howick



**Alf Filipaina**  
Manukau



**Fa'anana Efeso Collins**  
Manukau



**Angela Dalton**  
Manurewa-Papakura



**Daniel Newman**  
Manurewa-Papakura



**Josephine Bartley**  
Maungakiekie-Tāmaki



**Chris Darby**  
North Shore



**Richard Hills**  
North Shore



**Desley Simpson**  
Orākei



**Greg Sayers**  
Rodney



**Linda Cooper** JP  
Waitākere



**Shane Henderson**  
Waitākere



**Pippa Coom**  
Waitemātā and Gulf



**Tracy Mulholland**  
Whau

Tō mātou tira kaiwhakahaere

### 3.1.2 Auckland Council Executive Leadership Team



**Jim Stabback**  
Chief Executive



**Patricia Reade**  
Deputy Chief Executive



**Simone Andersen**  
GM Nga Matarae – Maori Outcomes



**Dr Claudia Wyss**  
Director Customer and Community Services



**Barry Potter**  
Director Infrastructure and Environmental Services



**Craig Hobbs**  
Director Regulatory Services



**Phil Wilson**  
Director, Governance & CCO Partnerships



**Peter Gudsell**  
Group Chief Financial Officer



**Megan Tyler**  
Chief of Strategy

### 3.1.3 Local Boards

The 21 local boards are a key part of the governance of Auckland Council with a wide-ranging role that spans most council services and activities. Local boards make decisions on local matters, provide local leadership, support strong local communities and provide important local input into region-wide strategies and plans.

Local boards:

- make decisions on local matters, including setting the standards of services delivered locally
- identify the views of local people on regional strategies, policies, plans and bylaws and communicate these to the Governing Body
- develop and implement local board plans (every three years)
- develop, monitor and report on local board agreements (every year)
- provide local leadership and develop relationships with the Governing Body, the

- community and community organisations in the local area
- identify and develop bylaws for the local board area and propose them to the Governing Body
- any additional responsibilities delegated by the Governing Body, such as decisions within regional bylaws.

Each year, local boards and the Governing Body agree individual local board agreements, which set out the local activities, services and levels of service that will be provided over the coming year. The agreements for 2021/2022 are included in this 10-year Budget and can be found in Volume 3.

To find out which local board area you are in, follow this path from the website home page: About Council > Local Boards > Find your ward and local board

### 3.1.4 Council Controlled Organisations

The council uses Council Controlled Organisations (CCOs) to apply commercial disciplines and specialist expertise in the management of key regional council assets and efficient service delivery. For more information about our CCOs please see Section 3.8 in Volume 2.

The council commissioned an independent review of its substantive council controlled organisations in early 2020. The independent panel was tasked with reviewing: the effectiveness of the CCO model, roles and responsibilities, the accountability mechanisms

between CCOs and the council, and the culture of CCOs. The panel reported their findings in July 2020. The council group is working together to implement the 64 recommended improvements made by the review panel.

The report of the review panel can be found here: [www.aucklandcouncil.govt.nz/about-auckland-council/how-auckland-council-works/council-controlled-organisations/Pages/review-of-council-controlled-organisations.aspx](http://www.aucklandcouncil.govt.nz/about-auckland-council/how-auckland-council-works/council-controlled-organisations/Pages/review-of-council-controlled-organisations.aspx)

### 3.1.5 Independent Māori Statutory Board

The Independent Māori Statutory Board (IMSB) has specific responsibilities and legal powers to promote issues of significance to Māori and assist Auckland Council to make decisions and act in accordance with statutory provisions relating to Te Tiriti o Waitangi. The Board has

voting rights on Auckland Council's key decision-making committees and promotes cultural, economic, environmental and social well-being issues that are significant to Māori. It provides direction and guidance to help improve council's responsiveness to Māori.

The board and the Governing Body will also meet at least four times each year to discuss the council’s performance of its duties. The nine Independent Māori Statutory Board members are:

- Mr David Taipari, Chairperson
- Hon. Tau Henare Deputy Chairperson
- Mr Glenn Wilcox
- Mr Renata Blair

- Ms Liane Ngāmane
- Mr Terrence (Mook) Hohneck
- Mr Tony Kake
- Mr Denis Kirkwood
- Ms Josie Smith
- Ms Karen Wilson

For more details on the IMSB, please visit [www.imsb.maori.nz](http://www.imsb.maori.nz)

### 3.1.6 Advisory panels

Auckland Council’s demographic and sector advisory panels enable the council to ensure that the views and needs of a wide range of communities of interest are incorporated in council’s decision-making. Advisory panels provide advice to the Governing Body and council staff within the remit of the Auckland Plan on the following areas:

- Auckland Council’s regional policies, plans and strategies
- Regional and strategic matters including those that Council-Controlled Organisations deal with
- any matter of particular interest or concern to Auckland’s diverse communities.

