

Ta mahere ā rohe o Devonport-Takapuna 2023

Devonport-Takapuna Local Board Plan 2023





Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi.
Kia mihi koutou ki ngā kupu whakarei a te hunga
kua tīpokotia e te ringa o te wāhi ngaro.
Rātou, e kaikini tonu nei i ngā mahara i te ao, i te
pō.
Ngā oha i mahue mai i tērā whakatupuranga
kia āpitihiā e tātou ki ngā tūmanako
o tēnei reanga,
hei mounga waihotanga ki te ira whaimuri i a tātou.
Koinā te tangi a Ngākau Māhaki,
a Wairua Hihiri me Hinengaro Tau.
Oho mai rā tātou ki te whakatairanga
i ngā mahi e ekeina ai te pae tawhiti ka tō mai ai ki
te pae tata.
Tēnei au te noho nei i runga i te puia moe o
Takarunga –
kāinga o te tini tāngata i tōna wā,
puna wai e ora ai ngā iwi.
Kei waho rā ko ngā tai piringa o Tikapa Moana me
Te Waitematā Ka rere whakarunga ngā kamo ki te
Waiwharariki o mua,
Takapuna kāinga,
Takapuna tupuna.
I reira ka heke iho ki te mātārae ki Ōperetū,
Kia taka ki tua ko Maungaūika te tū hēteri mai rā i
te pūwaha o Tāmaki Makaurau,
Tāmaki herehere waka.
E koutou mā ka ea, kua ea.
Kia ora huihui mai koutou katoa.

Welcome to you all.

Let me greet you with the eloquent words of those,
lost long ago to the unseen hand of eternity.

Them, for whom we unendingly mourn. Let us
enjoin the legacy they left to the hopes and
aspirations of this generation as our gift to those
who will follow us.

That is the pledge of the humble heart, the willing
spirit, and the inspired mind.

Let us rise together and seek to do what is
necessary to draw distant aspirations closer to
realisation.

Here I sit upon the sleeping cone of Takarunga –
home of many in its time spring of life for them all.
Out there are the watery havens of Tikapa Moana
and Te Waitematā.

My eyes gaze northward to former Waiwharariki,
now Takapuna community, Takapuna the
progenitor.

Then from there, I glance to the foreland of
Ōperetū. Beyond stands Maungaūika sentinel of
Tāmaki Makaurau and anchorage of many canoes.
It is done.

Greetings to you, one and all.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Welcome to the 2023 Devonport-Takapuna Local Board Plan, which sets out our vision and priorities for Devonport-Takapuna over the next three years. This plan will guide development of our work programmes as we execute this vision for the following three years.



While developing this plan, we wanted to make sure it reflected the needs and aspirations of our community. So, we did not start from scratch but spent time considering your feedback on the previous local board plan, on priorities through previous annual budget consultations and other pieces of feedback such as results from the People's Panel surveys.

For the Devonport-Takapuna Local Board, we want to start with a vision. That vision is for a healthy, connected, safe community where every single resident feels a sense of belonging. We want our built environment to work in harmony with our natural environment; we want copious green space and healthy waters. We want opportunity for every resident, whether that be in business, training, volunteerism, or recreation. We want people to feel proud of the place they call home, and we want visitors to love spending time with us.

We know that there have been significant changes since the last local board plan was adopted. We face many more challenges such as extreme weather events and financial uncertainty. We are told time and again, in every consultation, that the environment and water quality are front of mind for all of you. We share this feeling. We believe that by investing in the priorities outlined in this plan we will be able to create a more resilient and sustainable community that can withstand future challenges whilst still working towards the vision we hold.

Our plan covers five key themes – Our Environment, Our People, Our Community and Facilities, Our Places and Transport, and Our Economy. It is an aspirational plan and not intended to be an exhaustive list of projects we propose to deliver, however we have noted some key objectives and initiatives under these five areas which we aim to deliver over the next three years.

There are several priorities you have raised with us that are not decisions for the local board to make. However, as your elected representatives we are committed to advocating on your behalf for these important outcomes. We have outlined these advocacy items throughout the plan.

I would like to acknowledge and thank those of you who have contributed to this plan by providing feedback through consultations, attending business meetings, or simply taking the time to reach out to board members. We appreciate you sharing your knowledge and aspirations for the area to shape our plan so we can get the most out of the next three years.

Our local board members hail from every part of the area and collectively, we understand the challenges and opportunities every corner of our community face. We're a collaborative, professional Board, and we're all proud to represent you.

Toni van Tonder

Chairperson, Devonport-Takapuna Local Board

He aronga poto ki tā mātou mahere

Our plan at a glance



Our Environment

Our natural and built spaces are cared for and we put water quality and the environment front and centre.



Our People

We value inclusivity, diversity, and resilience.



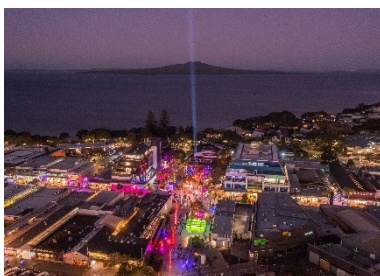
Our Community and Facilities

Our community has access to quality services in facilities that meet their needs.



Our Places and Transport

Our infrastructure supports growth, and our safe, efficient transport offers diverse travel options



Our Economy

Our economy is thriving, our town centres are vibrant, and there is opportunity for all.



He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

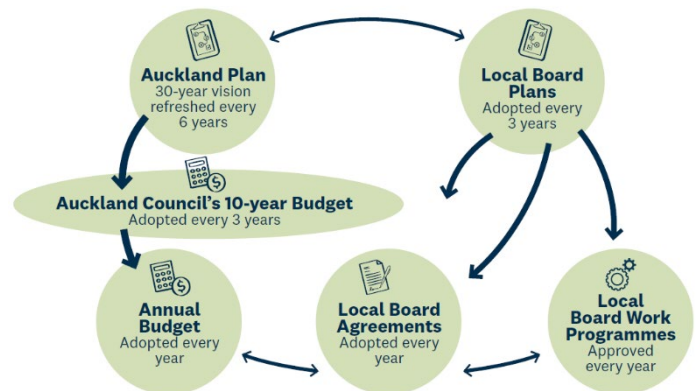
Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council’s regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area.
- funding and investment decisions.



