

TE MAHERE Ā-ROHE O MĀNGERE-ŌTĀHUHU 2020

# Māngere-Ōtāhuhu Local Board Plan 2020



## Mihi

Tuia te rangi e tuu iho nei, Tuia te papa e takoto ake nei,  
Tuia ki te waahi ngaro, ki a raatou maa.  
He kura ka tangihia, he maimai aroha.  
Ka mihi ki te whare o Pootatau me te ahurewa tapu o Te Kiingitanga.  
Me whakahoonore hoki a Kiingi Tuuheitia,  
pai maarire ki a ia me toona whare.  
Mai i Te Riu o Waikato ki Te Taahuhutanga  
o te Waka o Tainui ki Ngaa Hau Maangere.  
Ka titiro atu ahau ki runga. He manu  
e rere raa i te tihi o Te Pane a Mataoho.  
Ka rere atu raa ki te raawhiti, ka rangona te moana e tangi tiikapa ana.  
Ka huri atu ki te uru ki Te Maanukanuka o Hoturoa  
ko te kaahui tipua ka whakamihia.  
Ka hoka te manu ki Te Ihu a Mataoho, ki a Maungataketake.  
Kia hiwa raa!  
Ko Te Motu o Hiaroa ki tai,  
Ko Te Puketaapatanga a Hape ki uta.  
Ka rere tonu ki Te Puukaki Tapu o Poutuukeka  
e kiiia raa ko 'Ngaa Tapuwae o Mataoho'.  
E tau ana!  
He ara moo taatou – he kaupapa aa-rohe  
hei arataki i ngaa mahi kei mua i a taatou katoa.  
Ko te wawata, ka haere whakamua tonu,  
kia tutuki ai ngaa whakaritenga katoa,  
hei orange moo te rohe me oona iwi.  
Kia ea ai te koorero,  
'Te pai me te whai rawa o Taamaki'.

Bind the sky on high, Bind the earth below,  
Bind all that which is not seen, and them now passed.  
We acknowledge and we remember them.  
We honour the house of Pōtatau Te Wherowhero  
and the sacred mantle of the Māori King Movement.  
We acknowledge the leadership of King Tūheitia,  
may peace be with him and his household.  
From Waikato to Ōtāhuhu where the Tainui waka  
was carried overland and then Māngere.  
I look upward. There is a bird at the summit of Māngere Mountain.  
It sets flight eastward where the cry of Tikapa Moana is heard.  
He turns westward to Manukau Harbour,  
there, the spiritual guardians are acknowledged.  
The bird coasts to Ihumātao, then to Maungataketake.  
Heed its call. There's Puketutu Island out just offshore,  
with Puketāpapa inland.  
His flight journeys on to Pūkaki (Crater)  
also known as The Sacred Footprints of Mataoho.  
There, he rests.  
This is a path for us – a neighbourhood endeavour,  
designed to lead the work that lies before us all.  
We hope that progress continues until all aspirations are met,  
for the benefit of the region and all its people.  
May the axiom hold,  
“The wealth and abundance of Tāmaki.”



# Ngā upoko kōrero

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On the cover:  
Designed by sculptor Virginia King the steel waka at the David Lange Memorial in Māngere takes the form of forest of standing poles and has excerpts from Lange's speeches that define the events of his lifetime inscribed on it.



## From the Chair

It is my privilege to present the Māngere-Ōtāhuhu Local Board Plan 2020. I am grateful for your extensive contributions to this plan which have helped us shape our outcomes and priorities for the next three years.

The feedback received has provided this plan with a much more informed approach to the needs of our growing and increasingly diverse population. As you will be aware, COVID-19 has dramatically affected our budgets and we have had to review some of our decisions.

Our board has worked hard to understand better the strategic relationship with mana whenua, mataawaka and Māori, along with faith groups, community organisations, and local businesses. All of these networks and different groups are valued alongside the Auckland Council Group when planning and delivering local projects.

Māngere-Ōtāhuhu has large Māori, Pasifika, and diverse communities and we know some of them do not participate in the council's engagement activities. For that reason, we are keen to change the one-size-fits-all engagement approach. Local

decision-making on important issues must include our community's resilience and well-being plans. We have learnt this through the COVID-19 lockdown periods in 2020.

As more families move into our area and new homes are built, it is crucial that our partnerships continue to develop. We believe this is key to building a resilient community and sustaining a local economy that recovers well from the effects of COVID-19.

Key objectives will include fostering partnerships with Māori and local heritage groups to preserve taonga and history. We need better transport networks that are responsive to our lifestyles and connect to our facilities, other forms of infrastructure to support community and further create business confidence to invest locally.

Future climate change initiatives such as opportunities to increase our area's tree canopy, protect waterways, support low carbon lifestyles, and assist communities and businesses to minimise waste are all part of ongoing work.

“

In this plan, we have emphasised the growth and success of our people: children, young people, elderly and disabled are integral members of our community.



In this plan, we have emphasised the growth and success of our people: children, young people, elderly and disabled are integral members of our community.

The local board plan is now complete. I look forward to working closely with you to implement it over the next three years.

A handwritten signature in black ink, which appears to read 'Lydia Sosene'.

**Lemauga Lydia Sosene**  
Chair,  
Māngere-Ōtāhuhu Local Board

# He kōrero nō te Heamana

Nōku te maringanui ki te whakatakoto i te Mahere o te Poari ā-Rohe o Māngere-Ōtāhuhu 2020. Tēnei te mihi i tō whakahoki kōrero mai, i whai wāhi atu ō whakaaro ki ngā whiringa kōrero i hua mai ai ngā whāinga me ngā rārangi kaupapa o te mahere mō ngā toru tau kei mua i te aroaro.

Nā ngā kōrero i whakahokia mai ai kua whai wāhi atu ngā wawata o tēnei hapori ki te mahere, he hapori e huri ana, he hapori e tipu ana. Kāore e kore kua rongu koe - i kaha whakahekeka ngā tahua pūtea e te MATE-KORONA nō reira ka arotakehia ētahi whakataunga.

Kua pau te kaha i te poari ki te whai māramatanga ki ngā whanaungatanga nunui ki te mana whenua, ngā mātāwaka, te iwi Māori, ngā rōpū whakapono, ngā ohu hapori, ngā pakihī ā-rohe. He wāhi nui tō ēnei whanaungatanga, ēnei rōpū, te Auckland Council Group, ki te whakamaheretanga me te whakatinanatanga o ngā kaupapa ā-rohe.

He nui ngā hapori Māori, ngā hapori o ngā iwi o Te Moana-nui-a-Kiwa, ngā hapori kanorau o Māngere-Ōtāhuhu, ā, e matua mōhio ana mātou, kāore e whai wāhi atu ētahi hapori ki ngā

kaupapa o te kaunihera. Nā runga i tērā, e hiahia ana mātou ki te huri i te rautaki kotahi-te-kawenga-kaupapa-mō-te-katoa. Me whai wāhi atu ngā mahere whakakaha hapori, whakaora hapori, ki ngā whakataunga ā-rohe nunui. I ākona ērā āhuatanga i tēnei tau i ngā rā o te noho taratahi me te MATE-KORONA.

