

Tahua ā-tau 2022/2023

Annual Budget 2022/2023




Te Poari ā-Rohe o Māngere-Ōtāhuhu
Māngere-Ōtāhuhu Local Board

Volume
2
Extract

Local Board Information and Agreements

Mihi

Noho mai rā Tāmaki Makaurau,
moana waipiata,
maunga kākārīki.
Mai i ngā wai kaukau o ngā tūpuna,
ki ngā puke kawe i ngā reo o te tini,
i puta ai te kī mōu.
Tū ana he maunga,
takoto ana he raorao,
heke ana he awaawa.
Ko ō wahapū te ataahua,
ō tāhuna te mahora,
te taiao e whītiki nei i a koe he taonga tuku iho.
Tiakina kia meinga tonu ai koe
ko ‘te tāone taiooreore nui o te ao,
manakohia e te iwi pūmanawa’.
Tāmaki Mākaurau tirohia te pae tawhiti
he whakairinga tūmanako
mō ngā uri whakaheke o āpōpō,
te toka herenga mō te hunga ka takahi ake
mā ō tomokanga,
te piriti e whakawhiti ai
tō iwi ki ngā huarahi o te ora.
Tāmaki Mākaurau e toro whakamua,
hīkina te mānuka.
Tērā te rangi me te whenua te tūtaki.
Maranga me te rā, he mahi māu me tīmata,
ka nunumi ana ki te pō,
whakatārewahia ō moemoeā ki ngā whetū.
Ko te oranga mutunga mōu
kei tua i te taumata moana.
Whakatuwherahia ō ringa, kūmea mai k i tō uma.
Tāmaki Makaurau
he tāone ūmanga kurupounamu koe;
tukua tō rongu kia rere i te ao.

A lush green forest with a waterfall cascading into a pool of water. The waterfall is on the left side of the image, and the forest is dense with various types of trees and ferns. The water is clear and reflects the surrounding greenery. The overall scene is peaceful and natural.

**Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.
From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.
Your mountains stand lofty,
your valleys spread from them
and your streams run freely.
Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.
Take care of it so that you will always be known
as ‘the world-class city
where talent wants to be’.
Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.
Tāmaki Makaurau moving on,
accepting all challenges.
Where even heaven and earth might meet.
Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.
Perpetual health and growth
is beyond the horizon of cresting waves.
Open your arms and pull them to your embrace.
Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.**

How this document is arranged

This document is an excerpt of Volume 2 of the Auckland Council Annual Budget 2022/2023. This is Auckland Council's plan for delivering services and building infrastructure during the 2022/2023 financial year, the second year of the council's 10-year Budget 2021-2031 (Long-term Plan or LTP).

Public consultation ran during February and March 2022. This involved feedback events across the Auckland region.

This plan was adopted by the Governing Body on 29 June 2022.



Volume

1



Our annual plan for 2022/2023

Section One contains our plan for 2022/2023, including the climate action package, the impact of our budget challenges and ways of mitigation, plans to roll out the waste service standardisation, explanation of the rate changes, increased local board decision-making and information regarding Māori identity and wellbeing.

Section Two contains budgets for our key activities including the services, investment and savings planned to be delivered.

Section Three contains the financial overview for our organisation as a whole, key changes to rates and other fees, prospective financial statements for 2022/2023, rating policy overview, prospective funding impact statement and other key financial information.

Section Four contains information on The Tūpuna Maunga o Tāmaki Makaurau Authority.

Section Five outlines the structure of the council as well as ways to contact the council, a glossary of terms and the key word index.

Volume

2



Local board information and agreements

Section One provides information on local boards and a summary of their planned expenditure for 2022/2023.

Section Two contains a local board agreement (outlining local activity initiatives and budgets for 2022/2023) for each of the 21 local boards.

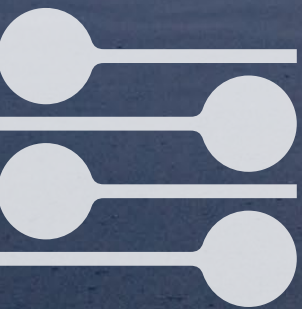
Section Three contains the allocation of Decision-making Responsibilities of Auckland Council's Governing Body and Local Boards Policy.

Section Four contains a glossary of terms and key word index.

