



# Mihi

hiwa rā, kia hiwa rā.

E nga pītau whakarei o te waka, e nga rau tītapu o te iwi, e aku hei māpuna, e taku iti e taku rahi, koutou kua mahue mai nei hei toka piringa mōku i te ora, hei ruruhau i nga hau āwhio o te wā. E aku whakakai pounamu, e aku māpihi maurea, kia oho te mauri, kia māriri o koutou wairua, kia hora te marino, tēnā koutou katoa. Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi, i tīhorea ai te whenua kia kī ake au. e koe e te hau o te uru te wawā rā, me te kī mai, e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki uta. Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe ki Te Waonui a Tiriwa me te Pae o te Rangi, Kia titiro whakaroto ahau ki te maunga o Puketōtara, kei raro e rere ana ko te awa o Waitākere kei tetahi taha ko Puke Whakataratara, kei tua ko Te Whau. Koinei rā te rohe kāinga o Te Au o Te Whenua me te Kawerau a Maki, ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe. e tini whāioio kua whakakāinga ma., Kua kōhatu nei nga paparahi ki te whenua, i tangata whenuatia ai tātou katoa. I whaikiko ai te kōrero.

"Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē." Kia

To all those who adorn the prow of this canoe, to the revered leaders of the people, to my treasured heirlooms, the lesser and the greater parts of me, you who are my refuge in life, my shelter from the storms of time. My objects of affection, let your very being flourish, let your spirit be at peace, let the calm be widespread, I send greetings to you all. Here I sit on the ridgeline of Te Pae o te Rangi, where the land had been laid bare. and the roaring wind of the west whispers, that I would not survive the blast of the northerly wind, that would drive the paper nautilus to shore. It was you who commanded me to ascend from the raised seas of Kupe, to the forest of Tiriwa, and Te Pae o te Rangi. So I look inland to Puketotara. at the foot of which runs the Waitākere river

the original settlers, they laid the way for later travellers to make a home here.

They cast their footprints in stone upon these precincts of the region, and so made settlers of us all.

Which gives substance to the adage,

"Communities connected to their natural environment are unique and diverse." Let us grow with vigour.

on one side stands Massey and on the other - Te Whau.

Home of Te Au o te Whenua and Te Kawerau a Maki,



# Ngā upoko kōrero

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On the cover:
A young boy climbing the cargo net at the newly opened Archibald Park in Kelston.



# From the Chairperson

The Whau area is a great place to live, work and play and this plan shows how we would like to further enhance it. We are the gateway to the west with a distinct identity and heritage. The Whau provided portage for Māori waka travelling between the Manukau and the Waitematā Harbours. In later years. our area became the centre of a thriving ceramic industry and today, a growing arts community and diverse cultural activities are evident. We want to acknowledge and celebrate all that has contributed and continues to promote our unique identity. We would particularly like to ensure that the importance of Māori history and identity within the Whau is recognised and that we prioritise Māori aspirations.

Our identity is also formed by our diverse population. Recent events have shown us the importance of communities being strong, resilient and working together. We would like to help generate pride in your neighbourhoods and create strong links between you as residents.

As the gateway to the west, we provide essential transport links between the west and south and central Auckland, and we would

like to focus on improving and increasing the use of these links, especially for walking, cycling and public transport. We particularly want to make a strong commitment to continuing to develop Te Whau Pathway and other shared pathways.

As our population continues to grow, we want to ensure you have the facilities you have identified as important, such as recreational facilities, accessible open spaces and vibrant, attractive town centres. We plan to continue advocating to Auckland Council's Governing Body to ensure that there is adequate investment in infrastructure to cater for our population growth.

You expressed concern about the challenge of climate change and its impact on our natural environment. We plan to build on the work achieved under the previous local board plan, and do more to protect and enhance our waterways, trees and urban forests and prepare the Whau area to be better equipped to face the demands of climate change.

Because of the disruption and uncertainty cause by COVID-19

Recent events have shown us the importance of communities being strong resilient and working together. We would like to help generate pride in your neighbourhoods

and the consequent economic upheaval, in many ways this plan is aspirational. Financial uncertainty and a need for local government to reconsider its priorities means that in the immediate future the Whau Local Board will need to focus primarily on the delivery of core services. However, we hope that we will begin to make tangible progress on our wider objectives within the three-year term of the plan.

As local board members we want to thank you for your feedback on this plan. Over the next three years we want to continue to work with you so that the Whau area continues to be an exciting place to live, work and play.



