

TE MAHERE Ā-ROHE O KAIPĀTIKI 2020

# Kaipātiki Local Board Plan 2020





## Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi,  
kia mihi koutou ki ngā kupu whakarei  
a te hunga kua tipokotia e te ringa  
o te wāhi ngaro,  
engari e kaikini tonu nei i ngā mahara  
i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga  
kia āpitihia e tātou ki ngā tūmanako o tēnei reanga,  
hei mouna waihotanga ki te ira whaimuri i a tātou.  
Koinā te tangi a Ngākau Māhaki,  
a Wairua Hihiri me Hinengaro Tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi  
e ekeina ai te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i te mātārae  
te titiro ki runga o Ōrewa,  
ki te one e rere atu ana ki Te Whangaparāoa,  
ki te kūiti o te Puarangi.  
Kei waho ko Tiritiri Matangi,  
tomokanga ki te moana o Te Waitematā.

Ki uta ko te Whanga o Oho Mairangi,  
ūnga mai o Te Arawa waka.

Ka rere whakarunga ngā kamo ki Takapuna kāinga,  
Takapuna tupuna.

Kia taka ki tua ko Maungaūika  
te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau,  
Tāmaki herehere waka.

Ka ruruku atu tātou mā te waitai kia puta ake  
ki te Awataha ki ngā mihi a te Kaipātiki  
me te Raki Paewhenua ki te uru,  
i reira ka whakatau te haere.

E koutou mā ka ea, kua ea.  
Kia ora huihui mai koutou katoa.

Welcome to you all, let me greet you  
with the eloquent words  
of those who have long been taken by the hand  
of the unknown,  
but for whom we still mourn  
day and night.

Let us connect the legacy they left  
to the hopes of this generation  
as our gift to them who will follow behind us.  
That is the pledge of the humble heart,  
the willing spirit and the inspired mind.

Let us rise together and seek to do what is necessary  
to draw distant aspirations closer to realisation.

Here I sit on the headland  
overlooking Ōrewa  
to the stretch of sand that runs to Whangaparāoa  
along the Hibiscus Coast.  
Off land lies Tiritiri Matangi,  
gateway to the Waitematā.

On land is Mairangi Bay  
landing of Te Arawa waka.

Gazing southward lies Takapuna community,  
Takapuna the progenitor.

Beyond there stands Maungaūika  
sentinel of Tāmaki Makaurau,  
anchorage of many canoes.

Taking to the tidal waters we emerge  
at Awataha to the greetings of Kaipātiki  
and West Harbour,  
and there our journey ends.

It is done.  
Greetings to you all.



# Ngā upoko kōrero

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On the cover:  
New boardwalk through native  
wetland at Le Roys Bush Reserve,  
Birkenhead. Photo: John Gillon.



# From the Chairperson

Tēnā koutou, tēnā koutou,  
tēnā koutou katoa.

I'm pleased to present the Kaipātiki Local Board Plan 2020, a strategic document that will guide our decisions over the next three years.

## About our plan

This aspirational plan is founded on the draft that we consulted on earlier this year during the COVID-19 pandemic that has had a far-reaching effect on our local communities, organisations and businesses. We appreciated the feedback and, after reflecting on it, we have made a number of changes to the plan.

As part of delivering this three-year plan, the Kaipātiki Local Board will work on strengthening our relationships and seek the insights of mana whenua and local Māori.

## Our priorities

Kaipātiki is a wonderful place to live, work and play.

## Belonging and wellbeing

We'll continue to empower and support our fantastic range of local community organisations and volunteers to help our diverse community connect and thrive. We'll also be working on embracing and protecting our unique local heritage.

## Environment

We're focusing on restoring our urban forests, working with volunteers to eradicate pests, and improving the quality and biodiversity of our ponds and waterways to achieve a "greening of Kaipātiki". We're also upgrading our bush tracks and protecting precious kauri from kauri dieback disease. Climate change is also top of mind, so sustainability, building resilience, and mitigating its impacts are reflected throughout many outcomes of the plan.

We'll also be exploring options to help prevent flooding at Little Shoal Bay.

## Places and spaces

We're working with Panuku to redevelop Northcote town centre, and a business case is underway for a new multi-purpose facility to replace the grandstand at Birkenhead War Memorial Park. We plan to continue with our SunSmart programme of installing shade over playgrounds as well as other improvements to our parks and town centres.

## Transport and connections

You've told us that a range of effective and safe travel choices and connections are important to you for commuting and recreation. We'll continue to progress new routes and connections, and work with Auckland Transport on

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Kaipātiki is a wonderful place to live, work and play.



improved public transport and safer roads. We'll also work with Waka Kotahi NZ Transport Agency on progressing the northern pathway, Te Ara Pae Moana, and an additional harbour crossing.

## Opportunity and prosperity

As the community rebuilds through the COVID-19 pandemic, we want our people to have the opportunity to buy local, live local and work local. We'll be exploring ways to encourage this.

Some of the initiatives we propose aren't direct decisions of the local board or are beyond our usual financial means. To make these things happen we need to advocate to the Governing Body to secure funding from the council's 10-year budget, as well as advocate to other decision-makers such as Auckland Transport. At the same time, we acknowledge the economic and growth challenges our city faces.

## Our projects

Each year the board develops an annual work programme that details the projects and programmes to be undertaken in the next financial year. These include renewals and enhancements of existing assets, and specific projects and programmes. The initiatives set out in this local board plan help us prioritise and decide what work we carry out in Kaipātiki.

We all share in the future of Kaipātiki and this plan provides a road map for how our community wants to see Kaipātiki develop over the next three years.

**John Gillon**  
Chairperson,  
Kaipātiki Local Board

# He kōrero nō te Heamana

Tēnā koutou, tēnā koutou,  
tēnā koutou katoa.

Nōku te maringanui ki te whakatakoto i te Mahere o te Poari ā-Rohe o Kaipātiki 2020, he puka rautaki hei ārahi i ngā whakataunga o ngā toru tau kei mua i te aroaro.

## He kōrero mō te mahere

I hua mai tēnei mahere wawata i te tuhinga tuatahi i hakatakotohia i ngā marama i te tīmatanga o te tau. I taua wā e torotoro ana ngā taumahatanga o te urutā MATE-KORONA ki ō tātou hapori, ohu whakahaere, pakihi hoki. He waimarie nō mātou i ngā kōrero i whakahokia mai, ā, whai muri i ngā whiriwhiringa, i whakahoungia te mahere.

Ko tētahi wāhanga o te whakatinanatanga o tēnei mahere i ngā toru tau kei mua i te aroaro - ka whakapau kaha te Poari ā-Rohe o Kaipātiki ki te whakakaha i ngā herenga ki te mana whenua me te iwi Māori o tēnei rohe, ki te tono i ō rātou whakaaro hoki.

## Te rārangi kaupapa hei pīkau

Te pai mutunga o Kaipātiki hei wāhi noho, hei wāhi mahi, hei wāhi ngahau.

## Te whanaungatanga me te oranga o te tangata

Ka whakamanahia, ka tautokona ngā rōpū hapori huhua, me ō tātou tūao, ki te whakakipakipa i te whanaungatanga i tō tātou hapori kanorau kia hua mai ai te taurikura me te kotahitanga. Ka whakapau kaha hoki mātou ki temanaaki, ki te whakaruruhau i ō tātou taonga tuku iho motuhake.