Wāhanga tuatahi:

He whakarāpopoto mō ngā poari ā-rohe

Section one: Local board overview



He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Part 3 for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

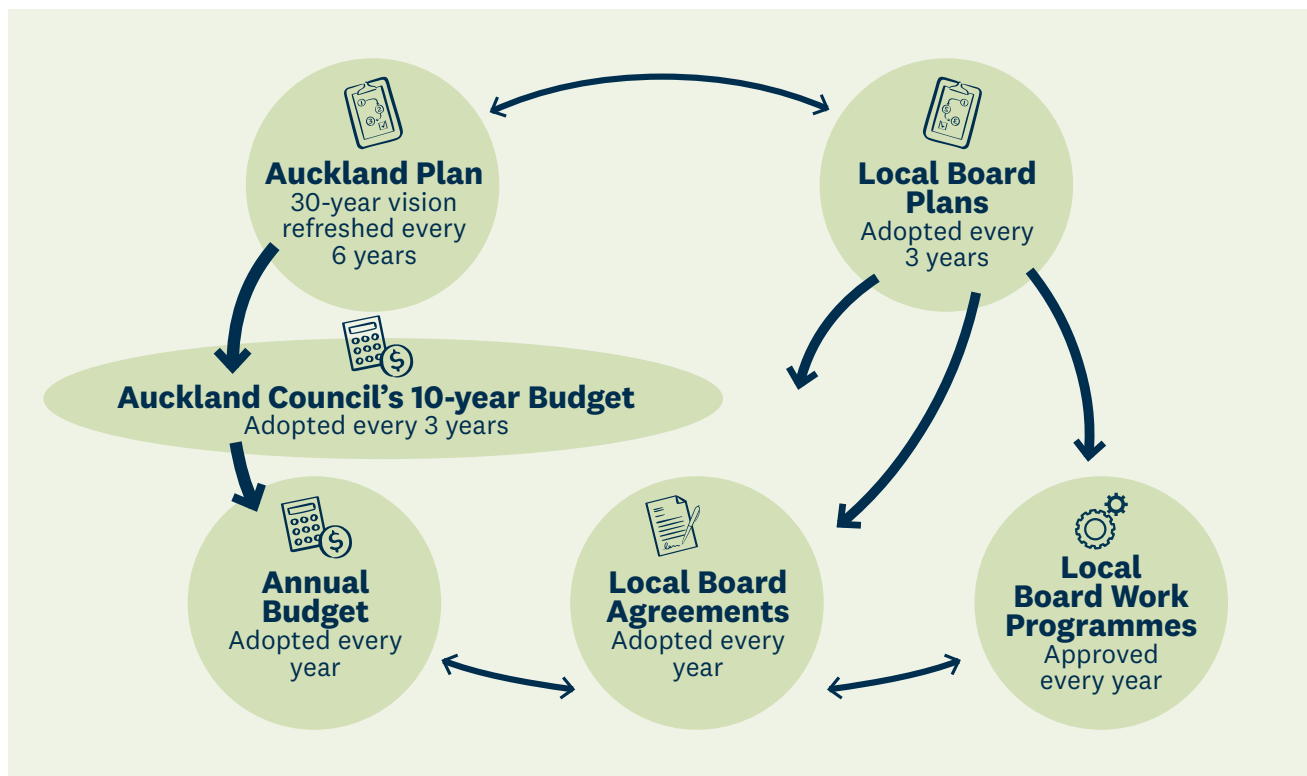
Local board plans are strategic documents that set the direction for local boards and also inform the 10-year Budget (Long-term Plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2022/2023 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline the key initiatives and funding for each activity area for the 2022/2023 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2022/2023 financial year is shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2022/2023 by local board