Ka nuku mai ana ngā whānau ki tō tātou rohe pōtae, ka hangaia ngā whare hōu, ā, he tino whakahirahira kia kore ai ērā herenga e momotu, e memeha haere ai. Ki a mātou, koia nei te huarahi ki te whakakaha i te hapori, ki te whakakipakīpa i te ohaoha ā-rohe toitū whai muri i te MATE-KORONA.

Ko ngā whāinga matua: te whakakorikori i ngā whanaungatanga ki te iwi Māori me ngā rōpū kaupapa tuku iho o tēnei takiwā, ki te manaaki i ngā taonga me ngā kōrero tuku iho. Me pai ake ngā pūnaha hāereere kia tūhonotia ai tātou ki ngā whare, ngā whenua me ngā hanganga e poipoi ana i tō tātou hapori, e akiaki ana i te tangata ki te whakapau pūtea haumi ki tēnei rohe.

Ko ētahi o ngā mahi nui e kōkiritia ana ki te whakangāwari i ngā raru āhuarangi; te

“

I tēnei mahare kua arotahi atu ki te whanaketanga o ō tātou tāngata: tamariki mā, rangatahi mā, koeke mā, hunga hauā mā. He pou o te hapori rātou.



whakawhānui i ngā kāuru rākau, te tiaki i ngā arawai, te tautoko i ngā tāngata ki te noho waro-kore, te tautoko i ngā hapori me ngā pakihī ki te whakakore i te parataiao.

I tēnei mahare kua arotahi atu ki te whanaketanga o ō tātou tāngata: tamariki mā, rangatahi mā, koeke mā, hunga hauā mā. He pou o te hapori rātou.

Kua oti te mahere poari ā-rohe. Ka titiro whakamua au ki tā tātou mahi ngātahi

ki te whakatinana i te mahere i ngā toru tau kei mua i te aroaro.

**Lemauga Lydia Sosene**

Heamana, Māngere-Ōtāhuhu  
Local Board

# He aronga poto i tā mātou mahere

## Our plan at a glance

We will focus on six outcomes to guide our work and make Māngere-Ōtāhuhu a better community for all. Our aspirations are outlined below.



Ōtāhuhu shops.

### **Outcome 1: A confident and sustainable local economy**

Improving lifestyles and wellbeing through economic prosperity and resilience in times of challenge.



Moana-Nui-a Kiwa Leisure Centre, Māngere.

### **Outcome 2: We are building well connected, engaged and active communities**

Great neighbourhoods are well connected, have accessible local transport, high quality facilities that meet diverse needs, and safe environments to support local wellbeing, lifestyles and prosperity.



A local resident takes a stroll along the Kiwi Esplanade.

### **Outcome 3: Protecting our environment and heritage for future generations**

Preserving our natural and historical taonga / treasures and building a local community that values its whenua/ land, awa / waterways, whakapapa / genealogy and all living things that call Māngere-Ōtāhuhu home.



Kids from Te Kura Kaupapa Māori a Rohe ō Māngere performing at the Tūpuna Maunga Authority's Love Your Maunga event at Te Pane o Mataoho / Māngere Mountain in 2019.

### **Outcome 4: Celebrating our unique Tangata Whenua and Pasifika identities**

As a vibrant, whānau-oriented community we value our cultures, connectedness and creative expression. We will elevate our Māori and Pasifika identities while working to improve outcomes for all.



Play space at the Toia- Ōtāhuhu Recreation Centre.

### **Outcome 5: Our children and young people grow and succeed**

Thriving children and young people are connected in their communities. Their voices are heard, and they lead healthy, active lives, knowing they have positive prospects for the future.



Movies in Parks, Ambury Park.

### **Outcome 6: We thrive and belong in safe, healthy communities**

We want to see you living happy, healthy and actively engaged lives in safe neighbourhoods and public spaces, where your contribution makes Māngere-Ōtāhuhu an even better place to live, work and play.

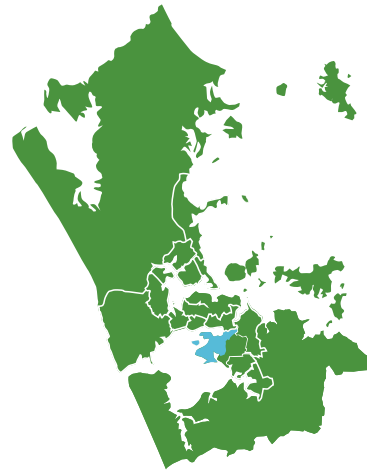


# Te Rohe ā-Poari o Māngere-Ōtāhuhu

## Māngere-Ōtāhuhu Local Board area


The Manukau Harbour and the Tāmaki Estuary surround three sides of the Māngere-Ōtāhuhu Local Board area. The area includes the coastal township of Māngere Bridge, the Māngere and Ōtāhuhu town centres, also Favona and Māngere East town centre and suburbs. At the 2018 Census, we are home for 78,450 residents, an increase of 7,491 people since the 2013 Census. Māngere-Ōtāhuhu has a high Māori and Pasifika population, and the largest proportion of Pacific people in Auckland. We have more than 100 local parks and sports fields, with four libraries, three community centres and two recreation centres and swimming pools. Over recent years, the local area has undergone significant residential and infrastructure development, and this is set to continue into the future.





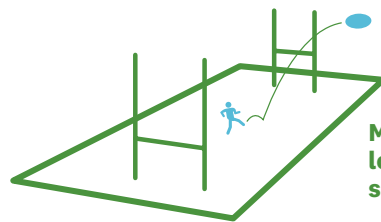
We have a  
population of  
**78,450**

 **59.4%**  
of residents identify as pasifika,  
16.4% Maori Pasifika

 **43.2%**  
of the population being  
under the age of 25

**26.4%**  
of residents are  
children under 15

**We are home to:**



**More than 100  
local parks and  
sport fields**



**4 libraries**



**2 recreation and  
swimming pools**



**and  
3 community  
centres**



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

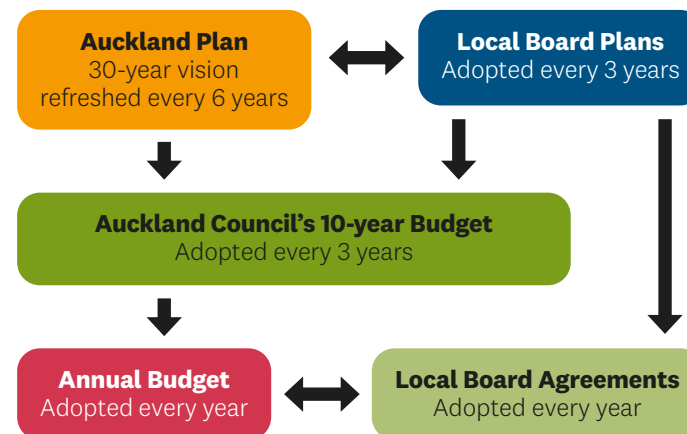
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets,

levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



### Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.