## Te Taiao

Ka aro mātou ki te whakaoratanga o ngā ngahere tāone, te whakakorenga o ngā riha (mā te mahi tahi ki ngā tūao), te whanake i te rerenga rauropi e noho ana ki ngā repo me ngā arawai, ā, mā reira e kīia ai “e kākāriki haere ana a Kaipātiki”. Waihoki, e whakahoungia ana ngā ara hīkoi ngahere, e whakaruruhautia ana ngā kauri i te urutā rākau. Kei te rae o te whakaaro hoki ngā raru āhuarangi, nā whai anō, ka kitea i ngā wāhanga o te mahere ngā kaupapa ki te whakakaha i te taiao, ki te whakangāwari i ngā taumahatanga kia toitū ai te taiao. Ka rangahaua te huarahi ki te aukati i te waipuke ki Little Shoal Bay.

## Ngā wāhi o te rohe

E mahi ngātahi ana mātou ko Panuku ki te whakahou i te pokapū tāone o Northcote, ā, e whakaritea ana te rautaki pakihi ki te whakatū i tētahi whare kaupapa-huhua kia mutu ai tō tātou whakamahi i te whare pae tūru o Birkenhead War Memorial Park. Ka kōkiri tonutia te kaupapa SunSmart ki te whakahaumarua i ngā papa tākaro, ki te hakapaipai i ngā papa tākaro me ngā pokapū tāone.

## Te pūnaha hāereere me ōna tūhonotanga

Kua rongu mātou - ko tō koutou e hiahia nei ko ngā aratau hāereere pai kia taea te toro (marutau) atu ki ngā tōpitopito o te rohe. Ka kokea tonutia ngā haurahi me

“

Te pai mutunga  
o Kaipātiki hei  
wāhi noho, hei  
wāhi mahi, hei  
wāhi ngahau.



ngā hononga-rori hōu, ka mahi ngātahi mātou ko Auckland Transport ki te whakapaipai i ngā rori me ngā waka tūmatanui. Ka mahi tahi hoki mātou ko Waka Kotahi NZ Transport ki te whakatinana i Te Ara Pae Moana me tētahi anō whakawhitinga wai.

## Te houkura ki rō rohe

Whai muri i te urutā MATE-KORONA, e hiahia ana mātou kia whai wāhi ngā tāngata ki te hoko ki rō rohe, ki te noho ki rō rohe, ki te mahi ki rō rohe. Ka rangahaua ngā kōwhiringa ki te whakatinana i ēnei.

Ko ētahi o ngā kaupapa i whakatakotohia e mātou he kaupapa nō ētahi atu, he kaupapa e kore e taea nā runga i te utu nunui rānei. Kia tinana ai ngā kaupapa nei me akiaki i te Governing Body ki te tuku pūtea mai i te tahua pūtea 10-tau o te kaunihera, ā, me akiaki hoki i ērā atu rōpū mana nui pēnei i a Auckland Transport. Heoi, e whakaae ana mātou - he uaua te taha ohaoha me te taha whakawhanake tāone i tēnei wā.

## Ngā kaupapa

Ia tau ka whakaritehia e te poari te kaupapa mahi mō te tau e whakaatu ana i ngā kaupapa me ngā hinonga hei hāpai i te tau pūtea kei mua i te aroaro. He mahi ki te whakahou, ki te whakapaipai i ngā rawa pūmau, ngā hinonga me ngā kaupapa hoki. Mā ngā kaupapa i whakairihia ai ki te mahere poari ā-rohe mātou e āwhina ki te whakarārangi i ngā mahi hei pīkau ki Kaipātiki.

He herenga tō tēnā, tō tēnā, ki te āpōpō o Kaipātiki, ā, kei tēnei mahere te ara ki te whakawhanake i tō tātou hapori i ngā toru tau kei mua i te aroaro.

**John Gillon**  
Heamana,  
Kaipātiki Local Board

# He aronga poto i tā mātou mahere

## Our plan at a glance

We will focus on five outcomes to guide our work and make Kaipātiki a better community for all. Our aspirations are outlined below.



Birkenhead Library.

### **Outcome 1: Te whai wāhitanga me te oranga | Belonging and wellbeing**

Our people are involved in the community, socially connected to one another, and supported to be active, creative, resilient and healthy.



Beach Haven Ferry Terminal.

### **Outcome 4: Te ikiiki me ngā tūhononga | Transport and connections**

Our people have many transport options and can easily and safely move around and find their way.



Le Roys Bush Reserve, Birkenhead.

### **Outcome 2: Te taiao | Environment**

Our natural environment is protected and restored for future generations to enjoy.



Aerial view up Birkdale Road, Birkdale.

### **Outcome 5: Te āheinga me te taurikura | Opportunity and prosperity**

Our people can buy local, live local and work local.



Shepherds Park, Beach Haven.

### **Outcome 3: Ngā wāhi me ngā takiwā | Places and spaces**

Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.



# Te Rohe ā-Poari o Kaipātiki

## Kaipātiki Local Board area

The Kaipātiki Local Board boundaries are the northern motorway to the east, the inner Waitematā harbour to the south and west, and Glendhu Road and Sunset Road to the north. It includes the suburbs of Bayview, Beach Haven, Birkdale, Birkenhead, Birkenhead Point, Chatswood, Glenfield, Hillcrest, Marlborough, Northcote, Northcote Point, Sunnybrae, Totara Vale, Wairau Valley and Windy Ridge.



### Character of the Kaipātiki Local Board area

Kaipātiki's suburbs are well established. Northcote Point and Birkenhead Point are renowned for their built heritage.

There are also a number of heritage sites important to Māori, such as Te Ōnewā Pa.

The area has 540ha of reserves and walkways.

The area is ethnically diverse with over a quarter of the population identifying as Asian, approximately 8.5 per cent Māori and just under six per cent Pasifika.

### Amenities in the Kaipātiki Local Board area

Kaipātiki has three main town centres – Birkenhead, Glenfield and Northcote – complemented by smaller local centres.

Twenty-nine per cent of the population works within the board boundary, with the Wairau Valley commercial industrial area being one centre of employment.

The North Shore campus of AUT University is located on Akoranga Drive, Northcote.

Major leisure venues include the North Shore Events Centre and the Netball North Harbour complex.





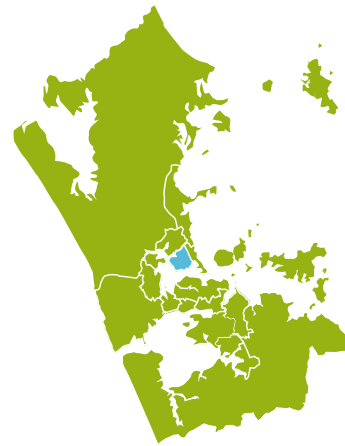
Kaipātiki has one of the **largest areas of continuous urban native vegetation** remaining in Auckland's ecological region, forming part of the North-West Wildlink.



It has  
**30%**  
tree cover spread between  
public and private  
landowners

Kaipātiki includes  
the major town  
centres of

**Birkenhead,  
Glenfield and  
Northcote**




A population of  
**88,300**

ranking it 6th in population size in  
Auckland's 21 local board areas

**540ha**

**OF LOCAL PARKS  
AND RESERVES**  
including destination parks  
like Onepotto Domain and  
Chelsea Heritage Park



  
**29,034**  
people identified as Asian  
in the 2018 Census  
**+41.2%**  
since 2013

Kaipātiki is home to:



**3 libraries**



**4 leisure centres**



**2 pools**



**5 community houses  
and centres**



**1 art facility**



**1 youth facility**



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

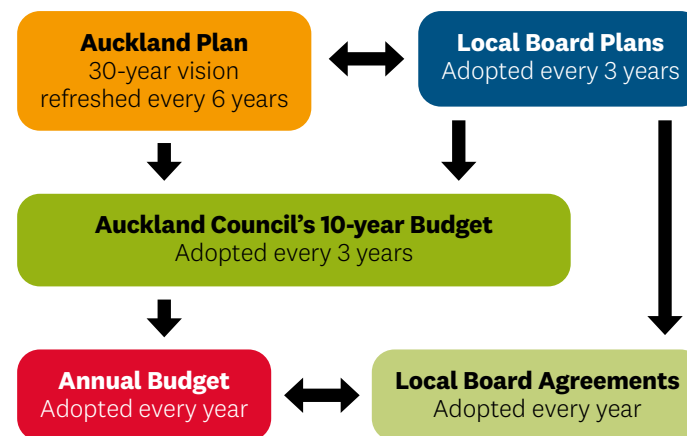
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets,

levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



# He kōrero mō ngā poari ā-rohe

## About local boards

### Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We're committed to our treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.