Ngā manaakitanga

Say M Thomas

**Kay Thomas** Chairperson, Whau Local Board



He pai te rohe o Te Whau hei wāhi noho, hei wāhi mahi, hei wāhi ngahau, ā, kei tēnei mahere te rautaki kia pai kē atu. Ko tātou te tatau ki te uru, ā, he tuakiri, he tukuihotanga motuhake tō tātou. Ko Te Whau te tōanga waka mō te iwi Māori e haere ana. ki/mai i te tauranga o Manukau ki te tauranga o Waitematā . I ngā tau o muri, i huri tō tātou rohe hei pokapū ahumahi kōmiri uku, ā, i tēnei rā he hapori toi e whanake ana. he hui ahurea kanorau huhua e kawea ana. Kei te mihi atu ki te tini i whai wāhi atu ki tō tātou tuakiri motuhake me te tini e whakaatu ana i taua tuakiri motuhake. He wāhi nui tō te Māori - ōna kōrero tuku iho, tōna Māoritanga - ki ngā whiringa o Te Whau, ā, he whakahirahira kia whakamātāmuangia ngā wawata o te iwi Māori.

Ko tō tātou tuakiri he mea taketake i ō tātou iwi kanorau. Nā ngā āhuatanga o te wā i kitea ai te whakahirahira o ngā hapori kaha, hapori māia, hapori whai whanaungatanga. E hiahia ana mātou ki te whakatō i te māia ki te whatumanawa o ngā takiwā ka tahi, ki te whakamārō i ngā herenga tangata o te hunga nō konei ka rua.

Hei tatau ki te uru, kei tēnei takiwā te tūhonotanga o ngā ara ki te uru, ki te tonga me te tāone matua o Tāmaki Makaurau, ā, e arotahi ana mātou ki te whakapakaritanga o ēnei tūhonotanga kia maha ake ngā tāngata e whakamahi ana i ēnei tūhonotanga ki te haere mā raro, mā runga paihikara, mā runga waka matawhānui. E tino mārō ana tō mātou wawata ki te whakawhanake i te ara Te Whau me ērā atu ararua.

Nā runga i te pikinga o tō tātou taupori, e aro ana mātou ki te whakatūnga o ngā whare me ngā papa whenua i wawatatia ai e koe, pēnei i ngā whare ngahau, ngā whenua mārakerake me ngā pokapū tāone hīkaka, ātaahua hoki. Nā te pikinga o te maha o ngā tāngata, ka akiaki tonutia e mātou te Auckland Council Governing Body ki te tuku pūtea haumi mai ki te hangahanga.

I rongo mātou i tō āwangawanga ki ngā raru āhuarangi me te pānga ki tō tātou taiao. Ka kōkirihia ngā mahi hei tāpiri atu ki ngā mahi kua oti kē i tērā atu mahere poari ā-rohe. Ka nui noa atu te manaaki me te whakatika i ngā arawai, ngā rākau, ngā ngahere i te tāone, ā, ka

Nā ngā āhuatanga o te wā i kitea ai te whakahirahira o ngā hapori kaha, hapori māia, hapori whai whanaungatanga. E hiahia ana mātou ki te whakatō i te māia ki te whatumanawa o ngā takiwā ka tahi, ki te whakamārō i ngā herenga tangata o te hunga nō konei ka rua.

whakareri i te rohe o Te Whau ki te kaupare i ngā raru āhuarangi.

Nā ngā raru o te MATE-KORONA me ngā taumaha ā-ōhanga i hua mai, he mahere whai wawata tēnei. Nā te kore mōhio ki te taha pūtea me te arotahi o ngā kāwana ā-rohe ki te raupapa o ngā kaupapa hei pīkau, ko te paetata mō te Poari ā-Rohe o Te Whau ko te kawe i ngā ratonga matua. Heoi, hei ngā toru tau kei mua i te aroaro ko te tūmanako ka tīmata ki te whakaea i ngā wawata whānui o te mahere.

Hei mema o te poari ā-rohe, nei rā te mihi ki a koe i whakahoki kōrero mai e pā ana ki tēnei mahere. Hei ngā toru tau kei mua i te aroaro ko te wawata kia mahi tahi tonu ai tātou kia hīkaka tonu te tangata ki te noho, ki te mahi,

ki te whakangahau hoki ki te rohe o Te Whau.

Say M Thomas

**Kay Thomas** Heamana, Te Poari ā-rohe o Te Whau

## He aronga poto i tā mātou mahere

# Our plan at a glance

We will focus on six outcomes to guide our work and make Whau a better community for all. Our aspirations are outlined below.



