

Ta mahere ā rohe o Papakura 2023

# Papakura Local Board Plan 2023





Tēnā kia hōea e au taku waka mā ngā tai mihi o  
ata e uru ake ai au mā te awa o Tāmaki  
ki te ūnga o Tainui waka i Ōtāhuhu.  
I reira, ka toia aku mihi ki te uru ki te  
Pūkaki Tapu a Poutūkeka,  
i reira, ko te Pā i Māngere.  
E hoe aku mihi mā te Mānukanuka o Hoturoa  
ki te kūrae o Te Kūiti o Āwhitu.  
I konā, ka rere taku haere mā te ākau  
ki te pūaha o Waikato, te awa tukukiri o ngā  
tūpuna, Waikato Taniwharau, he piko he taniwha.  
Ka hīkoi anō aku mihi mā te taha whakararo  
mā Maioro ki Waiuku ki Matukutūreia  
kei konā, ko ngā Pā o Tahuna me Reretewhioi.  
Ka aro whakarunga au kia tau atu ki Pukekohe.  
Ka tahuri te haere a taku reo ki te ao  
o te tonga e whāriki atu rā mā runga i ngā hiwi,  
kia taka atu au ki Te Paina,  
ki te Pou o Mangatāwhiri.  
Ka titiro whakarunga ki te tāhuhu o Hūnua kei  
reira ko Kohukohunui, me tōna toronga, a Te  
Wairoa.  
Mātika tonu aku mihi ki a koe Kaiāua  
te whākana atu rā o whatu mā Tīkapa Moana  
ki te maunga tapu o Moehau.  
Ka kauhoetia e aku kōrero te moana  
ki Maraetai kia hoki ake au ki uta ki Ōhūiarangi,  
heteri mō Pakuranga.  
I reira ka hoki whakaroto ake anō au  
i te awa o Tāmaki mā te taha whakarunga  
ki te Puke o Taramainuku, kei kona ko Ōtara.  
Kātahi au ka toro atu ki te Manurewa a  
Tamapohore, kia whakatau aku mihi mutunga ki  
runga o Pukekiwiriki  
kei raro ko Papakura ki ko nā au, ka whakatau.

Let this vessel that carries my greetings  
travel by way of the Tāmaki River  
to the landing place of Tainui canoe at Ōtāhuhu.  
There, let my salutations be borne  
across the isthmus to the Pūkaki lagoon  
and the community of Māngere.  
Paddling the Manukau Harbour  
we follow the Āwhitu Peninsula to the headland.  
From there we fly down coast  
to the Waikato river mouth,  
sacred waters of our forebears.  
Coming ashore on the northern side at  
Maioro we head inland to Waiuku and  
Matukutūreia,  
there are the Pā – Tāhuna and Reretewhioi.  
Heading southward I come to Pukekohe.  
My words turn to follow the ancient ridgelines  
along the southern boundary,  
dropping down into Mercer  
and Te Pou o Mangatāwhiri.  
I look up to the massif of the Hūnua ranges, locale  
of Kohukohunui and  
its arterial river, Te Wairoa.  
My greetings reach you at Kaiāua  
who gazes across Tīkapa Moana  
to the sacred mountain, Moehau.  
Taking to the sea, my remarks travel  
to Maraetai and then to Ōhūiarangi,  
sentinel to Pakuranga. There we follow again  
the Tāmaki River to Te Puke o Taramainuku,  
Ōtara resides there.  
From here I reach for Manurewa  
until my greetings come to rest  
on Pukekiwiriki below which lies Papakura and  
there I shall rest.

# Ngā upoko kōrero

## Contents

Mihi .....	1
Contents .....	2
From the Chair .....	3
Our draft plan at a glance .....	4
About local boards .....	5
Developing our draft plan .....	6
Carrying out our plan .....	6
Papakura Local Board area .....	7
Māori outcomes .....	8
Climate action .....	12
Our people .....	15
Our environment .....	20
Our community .....	24
Our places .....	30
Our economy .....	34
Funding information .....	38
Local activities and levels of service .....	39
Financial overview .....	41
Your Papakura Local Board members .....	42





# He kōrero mai i te Heamana

## From the Chair

It is my privilege to present this plan which describes our aspirations for the Papakura Local Board area.

Feedback from our communities has helped shape our five areas of focus for the next three years.



Firstly, we recognise the importance of the local board partnering with Māori to create enduring relationships, a thriving Māori identity, and outcomes that benefit Māori and all Papakura residents.

Secondly, we value and protect our natural environment for future generations by improving the tree canopy, improving water quality and biodiversity protection.

Thirdly, Papakura provides opportunities for people to feel connected and lead active, healthy lives, we have great parks and places to play and do the things we enjoy.

Fourthly, developments are well planned and provide infrastructure to keep pace with growth. You desire a transport system that is convenient and well connected, along with roads and shared walking and cycling pathways that make it easy to move around. Papakura Local Board supports off-road cycleways.

Finally, you want a prosperous local economy where residents can access services, work and shop locally, reducing the need to travel across Auckland.

### **Budget constraints and community resilience**

Through this plan, we propose to invest in key activities to help achieve objectives in those five focus areas. These focus areas also align well with the Auckland Plan which guides how we respond to key challenges over the next 30 years.

However, while our local aspirations remain the same, our budgets are seriously constrained and will be further impacted by the recent weather events. This means we may not be able to deliver things we have in the past or that the timing of the delivery of some capital projects will need to be delayed.

Over the next three years, we will seek to partner with other groups, organisations and government departments to maximise opportunities.

Whether you are a long-term resident of Papakura or someone new to the area, we all have a role in shaping the future together to make Papakura a desired place to live, work and play.

Brent Catchpole

Chairperson, Papakura Local Board

# He aronga poto i tā mātou mahere

## Our draft plan at a glance



### Our people

Strong partnerships with Māori are continued and Māori aspirations are supported. The diverse community identity and culture in Papakura is celebrated. The safety of the community, their wellbeing, community preparedness and resilience is improved across the local board area.



### Our environment

Continued support of programmes that improve the health of our environment through increasing the tree canopy coverage, improving air and water quality, reducing the threat of pests, and addressing pollution and waste. We want people to have opportunities to enjoy the environment around local parks, our harbour and streams.



### Our community

A community enriched by its diversity, where people feel connected and lead active, healthy lives. We have great parks and places to play and enjoy. We come together at lively events and activities that include people socially, drawing on the strengths of our different cultures. As our population grows and becomes more diverse, our parks, community spaces and facilities need to keep pace with rising demand and changing needs.



### Our places

A well-connected area where it's easy to move around. Our roads are less congested, public transport is convenient and reliable, walkways and cycleways are linked together and safe. It is also important to ensure that the significant growth occurring in the local board area is supported by appropriate infrastructure.