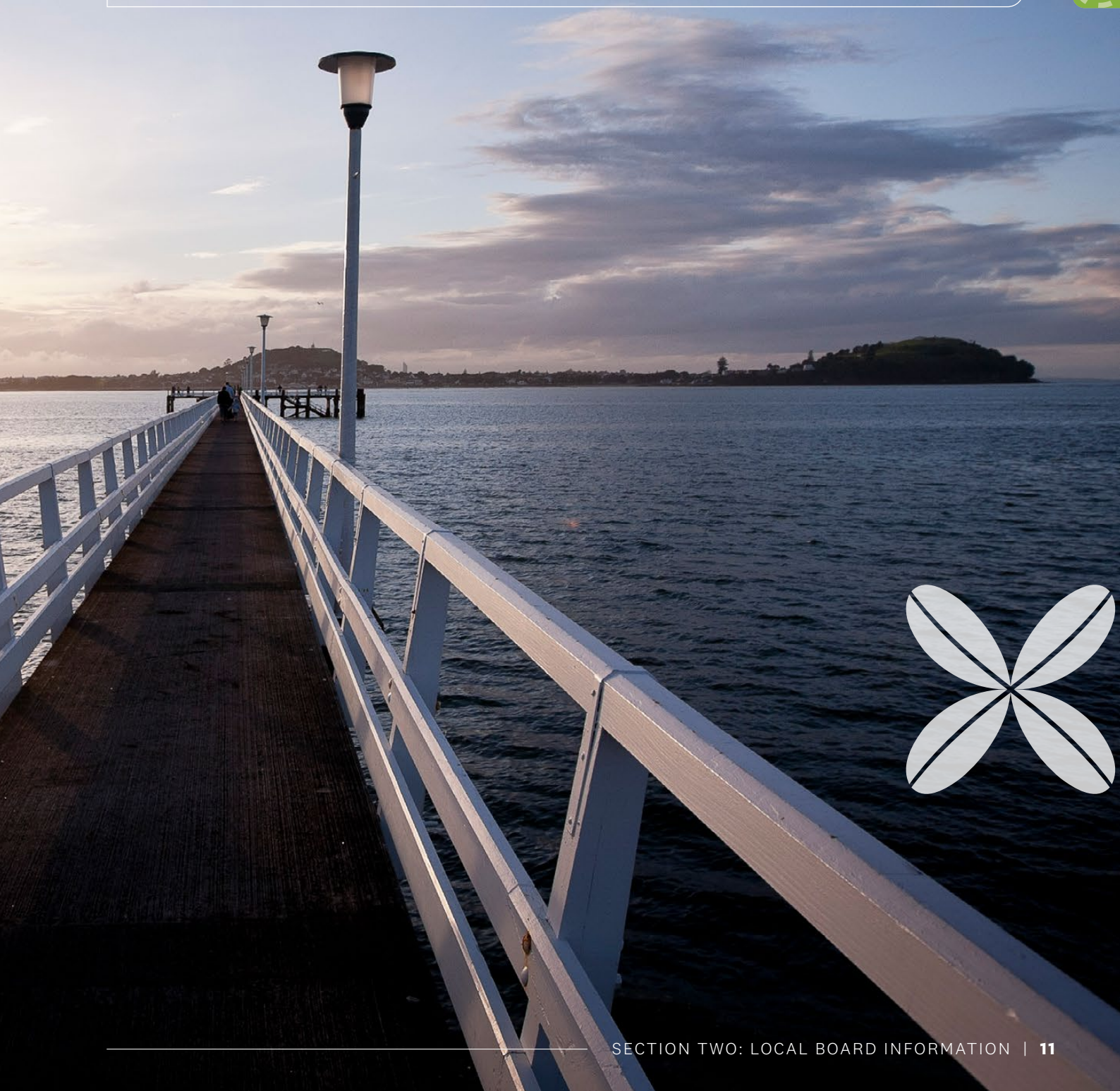
\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2021/2022	LTP 2022/23	ANNUAL PLAN 2022/23
Gross Capital Expenditure			
Albert-Eden	4,844	4,187	4,187
Devonport-Takapuna	5,650	4,731	4,935
Franklin	8,617	9,875	10,347
Great Barrier	254	632	591
Henderson-Massey	13,335	11,294	14,373
Hibiscus and Bays	7,670	12,723	19,078
Howick	5,616	5,691	6,464
Kaipātiki	9,662	7,359	6,870
Māngere-Ōtāhuhu	5,329	4,618	4,403
Manurewa	4,716	2,093	2,093
Maungakiekie-Tāmaki	6,738	6,615	7,898
Ōrākei	5,177	6,479	6,651
Ōtara-Papatoetoe	5,999	6,304	6,304
Papakura	5,503	3,658	3,483
Puketāpapa	1,101	1,635	1,635
Rodney	9,437	11,659	11,853
Upper Harbour	10,683	6,044	12,794
Waiheke	2,350	2,696	2,739
Waitākere Ranges	2,905	2,961	3,668
Waitematā	12,289	6,366	6,866
Whau	10,326	19,314	16,253
Capex Total	138,201	136,933	153,485

