

TE MAHERE Ā-ROHE O UPPER HARBOUR 2020

Upper Harbour Local Board Plan 2020





Mihi

Tēnā kia tīkina atu e au he mihi, he whakamānawa anō hoki mai i ngā iwi taketake o te rohe nei.

Te toko ake i te rau aroha o te tini whāioio kua whakakāinga nei hei puru, hei takā mō tēnei tipua, a Tāmaki Makaurau, herehere tāngata, hereherenga tikanga.

Kia ea ai te kōrero rā, “Kua hora te Waitematā i ngā waka kapi-tai o Taikehu.” Kia tere ko te tai tapu i te kauanga o te rangi, he au maunutanga- toroa, whai mai rā i ahau.

Ko au tēnei i toko ake ki te muriwai o te Waitematā, tūtakinga o te wai tai me te wai māori ki Te Whenuapai.

Kei kī mai koe, “He aha tōna pai?” tērā au te whakahoki atu, “He whenua taurikura hei kāinga tupunga uri.

He kōpūtunga ngaru tāngata te whakaeke tonu mai, te whakaeke tonu mai.”

Nau mai e taku rahi, nau mai e taku iti, ki ngā kapu o aku ringa koe atawhaitia ai.

Let me express greetings and send good wishes from the indigenous people of this place.

These, coupled with blessings that beckon with love to all and sundry, the ‘stops’ and ‘lashings’ that have chosen to make Auckland home, uniting people and inculcating cultures.

This gives meaning to the adage, “Waitematā is awash with all manner of vessel plying the tides of Taikehu.” Reaching like a sacred tide to heaven itself and like an albatross on a thermal wave, follow me if you can.

Here I am in the backwaters of the Waitematā, where sea meets freshwater at Whenuapai.

You might ask “What good does it offer?” I would answer, “It is a prosperous and peaceful place.

Home to generations yet to come, like the foam on a rising tide, they will keep on coming.”

Welcome both great and small, in the cup of my hands I will nurture you.



Ngā upoko kōrero

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On the cover:
View of reserve land in Greenhithe,
from across Hellyers Creek in
Beach Haven.



From the Chairperson

2020 saw us all try and come to terms with the COVID-19 pandemic and the effect it would have on our lives.

During the lock down periods, council and businesses experienced huge losses in income, which for some has been devastating. The council's loss of revenue has meant that several projects are not going ahead as planned.

This has impacted on us all with the deferment of many of our planned local board projects. Despite the uncertainties we face it is a pleasure to present the aspirations of the Upper Harbour Local Board which have resulted from consideration of feedback we have received from our residents and communities.

We will continue to focus on five outcome areas over the three years covered by the plan. We believe that these will allow us to address the needs and priorities of our communities and we have provided several key initiatives on how we intend to do so.

For example, we have previously identified a critical shortfall of indoor space for sport and recreation that we are currently

We look forward to partnering with our valued community groups and business stakeholders to achieve positive outcomes in the community, environment and local economic development spaces, particularly in light of the challenges faced during the COVID-19 pandemic.

working with the council to progress – albeit now with different time frames.

A major project in this local board plan is the construction of the much-needed park and sports field development at Scott Point. This has been in the planning stages for several years and construction, which has been deferred, was due to commence in 2020/2021. The local board will continue to progress this, with the possible need for this to be a staged project.

Population growth is putting a huge strain on our transport system. We will continue to advocate for better public transport connections.

We are also keen to investigate options to deliver public transport routes in areas of the local board that currently do not have bus services, for instance, a targeted rate which has successfully occurred in the Rodney Local Board area. Our neighboring residents in Coatesville have a bus service which is well used as a result of their targeted transport rate.

We look forward to partnering with our valued community groups and business stakeholders to achieve positive outcomes in the community, environment and local economic development spaces, particularly in light of the challenges faced during the COVID-19 pandemic.

I am proud to chair the Upper Harbour Local Board. We are committed to doing the best job we can to get great outcomes on your behalf.

Ngā mihi,



Margaret A Miles, QSM, JP
Chairperson, Upper Harbour Local Board



He kōrero nō te Heamana

I pau te tau 2020 ki te kimi i te māramatanga mō te MATE-KORONA me ōna pānga ki te oranga o tēnā, o tēnā.

I ngā rā i noho taratahi ai te motu, i tino heke te pūtea i rere mai ki te kaunihera me ngā pakihi, he mea tino whakataumaha. Nā te hekenga o te pūtea i whiwhia ai ki te kaunihera, he kaupapa kāore e kōkiritia.

Kua pā atu tēnei āhuatanga ki a tātou katoa nā runga i te whakatārewatanga o ngā kaupapa poari ā-rohe i whakamaheretia ai. Ahakoa ngā tai mōrearea kei mua i te aroaro, he mea whakahirahira te whakatakoto i ngā wawata o te Poari ā-Rohe o Te Raki Paewhenua, he wawata i takea mai i ngā whakahokinga kōrero o ngā tāngata o tēnei rohe me te hapori whānui.

Ka whāia tonutia ngā kaupapa e rima hei whakaotinga i ngā toru tau i maheretia ai. E whakapono ana mātou mā te whai i ēnei kaupapa e ea ai ngā wawata me ngā whāinga o ngā hapori, ā, he peka kaupapa hei whakatutuki i aua wawata.