Te whakawhanake i tā mātou mahere

## Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020.

The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we

reflected your needs and desires we engaged with our community at a range of events and activities across the local board area.

The issues and priorities you raised with us through these interactions helped us finalise this plan.

The social and economic effects of COVID-19 pandemic mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

- work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.



Whakaotinga tahi:  
He ohaoha ā-rohe māia, toitū hoki

## Outcome 1: A confident and sustainable local economy

### Improving lifestyles and wellbeing through economic prosperity and resilience in times of challenge

Our community's lifestyles and wellbeing are at the heart of our economic aspirations. We will continue to revitalise our town centres, support infrastructure developments, and coordinate local resources to help create jobs, stimulate the economy, and secure livelihoods for our local people.

We will work alongside partners and leverage major infrastructure projects to increase access to high-quality jobs<sup>1</sup> for our local workforce and build Māngere-Ōtāhuhu as an attractive destination for locals, visitors and businesses.

### Shared prosperity through partnerships and infrastructure

We want to build meaningful employment opportunities, promote entrepreneurship, and champion social enterprise through networking, training, and connecting our communities with major opportunities in development and tourism. We will advocate for the council group<sup>2</sup> to support our economic goals and help develop Auckland's economic prosperity.

“ Our natural beauty and heritage values alongside our unique town centres and local markets give us a prime platform for drawing in more businesses, encouraging local social enterprise, and attracting visitors. ”

<sup>1</sup> Quality jobs are defined by The Southern Initiative as those offering potential for transformation through a living wage, prospects for progression, and access to training and skills development.

<sup>2</sup> Including Auckland Unlimited, The Southern Initiative, Panuku Development Auckland and other council-controlled organisations.



Ōtāhuhu shops

### WHAT YOU HAVE TOLD US

- “Enable more connections between local Māngere businesses and significant infrastructure growth; allowing opportunities for local businesses to expand and recruit locally; develop local talent and support sustainable outcomes.”
- “Support an emerging cafe culture in Māngere - Ōtāhuhu; make available more Māori and Pacific food and beverages, this might be through encouraging food trucks, night markets, and at tertiary student events.”
- “Supporting Māori businesses and the workforce is important to me.”

Māori and Pasifika make up a significant proportion of our workforce. We are aware of the unequal education and labour market outcomes they face. We advocate for central government to close these gaps by improving educational achievements, boosting skills programmes, and specifically equipping our community to create a confident local economy. We will play our part in these efforts through partnerships, investment and advocacy, including exploring the knowledge and potential of businesses in our cultural economic networks. We are committed to improving outcomes for Māori, Pasifika and our diverse community.

Effective infrastructure networks strengthen our economic resilience and social wellbeing. We will advocate for our transport agencies, utility services and all developers to improve these connections. We challenge all agencies to prioritise our networks to meet our growing demands and give investors confidence to do business here.

### Futureproofing

Advancements in technology, the COVID-19 global pandemic, climate change and an ageing workforce are just a few global trends challenging our ways of working. We call on the council group, government and business stakeholders to help equip our workforce and business owners with the adaptability they need for the future.

Our natural beauty and heritage values alongside our unique town centres and local markets give us a prime platform for drawing in more businesses, encouraging local social enterprise, and attracting visitors. We will also continue activities from our previous plan to make this happen.

### Opportunities

- Unlock high-quality jobs in our area through aligning with Auckland Unlimited’s strategies<sup>3</sup> in collaboration with The Southern Initiative.
- Work with the Auckland Airport industrial area and the Counties Manukau District Health Board to secure quality employment opportunities for our workforce.
- Develop our unique natural environment and heritage areas like the Ōtuataua Stonefields to attract visitors while also improving local ecology and recognising local cultural significance.
- Unlock the potential of the Māori economy by supporting Māori business initiatives and economic aspirations.
- Seed fund local business ideas to develop and promote across Auckland and New Zealand.
- Build partnerships with businesses, central government, and the education sector to create sustainable and secure economic opportunities.

### Challenges

- Reducing emissions, sediment and environmental damage while enabling development to match our population growth, and economic aspirations.
- Improving young people’s employment opportunities with future-focussed education.
- Increasing local household incomes to exceed the Auckland average, supporting families to establish quality lifestyles in Māngere-Ōtāhuhu.
- Keeping up with population growth while maintaining quality lifestyles, high-quality employment, and varied business opportunities.

<sup>3</sup> Including the Statement of Intent



### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Shopping centre at Airport Oaks.

### Outcome 1: A confident and sustainable local economy

Objective	Key initiatives
High-quality employment opportunities for our people, to improve lifestyles and contribute to the local economy	Forge partnerships with Auckland Airport's commercial and nearby industrial sectors to increase employment opportunities
	Support programmes to equip locals with skills for high-quality jobs, including entrepreneurship and social enterprise
Futureproof new developments to sustain economic expansion	Leverage future infrastructure projects to help local companies procure major contracts and employ a local workforce
	Support business improvement districts to promote town centres as safe, unique destinations, and increasing visitors to our lively markets, ethnic eateries and emerging café culture
	Influence growth plans to include the preservation and enhancement of our natural environment and cultural heritage sites
	Build on existing and seek new partnership opportunities to promote Māngere-Ōtāhuhu as a destination for visitors
	Integrate local infrastructure and programmes to support tourists accessing local attractions





Moana-Nui-a Kiwa Leisure Centre, Māngere

Whakaotinga rua: Kei te hanga mātou i ngā hapori e pai ana te honohono, e tūhono ana, e oi ana hoki

## Outcome 2: We are building well connected, engaged and active communities

**Great neighbourhoods are well connected, have accessible local transport, high-quality facilities that meet diverse needs, and safe environments to support local wellbeing, lifestyles and prosperity.**

While we are aware of the current financial climate as a result of the impact of COVID-19, we will advocate strongly for central and local government to accelerate investment in the facilities, transport networks and infrastructure vital to sustainable population and business growth in our area.

We will advocate to the Auckland Council group and developers for these investments to improve our lifestyles and neighbourhoods. We will put you first as we prioritise our investments during these challenging times.

“ We will continue advocating to Auckland Council to deliver better surfaces, flood lights and changing rooms at our local sports fields; to increase training hours; and provide for all, including upgrades that meet the needs of our female athletes. ”



#### WHAT YOU HAVE TOLD US

- “Focussing on transport barriers and enhancing facilities and parks for whānau will actually lead on to giving communities the ability to get to places which are fit for purpose, will increase engagement, bring our community together more frequently and easier and therefore help support our local economy.”
- “Don’t need more carparks just need free public transport and better walking and cycling connections. Also, yes to destination park and development of Centre Park.”
- Need better sports facilities, more sports facilities and all-weather sports facilities at Walter Massey Park and Centre Park.”