\$000 FINANCIAL YEAR ENDING 30 JUNE	LTP 2021/2022	LTP 2022/23	ANNUAL PLAN 2022/23
Gross Operating Expenditure			
Albert-Eden	17,394	17,782	14,265
Devonport-Takapuna	15,640	15,959	16,254
Franklin	15,667	16,091	16,323
Great Barrier	2,832	2,912	2,271
Henderson-Massey	29,524	30,258	30,798
Hibiscus and Bays	20,600	21,090	20,800
Howick	28,801	29,046	31,262
Kaipātiki	19,237	19,742	22,357
Māngere-Ōtāhuhu	17,305	17,665	20,463
Manurewa	15,910	16,257	17,328
Maungakiekie-Tāmaki	15,157	15,548	15,493
Ōrākei	14,092	14,462	14,562
Ōtara-Papatoetoe	19,130	19,539	22,623
Papakura	11,759	11,997	14,271
Puketāpapa	10,289	10,544	9,603
Rodney	17,681	18,163	15,005
Upper Harbour	13,583	13,881	14,240
Waiheke	7,662	7,846	6,037
Waitākere Ranges	9,497	9,822	11,087
Waitematā	29,155	29,826	30,822
Whau	15,310	15,749	14,369
Opex Total	346,225	354,179	360,233

Budgets include inflation, interest and depreciation, and exclude corporate overheads

Wāhanga tuarua:
He whakarāpopoto mō ngā poari ā-rohe

Section Two: Local board information



Te Poari ā-Rohe o Māngere-Ōtāhuhu

2.9 Māngere-Ōtāhuhu Local Board

He kōrero mai i te Heamana

Message from the Chair

Talofa, tēnā koutou and greetings,

This is our 2022/2023 Local Board Agreement. The agreement is to deliver on the second year of the three-year 2020 Local Board Plan. Thank you for your feedback to assist our decisions through our Annual Budget consultation events.

The COVID-19 pandemic continues to have a harsh impact on our local budgets, affecting all of Tāmaki Makaurau and the long-term effects will continue for the foreseeable future. Our actions and investments will need to find ways to support community aspirations and build resilience.

The local board continues advocating the Governing Body for regional budgets that enable a greater percentage to be used to progress local projects, such as the Māngere East Multi-purpose Hub and the completion of the Ōtāhuhu Town Centre upgrade.

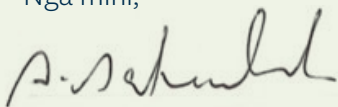
Initiatives we look forward to delivering are:

- Improving local park spaces at Kāmaka, Te Ara-tāwhana / Moyle and Vickers
- Increase economic activity through investing in a local Economic Broker, and
- Lifting our tree canopy percentage to enhance the local environment

We will partner with local Māori to support their aspirations through our Māori responsiveness programme and implement our climate change initiatives by supporting the Urban Ngahere Strategy. The local targeted rate for swimming pools will continue.

Our local board is pleased with what we have achieved so far, and we acknowledge there is still more work to do and look forward to working together with you.

Ngā mihi,



Tauanu'u Nanai Nick Bakulich
Chair Māngere-Ōtāhuhu Local Board

Māngere-Ōtāhuhu Local Board area

A population of **80,800** projected to increase to 99,900 by 2041. **59%** of residents identify as Pasifika, **16%** Māori.



Data sources: Council Growth model i11v6 (August 2020). Statistics New Zealand 2018 Census.

LEGEND

- Local board office
- Public open space (Unitary Plan)
- Motorway
- Major road
- Arterial road
- Medium road
- Minor road



27% of residents are children under 14, with **44%** of the population aged under 24

We're home to more than **100** local parks and sports fields, **4** libraries, **3** community centres and **2** recreation centres and swimming pools

Unique natural features include the **Manukau Harbour Coastline**, the **Ōtuataua Stonefields** and **Māngere Mountain**.

Local Board Plan outcomes

The Māngere-Ōtāhuhu Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Māngere-Ōtāhuhu Local Board Plan are:

Whakaotinga tahi: He ohaoha ā-rohe māia, toitū hoki

Outcome 1: A confident and sustainable local economy

Improving lifestyles and wellbeing through economic prosperity and resilience in times of challenge.

Whakaotinga rua: Kei te hanga mātou i ngā hapori e pai ana te honohono, e tūhono ana, e oi ana hoki

Outcome 2: We are building well connected, engaged and active communities

Great neighbourhoods are well connected, have accessible local transport, high quality facilities that meet diverse needs, and safe environments to support local wellbeing, lifestyles and prosperity.