E titiro whakamua ana, e anga whakamua ana i runga i te mōhio i ēnei rā whakataumaha o te MATE-KORONA, ko ngā hononga ki ngā ohu hapori, ngā kāhui pakihi, te tūāpapa e whai hua nui ai te hapori, te taiao me ngā wāhi ohaoha ā-rohe.

Hei taura, i kitea ngā mahi o mua ake e tino matea ana te whare hei tākaro, hei hākinakina, ā, e mahi ngātahi ana ki te kaunihera ki te kōkiri tonu i tērā kaupapa - engari ka rerekē te wā e tutuki ai tērā kaupapa.

Ko tētahi kaupapa tino nui hei kōkiri i tēnei mahere poari ā-rohe ko te whanaketanga o ngā papa tākaro me ngā papa hākinakina ki Scott Point. Kua hia tau e whakamaheretia ana, ā, i whakataungia kia kōkiri tōna hanganga i te tau 2020/2021, heoi, kua whakatārewahia. Ka whāia tonutia e te poari ā-rohe tēnei kaupapa, heoi, kei whakawehewehetia tēnei

kaupapa kotahi ki ngā kaupapa maha.

Kei te whakataumaha te pupukenga tangata i te pūnaha hāereere. Ka akiaki tonu mātou kia whakapakaritia i ngā tūhono waka tūmatanui.

E hiahia ana mātou ki te rangahau i ngā kōwhiringa kia whai tūnga/ara pahi ai ngā wāhi o te poari ā-rohe karekau he tūnga/ara pahi, hei taura, he utu motuhake (i tutuki pai ai) pērā ki tō te Poari ā-Rohe o Rodney. Nā te utu motuhake rā kua whai tūnga/ara pahi ngā kiritata o Coatesville, he tūnga/ara pahi e kaha eketia ana.



E whakahihī ana au hei heamana o te Poari ā-Rohe o Te Raki Paewhenua. Ka pau katoa o mātou kaha, hei māngai, ki te hāpai i ngā mahi kia puta ngā hua papai.

Ngā mihi,

A handwritten signature in black ink that reads "Margaret A Miles".

Margaret A Miles, QSM, JP
Heamana, Poari ā-Rohe o Te Raki Paewhenua

He aronga poto i tā mātou mahere

Our plan at a glance

We will focus on five outcomes to guide our work and make Upper Harbour a better community for all. Our aspirations are outlined below.



Hobsonville Point 'Music in Parks' event.

Outcome 1: Empowered, connected and resilient Upper Harbour communities

Our diverse communities feel connected, confident in their ability to face adversity together and are able to influence what happens in their neighbourhoods.



Albany bus station.

Outcome 2: An efficient and accessible travel network

Our travel network offers multiple transport choices in an accessible and efficient way.



Sanders Reserve, Paremoremo.

Outcome 3: Healthy and active communities

People of all abilities have access to a wide variety of sports and recreation opportunities and well-maintained parks and community facilities.



Lucas Creek waterfall in Albany.

Outcome 4: Our unique natural environment is protected and enhanced

Our communities care for Upper Harbour's natural environment and are actively involved in preserving and restoring it.



Albany Village.

Outcome 5: A resilient local economy

Our businesses are resilient and our residents have easy access to quality employment opportunities.



Te Rohe ā-Poari o Harbour Harbour Local Board

Upper Harbour Local Board area



The Upper Harbour Local Board area is unique in that it is split north and west by the Upper Waitematā Harbour. We have very different suburbs, from rural Pāremoremo to built-up Hobsonville Point, and our business areas in Albany and Rosedale.

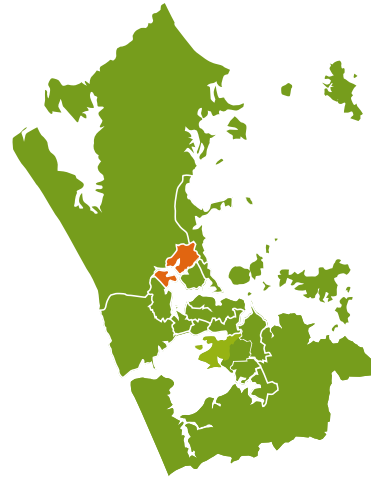
Upper Harbour is a rapidly growing area that combines two areas previously under the jurisdiction of two separate councils. It is an area undergoing significant change.

At its southern reaches, the redevelopment of the Hobsonville airbase is home to a new primary and secondary school, new business opportunities and a new ferry terminal.

The development of State Highway 18 has led to significant work on planning of the Hobsonville corridor and the Hobsonville village area.

The area contains the Pāremoremo Scenic Reserve, the largest bush reserve on the North Shore and a site of ecological significance. This reserve is a critical part of the North West Wildlink which links the Hauraki Gulf islands and the Waitākere Ranges together.





Upper Harbour has a population of

62,841

residents (2018 census).

Our population is expected to increase 42% from an estimated 70,578 in 2021 to more than 100,000 in 2041.