### Māngere

We are working hard to develop David Lange Park as a destination park, and improve Centre Park, Williams Park, and other neighbourhood parks as well. We will continue advocating for the council’s Governing Body to deliver the Māngere East precinct and complete the new pathways at Walter Massey Park.

With our support, housing developers are funding new local pocket parks in our area, and Auckland Transport is reviewing its services, including route 32, linking our new neighbourhoods to places of interest.

You have asked for the Māngere shopping area to be improved to complement our lively Saturday market, activities and events. We will do our part to improve our facilities and recommend Panuku Development Auckland (Panuku) and Auckland Transport do the same, addressing this area’s car parking problems. We will advocate for more Te Ara Mua / Future Streets programmes to make it easier for you to walk and bike to this shopping area.

The new Māngere Bridge will improve connectivity for walkers, cyclists and scooters, while the Waterfront Reserve and adjacent causeway offer new opportunities for living and visiting. We will also look at ways to support and strengthen the Māngere Mountain Education Trust.

### Ōtāhuhu

You want more community spaces for youth and creative talents. Developing the Ōtāhuhu Town Hall Community Centre and Old Ōtāhuhu Library could meet this need. We will continue working with Panuku to see how we can get the best possible community facilities at those sites.

We are also prioritising Seaside Park for improvements and more development at Sturges Park.

Better transport routes, less congestion, and a review of the traffic and car park plan will support Ōtāhuhu town centre businesses and encourage visitors. We want to leverage the Ōtāhuhu Streetscape project, Ōtāhuhu Station, and Tōia Library and Recreation Centre to further build Ōtāhuhu’s community lifestyles. Tōtoia / The Ōtāhuhu Canal Reserve Portage project will transform the Ōtāhuhu landscape and we will work with the Governing Body to progress this historic project.

### Transport

We will work with Auckland Transport and Waka Kotahi / New Zealand Transport Agency to create an affordable, efficient, connected transport network to link our families and businesses to local and regional destinations.

We will combine our transport fund with Auckland Transport’s budgets to promote active, sustainable choices such as walking, cycling and public transport. These will reduce congestion and pollution and improve our health and wellbeing.

We want to explore free public transport options to help our people get around. We want to see better bus stops, shelters and transport routes to attract more use. We will also continue to champion safe pedestrian crossings to encourage walking in our area.

The light rail link to Māngere and the airport is an opportunity to link council facilities, shopping areas, local attractions, and access to the region. We will explore ways to contribute to, and advocate for, its speedy delivery.



## Facilities

It's important that everyone using our facilities feels they can thrive and belong in our community. We will explore options for making our swimming pools and council facilities more accessible to diverse groups, from differently-abled children to faith communities.

We know our children and young people need safe public spaces to enjoy and be active and will continue to review our parks and invest in facilities to meet their needs.

We will continue advocating to Auckland Council to deliver better surfaces, flood lights and changing rooms at our local sports fields; to increase training hours; and provide for all, including upgrades that meet the needs of our female athletes.

To meet the needs of our growing population and make sure our sports clubs have homes, we will explore funding options for developing new facilities. We will also investigate ways to share and make our existing facilities available for longer hours.

We support the Auckland Plan and its goal of ending homelessness. We will continue advocating for improvements to boarding houses. They are real accommodation options for our community and owners must maintain regulatory, health and wellbeing standards.

We will continue to invest in our business improvement districts and work with them to keep our shopping areas clean, safe and affordable. We will seek additional funding to install closed-circuit television (CCTV) cameras and lights to prevent antisocial behaviour at our parks and pathways.

## Opportunities

- Deliver more quality parks facilities and fit-for-purpose sport facilities through Increasing Aucklanders' Participation in Sport: Investment Plan 2019-2039 and other strategic documents to meet a growing population that is young and active.

- Attract more visitors to Māngere heritage areas by developing transport accessibility, including route 32.
- Improve the Māngere Bridge causeway to create more public spaces or extend the Waterfront Reserve if it is successfully closed to traffic.
- Refresh the local area plan in alignment with the Auckland Unitary Plan to explore availability of more commercially zoned and serviced land to attract businesses.
- Work with all developers to ensure our communities are involved in planning major projects.
- Deliver multi-purpose facilities in Māngere East and Ōtāhuhu to meet local demands.
- Refresh the Local Pathways Plan (Greenways) to provide communities an improved recreation experience and alternative transport routes.
- Support Waka Kotahi's Safe and Healthy Streets South Auckland project to help our new neighbourhoods, local transport hubs, and streets become safe and attractive.
- Advocating for transport and development stakeholders to modify their procurement policies to encourage the use of local companies to deliver projects.

## Challenges

- More lighting and CCTV are needed to reduce late night alcohol consumption and loud music in local parks and reserves.
- Minimising the exclusive use of valuable open spaces by community facilities so local parks are activated for sports and recreation.
- Procuring investments for climate-friendly initiatives to help reduce emissions, promote awareness, and support better building and transport network design.





### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Art activities at Māngere Town Centre Library.

### Outcome 2: We are building well-connected, engaged and active communities

#### Objective

#### Key initiatives

Māngere East is a thriving, liveable and connected community centre

Deliver safer, easier Massey Road crossing for pedestrians – explore an overbridge and connection to Massey Homestead or the Māngere East Village area

Design and deliver a multi-purpose community facility at Walter Massey Park

Identify options to re-route heavy vehicles away from the Māngere East town centre, creating public and active transport transition spaces

Community facilities meet our diverse needs, enhancing our lifestyles, culture, and wellbeing

Develop a destination playground and improvements at David Lange Park in partnership with Variety, the Children's Charity

Deliver our park renewals, concept plans and Centre Park masterplan to meet increasing sports and recreational needs

Work with Panuku to deliver a refreshed community facility at Ōtāhuhu Town Hall to meet community needs

Work alongside the Auckland Council group, including the Development Programme Office, and Auckland Transport, to complete the Ōtāhuhu Streetscape project by funding the remaining development works and deliver a safe, attractive and vibrant town centre





Ōtāhuhu bus and train station.

**Outcome 2: We are building well-connected, engaged and active communities**

**Objective**

**Key initiatives**

Develop cultural heritage areas, ecological preservation, pathways and community spaces to be enjoyed by all

Identify funding partnerships to deliver iconic projects such as Tōtoia / The Ōtāhuhu Canal Reserve Portage project and Māngere heritage area

Enhance transport infrastructure and connections

Alongside Auckland Transport, explore affordable and trial no fee options to increase community access and use of public transport

Work with the Auckland Council group to explore climate-friendly initiatives by trialling innovative ideas that we can champion

Support road safety projects, including more Safer Schools Programmes and pedestrian crossings

Our communities are well connected with more safe cycleways and walkways

Connect cycle lanes and walkways to neighbouring networks and public transport routes, and link new housing developments to facilities and places of interest

Explore opportunities to partner with Auckland Airport to develop cycleways and public transport options, connecting with local attractions and shopping areas



Whakaotinga toru: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

## Outcome 3: Protecting our environment and heritage for future generations

**Preserving our natural and historical taonga / treasures and building a local community that values its whenua/ land, awa / waterways, whakapapa / genealogy and all living things that call Māngere-Ōtāhuhu home.**

Alongside mana whenua, our community is privileged to be kaitiaki / guardians of an area with stunning natural beauty, significant historical sites and waterways which host an abundance of native plants and animals.