Whakaotinga toru: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

Outcome 3: Protecting our environment and heritage for future generations

Preserving our natural and historical taonga / treasures and building a local community that values its whenua/ land, awa / waterways, whakapapa / genealogy and all living things that call Māngere-Ōtāhuhu home.

Whakaotinga whā: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

Outcome 4: Celebrating our unique tangata whenua and Pasifika identities

As a vibrant, whānau-oriented community we value our cultures, connectedness and creative expression. We will elevate our Māori and Pasifika identities while working to improve outcomes for all.

Whakaotinga rima: Kei te tipu, kei te angitu ā tātou tamariki, rangatahi hoki

Outcome 5: Our children and young people grow and succeed

Thriving children and young people are connected in their communities. Their voices are heard, and they lead healthy, active lives, knowing they have positive prospects for the future.

Whakaotinga ono: Kei te puāwai, kei te whai wāhi tātou ki ngā hapori haumarū, hauora hoki

Outcome 6: We thrive and belong in safe, healthy communities

We want to see you living happy, healthy and actively engaged lives in safe neighbourhoods and public spaces, where your contribution makes Māngere-Ōtāhuhu an even better place to live, work and play.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2022/2023 financial year. In addition, each local board carries out responsibilities delegated to it by the Governing Body, in accordance with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Māngere-Ōtāhuhu Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives. Examples of this include:

- Matariki provides an ideal opportunity to explore the ways that people pass on and sustain aspects of their culture and heritage. The local board has invested in this significant celebration in partnership with Mana Whenua and further enhancing our advancing relationship.
- Based on genuine partnerships between different groups and a sense of kaitiakitanga, the integration involved in the Pūkaki Crater restoration initiatives continues to build the positive relationship between Mana Whenua, Te Ākitai Waiohūa and the Local Board.
- Mana Whenua will provide further support on the next phase of our playspace redevelopment programme as it did through the development of the local board's Play Service Assessment where, through a series of hui mana whenua provided detailed advice to inform the play service assessment outcomes at a local and network level.
- Striving to assist Te Kete Rukuruku (Māori naming of parks and places) continues to be a focus to complete this work in partnership with Mana Whenua to value and promote Auckland's Māori identity and use of te reo Māori.
- The David Lange Park destination playground development will feature elements highlighting the local area's Māori whakapapa for the community to enjoy and learn
- Ara Kōtui programme will continue to support Māori responsiveness through collaboration and partnership in identifying local projects that respond to Mana Whenua and Mataawaka aspirations in a practical and effective way.

Māngere-Ōtāhuhu Local Board Agreement 2022/2023

Priorities by activity area

Auckland Council's 2022/2023 funding priorities for local activities which contribute to key community outcomes in the Māngere-Ōtāhuhu Local Board area are set out below under each local activity.

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$17.5 million and capital investment of \$4.1 million.

The key initiatives we have planned for 2022/2023 include:

- continue Te Kete Rukuruku (Māori naming of parks and places) - Returning Māori names and narratives to the whenua. Engage with mana whenua to restore ancestral names or provide contemporary Māori names and the narrative behind those names, for parks and places. The outcome being a dual Māori/English name or a sole Māori name.
- support community-led placemaking, urban revitalisation and planning initiatives that can collaborate with council and influence decision-making on place-based planning and implementation.
- deliver and support Anzac services and parades in Māngere-Ōtāhuhu Local Board area.
- facilitate and support a range of community art programmes and activities that support community-led arts and culture projects with an emphasis on reflecting local diversity, and initiatives that engage with children.
- provide grants to priority projects identified within the Māngere-Ōtāhuhu Sport & Active Recreation Facilities Plan, that allows community sport and recreation groups to upgrade, plan or develop facilities, and empowers community connection and participation in sport and recreation.
- continue to support, develop and enable youth-led economic opportunities; trial new approaches to support rangatahi who are not supported by the current economic system, along with leveraging local benefits from existing Southern Initiative youth employment activities.
- provide programmes & events to support all Pasifika language weeks at the libraries in the Māngere-Ōtāhuhu Local Board area.
- fund the delivery of a series of free pop-up events, celebrate Māori and Pasifika culture and activate the courtyard at Māngere Arts Centre - Ngā Tohu o Uenuku.