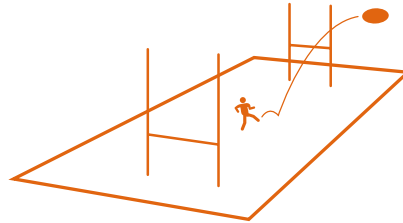


The only local board area with an operational

Air Force base

(in Whenuapai)

We are home to:



More than 200

local parks and sports fields



1

library



1

recreation centre



3

community centres



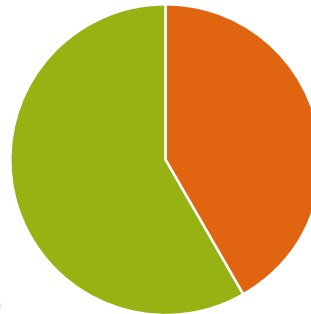
Unique / natural features

include the waterfall in Gills Road Reserve and the Faraway Tree in Sanders Reserve



55.3%

of residents identify as European (down from 66% in the 2013 census)



39.6%

of residents identify as Asian (up from 29% in the 2013 census)

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

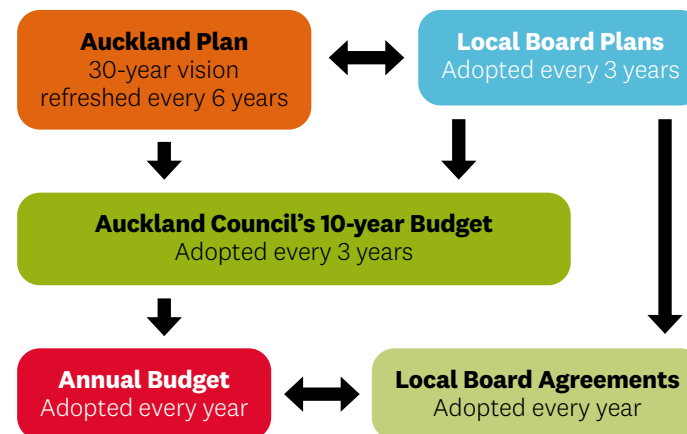
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets,

levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.



Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between January and April 2020. The

draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan. We engaged with our community at a range of events and activities

across the board area to hear your feedback and ensure we reflected your needs and desires.

The issues and priorities you raised with us through these interactions helped us finalize our 2020 local board plan.

The continued social and economic impacts of the

COVID-19 pandemic may mean some of our plans and aspirations may need to change as we work to implement them over the next three years. Our response will be delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

- work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.



Whakaotinga tahi: Ngā Hapori o te Te Raki Paewhenua e whakamanatia ana, e tūhono ana, e aumangea ana

Outcome 1: Empowered, connected and resilient Upper Harbour communities

Our diverse communities feel connected, confident in their ability to face adversity together and are able to influence what happens in their neighbourhoods.

Upper Harbour is home to growing and diverse communities across multiple neighbourhoods, each with its own heart and identity. You have told us that unity in our communities is the basis for a great future together. We have now experienced that it is also the basis for facing adversity together. Your ability to quickly respond and draw from your knowledge, relationships and local connections to support each other through the COVID-19 pandemic helped us face and overcome unprecedented challenges.

We want to continue to help people of all abilities and backgrounds in Upper Harbour to feel connected, able to support each other, and be resilient and prepared to face adversity and change.

“ We want to continue to help people of all abilities and backgrounds in Upper Harbour to feel connected, able to support each other, and be resilient and prepared to face adversity and change. ”



Hobsonville Point
'Music in Parks' event.

WHAT YOU HAVE TOLD US

- “Empowering locals to become connected will help develop a sense of community and benefit people living there and the environment.”
- “Request the local board support community leaders in placemaking activities, especially in the newer areas like Hobsonville Point. This is to bring together local businesses, activate community buildings (not necessarily council owned), public spaces etc. and help create a sense of community and identity.”
- “I would like to see more of a focus on community engagement groups targeted towards younger people based around conservation. This collaboration would probably make younger people more invested in local government.”

Our focus on supporting a resilient and adaptive community will be to increase awareness of risks and issues, build capacity, and encourage social connectedness. We will do this by empowering local people and groups to design and deliver activities or events that build community, celebrate diversity and foster unity. We will provide groups with practical support, funding and partnership opportunities, and the opportunity to learn new skills.

The three financial years covered by this plan are expected to be some of the most challenging that we will face and there is no unique answer to the challenges ahead. We may have to make difficult decisions on how to best direct council resources to the greatest benefit of our communities across our diverse board area.

Our strong local connections and relationships with many of our communities ensure we are able to identify the things they care most about, and which matter uniquely to them. Some of our communities we don't hear from as often. To change this, we need to understand the barriers to participation for these groups and identify ways to proactively remove those barriers. We will do this by developing an engagement plan that is tailored to Upper Harbour communities. We want our youth, older people, new residents or differently abled people to feel welcome, well informed about local board activities and the opportunities to provide their views.

Our goal is to support everyone to participate in democratic processes so that a range of voices with their unique experiences, know-how and culture, are heard. This will help us ensure that the shape and character of Upper Harbour reflect the aspirations and needs of all who call it home.

Opportunities

- Strong community networks and leaders who can support others through adversity and change.
- Council's know-how and resources to support building the capacity of community groups to do more themselves.
- The diversity of backgrounds, cultures and experiences in our communities is a source of local knowledge and innovation.