### Our economy

Our local economy thrives, with successful local businesses creating quality jobs for local people. Our commercial centres are great places to work, shop, relax and enjoy. Visitor numbers are increased through the promotion of facilities and services in Papakura.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

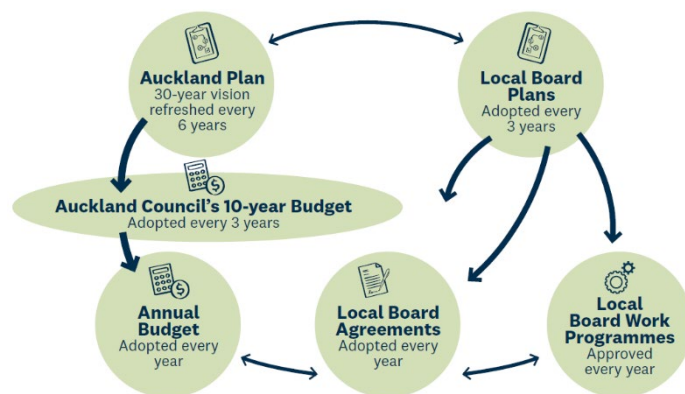
Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected, they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



# Te whakawhanake i tā mātou mahere

## Developing our draft plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.

# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver our plan, we will:

- prioritise budgets to focus on activities in the plan
- make the best use of local assets such as community centres, libraries and parks
- set directions for the council staff who deliver the projects and services
- work with community groups and partners to deliver projects and services
- make decisions in line with Auckland’s commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board’s support for them.





# Te Rohe ā-Poari o Papakura

## Papakura Local Board area



### LEGEND

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road





Friends make korowa – Whiri Aroha ‘Angel Cloaks to keep the traditional skill alive.

## Ngā huanga Māori

### **Māori outcomes**

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to the council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by the council as the way to deliver outcomes for Māori. These priority areas are:

- |  |  |
|--|--|
| Kia ora te kāinga – Papakāinga and Māori housing     | Kia ora te whanau – Whānau and tamariki wellbeing          |
| Kia ora te marae – Marae development                 | Kia ora te reo – Te reo Māori                              |
| Kia ora te ahurea – Māori identity and culture       | Kia ora te umanga – Māori business, tourism and employment |
| Kia ora te rangatahi – Realising rangatahi potential | Kia ora te taiao – Kaitiakitanga                           |
| Kia ora te hononga – Effective Māori participation   | Kia hāngai te Kaunihera – An empowered organisation        |



Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.

### **Local area context relating to Māori outcomes**

In 2018, Māori made up 26.8 per cent of the population in Papakura which was one of the highest proportion of Māori per capita. That population is distributed unevenly across our area. With the considerable growth taking place, we expect our Māori population to continue growing.

Mana whenua iwi who hold the role of kaitiaki (guardianship) in Papakura include Ngāi Tai ki Tāmaki, Ngāti Maru, Ngaati Whanaunga, Ngāti Paoa, Ngāti Tamaoho, Ngāti Tamaterā, Ngāti Te Ata Waiohua, Te Ākitai Waiohua, Te Putukirkiri and Waikato-Tainui.

Papakura Marae is an important social service provider and a valued partner of Papakura Local Board.

We held our inaugural meeting for this political term at Papakura Marae to acknowledge the strong partnership with Māori and Papakura Marae.

Māori organisations operating in Papakura include Whaitiaki Charitable Trust, Papakura Marae Māori Wardens, Papakura Marae Society Incorporated, Wiri Aroha Papakura and Kootuitui ki Papakura.

Key projects delivering Māori outcomes for Māori in our area include Ara Kōtui, Pukekiwiriki Paa Joint Management Committee, and Te Kete Rukuruku which involves the collection and telling of the unique stories of Tāmaki Makarau Auckland.

The local board also funds several projects which align with Māori priorities including:

- TUIA mentoring which is developing leadership capacity of rangatahi Māori in communities throughout Aotearoa New Zealand
- ongoing support for the Manukau Harbour Forum and the Papakura Stream (ecological restoration and waterways protection) to improve the water quality of the Manukau Harbour
- the urban ngahere programme to increase tree canopy coverage
- Te Koiwi pond enhancements in collaboration with Papakura Marae
- giving visibility to Māori culture and te reo through the progression of opportunities identified in the Papakura Heritage Interpretation Strategy
- enhancing the environment and biodiversity through pest animal and plant control
- fund local Māori-led initiatives such as Māori Wardens, Whiri Aroha, Matariki celebrations at Pukekiwiriki Paa and others
- celebrating and promoting te ao Māori through our libraries and events
- supporting food security activities such as māra kai community gardens.

Iwi and Māori residents have provided feedback on annual budgets, the long-term plan, previous local board plans, project level feedback and through the ongoing informal relationships between council and iwi kaimahi.

We continue to engage with southern mana whenua and local board leads through the Ara Kōtui group.

Through this engagement, the local board has heard general themes of importance to Māori including working together, Māori participation, identity and culture, environment, well-being, rangatahi, and responding to Māori aspirations.



How we are aligning our work programme:

- Building strong partnerships between Papakura Local Board and mana whenua through regular engagement to discuss areas of mutual interest. For example, supporting the Pukekiwiriki Paa Joint Management committee to enhance the paa site in the cultural context, and ensuring the sacred site is respected.
- Working with the other southern local boards and mana whenua to investigate ways to improve mana whenua involvement and influence in local board decisions (Ara Kōtui).
- Continue work on a heritage trail featuring sites of significance in Māori and European local history, acknowledging Ngāti Tamaoho's cultural indicators along the southern path overlooking the Manukau Harbour.
- The Te Kete Rukuruku (dual naming of parks) programme will be continued to celebrate Māori stories and history in Papakura.
- We will encourage events and services funded by the local board and delivered through facilities such as the libraries, art centre and museum to celebrate and promote Papakura's Māori history and talent. We will partner with Māori to continue Te Wiki o te Reo Māori (Māori language week) and Matariki celebrations and activities and grow the community's knowledge of Māori history.
- Continued support of Māori aspirations for kaitiakitanga over our natural environment for the benefit of current and future generations. Partner with mana whenua and neighbouring local boards to rehabilitate, rejuvenate and protect the Papakura Stream. Support the continued co-governance of Pukekiwiriki Paa and the Manukau Harbour to restore, preserve and protect these taonga. Support Papakura Marae's aspiration for enhancing the green space at Te Koiwi Reserve.
- The local board will support growing economic opportunities to benefit Māori and the wider community. We will also work with mana whenua, mataawaka, Papakura Marae and local Māori communities to identify appropriate projects that respond to Māori aspirations at the local level in engaging and practical ways.
- Supporting work relating to Pahurehure Inlet water quality and restoration as a kai basket.

The main issues raised by Māori include food security and having healthy options, the importance of youth pathways (e.g. employment/further education), growing Māori economic prosperity, and the need to enhance the green space at Te Koiwi Reserve.

These issues align with Kia ora te whānau (Whānau and Tamariki Wellbeing), Kia ora te umanga (Māori Business, Tourism and Employment), Kia ora te rangatahi (Realising Rangatahi Potential) and Kia ora e taiao (Kaitiakitanga) with the outcomes within the Kia ora Tāmaki Makaurau Strategy.

These Māori outcomes will be addressed in this draft plan through:

- Kia ora te whānau (Whānau and Tamariki Wellbeing), the connected communities mahi, māra kai and food security initiatives.
- Kia ora te umanga (Māori Business, Tourism and Employment), working with Ngāti Tamaoho to support youth employment opportunities.
- Kia ora te marae (Marae Development) by supporting Papakura Marae's proposed development.
- Kia ora te reo (Te reo Māori) and Kia ora te ahurea (Māori Identity and Culture) through Te Kete Rukuruku and encouraging events and services to be delivered through facilities such as the libraries, art centre and museum to celebrate and promote Papakura's Māori history and talent.