**Combatting climate change and minimising waste**

To protect these taonga for future generations, we need to build environments and communities that are resilient against the impacts of climate change, while each doing our part to reduce our own emissions and waste.<sup>4</sup>

“ To protect these taonga for future generations, we need to build environments and communities that are resilient against the impacts of climate change, while each doing our part to reduce our own emissions and waste.<sup>4</sup> ”

<sup>4</sup> In line with the Te Tāruke-ā-Tāwhiri: Auckland's climate action framework



Kiwi Esplanade

#### WHAT YOU HAVE TOLD US

- “Plant more street trees, particularly around Favona/Mahunga Drive / Robertson Road / Walmsley Road to make the area greener. Māngere Centre Park is another good opportunity.”
- “Greatly improve the appearance of the environment particularly street trees and loose litter, especially litter going into the Manukau Harbour. I like to see more relevant local art, food, upgraded & improved playgrounds are good.”
- “Please focus more programs on zero waste, care for waterways and waste minimisation.”

We will investigate ways to raise climate change awareness and provide access to culturally informed resources and knowledge, promoting a community that sustains its natural environment and wildlife for years to come.

With the lowest tree coverage in the region, we are working hard to finalise a planting strategy to help replenish the urban ngahere / forest in Māngere-Ōtāhuhu and unlock the benefits trees provide to our neighbourhoods, culture, economy, health and wellbeing.<sup>5</sup> We will also include local communities in planning and regular volunteer planting activities.

Auckland aspires to be zero waste by 2040<sup>6</sup> and zero emissions by 2050<sup>7</sup>. These long-term goals can only be achieved if we start work now. We will support community gardens, encourage good waste practices and advocate for the southern recycling centres. We will also promote low-carbon homes, lifestyles and transport options.

#### Treasuring our local heritage

We will continue to support several major heritage projects and initiatives to encourage the flourishing of native biodiversity, ensuring Māngere-Ōtāhuhu’s natural environment and cultural heritage is valued and cared for.<sup>8</sup>

Tōtoia | The Ōtāhuhu Canal Reserve Portage project will interpret and celebrate mana whenua and local histories. It will also open up new areas of public open space connecting the Tāmaki River and the Māngere Inlet, making the historic portage route accessible and enjoyable for all.

We want to partner with Tūpuna Maunga o Tāmaki Makaurau Authority (the Maunga

Authority) to further and equip Te Pane o Mataoho | Māngere Mountain Education Trust to enhance visitors’ connection to the mountain’s history and reflect the unique relationship between local mana whenua and the maunga.

#### Keeping our waterways clean and healthy

We will continue our successful schools programmes, and work with developers and other parts of council to monitor building projects and stormwater run-off which carries contaminants into the waterways.

We will advocate for the council’s Governing Body to develop a region-wide plan to manage mangroves that benefits the ecological system, mitigates coastal erosion and allows access to shorelines for water-based activities. We advocate for support for the Manukau Harbour Forum and Tāmaki Estuary Environmental Forum, so we can have clean shorelines and reduce contamination in waterways.

<sup>5</sup> See Te Rautaki Ngahere ā-Tāone o Tāmaki Makaurau | Auckland’s Urban Ngahere (Forest) Strategy for more details

<sup>6</sup> See Te Mahere Whakahaere me te Whakaiti Tukunga Para i Tāmaki Makaurau 2018 | Auckland Waste Management and Minimisation Plan 2018 for more details

<sup>7</sup> See Te Tāruke-ā-Tāwhiri: Auckland’s climate action framework for more details

<sup>8</sup> In line with The Auckland Plan 2050 Outcome: Environment and Cultural Heritage



### **Opportunities**

- Support community capacity to help achieve zero waste, zero emissions and zero dumping.
- Promote more backyard and community gardens, helping to improve food security and sustainable living.
- Implement our foreshore and natural ecosystems work to align with the Regional Coastal Management Plan.
- Local heritage areas can attract visitors and improve our economic, cultural, health and wellbeing; explore developing a local learning and visitors' centre.
- Together with mana whenua, leverage Auckland-wide plans to protect, connect and restore our natural environment and heritage.
- Minimise environmental damage from big building and transport projects with robust monitoring systems to treat waste safely.
- Seek support to build community resilience and adaption to climate change, especially in coastal areas.

### **Challenges**

- Advocating to the council's Governing Body to deliver a local recycling centre that will stimulate more awareness and access to waste reduction options.
- Identifying new technology and ways to deliver infrastructure by using nature and natural processes in the development of local housing and roads.
- Transitioning businesses and developers to environmentally-friendly practices.
- Greater local board involvement and community access to Puketutu Island.

### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Guided tour/walk at Te Pane o Mataoho / Māngere Mountain.

### Outcome 3: Protecting our environment and heritage for future generations

Objective	Key initiatives
Promoting climate change awareness and resilience	<p>Deliver programmes and initiatives to promote sustainable businesses and lifestyles</p> <p>Support community action to protect and enhance our natural environment, promoting climate change awareness and protecting local ecosystems</p> <p>Include native tree planting into urban design, better enabling parks and places to sustain our natural environment</p>
Protecting and preserving our waterways, shorelines and wildlife for future generations to enjoy and look after	<p>Share traditional Māori and Pasifika knowledge for sustaining our natural environment</p> <p>Restore our streams, including the Ōruarangi, Tararata, Harania and Waokauri. Explore options to develop urban wetlands to host indigenous wildlife and revive our waterbodies</p>
Preserving our local heritage	<p>Develop a place to house local mana whenua history, promote stories of settlers, and show development over the generations through local historical societies</p> <p>Partner with mana whenua and local urban Māori communities to develop natural and cultural heritage attractions across our coastal areas to preserve our local history</p>



Whakaotinga whā: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

## Outcome 4: Celebrating our unique Tangata Whenua and Pasifika identities

**As a vibrant, whānau-oriented community we value our cultures, connectedness and creative expression. We will elevate our Māori and Pasifika identities while working to improve outcomes for all.**

We are committed to the principles of Te Tiriti o Waitangi. Our growing partnerships with local mana whenua have encouraged us to better understand their aspirations. We strive to apply a Te Ao Māori (Māori worldview) lens in our community building, advocacy and investments.

We pride ourselves as having the largest Pasifika population in New Zealand with almost 60 per cent of our residents identifying as Pacific peoples. We will celebrate your uniqueness and achievements, while continuing to foster health and wellbeing.

We will champion local events and festivals that raise awareness of our diversity and bring our cultures together.