Local board plans are inclusive and connected; they don’t operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council’s 10-year budget – planned spending and future investment priorities over the longer term
- the council’s annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.

Te whakawhanake i tā mātou mahere

Developing our plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.



Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board, and the wider council family such as Auckland Transport. To deliver on the local board plan, we will:

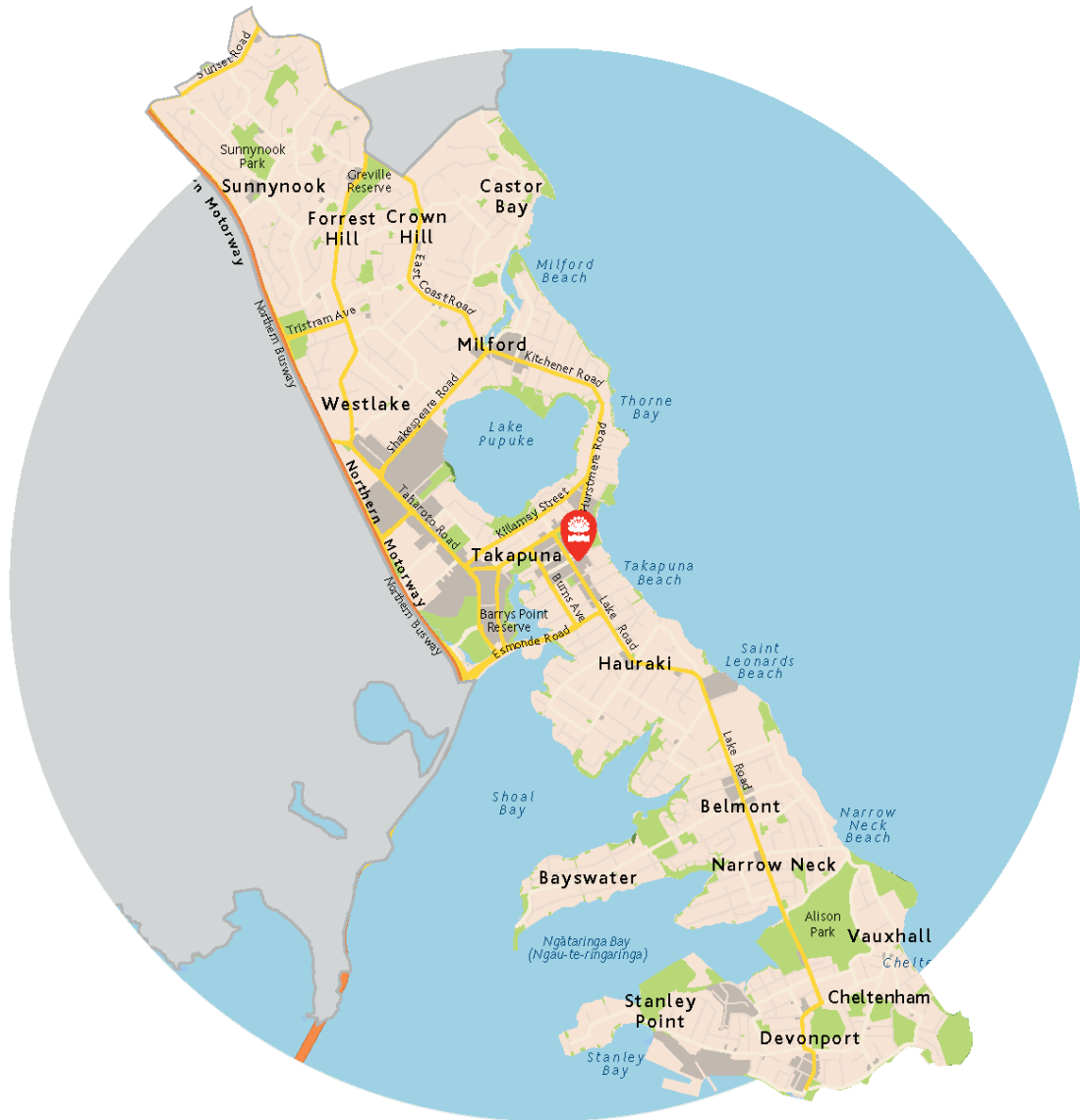
- prioritise budgets to focus on the initiatives in the plan.
- make the best use of local assets such as community centres, libraries, and parks.
- set direction for the council staff who deliver the projects and services.
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland's commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board's support for them.










Te Rohe ā-Poari o Devonport-Takapuna

Devonport-Takapuna Local Board area



LEGEND

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road

The Devonport-Takapuna Local Board area extends from Sunnynook and Castor Bay in the north to the Stanley Bay and Devonport suburbs in the south. Its western boundary is State Highway 1.



Castor Bay Beach

Te Tāruke-ā-Tāwhiri

Climate Action

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke-ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local Boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

Local context

Sea-level rise

We are a coastal community. With 26km of coastline, our community regularly engages with the sea, and we experience many benefits of living close to the coast. We are also vulnerable to sea level rise due to our location. As sea levels rise, the potential for flooding, erosion, and coastal inundation increases, which can cause damage to infrastructure, properties, and public spaces. This also affects the ecological health of our coastline and marine areas by filling it with urban pollutants and sediments. Development of a Shoreline Adaptation Plan which will cover the Devonport-Takapuna area is underway and will consider the risk that coastal hazards and catchment flooding pose to council-owned land and assets and will identify short, medium, and long-term strategies for managing risks.



