

Ta mahere ā rohe o Maungakiekie-Tāmaki 2023

# Maungakiekie-Tāmaki Local Board Plan 2023





# Mihi

Manawa mai te mauri nuku.  
Manawa mai te mauri rangi.  
Ko te mauri kei a tātou, he mauri tipua.  
Ka pakaru te pō.  
Tau mai te mauri,  
Haumi e, hui e; Tāiki e!  
Ko tēnei te hau e wawara nei.  
Mau tonu, tere tonu,  
mai i te kore, ki te pō,  
ki te ao mārama.  
I whakaawe ai taku ara  
ki ngā Kāhui Rū Whenua.  
Heke iho au i Te Puru o Tāmaki  
ki Te Taumanu Herenga Waka,  
whakarākeitanga o te takutai moana.  
E mihi kau ana a Māngere  
ki te Mānukunuku-o-Hoturoa.  
I turukitia ngā pōkare e hora rā  
ki te Tapotu-a-Tainui.  
Kia whakatata mai ki Te Wai-mokoia,  
ka haereere tonu ki Te Wai-o-Taiki.  
Kia tae atu ki Tāhuna Torea,  
ka takahia rā te paemaunga  
ki Patutahi, ka haere tonu ki Remuwera.  
Anei rā tēnei māra moemoēā  
e karanga atu ana ki ngā poutapu i muri;  
o Waiatarua, Onehunga, Rarotonga, Mutu-Karoa,  
Waipuna, Te Kai-aHiku, Mokoia, Uku-tōia.  
Ka tau ki Maungarei.  
Tutuki tēnā, kei raro ko Rua-pōtaka  
me Pare-huia e tiaki ana i Te Oro -  
Whare Tapere o Ngāti Tī-tahi, Ngāi-Tai-ki-Tāmaki, Ngāti  
Paoa me Ngāti Whātua.  
Ka uru mai a Matariki ki runga  
ka tohu ia kua tīmata te Tau Hōu.  
Tau mai te mauri  
Haumi e...Hui e... Taki e.

Embrace life's essence from the earth below.  
Welcome life's essence from the sky above.  
The life force we each possess is truly a miracle.  
The darkness is broken.  
Welcome great essence of life,  
Join together, and exclaim; It is done!  
This is the wind that blows.  
Unchanging and free-flowing,  
from nothingness, to darkness,  
then comes the light of dawn.  
My rise from slumber finds strength  
in the beautiful lands surrounding me.  
I come down from Te Puru o Tāmaki  
to Te Taumanu - anchorage of waka,  
jewel on the coastline.  
Māngere bids greetings  
to the Manukau.  
The rippling waters out there sweep  
toward where the Tainui once crossed overland.  
Coming inland to Panmure Basin,  
I ramble on to Tāmaki River.  
Then, once at Tāhuna Torea,  
I trace a way across the skyline to  
Patutahi and on again to Remuera.  
Before me is this wonderful countryside  
beckoning to the havens beyond;  
Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna,  
Te Kai-aHiku, Mokoia, and Uku-tōia.  
I come to rest on Maungarei.  
And once there, I see below are Rua-pōtaka  
and Pare-huia standing watch over Te Oro -  
the playhouse of Ngāti Tī-tahi, Ngāi Tai-ki-Tāmaki, Ngāti  
Paoa and Ngāti Whātua.  
Matariki rises high into view  
signalling the New Year has begun.  
Welcome great essence of life,  
Join together, and exclaim; It is done!

Mihi by Tautoko Witika

# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chair

Tēnā koutou katoa,

On behalf of the Maungakiekie-Tāmaki Local Board, I'd like to thank everyone who gave their feedback and helped us develop our Maungakiekie-Tāmaki Local Board Plan 2023-2025. The plan is centred around the people of our rohe so it's great to see more people engage with us. We look forward to working alongside you to progress our plan.



I want to acknowledge the mana whenua of this rohe, tēnā koe. You will see Māori outcomes woven throughout this local board plan. We want to continue building our relationships and partnering with mana whenua and Māori to create a Maungakiekie-Tāmaki where Māori flourish, te reo Māori is seen and heard, and mana whenua can lead the wider community to be kaitiaki / guardians for our natural and built environment.

The last few years have been difficult for everyone, especially our most vulnerable communities. We all are dealing with ongoing financial impacts from a pandemic, storm recovery, and increasing cost of living. These issues have been considered and our continued focus is to empower our local people by supporting community-led programmes and strategically partnering with local community organisations that are doing the mahi to uplift our whānau.

Our community knows first-hand the impact climate change can have on our wellbeing, with the recent storm events affecting many in our rohe, particularly Onehunga, Mt Wellington and Glen Innes. To help strengthen our resilience, we have recently adopted a local climate action plan that will better prepare our community for future environmental impacts and empower rangatahi to be leaders in climate action. We will also continue partnering with our community to restore our waterways and regenerate our ecosystems, protecting our environment from pollution and pests.

Over the next few years, we need to look at how to deliver our community services, such as libraries, park upgrades, community centres, programmes, and leased spaces differently. The services we currently provide are unaffordable in the long-term and we want to make sure that available funds are being used in the most effective ways possible to provide the best value for our community.

We want to see our area equipped with high-quality multiuse community spaces which may mean making tough decisions about some of our dated and underutilised assets, creating space and releasing funding for newer and better facilities. We will take a precinct approach for our key multipurpose spaces, making sure that the work we do is interconnected and fit for its neighbourhood. This work will take time and we will ensure that our communities are part of the journey, and our decisions reflect the long-term vision for each part of the rohe in a sustainable manner.

We have a Tongan whakataukī / proverb, *Holo pe tu'u he ko e ngalu e fasi*, which translates to 'Stand firm and the waves will break'. While we may feel like we are amidst a storm of financial and climate crises and the increasing cost of living, these waves too will break. We must stand firm and continue to plan for our future, ensuring that when conditions are right and funding comes available, we are ready to deliver for our community.

**Ehara tāku toa i te toa takitahi, engari he toa takitini**  
*My strength is not that of an individual but that of the collective*

Nāku noa, nā

**Maria Meredith**

Heamana mō te Poari ā-rohe o Maungakiekie-Tāmaki | Chair of the Maungakiekie-Tāmaki Local Board

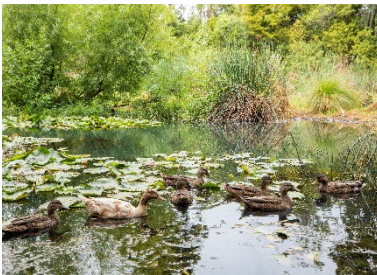
# He aronga poto ki tā mātou mahere

## Our plan at a glance



### Our People

Our people feel a sense of belonging and our diversity is celebrated. We prioritise support to those who need it most. Our community is empowered to lead and overcome challenges. Mana whenua and Māori are our treaty partners; Māori initiatives are Māori-led.



### Our Environment

Our arawai / waterways and whenua / land are healthy and thriving. We are resilient to the impacts of climate change. Mana whenua and our community are supported to be kaitiaki / guardians for our environment.



### Our Community

Our facilities and open spaces are accessible, cost-effective and fit-for-purpose. Te ao Māori is seen throughout our community. We plan for the future and are open to all the opportunities that can enable greater and more targeted investment in our community.