Challenges

- Ongoing impacts of the COVID-19 pandemic.
- Fast population growth and demographic change.
- Multiple neighbourhoods do not create a central focal point to bring our communities together (Quality of Life Survey, only 42% of Upper Harbour felt a sense of community in their neighbourhood, below the regional average of 50%).
- Low levels of engagement with and understanding of local boards, our role and processes means it is harder to identify the needs and aspirations of some of our communities.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.





Hobsonville Point 'Music in Parks' event.

Outcome 1: We have numbered it like this in main title so should remain consistent

Objective	Key initiatives
Our residents participate and feel a sense of belonging to their community.	Develop a Local Board Engagement Plan to increase community input into local decision making and identify ways to proactively remove barriers to participation for new residents, youth, older people and people of all abilities.
Our communities are resilient to adversity and change, such as that caused by the impact of COVID-19.	<p>Fund programmes that strengthen community connections through neighbourhood activities or events that are delivered by local people, building a sense of belonging in their local community, for instance supporting a network of community teams that organise local activities and events in response to the community's needs.</p> <p>Support initiatives that build local resilience in the community by funding programmes, activities or events that help build local capacity and encourage social connectedness.</p> <p>Deliver initiatives that help our communities prepare for emergencies and the impact of climate change, for instance by developing community resilience plans.</p> <p>Other examples of specific activities include:</p> <ul style="list-style-type: none"> • deliver workshops and scenario exercises to understand local hazards • support in developing community resilience plans • advice on developing and running community-led emergency centres • support and promote events and campaigns that encourage emergency preparedness and social connection • provide resources to guide community and business resilience projects • connect communities with partner agencies to support resilience activities.
Māori culture and identity are celebrated in Upper Harbour.	Partner with mana whenua to deliver initiatives that celebrate Māori identity and culture, for instance through local storytelling.





Albany bus station.

Whakaotinga rua: He kōtuitui hāereere e pai ana te mahi, e haratau ana

Outcome 2: An efficient and accessible travel network

Our travel network offers multiple transport choices in an accessible and efficient way.

Transport and access are major contributing factors in the ability of our communities to lead successful and enjoyable lives. You have told us that it is crucial for you to be able to easily, safely and sustainably reach the things that matter most to you, such as home, work, school, friends, recreation and healthcare. We also know that improved accessibility will provide efficient ways for people, goods and services to move around the area. An efficient travel network is crucial for Upper Harbour to become a location of choice for businesses offering quality jobs and our overall economic recovery.

Our travel network has come a long way in the past 10 years, with the Northern Corridor Improvements project and Northern Busway increasing travel options and reducing travel times. But driving remains the only option to travel in and out of many of our neighbourhoods, including for short local journeys. Our communities are growing faster than the road and public transport improvements to date can accommodate and congestion remains one of the main challenges in our local roads and intersections.

One way to ease congestion is to have a travel network where we can access multiple travel options, especially for shorter trips at busier times or in busier areas. To address this, we will focus on improving accessibility to public transport

“ Our goal is that people of all ages and abilities, including people with reduced mobility levels, can go about their daily lives and get from one place to another easily, safely and sustainably. ”



WHAT YOU HAVE TOLD US

- “Areas not serviced by public transport should be identified and support provided to advocate for public transport in those areas.”
- “Buses and timetables should be set to get where the public need to go.”
- “Safe, connected and well lit walkways and cycleways became invaluable over lockdown. These must be a priority for all developments across upper harbour and all poor performing corridors should be improved.”
- “We acknowledge and support the rationale of developing improved cycleways and footpaths in an attempt to make these modes of access more user friendly, hopefully encouraging some commuters out of their vehicles.”

and active transport options in Upper Harbour. As an example, we will continue to advocate to Auckland Transport to invest in the opportunities arising from active transport links delivered by the New Zealand Transport Agency within the Northern Corridor Improvements project, such as a safe shared path on Otehā Valley Road. Our goal is that people of all ages and abilities, including people with reduced mobility levels, can go about their daily lives and get from one place to another easily, safely and sustainably.

Sustainability

In addition to easing congestion, enabling residents to use public transport and more active transport options contributes to sustainable, low-carbon lifestyles and offers the greatest potential to reduce personal carbon emissions. It also reduces air pollution and improves health and wellbeing.

We encourage and support a shift towards public transportation and active transport (walking, cycling and other forms of micro-mobility) and will continue to advocate to Auckland Transport for a frequent and affordable public transport network for commuting and moving around locally. We will also be investigating options to deliver public transport services where none currently exist, for instance, through a targeted rate, improved optimisation of the feeder bus network or low-cost, on-demand ride-share services (such as “AT Local” the Auckland Transport pilot carried out in Devonport).

We will expand our network of walking and cycling to provide barrier-free access to public transport hubs, facilities and open spaces in our neighbourhoods. We have planned how to do this in the Upper Harbour Greenways Plan 2019 and will prioritise delivery in the next three years. This may be constrained by our limited financial landscape. We may have to limit our efforts to areas of greatest need and opportunity, such as locations with poor transport choices or areas where joining or improving paths will contribute most to extending the network.

Safety

You have told us that safety is one of the greatest barriers to embracing active transport options such as walking and cycling, particularly in new or developing neighbourhoods where footpaths, safe crossings or shared paths may be missing. Auckland Transport has developed a ‘Vision Zero’ approach which prioritises projects that deliver first and foremost safety in the network for all road users. We support this approach and will work with and advocate to Auckland Transport to prioritise implementation of the Vision Zero principles in areas undergoing significant housing development, such as Scott Point and Whenuapai to ensure delivery of key transport infrastructure and services in the right place and at the right time.