Impacts of flooding and extreme weather events

With climate change comes more frequent and intense weather events, such as storms and heavy rainfall. In January 2023 the Auckland region received 769 per cent of its usual January rainfall. This rain event and then Cyclone Gabrielle caused extreme flooding, particularly in Sunnynook, Milford, and along the Wairau catchment, where many homes and businesses were made unliveable or severely damaged. The collective community response showed that a locally led approach works well but needs to be bolstered by Auckland Emergency Management. Managing and mitigating flooding risk at a local level is crucial, and we will look at opportunities to improve and maintain streams and infrastructure and contribute to community-led resilience, response, and recovery so we are better prepared for future events. As part of Auckland Council's Flood Recovery Programme, a Making Space for Water programme has been developed which aims to establish a practical and achievable programme of operational flood management works for the next six years by way of nine key operational initiatives, this is excellent news for the region and our area in particular.

Reducing our transport emissions

Transport emissions are Auckland's largest source of climate changing pollution. The increase in population and business activities has resulted in more vehicles on the road, which leads to increased transport emissions. To address this, we have implemented several initiatives aimed at reducing transport emissions, such as promoting public transport use, encouraging active transport modes like walking, and cycling, and improving infrastructure to support these modes. These initiatives are aligned with Auckland's Transport Emissions Reduction Plan which aims to reduce the city's transport emissions by 64 per cent by 2030.

Housing intensification and development

Like much of the city, the Devonport-Takapuna Local Board area is experiencing significant growth and development with a particular focus on intensification of housing. This can create increased pressure on infrastructure, transport networks, and the natural environment when not planned correctly. Intensification of housing in the area has been driven by a combination of factors, including population growth, demand for housing, and the availability of suitable land.

The development of multi-storey apartment buildings and townhouses has increased the number of people living in the area and put pressure on local services and infrastructure. Effective planning and management of the built environment, along with efforts to promote sustainable lifestyles and behaviours, will be critical when addressing these challenges and ensuring a sustainable future for the area.

We recognise that climate change is a complex issue that will require collaborative effort from all of us. As a local board we are committed to doing our part to respond to this challenge and will continue working with our communities to achieve our climate goals. The key initiatives we propose to achieve these are outlined below:

- Work with the Kaipātiki Local Board and community partners to reduce litter, sediment, and industry pollutants to improve the water quality in the catchment of the Wairau Estuary
- Develop a Wairau Water Quality Action Plan to include riparian planting, regular clean-up, monitoring, and building site management for sediment control.



- Support community-led environmental groups in undertaking community-led conservation to manage the negative effects of plant and animal pests on both public and private land.
- Support the ongoing valuable work of our ecological and environmental volunteers in our local parks.
- Continue to work alongside the Tūpuna Maunga Authority by connecting them with volunteer groups to support efforts in planting and pest trapping.
- Support initiatives which provide whānau and communities with education on reducing their carbon footprint and living more sustainably.
- Support zero waste initiatives that promote a circular economy.
- Continue to support the delivery of the Devonport-Takapuna Urban Ngahere Strategy.
- Support focus on native and ecologically appropriate planting and the principle of having the right tree in the right place.
- Promote opportunities to build local resilience and support ideas and projects that encourage strong, positive, and cooperative social connections.
- Parks and facilities are developed, renewed, and maintained with the use of sustainable, long-lasting materials that reduce impervious surfaces.
- Advocate for appropriate attention and funding towards correcting poor stormwater infrastructure in and around our parks and reserves that have been severely impacted by flooding, particularly in Sunnynook, Braemar Reserve and Brian Byrnes reserve.
- Work with the Land & Coasts department to support the development of Shoreline Adaptation Plans to ensure a sustainable approach to the management of our shorelines.



Cheltenham Beach



Sunnynook Park

Ngā huanga Māori

Māori Outcomes

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to the council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by the council as the way to deliver outcomes for Māori. These priority areas are:

- Kia ora te kāinga – Papakāinga and Māori housing
- Kia ora te marae – Marae development
- Kia ora te ahurea – Māori identity and culture
- Kia ora te rangatahi – Realising rangatahi potential
- Kia ora te hononga – Effective Māori participation

- Kia ora te whānau – Whānau and tamariki wellbeing
- Kia ora te reo – Te reo Māori
- Kia ora te umanga – Māori business, tourism, and employment
- Kia ora te taiao – Kaitiakitanga
- Kia hāngai te Kaunihera – An empowered organisation



Local board plans are an important way to deliver for Māori at a local level. This section outlines the Māori outcomes addressed in this plan.

The Devonport Takapuna Local Board area is culturally diverse. We are dedicated to celebrating our bicultural society and the opportunities this brings to learn about the cultural heritage and history of our people who live here. We acknowledge Māori as the first people of this area, and as a local board we cannot represent this area without first acknowledging their stake in this land.

The Devonport-Takapuna Local Board area has a rich Māori history dating back over 800 years. The area was traditionally inhabited by Ngāti Pāoa, Ngāti Tamaterā, Ngāi Tai ki Tāmaki and Te Kawerau ā Maki iwi, who used the area's coastal and marine resources for sustenance and trade. The area is also home to several significant Māori sites, such as Ngāti Pāoa pā sites at Hauraki and the Devonport Naval Base area, and the Maungauika/North Head Historic Reserve, which was a strategic pā site and still contains numerous Māori archaeological features.

The Devonport-Takapuna Local Board is committed to developing meaningful relationships with mana whenua and mataawaka and we welcome opportunities to work in partnership with Māori communities. Some of the key initiatives we propose to achieve this are highlighted below:

- We are partnered with mana whenua, mataawaka and community groups to restore te taiao, prepare for climate impacts and deliver initiatives that increase understanding of mātauranga Māori.
- Te Aranga Māori Design principles are reflected in our playgrounds, buildings, and street furniture.
- Develop and strengthen relationships between mana whenua and the Devonport-Takapuna Local Board to enable sustained open dialogue and input into local decisions.
- Māori language is promoted and visible in the programmes and services delivered, from libraries and community facilities to bilingual signage.
- Develop and strengthen relationships with mataawaka groups and the Devonport-Takapuna Local Board to enable open dialogue and input into local decisions.
- Continue to deliver Te Kete Rukuruku, the dual naming of parks and reserves, to celebrate and share stories that showcase our unique Māori identity and heritage.
- Restore and maintain the wahi tapu site, Te Uru Tapu/Sacred Grove.
- Matariki is promoted and celebrated.
- Communities are educated and prepared to follow tikanga when working with taonga and working on sacred land
- Partner with mana whenua and mataawaka to deliver initiatives that support sharing Māori cultural knowledge and practices through storytelling projects, celebrating te reo Māori and responding to Māori aspirations.