### Our Places

Growth in our rohe is well-planned and environmentally aware. We have connected neighbourhoods where people feel safe in our community. Our town centres, open spaces and facilities have a range of accessible and reliable transport links to get people to places. Our transport infrastructure is fit for purpose and supports future growth.



### Our Economy

Our town centres are thriving, and our businesses are resilient. We can live, work, and play locally. We are skilled and our businesses thrive. Our quality of life is high, and we can develop to our full potential.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

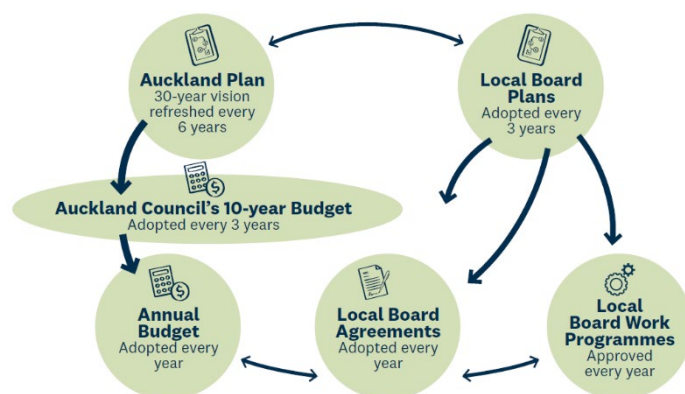
Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that set local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



# Te whakawhanake i tā mātou mahere

## Developing our plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.



# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plan, we will:

- prioritise budgets to focus on the initiatives in the plan
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland’s commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board’s support for them.



# Te Rohe ā-Poari o Maungakiekie-Tāmaki

## Maungakiekie-Tāmaki Local Board area



### LEGEND

	Local board office
	Public open space (Unitary Plan)
	Motorway
	Major road
	Arterial road
	Medium road
	Minor road
	Railway





Te Kura Kaupapa Māori o Puau Te Moananui -a-Kiwa at Maungakiekie-Tāmaki Local Board inauguration ceremony November 2022.

## Ngā huanga Māori

### **Māori Outcomes**

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Auckland Council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by the council as the way to deliver outcomes for Māori. These priority areas are:

- Kia ora te kāinga – Papakāinga and Māori housing
- Kia ora te marae – Marae development
- Kia ora te ahurea – Māori identity and culture
- Kia ora te rangatahi – Realising rangatahi potential
- Kia ora te hononga – Effective Māori participation

- Kia ora te whanau – Whānau and tamariki wellbeing
- Kia ora te reo – Te reo Māori
- Kia ora te umanga – Māori business, tourism and employment
- Kia ora te taiao – Kaitiakitanga
- Kia hāngai te Kaunihera – An empowered organisation

Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.



## Te Tiriti o Waitangi / The Treaty of Waitangi

Te Poari ā-Rohe o Maungakiekie-Tāmaki acknowledge iwi of this whenua and recognise the importance of Te Tiriti o Waitangi and our partnership with mana whenua and mataawaka. We are committed to meeting our responsibilities to Māori locally and have woven Māori outcomes throughout our plan.

## Māori of Maungakiekie-Tāmaki

There is a strong community of Māori that live in Maungakiekie-Tāmaki, making up 14 per cent of the local population. There are fourteen iwi that have an interest in the Maungakiekie-Tāmaki Local Board rohe:

- Ngāti Pāoa (Ngāti Pāoa Iwi Trust and Ngāti Pāoa Trust Board),
- Ngāti Whātua,
- Ngāi Tai ki Tāmaki,
- Ngāti Whātua Ōrākei,
- Te Kawerau a Maki,
- Ngāti Tamaoho,
- Te Ākitai Waiohua,
- Ngāti Te Ata,
- Ngaati Whanaunga,
- Ngāti Maru,
- Ngāti Tamaterā,
- Te Patukirikiri,
- Ngāti Hako,
- Waikato.

As well as a number of marae within the rohe:

- Ruapōtaka marae,
- Te Tira Hou marae,
- Te Poho o Tāmaki marae (Tāmaki College),
- Puakiekie marae (One Tree Hill College),
- Te Haerenga marae (Onehunga High School).

## Partnering with mana whenua

We want to strengthen our relationship with iwi but understand that mana whenua have limited capacity and resources to engage and partner on everything the council is delivering. We will continue to engage with all mana whenua in the rohe, with a focus on building our relationship with iwi who have indicated that they have capacity to do this: Ngāti Pāoa, Ngāti Whātua, Ngāi Tai ki Tāmaki, Ngāti Whātua Ōrākei, Te Kawerau a Maki, Te Ākitai Waiohua, Ngāti Te Ata, Ngaati Whanaunga, Ngāti Maru, and Te Patukirikiri.

Mana whenua have rich mātauranga / knowledge on how to protect and restore our environment. We want to support mana whenua to fulfil their role as kaitiaki, by guiding the local board and wider community's environmental initiatives, such as improving the water quality of Ōmaru Creek, Tāmaki Estuary and the Manukau Harbour.

We want te ao Māori to be felt throughout our community. This is reflected through continued support of iwi naming of parks, reserves and facilities, through Te Kete Rukuruku, so that people are able to see and hear te reo Māori as they go about their day. We will also ensure that we include mana whenua when

developing management and concept plans for our facilities and open spaces, to include designs that represent te ao Māori.

Ngāti Paoa's Treaty settlement journey is nearing completion with their settlement Bill now being considered by Parliament. When the legislation is passed, this will see the first mana whenua marae returning to the Maungakiekie-Tāmaki area, as well as papakāinga housing. We will work alongside Ngāti Paoa Iwi Trust to co-manage Ōmaru / Point England Reserve.

## Partnering with Māori and marae

Māori know their whānau and people best, so we will support kaupapa Māori programmes that are Māori-led and achieve goals set by Māori and mana whenua. Similarly, we understand that not all communities have equal access to opportunities or capacity to interact with their community services, and we need to prioritise initiatives that empower our least engaged communities, such as Māori.

Community feedback asked for more cultural events like Pasifika and kapa haka competitions. We will explore opportunities to empower community groups to deliver these events and support them to find sustainable long-term funding.

Marae play an important leadership role in our community, proving manaakitanga / support in times of need. We want to continue building our relationships with marae and will continue to work with Ruapōtaka Marae, advocating to the Governing Body and external funders to support its redevelopment.





Cyclist on Tāmaki Shared Path

## Te Tāruke ā-Tāwhiri

### **Climate Action**

In 2019 Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

### Te taiao / The environment of Maungakiekie-Tāmaki

Maungakiekie-Tāmaki is bordered by the Manukau Harbour to the South and the Tāmaki Estuary to the East. There are five maunga in the rohe, with four being governed and managed by the Tūpuna Maunga Authority:

- Maungarei / Mount Wellington,
- Maungakiekie / One Tree Hill,
- Ōtāhuhu / Mount Richmond,
- Rarotonga / Mount Smart, and
- Te Hopua-a-Rangi / Gloucester Park.

The rohe also consists of a regional park, Mutukāroa / Hamlins Hill, as well as significant ecological areas for our native species, such as Wai-o-Taiki Bay as the habitat for dotterels and Panmure Basin as the habitat for pied shags.