Auckland Council has seven demographic advisory panels and three sector panels.

Demographic advisory panels:

- Disability Advisory Panel
- Public Art Advisory Panel
- Rainbow Communities Advisory Panel
- Ethnic Peoples Advisory Panel
- Seniors Advisory Panel
- Pacific Peoples Advisory Panel
- Youth Advisory Panel

Sector Panels:

- Auckland City Centre Advisory Board
- Rural Advisory Panel
- Heritage Advisory Panel.

For more detail on Auckland Council’s advisory panels, please visit our website [www.aucklandcouncil.govt.nz/advisorypanels](http://www.aucklandcouncil.govt.nz/advisorypanels)

### 3.2 Co-governance arrangements

As a result of Treaty of Waitangi Settlements, legislation has established co-governance entities which require the council to co-govern alongside mana whenua as Treaty partners:

- I. The Ngāti Whātua Ōrākei Reserves Board was established under the Ōrākei Act 1991 and currently operates under the Ngāti Whātua Ōrākei Claims Settlement Act 2012 and has three council appointees.
- II. Te Poari o Kaipātiki ki Kaipara (officially the Parakai Recreation Reserve Board) is established under the Ngāti Whātua o Kaipara Claims Settlement Act 2013 and has three council appointees.
- III. The Tūpuna Maunga o Tāmaki Makaurau Authority (or Maunga Authority) is

established under the Ngā Mana Whenua o Tāmaki Makaurau Collective Redress Act 2014 and has six council appointees.

In addition, the council nominates two members of the Mutukaroa (Hamlins Hill) Management Trust and four members of the Te Motu a Hiaroa (Puketutu Island) Governance Trust and local board members participate alongside mana whenua in the Pukekiwiriki Pā Joint Management Committee, Wai o Maru Co-Management Committee, Te Pūkaki: Tapu o Poutukeka Historic Reserve and associated Māori Lands Co-management Committee, and Rangihoa and Tawaiparera Committee (in abeyance). Please see Section 4.0 of Volume 2 for more information.

## Me pēhea te whakapā mai ki te kaunihera

### 3.3 How to contact the council

<b>Online</b>	<a href="http://aucklandcouncil.govt.nz/contactus">aucklandcouncil.govt.nz/contactus</a>
<b>Phone</b>	09 301 0101
<b>Post</b>	Auckland Council, Private Bag 92300, Auckland 1142

#### 3.3.1 Locations that offer council services

##### **Bledisloe Lane (CBD)**

Bledisloe House, Ground Floor,  
24 Wellesley Street, Auckland CBD

##### **Aotea / Great Barrier Island**

81 Hector Sanderson Road,  
Claris, Great Barrier Island

##### **Helensville**

49 Commercial Road, Helensville

##### **Henderson**

6 Henderson Valley Road, Henderson

##### **Huapai**

296 Main Road (SH16), Huapai

##### **Kumeū Library**

296 Main Road, Kumeū

##### **Manukau**

Ground floor, Kotuku House, 4 Osterley Way,  
Manukau

##### **Orewa**

50 Centreway Road, Orewa

##### **Papakura Sir Edmund Hillary Library**

1/209 Great South Road, Papakura

##### **Pukekohe Library, Franklin: The Centre**

12 Massey Avenue, Pukekohe

##### **Takapuna Library**

9 The Strand, Takapuna

##### **Te Manawa**

11 Kohuhu Lane, Westgate

##### **Waiheke Island**

10 Belgium Street, Ostend,  
Waiheke Island

##### **Warkworth**

1 Baxter Street, Warkworth

For opening hours and a list of services available at each service centre, visit [aucklandcouncil.govt.nz](http://aucklandcouncil.govt.nz)

## Papakupu kupu

### 3.4 Glossary of terms

#### Accommodation Provider Targeted Rate (APTR)

A rate paid only by owners of properties such as motels, hotels and Airbnb properties. The money received from this rate is used to fund major events and undertake other activities to attract visitors to Auckland.

#### Activity or service

The services the council provides to the community. This includes things like running buses, collecting rubbish and maintaining parks.

#### Annual Plan, Annual Budget or Emergency Budget

The plan that sets out what the council seeks to achieve in a financial year, the services we will provide, how much money will be spent and where that money will come from. Last year's budget is referred to as our Emergency Budget because of the need to respond to a significant financial challenge for 2020/2021.

#### Asset

An item of value, usually something of a physical nature that you can reach out and touch, that will last for more than one year. Infrastructure assets are physical items such as roads, pipes and council buildings that are needed to provide basic services.

#### Asset recycling

This means letting go of some of our less well used assets to help pay for new ones that will help us deliver better services to the community. Usually this means selling assets to somebody else, but sometimes it is possible to instead agree that someone else will use the asset for a period of time before handing it back to us in the future.