New Lynn Boardwalk opening

#### Outcome 1: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

Our vision is that everyone is welcome in the Whau and every person who lives, works or plays here has a right to participation and a sense of belonging.



New Lynn Bike Hub

#### Outcome 4: Improved and expanded opportunities for walking, cycling and public transport

Connections between our neighbourhoods, town centres, parks, open space and facilities are safe and accessible to all members of our communities.



Olympic Park Māori Pou - Te Kawerau a Maki Taurapa carved by John Collins and Sunnah Thompson from Te Kawerau a Maki

#### Outcome 2: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

The Whau embraces and celebrates its Māori heritage, culture and people, and supports its Māori communities to thrive and realise their aspirations.



Archibald Park

# Outcome 5: Our natural environment is protected and enhanced

Our natural environment is a precious taonga and will be at the forefront of all local board decision-making.



Child climbing on net ladder at Archibald Park playground

#### Outcome 3: Quality urban development and community facilities to meet the needs of our growing and changing population

Quality housing options and worldclass infrastructure to meet the needs of our growing and changing communities in the Whau.



New Lynn Town Centre

#### Outcome 6: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected

Our town centres are thriving and growing, as are our industrial precincts, and local communities have neighbourhood retail centres that they support and are proud of.

### Te Rohe ā-Poari o Whau

# **Whau Local Board area**

Home to almost 80,000 people, Whau is the thriving urban hub of the city's western fringe and the western end of the Auckland Isthmus where the Whau River – an estuarine tributary of the Waitematā – comes within two kilometres of the Manukau Harbour.

The Whau River is steeped in meaning and historical significance for local Māori. Prior to European settlement, the people of Te Kawerau ā Maki established themselves throughout what is now the Whau area. The Whau River was particularly significant to this highly mobile people who moved between the Northern Manukau and Upper Waitematā Harbours. Other sites of particular importance to Te Kawerau ā Maki included the Waitahurangi Stream, Te Tōangawaka (the Whau portage) Motukaraka (an old kāinga near Green Bay) and Te Kotuitanga (an important waka building site located at what is now Olympic Park). Rangimatariki (the Rosebank Peninsula) is another site of historic significance to Māori. Other mana whenua with historic ties to the Whau area include Ngāti Whātua Ōrākei, Ngāti Whātua ki Kaipara, Te Akitai Waiohua and Ngāti Te Ata Waiohua.

Public Open Space (Unitary Plan) Railway station Arterial Road Medium Road Minor Road . Traherne Rosebank Kelston New Windsor Stre Great North Road New Lynn Blockhouse Green Godley Blackhouse

Upon the arrival of European settlers, the river's clay banks provided the pipes and brickwork for settlement throughout Aotearoa / New Zealand and saw the establishment of the iconic Crown Lynn pottery which holds a particularly special place in the history of New Lynn. The Avondale area was significant for our early Chinese settlers as home to many of Auckland's market gardens in the early 20th century.

Whau is growing rapidly, with urban development in Avondale and New Lynn taking advantage of the area's proximity to the city centre, and the unique and beautiful natural heritage of west Auckland. The opportunities afforded by its transport connections of rail, bus and cycle paths are an incentive to further development, and catering to the needs of growth will be a key challenge for the next three years.

Whau is one of the most ethnically diverse areas of Tāmaki Makaurau. Over 40 per cent of our population identifies as Asian – significantly higher than the regional average of 28 per cent. We also have a higher Pasifika population than the regional average, and these communities – along with our Korean, Filipino, Sri Lankan, Middle Eastern, African, and of course our Māori population – have voices that need to be heard more prominently so that we can embrace our increasing diversity and respond effectively to their needs.

All these communities which call the Whau home have an amazing community spirit, resilience, and a willingness to help each other and work towards shared goals and aspirations.







One of the most diverse areas of Auckland, with a population that is

40% 40% **European** 

Asian

**Pacific peoples** 

We are home to:











**4 Business Improvement Districts** 



# He kōrero mō ngā poari ā-rohe

# **About local boards**

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

#### **About local board plans**

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

- the Auckland Plan 2050 the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

 the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets, levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



#### Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.



### Te whakawhanake i tā mātou mahere

# **Developing our plan**

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020. The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we reflected your needs and desires we engaged with our community at a range of events and activities across the local board area to hear your feedback.

The issues and priorities you raised with us through these interactions helped us finalise our 2020 local board plan.

The social and economic impacts of COVID-19 on our communities mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

### Te whakatutuki i tā mātou mahere

# **Carrying out our plan**

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

 work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.