## Climate impact

The storm events in 2023 have highlighted the significant impact climate change can have on our livelihoods and wellbeing. Through the development of Tāruke-ā-Tāwhiri: Auckland's Climate Plan, climate impacts across Tāmaki Makaurau were identified. Climate impacts identified in Maungakiekie-Tāmaki, include:

- **Coastal inundation:** coastal areas, such as the Manukau Harbour and Wai-o-Taiki foreshores, are vulnerable to flooding and coastal erosion due to storms and sea level rise. This puts homes, community facilities, and infrastructure at risk of flooding.
- **Flood prone areas:** low-lying areas adjacent Bassant Reserve, Hochstetter Pond, Beachcroft Avenue and between Marua Road and Penrose Road are particularly prone to flooding during severe weather events.

## Climate challenges

As Auckland prepares and faces the impacts of climate change, different communities will have varying challenges that affects our ability to adapt. Auckland Council's, Te Rautaki Ngahere ā-Tāone o Tāmaki Makaurau: Auckland's Urban Ngahere (Forest) Strategy and Assessment of Vulnerability to Climate Change in Auckland has outlined some challenges in our rohe that we need to address to support our community's resilience and ability to adapt to climate change. Climate challenges identified in Maungakiekie-Tāmaki:

- **Low tree canopy coverage:** tree canopy in the area is currently 12 per cent, below the regional average and 15 per cent minimum target set out by the Urban Ngahere Strategy. Good tree coverage enhances our natural environment, making the air we breathe cleaner, providing shade that helps cool our environment and overall contributes to our climate resilience and wellbeing of our community.
- **Community resilience:** Auckland Council has assessed communities' ability to adapt to climate change and have identified Glen Innes, Point England, Tāmaki, and Riverside as communities that will be most vulnerable to climate change. Coastal areas throughout the local board area were also identified as areas that are most exposed and sensitive to climate impacts.
- **Carbon emissions from car use:** 44 per cent of Auckland's carbon emissions are from vehicles, with 86 per cent of this are related to travel on road. In the 2018 census, 68.8 per cent of Maungakiekie-Tāmaki residents travelled to work by car. Auckland Transport's investment in reliable and safe public and active transport infrastructure will encourage our community to transition to more sustainable modes of transport, reduce our carbon emissions, and contribute to community wellbeing.
- **Development on land susceptible to coastal inundation and flooding:** as our rohe has grown, land has been reclaimed alongside intensifying development in coastal and low-lying areas, such as Onehunga and Wai o Taiki foreshores. With more frequent severe weather events these areas are prone to flooding which affects community, business, and residential assets, and impacts people's livelihoods and wellbeing.





## Climate action

Climate change will affect everyone, but our most vulnerable communities will be hit the hardest. We have recently adopted the Maungakiekie-Tāmaki Climate Action Plan which guides our decision-making and underpins our local board plan. Our climate action plan aligns with Tāruke-ā-Tāwhiri: Auckland's Climate Plan and its core goals of reducing Tāmaki Makaurau's greenhouse gas emissions by 50 per cent by 2030, achieve net zero emissions by 2050, and support our city to adapt by planning for climate impacts. Our focus is to implement our climate action plan to build community resilience and empower community, businesses, and developers to make sustainable decisions.

To build a resilient and sustainable community we will aim to:

- enable mana whenua to fulfil their role as kaitiaki / guardians, embedding mātauranga Māori and te ao Māori principles that guide how our community works together to ensure an equitable transition to a low carbon, resilient future.
- explore affordable options to reduce climate impacts, such as developing our shared paths away from areas vulnerable to coastal hazards
- continue to implement the Maungakiekie-Tāmaki Ngahere Action Plan 2021 to achieve and exceed our goal of increasing the canopy cover by 3 per cent
- Develop a local emergency response plan, to ensure our communities feel prepared for future emergencies, including natural disasters such as severe weather events
- Increased local board decision-making over local assets and services can reduce negative impacts on the environment, such as maintaining assets that are fit for purpose
- empower community organisations already doing the mahi to protect, enhance and restore our environment and support community-led environmental initiatives, such as the Onehunga and Tāmaki Community Recycling Centres and EcoMatters Bike Hubs
- empower our community and rangatahi to lead climate initiatives that help our people reduce their climate impact
- implement the Shoreline Adaptation Plan to respond and prepare for coastal climate impacts
- work with Auckland Transport and other agencies to deliver reliable and safe public and active transport links and electric vehicle and bike infrastructure; and encourage greater utilisation of public and active transport in our community
- work with council-controlled organisations, government and private developers, and support businesses to reduce their impact on the environment.



Onehunga Christmas Lights 2022, Jellicoe Park.

## Ō Tātou Tāngata

### **Our People**

Our people feel a sense of belonging and our diversity is celebrated. We prioritise support to those who need it most. Our community is empowered to lead and overcome challenges. Mana whenua and Māori are our treaty partners; Māori initiatives are Māori-led.

**Me mahi tahi tātou mō te oranga o te katoa**

*We should work together for the wellbeing of everyone.*

### Community kotahitanga / togetherness

As our community grows it is becoming increasingly more diverse with over 80,000 people calling Maungakiekie-Tāmaki their home.

Our area has more Pasifika and Māori residents than the regional average, with strong Tongan and Samoan communities. Our Asian community is also growing, with most of these residents being of Indian and Chinese descent. We want to ensure that our diverse community are given opportunities to connect and feel a sense of belonging. To encourage community connection, we will:

- partner with external organisations and community groups to deliver local events
- explore opportunities to celebrate our diversity through community-led events and public art



- partner with mana whenua and community groups to share our peoples' stories, history and culture with the wider community.

## Community hauora / wellbeing

We recognise that many of our whānau are in more need of support than others, with significant areas of deprivation in our community. We also know that our people know what is best to uplift one another. To contribute to community wellbeing, we will:

- empower the community to lead initiatives that encourage community resilience and wellbeing
- partner with local organisations that are doing the mahi to empower our whānau
- commit to providing and advocating for equitable services and opportunities where we can, such as events and activities that are inclusive of people with disabilities and seniors
- adding local value where we can to the mahi social and public health services are doing to reduce social harm from crime and addictive substances.

## Youth voice

University of Auckland's Koi Tū: The Centre for Informed Futures, developed the report, Reimagining Tāmaki Makaurau Auckland: harnessing the region's potential. This identified that Auckland Council needs to improve our engagement with youth, particularly Māori and Pasifika. In developing this plan, Maungakiekie-Tāmaki Local Board trialled the Deliberative Democracy Pilot, aimed at improving engagement between the local board and rangatahi / youth. Participating rangatahi provided input and suggested initiatives around how Auckland Council can support hauora / wellbeing, which have been included throughout this plan.

## Challenges

- Mana whenua have limited capacity and resources to engage and partner on everything Auckland Council is delivering
- The diversity of our community means there is no one-size-fits-all approach and it's hard to ensure everyone can access resources and feel they belong
- Many in the community, including youth, are focused on making ends meet or on other priorities, meaning our people have less capacity to engage
- Financial constraints impact funding for community organisations and initiatives.

## Opportunities

- Relationships with mana whenua and Māori continues to guide us to understand Māori aspirations and support Māori-led initiatives
- We have strong community organisations and networks that can support those who need it most.
- Auckland Council has developed many [community and social development plans](#) that provide insight into how to best support our community, such as Thriving Communities Strategy Ngā Hapori Momoho, Auckland Council's Tāmaki Makaurau Tauawhi Kaumātua (the Age-friendly Auckland Action Plan, I am Auckland – the Children and Young People's Strategic Action Plan.