- Partner with Māori to continue Te Wiki o te Reo Māori (Māori language Week) and Matariki celebrations and activities. The local board is also progressing members' knowledge of Te Ao (the Māori world view), tikanga and te reo. We will continue supporting Māori-led initiatives such as Whiri Aroha which aims to keep traditional art korowai weaving alive, and Wāhi rongoā at Papakura Marae/Te Koiwi Reserve.
- Kia ora te hononga (Effective Māori Participation) through Ara Kōtui.
- Kia ora te rangatahi (Realising rangatahi potential) through the TUIA mentoring programme which develops leadership capacity of rangatahi Māori in communities throughout Aotearoa New Zealand.
- Kia ora te taiao (Kaitiakitanga) through the Manukau Harbour Forum, Papakura Stream restoration, and Pukekiwiriki Paa Joint Management Committee.



A walker on a pathway through Kirks Bush in Papakura.

# Te Tāruke ā-Tāwhiri

## Climate action

In 2019, Auckland Council declared a climate emergency and in 2020 adopted a climate plan -Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives and integrating climate awareness into all decisions, including community investment.

### Challenges

- High car ownership and dependency
- Low use of micro-mobility (including walking, scooting and cycling) transport modes because of road safety concerns
- Managing risk to Auckland Council land and assets from coastal erosion and coastal inundation, including effects of future sea level rise and presence of floodplain
- Low tree canopy cover and lack of greenspace
- Vegetation, soil and biodiversity loss because of extensive urban development, transport, pollution
- An area that is affected by the cost of living



## Opportunities

- Presence of public transport network (including AT local on-demand ride share service)
- Advocacy for safe active transport spaces (walking and cycle paths) particularly around schools
- Presence of Significant Ecological Areas and green spaces
- Support the development of Shoreline Adaptation Plans to address and mitigate the impacts of climate change on Council land and assets
- Papakura Sorting and Consolidation Facility - central collection point for all of the organic kerbside collections for Auckland
- Manurewa Community Recycling centre promotes a circular economy that reduce costs and reduce carbon footprint
- Developing knowledge to grow food locally and build food security through Māra kai and other community gardens
- National Policy Statement Urban Design and intensification create a more compact urban form which is an opportunity for key arterial roads, public transport and off-road cycling lanes that connect to other parts of Auckland

### **Local area context relating to climate action**

The Papakura Local Board is mostly comprised of flat, fertile soils that have been intensively developed for food production, urban or industrial use. Land cover has been heavily modified by human activity in the past 150 years. Approximately 35 per cent is in grass or cropland, while 60 per cent of the area is urban. Only approximately four per cent of the area remains in native vegetation cover, primarily in the east of our area around streams and in reserves.

Key environmental risks and opportunities related to climate action include:

- Pressures on the environment: Urban development, traffic emissions, coastal erosion, water infrastructure and road infrastructure.
- Risks to the environment: Water quality, coastal and flood risks and urban heat effect.
- Opportunities for environmental outcomes: Intensification of urban development, public transport connectivity, increase canopy cover.

Our area faces several climate related challenges. Parts of Papakura are low lying and prone to erosion and have relatively low tree cover. Parts of our community have little capability to adapt to climate change and local emergency management planning does not currently exist.

Further to this:

- Impacts from climate change were assessed recently as part of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan with coastal parts of our area found to be the most vulnerable. Ability to adapt ranges from very low to very high. Takaanini, Papakura, Rosehill and Red Hill are identified as hotspots with lower adaptive capacity. The average canopy cover is currently at 14 per cent, below the minimum target under the Urban Ngahere Strategy and below the urban Auckland average of 18 per cent.



- Papakura has a high dependency on cars for travel – the 2018 census found that 77 per cent of residents drive to work, eight per cent use public transport and only three per cent walk or cycle. Many residents have limited sustainable and flexible transport options to reach the places they need to go.
- As Papakura is already highly urbanised, our parks and open spaces play an important role in connecting residents with nature that enhances their health and wellbeing. Open spaces are also important for flood resilience such as at the Awakeri wetlands.

There are several opportunities that the local community and local board can take advantage of including:

- working with other local boards to maximise future investment opportunities.
- exploring wider funding opportunities with the Governing Body and central government to be more responsive to environmental issues such as water and biodiversity outcomes.
- rebuilding of the Auckland rail network over the next three years, and the opening of the City Rail Link. While these changes may present a challenge in the short-term, they also provide an opportunity for Papakura residents to travel sustainably to work or other locations.
- when community facilities renewals are being planned, the local board will seek opportunities to make climate responsive improvements such as the installation of solar power panels.
- connecting groups (including community-led initiatives) and agencies within Papakura that work within climate capability and resilience space.
- an advocacy opportunity to further extend the on-demand ride share services as well as maximising the metropolitan status zoning for intensification in the town centre.
- We will be responding to the climate change challenges by:
- encouraging cyclists to connect between the Southern Pathway and the Papakura town centre through the installation of way finding signage.
- activities such as pest control and management, water quality improvements, riparian and urban ngahere planting, and community-led sustainable food initiatives to improve ecosystem resilience.
- advocating for additional climate action funding for the Papakura Food Hub.
- advocating for a local emergency response plan to be developed that is community-led and implemented.



A toddler climbs on play equipment - Kauri Heart playground.

## Ō Tātou Tāngata

### **Our people**

We want to see Papakura’s diverse community identity and culture celebrated. We seek to achieve this by progressing projects identified in the Papakura Heritage Interpretation Strategy and by encouraging events and services funded by the local board and delivered through facilities such as the libraries, art centre and museum. This will include consideration of intergenerational opportunities to support a thriving community.

With the third highest number of Māori residents, the median age of Māori residents is 8 years younger than the Local Board median, meaning there is a need to focus on tamariki, rangatahi and their whanau by providing relevant and welcoming public facilities and services and supporting Māori-led services where appropriate<sup>1</sup>.

We recognise the importance of partnering with Māori to create enduring relationships and outcomes that benefit Māori and all Papakura residents.

We will continue to build strong partnerships with mana whenua through Ara Kōtui, the Te Kete Rukuruku (dual naming of parks) programme and the Pukekiwiriki Paa Joint Management committee.

We will advocate for increased council investment and funding in the south through a change to the funding calculation so that historic underfunding is addressed.

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<sup>1</sup> 2018 Census





We will work with, and advocate to, stakeholders, including police and schools to improve safety in our area.

The local board will advocate for improved community preparedness and resilience through a current, localised and actionable emergency management plan.

## Challenges

Papakura faces several challenges which may slow progress.

- Building social cohesion in a fast-growing and culturally diverse area.
- A mix of socio-economic areas and concern over the high cost of, and ability to pay for, food.
- Lower percentage of students going on to further education.
- High reliance on employment outside our area.
- Engaging with, and delivering to, a diverse community.
- Transport challenges to access employment and services.
- Limited parking around transport hub.

## Opportunities

Papakura also has a number of key opportunities.

- An ethnically diverse community bringing vibrancy and cultural learning opportunities.
- Supporting community-led initiatives to bring social cohesion and connection.
- Supporting Māori leadership and Māori-led solutions for social and economic benefit.
- Papakura train station is evolving into a transport hub servicing more residents coming from the wider southern area.
- More intensive apartment living in the Papakura town centre would support local businesses and the rejuvenation of the town centre.