“ We want to change the one-size-fits-all engagement approach and insist that more resources and expertise are actively dedicated to enabling you to have a meaningful say in building a better Auckland. ”



Kids from Te Kura Kaupapa Māori a Rohe o Māngere performing at the Tūpuna Maunga Authority's Love Your Maunga event at Te Pane o Mataoho / Māngere Mountain in 2019.

### WHAT YOU HAVE TOLD US

- “It would be great to celebrate more of our area’s prominent Māori heritage.”
- “Have more Kai festivals to celebrate Māori and Pacific cultures, promoting healthy lifestyles and showcasing traditional ways of making umu / hangi.”
- “The plan respects the Treaty of Waitangi and recognises Māngere-Ōtāhuhu’s unique needs and diverse communities.”

We hear your call for better engagement efforts, including language translations. We want to change the one-size-fits-all engagement approach and insist that more resources and expertise are actively dedicated to enabling you to have a meaningful say in building a better Auckland.

We acknowledge your feedback on partnering more with mana whenua and supporting their voices to inform project and policy development. We will continue to strengthen our engagement and uphold the aspirations of mana whenua and Māori communities.

You have told us that better awareness of local health and wellbeing services will make a difference in improving Māori and Pasifika overall wellbeing. We will support community networks to connect our people with local service providers.

We will also continue to invest in activities to encourage healthy and active lifestyles for our whole community.

### Cultural representation

We will champion displaying local artworks to tell legends, challenge our views and enrich our environments.

Our rich Māori heritage will be expressed through the ongoing Te Kete Rukuruku project, naming local parks and open spaces with significant Māori names and telling local stories.

This year we are celebrating 10 years since the opening of Ngā Tohu o Uenuku / Māngere Arts Centre and will mark this milestone with our community. We will also continue to celebrate Te Reo Māori and Pacific language weeks through our libraries, highlighting our diversity and support to preserve these languages.

Our successful arts broker programme will continue. We want to explore how we can further

support talent into career pathways, working with the council group to identify procurement and social enterprise opportunities.

We will focus our advocacy on combatting the inequality our Māori and Pasifika communities face and leverage our partnerships to explore creative new ways to build a confident local economy and secure quality lifestyles for our people.

### Opportunities

- Advocate for Auckland Council, external stakeholders, and other local boards with similar aspirations to join forces and improve Māori and Pasifika economic outcomes, building on the council programme to improve Māori outcomes.
- Champion innovative ways to engage and partner with Māori and Pasifika through the refreshed Local Board Engagement Strategy.
- Explore opportunities to partner with the Maunga Authority to invest in restoring, protecting and managing Te Pane o Mataoho.
- Build on the work of our art broker, looking to identifying pathways toward careers in creative expression.

### Challenges

- Promoting the celebration of arts and culture in our community regardless of income or socio-economic status.
- Identifying ways to leverage our strengths to establish our place in the future of Auckland.

### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.







Local tamariki during a performance at Māngere Town Centre library.

#### Outcome 4: Celebrating our unique Tangata Whenua and Pasifika identities

##### Objective

##### Key initiatives

Express and support creative influences throughout our facilities and programmes

Do more to support new local social entrepreneurs, including our Māori and Pasifika people, to produce more unique goods and services

Continue our arts broker programme to explore and mentor local artists, and develop opportunities to expose local arts and cultural talents to a wider public network including the commercial sector

Include cultural designs and local art in our facilities, promoting local storytelling and expression

Partnering with Māori and Pasifika to enable excellence and equity

Continue to prioritise developing our partnerships with Te Akitai Waiohū, Te Ahi Waru Waiohū and other local mana whenua to promote their aspirations

Work with mana whenua, and mataawaka and local marae to strengthen relationships and preserve local taonga

Initiatives to maintain Pasifika languages and traditional culture through events and creative expressions; also advocating to improve their health and wellbeing





Play space at the Toia- Ōtāhuhu Recreation Centre

Whakaotinga rima: Kei te tipu, kei te angitu ā tātou tamariki, rangatahi hoki

## Outcome 5: Our children and young people grow and succeed

**Thriving children and young people are connected in their communities. Their voices are heard, and they lead healthy, active lives, knowing they have positive prospects for the future.**

Our children and young people are the heart of our community. We will listen and respond to their aspirations, supporting them with quality facilities, creative programmes and access to activities that promote their wellbeing, belonging and development.

Whānau / family, faith and tikanga (cultural customs) play big roles in our community. Many of our children and young people are already engaged in organised community, faith and family groups. These groups hold valuable intergenerational community connections which are important in passing down knowledge, culture and tradition.

We want to support and build capacity among these groups to promote a deeper sense of identity, purpose and whanaungatanga (family connection and belonging) for our children and young people.

### High-quality play and recreation

You have said our children and young people need better play equipment. We will give special attention to ensuring new designs include a variety of safe equipment to promote learning, enriching the development of children and young people of all different abilities to promote healthy and active lifestyles.

“ We will continue to champion social enterprise development among our creative young people. ”



#### WHAT YOU HAVE TOLD US

- “We need an opportunity to connect youth and senior into one programme, promoting intergenerational activities such as storytelling.”
- “Support makerspaces & art groups; Māngere-Ōtāhuhu has a huge youth population. The job market might be tough, but art can give a sense of purpose and our area can do better at providing public exhibition spaces both indoor and outdoor.”
- “Youth Space – this needs to be further defined and scoped. Some youth prefer a physical space, while others want [an] online platform. They need a space to belong and relate to.”

#### Listening to our young people

Our young people say they want a platform to influence decisions affecting their communities. We will explore new and creative ways to engage better, including reviewing our online presence and continuing to partner with community groups.

We are also aware of the poverty and mental health challenges many of our children and young people face. We understand they need spaces – whether virtual or in person – to be themselves, where they can care for one another and learn alongside each other.

We will continue listening to our young people to discover how we can best support their resilience.

#### Opportunities for learning and development for the future

We will leverage our partnerships to improve pathways into education and training programmes, helping to address the higher than average percentage of our youth who are not in education, employment or training.

We will focus on equipping our young people to be future-ready. Our community activities will promote learning and education, including STEM (Science, Technology, Engineering and Maths), and we will continue to champion social enterprise development among our creative young people.

#### Opportunities

- Delivering our Youth Action Plan as directed by engaged local youth.
- Exploring ways to support the role of tikanga and faith in youth development.

- Providing youth with opportunities to take the lead in bringing our diverse community together and advocating on social and environmental issues.
- Expanding our review of recreation and play areas to ensure we design quality learning equipment and safer, friendlier play spaces for our children and young people.
- Aligning our work with central government’s Child and Youth Wellbeing Strategy.
- Supporting community networks to develop a holistic and coordinated approach for our children and young people to thrive.

#### Challenges

- Fostering belonging in our neighbourhoods and public spaces alongside new developments and population movements.
- Creating greater access to skills training, education, and employment opportunities for young people from low-income backgrounds.

#### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Boggust Park playground.