## Our Plan



What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Mana whenua and Māori are active partners and participants in local decision-making	Continue to build our relationships with Ngāti Pāoa, Ngāti Whātua, Ngāi Tai ki Tāmaki, Ngāti Whātua Ōrākei, Te Kawerau a Maki, Te Ākitai Waiohua, Ngāti Te Ata, Ngaati Whanaunga, Ngāti Maru, Te Patukirikiri, Ruapōtaka Marae, and Te Tira Hou Marae to guide how we support aspirations for Māori
Communities are given the opportunity to fully participate in local decision-making	<p>Strive for our community engagement to be community-led or located where our people already are, such as at events</p> <p>Develop accessible and community-focused engagement material, including multilingual resources</p> <p>Identify opportunities for empowering rangatahi as future community leaders, to contribute to the decision-making process</p>
Communities feel a sense of belonging and are supported to thrive	<p>Prioritise initiatives that target our least engaged, Māori, Pasifika, Asian, and youth communities, and investigate ways to encourage participation</p> <p>Support kaupapa Māori programmes that deliver Māori outcomes and are guided or led by Māori</p> <p>Support community-led initiatives that are accessible for people with disabilities and seniors, and contribute to wellbeing, community resilience and social cohesion</p> <p>Support initiatives and programmes that deliver outcomes with and for youth, such as enabling youth to lead activations for youth in local community facilities and open spaces</p> <p>Explore opportunities for combined and collaborative public art and community-led events that leverage external funding and enable our community to connect and celebrate our multiculturalism and diversity</p> <p>Investigate opportunities to partner with mana whenua and community organisations to tell local stories of historical and cultural significance</p>
Communities are equipped and empowered to sustainably overcome challenges and succeed	<p>Continue to build our relationships and partner with mana whenua, local marae, sporting groups and community and youth organisations to build capacity and capability, and broker opportunities for sustainable funding</p> <p>Work with key agencies and community groups in advocating to reduce social harm caused by crime and addictive substances, such as alcohol and vaping</p>



## Advocacy

- Advocate to the Governing Body for equity and accessibility to be the overarching principles that guide Auckland Council's decision-making, focusing our investment on areas that have infrastructure gaps and supporting the communities that need it most.
- Advocate to the Governing Body to use social and local procurement for council contracts wherever possible.



Te Oro seniors dance class



Van Damm's Lagoon in Mount Wellington

## Tō Tātou Taiao

### Our Environment

Our arawai / waterways and whenua / land are healthy and thriving. We are resilient to the impacts of climate change. Mana whenua and our community are supported to be kaitiaki / guardians for our environment.

风调雨顺 · 始自环境保护 · 人寿年丰 · 源于生态平衡

*Good weather comes from environmental protection,  
and a good life comes from ecological balance.*

### Working together to protect our te taiao / environment

Our environment surrounds us as we go throughout our day. Its health impacts our community's wellbeing through the air we breathe, the kai moana / seafood we fish, and the places we swim, walk and play. By working together as a community, we can cultivate an environment that is flourishing for generations to come.

Mana whenua and Māori as kaitiaki have rich mātauranga / knowledge that can guide us in our efforts to protect our ecosystems and environment. By partnering with mana whenua, we can support them in



sharing this knowledge with the community, creating positive long-term outcomes for our environment and greater wellbeing for our people.

## Ecosystems and biodiversity

We are privileged to be the home of significant ecological areas like Wai-o-Taiki Reserve and its connections to Tahuna Torea Nature Reserve, Point England Reserve and the reserves along Ōmaru Creek. We will partner with mana whenua to support the continued restoration and enhancement of this area with its unique biodiversity, creating an attraction for visitors from across the region and beyond.

Our arawai / waterways are some of the most polluted waterways in the region. Our rohe also has lower tree coverage compared to other local boards. We need to continue to work together to restore these arawai and grow our urban ngahere / forests to see thriving habitats for our native species. To achieve this, we will aim to:

- collaborate with mana whenua and neighbouring local boards to restore our arawai / waterways
- implement local shoreline adaptation plans once finalised, to respond and prepare for coastal hazards such as coastal inundation, erosion and sea-level rise.
- implement our Maungakiekie-Tāmaki Ngahere Action Plan 2021, using native and fruit trees where we can
- support community-led initiatives that protect vulnerable native species in our rohe such as dotterels and pied shags and manage the effect of pest animals and plants.

## Climate action

Climate change will affect everyone, but our most vulnerable communities will be hit the hardest. With the increased number of storm events, our community has experienced first-hand the effects climate change can have on our environment and impact to our wellbeing. Building resilience is a must. We have recently adopted the Maungakiekie-Tāmaki Climate Action Plan which will guide our efforts to:

- empower our community to reduce their carbon footprint, such as through community-led education on growing your own food and planting your own fruit trees
- working with businesses and advocating to developers to be active partners in protecting and enhancing our environment
- continuing to work towards the goal of becoming a zero waste Auckland by 2040, promoting a circular economy, such as the Onehunga and Tāmaki Community Recycling Centres, as local hubs for waste minimisation education and diverting waste from landfill.

## Challenges

- Protecting, enhancing, and restoring the natural environment will require significant financial investment
- We have some of the most polluted waterways in Auckland and environments already experiencing the impacts of climate change and coastal erosion.
- Our coastal and low-lying areas, such as Onehunga, Glen Innes and Mount Wellington are vulnerable to sea-level rise and flooding

- Managing the impact of industry, growth, and housing density on the environment
- Lower tree coverage, at 12 per cent, compared to other local boards
- Financial constraints may impact funding of locally led environmental and climate action initiatives.



## Opportunities

- Our unique ecosystem is valued by a community passionate about preserving and enhancing it
- Mana whenua as kaitiaki (guardians), have rich mātauranga Māori (Māori knowledge) to support environmental outcomes
- Our Local Climate Action Plan outlines key opportunities to respond to climate change and to support our community’s resilience and wellbeing
- Our Urban Ngahere Action Plan 2021 provides a clear direction on areas to plant new trees to help improve shade in parks, provide green corridor connections between parks and aims to help to improve tree canopy coverage
- Localised Shoreline Adaptation Plans provide long-term strategies for adaptive management of council-owned land and assets in response to coastal hazard and climate impacts.
- Working with neighbouring local boards to address joint environmental issues and opportunities.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
We support mana whenua and Māori to fulfil their role as kaitiaki and enhance the mauri of te taiao	Support Ngāti Pāoa, Ngāti Whātua, Ngāi Tai ki Tāmaki, Ngāti Whātua Ōrākei, Te Kawerau a Maki, Te Ākitai Waiohua, Ngāti Te Ata, Ngaati Whanaunga, Ngāti Maru, and Te Patukirikiri, and other mana whenua to use their mātauranga Māori (Māori knowledge) to inform environmental initiatives across our local area
	Investigate opportunities for environmental and climate action initiatives that are guided by Māori and Te Ao Māori principles or are Māori-led
Our ecosystems are respected, protected, and restored	Support initiatives focused on improving water quality and biodiversity in our waterways, and marine environment
	Investigate opportunities for collaborative water quality projects with mana whenua and neighbouring local boards, including through the Tāmaki Estuary Environmental Forum and Manukau Harbour Forum
	Continue implementing our Maungakiekie-Tāmaki Ngahere Action Plan 2021, to enhance, maintain and protect the urban ngahere / forest in our parks, streets and public open spaces
	Support community-led pest animal and plant control, particular around our significant ecological areas such as Wai-O-Taiki Nature Reserve and Cornwall Park to support the Pest Free Auckland initiative