Opportunities

- New transport networks will emerge around changing neighbourhoods, providing an opportunity for community connection through walking, cycling and other forms of micro-mobility (e.g. e-scooters)
- Improving safety in the transport network
- Northern Corridor Improvements, Northern Pathway development and Northern Busway additions (e.g. Rosedale Bus Station)

Challenges

- The local board’s ability to deliver transport projects is limited and new transport infrastructure is expensive
- Growth and intensification of housing development in areas with underdeveloped transport routes.
- Congestion makes it harder to get to and around Upper Harbour and is responsible for increased emissions

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.





West Harbour marina.



Motorway pedestrian bridge, Hobsonville.

Outcome 2: An efficient and accessible travel network

Objective

Key initiatives

An accessible walking and cycling network within our neighbourhoods.

Implement the Upper Harbour Greenways Plan 2019 to provide a fit-for-purpose, accessible and safe network of pathways and cycleways across our neighbourhoods.

An affordable, frequent and reliable public transport network that encourages higher use uptake.

Investigate options to deliver public transport routes in areas where currently there are none (for instance, through a targeted rate, on-demand ride-share services such as “AT local” or through network optimisation).

Advocate to Auckland Transport to improve the local public transport network in Upper Harbour to provide greener and more efficient and useful services (such as feeder bus service integration and optimisation, parking at Park & Ride, optimising ferry services, or other innovations).

Improve roads and connections in Upper Harbour.

Advocate to Auckland Transport to proactively deliver safe connections across Upper Harbour, particularly in areas of intensive and new developments (for instance Scott Point and Whenuapai).

Target investment to the most significant challenges.

Prioritise Local Board Transport Capital Fund investment to projects that deliver the most network benefits for safety, our economy, public health, and social outcomes.

Advocate to Auckland Transport to deliver projects that contribute to the Auckland Climate Action Framework (ACAF) Key Move to de-carbonise Auckland’s transport system.



Whakaotinga toru: He hāpori
taurikura, manaaki, haumarū hoki

Outcome 3: Healthy and active communities

People of all abilities have access to a wide variety of sports and recreation opportunities and well-maintained parks and community facilities.

Having safe, affordable and pleasant places to gather, socialise and participate in recreation and sport are major contributors to enhanced quality of life, health and general wellbeing. Active recreation, play and sport in particular, draw people from different backgrounds together, promote social interaction and help build relationships in diverse communities. We have heard from you often that the places you most value in Upper Harbour are those where you can be active and enjoy the outdoors with your family and friends, play sports and socialise or learn new things with your local community, such as the library and our community houses. As more people call Upper Harbour home and private living spaces decrease for many of our residents, it becomes even more important to provide easy access to affordable public spaces where people of all ages and abilities can get together and lead active and healthy lives.

“ As more people call Upper Harbour home and private living spaces decrease for many of our residents, it becomes even more important to provide easy access to affordable public spaces where people of all ages and abilities can get together and lead active and healthy lives. ”



Sanders Reserve, Paremoremo.





WHAT YOU HAVE TOLD US

- “COVID-19 demonstrated how essential it is for a community to be safely connected to outdoor space locally, and to be resilient as life readjusts.”
- “Access to high quality parks, facilities and public places are not only a massive resource for Aucklanders, but also a draw card for attracting overseas and NZ business.”
- “High density new development area such as Scott point really needs recreation area and children playground.”

Over the past few years, we have prioritised investment in our network of open spaces and facilities. We are fortunate to be able to offer a variety of options across the local board area that help cope with the demand from our residents and visitors. We want these spaces to continue to be well maintained and fit-for-purpose. Our focus will be on ensuring that the right level of funding is provided to maintain or upgrade these valued assets, so as to provide long-term value and serve a growing population with varied needs that will continue to evolve over time.

As a local board, we also play a leading role in identifying gaps in provision based on the needs of each local area. The key gaps in our network that we have identified in previous planning and assessment work and with the help of our communities are:

- sports and play provision in areas of new developments and growth, such as Scott Point and Whenuapai
- a region-wide shortage in indoor sports facilities.

Funding for new facilities, amenities or land acquisition will be extremely constrained and competitive across the region over the next three years. The Governing Body will be making difficult decisions on which projects to fund first. You have told us that developing Observation Green in Scott Point, the Scott Point Sustainable Sports Park and a sub-regional indoor court facility are key priorities and we will continue to advocate to the Governing Body for the right level of funding to ensure there is adequate and timely provision in areas of greatest need.

Finding a long-term solution for library services in the area is also a pressing issue. The Albany Village Library will need to find a new home due to the current leasing arrangements. We will continue to investigate what the future library service provision looks like for Albany, considering network requirements, population growth and demographics.

Opportunities

- Plans, strategies and assessments have been carried out and work can be prioritised and undertaken as funds become available.
- Growth can leverage funding and capital investment.

Challenges

- Population growth and increasing density are placing more demand on our facilities and open spaces, and opportunities to build new facilities or acquire new green spaces are scant.
- A changing and ageing population creates greater and more complex demand for services and infrastructure. Insufficient planning for this could mean the challenges worsen, and opportunities are missed as the number of older people living in Upper Harbour grows significantly.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.