Whakaotinga tahi: He hapori kaha, aumangea, manaaki hoki kei reira te tuakiri ā-rohe, te kanorau, me te auahatanga e atawhaitia ana

# Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

Our vision is that everyone is welcome in the Whau and every person who lives, works or plays here has a right to participation and a sense of belonging.

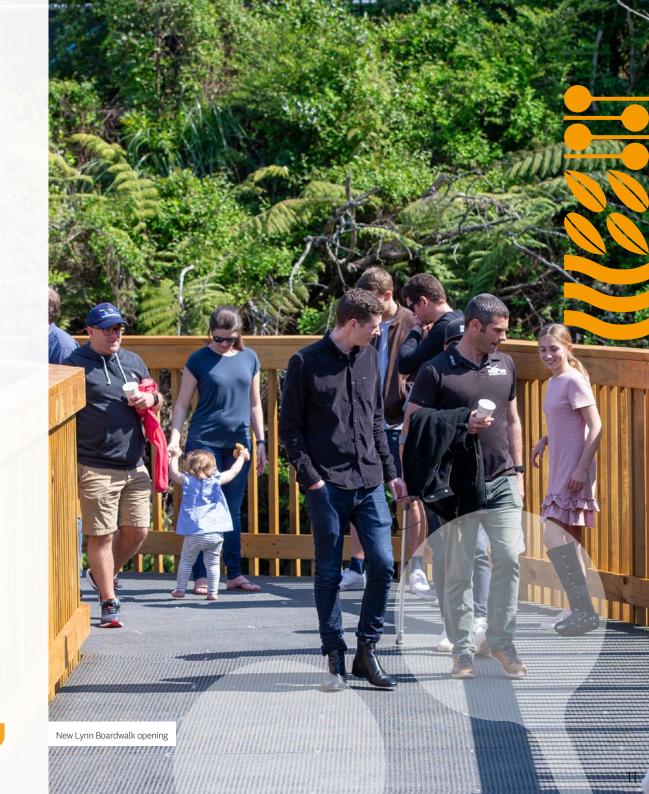
The Whau is home to creative and caring communities who support each other. Our arts and culture are an intrinsic part of who we are; they reflect our vibrant and diverse communities and help to bring people together.

It is clear that COVID-19 has, and will continue to affect some of our most vulnerable citizens. Ensuring that we respond adequately to this challenge will be a key priority.

#### **Opportunities**

- Established communities with strong connections that celebrate diversity.
- Our newly adopted Pasifika and Ethnic Plans.
- A thriving network of community organisations that understand and can deliver to meet the needs of diverse and changing communities, and strong relationships between the local board and partner organisations.

Our arts and culture are an intrinsic part of who we are; they reflect our vibrant and diverse communities and help to bring people together.





#### WHAT YOU HAVE TOLD US

"For me as a young Polynesian my voice is what defines me"

"I hope there could be more cultural activities in the community and people can learn from each other"

"There should be an increase in the artworks/ arts around the communities. This not only encourages artists but also adds flavour and promotes creativity."

"It would be great to see grants for groups or organisations that focus on building up the silent voice and providing safe spaces for them to be able to be heard and seen in an environment they can belong."

#### **Challenges**

- Rapid population growth and changing demographics.
- Certain communities that are relatively disconnected and risk isolation or particular needs remaining unmet due to lack of engagement.
- Some of our ethnic minority and immigrant communities do not feel as welcome, or as included, as they should.
- Auckland Council's own demographics as an organisation are not reflective of the communities it serves.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.





Changing room mural Blockhouse Bay

# Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

#### Objective

#### Our diverse communities are empowered to promote their cultural traditions and interests, engage with other communities and foster leadership

#### **Key initiatives**

Continue to implement the findings of the Whau Pacific Plan, build further on these findings through the community-led Whau Pasifika Komiti, and ensure that Pacific voices are heard in the response to COVID-19

Continue to deliver the Whau Ethnic Plan and build on them through the community-led Whau Ethnic Collective, and ensure that ethnic communities' voices are heard in the response to COVID-19

Support services through our libraries, community centres, community groups and other organisations that bring communities together, celebrate our differences and promote tolerance, open-mindedness and respect

Showcase our communities through events and other initiatives that celebrate diverse cultures, reaffirm identities, promote cross-cultural collaboration and attract people to the Whau

Partner with Hoani Waititi Marae and other Māori organisations in the community to build relationships between local Māori communities and other ethnically diverse communities and foster a shared understanding

Our youngest, oldest, and most vulnerable citizens are respected, included, and cared for, particularly in light of the evolving COVID-19 situation Invest in initiatives that focus on our growing older communities and respond to their needs, but also provide opportunities to connect young and old