Wood carving at the Lakehouse Arts Centre's This is Us: Race Unity Day



Tō Tātou Taiao

Our Environment

Our natural and built spaces are cared for and we put water quality and the environment front and centre.

Devonport-Takapuna has a mix of urban, coastal, and diverse natural landscapes, including beautiful beaches, Takarunga/Mt Victoria and Maungauika/North Head, and the large volcanic crater of Lake Pupuke all of which call for a collaborative approach towards protecting our natural environment, improving water quality, and acting against the impacts of climate change. Our goal is to support our community to live sustainably, be equipped to identify and manage risks from natural hazards and climate change, and value the principle of kaitiakitanga.

We recognise that we are facing many environmental challenges, particularly the impacts of urban sprawling and managing our ageing infrastructure combined with a limited budget to fund initiatives that mitigate greenhouse gas emissions and build resilience to the impacts of climate change and support the protection and restoration of our natural environment.



- **We have 16% tree canopy cover with a long-term target of 30%**
- **Our Environment was the top priority to our residents in feedback received from the Annual Budget and the Local Board Plan Consultations**



Despite the challenges our community faces in protecting and enhancing our natural environment, we are fortunate to have passionate individuals and volunteer and community groups who are dedicated to these efforts. We will continue to collaborate with mana whenua and our communities to safeguard our special areas and empower our volunteers to lead protection and restoration efforts. We recognise the critical importance of protecting our waterways and marine environments, especially in areas of intensification, and our goal is to improve their health and biodiversity while reducing pollutants and sediment.

By partnering with mana whenua, we will actively incorporate Māori values and perspectives in environmental initiatives and promote the well-being of both our natural environment and our community. Together, we will work towards restoring Te Taiao and creating a more sustainable future for our community.

Challenges

- Significant cost implications in protection and restoration of our natural environment.
- Increased upfront costs to develop facilities and infrastructure that are sustainable, low carbon, and resilient to climate change.
- Ageing and unfit infrastructure which cannot manage increasing capacity and is impacting our environment.
- Pressure on the environment: loss of natural features due to urban development, degradation by pests, weeds and pathogens, road air pollutants, and water pollutants.
- Adapting to impacts of sea level rise such as the reclamation of coastal marine area.

Opportunities

- An engaged and energetic network of community groups and volunteers that works with us to look after our waterways, environment, heritage and cultural taonga.
- Invest in activities that minimise negative environmental impacts, avoid or reduce carbon emissions and build community resilience to the impacts of climate change.
- Learning from Maturanga Māori/Māori knowledge when protecting our environment.
- Working with our neighbouring local boards on joint environmental initiatives to increase the impacts.
- Development and implementation of the Making Space for Water Programme

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Improve water quality in the Wairau Catchment, Lake Pupuke, and our marine environment.	Work with the Kaipātiki Local Board and community partners to reduce litter, sediment, and industry pollutants to improve the water quality in the catchment of the Wairau Estuary	The Devonport-Takapuna and Kaipātiki Local Boards are aligned in their support and advocacy for the improvement of the Wairau Catchment



	Develop a Wairau Water Quality Action Plan to include riparian planting, regular clean-up, monitoring, and building site management for sediment control.	A Wairau Water Quality Action Plan is in development.
Natural and built heritage are conserved and both colonial and Māori history and significant places are valued, promoted, and celebrated	Our communities practice te ao Māori guardianship (kaitiakitanga) principles led by mana whenua.	Communities are educated and prepared to follow tikanga when working with taonga and working on sacred land. We are partnered with mana whenua, mataawaka and community groups to restore te taiao, prepare for climate impacts and deliver initiatives that increase understanding of mātauranga Māori.
Empower the community to contribute to the control of plant and animal pests to allow native trees, birds and other biodiversity to thrive.	Support community-led environmental groups in undertaking community-led conservation to manage the negative effects of plant and animal pests on both public and private land. Support the ongoing valuable work of our ecological and environmental volunteers in our local parks. Continue to work alongside the Tūpuna Maunga Authority by connecting them with volunteer groups to support efforts in planting and pest trapping.	Invasive plant and animal species in the targeted areas are reduced. Native plant and animal species in our parks are increased through planting.
Communities live more sustainably	Support initiatives which provide whānau and communities with education on reducing their carbon footprint and living more sustainably e.g., <ul style="list-style-type: none"> - bike hubs and micro-mobility education - community gardens - composting workshops - regeneration and sustainability workshops - mode shift programmes for short journeys Support zero waste initiatives that promote a circular economy. Support pātaka kai and food security initiatives	Our communities can access resources to help them reduce emissions and adapt to the impacts of climate change. Waste generated by business and individuals is reduced. Increase in the number of materials diverted from landfills through waste avoidance, reuse, recycling, and composting. Increased number of low carbon and waste minimisation initiatives. Events supported by the local board provide zero waste initiatives. Food security and resilience is invested in.



Canopy coverage is increased.	Continue to support the delivery of the Devonport-Takapuna Urban Ngahere Strategy	Our existing trees are protected, and our canopy cover continues to increase.
	Support focus on appropriate planting and having the principle of having the right tree in the right place.	Community nurseries are supported to grow native and ecologically appropriate plants.