Parkrun 2020 event, Hobsonville Point.



Spark court at Hooton Reserve, Albany.

Outcome 3: Healthy and active communities

Objective

Upper Harbour has a range of fit-for-purpose multi-use sports, recreation and community facilities that serve a growing and diverse community.

Key initiatives

Continue to invest in Upper Harbour's community houses to ensure they are welcoming and affordable venues to everyone.

Find a long-term solution for a library

Support the development of Scott Point Sustainable Sports Park, including funding as budgets allow and continuing to advocate to Governing Body to prioritise funding for development of this project.

Advocate for and support the development of a sub-regional indoor court facility in the Upper Harbour Local Board area.

Advocate for the acquisition of land for open space, such as Bomb Point at Hobsonville.

People of all abilities have access to well-maintained sports fields, parks, coastal and community facilities in Upper Harbour.

Deliver outcomes that provide diverse play and active sports and recreation programmes and opportunities for people of all abilities in our local parks, reserves and marine environment. We will do this by prioritising investment, as budgets allow, on the key actions identified in the following planning documents:

- Upper Harbour Open Space Network Plan
- Marine Sport Facility Audit
- Upper Harbour Strategic Play Provision Assessment

An example of a priority investment is the development of the Caribbean Drive sports fields.

Deliver outcomes and opportunities identified in the Greenways Plan 2019 to connect our facilities through a network of pathways and cycleways that is safe and accessible to people of all abilities.



Whakaotinga whā: Ka tiakina tō
tātou taiao māori ahurei, ā, ka
whakahaumakotia

Outcome 4: Our unique natural environment is protected and enhanced

Our communities care for Upper Harbour's natural environment and are actively involved in preserving and restoring it.

Upper Harbour is home to diverse and unique natural landscapes that are highly valued by our residents and visitors. As one of Auckland's fastest growth areas, Upper Harbour's unique environment is also at risk of pollution and contamination arising from intensive development, building and industrial activities. In addition, our local native species and ecosystems are under threat from pests, weeds and diseases and these do not stop at local board boundaries.

The interconnectedness of our environment means that the opportunities to address these environmental issues are best realised with a collaborative approach through joint initiatives. We encourage our residents of all ages to be stewards of the natural environment and will work in partnership with our local communities and iwi to look after our special areas. To do this, we will continue to fund our volunteers and partner with schools to provide education and a range of environmental improvement initiatives, particularly pest eradication projects that increase the removal and limit the spread of pest plants and animals.

“ We encourage our residents of all ages to be stewards of the natural environment and will work in partnership with our local communities and iwi to look after our special areas. ”



Lucas Creek
waterfall in Albany.

WHAT YOU HAVE TOLD US

- “Support implementation of the Ngahere Strategy, and request that work is done to connect areas with little vegetation to those with a lot, both ecologically and access e.g. plant trees to create ecological corridors but also make paths to cycle between them.”
- “If the local board made the reserves pest free and maintained them free of pest, rubbish and polluted waterways it would be a huge improvement!”
- “Protect our waterways. Need more effective controls on run off from building sites and other discharges into our streams and Harbour.”

Such initiatives will raise awareness of native wildlife and their habitat, and enable the community to lead restoration and conservation efforts.

You have told us that protecting our waterways, particularly in areas of intensive development, is a key priority. We will focus on initiatives that increase the biodiversity and enhance the health of our waterways and marine environment, such as stream restoration and programmes to reduce urban pollutants and sediment entering our waterways.

As a local board we are also responsible for delivering initiatives to restore and expand the urban forest. The total canopy coverage overall for the Upper Harbour area is 28 per cent and this is the second highest canopy coverage in the Auckland region. Guided by the regional strategy, we will continue to develop our local Urban Ngahere (Forest) Strategy and fund local initiatives to plant and retain more trees on public and private land, particularly to increase the canopy cover in areas where this is most needed such as close to playgrounds that lack shade.

Opportunities

- Increased understanding of the need to urgently respond to climate change by protecting our natural resources.
- Our unique natural environment is valued by our communities who are passionate about preserving and enhancing it.
- Dedicated volunteers, and the ever-increasing collaboration between community groups.

Challenges

- Pressure of intensification and industry.
- A fast-growing built environment where the impact of building is not often a priority.
- Significant cost implication in restoration and conservation of natural environment.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.





Unsworth Reserve, Unsworth Heights.



Kell Park, Albany.

Outcome 4: Our unique natural environment is protected and enhanced

Objective	Key initiatives
Our indigenous and culturally valued biodiversity is protected by preserving and enhancing the habitats that support it.	<p>Implement actions from Upper Harbour Open Space Network Plan that deliver a sustainable and pest-free open space network in Upper Harbour.</p> <p>Deliver the Upper Harbour Local Board Urban Ngahere (Forest) Strategy to increase the urban ngahere (forest) in our parks and open spaces.</p>
Our communities care for their surrounding environment.	Partner with community groups and volunteers to undertake ecological planting, pest management and indigenous biodiversity protection and restoration initiatives across public and private land, for instance, by funding programmes like the North-West Wildlink.
The lifeforce (mauri) of our harbour and waterways is respected and restored.	Fund initiatives focused on improving water quality and biodiversity in our waterways and marine environment, such as flood mitigation, restoration of habitat for native biodiversity, and carbon sequestration through riparian planting.
Our communities practice te ao Māori guardianship (kaitiakitanga) principles.	Partner with mana whenua and community groups to deliver initiatives that increase understanding of matauranga Māori (knowledge).