#### Auckland Council or the council

The local government of Auckland established on 1 November 2010. The council is made up of the Governing Body, 21 local boards, and the council organisation (operational staff).

#### Auckland Transport

The organisation that delivers transport services on behalf of the council.

#### Auckland Unlimited

The organisation that manages Auckland Zoo and the Auckland Art Gallery along with venues used for conventions, shows, concerts and major sporting events. Auckland Unlimited also delivers major events for council and provides tourism promotion and economic development services on the council's behalf.

#### Capital investment, capital expenditure or capital programme

Building (or buying) assets such as roads, pipes and buildings that are used to provide services to Aucklanders.

#### Council-controlled organisation (CCO)

A company (or other type of organisation) that is at least 50 per cent owned by the council or for which the council has at least 50 per cent control through voting rights or the right to appoint directors. These organisations each have their own board of directors (or equivalent) and their own staff who manage day-to-day operations.

#### Council group

Auckland Council and the Council-controlled organisations, along with the council's investments in Ports of Auckland and Auckland Airport.

#### Deferral

Delaying the building or buying of assets until a later time.

#### Development contributions

A charge paid by developers to the council when they build or subdivide property. The council uses this money to help pay for the new assets such as roads, pipes and parks that are needed to support the new households or businesses that will occupy the new properties that have been developed.

#### Facilities

Buildings or other structures used to provide services to Aucklanders.

#### Financial year

The year from 1 July to 30 June the following year. The council budgets and sets rates based on these dates rather than calendar years which end on 31 December.

#### General rates

Paid by all ratepayers to fund general council services.

#### Governing Body

The Governing Body is made up of the mayor and 20 councillors. It shares its responsibility for decision-making with the local boards. The Governing Body focuses on Auckland-wide strategic decisions.

#### Grants and subsidies

Money that someone pays to the council to cover (or help cover) the cost of providing a service to Aucklanders.

Sometimes grants also refers to money the council pays to a community organisation to provide services to Aucklanders, rather than council providing those services directly.

#### Local boards

There are 21 local boards, which represent their local communities and make decisions on local issues and services.

#### Operating budget or operating expenditure

Money that the council spends on providing services in the current financial year, as opposed to building things that will provide services for years to come. This includes spending money on staff and contractors to do things like process building consents, open libraries, run buses and maintain parks. It also includes things like paying grants to community organisations and paying interest on money the council has borrowed.

#### Eke Panuku Development Auckland

The organisation that provides property management and development services to the council and Aucklanders.

#### Rates

A tax against the property to help fund services and assets that the council provides.

#### Revenue or income

Money that the council receives (or is due to receive) to pay for the cost of providing services to Auckland. Cash revenue specifically refers to the money received during the year, and excludes things like postponed rates which will be received later.

#### Savings

Reducing the amount of money that the council pays out in a particular financial year. This could refer to being more efficient (paying less money to get the same service) or to saving money by delivering less services to the community. It also sometime refers to spending money later than we previously planned.

#### Targeted rates

A rate that is paid by only a particular group of ratepayers or is used to fund only a particular set of activities. This is used when the council wants to make sure that those ratepayers who benefit from an activity pay for it (as opposed to spreading the cost across all ratepayers) or where the council wants to make sure that money collected for a particular purpose is only spent for that purpose.

#### Transport

Local roading, parking and public transport services provided for Aucklanders. These services are usually provided by Auckland Transport, except for the City Rail Link project which is delivered separately in partnership with central government.

#### Waste

Generally refers to household and business rubbish, along with recycling and things like food scraps which can be reused for other purposes.

#### Watercare

Watercare Services Limited, the organisation that provides water supply and waste water services to Aucklanders.

## 3.5 Key word index

### Council controlled organisation (CCO)

1, 169, 231, 274, 276, 277, 278, 280

### Governing Body

1, 2, 3, 11, 18, 23, 29, 35, 41, 47, 48, 54, 55, 61, 67, 73, 79, 85, 91, 97, 103, 104, 107, 110, 116, 117, 123, 130, 136, 142, 145, 148, 155, 156, 159, 162, 168, 169, 176, 182, 183, 189, 195, 198, 201, 207, 210, 213, 219, 222, 225, 230, 231, 232, 239, 246, 252, 258, 265, 271, 274, 275, 277, 278, 280, 281

### General rates

17, 28, 40, 53, 66, 70, 78, 90, 102, 115, 129, 141, 154, 167, 181, 194, 206, 218, 229, 245, 257, 270, 281

### Rates

17, 28, 40, 53, 66, 70, 78, 90, 102, 115, 129, 141, 154, 167, 181, 194, 206, 218, 229, 245, 257, 270, 280, 281