The local community services and key initiatives outlined above contribute towards achieving the following outcome/s in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 2: We are building well-connected, engaged and active communities
- Outcome 4: Celebrating our unique tangata whenua and Pasifika identities
- Outcome 5: Our children and young people grow and succeed
- Outcome 6: We thrive and belong in safe, healthy communities

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	65%	60%	60%
Percentage of Aucklanders that feel their local town centre is safe - night time	26%	18%	18%
Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities			
The percentage of Empowered Communities activities that are community led	54%	63%	63%

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	79%	58%	58%
We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	67%	75%	75%
The customers' Net Promoter Score for Pools and Leisure Centres	50	51	51
The percentage of users who are satisfied with the overall quality of local parks	56%	75%	75%
The percentage of residents who visited a local park in the last 12 months	68%	75%	75%
We showcase Auckland's Māori identity and vibrant Māori culture			
The percentage of local programmes, grants and activities that respond to Māori aspirations	29%	38%	38%
We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	389,672	358,200	358,200
The percentage of local community services, programmes and facilities that are community led	New Measure	Set Baseline ¹	Set Baseline ¹
The percentage of arts, and culture programmes, grants and activities that are community led	21%	55%	55%
The percentage of art facilities, community centres and hire venues network that is community led	25%	25%	25%
The number of participants for local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹
The number of attendees at council-led community events	300	2,100	2,100
The number of participants in activities at art facilities, community centres and hire venues	322,805	461,570	461,570
The number of visits to library facilities	392,308	436,000	396,464
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New Measure	Set Baseline ¹	Set Baseline ¹
The percentage of attendees satisfied with a nominated local community event	Not measured	75%	75%
Percentage of customers satisfied with the quality of library service delivery	96%	85%	85%

1. Baselines and targets for these performance measures will be developed during the next few years.

Local Planning and Development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$1.5 million.

The key initiatives we have planned for 2022/2023 include:

- develop strong partnerships between business associations, local community groups and social enterprises to deliver initiatives that foster community spirit, reflect Pasifika, Māori and other cultures in our town centres and contribute to making town centres attractive and welcoming spaces for visitors and residents to shop and socialise.
- fund the delivery of the Young Enterprise Scheme, which is a practical, year-long programme for year 12 and 13 students. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and experience real profit and loss

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 1: A confident and sustainable local economy
- Outcome 5: Our children and young people grow and succeed

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual budget to deliver these activities includes operating costs of \$426,000 and capital investment of \$300,000.

The key initiatives we have planned for 2022/2023 include:

- fund and support the Pest-Free Urban South programme, identifying the opportunities for pest plant and animal control in strategic ecological areas
- empower iwi to implement restoration activities to protect the key taonga such as Ōruarangi Awa, Ōtuataua Stonefields and Ihumātao Papakāinga; including Makaurau Marae carrying out regenerative restoration, native plant services, biosecurity control and monitoring, biodiversity surveys, and waste minimisation practices
- fund the Māngere Waterways Restoration Programme to continue engaging with schools and community, while enhancing streams through canopy tree planting and weed control
- fund a three-year community climate action programme in the local board area to engage and activate local community activities, such as sustainable food, sustainable transport, energy efficient homes, tree planting, a local circular economy and climate education initiatives

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 3: Protecting our environment and heritage for future generations

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2020/2021	LONG-TERM PLAN TARGET 2021/2022	ANNUAL PLAN TARGET 2022/2023
We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes	N/A	70%	75%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes	N/A	80%	85%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes	N/A	70%	75%

Local Governance

We support elected representatives across our 21 local boards to make well-informed decisions on local activities. This includes strategic advice and leadership in preparing local board plans and annual local board agreements (budgets) and work programmes. We lead engagement with communities, including mana whenua and Māori. We support their input into regional plans, policies, and strategies, and provide democracy and administrative services. We manage fora for elected members to explore, develop, advocate for, and manage issues of communal concern.

There is no performance measure for this activity.

Our annual operating budget to deliver these activities is \$986,000.