Albany Village

Whakaotinga rima:
He ohaoha ā-rohe aumangea

Outcome 5: A resilient local economy

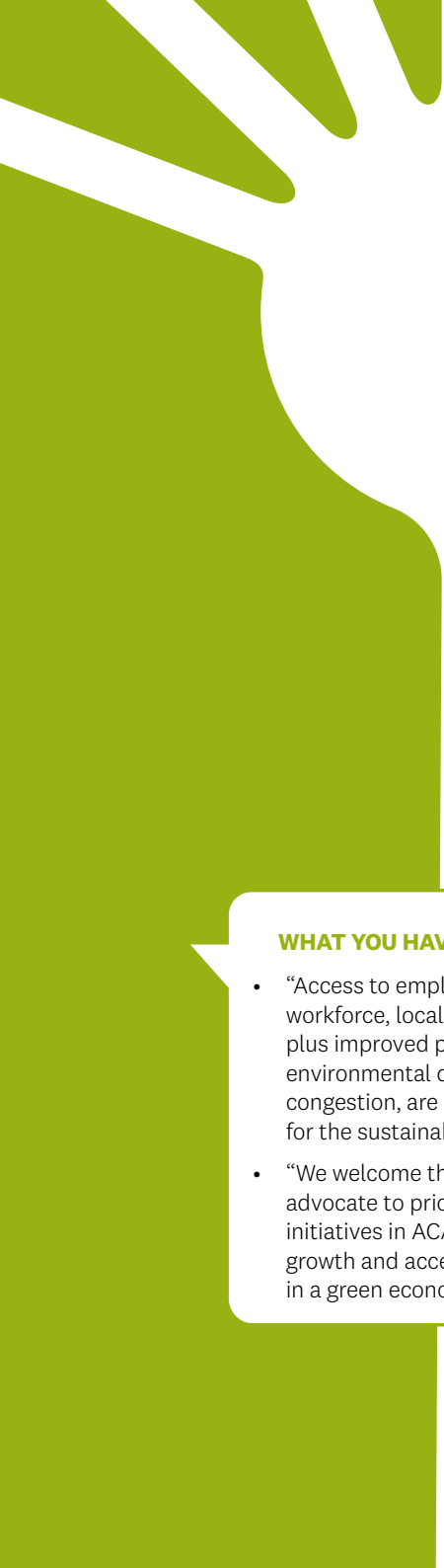
Our businesses are resilient and our residents have easy access to quality employment opportunities.

Upper Harbour is one of Auckland’s most prosperous areas, with highly skilled residents, a very diverse community and young age profile. The local economy has been characterised by strong growth in the past several years and is driven by a diversified industrial base and clusters of sectors with potential to achieve high rates of productivity and export growth. The main sectors are wholesale trade and professional, scientific and technical services. Manufacturing, construction and healthcare also provide a large number of local jobs. Albany has a significant strategic role as one of Auckland’s three key urban nodes outside of the city centre, and the surrounding business and industrial areas of Rosedale and Apollo Drive continue to grow. Hobsonville and Whenuapai also have the potential to provide significant business and employment opportunities. Business North Harbour is one of Auckland’s biggest and most successful business improvement districts.

At the time of developing this plan, we do not know the full extent and duration of the impact on the COVID-19 pandemic on our local economy, but we know that Upper Harbour’s businesses and skilled workforce play a crucial role in our overall economic recovery. Our focus will be on supporting our residents and businesses to create and access employment and economic opportunities that will help recovery from this global crisis and be resilient to future economic disruption caused by similar events and climate change.

“ Our focus will be on supporting our residents and businesses to create and access employment and economic opportunities that will help recovery from this global crisis and be resilient to future economic disruption caused by similar events and climate change. ”





WHAT YOU HAVE TOLD US

- “Access to employment land, a diverse workforce, local employment opportunities, plus improved productivity and reduced environmental damage through less congestion, are all critical success factors for the sustainable growth of the region.”
- “We welcome the commitment by UHLB to advocate to prioritise funding the key initiatives in ACAF that support business growth and accelerate innovation and skills in a green economy in Upper Harbour.”

Resilient local businesses

A high proportion of our residents are self-employed or small and medium-size business owners. This has provided Upper Harbour with a strong entrepreneurial base that is essential to local economic growth and resilience. We will prioritise funding enterprise support programmes that will help meet the needs of our local community not met by other regional or national programmes. To further support building resilience in our business community, we will work with key community partners and agencies to support business continuity planning and a transition to less vulnerable operating models. We will also support youth enterprise initiatives and programmes that focus on providing business skills to young people not in employment.

Quality jobs

In addition to supporting our local business recovery and growth, we also want to support our skilled workforce to access good employment opportunities. The share of knowledge-intensive employment in Upper Harbour itself is below the regional average but our proximity to key distribution and transport links, including the northern busway and motorway, allows our skilled workforce to access varied employment opportunities across the region.