Advocacy

- Advocate to the Governing body for increased investment in the Wairau catchment to better manage stormwater and the impacts from extreme weather.
- Advocate for appropriate attention and funding towards correcting poor stormwater infrastructure in and around our parks and reserves that have been severely impacted by flooding, particularly in Sunnynook, Braemar Reserve and Brian Byrnes reserve.
- Advocate for appropriate land use planning and associated funding to improve stormwater and wastewater infrastructure in growth areas that supports Auckland's climate goals and builds resilience to future climate impacts.
- Advocate for regional funding to reduce sediment and contaminants, using nature-based solutions where appropriate, from urban development and land use entering our waterways and for an increase in compliance staff to support this important work.
- Advocate to the Governing Body for continuation of the Natural environment targeted rate to tackle pests, weeds, and pathogens such Kauri Dieback disease.
- Advocate to the Governing Body for investment in the health of Lake Pupuke and the improvement of the lakes eco systems and water quality.
- Advocate to Watercare to inform the community about the importance of reporting faults in order to support the reactive maintenance programme for wastewater.
- Advocate to the responsible water entity for improvements in water quality and infrastructure.
- Advocate to the Governing Body for additional funding to renew our heritage asset portfolio and enable greater protection for our heritage assets.
- Work with the Land & Coasts department to support the development of Shoreline Adaptation Plans to ensure a sustainable approach to the management of our shorelines.



Lake Pupuke



Lakehouse Arts Centre's This is Us: Race Unity Day

Ō Tātou Tāngata

Our People

We value inclusivity, diversity, and resilience.

The Devonport-Takapuna Local Board area is cosmopolitan, with the 2018 census showing that 43.8 per cent of our residents were born overseas. Our migrant people add cultural diversity and different life skills to our communities. Whilst our migrant communities bring cultural diversity and different life skills to our communities, it is important to recognise the unique place our indigenous Māori people play in New Zealand society. The local board has a responsibility to uphold our commitments to our founding document the Treaty of Waitangi (Te Tiriti o Waitangi).

We want Devonport-Takapuna to be a community where everyone feels seen, heard, included, and where diversity is celebrated. The local board aims to achieve this by supporting activities which enable community engagement and participation, foster inclusivity, support Māori communities and culture, support migrant communities, and build community resilience, such as the partnering with the Korean Garden Trust to develop and deliver a Korean Garden in Barry Point Reserve.

We aim to increase engagement and participation from all corners of the community, including children and youth, ethnic communities, people living with disabilities, rainbow communities, and particularly our senior community who make up more than 17 per cent of our population. To do this, we need to do our part

- **Over the next 30 years, our local population is projected to grow to 82,357 (up 42%).**
- **43.8% of our population was born overseas.**



in removing barriers to participation and promoting accessibility, as well as by building relationships with our Māori communities to promote cultural sharing and knowledge.

There are several challenges that the local board must address over the next three years, including language barriers, population growth, and climate change impacts. To help face these challenges, we are committed to being strong advocates for accessible engagement methods and supporting our community networks, so they are better equipped to respond to emergencies and climate change.

Our goal is to build strong, inclusive communities that can withstand challenges and promote growth and resilience. We want our residents to be able to engage with us on what matters most to them and provide input on the decisions we make. We are committed to our roles as elected members to support emergency management and to support emergency response and strive to act as a conduit for timely and accurate information.

Challenges

- 7 per cent of our residents cannot speak English.
- Our population has an overall projected growth of 42 per cent in the next 30 years.
- Relationships with mana whenua and mataawaka in our local board area need to be further developed.
- Low levels of participation and understanding of what local boards do, which weakens local democracy and decision making.
- Responding to the impact that climate change has on our people.

Opportunities

- Our Asian community is projected to grow by nearly 50 per cent in the next 30 years. We have the opportunity to create a sense of community and belonging for this increasing population.
- Provide more diverse initiatives to meet the changing community need.
- Promote inclusion, diversity, and expression of culture.
- Invest in and strengthen relationships with local iwi.
- We have strong and knowledgeable mataawaka groups in our community who we can build and develop relationships with.
- Established community organisations in our area that have existing safety programmes focusing on crime prevention and community reassurance that the local board can partner with to help to build a greater sense of safety, including North Harbour Community Patrol, Neighbourhood Support North Shore and Blue light North Shore.
- We have an active youth board in our area who are eager to input into decisions that impact them.
- All members of our community feel they are welcome to volunteer their time for the betterment of our society.



Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
All members of the community feel they can have a say in the decisions that affect them.	Community conversations – enabling communities we hear from less to engage more comfortably and on their terms.	Community are active participants at community conversations and the local board is reaching and hearing from all corners of the community.
	Continue to support Younite Youth Board who work with rangatahi from across Devonport-Takapuna. We want their aspirations to be included in local planning and decision making.	Increased support for youth involvement in the planning and decision-making process by having a youth representative at the table serving in an advisory capacity to offer youth perspective on decisions.
Devonport-Takapuna has inclusive communities that embrace and celebrate our diversity.	Support our growing Asian and ethnic communities by implementing the Devonport-Takapuna Ethnic Plan.	<p>Ethnic communities have better access and understanding of local services, facilities, and programmes and their increased participation is reflected in participation demographics.</p> <p>Partner with service providers working with Asian families to celebrate Chinese and Korean culture, language and initiatives which support Asian families to achieve their aspirations.</p> <p>Increased involvement from ethnic and diverse communities is reflected in consultation statistics and civic participation.</p>
	Partner with mana whenua and mataawaka to deliver initiatives that support sharing Māori cultural knowledge and practices through storytelling projects, celebrating te reo Māori and responding to Māori aspirations.	Programmes and activities are being delivered in collaboration with Māori for our Māori community and supported by the local board.
	People with disabilities are actively engaged as key stakeholders.	Disabled people’s views are actively sought, referenced, and considered in local decision making.