We have heard the feedback for the Kaipātiki Local Board to develop more meaningful relationships with Māori. This will result in our plans and projects better reflecting the needs and aspirations of Māori. In particular, we're committed to undertaking the following:

- building the relationship between the local board and Māori through hui and other events

- strengthening communication between the local board and the Uruamo Maranga Ake Marae Committee to progress the development of the Beach Haven Marae to completion in a timely manner
- ensuring that Māori identity, culture and language is consistently incorporated into programmes, services and facility developments
- supporting community support and networking programmes that respond to the needs of our Māori communities.



Children cultural performers at Beach Haven.



## Te whakawhanake i tā mātou mahere

### Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020.

The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we

reflected your needs and desires we engaged with our community at a range of events and activities across the local board area to hear your feedback.

The issues and priorities you raised with us through these interactions helped us finalise our 2020 local board plan.

The social and economic impacts of COVID-19 on our communities mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

## Te whakatutuki i tā mātou mahere

### Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

- work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.





Whakaotinga tahi:  
Te Whai Wāhitanga me te Oranga

## Outcome 1: Belonging and wellbeing

**Our people are involved in the community, socially connected to one another, and supported to be active, creative, resilient and healthy.**

### Diversity and inclusion

We want everyone in Kaipātiki to feel they are connected to this place and have every opportunity to participate in what Kaipātiki has to offer. We recognise that we are becoming more diverse, and with that comes an amazing opportunity to share and learn from each other. We want to nurture and celebrate this opportunity by supporting a range of ethnic and cultural events and activities.

We endeavour for our children and young people to be included in decision-making and are empowered to affect change. We're privileged to have an active and engaged group of young people on the Kaipātiki Local Youth Board. We're excited by their initiatives to connect with our older residents, such as the midwinter Christmas dinner and dance swaps for seniors. We see amazing opportunities with this intergenerational connection.

Incorporating Māori identity and culture into the services we provide is important. This can take many shapes, such as through a programme delivered from one of our libraries or reflected in a facility we develop. These should be Māori-led where possible.

“ We will look to the community to lead the delivery of services. ”

### FIVE WAYS TO WELLBEING CHECKLIST

- Be active ✓
- Give ✓
- Connect ✓
- Keep learning ✓
- Take notice ✓

[mentalhealth.org.nz](http://mentalhealth.org.nz)

Birkenhead Library.



### Accessible and affordable events

You keep letting us know how much you value free local community events. We'll support our community organisations who deliver these events, and work alongside them to make sure they continue to meet your needs. We'll use these events as a great way of promoting and celebrating our area's identity. We'll continue our support for local events being zero waste.

### Recreational opportunities

Spending time together is an essential element in building strong communities. Our recreational time provides a fantastic opportunity to connect. This is why we support and invest in a wide variety of services that cover interests across art, culture, sport, and recreation. We aim to keep these available and accessible to all.

### Health and wellbeing

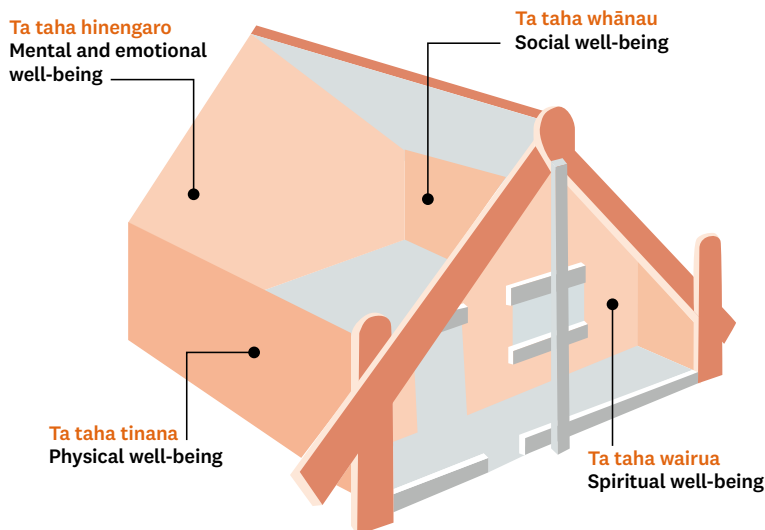
We're committed to supporting a healthy community. We're aware that health is wider than just being physically active, which is why we use the Mental Health Foundation's **Five Ways to Wellbeing** as a framework for the decisions we make – Be Active, Give, Connect, Keep Learning, and Take Notice.

We also recognise Te Whare Tapa Whā as a model which provides a Māori perspective of wellbeing. This holistic model, developed by Māori health expert Sir Mason Durie, highlights the need to take care of all the different aspects of your life to support your wellbeing. The four dimensions are: taha tinana (physical wellbeing), taha hinengaro (mental wellbeing), taha wairua (spiritual wellbeing) and taha whānau (social wellbeing).

We're also encouraging our community to make healthier choices, as shown by our commitment to being SunSmart and smoke-free.

### Mason Durie (1994) *Te Whare Tapa Whā* concept of hauora

Each of these four dimensions of hauora influences and supports the others.



### WHAT YOU HAVE TOLD US

- “Increase the support to our diverse communities, giving them the opportunities to have a say or be involved at all levels.”
- “Anything and everything Māori should have local Māori engagement.”
- “More activities that bring people together.”



### Taking the lead from our community

There is a proud community-led spirit in Kaipātiki. We're blessed to work with several self-governing community organisations across a variety of sectors. In the art sector, organisations include Kaipātiki Public Arts Trust and Northart. In the business sector, we have the Birkenhead Town Centre Association and the Northcote Town Centre Association. In the community sector, organisations include the Bayview Community Centre, Birkdale Beach Haven Community Project, Citizens Advice Bureau, Glenfield Community Centre, Hearts and Minds, Highbury House, Kaipātiki Community Facilities Trust, Kaipātiki Youth Development Trust, and the Men's Shed. In the environmental sector, organisations include Kaipātiki Project and Pest Free Kaipātiki Restoration Society. We're also home to many sports organisations and clubs, place-making groups and the local youth board. We are pleased to have entered into a renewed **Partnering Agreement** with the Kaipātiki Community Facilities Trust in 2019, which outlines how we intend to work together to support Kaipātiki's residents and communities to thrive.

We are also blessed with many committed and talented volunteers who take a hands-on attitude to shaping the place they love. We will continue to embrace this community-led approach, and where we can, we will look to the community to lead the delivery of services.

### Embrace and protect our local heritage

We are fortunate to have Māori and European built and archaeological heritage in Kaipātiki, such as Te Ōnewā Pa and the Chelsea Estate Heritage Park. The community treasures this heritage and our decision-making will reflect its value to our lives. We'll advocate for their protection through sensitive planning and development.

We would like to partner with mana whenua to tell the stories of Māori cultural heritage and with local communities on more recent heritage aspects. We have identified Birkenhead and Northcote as possible locations to develop and share this heritage. We are also looking to undertake digitalisation of the Chelsea Archives housed at Birkenhead Library to make these more accessible.

### Opportunities

- partnering with Māori
- changing demographics bringing new ideas and opportunities
- strong community organisations.