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Build strong partnerships between Papakura Local Board and mana whenua	<ul style="list-style-type: none"><li>• Regular engagement between the local board and mana whenua to discuss areas of mutual interest and aspiration through individual mana whenua entities and collective groups such as the Pukekiwiriki Paa Joint Management Committee</li><li>• Work with the other southern local boards and mana whenua to investigate ways to improve mana whenua involvement and influence in local board decisions through Ara Kōtui</li></ul>	<ul style="list-style-type: none"><li>• At least two Pukekiwiriki Paa Joint Management committee workshops/meetings held each financial year</li><li>• Regular engagement through Ara Kōtui</li><li>• Opportunities provided to mana whenua for input into our work programme development</li></ul>



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Papakura's history and heritage are highlighted and celebrated

- Continue progressing projects from the Papakura Heritage Interpretation Strategy including featuring sites of significance in Māori and European history
- Continue working with Pukekiwiriki Paa Joint Management Committee to enhance the paa site in the cultural context and ensure the sacred site is respected
- Te rautaki whakamaarama moo ngaa waahi tuku iho / Papakura Heritage Interpretation Strategy is used to direct heritage interpretation initiatives, projects and funding
- Cultural induction at the paa site for members each term

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Celebrate Papakura's Māori identity and culture

- Continue to carry out the Te Kete Rukuruku (dual naming of parks) programme to celebrate Māori stories and history in Papakura
- Encourage events and services funded by the local board and delivered through facilities such as the libraries, art centre and museum to celebrate and promote Papakura's Māori history and talent
- Partner with Māori to continue Te Wiki o te Reo Māori (Māori language week) and Matariki celebrations and activities
- Tranche two gifted names have been received within the Te Kete Rukuruku programme
- Inclusion of events and services through the work programme
- Te rautaki whakamaarama moo ngaa waahi tuku iho / Papakura Heritage Interpretation Strategy is used to direct heritage interpretation initiatives, projects and funding
- A minimum of two events relating to Te Wiki o te Reo Māori (Māori language week) /and Matariki celebrations to be held at local council facilities

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Support Māori aspirations for kaitiakitanga over our natural environment for the benefit of current and future generations

- Partner with mana whenua and neighbouring local boards to rehabilitate, rejuvenate and protect the Papakura Stream
  - Support the continued co-governance of Pukekiwiriki Paa and the Manukau Harbour to restore, preserve and protect these taonga
  - Support Papakura Marae's aspiration for enhancing the green space at Te Koiwi Reserve
  - Minimum of one planting event and one stream clean-up takes place within the Papakura Stream programme per year
  - Members regularly participate in the Manukau Harbour meeting
  - Adoption of the Te Koiwi Reserve Concept Plan
-



Support Māori to deliver community and economic benefits to the people of Papakura	<ul style="list-style-type: none"> <li>• Support growing economic opportunities to benefit Māori and the wider community</li> <li>• Work with mana whenua, mataawaka, Papakura Marae and local Māori communities to identify appropriate projects that respond to Māori aspirations at the local level in engaging and practical ways</li> </ul>	
Māori are supported to achieve their goals and aspirations	<ul style="list-style-type: none"> <li>• Support Māori-led aspirations – Māori Wardens, Whiri Aroha, Matariki at Pukekiwiri Paa and other local Māori community led initiatives</li> </ul>	
Building social cohesion and connection in a culturally diverse community	<ul style="list-style-type: none"> <li>• Support our young people to contribute, prosper and thrive</li> <li>• Support age-friendly, active-ageing and intergenerational initiatives including through play opportunities</li> <li>• Support the community to come together and to showcase diversity through events and activations</li> <li>• Support annual Anzac Day commemorations</li> </ul>	<ul style="list-style-type: none"> <li>• Survey local rangatahi (youth) yearly about their aspirations and ideas for a thriving Papakura</li> <li>• Run at least two age friendly intergenerational initiatives when developing annual work programmes</li> <li>• Support at least two events each year to showcase diversity</li> </ul>
To enhance community wellbeing	<ul style="list-style-type: none"> <li>• Support māra kai and food security initiatives</li> <li>• Support activations, placemaking and building community capacity</li> <li>• Support access to community places – Papakura Learn to Swim, RSA gymnastics club, hire fee subsidy (Drury bowls, budgeting service and historical society)</li> <li>• Support community grants</li> <li>• Support community safety initiatives such as Neighbourhood Support and Papakura Community Patrol.</li> <li>• Support the development of Papakura Local Board area community and business emergency response plans and resilience programme</li> </ul>	<ul style="list-style-type: none"> <li>• Support at least three community gardens</li> <li>• At least two events held annually</li> <li>• Continue to provide at least one community grant round</li> <li>• Provide funding to Papakura Community Patrol and Neighbourhood Support</li> <li>• Community and business emergency response plans and resilience programme is commenced</li> </ul>
Celebrate Papakura’s diverse community identity and culture	<ul style="list-style-type: none"> <li>• Encourage events and services funded by the local board and delivered through facilities such as the libraries, art centre and museum to celebrate and promote the diverse community talent within our area.</li> </ul>	<ul style="list-style-type: none"> <li>• Support at least two events promoting diversity each year</li> </ul>

## Levels of service



It is likely the levels of service to the community may be reduced as a result of the considerable pressure on council budgets. These include reductions in arts programmes, grants, support for bands, māra kai and food security initiatives, events, neighbourhood support and Papakura Community Patrol funding, rangatahi development, and capacity building.

Some parks programmes, youth scholarships and some safety initiatives may be discontinued. However, continued limited support for Papakura Community Patrol and Neighbourhood Support is intended to be provided by the local board.

## Advocacy

We will advocate for:

- legacy inequity to be addressed. Advocacy to the Governing Body for a change to the funding calculation.
- safety, working with stakeholders and agencies including police and schools.
- the Ministry of Business, Innovation and Employment or Immigration NZ for support and funding for materials to communicate that the Papakura Local Board area is a welcoming community and provides information about the facilities and services on offer locally.
- current, localised and actionable emergency management planning.
- additional climate action funding for the Papakura Food Hub.
- the support and development of resilient local food systems with access to affordable, appetising food/drink. This would be sustainable, locally produced and culturally appropriate. The goal is food security and food sovereignty for all residents in the Papakura local board area.
- Tātaki Auckland Unlimited to develop an economic strategy that supports Māori economic aspirations. This can be advocated for through the initiative in Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan: low carbon, resilient, circular and inclusive economy.



A volunteer plants a bush.



Trees overhang Te Koiwi Ponds.

## Tō Tātou Taiao

### **Our environment**

We all share a responsibility for protecting our extraordinary natural environment. Māori, as kaitiaki, have an ancestral/special relationship with the natural world. The Manukau Harbour, its flowing streams and surrounding land sustained Māori for generations. Mana whenua’s connection to the land is both spiritual and cultural and lays the foundation for our combined significant role in ensuring a sustainable future for the environment.

We recognise the challenges presented by long-term growth and the environmental effects of climate change. We need to work towards reducing emissions and conserving our finite resources for the next generations, particularly the productive soils of the area.

We acknowledge the increased need to ensure access to community gardens to build local food security and to improve community preparedness for severe weather events, natural disasters and other emergencies.

Maintaining and improving the health of our environment continues to be a priority for the next three years. It’s important to find



Man-made streams as part of Awakeri Wetlands.



environmentally sustainable ways of doing things. Access to the great outdoors is also part of what makes Papakura an attractive place to live.

We need to:

- address pollution and waste – reduce, better manage, or eliminate where possible
- continue improvement of our air and water quality
- restore the natural environment and reduce the threat of pests, weeds and pathogens to create flourishing natural biodiversity and improve resilience of our native ecosystems
- preserve the ngahere (forest) and plant more to increase tree canopy coverage.