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2022 to 30 June 2023 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 FINANCIAL YEAR ENDING 30 JUNE	LONG-TERM PLAN 2021/2022	ANNUAL PLAN 2022/2023
Sources of operating funding:		
General rates, UAGCs, rates penalties	16,941	18,924
Targeted rates	1,640	1,741
Subsidies and grants for operating purposes	70	73
Fees and charges	1,331	1,438
Local authorities fuel tax, fines, infringement fees and other receipts	159	150
Total operating funding	20,141	22,326
Applications of operating funding:		
Payment to staff and suppliers	16,381	19,200
Finance costs	748	878
Internal charges and overheads applied	2,851	1,908
Other operating funding applications	0	0
Total applications of operating funding	19,980	21,986
Surplus (deficit) of operating funding	161	340
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	5,168	4,063
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	5,168	4,063
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	50	50
- to improve the level of service	2,025	554
- to replace existing assets	3,254	3,799
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	5,329	4,403
Surplus (deficit) of capital funding	(161)	(340)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that it may not have decision-making responsibilities or funding for in the annual budget but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of this annual budget were:

INITIATIVE	DESCRIPTION	ADVOCATING TO
Māngere East Precinct: A priority focus and initiatives to enhance this centre as a thriving, liveable community (key advocacy project)	<p>The Māngere East area requires coordinated investment for planning and implementation. The local community facilities are run down, old or not fit-for-purpose. The business case development (One Local Initiative) must review the planned investment, including uses of the council's local assets to shape a high-quality built area for a liveable community.</p> <p>A community facility needs assessment was completed in 2015. The planning and business case must identify what next steps will look like to efficiently deliver this project.</p> <p>The local board requests the Governing Body commit to capital funding through the 10-year Budget for delivery of the Community Facilities Network Plan.</p>	Governing Body, Auckland Transport
Ōtāhuhu Streetscape Project completion	<p>We want to leverage the Ōtāhuhu Streetscape project and major local facilities to further develop lifestyle choices for Otahuhu's communities. The goal of this transformation project was to dramatically upgrade the streets and public spaces to provide better connections, improving economic benefits and infrastructure for walking and cycling.</p> <p>The local board requests immediate assistance from the Auckland Council Group to mitigate the negative impacts on this project by funding the shortfall required for completion.</p>	Governing Body, Healthy Waters
To reconsider and investigate heavy and light rapid rail integration for central city (CBD) to airport	<p>The airport to central city rapid transit project has long-term strategic importance for Auckland's future commuter and freight needs.</p> <p>The selection of light rail between central Auckland and Māngere fails to consider major growth implications for areas in the south, north and west. Auckland's strategic long-term transport security for both commuter and industrial heavy freight will not be well-served by current plans.</p> <p>A possible Manukau Harbour Port provides another option once the city's port outgrows its current downtown location in 30–50 years. Waka Kotahi, Auckland Transport, and the Governing Body are encouraged to integrate the planned light rail network with heavy rail for freight deliveries if funding is allocated to develop the Manukau Harbour Port.</p>	Governing Body, Auckland Transport, Waka Kotahi / New Zealand Transport Agency
Waste management and actions to preserve our environment	<p>Implementing the city's waste management and minimisation plan requires communities to be prepared, equipped and supported with regional investment to reach waste reduction targets.</p> <p>There is a need to get communities ready for change and to find opportunities in the way waste will be managed.</p> <p>Proactive support at this stage for the changes in the way council manages waste is important. Multiple actions are required – diverse communication methods, relevant engagement approaches, encouraging social enterprise and community-led initiatives.</p> <p>Establishing a local community recycling centre and Eco-Park can provide many economic, behavioural, and educational benefits, while investigation continues for a regional resource recovery centre site.</p>	Governing Body, Auckland Tourism, Tātaki Auckland Unlimited Limited (formerly known as Auckland Unlimited Limited)
Develop a Māngere-Ōtāhuhu tourism trail	<p>Auckland International Airport's longer-term plans to connect Asia and South America, coupled with a second runway, offer significant potential economic benefits for our area, wider Auckland and New Zealand.</p> <p>Opportunities include local procurement and economic growth offering employment for local people. We could leverage our unique natural and cultural environments for tourism, particularly Māori and heritage tourist initiatives such as the Ōtāhuhu Portage Project.</p> <p>The local board requests Tātaki Auckland Unlimited Limited (formerly known as Auckland Unlimited Limited) gives priority to establishing and growing Auckland's cultural and heritage industries, benefitting our local board area.</p>	Governing Body