### Challenges

- reduced funding sources for community organisations to access
- current services may not continue to meet changing community needs
- increased workload on our committed volunteers may lead to burnout.

### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Summer Fun event, Marlborough Park.

### Outcome 1: Belonging and wellbeing

**Our people are involved in the community, socially connected to one another, and supported to be active, creative, resilient and healthy.**

Objective	Key initiatives
Individuals and communities have a high level of wellbeing	Support our local community organisations that have a key role in nurturing our community wellbeing
	Use the Mental Health Foundation's Five Ways to Wellbeing as a framework for the decisions we make
Our diversity is a strength that we nurture and celebrate as we come together	Incorporate Māori identity, culture and language into programmes, services and facility developments
	Support intergenerational opportunities for young and old to share skills and talents
	Encourage and support a range of accessible and affordable initiatives that celebrate our diverse community and promote our identity
Our children and young people are included in decision-making and are empowered to effect change	Investigate the needs of our Asian and Pacific communities to inform how we may best support them
	Support the Kaipātiki Local Youth Board to represent and support young people from across Kaipātiki to ensure young people's voices are incorporated into the local board's planning and decision-making
Our heritage is protected and celebrated	Support our young people to engage in opportunities for networking and leadership development within and beyond Kaipātiki
	Partner with mana whenua to tell the stories of Māori cultural heritage and knowledge
	Establish a heritage trail in Birkenhead with mana whenua, the Birkenhead Residents Association and the Birkenhead Heritage Society





Music in Parks event at Birkenhead War Memorial Park.

### Outcome 1: Belonging and wellbeing

**Our people are involved in the community, socially connected to one another, and supported to be active, creative, resilient and healthy.**

Objective	Key initiatives
Opportunities to participate in the arts and sport are available and accessible	Improve access to sport and recreation opportunities by advocating for appropriate funding for services across the region
	Improve access to arts and cultural opportunities, including continued support of Northart and advocating for regional funding towards new public art opportunities in the area
Local community organisations lead the delivery of services to our communities	Support and encourage our community organisations to deliver relevant and diverse services that connect the community and reflect their needs







Le Roys Bush Reserve, Birkenhead.

Whakaotinga rua: Te taiao

## Outcome 2: Environment

**Our natural environment is protected and restored for future generations to enjoy.**

### Partnering with mana whenua

Mana whenua as kaitiaki (guardians) of our natural environment have a significant role to play in its protection. Mana whenua have knowledge, cultural practices and heritage as kaitiaki of te taiao (the natural environment). It's crucial we incorporate this knowledge into the decisions we make if we want to be successful in protecting and restoring the mauri (life force) of the natural environment.

### Greening of Kaipātiki

Urban forest (ngahere) within Kaipātiki is among the most exceptional in New Zealand. It contains many of the largest areas of continuous urban native vegetation remaining in Tāmaki Makaurau / Auckland's ecological region and forms part of the North-West Wildlink. The urban forest is an extraordinary natural asset important for the wellbeing of Kaipātiki residents and a drawcard for visitors.

According to the **Kaipātiki Urban Ngahere Report**, our canopy cover was 30 per cent in 2013, considerably higher than the 18 per cent overall in the region. It was also the highest for all urban local boards. Although Kaipātiki has excellent tree cover overall, there are parts where forest cover is less than ideal, and in many areas a high proportion of the cover comes from smaller trees. The local board would like to explore ways in which established mature trees across the area can be retained where possible, noting that the long-term management of some large stands of pine trees in parks, specifically along the coastal edge, will need careful consideration. We will take action to protect and grow this forest canopy where we can.

**FIVE WAYS TO WELLBEING CHECKLIST**

- Be active ✓
- Give ✓
- Connect ✓
- Keep learning
- Take notice ✓

[mentalhealth.org.nz](http://mentalhealth.org.nz)

“ We are committed to taking positive action on climate change where we can. ”







### Pest free (plant and animal)

We're incredibly proud of how the community has embraced the vision of a pest-free Kaipātiki. In 2019, 650 predator control devices were deployed across 120ha and more than 7853 moth plant pods were gathered by volunteers, preventing dispersal of an estimated 3,926,500 seeds. We will continue to support this great work and are committed to increasing collaboration between our park contractors and volunteers.

We are pleased to have signed a **Memorandum of Understanding** with Pest Free Kaipātiki Restoration Society in 2019, which outlines how we work together on predator control, weed eradication, planting of native vegetation, asset management and development and other conservation and restoration activities. We'll continue to support Pest Free Kaipātiki Restoration Society as we all work towards Kaipātiki being a place where birds and other wildlife flourish.

We also understand that pests are not contained by local board boundaries, so we'll work with our neighbouring local boards on initiatives where we can, as we all strive for a pest-free Auckland.

### Clean waterways

We want to improve the quality of our freshwater and marine environment in Kaipātiki. We have run a pollution prevention programme in the industrial areas of Birkenhead, Beach Haven and the Wairau Valley. We've also established a local water quality monitoring programme to gain a better understanding of the current state of the environment.

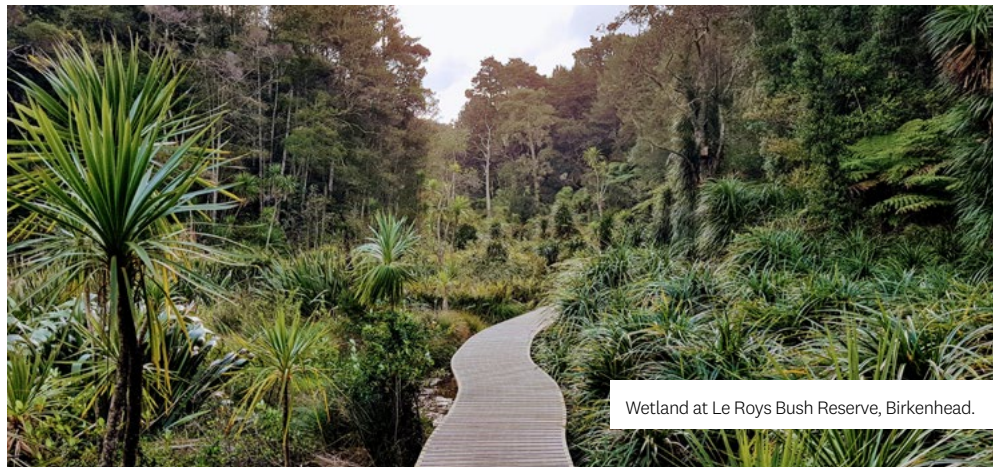
We'll look to this data, alongside the knowledge of mana whenua and local communities, when making improvements to priority areas such as the streams and ponds around the Tōtara Vale ridgeline, identified in the Sunnynook Plan. We will work on improving water quality throughout the catchment of the Wairau Estuary and down to Milford Beach, such as advocating for the installation of gross pollutant traps in the Wairau Valley.

### Climate change resilience and mitigation


Reducing our collective impact on the environment is important. We support the aspirations of Te Tāruke-ā-Tāwhiri Auckland Climate Plan. Sustainability is central to this plan and is reflected in much of our current thinking.

#### WHAT YOU HAVE TOLD US

- "Everyone and all our activities are a subset of te taiao / the environment and prioritising work in the environment creates benefits for everyone and everything."
- "Protect and save big trees, particularly native trees."
- "Climate change is the most pressing issue of our times."



Wetland at Le Roys Bush Reserve, Birkenhead.



We consider the environmental impact of the decisions we make. We are committed to taking positive action on climate change where we can. Keeping climate change within 1.5°C challenges all of us to change our everyday actions to become more sustainable and reduce our carbon footprint. We encourage neighbourhoods to reduce waste and shift to low or zero carbon living, and advocate for planning to address severe weather events and sea-level rise.