You have told us you would like to work closer to home and as our board area continues to grow, improved accessibility and access to good employment land will be crucial for the area to become a location of choice for businesses offering quality jobs. We have outlined how we plan to improve our travel network and increase travel choices under the ‘Transport’ outcome. We

will also continue to advocate for quality employment land within the growing areas of Albany, Hobsonville and Whenuapai to provide quality jobs for local people.

Sustainability

The challenge of mitigating and adapting to climate change persists and we know that there will be more shocks, potentially more frequently, in the future. Returning people to the same jobs, businesses or sectors that the COVID-19 pandemic exposed as inherently risky and unsustainable in an increasingly volatile and uncertain world is a short-term solution that does not prepare us for future risks and shocks. We want our local economy to be resilient to future disruption and have long-term prospects.

You have told us that you welcome education and awareness-raising initiatives that support our small and medium-sized local businesses to make the necessary changes to be more sustainable. We will prioritise funding programmes and initiatives that focus on business environmental sustainability and will continue to work with our local businesses, particularly in the construction sector, on pollution prevention programmes.

We support the ‘Greener Business’ initiatives undertaken by Business North Harbour to encourage waste minimisation and other circular economy opportunities. It is important to acknowledge the cost of transitioning to new business practices and we will advocate to the Governing Body to prioritise funding the key initiatives in the Auckland Climate Action Framework (ACAF) that support business growth and accelerate innovation and skills in a green economy in Upper Harbour.



Apollo Drive Business Park, Rosedale.



Hobsonville Point Farmers Market.

Opportunities

- Knowledge-intensive industries in the area and ease of access to the city centre and fringe will provide the workforce with good employment opportunities.
- Residents are highly skilled and educational attainment is high.
- One Business Improvement District is well placed to promote local initiatives and encourage sustainable business practices.
- The Northern Corridor improvements project will reduce travel times as well as improve walking and cycling connections, public transport options and new links to south and west Auckland. Improved accessibility provides an opportunity for the area to become a location of choice for businesses offering quality jobs.
- Upper Harbour is well placed to benefit from growth of the screen sector.

Challenges

- Ongoing impact of the COVID-19 pandemic, particularly on vulnerable business sectors and industries with unsustainable operating models.
- Severe congestion during peak periods, particularly to and from the North Harbour business area and Albany education institutions, could inhibit economic growth.
- Upper Harbour is home to a growing and highly skilled workforce who have to travel elsewhere for good work opportunities.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.



Outcome 5: A resilient local economy

Objective	Key initiatives
Our local businesses and industry are resilient and sustainable.	Support environmentally sustainable entrepreneurship and social enterprises, for instance by funding initiatives that promote a circular economy (particularly waste and pollution reduction).
	Work with the relevant council-controlled organisation (CCO) to deliver programmes for local businesses and self-employed professionals that provide access to resources and business skills tailored to our communities' needs.
	Fund young enterprise initiatives that provide business experience to young people.
	Advocate to Governing Body for the delivery of the key moves and actions within the Auckland Climate Action Framework (ACAF) that support business growth in a green economy and accelerate innovation and skills to deliver a future-ready Upper Harbour.
Our skilled workforce has ease of access to local quality employment opportunities.	Work with the relevant CCO, the Business Improvement District (BIDs) team and Business North Harbour to encourage business continuity planning.
	Work with the relevant CCO to cultivate growth in key sectors: <ul style="list-style-type: none"> • screen and creative sectors • international education • niche industries with export potential.
	Advocate for sufficient quality employment land within the growing areas of Albany and Hobsonville Point to provide quality jobs for local people.
Our communities have opportunities to minimise their carbon emissions and waste by participating in a circular economy.	Support Business North Harbour's goal for a business location that attracts progressive businesses to invest and locate.
	Investigate opportunities to support our communities to participate in a circular economy and reduce waste to landfill, for instance by working with our neighbouring local boards to identify needs for facilities such as a community resource recovery centre.
Our communities have opportunities to minimise their carbon emissions and waste by participating in a circular economy.	Support low carbon and waste minimisation initiatives, for instance by funding activities led by our local communities and businesses.





He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and level of service statements.

More information on local board budgets can be found in the Upper Harbour Local Board Agreement 2020/2021 and Auckland Council's local board funding policy, which are available on the council website.

Local activities	Levels of service statements
Local community services	
This is a broad activity area, which includes: <ul style="list-style-type: none">• supporting local arts, culture, events, sport and recreation• providing grants and partnering with local organisations to deliver community services• maintaining facilities, including local parks, libraries and halls.	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>We provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide community centres and hire venues that enable Aucklanders to run locally-responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p>





Local planning and development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

Local environmental management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

We manage Auckland's natural environment.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Local governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

There are no significant changes to the measures or targets for 2020/2021.

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Upper Harbour Local Board for the period 1 July 2020 to 30 June 2021.

Annual Budget Financials	2020/2021 (\$000)
Operating revenue	
Local community services	2,902
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	2,902
Operating expenditure	
Local community services	11,628
Local planning and development	700
Local environmental services	385
Local governance	881
Total operating expenditure	13,594
Net operating expenditure	10,692
Capital expenditure	
Local community services	1,179
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	1,179



Ngā Mema o tō Poari ā-Rohe o Upper Harbour

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