Papakura will continue to support the Manukau Harbour Forum and Papakura Stream restoration projects, working with other local boards to improve water quality and restore the coastal environment.

Given our area has considerably less tree canopy coverage than other parts of Auckland, the local board will seek resources to implement the council's Urban Ngahere (Forest) Strategy. Tree planting provides long-term connections to nature in local parks and will help offset the loss of trees from development and changing land use across our area. Increasing the tree canopy in the streets and in parks, improves air quality, cools the urban environment and improves wellbeing.

We'll support local efforts to reduce the amount of solid waste going to landfills to help achieve Tāmaki Makaurau's target of zero waste by 2040.

We want to educate people to avoid, reduce, reuse, compost or recycle unwanted goods, food scraps and garden waste. Minimising waste helps reduce pollution and harmful chemicals and greenhouse gasses that release from rubbish in landfills.

## Challenges

We face multiple environmental challenges in Papakura, including:

- managing and reducing pest plants and animals to protect biodiversity
- management of coastal erosion risk to Council land and assets
- development on low lying land prone to flooding
- new developments being built on previously zoned rural land resulting in water quality degradation, increased flood risk and decreased canopy cover
- the need for improved storm preparedness and local response
- low tree coverage of 14 per cent
- sustainably managing juvenile mangrove growth to enable recreational access to the harbour balanced with restoring and enhancing habitat values
- vulnerable communities with low adaptive capability in relation to climate change and disaster response.

## Opportunities

Papakura has the opportunity to connect with existing groups or other local boards to better achieve desired outcomes for less cost (e.g. Manukau Harbour Forum, Papakura Stream Restoration, Pest Free Urban South). The implementation of the Papakura Local Board Urban Ngahere Action Plan 2022 will also bring new opportunities.

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
More people enjoy the environment in and around our local parks	<ul style="list-style-type: none"> <li>Support the Pest Free Auckland initiatives and help empower the local community to restore, increase, protect, and connect indigenous biodiversity</li> <li>Reduce pest plants as well as assess our tree cover and, where budget allows, plant specimen trees in parks and local streets to support the regional Urban Ngahere project</li> <li>Te Koiwi pond enhancement - improve the ecosystem function of the stormwater pond</li> </ul>	<ul style="list-style-type: none"> <li>Investment in pest reduction work programme</li> <li>Start the Urban Ngahere planting plan</li> <li>Increased number of native plants around the Te Koiwi Stormwater ponds</li> </ul>
More people enjoy the environment in and around our harbour and streams	<ul style="list-style-type: none"> <li>Continue joint efforts with the Manukau Harbour Forum and mana whenua to see the harbour recognised as a significant cultural, ecological, social and economic taonga</li> <li>Maintain the appropriate and sustainable removal of juvenile mangroves to maintain an environment for recreational use</li> <li>Support conservation groups and volunteers that aim to reduce plant and animal pests</li> <li>Activities to improve water quality in Manukau Harbour and our awa (streams)</li> </ul>	<ul style="list-style-type: none"> <li>Continued support and participation in the Manukau Harbour forum</li> <li>Continued sustainable juvenile mangrove management programme</li> <li>At least one planting / clean-up volunteer event annually</li> <li>Continued collaboration with other local boards in relation to the Papakura Stream</li> <li>Investment in the Wai Care programme to provide education in at least two schools</li> </ul>
The quality of our air is improved	<ul style="list-style-type: none"> <li>Support the Urban Ngahere project to improve air quality, biodiversity and reduce the urban environment temperatures</li> </ul>	<ul style="list-style-type: none"> <li>Continued implementation of the Urban Ngahere planting plan</li> </ul>





## Champion climate change initiatives

- Work with our communities to support them in developing skills, knowledge and capacity to reduce emissions and respond to climate change impacts. For example:
  - waste minimisation
  - māra kai and food security initiatives
- Continued support for Sustainable Papakura
- Continued investment in at least two community gardens

## Levels of service

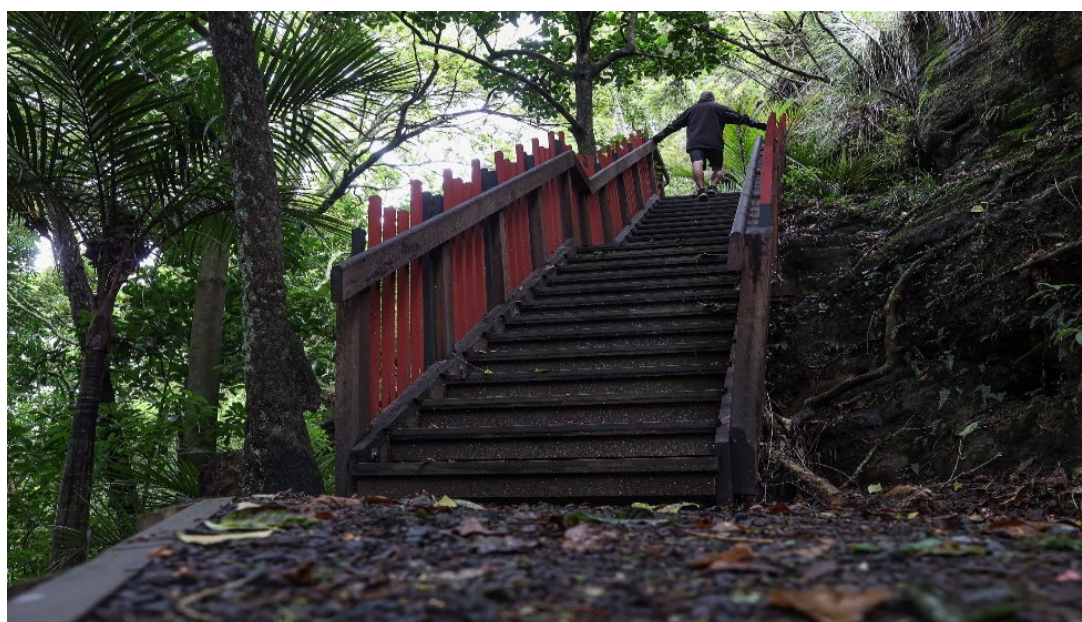
The council's budget constraints mean our level of environmental services may change in the following ways:

- Reduction of Waste Minimisation, Pest Free and Environmental Education programming.

## Advocacy

The Papakura Local Board will advocate for:

- the Governing Body and central government to fund educating businesses about pollution control
- increased tree cover by partnering with local communities and neighbouring local boards.
- Climate Action Targeted Rate (CATR) funding to implement the local board's Urban Ngahere Action Plan to address the low tree canopy cover by planting more trees in parks and along streets and to help build resilience in the open space network. The population is also vulnerable to urban heating resulting from climate change.
- successful programmes in Papakura to help people reduce, reuse and recycle through ongoing advocacy at a regional level to establish a network of recycling centres in partnership with other agencies.
- promotion of environmental programmes that give residents, businesses and schools the opportunity to learn and carry out waste minimisation and more sustainable practices.



Pukekiwiriki Paa steps.





A new pump track for bike riders.

## Tō Tātou Hapori

### **Our community**

Our community is enriched by its diversity; people feel connected and lead active, healthy lives.

We have great parks and places to play and enjoy. We come together at lively events and activities that include people socially and draw on the strengths of our different cultures.

As our population grows and becomes more diverse, our parks, community spaces and facilities need to keep pace with rising demand and changing needs. These are important places where people connect with others and enjoy their favourite pastimes.