Kaipātiki has coast on the north, west and south, so we're particularly susceptible to inundation, flooding, coastal erosion, and slips. Coastal inundation and flooding at Little Shoal Bay Reserve is an example of where we are currently experiencing impacts. We want to better understand these local coastal hazards so we can reduce the impacts where possible, particularly for those disproportionately affected communities and users of the park.

Our libraries and other community places are focussing effort on achieving and promoting positive environmental outcomes through the service, activities and programmes they offer.

#### **Zero waste**

We support the council's aspirational goal of zero waste to landfill by 2040. This can be achieved by recycling, composting food waste, re-using items and repurposing materials. It also means preventing waste in the first place. We intend to support residents and businesses in this area, such as through implementing the Zero Waste Action Plan for Northcote. This plan promotes upcycling and reuse initiatives that could develop into social enterprises and small businesses.

#### **Opportunities**

- large areas of continuous urban native vegetation remaining
- established network of enthusiastic park volunteers and a growing groundswell of support from our community to live sustainably and protect our environment
- learning from matauranga Māori / Māori knowledge.

#### **Challenges**

- ageing infrastructure which is impacting our environment
- large boundary susceptible to processes such as inundation, flooding, erosion, and slips
- increased upfront costs to develop facilities and infrastructure that are sustainable and resilient to climate change.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Kendell Bay, Birkenhead.

## Outcome 2: Environment

**Our natural environment is protected and restored for future generations to enjoy.**

Objective	Key initiatives
Our natural environment, harbours and waterways are protected and enhanced, in partnership with mana whenua and our community	Partnering with Māori to understand how matauranga Māori can improve environmental outcomes for Kaipātiki
	Advocate for and invest in improving water quality and biodiversity in our waterways, ponds and marine environment, such as continuing support for the Kaipātiki water quality monitoring project
	Collaborate with Devonport-Takapuna Local Board on eradicating litter, sediment and industry pollutants to improve the water quality of streams and ponds in the catchment of the Wairau Estuary
	Advocate for and support measures to minimise the spread of kauri dieback disease, including bush track upgrades, hygiene procedures and training for volunteers and contractors, messages around respecting temporary and permanent track closures, and support for installing and using hygiene stations
	Advocate for and invest in managing high-value biodiversity in our area such as Le Roys Bush Reserve, including supporting a park buffer programme for managing invasive plant species around council parks
Our people are environmentally aware and work together to live sustainably	Continue to support our local parks ecological and environmental volunteers in their valuable work facilitated by the Community Park Ranger
	Support schools, businesses, environmental groups and community volunteers to carry out stream restoration projects including pollution reduction, stream clean-ups, habitat improvement, native riparian planting, and pest control
	Support residents and businesses to minimise waste with aspirations of zero waste to landfill by 2040 and to live low-carbon lifestyles
	Work with community environmental educators to continue providing sustainable programmes as part of biodiversity programmes in Kaipātiki







Supporting volunteers to continue their valuable work.

## Outcome 2: Environment

**Our natural environment is protected and restored for future generations to enjoy.**

Objective	Key initiatives
Our birds and other native wildlife flourish with fewer pest plants and animals	<p>Support Pest Free Kaipātiki Restoration Society undertaking community-led conservation to eradicate plant and animal pests on both public and private land</p> <p>Work to ensure that our volunteer groups are effectively engaged in the setting and delivery of council contracted ecological services</p>
Our urban forest (ngahere) is protected and enhanced through the greening of Kaipātiki	<p>Protect and enhance our tree canopy cover through more plantings (including in the road corridor), community awareness and education</p> <p>Explore ways to promote, protect and save mature trees in the local board area, including advocacy for general tree protection policies</p>
Support coastal communities to be prepared for the impacts of a changing climate	Identify and understand local coastal hazards and where possible reduce impacts and build resilience, particularly for those communities disproportionately affected



Whakaotinga toru:  
Ngā Wāhi me ngā Takiwā

## Outcome 3: Places and spaces

**Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.**

### Safe, accessible and vibrant public places

We intend to transform how we use public places and spaces and are working to ensure they are future ready. It's important you feel safe in these areas, as well as getting to and from them. This means we need to incorporate crime prevention through environmental design (CPTED) principles.

We'll work hard to ensure that people of all ages and abilities are able to connect in these spaces and participate in the services they provide. We also want these places to be vibrant – full of people, activity and positive energy. Integrating public art into spaces and buildings will help lift the vibrancy of the area, as well as provide opportunities for storytelling around our place.

### Vibrant town centres

We want the development of Northcote to be an exemplar of urban regeneration. The Northcote Benchmark Masterplan includes guiding principles and criteria for success that will ensure Northcote is a vibrant, multicultural hub that connects to and with the adjoining community. Panuku Development Auckland is the council's lead delivery agency in Northcote. We're continuing to work closely with them, as well as with other key stakeholders such as Kāinga Ora, the Northcote Town Centre Association, and local groups.

“ We want the development of Northcote to be an exemplar of urban regeneration. ”



### FIVE WAYS TO WELLBEING CHECKLIST

Be active ✓

Give ✓

Connect ✓

Keep learning

Take notice ✓

[mentalhealth.org.nz](https://www.mentalhealth.org.nz)

Shepherds Park, Beach Haven.





#### WHAT YOU HAVE TOLD US

- “The retention and protection of our open parks and public spaces is a top priority for our community.”
- “The continued support for the Birkenhead War Memorial multi-sport facility is great to see.”
- “Partner with other providers of community spaces instead of always having to own community buildings.”

A Glenfield centre plan is being created. Glenfield has a lot going for it – key community and recreational facilities, a large retail offering, and a public transport hub. We would like Glenfield to be a vibrant town centre where people want to stop, shop, work, connect.

The local board has invested in the Birkenhead town centre over the past few years with projects such as the Kaimataara ō Wai Manawa viewing platform, and the Birkenhead Mainstreet upgrade. The community has developed a **Birkenhead Neighbourhood Plan**, facilitated by the Birkenhead Residents Association. We’d like to help broker relationships between them and the relevant council departments as they explore the concepts and ideas promoted in their plan.

Kaipātiki Local Board contributed to developing the Sunnynook Plan alongside our neighbouring Devonport-Takapuna Local Board. Several actions in this plan relate to Tōtara Vale community and we support those being delivered.

#### Better parks and playgrounds

We want to encourage everyone to use and enjoy our amazing network of local parks. Some provide quiet places for contemplation and others have purpose-built facilities for organised sport or informal recreation such as walking, cycling or playing in and on the water.

We will continue to invest in our SunSmart programme which includes planting large specimen trees and installing shade sails. This shading makes the equipment a safer temperature to use and reduces our exposure to harmful ultraviolet rays.

We cherish our playgrounds. Play is essential for our development and wellbeing. It allows us to be creative while developing imagination, dexterity, and physical, cognitive, and emotional strength. We lack play spaces that cater for junior and senior age groups. We have completed the **Kaipātiki Play and SunSmart Provision Audit** as a planning and prioritisation framework to resolve these gaps over time.

The local board has completed a **Kaipātiki Nature Spaces and Trails Feasibility Assessment**, and **Naturalisation of Parks Service Assessment** to guide development of parks and playgrounds. Development of the **Kaipātiki Local Parks Management Plan** is also well underway, and when completed will guide the use and management of our parks.

The **Fernglen Native Plant Garden Reserve Service Assessment** was adopted in 2019 to guide future development and maintenance of this unique collection of ferns, alpine specimen and native vegetation. We will use this plan so that the gardens continue to meet the needs of the visitors to the reserve.