INITIATIVE	DESCRIPTION	ADVOCATING TO
Boarding houses and high-quality neighbourhoods	<p>The Māngere-Ōtāhuhu Local Board area has seen a gradual proliferation of boarding houses and council's investigations have confirmed poor standards and breaches of the building code in some instances.</p> <p>The concern is that boarding houses provide options that come at a cost to deteriorating neighbourhoods. People are unlikely to experience wellbeing if their basic needs – adequate food, safe environments free from abuse and violence, warm and secure homes, jobs and income – are not met.</p> <p>Currently, the council has limited means to assess or address the impacts of the proliferation of boarding houses. And there is also “intensification by stealth” taking place that’s putting pressure on our built-up environment.</p> <p>The local board continues to advocate for better monitoring of boarding houses. Data from regular monitoring can improve conditions for tenants. The council must ensure building code standards and a decent standard of living is maintained.</p>	Governing Body
Fund the Totoia: Ōtāhuhu Portage route project	<p>Allocating long-term funding for the Ōtāhuhu Portage Route Project is a priority. The site is of national significance in terms of history and culture, with enormous potential to make the area accessible and connected for local and international visitors.</p> <p>The project is part of the ‘Greenways’/ Local Paths Plan and funding must be prioritised for making progress in the medium to long term. The board advocates that this project is funded fully in the 10- year Budget.</p>	Governing Body
Alcohol harm minimisation initiatives: supporting community voice and empowerment	<p>Reducing harm from alcohol in local communities is a high priority for the Māngere-Ōtāhuhu Local Board.</p> <p>The Sale and Supply of Alcohol Act (the Act) came into effect in late 2013. The Local Alcohol Policy, a key instrument for addressing the negative impacts of alcohol on our communities, is not yet adopted. The local board will continue to support communities to have their say through the hearings process afforded them by the legislation.</p> <p>There are challenges for the community in reducing harm from alcohol. Inaccessible language used by the District Licensing Committee (DLC) and inconsistency in decisions across the region are key examples. The local board will continue to voice its concerns to ensure these issues are identified and addressed because it is critical to assess the overall success of the Act in achieving its intent.</p> <p>The local board seeks a framework to monitor the success of the Act in practice and consideration of legislative change.</p>	Governing Body
Reinstate the local board transport capital fund	<p>The Local Board Transport Capital Fund is important to improve the local transport network, and we request this fund is reinstated to previous levels of \$21m per annum.</p>	Governing Body
Preserve the local area’s post-colonial whakapapa, cultural and heritage significance through supporting the Māngere Mountain Education Trust.	<p>The Mangere Mountain Education Trust successfully delivers education programmes to visiting local schools and community groups. The centre’s programmes are bicultural and have links to social science, science, technology and the arts curricula. The local board seeks ongoing investment support from the 10-year Budget to MMET to continue the delivery of these programmes.</p>	Governing Body
Dealing with inequity	<p>The local board urges that a focus on equity and investing in our most vulnerable communities should be the cornerstone of our budget considerations, so communities who are trying hard to catch up are not left further behind.</p> <p>The Governing Body has to take leadership and direct investment to address historical and structural inequities of investment, opportunities, and outcomes in some of our communities.</p> <p>This cannot be left for the outer years of our Long-term Plan but need action now we look forward to working with the Governing Body on the “Dealing with inequity” in this budget and beyond.</p>	Governing Body

Appendix B: How to contact your local board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



Tauanu'u Nick Nanai Bakulich (Chair)
021 835 829
nick.bakulich@aucklandcouncil.govt.nz



Christine O'Brien (Deputy Chair)
021 284 3333
christine.obrien@aucklandcouncil.govt.nz



Walter Togiatolu Togiama
021 287 1122
walter.togiama@aucklandcouncil.govt.nz



Makalita Kolo
021 534 316
makalita.kolo@aucklandcouncil.govt.nz



Harry Fatu Toleafoa
021 197 9937
harry.fatutoleafoa@aucklandcouncil.govt.nz



Papaliitele Lafulafu Peo
027 273 5356
lafulafu.peo@aucklandcouncil.govt.nz

The board can be contacted at the address below:

Māngere-Ōtāhuhu Local Board office
Shop 17
93 Bader Drive
Mangere Town Centre, Mangere 2022

For general enquiries, assistance and information, phone **09 301 0101** any time or visit **www.aucklandcouncil.govt.nz**

Local board meetings, agendas and minutes are available on the Auckland Council website: **www.aucklandcouncil.govt.nz** > **About council** > **Meetings and agendas**



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