## Outcome 5: Our children and young people grow and succeed

### Objective

### Key initiatives

Children and young people feel safe and free to express themselves with well-designed spaces

Renew our playgrounds and recreational facilities to better serve our children and young people at all stages including those who are differently-abled or have faith-based needs

Cultivate hubs where youth can gather, look out for each other, and develop skills for the future

Voices of children and young people influence the life of our community

Explore creative ways to empower diverse youth from across Māngere-Ōtāhuhu to have a platform and contribute towards local decision-making

Partner with community groups to deliver mentoring and other programmes, supporting children and young people to participate in the community and contribute positive change

Our community recognises and supports aspirations and development of children and young people

Invest in opportunities to develop young people's talents and celebrate their achievements

Build capacity among churches, marae and other religious community groups, recognising the importance of intergenerational relationships and faith in passing down culture and knowledge

Develop and maintain quality sport, recreation and arts spaces, while building local groups' capacity to support our children and young people

Young people are equipped with skills, training and support to flourish in the workforce

Partner with providers and community groups to make training, education and high-quality employment more accessible for local young people

Provide opportunities for young people to express their creativity, innovation and entrepreneurship with mentoring and guidance

Focus library and community activities on encouraging learning, including STEM education, for our children and young people.



Whakaotinga ono: Kei te puāwai,  
kei te whai wāhi tātou ki ngā hapori  
haumarū, hauora hoki

## Outcome 6: We thrive and belong in safe, healthy communities

**We want to see you living happy, healthy and actively engaged in safe neighbourhoods and public spaces, where your contribution makes Māngere-Ōtāhuhu an even better place to live, work and play.**

A thriving community starts with all of us, each playing our part. As your local board, our investments, advocacy and community approach will contribute to fostering an inclusive Auckland and developing our area to its full potential.

### **A place where everyone belongs**

The rich diversity, arts and culture of our daily lives in Māngere-Ōtāhuhu are just a few of the unique contributions we bring to making Auckland a place where everyone belongs.

Our Age-Friendly Action Plan will make Māngere-Ōtāhuhu more attractive and accessible for our older people. We will look at programmes linking children and young people with our older people. We will prioritise providing opportunities for both groups to learn new skills, broaden social circles, and for youth to introduce new technology into the lives of our older people.

We will support children's learning and wellbeing with increased library hours, free entry for everyone at our local swimming pools, and a range of local activities. We will create safe spaces where young people feel they belong, are heard, and can be equipped with resilience for the future.

“A thriving community starts with  
all of us, each playing our part.”



Movies in Parks, Ambury Park

### WHAT YOU HAVE TOLD US

- “Spaces for whānau to learn, access services in a welcoming and community-led environment- promoting self-determination through learning and connecting communities.”
- “Our communities need interfaith-based activities increase awareness and community connection. In case of disaster, we will know each other and be able to help each other.”
- “We need better health and wellbeing outcomes for the people of our community. Need to restrict gaming machines and alcohol outlets.”

We will also prioritise creating inclusive and accessible public and social spaces to support the wellbeing of our diverse communities and for people who are differently-abled or have faith-based needs that will enable everyone to fully participate in all that Māngere-Ōtāhuhu has to offer.

### Healthy and thriving communities

Healthy, secure and affordable accommodation is vital for growing children and families. While we don't build homes, we will champion healthy homes for both new and existing residents.

You told us to do more to bring neighbourhoods together. We will make this a priority in our community grants programme, and promote events and activities supporting this request. We will also advocate for more regionally-funded events, like Movies in Parks, while increasing access to regional facilities like Auckland Zoo.

We need each other for neighbourhood safety. We will support you to help make our communities and neighbourhoods safe. We will continue looking at ways to reduce alcohol outlets, gambling machines, and access to addictive substances, including tobacco and e-cigarettes. We will play our part, with local organisations, and local and central government, to jointly address neighbourhood safety and reduce antisocial behaviour in our public spaces.

We will add to our work with other organisations to promote healthy, affordable food options, even better access to recreational facilities and activities, and ways to reduce falls. We hear your concerns about being prepared for major events that affect your health and economic wellbeing. We will advocate for the Governing Body to help keep our community safe by developing and improving access to its emergency management and resilience plans.

### Your voices make our community a better place to live, work and play

We value everybody's voices in making local decisions. We will continue to push to include

culturally appropriate, multi-lingual communications to engage with our community. We believe this will help build community relationships and attract our people to participate in community life.

### Opportunities

- Leverage research completed by Auckland Unlimited and The Southern Initiative to: secure quality jobs for young people  
Improve conditions for our workers with low household incomes.
- Advocate for more regional events to be delivered in our area and regional programmes to support our local artists, cultural practitioners, sportspeople and businesses.
- Work with local communities to deliver our Community-Led Community Safety Action Plan.
- Review our Accessibility Action Plan and identify practical ways to contribute towards design plans on our transport network, local pathways, and council facilities.
- Develop neighbourhood spaces for our tamariki and rangatahi to play safely and build family networks.

### Challenges

- Building the ability and confidence to access services to reduce avoidable health problems and to support our people to make good lifestyle choices.
- Reducing alcohol and drug-related crime in our neighbourhoods and identifying areas that would benefit from our community safety programme.
- Advocating to deliver investment and activities that will improve our lifestyles.

### Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Families enjoy day of activities at the Tūpuna Maunga Authority's Love Your Maunga event at Te Pane o Mataoho / Māngere Mountain in 2019.

## Outcome 6: We thrive and belong in safe, healthy communities

Objective	Key initiatives
Successful communities are made up of thriving families and empowered people living in safe neighbourhoods	Support activities that help people have healthier lifestyles and better wellbeing
	Progress art programmes to foster creative and economic opportunities, particularly for children, young people and older people
	Work with The Southern Initiative, Auckland Unlimited, and the education and training sectors to create innovative ways for our people to gain skills, training and education in our community
Celebrating our differences brings us together	Partner with community and wider groups to continue supporting neighbourhood safety and crime prevention, including reducing alcohol outlets, smoking, substance abuse and gambling machines
	Support programmes allowing our ageing community to access our facilities and enjoy participating in our society
	Deliver and champion meaningful engagement and enhance local understanding of their role, services and activities impacting on community outcomes
	Champion ways to improve and enhance our people's lifestyles, including increasing accessibility and participation in community life for people who are differently-abled
	Invest in local activities and support regional events that promote the unique spaces in our area and bring us together, celebrating our vibrant cultures and identities





He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-2028 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.





## Kaupapa ā-rohe me ngā paerewa ā-mahi

# Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the Long-term Plan 2018-2028. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Māngere-Ōtāhuhu Local Board Agreement and Auckland Council's local board funding policy, which are available on the council website.

Local activities	Levels of service statements
<b>Local community services</b>	
This is a broad activity area, which includes: <ul style="list-style-type: none"><li>• supporting local arts, culture, events, sport and recreation</li><li>• providing grants and partnering with local organisations to deliver community services</li><li>• maintaining facilities, including local parks, libraries and halls.</li></ul>	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>We provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide community centres and hire venues that enable Aucklanders to run locally-responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p>





## Local activities

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## Levels of service statements

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### Local planning and development

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This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

### Local environmental management

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Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

We manage Auckland's natural environment.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

### Local governance

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Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

There are no significant changes to the measures or targets for 2020/2021.