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Our community is resilient and feels prepared for the effects of climate change

Work with Onehunga and Tāmaki Community Recycling Centres to promote their use as local hubs for waste minimisation education, employment and enterprise, and to support building the community's resilience to climate

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Support the development of Shoreline Adaptation Plans and implement local Shoreline Adaptation Plans once finalised, ensuring a long-term adaptation strategy for council-owned land and assets, ensuring our local land and assets are managed well in response to coastal hazards and climate impacts

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Develop a local emergency response plan, to ensure our communities feel prepared for future emergencies, including natural disasters such as severe weather events

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Support rangatahi as leaders in climate action and investigate opportunities for rangatahi-led environmental and climate initiatives

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Work with community groups and key agencies to support the development of sustainable, resilient communities

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Investigate opportunities for community-led low carbon food initiatives, such as projects that help residents grow their own food

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## Advocacy

- Advocate to the Governing Body for greater investment and resources in Manukau Harbour, to bring it to the same level of status and investment as the Hauraki Gulf
- Advocate to the Governing Body for greater investment and resources in the Tāmaki Estuary, to restore and enhance its water quality and habitats for native marine and bird life
- Advocate to Kāinga Ora and Tāmaki Redevelopment Company for positive sustainability outcomes to be a key factor in development agreements
- Advocate to the Governing Body for additional funding from the Climate Action Targeted Rate (CATR) for urban ngahere planting, as our local board area has low tree canopy cover and a vulnerable population to urban heating resulting from climate change
- Advocate to the Governing Body and the water entity for Auckland to assess infrastructure condition following storm and flooding events and prioritise investment to ensure infrastructure is future proofed
- Advocate to the Governing Body to ensure appropriate mechanisms are implemented to limit development where infrastructure cannot support increased pressure from planned growth
- Advocate to the Governing Body and the water entity for Auckland to request that Central Government for significant investment to support infrastructure upgrades to mitigate ongoing flooding from increasingly frequent storm events.



Wai o Taiki Bay



Pull-ups at Point England Reserve

## Tō Tātou Hapori

# Our Community

Our facilities and open spaces are accessible, cost-effective and fit-for-purpose. Te ao Māori is seen throughout our community. We plan for the future and are open to all the opportunities that can enable greater and more targeted investment in our community.

**Tuai kae nga'i**

*Do our work slowly and carefully, so we can complete the work in the future.*

### Providing services differently

Our service delivery, including park upgrades, facilities maintenance, and council-led community programmes, is not affordable in the long term. We need to look at how to deliver these services differently to be more cost-effective, while maintaining our standards of quality for the community.

Local boards have been empowered with increased decision-making, enabling better management of how to best deliver the services that our community needs. This will provide us the opportunity to:

- make decisions on the maintenance and renewal of our assets, including reducing our maintenance costs by reducing our building footprint on reserves



- set local service levels and transfer funding between our community services, such as libraries and community centres, providing accessible services that suit the community’s movement and needs
- have more ability to adapt how we operate council-owned buildings, to ensure greater access to community spaces by a wide range of community groups
- changing how local services are delivered, such as partnering with schools where feasible, to provide public access to facilities like playgrounds or fields
- dispose underutilised assets to fund other projects in the local board area, such as a new multiuse community facility or park.



These increased decision-making opportunities will take time to investigate and deliver within our constrained budgets. In the meantime, we will focus on developing plans and our strategic partnerships, so that we and our partners are ready to deliver when funding is realised. We will ensure that the community is on the journey with us, understanding the opportunities we investigate, and given the time to provide views to inform our decisions.

## Integrated approach to investment

Our role is rapidly growing with increasing housing density putting pressure on our open spaces and facilities, with more people and community groups using these spaces to play and connect. With constrained resources, we need to be strategic in our approach to prioritising investment. To achieve this, we have outlined seven key areas, neighbourhoods and town centres that we want to focus our efforts on progressing. These will be referred to as ‘precincts’. These precincts are located within pockets of growth and provide multiple services, such as open space, community centres, libraries and venues for hire to our community. We want to ensure we understand what the local community need from our precincts and we will need to make tough decisions to deliver on these outcomes in an integrated, efficient and cost-effective way. We will continue to investigate increased decision-making opportunities and deliver maintenance and renewals that are outside of these precincts.

### Fergusson Domain (Oranga)

Fergusson Domain is surrounded by Kāinga Ora’s large scale housing development aimed at developing 1,200 new homes. Currently, Fergusson Domain has limited on-street visibility and we are working with Kāinga Ora to investigate potential land exchanges to open up the reserve and make it more accessible for the community.

Nestled within Fergusson Domain are sport fields and club facilities, Oranga Community Centre, Fergusson Hall, a playground and recently upgraded courts. The Oranga community recently had the opportunity to decide what they wanted for their local community through the ‘Oranga Decides’ pilot, part of the local boards Strategic Partnerships Programme. This programme was match funded by Foundation North and received contributions from Kāinga Ora, meaning that all the improvements the community put forward will be realised, including new programmes for young people, public seating and a temporary pump track.

We will continue to partner with Kāinga Ora, local sports clubs, and develop plans if needed to prepare for future opportunities to leverage funding to realise desired improvements.

### Maybury Reserve (Glen Innes)

Maybury Reserve is home to the Glen Innes Library, Glen Innes Hall, Ruapōtaka Marae and Te Oro community arts centre. Its open spaces have a lot of potential to support growth, with planned storm



water, marae and playground upgrades. We will advocate to ensure the planned destination playground is funded for development. We will investigate the best usage of the spaces around our existing assets in this precinct to ensure our public facilities and open spaces are accessible and attractive.

Te Oro, a state-of-the-art community arts and culture facility was the most recent addition to this precinct. We will work with our community to ensure the services we offer are appropriate and accessible for our people, with the goal of empowering our community to lead in this space and shape it for the future.

Tāmaki Regeneration is delivering significant housing and infrastructure upgrades in Glen Innes, opening land swap opportunities to make our open spaces more accessible and inviting. We have nearly completed one of our first land swaps with Tāmaki Regeneration, gaining land along Maybury Road to enable better access to Ruapōtaka marae and will continue to progress the land swaps outlined in the Tāmaki Open Space Network Plan. We will also continue to advocate to the Governing Body and external funders to support the Ruapōtaka marae development.

### Hamlin Park (Mount Wellington)

Mount Wellington is growing faster than expected and our community has told us that the social infrastructure does not meet the needs of our community. We are finalising a concept plan for Hamlin Park which outlines opportunities to make this space more accessible and useable for community and sporting groups.

Nearby, there are plans for a multiuse community hub development, Te Ao Ngākau, led by Mount Wellington Community Church in partnership with Kāinga Ora. We will continue to work with our community to ensure that our community's needs are met, and our community services complement those provided by other agencies or the open market.

### Waikaraka Park

Waikaraka Park is located in Onehunga alongside the Manukau Harbour foreshore, with great access via public and active transport, such as the Ambury to Waikaraka shared path, Onehunga and Te Papapa train stations, and the Onehunga bus station. The park provides space for facilities such as speedway, sports fields and a cemetery.