Buildings and services in the Papakura Local Board's community infrastructure network including, but not limited to:

- Te Paataka Koorero o Takaanini (community hub) which is bilingual and based on an aspiration for a place underpinned by tikanga Māori
- Papakura Museum
- Papakura Leisure Centre
- Hawkins Theatre
- Papakura Art Gallery



- Sir Edmund Hillary Library and Service Centre
- Massey Park Pool aquatic complex.

We need a plan to deal with our ageing, community owned assets on our parks when these become too costly for our community to maintain.

## Challenges

Papakura has several challenges under this theme that undermine its potential to move forward.

### **Community participation**

- There are many barriers that prevent people accessing services and facilities, such as affordability, physical access, social and cultural barriers.
- We have areas of deprivation. These people are vulnerable to poorer health outcomes. It is important to lift the level of physical activity and improve long-term physical and mental health outcomes in Papakura.
- Households in Papakura were less likely to have a home internet connection than the regional average (85 per cent compared to 90 per cent). This affects access to services, information, education and employment opportunities online.

### **Community infrastructure /council buildings**

- Insufficient council budget to cover ongoing renewals on council assets in our area.
- As our community grows and changes, we must ensure efficient use of council assets and services in our area. This may mean we change the way we deliver some services or combine them and deliver together.

### **Open spaces**

- Several concept plans and service assessments have been done for open spaces such as the Keri Downs Park and Hingaia Park concept plans and Bruce Pulman Park and Prince Edward Park masterplans, but implementation is dependent on budget availability.

### **Other provision**

- We need a plan to deal with ageing, community owned assets in our parks when these become too costly for our community to maintain.
- Availability of actionable information to inform maximum utilisation of council facilities.

## Opportunities

Papakura's community also has several opportunities.

### **Community participation**

- Community participation through use of digital technology.

### **Community infrastructure /council buildings**

- Community facilities must be accessible for people of all abilities and interests. Facilities that are multi-purpose provide good value for money and help us prioritise investment. Maintaining high standards at sports facilities can help boost our local economy and showcase our sportspeople's

talents. Quality venues mean local organisations can keep bringing regional, national and international events and visitors to our area.

- When renewing facilities consideration is given to upgrading the buildings with solar panels and other energy saving devices to achieve ongoing operational cost savings.
- When leases come up for renewal or expire, we can look at use, renewal costs, and whether the facility is fit for a growing population and sustainable in light of budget challenges. We can also look at whether it's better for some groups to be co-located.
- Investigate how we use our assets and deliver services, particularly in low-use areas. This could include improving efficiency and reducing our asset portfolio over time by changing the way we deliver some services or combining some services.
- Ways to address the funding gap may include:
  - shifting face-to-face services to lower cost alternative (self-service, digital)
  - partnerships
  - consolidate services into fewer facilities.

### **Open spaces**

- The Papakura open space network is comprised of esplanade reserves, large parks with sporting facilities, coastal walkways, ecological areas and sites of historical, archaeological, and geological significance. These open spaces help manage flood risk, improve air quality, mitigate climate change and provide facilities for recreation.

### **Other provision**

- We benefit from the council's community lease portfolio through occupancy agreements that provide medium to long-term access to space for community organisations such as sports clubs, and hobbies and music groups. There is an opportunity for multiple groups to use and share facilities.
- Non-council facilities and services in Papakura like churches, schools and marae help meet community needs. Some events and activities run by local community groups do not rely on assets for delivery. Digital platforms are increasingly used to access services from online fitness and language classes to e-resources and webinars. Understanding these facilities and services is essential to making informed decisions about investment in the council's network.





## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Papakura's open spaces and recreation facilities are fit-for-purpose and well used	<ul style="list-style-type: none"> <li>• Maintain support for developments at Bruce Pulman Park</li> <li>• Progressively upgrade existing parks, sports and recreation facilities to improve the overall standard and meet the needs of all age groups</li> <li>• Document community sport provision and facility needs across our area as part of a sports and active recreation facilities plan</li> <li>• Encourage active participation and play in open spaces</li> <li>• Support the Papakura Tennis and Squash Club to develop their facilities so that they are fit for purpose and futureproofed.</li> <li>• Staged implementation of the Prince Edward Park masterplan</li> <li>• Identify Papakura open space investment priorities.</li> <li>• Work in partnership with Te Ākitai Waiohua on the future of Kirk's Bush (subject to enactment of settlement legislation for Te Ākitai Waiohua)</li> </ul>	<ul style="list-style-type: none"> <li>• Maintenance of Bruce Pulman Park car parks through the work programme. Covering of the cricket nets through contestable funding.</li> <li>• At least one recreational facility is upgraded each year</li> <li>• A sport and recreation facilities plan is commenced</li> <li>• Papakura Local Parks Management Plan is commenced</li> <li>• Tennis court facilities are improved</li> <li>• Softball facilities are improved</li> <li>• Advice received and endorsed by the board on the Papakura Open Space investment priorities by end of June 2025.</li> </ul>
Services and facilities meet the community's needs now and into the future	<ul style="list-style-type: none"> <li>• Ensure we can use new and existing facilities as multi-purpose community spaces</li> <li>• Encourage library and community-led programmes to promote maximum use of the Takaanini community hub and library and the Sir Edmund Hillary Library</li> </ul>	<ul style="list-style-type: none"> <li>• Libraries / multi-use community spaces are well utilised, and users are satisfied</li> </ul>



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Communities are supported to achieve their goals and aspirations

- Ensure community networks have capacity and capability to help our older people stay connected and contribute their skills, wisdom and experience.
- Invest in community-led arts, events and multigenerational activities which use and celebrate our parks, open spaces and facilities, and promote health, movement and discovery for all age groups. We want to bring people together to meet and have fun at no cost
- Fund a Community Broker role to help deliver the objectives in this plan by:
  - connecting the community with council departments, and elected members
  - enabling the community to lead and to volunteer
  - surfacing under-represented voices
  - connecting with the Māori community
  - building high trust relationships and networks
  - providing the board and the wider Auckland Council organisation with community insights, and strategic advice
  - brokering strategic community partnerships
  - leveraging external funding sources
- Community Broker has been funded annually

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Ensure the asset portfolio is fit for the changing community needs

- When leases are up for renewal or expire, reassess renewals cost and building use, including low use and co-location. Consider whether leased buildings are fit for a growing population and sustainable in light of budget challenges
  - Assess how the local board's assets are used and services delivered, particularly in low use areas. Look at options to improve efficiency or reducing our asset portfolio over time by changing the way we deliver some services or combining them
  - Each lease renewal is reassessed to ensure facility is fully used and options presented for board consideration
  - Identify underused properties
-



## Levels of service

The existing council budget constraints may reduce the level of service or support in several areas including:

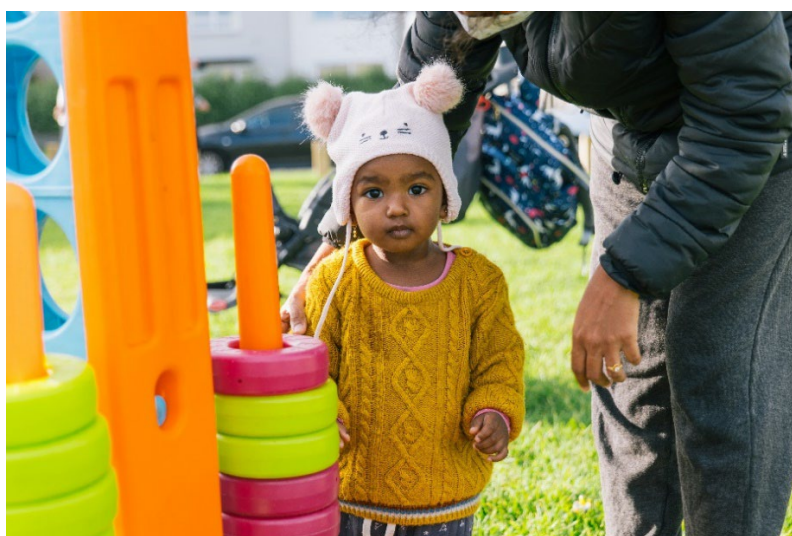
- arts programmes, grants, support for bands, māra kai and food security initiatives, events, neighbourhood support and Papakura Community Patrol funding, rangatahi development, capacity building and activities.
- Discontinuing parks activities, youth scholarships and some safety initiatives (however, there may be continued limited support for Papakura Community Patrol and Neighbourhood Support).