Little Shoal Bay has been experiencing increased coastal impacts such as inundation and flooding. In 2019, we commissioned a Parks Service Assessment and a Coastal Processes Issues and Options Assessment to know more about how the park was being used, what was treasured about this space, and what options there are to mitigate the impacts. We have just received these assessments and need to consider their findings, alongside the communities’ views, in the decisions we will need to make on the future look, feel and use of this special place.





### Enhanced community facilities and recreational centres

Our facilities are important and valuable to the community, so we take our responsibility for maintaining and operating them seriously. We continually try to lift performance in effective maintenance and renewal. Where we can, we also support non-council facilities that are available to our community.

The redevelopment in Northcote is likely to provide an opportunity to consider developing a new community facility. We are currently looking into what services Northcote communities will need in the future, such as those provided by the current library and our partners (Northart and Hearts and Minds) in the Norman King building, as well as any requirements for new provision. We want to ensure that access to relevant community services are delivered from high-quality, fit-for-purpose facilities that meet the growing needs of Northcote, and draws people to the town centre. Our consideration of service needs will also help to determine the future of the David Mitchell building, which currently houses the Northcote library.

We are working with the council's Governing Body to implement the recently adopted **Birkenhead War Memorial Masterplan**. The first project is developing a new multi-purpose facility to replace the deconstructed grandstand. Until this facility is built, we will work with impacted users of the park to find solutions to challenges with storage, changing facilities and social spaces. Work is also underway to ensure the Glenfield Pool and Leisure Centre continues to serve communities now and into the future.

We supported the Uruamo Maranga Ake marae committee to complete a feasibility study for a community-run marae in Beach Haven. We look forward to supporting the committee on this exciting vision.

The 2010 council amalgamation highlighted different levels of support for similar facilities across Tāmaki Makaurau based on the approaches of the previous councils. We will continue to work with the Governing Body on fair and appropriate funding for facilities and services across the region.

### Quality and sustainable urban design

How we develop places and the infrastructure that supports them can have long-lasting effects on our ability to deal with the risks and impacts of a changing climate. Quality, compact urban development has many benefits, including better and lower-carbon transport choices, reduced travel times and costs, and fewer impacts on air and water quality.

Buildings can play a big role in reducing emissions and preparing for a changing climate. Unfortunately, some of our existing buildings are inefficient and not well equipped to deal with climate-change impacts. Retrofitting them to be more resilient and to reduce their effects on the environment is a priority. With our resources we can only do so much, so we will advocate to the Governing Body for support.

### Opportunities

- large and well-used network of parks, and community facilities
- completed service assessments to guide investment in parks and playgrounds
- the Northcote redevelopment provides an opportunity for quality and sustainable urban regeneration.

### Challenges

- limited budget available across the council to maintain and renew facilities

- an ageing portfolio of community buildings that are inefficient and not well equipped to deal with the impacts of climate change
- comparatively low growth in Kaipātiki may limit the amount of funding available to invest in enhancing community places and spaces.

### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Birkenhead Library.



Marlborough Park's new skatepark, Glenfield.

### Outcome 3: Places and spaces

**Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.**

Objective	Key initiatives
Our parks, playgrounds, and public spaces are SunSmart, high quality, accessible, and well maintained	Implement the Birkenhead War Memorial Park Masterplan, with the first project being to develop a new multi-purpose facility and improved aquatic play space
	Work with impacted users of the Birkenhead War Memorial Park to find solutions to challenges with storage, changing facilities and social spaces until the multi-purpose facility identified in the Birkenhead War Memorial Park Masterplan is completed
	Implement the actions and priorities identified in the Kaipātiki Play and SunSmart Provision Audit, Kaipātiki Nature Spaces and Trails Feasibility Assessment, Naturalisation of Parks Service Assessment, and the Kaipātiki Local Parks Management Plan
	Encourage and support the provision of high-quality, distinctive and integrated public art in our built environment, providing an opportunity for storytelling around our place
	Work with the council and community groups to address the flooding and seawater inundation at Little Shoal Bay, and explore funding options to achieve this
	Investigate Chelsea Estate Heritage Park becoming a regional park due to its heritage status and structures, unique history, natural environment and the legal obligations undertaken by the council when the land was purchased through local, regional and government funding
	Implement the priority works outlined in the Fernglen Native Plant Garden Reserve Service Assessment
Implement the priority works outlined in the Fernglen Native Plant Garden Reserve Service Assessment	







Basketball court at Lysander Crescent Reserve, Beach Haven.

### Outcome 3: Places and spaces

**Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.**

#### Objective

#### Key initiatives

Our aquatic, recreational, art and community facilities are enhanced to meet the needs of our growing and changing population

Ensure our community houses, community centres, art facilities and libraries are accessible, well maintained, and are of high quality to meet the changing needs of our people

Advocate for and support access to playing surfaces, sports fields, aquatic and recreational facilities that meet the increasing recreational needs, are accessible, well maintained, available to the public, and fit for purpose

Support marae in Kaipātiki, including assisting the Uruamo Maranga Ake Marae Committee to progress the development of a community-run marae in Beach Haven

Our town centres of Birkenhead, Glenfield and Northcote are strengthened to be vibrant and safe hubs that meet the needs of our people

Work with Panuku Development Auckland, Kāinga Ora, Northcote Town Centre Association and other stakeholders to ensure the Northcote redevelopment supports a successful, integrated community now and into the future

Implement the actions and priorities identified in the Glenfield Centre Plan and Sunnynook Plan, including looking at ways to support the Glenfield Community Centre in resolving issues with its building

Broker relationships between the Birkenhead Residents Association and relevant council departments as they explore the concepts and ideas promoted in their Birkenhead Neighbourhood Plan





Highbury Corner, Birkenhead Town Centre.

### Outcome 3: Places and spaces

**Our built environment is high quality, vibrant, well-maintained, reflects the culture and heritage of Kaipātiki, and meets our people's needs.**

#### Objective

Quality and sustainable urban development occurs that creates spaces that are safe, healthy, multi-functional and have a low impact on the climate

#### Key initiatives

Advocate for and support the development of a quality compact, urban form that supports low carbon, resilient development, while ensuring adequate infrastructure to support it

Advocate for the uptake of sustainable design and construction that will be resilient to the impacts of climate change, including council projects, and encourage residents and businesses to use eco-design and water sensitive design practices, with an example being the renewal of the facility at 17 Lauderdale Road



Whakaotinga wha:  
Te Ikiiki me ngā Tūhononga

## Outcome 4: Transport and connections

**Our people have many transport options and can easily and safely move around and find their way.**

### Decision-making and advocacy

Auckland Transport is responsible for making decisions on most transport matters however, we have a legislated role in making sure the voice of our community is heard. We'll make sure Auckland Transport is aware of the need for further improvements in Kaipātiki to improve our roads, footpaths and walkways, and make public transport a better choice for more residents.

### More travel choices

We continually hear from our communities that they want to see transport improvements. Ease of travel has a big effect on our everyday quality of life as it helps people connect with their community, workplaces, schools and local businesses. The form of transport we use has an impact on many of the other outcomes in this plan.

We are directing our energies to actions that have multiple benefits. That's why we have a strong focus on infrastructure for public transport, walking and cycling due to the wider benefits to the wellbeing of the individual, the environment and other road users.

“ Ease of travel has a big effect on our everyday quality of life as it helps people connect with their community, workplaces, schools and local businesses. ”

### FIVE WAYS TO WELLBEING CHECKLIST

**Be active** ✓

Give

**Connect** ✓

Keep learning

Take notice

[mentalhealth.org.nz](http://mentalhealth.org.nz)

Beach Haven Ferry Terminal. Photo Guillaume Corgnet.