	Our senior community are provided support and opportunity to navigate a rapidly changing world and enjoy a rewarding, safe and sustainable quality of life.	Community partners continue to deliver services that target and support our senior population through programmes and activities that enable wider participation and connection such as digital competency, Active Aging, and Elderly Shoppers Run.
	Explore opportunities and activities that bring together people of different ages, backgrounds, and cultures.	Intergenerational activities are supported and encouraged.
Māori are involved in decision making.	Develop and strengthen relationships between mana whenua and the Devonport-Takapuna Local Board to enable sustained open dialogue and input into local decisions.	Rangatira ki te Rangatira. Sustained leadership dialogue. Ongoing conversations take place with groups that have strong interests in our area. Mana whenua are engaged in the early stages of projects
	Develop and strengthen relationships with mataawaka groups and the Devonport-Takapuna Local Board to enable open dialogue and input into local decisions.	Opportunities are sought to establish relationships and work in partnership with the local board.
Provide opportunities to recognise and celebrate Māori heritage and culture.	Continue to deliver Te Kete Rukuruku, the dual naming of parks and reserves, to celebrate and share stories that showcase our unique Māori identity and heritage.	Our parks and reserves have names that reflect their Māori history.
	Restore and enhance the wahi tapu site, Te Uru Tapu/Sacred Grove.	Te Uru Tapu/Sacred grove is protected and restored.
	Matariki is promoted and celebrated.	Local board supports local Matariki events.
Our communities are thriving and empowered to support one another.	Promote opportunities to build local resilience and support ideas and projects that encourage strong, positive, and cooperative social connections.	Everyone in our community has access to information on how to prepare for emergencies and understands their risk of flooding and hazards and have opportunities to strengthen their connection and mutually support one another.
	We are partnered with community organisations in the delivery of community safety and crime prevention activities.	Our communities feel safe in their neighbourhoods.



Advocacy

- Advocate for accessible and easy to use engagement methods that suit our residents for both local and regional consultations.
- Advocate to and work with Auckland Emergency Management and wider council departments to support community networks and connections that help people to fare better and respond to emergencies and the impacts of climate change.
- Advocate for improved communication by Auckland Council to ensure diverse representation, fostering an informed community and enhancing engagement.



Visitors at the Devonport Library



Devonport Library

Tō Tātou Hapori

Our Community and Facilities

Our community has access to quality services in facilities that meet their needs.

The Devonport-Takapuna Local Board envisions a future where services are integrated, quality spaces are accessible to all, and sustainable practices are embraced. Our open spaces provide rich opportunities for play, activity, sport, exercise, recreation, and relaxation.

The challenges we face with limited budget to maintain our assets to a high-quality standard and increasing demand for services and amenities due to population changes needs to be addressed. We plan to investigate various opportunities for funding to respond to these challenges, such as reviewing underperforming assets, opportunities for business or community led partnerships and use of targeted rates.



- **93% of our residents live within a 15-minute walk to a park or community space.**
- **We have more than 110 sports grounds and parks in the area.**
- **There are 35 playgrounds in our area.**



Local boards now have an increased decision-making role over their local assets and services. This gives us the opportunity to assess how our buildings and spaces are used and how services are delivered, to ensure they reflect the evolving ways our community use services and to help manage rising costs.

The constraints on the council's budgets mean we will have to carefully prioritise each year, but we will continue to maintain and develop fit-for-purpose local services and spaces to meet the needs of our diverse communities. We will look for opportunities to deliver services and events in new ways that maintain the health and wellbeing of our communities.

Challenges

- Cost of maintaining our community and recreational facilities in a reduced funding environment.
- Population growth could mean increased demand for services, facilities, and space, changing user expectations, conflicting uses, and unequal awareness and access to those services and facilities.
- Devonport-Takapuna has a large number of heritage-listed public assets that require protection which are very costly to maintain.

Opportunities

- Explore opportunities for service property optimisation for underperforming assets to prioritise investment in better use of our facilities that meet the needs of the community, including options for multi-use facilities.
- We have many established Arts and Sports Facilities in our area who are well placed to deliver great programming to our community.
- Utilisation of regional funding to retrofit assets and upgrade them with solar energy saving measures.
- Local boards have been given greater decision-making powers over local facilities, there is an opportunity to make funding more equitable across facilities and collaborate with other local boards.
- Supporting Māori storytelling and te reo in our programmes, services in community facilities and libraries.
- Consider how best to use our open space network to mitigate storm damage and impacts, such as the use of parks for flood mitigation.
- Support Takapuna's regeneration by delivering a community hub and library in our metropolitan centre.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Services are integrated and streamlined	<p>Investigate opportunities to connect and consolidate services and avoid duplication.</p> <p>Optimise our spaces and facilities to better manage our asset portfolio with reduced funding whilst still supporting community activities.</p> <p>Continue the investigation into community service delivery in Takapuna and opportunities to fund a future proofed community hub and library.</p>	Our facilities are multi-use, sustainable, fit-for-purpose and able to support our growing population.
Provide a strong connected network of safe and quality spaces for all members of our community to enjoy now and in the future	<p>Identify partnership opportunities with local schools, churches, and other organisations to make their spaces available for community use.</p> <p>Work with our community houses, recreational facilities, sports clubs, arts partners, and leaseholders to ensure they are providing programming and initiatives that are coordinated to fill any gaps and to avoid duplication.</p>	<p>Community needs are better responded to by delivering projects in partnership with other organisations when opportunities arise.</p> <p>Initiatives that connect our communities and respond to their needs are prioritised and monitored.</p> <p>Activities that are in alignment with local board plan outcomes are increased and well attended.</p>
Use of sustainable and locally sourced materials and practices are encouraged and supported.	<p>Te Aranga Māori Design principles are reflected in our playgrounds, buildings, and street furniture.</p> <p>Parks and facilities are developed, renewed, and maintained with the use of sustainable, long-lasting materials that reduce impervious surfaces.</p>	<p>Te Aranga Māori design principles have been reflected in our built environment.</p> <p>Sustainable design and materials have been prioritised and invested in.</p>
Investment is targeted where the need is greatest.	<p>Development of the Local Parks Management Plan.</p> <p>Existing strategic assessments and parks management plans are used to identify gaps and duplication in the provision of open space and play equipment.</p>	<p>Completion of an Operational Devonport-Takapuna Local Parks Management Plan</p> <p>Our investment decisions are aligned with key strategic planning documents and deliver outcomes that respond to our community's needs.</p>





Parks and facilities are accessible to people of all ages and abilities.