We have worked with our community stakeholders to develop the Waikaraka Park Masterplan. The plan prioritises the phases of work required to develop the park's facilities for long-term usage and improved services for the community. We will continue to explore opportunities to leverage funding and support our community stakeholders to develop a multipurpose facility that meets the needs of all current and future sporting codes at Waikaraka.

### Panama Road / Riverside (Mount Wellington)

Panama Road / Riverside is a proud peninsula community along the Tāmaki Estuary and within the suburb of Mount Wellington. Te Taha / Riverside Community Centre is a key facility for this community, but currently it is not accessible or appropriate for the community's needs. Kāinga Ora has a lot of property in this area, many being older builds in likely need of upgrade. This provides significant opportunity for us to work with Kāinga Ora and local residents to create a neighbourhood that has safe and fit-for-purpose community spaces.

There are three reserves in Panama Road / Riverside: Ian Shaw, Jolson, and Flat Rock. Ian Shaw is a key reserve for local waka ama and rowing clubs; Jolson Reserve currently has limited street frontage and access; Flat Rock Reserve is an important space for the community who have expressed aspirations for a



shared path along this reserve. We will investigate the best use of our reserves in this precinct to ensure local residents have access to quality open space and sporting groups have sufficient and safe facilities for their members.

The Panama Road / Riverside community is disconnected from the rest of Mount Wellington, with limited public transport options or active transport infrastructure to travel to key destinations, such as supermarkets. We will advocate to Auckland Transport to provide safe and reliable transport routes from Panama Road / Riverside to Ōtāhuhu and Sylvia Park, so that local residents can easily commute to the nearest train stations and shops.

### Unlock Panmure

Panmure is expected to grow significantly over the next 15 – 20 years and has already seen improvements to its transport infrastructure with the AMETI Eastern busway and Panmure Train Station upgrades. While the town centre is serviced by many community facilities, including a community hall, library, pools and leisure centre, they are run-down and in need of investment.

Eke Panuku is working to unlock Panmure’s potential to:

- connect the town centre to the nearby natural landmarks, Panmure basin and Maungarei / Mount Wellington
- enliven the town centre and activate spaces, such as the Clifton Court upgrade completed in June 2023
- provide interconnected and quality community facilities.

We will continue to work with Eke Panuku to deliver on its intended outcomes for Panmure, to provide a fit-for-purpose multi-functioning community space, and to advocate for funding when needed.

### Transform Onehunga

Onehunga is a community with a wealth of history and character. The town centre and wider suburb is heavily frequented by locals and people travel from around the rohe to access Dress Smart, Onehunga Bay Reserve, Waikaraka Park, Manukau Harbour foreshore and Rarotonga / Mount Smart (Go Media Stadium).

Eke Panuku are working to revitalise Onehunga, optimising the facilities and spaces that are already formed, such as the Te Pūmanawa o Onehunga and Waiapu Precincts, transforming them to be more efficient and fit all the needs for a growing community. We will continue to work with Eke Panuku to achieve these planned transformational changes in Onehunga, advocating for funding when needed.

Congestion continues to be an issue in getting to and from Onehunga, with reduced train services on the Onehunga Line and disjointed transport stations, making the use of public transport difficult. We will continue to advocate to Auckland Transport to develop an integrated transport hub in Onehunga and sufficient roading infrastructure that enables movement of freight for our industrial sectors.

### Māori identity

Māori as tāngata whenua have intrinsic connections with our natural environment. As our community has grown, we have seen our built environment develop. To ensure that te ao Māori is seen in our natural and built environment, we will:

- ensure mātauranga Māori / Māori knowledge and design is embedded within our open spaces and facilities by partnering with mana whenua when developing management and concept plans



- support mana whenua naming of parks and facilities, including interpretive signage, that shares Māori history of significant sites.

## Challenges

- Population growth and increasing density are placing pressure on our community infrastructure
- Sequencing projects in a way that best meet community need in a constrained financial environment
- Many of our community assets are reaching the end of their life cycle and costs for maintenance and repair of buildings are rising faster than we can afford.

## Opportunities

- We can leverage off large scale developments being delivered by Kāinga Ora, Tāmaki Regeneration Company, and private developers and work with them to deliver well-designed, low carbon and well-functioning urban environments
- Eke Panuku is progressing Unlock Panmure and Transform Onehunga that will support transformational change in our town centres
- Local boards now have increased decision-making over local assets and services, enabling a range of options to be explored, such as reinvesting proceeds from sale of community assets to meet the changing needs of our community
- New ways of doing things are always evolving, such as increased access to technology meaning we can look at providing a hybrid approach to our services
- As we upgrade facilities, we can consider infrastructure designs that are inclusive of people with disabilities and reflect our diverse cultures.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Community places are accessible and welcoming to our diverse communities	Investigate ways to reduce financial barriers to local residents using our facilities such as affordable or free entry and programming
	Develop a local play plan and encourage our communities, local places and open spaces to be more playful and engaging for tamariki and rangatahi
	Support community infrastructure designs that celebrate our diverse communities and are accessible for people with disabilities, creating vibrant, safe, and inviting spaces



Māori culture and identity are visible	<p>Continue to support mana whenua naming of parks, reserves and facilities, through Te Kete Rukuruku project, including interpretive signage that tells the stories of sites of significance to Māori</p> <p>Include mana whenua when developing management and concept plans for our parks, open spaces and facilities, and promote the use of te ao Māori principles in developing our built environment</p>
We are prepared for future investment	<p>Prioritise developing plans and strengthening strategic partnerships with community organisations, to ensure that the council and community organisations can implement projects and initiatives when funding becomes available</p>
Our community facilities and open spaces are interconnected, cost efficient, and fit-for-purpose	<p>Prioritise a precinct approach to investment, enabling staging of key projects within our precincts and providing interconnected and multifunctioning community spaces</p> <p>Investigate opportunities to dispose of underutilised assets that are costing us more to repair and maintain, and use any revenue to fund other projects in the community</p> <p>Investigate opportunities to reduce the building footprint on our reserves to reduce ongoing maintenance costs and focus on delivering high-quality integrated community spaces that meet our growing community needs</p> <p>Investigate different delivery models for provision of local facilities to increase community access to cost efficient and multiuse spaces, such as partnerships with local schools where feasible and private facility providers</p> <p>Further investigate the service levels at our community facilities, such as pools, libraries, and community and art centres, to minimise overlap in delivery and provide services where they are needed most</p>
We empower our community organisations and sporting groups to collaborate and be financially resilient through strategic partnerships	<p>Develop a sport and recreation facilities plan that highlights the needs of our growing and diverse community</p> <p>Support community organisations and sporting groups to collaborate and find sustainable funding opportunities, such as leveraging external funders to develop multipurpose facilities</p>

## Advocacy

### Marae infrastructure funding

- Advocate to the Governing Body for confirmation of funding for the redevelopment of Ruapōtaka Marae through the 10-year Budget

### Retain growth funding

- Advocate to the Governing Body to retain the growth-funding for Waikaraka Park and support investment in the implementation of the Waikaraka Park Masterplan, including the investigation and design of the motorsport precinct and shared multi-use sport facilities



- Advocate to the Governing Body to retain growth funding for the Tāmaki area, to support the needs of our community experiencing significant housing intensification

### Enabling effective increased decision making

- Advocate to the Governing Body for appropriate staffing resources to enable quality advice for good decision-making, particularly planning, to utilise increased local board decision-making and ensure local services are cost effective and fit-for-purpose
- Advocate to the Governing Body for local boards to have greater decision making to determine how growth funding is allocated within an area of growth, based on the priorities and needs of our growing community
- Advocate to the Governing Body to increase the regional demolition fund. To maximise the use of our open spaces and oversubscribed maintenance budgets, local boards can look to reduce underutilised and aged buildings on reserves. Regional support will help local boards to realise these strategic long-term opportunities.