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## Tirohanga take pūtea whānui

# Financial overview

Revenue, expenditure and capital investment by local activities for the Māngere-Ōtāhuhu Local Board for the period 1 July 2020 to 30 June 2021.

<b>Annual Budget Financials</b>	<b>2020/2021 (\$000)</b>
<b>Operating revenue</b>	
Local community services	1,310
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total operating revenue</b>	<b>1,310</b>
<b>Operating expenditure</b>	
Local community services	15,563
Local planning and development	2,380
Local environmental services	1,029
Local governance	319
<b>Total operating expenditure</b>	<b>19,291</b>
<b>Net operating expenditure</b>	<b>17,981</b>
<b>Capital expenditure</b>	
Local community services	2,864
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total capital expenditure</b>	<b>2,864</b>



Ngā Mema o tō Poari ā-Rohe o Māngere-Ōtāhuhu Local Board

## Your Māngere-Ōtāhuhu Local Board members

### Members' details

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**Lemauga Lydia Sosene – Chairperson**

Phone: 021 287 2255

lemauga.sosene@aucklandcouncil.govt.nz

### Members' details

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# Āpiti hanga A: Kaupapa Auaha

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this draft local board plan but recognise the value it will add to the local community.

Key advocacy areas for Māngere-Ōtāhuhu Local Board include:

Initiative	Description	Advocating to
<b>Māngere East Precinct: A priority focus and initiatives to enhance this centre as a thriving, liveable community (key advocacy project)</b>	<p>The Māngere East area requires co-ordinated investment for planning and implementation. The local community facilities are run down, old or not fit-for-purpose. The business case development (One Local Initiative) must review the planned investment, include uses of council's local assets to shape a high-quality built area for a liveable community.</p> <p>A community facility needs assessment was completed in 2015. The planning and business case must identify what next steps will look like to efficiently deliver this project.</p> <p>The board requests the Governing Body commit to capital funding through the 10-year budget for delivery of the Community Facilities Network Plan.</p>	Governing Body, Auckland Transport
<b>To reconsider and investigate heavy and light rapid rail integration for central city (CBD) to airport</b>	<p>The airport to central city rapid transit project has long-term strategic importance for Auckland's future commuter and freight needs.</p> <p>The selection of light rail between central Auckland and Māngere fails to consider major growth implications for areas in the south, north and west. Auckland's strategic long-term transport security for both commuter and industrial heavy freight will not be well-served by current plans.</p> <p>The board urges that a mix of heavy and light rail from central city to the airport be reconsidered and requests the Governing Body and Auckland Transport to consider heavy rail integration.</p>	Governing Body, Auckland Transport, Waka Kotahi / New Zealand Transport Agency



Initiative	Description	Advocating to
<b>Waste management and our environment</b>	<p>Implementing the city's waste-minimisation plan requires communities to be prepared, equipped and supported with regional investments to reach waste reduction targets.</p> <p>There is a need to get communities ready for change and to find opportunities in the way waste will be managed.</p> <p>Proactive support at this stage for the changes in how council manages waste is important. Multiple actions are required - communication, engagement, encouraging social enterprise and community-led initiatives.</p> <p>Establishing a local community recycling centre can provide many economic, behavioural, and educational benefits, while investigation continues for a regional resource recovery centre site.</p>	Governing Body

## Ongoing advocacy issues

Initiative	Description	Advocating to
<b>Develop a Māngere-Ōtāhuhu tourism trail</b>	<p>Auckland International Airport's longer-term plans to connect to Asia and South America, coupled with a second runway, offer significant potential economic benefits for our area, wider Auckland and New Zealand.</p> <p>Opportunities include local procurement and economic growth offering employment for local people. We could leverage our unique natural and cultural environments for tourism, particularly Māori and heritage tourist initiatives such as the Ōtāhuhu Portage Project.</p> <p>The board requests Auckland Unlimited to give priority to establishing and growing Auckland's cultural and heritage industries which would benefit our local board area.</p>	Governing Body, Auckland Unlimited



Initiative	Description	Advocating to
<p><b>Boarding houses and high-quality neighbourhoods</b></p>	<p>The Māngere-Ōtāhuhu local board area has seen a gradual proliferation of boarding houses and council’s investigations have confirmed poor standards and breaches of the building code in some instances.</p> <p>The board recognises the pressure on land as well as the need for affordable housing and a range of provision for all.</p> <p>The concern is that boarding houses provide options at the cost of deteriorating neighbourhoods. People are unlikely to experience wellbeing if their basic needs – adequate food, safe environments free from abuse and violence, warm and secure homes, jobs and income – are not met.</p> <p>There is a need for balanced, planned growth that is monitored for environmental impacts such as traffic and noise, because there is also “intensification by stealth” taking place.</p> <p>Currently, council has limited means to assess or address the impacts of the proliferation of boarding houses.</p> <p>The board continues to advocate for better monitoring of boarding houses. Data from regular monitoring can improve conditions for tenants. Council must ensure building code standards and a decent standard of living is maintained.</p>	<p>Governing Body</p>



<b>Initiative</b>	<b>Description</b>	<b>Advocating to</b>
<b>Fund the Ōtāhuhu Portage route project</b>	<p>Allocating long-term funding for the Ōtāhuhu Portage route project is a priority. The site is of national significance in terms of history and culture, with enormous potential to make the area accessible and connected for local and international visitors.</p> <p>The project is part of 'Greenways'/ Local Paths plan and funding must be prioritised for making progress in the medium to long term. The board advocates that this project is funded fully in the 10- year budget.</p>	Governing Body
<b>Alcohol harm minimisation initiatives: supporting community voice and empowerment</b>	<p>Reducing harm from alcohol in local communities is of high priority for the Māngere-Ōtāhuhu Local Board.</p> <p>The Sale and Supply of Alcohol Act (the Act) came into effect in late 2013. The Local Alcohol Policy, a key instrument for addressing the negative impacts of alcohol on our communities, is yet to be finalised. The board will continue to support communities to have their say through the hearings processes afforded them by the legislation.</p> <p>There are challenges for the community in reducing harm from alcohol. Inaccessible language used by the District Licensing Committee (DLC) and inconsistency in decisions across the region are key examples. The board will continue to voice its concerns to ensure these issues are identified and addressed because it is critical to assess the overall success of the Act in achieving its intent.</p> <p>The board seeks a framework to monitor the success of the Act in practice and consideration of legislative change.</p>	Governing Body
<b>Reinstate the local board transport capital fund</b>	<p>The local board transport capital funding is important to improve the local transport network, and we request this fund is reinstated to the pre-COVID level of \$21m per annum and for previously-allocated funding of \$38m lost through the COVID pandemic emergency budget to be fully restored.</p>	Governing Body









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