Māori language is promoted and visible in the programmes and services delivered, from libraries and community facilities to bilingual signage.

Signage is renewed using English and te reo Māori.

Raised awareness of the Rahopara Pa site and promote the cultural and historical significance of this site in Castor Bay.

Development of a Devonport-Takapuna walking guide to showcase our areas beautiful walkways and parks.

A Devonport-Takapuna walking guide is in development.

Investigate the development of a Chinese themed and co-designed playground in the Sunnynook/Forrest Hill area.

Options are explored for different playground options.

Safe and well-lit public spaces, in particular in the Sunnynook and Forrest Hill areas.

Investment has been made in making our public spaces safe and well lit.

Barriers to participation are reduced and accessibility is a priority.

Capital work programme projects and decisions specifically consider accessibility.

Opportunities to participate in sport and active recreation are available and accessible.

Support participation in sport and recreation opportunities

Access to facilities and local reserves is continued and maintained and participation has increased.

Advocacy

- Advocate to the Governing Body for the support of active recreation by securing and increasing funding to Sport and Recreation Facility Investment Fund & Regional Sport and Recreation Facilities Operating Grant to enable communities to deliver facilities and lessen the burden on council.
- Advocate to the Governing Body for increased financial support and enhancement of Auckland’s creative industries.
- Advocate to the Governing Body for the establishment of a Regional Heritage Facilities Maintenance Fund to support local boards in maintaining, renewing, and preserving our costly heritage asset portfolio for our community.



World War II tunnels, Kennedy Park, Castor Bay



Victoria Road, Devonport

Ō Tātou Wāhi


Our Places and Transport

Our infrastructure supports growth, and our safe, efficient transport offers diverse travel options.

Devonport-Takapuna is a vibrant area of growth and opportunity. We want our transport network to be connected, multimodal, safe, and efficient. We want adequate housing for our growing population and for housing intensification and development to be carefully planned and managed with appropriate infrastructure to support it. Our goal is for our area to be a place where infrastructure keeps pace with the demands of our growing population and our residents can easily move around neighbourhoods, including by walking, cycling or public transport.

To achieve this, we need to address the challenges that come with growth, such as the pressure on our roading network, our limited funding and decision-making role, and the need for quality open spaces. We will continue to advocate on behalf of our communities for appropriate planning and investment to respond to growth and intensification.

With our limited budgets, we will target our investment to initiatives that improve wayfinding and deliver walking and cycling connections within our neighbourhoods, and we will be strong advocates for integrated and aligned public transport.

- 
- **39% of our residents get to work using public or active modes of transport.**



We are committed to advocating for our community and making your views heard through formal Local Board submissions on all significant developments and plan changes in our area.

Challenges

- High dependency on motor vehicles.
- Limited capacity for bikes on ferries, zero capacity for bikes on buses, and the absence of infrastructure for active travel modes on the harbour bridge is a constraint on reductions to transport emissions.
- Local boards have an advocacy role when it comes to many transport projects.
- Public transport needs to be efficient, affordable, and convenient to encourage greater uptake.
- Limited available funds to deliver the improvements signalled by our town centre plans.
- Transport accounts for nearly half of Auckland's greenhouse gas emissions.
- Devonport-Takapuna is experiencing significant growth and development with a particular focus on intensification of housing.
- Increased pressure on infrastructure, transport networks, and the natural environment.

Opportunities

- Development and planning of an Additional Waitematā Harbour Connections to improve transport network and congestion.
- Input into planning and infrastructure projects that deliver efficient public transport, active modes of transport and roads for our area.
- Takapuna Metropolitan Centre has many valued qualities including a large business and retail offering and a major public transport hub (Akoranga). Appropriate planning could create a connected community and vibrant town centre.
- Devonport-Takapuna Local Board has large numbers of small local businesses and there is an opportunity to increase collaboration and support for them, as is happening at Sunnynook Town Centre and through the review of use and maintenance of 27 Lake Road, Devonport.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our transport network is connected and provides multiple transport modes that are safe, efficient, reliable, and affordable.	Continue to work alongside the Governing Body, Auckland Transport and Waka Kotahi to progress the Lake Road project.	Local board feedback is represented and considered in planning and infrastructure projects to deliver efficient public transport, active modes of transport and roads. Increase in Public Transport patronage to and from the Devonport-Takapuna area.
	Work closely with the Governing Body and Waka Kotahi to encourage public transport initiatives that connect us and the wider North Shore with the North-South and East-West corridors.	
	Work with Auckland Transport and Waka Kotahi to secure funding and support for routes that link to the proposed Northern Pathway.	
	Investigate implementing priority routes outlined in the refreshed Devonport-Takapuna Greenways Plan.	People can safely use active transport modes at any time because walkways and cycleways are safe well lit. Increased uptake of active modes of transport is supported by safer and more accessible connections.
	Further investigate opportunities to develop a walking and cycling link along the Wairau estuary.	Investigation into a Wairau Estuary walking link is being undertaken.
	Identify additional wayfinding signage opportunities in our area.	Clear and helpful way finding signage is installed.

Advocacy

- Advocate to Auckland Transport for greater integration and alignment of all public transport services and timetables.
- Advocate to Auckland Transport for a supercharged ferry service for the whole region, including a future proofed terminal at Bayswater Marina.
- Advocate for better active travel options between the local board area and the central city, including on designs of the additional Waitematā Harbour Connections.
- Advocate to Auckland Transport to deliver projects that contribute to Te Tāruke-a-Tāwhiri: Auckland Climate Plan's Key Transport priority to move to a low carbon, safe transport system.
- Advocate for any road corridor changes or new transport infrastructure options to include a high standard of stormwater management.