## Advocacy

The Papakura Local Board will pursue the following advocacy initiatives.

### **Community infrastructure /council buildings**

- Advocate to the Governing Body for the release of the encumbrance budget, in addition to annual capex budget allocated, to allow the connection of the Opāheke Sports Park toilet block and changing rooms to the mains water and wastewater systems and to upgrade fields.
- Advocate to the governing body for the release of the legacy Papakura District Council parking fund in addition to annual capex budget allocated.
- Advocate to the Governing Body for funding from the 10-year budget for comprehensive renewal of the Massey Park swimming complex and Massey Park Grandstand maintenance.
- Advocate to the Governing Body for additional funding for minor upgrades of park facilities (e.g. playgrounds) where prior funding has left a shortfall.
- Advocate to the governing body for the allocation of maintenance, renewals and operational budget for Bruce Pulman Park as an asset of local, regional, and national significance.
- Advocate to the governing body for investment into the community sport network including Papakura Tennis and Squash.



Toddler enjoys games at playground.



The Papakura town square clock tower.

## Ō Tātou Wāhi

### Our places

A well-connected area where it's easy to move around. Our roads are less congested, public transport is convenient and reliable, walkways and cycleways are linked together and safe.

Papakura is fortunate to have easy access to buses, the rail network and the motorway. However, it will be necessary to carefully manage the impact of the scheduled significant rail closures to allow rail track work to take place.

We would like to see better local connections for bus services, and we would welcome expansion of the AT local ride share service.

It is also important to ensure that the significant growth in our area is supported by appropriate infrastructure.

### Challenges

The main challenges we face include:

#### Transport

- Transport, infrastructure and private development will cause short-medium term disruption to traffic.



- Lack of resilience in the roading network to avoid significant delays, economic impact and flow on effects from SH1 (motorway) being closed. There is no viable high-volume alternative route available.
- Reliability and availability of public transport – currently inadequate, unreliable, infrequent, not going to places people need at suitable times, travel time/durations too long. Residents depend on their cars to reach employment.
- Understanding and managing as far as possible the impacts of the proposed removal of some rail level crossings in Takaanini before and during construction.
- Infrastructure keeping pace with development, e.g. rural roads are becoming urban roads with heavy truck traffic. We need a timely and complete review of safety needs in precincts that have experienced significant growth, such as Hingaia, Old Wairoa/Grove Road, and Park Estate.
- Unprecedented growth, density, multiple developments and the significant increase in construction and population without sufficient funds for supporting infrastructure.
  - Significant growth will be occurring on Auckland’s southern boundary.
  - Impacts of lack of maintenance and investment from legacy council.
  - Major civil works Papakura to Drury motorway and rail to Pukekohe, grade separation.
  - Failing infrastructure.
- Auckland Transport budget constraints leading to increased pressures on Local Board Transport Capital Fund.
- Driver behaviour change (encourage more use of public transport and on-demand services, carpooling, travelling at non-peak times, working remotely and reduction of micro journeys) is required to respond to increased traffic volumes.
- Increased concern around driver and passenger safety on public transport.

### **Growth and development**

- Papakura requires further support to realise the full potential of the Metropolitan Centre zoned status.
- Infrastructure is currently not keeping pace with development, particularly the availability of funds to develop green space.
- Receiving detailed advice to inform decision-making to optimise community facilities and leases to respond to growth and create flexibility in our assets.

## **Opportunities**

There are also several key opportunities relating to our places in the local board area which include:

### **Transport**

- Increasing/enhancing public transport services:
  - Encouraging people onto public transport.
  - Working with young people to increase awareness of all transport choices.
  - Expanding AT Local in parts of our area to promote increased public transport use.





- Great South Road (Takanini Straight) - converting cycle and parking lanes into T2 and bus lanes.
- Encouraging alternative modes for short journeys.
- Safe off-road cycling opportunities and alternatives (wayfinding).
- Mill Road extension/frequent transport network - route protection is essential to add resilience to the network.

### Growth and development

- Use growth funding to provide new facilities in line with growth.

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Papakura's cycleways and walkways provide safe, connected, alternative routes	<ul style="list-style-type: none"> <li>● Continue to progress wayfinding opportunities on existing walking and cycling pathways (as identified in the Papakura Greenways – Local Paths Plan), with an immediate focus on:               <ul style="list-style-type: none"> <li>○ signage between the Southern Pathway and Papakura town centre</li> <li>○ investigation and support of a link between Papakura town centre to Clevedon via the Hunua cycle trail</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>● Southern Pathway to Papakura town centre: Investigation into the installation of signage is completed and delivery planned</li> <li>● Papakura town centre to Clevedon: Investigations completed</li> </ul>
To enhance the public transport experience	<ul style="list-style-type: none"> <li>● To provide bus shelters</li> </ul>	<ul style="list-style-type: none"> <li>● Five bus shelters delivered (subject to funding)</li> </ul>
To improve all road user safety	<ul style="list-style-type: none"> <li>● Intersection and road safety improvements (subject to funding)</li> </ul>	<ul style="list-style-type: none"> <li>● Measures introduced as appropriate</li> </ul>

## Levels of service

Wider council budget constraints are likely to result in reduced service levels including:

- Local Board Capital Transport Fund.
- Capital programme delivery due to resourcing and inflation.
- Southern railway line rebuild will reduce services.
- Driver shortages resulting in fewer bus services.

## Advocacy

The Papakura Local Board will take up the following advocacy initiatives relating to our places:

### Transport



- To Auckland Transport (AT) for improved pathway and cycling safety, including lighting, accessibility and proactive maintenance to prevent problems; planning for impacts of climate change.
- Increasing/enhancing public transport services:
  - Developing AT Local (on demand shared public transport service) in parts of Papakura Local Board area to increase public transport use.
  - Great South Road –moving the cycle lane to an off-road shared pathway and converting the existing cycle and parking lanes into a combined T2 bus lane.
  - Increased operating hours of southern train and public transport connections to airport and other employment nodes.
  - Extending public transport routes to Ardmore and Bruce Pulman Park.
- To Auckland Transport for the retention and increase of the Local Board Capital Transport Fund.
- Safe and clear off-road walking and cycling links between key facilities to encourage a shift away from using motor vehicles, e.g. Papakura Stream Walking and Cycling Bridge (Waiata Shores).
- Safe active transport spaces (off-road walking and cycle paths) particularly around schools.
- To Auckland Transport for improved road maintenance.
- To Auckland Transport to investigate the development of the train/bus interchange in particular a drop off ('kiss and wave') location on Wood Street.