### Targeted Rates

17, 28, 38, 40, 53, 66, 78, 90, 102, 115, 129, 130, 141, 154, 167, 181, 194, 206, 218, 229, 245, 257, 270, 281

### Water quality

16, 27, 32, 39, 41, 51, 52, 65, 77, 89, 100, 101, 103, 114, 128, 130, 139, 145, 152, 156, 166, 180, 182, 193, 198, 204, 216, 222, 228, 244, 256, 258, 261, 268, 269

### Climate change

8, 16, 26, 27, 29, 39, 47, 52, 54, 61, 65, 73, 77, 89, 91, 101, 107, 114, 123, 127, 128, 133, 136, 139, 152, 165, 166, 180, 183, 193, 201, 204, 216, 222, 228, 230, 236, 244, 253, 252, 255, 256, 258, 264, 269

### Natural environment

8, 11, 15, 16, 27, 32, 39, 52, 61, 65, 73, 77, 85, 88, 89, 94, 97, 101, 103, 114, 123, 127, 128, 130, 139, 145, 152, 155, 162, 163, 165, 166, 176, 180, 189, 193, 201, 202, 204, 213, 214, 216, 228, 244, 252, 256, 264, 268, 269

### Auckland Unlimited

54, 55, 116, 117, 169, 222, 230, 231, 233, 258, 280,

### Funding

1, 2, 3, 13, 15, 17, 18, 21, 24, 28, 29, 32, 36, 37, 38, 40, 41, 44, 49, 51, 53, 54, 58, 62, 64, 66, 67, 74, 76, 78, 79, 86, 88, 90, 91, 98, 100, 102, 103, 104, 111, 115, 116, 117, 120, 125, 127, 129, 130, 137, 141, 142, 150, 154, 155, 156, 163, 167, 168, 169, 177, 179, 181, 182, 183, 186, 190, 192, 194, 195, 198, 202, 204, 206, 207, 210, 214, 215, 218, 219, 226, 229, 230, 231, 236, 241, 242, 245, 246, 253, 257, 258, 261, 265, 266, 267, 268, 270, 271

### Investment

2, 13, 15, 17, 24, 28, 29, 36, 38, 40, 44, 47, 49, 51, 53, 54, 58, 62, 64, 66, 70, 74, 76, 78, 82, 86, 88, 90, 94, 98, 100, 102, 103, 104, 107, 111, 113, 115, 116, 117, 120, 125, 127, 129, 133, 137, 139, 141, 142, 150, 152, 154, 163, 165, 167, 168, 169, 177, 179, 181, 182, 183, 190, 194, 198, 202, 204, 206, 214, 216, 218, 219, 226, 229, 230, 231, 241, 243, 245, 249, 253, 255, 257, 266, 268, 270, 280

### Māori outcomes/mana outcomes

162, 225, 226, 227, 276

### Debt

17, 28, 40, 53, 66, 78, 90, 102, 115, 129, 141, 154, 167, 181, 194, 206, 218, 229, 245, 257, 270

### Priorities

2, 8, 11, 13, 21, 23, 24, 32, 35, 36, 44, 47, 49, 58, 61, 62, 73, 74, 82, 85, 86, 94, 97, 98, 110, 111, 120, 123, 125, 130, 133, 136, 137, 145, 148, 150, 156, 162, 163, 173, 176, 177, 189, 190, 201, 202, 210, 213, 214, 222, 225, 226, 230, 239, 241, 249, 252, 253, 261, 265, 266

### Assets

17, 28, 32, 40, 41, 53, 54, 66, 74, 90, 98, 102, 104, 115, 116, 129, 141, 154, 167, 168, 181, 190, 192, 194, 206, 210, 218, 219, 225, 229, 245, 257, 270, 277, 280, 281

### Growth

11, 35, 36, 38, 44, 47, 54, 73, 82, 85, 88, 91, 113, 116, 117, 120, 136, 142, 155, 156, 182, 183, 230, 261, 266

### Auckland Transport

1, 29, 41, 44, 54, 58, 67, 91, 104, 116, 130, 142, 155, 156, 169, 182, 183, 198, 207, 230, 231, 232, 233, 246, 249, 258, 271, 280, 281





---

Auckland Council disclaims any liability whatsoever in connection with any action taken in reliance of this document for any error, deficiency, flaw or omission contained in it.

Te tahua pūtea tau 2021-2031. Te tahua pūtea whakarauora. The 10-year budget 2021-2031. Long-term plan. Our recovery budget. Volume 3: Local board information and agreements

ISSN 2624-0300 (Print)  
ISSN 2624-0319 (Online)

ISBN 978-1-99-100240-2 (Print)  
ISBN 978-1-99-100241-9 (PDF)

3-volume set  
ISBN 978-1-99-100242-6 (Print)  
ISBN 978-1-99-100243-3 (PDF)