#### WHAT YOU HAVE TOLD US

- “Focus on electric public transport and walking tracks/cycle ways to reduce our carbon footprint.”
- “While public transport is important, we mostly use cars to get around Auckland.”
- “As this board is on the boundary to the Northern Pathway Stages 1 & 2, connections to this pathway should be high on the list of Key Initiatives.”
- Walkways in the community need to be safer.”

#### Effective public transport

The recent changes to the northern bus network have provided more frequent services get people where they want to go. We look forward to the return of ferry services to Northcote Point when the wharf is repaired. We'll keep advocating for cheaper ferry and bus fares, a higher frequency of ferry services, and more buses going to more destinations more often.

We would also like to see technology used more to improve public transport. This includes improvements to the AT HOP card, integrated on-demand services, and 'first/last-leg' options that bridge the gap between someone's home or final destination and the nearest bus, rail or ferry service.

Longer term, we see our major priorities being the additional harbour crossing, rail to the North Shore, better bus services to the Northern Busway stations and more access to park and rides. Introducing an electric bus and ferry fleet servicing the Kaipātiki routes, along with electric vehicle charging stations, would contribute greatly to our goals around sustainability and reducing climate-change effects.

#### Road corridor improvements

We'll continue advocating for Auckland Transport to maintain our roads, footpaths and walkways to a high standard to create a safe environment, particularly for our most vulnerable users – pedestrians, cyclists and bus users of all ages and abilities.

We will work with Auckland Transport for safety and visibility improvements in the road corridor, including upgrades to dangerous intersections and pedestrian crossings.

We'll continue to advocate to Auckland Transport to improve the efficiency of our main road corridors, including Onewa Road, Glenfield Road/ Birkenhead Ave, Wairau Road, Lake Road/ Northcote Road and Sunnybrae Avenue/ Akoranga Drive.

#### Connecting people and places

We want to ensure our community can easily access and move between our parks, schools, town centres, and places of work, as well as natural environments like our coastline.

The **Kaipātiki Connections Network Plan** was first developed in 2012 and then updated in 2016. It aims to improve and extend the over 40-plus kilometres of tracks already in our parks as well as on-road connections. Better walking and cycling routes will help connect people to where they need to go, provide recreation routes, make it easy to be active, as well as reduce pressure on roads.

The local board intends to update the connections plan again in 2021 to take account of some developing opportunities and challenges. The impact of kauri dieback disease has led to the temporary and permanent closure of some parks and tracks. These restrictions may require rerouting and reprioritising of certain connections.

Confirmation of the **Northern Pathway** from Westhaven to Albany, via the Auckland Harbour Bridge, provides an amazing opportunity to refocus and potentially reorient the connections plan. We want to maximise connections to the Northern Pathway. Our plan update will also better explain which tracks are prioritised for accessibility – featuring flat and wide tracks for prams and wheelchairs – and which we want to retain as connections into an urban escape, with narrow tracks that are closer to nature.

### Opportunities

- forty-plus kilometres of tracks throughout our parks
- bus routes with frequent services and double decker buses taking people where they want to go
- making more of our ferries and the harbour “blue highway.”

### Challenges

- lack of existing walking and cycling infrastructure

- increased costs to provide public transport, particularly a climate-conscious service
- restricted connections through parks due to kauri dieback disease.

### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Birkenhead town centre.





Beach Haven Ferry Terminal.

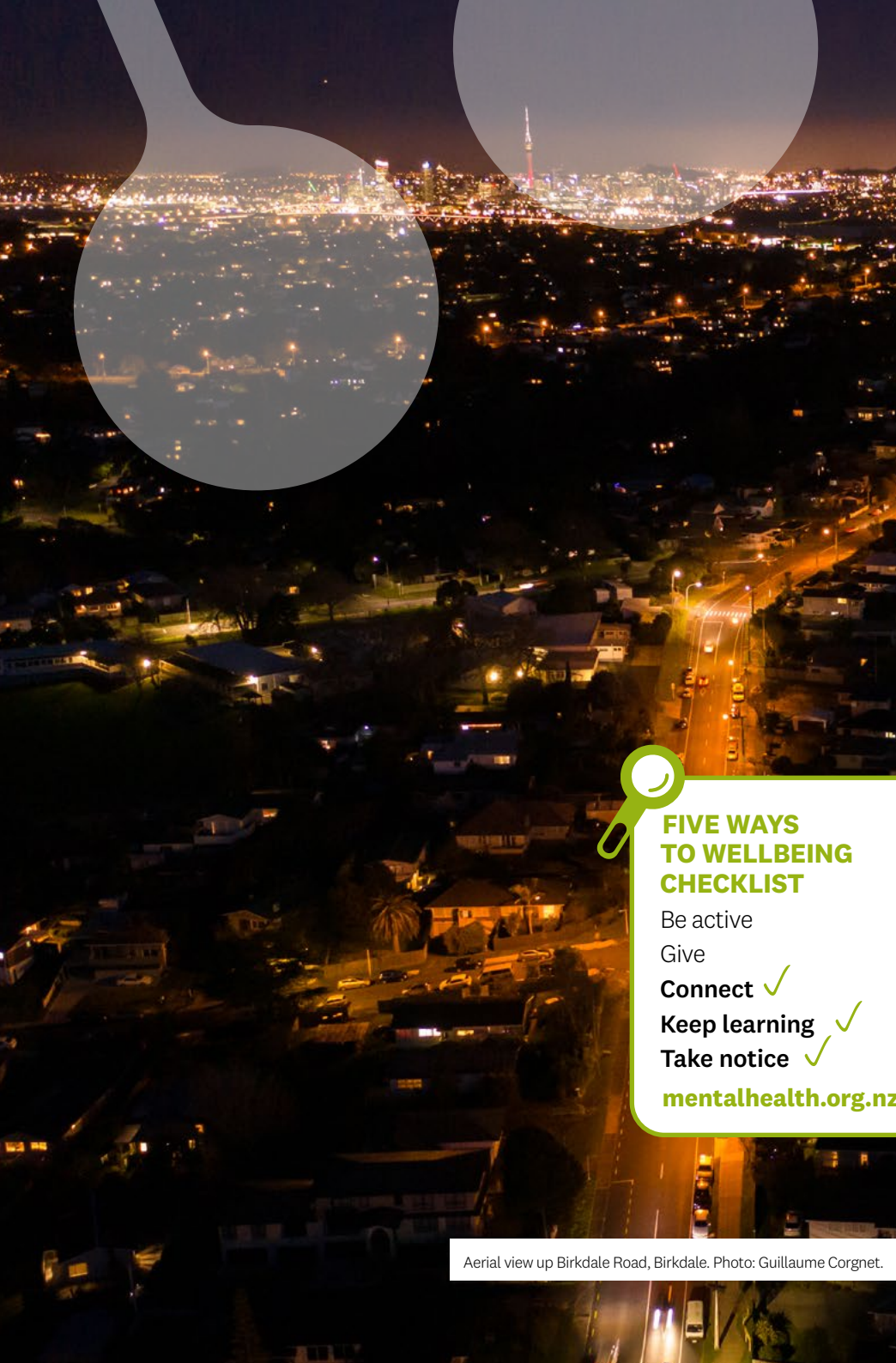
#### Outcome 4: Transport and connections