- Advocate to Governing Body for the retention, increase and long-term security of the Local Board Transport Capital Fund to support us to make strategic decisions towards projects that span multiple trienniums.
- Advocate to Auckland Transport for increased funding towards footpath renewals that meet a new wider standard.
- Advocate for funding to deliver the refreshed Devonport-Takapuna Greenways Plan to achieve fit-for-purpose, accessible, safe and well-lit network of pathways and cycleway connections, whilst also considering biodiversity and light pollution.
- Input into the development and planning of an Additional Waitematā Harbour Connections to improve transport connections and congestion.
- Advocate to Auckland Transport and Waka Kotahi to secure funding to progress the Lake Road Project.
- Advocate to Auckland Transport to secure funding to progress the Francis-Esmonde link.
- Advocate that all new developments are appropriately designed for our area and that infrastructure is upgraded to support growth and housing needs.



Bike rack at Devonport ferry terminal



Takapuna Winter Lights Festival


Tā Tātou Ōhanga

Our Economy

Our economy is thriving, our town centres are vibrant, and there is opportunity for all.

We envision vibrant, safe and attractive town centres and villages that cater to the needs of residents, businesses, and visitors. We want our people to be able to work and shop where they live and be a part of a diverse economy that practices environmental and social sustainability.

We acknowledge the complexities involved in creating sustainable employment opportunities that align with the skills of our residents. With the growing population of skilled workers, there is a pressing need to develop local job opportunities that reduce commuting. Additionally, we recognize the importance of preparing our rangatahi for meaningful employment prospects. These challenges extend beyond the scope of a three-year local board plan as they involve interconnected issues and often fall outside our decision-making authority and budget. However, we are dedicated to leveraging our resources by investing in initiatives that provide mentoring and work experience to empower young people and rangatahi, equipping them with the necessary tools and knowledge to thrive in the workforce. Despite limited funding, we remain committed to supporting our town centres and villages through our advocacy role.

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- **There are 9855 business in the Devonport-Takapuna Local Board Area.**



Challenges

- Many of our residents are traveling outside of our area for work that matches their skillset.
- High dependency on vehicles and congestion on key roads makes it hard to move around.
- Keeping our town centres vibrant and attractive.
- Changes to the way people spend their money with online shopping often being favoured.
- Providing local skilled employment opportunities to a growing community of skilled workers in our area.
- Peoples working habits have changed; with more people being able to work from home, there are less people in our business districts during working hours.
- As the cost-of-living rises, individuals and businesses have less discretionary income to spend.
- There is limited capacity within Tātaki Auckland Unlimited to deliver on local economic development initiatives.

Opportunities

- Devonport-Takapuna Local Board has many small local businesses and there is an opportunity to increase collaboration and support for them.
- Our Business Improvement Districts (BIDs) are well placed to promote local initiatives and encourage the attraction of the technology sector to support investment in the area and create jobs as a result.
- Planning of an additional Waitematā Harbour connections will make our area more accessible by rapid public transport.

Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Our town centres and villages are vibrant, safe, and attractive for locals, businesses, and visitors.	Partner with council departments and local businesses to deliver projects that support the urban regeneration of Takapuna.	Waiwharariki Anzac Town Square is thriving with a vibrant and bustling atmosphere.
	As budget allows, we will continue to prioritise investment in village centres and our smaller precincts by delivering on key actions from the following planning documents: <ul style="list-style-type: none"> - Devonport-Takapuna Area Plan - Sunnynook Centre Plan - Milford Centre Plan - Belmont Centre Improvement Plan - Takapuna Centre Plan - Devonport Master Plan 	Our investment decisions are aligned with key strategic planning documents.



	Promote and support accessible events and play activations that attract visitors and whanau to our town centres.	Events in our area are well promoted and attended.
Our local businesses and industry are resilient and sustainable.	Support environmentally sustainable social enterprise, by funding initiatives that promote a circular economy (particularly waste and pollution reduction).	More businesses have sustainable business practices and are resilient to the impacts of climate change.
	Work with Tātaki Auckland Unlimited, council departments and Business Improvement Districts to provide support to local businesses to engage in initiatives to reduce waste, to become carbon neutral and climate resilient.	Small businesses are engaged and supported by the local board.
	Work alongside businesses that sit outside of the Business Improvement Districts to enable stronger business collaboration.	
Opportunities for rangatahi in training and employment	Continue to partner with Shore Junction Innovation Centre to provide training, access to business mentoring and work experience opportunities for youth and rangatahi Māori.	Increased training and employment opportunities for youth.
	Support initiatives that provide access to business mentoring and work experience to youth, including CV writing and interview skills.	

Advocacy

- Advocate for appropriate public transport and active transport options that would reduce the need for private vehicle use to access employment opportunities.
- Advocate for changes to the procurement policy that allows for greater use of local businesses, and more consideration of local boards views in decision making over major sub regional contracts – such as the full facilities contracts.
- Advocate on behalf of Business Improvement Districts (BIDs) for support on environmental sustainability and business resilience and continuity.



View of Waiwharariki Anzac Square – a new public space in the heart of Takapuna.
Photo credit: Eke Panuku



He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budget. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget 2024-2034 will be informed by the local board plans and may impact the initiatives in this local board plan.

Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Devonport-Takapuna Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent Annual Budgets.



Local Activities	Level of service statements
Local Community Services	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
Local Planning and Development	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
Local Environmental Management	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change



Local Governance

Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Devonport-Takapuna Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
Operating revenue	
Local community services	1,883
Local planning and development	0
Local environment management	0
Total operating revenue	1,883
Operating expenditure	
Local community services	12,480
Local planning and development	520
Local environment management	156
Local governance	910
Total operating expenditure	14,066
Net operating expenditure	12,183
Capital expenditure	
Local community services	5,039
Local planning and development	38
Local environment management	0
Local governance	0
Total capital expenditure	5,077



Ngā Mema o tō Poari ā-Rohe o Devonport-Takapuna

Your Devonport-Takapuna Local Board members



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