Develop a strategy for accessibility and inclusion in the Whau that can identify ways to reduce barriers to opportunity or participation due to age, ability, economic status, culture and identity (however defined)

Keep our events free where possible, and ensure they are inclusive of all ages and cultures and accessible for families with young children





Avondale mural

# Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

#### Objective

#### **Key initiatives**

Our youngest, oldest, and most vulnerable citizens are respected, included, and cared for, particularly in light of the evolving COVID-19 situation Continue to support community-led initiatives around homelessness and its associated social and wellbeing issues. Facilitate co-ordination between the agencies providing housing and social services, and investigate opportunities to collaborate with neighbouring local boards to broaden these initiatives and respond to the challenges associated with COVID-19

Identify opportunities to partner with the Whau Youth Board, other youth-focused groups and the education sector to strengthen the local board's relationships with young people and have more youth involvement in local democratic processes

Our communities' voices are heard and responded to, and everyone has an opportunity to participate Build on the findings of the Our Future Avondale visioning document and identify ways to support a collaborative and community-led approach in other areas

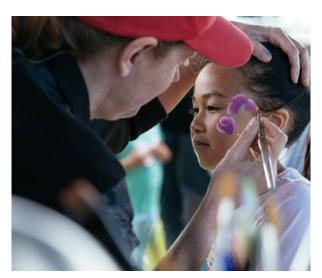
Ensure robust mechanisms for community involvement are maintained to support inclusive and community-focused processes in all projects relating to the regeneration of Avondale

Increase our focus on engagement and activation in those parts of the Whau that are further away from town centres and services or have higher welfare needs to ensure equity across our communities

Continue to build leadership capacity and empower our local organisations and groups to be resilient and provide effective community representation

Support opportunities to increase democratic participation, particularly amongst Māori, Pasifika and ethnic minorities





Face painting at community event

# Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

#### Objective

#### Key initiatives

The Whau is known and loved for its distinctive creative identity

Build on the success of the Whau Arts Broker programme and look for opportunities to expand and extend this throughout the Whau

Support creative initiatives that celebrate the Whau River and its wider catchment

Increase resilience in established arts groups through improved collaboration with neighbouring local boards, Auckland Unlimited, and other organisations. Support identification of funding opportunities recognising that artistic communities are not defined by local board boundaries

Showcase Whau's creative scene through events, activations, exhibitions and community murals, and ensure that there are specific opportunities for young people to develop their creative practices and showcase their work

Develop a strategy around how the arts can enhance the Whau's brand and identity

Investigate options to enhance Te Toi Uku so it can realise its potential, attract visitors to the Whau and tell its unique story through a high-quality visitor experience



Whakaotinga rua: Ka kōkirihia, ka whakaarotautia ngā tūmanako Māori, ā, ka uaratia, ka whakaaturia ki ō tatou wāhi hapori te hītori me te tuakiri Māori

Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

The Whau embraces and celebrates its Māori heritage, culture and people, and supports its Māori communities to thrive and realise their aspirations.

The impact of COVID-19 on our Māori communities is not yet fully understood, and responding to any specific challenges for Māori in the Whau will be a priority for us to consider over the duration of this plan.

Our iwi and hapū are engaged in our governance processes and the principles of te Tiriti o Waitangi are at the forefront of our decision-making.



#### **Opportunities**

- The establishment of a Kaiwhakaawe (Māori broker) to realise Māori aspirations across the west.
- The established desire of local Māori and mana whenua to have more early involvement and collaboration in council initiatives.
- Increasing visibility of, and interest in, Māori people and Māori culture in our communities and society as a whole.
- Potential for a closer relationship between the local board and Taumata Whau based at the Kelston Hub.

#### **Challenges**

- The need to foster a greater general understanding and appreciation of Te Ao Māori and Mātauranga Māori.
- Māori success is not always communicated, celebrated and understood.
- Over-representation of Māori in social deprivation, household income, home ownership, educational participation, and health.
- Failure of the Crown and government agencies to honour their commitments under te Tiriti o Waitangi over the years.
- Ensuring early and meaningful engagement with both mana whenua and mataawaka across all local board work programmes to ensure that a Māori view is reflected.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

# WHAT YOU HAVE TOLD US

"I note the emphasis on advocating for Maori and the environment. These areas have always been important in the West and add hugely to the special character"

"There needs to be safe environments with positive kaupapa established for Rangatahi in West Auckland"

"A high anxiety level was communicated around job losses and the potential to secure employment again, accompanied with the fear of not being able to afford rent, kai and becoming dependant on WINZ"