### **Specific area planning / growth and development**

We will advocate for:

- maximising amenity value such as playgrounds, greenspace and shared pathways in new developments when resource consents are considered.
- new developments to provide a community garden.
- an increase in the standard street width requirement in new developments.
- developers /body corporates to cover ongoing maintenance of green space and enhanced tree canopy in new developments.
- to the governing body to use growth funding to provide new facilities in line with growth and deprivation.



Takaanini retail centre.



Takaanini town centre.

# Tā Tātou Ōhanga

## Our economy

Our part of the world thrives, with successful local businesses creating jobs for local people. Our commercial centres are great places to work, shop, relax and enjoy the company of family and friends. We want residents to work and shop locally, resulting in less need for them to leave the Papakura area to access services and employment.

Residential growth in our local board area has been significant in recent years, and that growth is expected to continue. We need to keep planning and providing infrastructure in a coordinated way. We want everyone to prosper from a strong local economy and thriving town centres.

Visitor numbers are increased through the promotion of facilities in Papakura. Improving residents' education levels, quality job opportunities and increased number of apprenticeships are available locally through engagement with stakeholders.

## Challenges

Papakura has several economic-related challenges which may undermine its potential to move forward.

- Residents' skills and education levels do not match needs of local industry.



- Low number of local jobs in the knowledge intensive industries which affects household income levels.
- Māori and Pacific educational and employment outcomes continue to be below those of other groups.
- School level attainment is low and progression into higher education or further training is also low, limiting longer term employment opportunities.
- Significant growth planned in the Drury/southern corridor may disrupt businesses in the short-term during construction (through dislocation of premises or noise) and later through the medium-long term development of the proposed new metropolitan centre.
- Urban sprawling requires new infrastructure, leading to additional costs.
- Proposed Drury road development effect on established local businesses and the town centre.
- Flood prone businesses located in Drury.
- Businesses trying to cope in a global economic downturn with high interest and inflation rates, increased cost of living, supply chain issues and skilled staffing shortages.

## Opportunities

There are several key economic opportunities in the local board area including:

- Business Improvement Districts (BID):
  - Support Takanini BID establishment.
- Transport is key to creating opportunities and we will advocate for:
  - expanding the bus service to Ardmore Airport to allow people to get to work and to access those services/businesses.
  - expanding the AT local ride-share service to replace other under-used bus routes to allow users to travel to work and shops.
- Opportunities broker:
  - Scope for improvement in Māori economic outcomes in terms of education, employment, and enterprise.
  - Advocating for educational opportunities:
    - early conversations in schools around possible pathways
    - piloting and expansion of apprenticeship programmes in schools
    - local business apprenticeships including Ardmore, Takanini and Hunua Road.
  - Growth:
    - Ardmore industrial development bringing significant job opportunities
    - growth creating job opportunities including Drury/Southern Corridor
    - apartments in Papakura town centre
    - placemaking (a community-led approach to improving neighbourhoods and reinventing public spaces.)



- Support resources dedicated to identifying existing opportunities, and instigating new ones, for collaborative working across a range of agencies to deliver better economic development outcomes for residents and businesses where relevant.
- Hawkins Theatre – could be more of a hub if used differently.
- Attractions (including placemaking and activities) in the town centres so people come into town.
- Leverage from The Southern Initiative programme to deliver localised employment and economic development opportunity.

## Our draft plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
To support increasing the number and size of Business Improvement Districts in the local board area	<ul style="list-style-type: none"> <li>• Support BID establishment in Takanini</li> </ul>	
To encourage thriving business communities in the local board area	<ul style="list-style-type: none"> <li>• Support placemaking opportunities including those offered by playful and playable elements in town centres</li> <li>• Leverage and progress ideas with neighbouring local boards to increase tourism opportunities including through connections to cycle paths</li> </ul>	<ul style="list-style-type: none"> <li>• At least one placemaking event/programme is held annually</li> <li>• Discussions held with Franklin Local Board around the Hunua Traverse</li> </ul>
To nurture and grow relationships to achieve economic development outcomes	<ul style="list-style-type: none"> <li>• Engage a resource to build relationships and maximise economic opportunities</li> </ul>	
Regular local cultural and arts experiences in Papakura	<ul style="list-style-type: none"> <li>• Continue to carry out a programme of cultural, arts and other activities to enliven the business areas</li> <li>• Partner with mana whenua and mataawaka to make our Māori heritage more visible and support local tourism with culturally appropriate experiences. (Mataawaka are Māori who live in Tāmaki Makaurau Auckland and are not affiliated to a local mana whenua group).</li> <li>• Support Papakura to be creatively rich by helping to showcase local artists and encouraging people’s participation in music, crafts and hobbies</li> <li>• Support people to express and share their culture through play</li> </ul>	<ul style="list-style-type: none"> <li>• At least one event is supported annually</li> <li>• Local artworks are exhibited throughout the area, including the Papakura Art Gallery</li> </ul>



## Levels of service

The Commercial Project Group will no longer have a budget for project implementation and will transition into a stakeholder networking group.

## Advocacy

The Papakura Local Board will pursue the following economic advocacy initiatives:

- Advocacy for better public transport:
  - to be expanded to serve Ardmore Airport to allow people to get to work and to access those services/businesses.
  - for expansion of AT local ride-share service to replace other under-used bus routes to allow users to travel to work and shops.
- Advocacy for educational opportunities:
  - Programmes to engage and upskill young people and for greater opportunities to continue in education or training.
  - early conversations in schools around possible pathways.
  - piloting and expansion of apprenticeship programmes in schools.
  - local business apprenticeships including opportunities in Ardmore, Takanini and Hunua Road areas.
  - Heads of organisations to come to talk about apprenticeship schemes.
- Advocacy to take advantage of opportunities provided by growth:
  - Ardmore industrial development bringing significant job opportunities.
  - growth creating job opportunities including in the Drury area.
  - apartments in Papakura town centre.
- Seek the opportunity to refresh The Southern Initiative approach so that there is a greater opportunity local board governance over the programme, so that the programmes respond to the variance of need and preference across the south.



# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budget. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.





# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Papakura Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent Annual Budgets.

Local Activities	Level of service statements
<p><b>Local Community Services</b></p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers</p>	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<p><b>Local Planning and Development</b></p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives</p>	<p>We help attract investment, businesses and a skilled workforce to Auckland</p>
<p><b>Local Environmental Management</b></p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change</p>



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## Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making





# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Papakura Local Board for the period 1 July 2023 to 30 June 2024.

Annual Plan Financials	2023/2024 (\$000s)
<b>Operating revenue</b>	
Local community services	496
Local planning and development	-
Local environment management	-
<b>Total operating revenue</b>	<b>496</b>
<b>Operating expenditure</b>	
Local community services	13,601
Local planning and development	136
Local environment management	320
Local governance	1,224
<b>Total operating expenditure</b>	<b>15,281</b>
<b>Net operating expenditure</b>	<b>14,785</b>
<b>Capital expenditure</b>	
Local community services	4,909
Local planning and development	-
Local environment management	-
Local governance	-
<b>Total capital expenditure</b>	<b>4,909</b>

# Ngā Mema o tō Poari ā-Rohe o Papakura

## Your Papakura Local Board members



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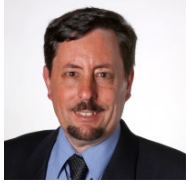
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