**Our people have many transport options and can easily and safely move around and find their way.**

Objective	Key initiatives
People have more travel choices to get to work, school or go about their daily lives	<p>Advocate to Auckland Transport to maintain our roads intersections, footpaths, pedestrian crossings and walkways to a high standard, creating a safe environment for our vulnerable road users – pedestrians, cyclists and bus users of all ages and abilities</p> <p>Advocate to Auckland Transport and Waka Kotahi NZ Transport Agency to improve walking, bus, and cycling infrastructure for Kaipātiki, including the Northern Pathway, the Auckland harbour bridge shared pathway (Te Ara Pae Moana), and supporting connections to our parks and road corridors</p> <p>Advocate to Auckland Transport to work with our school communities on better travel options to and from school</p> <p>Work with Auckland Transport towards greater local decision-making over the local road corridor network</p>
Our public transport network is affordable, convenient, frequent, environmentally conscious and accessible – connecting people to where they need to go	<p>Advocate to Auckland Transport to continue improving the bus and ferry network serving Kaipātiki through cheaper ferry and bus fares, increased frequency of the ferry service, and more buses going to more destinations more often</p> <p>Advocate to Auckland Transport to move to an electric bus and ferry fleet serving Kaipātiki</p>
The Kaipātiki Connections Network Plan delivers commuter and recreational walking and cycling links through the local board area	<p>Implement an updated Kaipātiki Connections Network Plan that takes account of current opportunities, including the Waka Kotahi NZ Transport Agency's Northern Pathway project, recent and proposed bush track developments, Northcote's Te Ara Awataha Greenway, the Beach Haven Coastal Connection, and challenges such as minimising the spread of kauri dieback in our parks</p>







Whakaotinga rima:  
Te āheinga me te taurikura

## Outcome 5: Opportunity and prosperity

**Our people can buy local, live local and work local.**

### **Buy local, live local, work local**

Employment in Kaipātiki is concentrated in town centres and industrial areas such as Wairau Valley, primarily in light industry alongside large-format retail. The mall at Glenfield is also a large employment zone.

Local employment is a major priority for the local board. We want our people to have the opportunity to buy local, live local and work local. This wouldn't replace the need to go outside our area but provides us with a focus to do what we can to support the local economy. We must still ensure easy access to professional jobs that aren't provided locally, for example in the central city, Takapuna or Albany.

We see the Wairau Valley as key to the economic success of Kaipātiki. It provides significant opportunity for our people to work locally. We'd like to work with the existing local businesses to find out more about their issues and opportunities so that we fully understand the landscape. Using this information, we will plan what actions the board can deliver, support or advocate for. We'll also do what we're able to support employment in our smaller light-industrial areas in Beach Haven, Birkenhead and Northcote.

“ We see the Wairau Valley as key to the economic success of Kaipātiki. ”

### **FIVE WAYS TO WELLBEING CHECKLIST**

- Be active
- Give
- Connect** ✓
- Keep learning** ✓
- Take notice** ✓

[mentalhealth.org.nz](http://mentalhealth.org.nz)

Aerial view up Birkdale Road, Birkdale. Photo: Guillaume Corgnet.



#### WHAT YOU HAVE TOLD US

- “I welcome the local board’s emphasis on sustainable business initiatives such as waste minimisation.”
- “The local economy should be boosted in sustainable/green jobs.”
- “Increase heritage tourism and make greater use of natural heritage and bush to bring people into the community.”

#### Village centres and local precincts

Beach Haven village and our smaller local precincts such as Bayview, Birkdale, Hillcrest, Sunnybrae and Tōtara Vale are important to us. These areas provide employment and contribute to the local economy. We’ll start looking at what our opportunities are to provide support. This could take the form of small investments to enhance the amenity of areas or improve walking connections to them.

#### Tourism opportunities

Our area is wonderfully unique and one of Tāmaki Makaurau’s best-kept secrets.

Being close to the CBD gives us an opportunity to showcase to visitors Kaipātiki’s distinctive elements and points of difference, such as our large primordial rainforest and unique heritage. A ferry ride from the CBD to Birkenhead wharf or Beach Haven wharf, followed by a short journey to Birkenhead town centre or Beach Haven village could be an attractive day-trip option. The development and restart of public tours of the Chelsea Sugar Factory is another tourism opportunity.

There are also many Aucklanders who may not have visited our area so we’ll do what we can to encourage them to visit.

We acknowledge that the unique environment is likely to draw visitors to Kaipātiki will need to be carefully managed to prevent any negative impacts.

#### Sustainable business practices

The board will work to provide local businesses with training on sustainability. The training could cover aspects such as waste minimisation and carbon reduction.

#### Opportunities

- town centres, villages and business areas able to provide local employment
- proximity to the central city where there are job opportunities for the highly skilled
- Kaipātiki provides some unique tourism opportunities close to the central city.

#### Challenges

- economic (GDP) growth in Kaipātiki currently in decline (down one per cent in 2019)
- limited local opportunities for skilled employment
- a low share of professional jobs and jobs in knowledge-intensive industries.

#### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Wairau Valley.

## Outcome 5: Opportunity and prosperity

### Our people can buy local, live local and work local.

Objective	Key initiatives
The Wairau Valley and our other business areas provide our people with the opportunity to work locally	Work with businesses in the Wairau Valley and other light-industrial areas to better understand their issues and opportunities and identify appropriate actions to consider further
	Support the Northcote and Birkenhead business improvement districts to encourage social procurement and local employment and retail opportunities that contribute to a successful economy in Kaipātiki
	Investigate ways to support business in Glenfield including the possibility of establishing a business improvement district
Our village centres and small local precincts are enhanced	Carry out small improvements to enhance the look and feel of our village centres, such as Beach Haven, and our smaller precincts such as Totara Vale and Bayview
Local and international visitors are attracted to our area	Work with local businesses to realise the economic benefit of showcasing Kaipātiki, while managing the impact on our unique environment
	Work with Auckland Transport, Panuku Development Auckland, and other interested parties, on temporary, low-cost, “pop-up” tactical urbanism projects in our town centres and village centres
Our business community encourages and supports local sustainable business practices and initiatives	Support local businesses accessing training on sustainability and take advantage of opportunities such as the Northcote zero waste action plan







Larkings Landing Reserve, Beach Haven.





He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.



## Kaupapa ā-rohe me ngā paerewa ā-mahi

# Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the 2018-28 Long-term Plan. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Kaipātiki Local Board Agreement and Auckland Council's local board funding policy, which are available on the council website.

Local activities	Levels of service statements
<b>Local community services</b>	
<p>This is a broad activity area, which includes:</p> <ul style="list-style-type: none"><li>• supporting local arts, culture, events, sport and recreation</li><li>• providing grants and partnering with local organisations to deliver community services</li><li>• maintaining facilities, including local parks, libraries and halls.</li></ul>	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p>





Local activities	Levels of service statements
<p><b>Local planning and development</b></p> <p>This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.</p>	<p>We help attract investment, businesses and a skilled workforce to Auckland.</p>
<p><b>Local environmental management</b></p> <p>Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.</p> <p>These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.</p>	<p>We manage Auckland’s natural environment.</p>
<p><b>Local governance</b></p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.</p> <p>There are no significant changes to the measures or targets for 2020/2021.</p>

## Tirohanga take pūtea whānui

# Financial overview

Revenue, expenditure and capital investment by local activities for the Kaipātiki Local Board for the period 1 July 2020 to 30 June 2021.

<b>Annual Budget Financials</b>	<b>2020/2021 (\$000)</b>
<b>Operating revenue</b>	
Local community services	5,288
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total operating revenue</b>	<b>5,288</b>
<b>Operating expenditure</b>	
Local community services	17,616
Local planning and development	342
Local environmental services	223
Local governance	1,020
<b>Total operating expenditure</b>	<b>19,201</b>
<b>Net operating expenditure</b>	<b>13,913</b>
<b>Capital expenditure</b>	
Local community services	6,557
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total capital expenditure</b>	<b>6,557</b>







View of Auckland Harbour Bridge across Waitematā Harbour.



Ngā Mema o tō Poari ā-Rohe o Kaipātiki

## Your Kaipātiki Local Board members

### Members' details

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### Members' details

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Boarded tracks in Le Roys Bush Reserve, Birkenhead.