Whau inaugural meeting

# Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

#### Objective

#### The distinctive Māori heritage of the Whau area and its mana whenua is visible in key community spaces

#### **Key initiatives**

Progress te kete rukuruku, the Māori naming of parks and reserves, along with interpretive signage that tells the stories of the history of particular sites and their significance to Māori

Encourage the use of te reo Māori signage in all our community places, libraries and transport hubs

Support our libraries to embrace and champion the everyday use of te reo Māori and promote opportunities for learning te reo Māori for people of all ages

Invest in initiatives to highlight the historic portage route and its key sites through both physical markers and awareness-raising initiatives to celebrate this important part of the Whau's heritage

Advocate for the redevelopment of the Ash Street / Rata Street Bridge over the Whau River as one of the many gateways to the west, with a strong Māori focus and design components that can tell the story of the Whau River and celebrate its significance

Our partnerships with mana whenua are strengthened Implement a formal relationship agreement with Te Kawerau ā Maki

Develop and foster sustainable and authentic relationships with all mana whenua entities with an interest in the Whau

Partner with Te Kawerau ā Maki and the Waitākere Ranges Local Board to address kauri dieback disease in areas that border and cross into the Whau Local Board area, both in local parks and on private land where feasible



Dual language signage installed at Tahurangi/Crum Park

# Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

#### Objective

#### Māori principles and traditions are considered early in our major projects and planning processes

#### **Key initiatives**

Build our cultural capability and develop protocols to ensure tikanga practices are considered in all local board business and processes

Invest in Māori-focused environmental and sustainability initiatives in local neighbourhoods, including healthy kai, community gardens, composting, healthy homes, and regeneration of streams and waterways focusing on whānau and kaitiakitanga

Encourage locally delivered council initiatives to demonstrate an awareness of mātauranga Māori

Encourage the increased use of Māori place names across the Whau and consider advocating to formalise these, in partnership with mana whenua

Advocate for the inclusion of a strong Māori focus in the design and implementation of Te Whau Pathway

Māori living in the Whau are empowered to realise their aspirations for their whānau and local communities Continue to implement the findings of Waitākere ki Tua and Toitū Waitākere, and identify opportunities to empower Māori leaders in the community to build on and expand this work

Provide engagement and consultation opportunities that are built around Kaupapa Māori and ensure that the voices of rangatahi, as well as koroua and kuia are included in Māori-focused initiatives

Increase opportunities for rongoa Māori, Te Reo Māori, and other Māori-focused programming in our community places, and ensure that these opportunities are promoted widely



Hoani Waititi Marae

# Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

mistory and identity are	valued and reflected in our community spaces
Objective	Key initiatives

Māori living in the Whau are empowered to realise their aspirations for their whānau and local communities Support establishment of more pā harakeke and increase opportunities for weaving in the community

Strengthen our partnership with Hoani Waititi Marae, advocate for its long-term aspirations, and identify ways to increase access to its services and initiatives to residents of the Whau

Identify ways to further work with and support other marae in west Auckland, develop a closer partnership relationship with Taumata Whau, and build closer relationships with Māori service providers and organisations and informal groups

Whakaotinga toru: Te whakawhanaketanga ā-tāone me ngā ratonga hapori kounga e hāngai ana ki ngā hiahia o tō tātou taupori e tipu ana, e huri haere ana

# Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population

Quality housing options and world-class infrastructure to meet the needs of our growing and changing communities in the Whau.

Our community centres, libraries, parks, sports fields and other facilities are outstanding and have ample capacity to meet future demands, support community groups of various sizes, and recognise diverse communities through design, art and naming. Advocacy at the regional and national levels around housing, roading and stormwater is a priority, along with quality urban design that is resilient to climate events and meaningful, early engagement with mana whenua.

Our community centres, libraries, parks, sports fields and other facilities are outstanding and have ample capacity to meet future demands, support community groups of various sizes, and recognise diverse communities



#### WHAT YOU HAVE TOLD US

"I would like to see community houses continue to have investment. These provide places for families to collaborate, children and young people to participate in holiday programmes, play groups and educational programmes"

"We need lots of netball courts in parks for future silver ferns, skate parks and spaces for girls and women"

"It is really great to see support for the Te Whau Pathway. I would love for it to connect well to Avondale as would then connect us to Te Atatu, New Lynn and town" The economic impact of COVID-19 will affect our ability to deliver as much as we planned in the short-to-medium term. Constrained budgets require careful prioritisation of major spending, but there is also an opportunity to identify new ways to use existing assets and find innovative solutions to ensure our communities' needs are met

#### **Opportunities**

- Panuku Development Auckland's identification of Avondale as an "Unlock" area for quality development and urban renewal.
- The new Avondale Integrated Library and Community Centre, and other complementary initiatives.
- To see if community gardens could meet a range of needs of populations living in highdensity housing.
- Confirmation of the Whau Aquatic and Recreation Facility in the 2018-2028 Longterm Plan.
- Ongoing commercial and residential development in the New Lynn area, and progressing the implementation of the New Lynn Urban Plan.
- K\(\text{ainga}\) Ora has significant infrastructure investment and re-development of existing sites planned for Whau and can work with Auckland Council to improve the quality of urban form and enable the development of more warm, dry homes in the Whau.