Te Oro music and arts centre, Glen Innes



Bike expert at EcoMatters Bike Hub, Glen Innes

## Ō Tātou Wāhi

### Our Places

Growth in our rohe is well-planned and environmentally aware. We have connected neighbourhoods where people feel safe in our community. Our town centres, open spaces and facilities have a range of accessible and reliable transport links to get people to places. Our transport infrastructure is fit for purpose and supports future growth.

**Lalaga le si'osi'omaga ina ia saogalemū mo se lumana'i manuia mo ā taeao**

*Weaving a safe environment to ensure a prosperous future and a better tomorrow*

### Well planned, sustainable growth

There are two large housing developments and many smaller developments occurring in our rohe, bringing significant infrastructure improvements and park upgrades, that can cause disruption to residents and commuters. We will continue to work with developers and Council-controlled Organisations (CCOs) to reduce disruption to people's daily lives.

Tāmaki Regeneration is continuing to deliver significant social, economic, physical transformation of Glen Innes, Panmure and Point England to create a brighter future for residents. Kāinga Ora is revitalising social housing in Oranga, creating a more connected neighbourhood with healthier and high-quality mixed



housing options. We will continue to work with Tāmaki Regeneration, Kāinga Ora and private developers to ensure they are doing their part to support community infrastructure gaps and minimise their environmental impact.

## Reliable and safe transport connections

More than 40 per cent of Auckland’s carbon emissions are from vehicles. We need to encourage our community to transition to more sustainable modes of transport by working with Auckland Transport to invest in reliable and safe public and active transport infrastructure, such as greater provision of electric charging stations for electric cars and bikes.

### Challenges

- The local board’s ability to deliver transport projects is limited and new transport infrastructure is expensive
- Growth is bringing a lot of infrastructure upgrades that can cause disruption for residents and businesses
- Uncertainty of proposed transport infrastructure, such as the East West Link, Light Rail and KiwiRail’s Avondale to Southdown route can impact investment in our community infrastructure
- Increasing congestion and interruptions of the public transport network.

### Opportunities

- Eke Panuku, Tāmaki Regeneration and Kāinga Ora will help to revitalise our area by attracting new businesses, residents and increasing housing choices
- Integrated and accessible alternative transport choices will reduce emissions from car use
- Tāmaki Regeneration, Kāinga Ora, and private developers can support the Maungakiekie-Tāmaki Ngahere Action Plan 2021, by increasing tree canopy cover in their developments
- Continued development of our walking and cycling networks will enable safe active transport options and increased accessibility for people to get around their local communities, supporting community connection and greater wellbeing.



## Our Plan



What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
We encourage well-planned and sustainable infrastructure that supports our growth	Partner with Kāinga Ora, Tāmaki Regeneration and private developers to help fund community initiatives and community infrastructure gaps, such as active play spaces in the surrounding area
	Work with private developers, Kāinga Ora and Tāmaki Regeneration to ensure that they are aiming for low carbon and environmentally sustainable developments, that minimises impact on the local ecosystem and existing infrastructure
	Work with Kāinga Ora, Tāmaki Regeneration, Auckland Transport, the water entity for Auckland, and private developers to ensure that infrastructure upgrades are coordinated and well-communicated to minimise disruption to residents and businesses
People and traffic move more freely and safely around our area	Work with Auckland Transport to retain and create better transport links between our key neighbourhoods and town centres, and between our town centres, the central city and other key economic and tourist hubs
	Work with Auckland Transport to continue delivering Maungakiekie-Tāmaki Local Paths (Greenways) Plan
	Work with Auckland Transport and community organisations, such as Bike Hubs, to encourage active transport use in our community
	Work with Auckland Transport and external partners to ensure our transport network is fit for purpose and provides sufficient infrastructure to encourage community use, such as secure bike parking, and electric vehicle and bike charging infrastructure
	Work with Auckland Transport to ensure active transport routes are maintained and accessible for seniors and people with disabilities
	Work with Auckland Transport and community groups to improve safety across our transport network, such as by setting safe speed limits particularly around schools in consultation with our community

## Advocacy

### Housing development

- Advocate to Kainga Ora and Tāmaki Regeneration for a mix of social and private developments throughout our communities, and to develop a range of housing types such as for larger families, seniors and people with disabilities
- Advocate to Kainga Ora, Tāmaki Regeneration and private developers to maintain the character of our suburbs in any new developments

### Town centre regeneration

- Advocate to the Governing Body and Eke Panuku, to ensure that the Eke Panuku funding model provides for full funding for the already planned Unlock and Transform projects



## Transport

- Advocate to the Governing Body and Auckland Transport for the long-term continuation of the Local Board Transport Capital Fund with funding restored to previous levels
- Advocate to Auckland Transport for better, integrated local transport links between and to our town centres to enable greater access to employment and business opportunities
- Advocate to Auckland Transport and Waka Kotahi to provide sufficient transport infrastructure for key industrial areas such as Penrose and Sylvia Park, to support movement of freight, reducing pressure on the wider roading network and provide safe pedestrian access around industrial areas
- Advocate to Auckland Transport to upgrade the entry to the Glen Innes Train Station, making it safer for users to access the platform from the town centre and to connect to Te Ara Ki Uta Ki Tai / Glen Innes to Tāmaki Drive Shared Path
- Advocate to Auckland Transport to provide safe and reliable transport routes from Riverside to Ōtāhuhu and Sylvia Park, so that local residents can easily commute to the nearest train stations and shops
- Advocate to Auckland Transport to deliver an integrated and accessible transport hub in Onehunga that accommodates future growth
- Advocate to Auckland Transport to accommodate for increased patronage from the Maungakiekie community of Penrose due to impacts from City Rail Link once completed and the reduced service on the Onehunga Line. Improvements to accommodate for increased patronage include:
  - upgrading Penrose train station, to improve safety, protection from the weather and attractiveness of the station
  - providing additional frequent public transport routes from Onehunga, through Oranga to Penrose
- Advocate to Auckland Light Rail for sufficient stops that are accessible to the Onehunga community, to enable more local patronage of public transport and mitigate the reduction of heavy rail services from Onehunga to the city centre
- Advocate to central government to remove the residential Onehunga KiwiRail designation for the Avondale Southdown connection to give the Onehunga community certainty that there will not be significant disruption of the Onehunga community through this designation
- Advocate to KiwiRail and Waka Kotahi requesting that any future work proposed on the Avondale to Southdown Rail Corridor has specific community engagement, so that all communities impacted are given the opportunity to clearly express their views and the route through Onehunga that provides maximum benefits for the community and does not detriment the natural environment, and the enjoyment and wellbeing of residents, businesses, visitors and our schools
- Advocate to Waka Kotahi, KiwiRail and Auckland Transport to ensure regional public transport corridors are futureproofed; developing transport corridors that enable interconnected future transport links. For example, the potential NorthWest Rapid Transit Corridor, if developed should provide opportunity for a future West South connection along SH20.