#### Challenges

- Constrained financial environment due to COVID-19.
- Development occurring more slowly than expected in some areas, while proceeding rapidly in others.
- Population growth exceeding earlier projections.
- The need for more social housing, and also the challenges associated with supporting the integration of these new communities.
- Uncertainty around the future of the Avondale Racecourse.
- A perceived lack of usable, high-quality public open space in Avondale and the need to ensure adequate provision of green space alongside intensive residential development.
- Constrained region-wide funding meaning that some community places struggle financially.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Archibald Park playground

# Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population

#### **Objective**

The Whau has community assets and open spaces that can accommodate future growth and increased housing density

#### **Key initiatives**

Support initiatives to increase healthy, active lifestyles among our ethnically diverse communities and provide appropriate options for active recreation, particularly for women and girls

Investigate the feasibility of a permanent pump track facility in the Whau

Progress upgrades to key parks and reserves, ensure playgrounds are fit for purpose, that our open spaces provide great options for active recreation for children, and that opportunities for the development of mara hupara are considered

Assess the need for more drinking fountains and toilets in parks and open spaces throughout the Whau

Look for opportunities to increase basketball facilities and ensure these are accessible to all

Create safe urban spaces for community interaction and (non-sport) recreation

Recognise the role of organised sport in our communities and work with our sports clubs to increase participation, build connections and create leadership opportunities, particularly for our children and young people

Ensure that our community centres, hubs and houses, are adequately resourced and prepared to meet the needs of growing populations



Artificial turf pitch at Tahurangi/Crum Park

# Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population

**Key initiatives** 

Objective

The Whau has community assets and open spaces that can accommodate future growth and increased housing density	Continue to support the delivery of the Avondale Multipurpose Community Facility with a high level of ongoing community and mana whenua engagement
	Continue to advocate strongly for the site identification and delivery of the Whau Aquatic and Recreation Facility
Opportunities for growth and regeneration consider the needs of all affected communities	Continue activations and temporary improvements to urban spaces where development is underway
	Develop a high-quality urban park to support the Crown Lynn housing development
	Work with Panuku Development Auckland to ensure the continued implementation of the Unlock Avondale Programme, bringing high-quality improvements to the Avondale town centre in consultation with the community
	Champion an integrated, multi-agency approach to leverage any additional opportunities associated with the Unlock Avondale Programme
	Advocate for the increased provision of accessible green space in Avondale in the context of rapidly increasing population density
Critical infrastructure is designed and upgraded to meet not only the challenge of growth, but also climate change	Ensure that any investment in our coastal parks, reserves and boardwalks considers the reality of rising sea levels
	Investigate possible initiatives and / or advocacy to incentivise sustainable building initiatives such as rainwater storage and stormwater detention tanks, rain gardens, solar panels and other innovative solutions to reduce the environmental impact of development



Objective	Key initiatives
Critical infrastructure is designed and upgraded to meet not only the challenge of growth, but also climate change	Develop a plan for Avondale (including the Rosebank Peninsula) that considers the provision of accessible open space to support growth, alongside ecological and climate change considerations. This plan can support the development of new recreational open space and the protection of existing natural areas
	Advocate to the Governing Body to retrofit all community buildings to meet the New Zealand Green Building Council's maximum green star rating
Everyone in the Whau has opportunities for active and passive recreation in our parks and open spaces	Increase opportunities for safe outdoor recreation for older people and ensure our parks are accessible to all
	Deliver the Open Space Network Plan to increase tree cover in parks and spaces
	Increase shade and shelter in our parks and open spaces, including shade sails in playgrounds and wet weather shelter near our most popular barbecue areas
	Support the establishment of pou, kaitiaki and interpretive signage in parks to increase awareness of local Māori history
	Advocate for a review of how space is currently assigned to community groups and existing usage of council property reflects Auckland's increasing diversity and the needs of our younger citizens

Whakaotinga whā: He āheinga pai ake, whānui ake mō te hīkoi, te eke pahikara me te ikiiki tūmatanui

# Outcome four: Improved and expanded opportunities for walking, cycling and public transport

Connections between our neighbourhoods, town centres, parks, open space and facilities are safe and accessible to all members of our communities.