Children checking out Taniwha Reserve's upgrade



People out and about in Onewunga

# Tā Tātou Ōhanga

## Our Economy

Our town centres are thriving, and our businesses are resilient. We can live, work, and play locally. We are skilled and our businesses thrive. Our quality of life is high, and we can develop to our full potential.

ਸਾਡੇ ਵਿਭਿੰਨ ਭਾਈਚਾਰੇ ਸਰਗਰਮੀ ਨਾਲ ਅਗਲੇਰੀ ਸਿੱਖਿਆ ਪ੍ਰਾਪਤ ਕਰਨ ਦੇ ਵਿਕਲਪਾਂ ਤੇ ਜਾਣੂ ਹੋਣ, ਜੋ ਸਾਰਿਆਂ ਲਈ ਪ੍ਰਾਪਤਯੋਗ ਹਨ। ਹਮਾਰਾ ਵਿਵਿਧ ਸਮੁਦਾਯ ਆਗੇ ਕੇ ਸਿੱਖਿਆ ਵਿਕਲਪਾਂ ਤੋਂ ਅਵਗਤ ਹੋਣ ਜੋ ਸਾਰਿਆਂ ਲਈ ਸੁਲਭ ਹੈ।

*Our diverse communities are actively engaged in the pursuit of further education options that is accessible for all*

### Lifelong learning

As the workforce changes, we must ensure we are resilient and have the right skills for the future, retraining when necessary. Our labour workforce is less qualified than the regional average, impacting access to job opportunities and household income. To increase the quality of life and support local residents to develop to their full potential, we'll:

- continue to partner with community groups and external organisations to upskill local residents, opening new employment opportunities and supporting their wellbeing.



- explore how to increase free access to computers and the internet, reducing barriers for our community.

## Local employment opportunities

Maungakiekie-Tāmaki has a strong industrial sector, with Auckland’s largest industrial area being in Penrose and other industrial areas in Onehunga - Te Papapa, Sylvia Park, and Mount Wellington. Our rohe has lots of employment opportunities, particularly in retail trade, manufacturing, wholesale trade and construction. Although only 34 per cent of local residents work within the local board area, with many travelling into the city centre for work. To support businesses and boost local procurement we’ll:

- encourage local procurement whenever possible, leveraging developers to upskill and employ local residents
- work with our roading agencies to provide sufficient roading infrastructure to support movement of freight and reduce pressure on the wider roading network.

## Thriving town centres

Onehunga, Glen Innes and Panmure are our key town centres. Each are supported by Business Improvement Districts, who are doing amazing mahi / work to make our town centres inviting and safe for the community to visit. We know that these last few years have been difficult, especially for small businesses. We want to encourage our businesses to be prepared and resilient to change, so will continue to work with business associations to support local businesses.

## Innovative and sustainable businesses

Our community is innovative; full of great business ventures that also have positive social and environmental outcomes. We want to continue to encourage this by supporting social enterprises, such as the Onehunga and Tāmaki Community Recycling Centres and exploring how we can use our civic and open spaces for pop-up enterprises.

Our business community play an important role in caring for our environment. Many local businesses are already taking the steps to be more environmentally responsive. To encourage this, we will:

- continue to work with business to reduce their impact on the environment and make sustainable choices.
- encouraging businesses to reduce their carbon emissions and waste, by implementing sustainable processes that promote a circular economy, such as re-using and recycling materials
- work with industrial businesses and business associations to explore the ability to install electric vehicle charging infrastructure
- encourage businesses to support Maungakiekie-Tāmaki Ngahere Action Plan 2021 and increase tree canopy cover on their properties.



## Challenges

- Educational attainment of NCEA Level 1, 2 and 3 for rangatahi leaving school is lower than the regional average and school attendance in our area is low
- Our labour workforce is less qualified than the regional average, meaning not everyone is able to make the most of employment opportunities, and average household income is low
- Majority of residents travel out of the local board area for work
- Employment and GDP growth are lower than the regional average.

## Opportunities

- Penrose is Auckland's largest industrial area and contributes the third greatest share of regional GDP (5 per cent) after the city centre and Manukau city centre.
- We have four business associations well placed to promote local activities and encourage sustainable business practices.
- There is a strong job market for managers, business professionals and trade, with growing professional, scientific and technical services sectors in local board area, providing access to stable and well-paid local employment
- Businesses can play an important role in reducing carbon emissions and waste, by implementing sustainable processes that promote a circular economy
- There is significant investment, upgrades, and transport links underway and planned in our town centres and parks, making our community a more attractive area to live or to locate a business in.

## Our Plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
People are empowered and have access to local employment, education and training opportunities	Support community-led and externally funded initiatives that empower and upskill local rangatahi and people who are not yet in education, employment, or training
	Encourage business associations and community organisations to work together, connecting local people with local employment opportunities
We encourage enterprise and innovation in our community	Support social enterprise and innovation projects that have a positive social or environmental impact and promotes a circular economy, such as Onehunga and Tāmaki Community Recycling Centres
	Investigate utilising our open spaces and council assets for a variety of community outcomes, including pop-up businesses, social enterprises and exhibitions



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Thriving local businesses	Work with business associations to encourage business resiliency and business continuity planning, and to support the ongoing growth, development and liveliness of town centres
	Work with local business, to encourage external organisations and developers to contract local businesses where possible
Local businesses are supported to provide an environmentally sustainable future	Continue to work with businesses to reduce their climate impact, targeting pollution prevention and environmental degradation

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## Advocacy

- Advocate to the Governing Body for appropriate staffing expertise, enabling local boards to deliver local economic development outcomes that support local businesses and communities
- Advocate to the energy sector to investigate whether their infrastructure is sufficient to support large industrial businesses to install electric vehicle charging infrastructure, in effort for businesses to become more environmentally responsive.



Another person's treasures at Onehunga Recycling Centre



# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budgets. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.





# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Maungakiekie-Tāmaki Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent Annual Budgets.

Local Activities	Level of service statements
<b>Local Community Services</b>	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<b>Local Planning and Development</b>	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland



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## Local Environmental Management

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We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change

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## Local Governance

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Activities in this group support the local board to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

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# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Maungakiekie-Tāmaki Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
<b>Operating revenue</b>	
Local community services	732
Local planning and development	-
Local environment management	-
<b>Total operating revenue</b>	<b>732</b>
<b>Operating expenditure</b>	
Local community services	15,555
Local planning and development	190
Local environment management	1,061
Local governance	1,095
<b>Total operating expenditure</b>	<b>17,901<sup>1</sup></b>
<b>Net operating expenditure</b>	<b>17,169</b>
<b>Capital expenditure</b>	
Local community services	9,593
Local planning and development	-
Local environment management	-
Local governance	-
<b>Total capital expenditure</b>	<b>9,593<sup>1</sup></b>

<sup>1</sup>This exceeds the estimate local board funding allocation for 2024/2025 in the 10-year Budget 2021-2031, which is due to decisions of the Governing Body in subsequent Annual Budgets, and expenses will be met from the relevant sources as identified by the Governing Body (including as set out in the Revenue and Financing Policy)



Ngā Mema o tō Poari ā-Rohe o Maungakiekie-  
Tāmaki

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### Find out more



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