Walking and cycling infrastructure is expanded and improved. All transport initiatives in the Whau are focused on safety, multi-modal connectivity, and the reduction of carbon emissions. Transport planning takes into account increasing population density and contributes to high-quality urban design.

While getting people moving more freely will be a key part of our economic recovery, we also see an opportunity to encourage people to make some of the changes made during these times permanent: more use of active modes, shopping locally and supporting local businesses.





#### WHAT YOU HAVE TOLD US

"I would like to see the council adopt a thorough implementation of cycleways everywhere, to provide people a genuine and viable alternative to car use."

"We are impressed with the focus Whau Local Board's plan gives to reducing car dependence and increasing active mode safety. They clearly identify active mode projects underway in the local board area, and commit to advocating for several connections to and between paths to continue the network."

The more restrictive COVID-19 alert levels saw unmistakable change to people's transport choices, with few cars on the road and a big uptake in walking and cycling. While getting people moving more freely will be a key part of our economic recovery, we also see an opportunity to encourage people to make some of the changes made during these times permanent: more use of active modes, shopping locally and supporting local businesses. We will be looking to identify ways to support this change while also supporting economic recovery more broadly.

#### **Opportunities**

- Excellent existing public transport links to the city centre from New Lynn and Avondale.
- The forthcoming City Rail Link and New Lynn to Avondale Shared Path.
- Emerging and disruptive technologies including micro-mobility, openness to trialling innovative solutions.
- Recommendations of the New Lynn Urban Plan.
- Central government's commitment to funding a large section of Te Whau Pathway (mainly in the Henderson-Massey Local Board area).

#### **Challenges**

- Climate change and the urgent need to reduce the carbon emissions from our transport network.
- A high rate of deaths and serious injuries across our transport network.
- Demand for both commuter and short-term parking in New Lynn is exceeding supply, compounded by a lack of frequent, reliable feeder-bus options.

- Lack of accessibility to and from the Rosebank Peninsula impacting on the ability of the industrial precinct to grow and improve its productivity.
- Relative lack of public transport options and accessibility in some parts of the Whau.
- Poor footpath quality, particularly in areas with higher numbers of older residents.
- Sections of Te Whau Pathway that remain unfunded sit mainly in the Whau Local Board area
- Increasing congestion and lack of resilience of the public transport network.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.



Olympic Park walkway

# Outcome four: Improved and expanded opportunities for walking, cycling and public transport

#### Objective

More safe, attractive and high-quality walking and cycling connections are developed and carbon emissions from our transport system are reduced

#### **Key initiatives**

Build on the positive changes associated with COVID-19 alert level restrictions around walking and cycling. Find low-costs improvements to enhance opportunities for active transport and make it a safe and enjoyable option

Investigate opportunities to develop better walking and cycling connections for Kelston

Progress the review and implementation of the Whau Neighbourhood Greenways Plan and prioritise walking and cycling connections between parks and open spaces

Work with the Waitākere Ranges and Henderson-Massey local boards to investigate options for possible continuation of the New Lynn to Avondale Shared Path further along the rail line towards Henderson

Continue to advocate strongly for funding of the remaining parts of Te Whau Pathway, identify ways to support delivery and ensure it meets local needs

Advocate for safe, separated cycleways between our town centres, and between existing cycleways, shared paths and parks, and to other key destinations

Our roads and footpaths are safe and accessible for all

Give a higher priority to accessibility of our roads, footpaths and open spaces to ensure the needs of all members of our communities are considered

Actively support the government's Road to Zero strategy and increase public safety initiatives around road safety and lower speeds, particularly around our schools and aged care facilities

Advocate to Auckland Transport to improve the required standards for maintenance, renewal and construction of footpaths, particularly in areas where significant numbers of older people live





New Lynn Transport Centre

# Outcome four: Improved and expanded opportunities for walking, cycling and public transport

#### Objective

#### Our town centres and major employment areas are accessible by multiple transport modes

#### **Key initiatives**

Investigate any potential low-cost improvements to safety and accessibility for people traveling to and from our town centres and the Rosebank Peninsula using active modes

Advocate for the construction of a new multi-story park-and-ride in New Lynn to realise the recommendations of the New Lynn Urban Plan

Advocate to Auckland Transport for a review of the current bus network and opportunity for more feeder bus services to New Lynn for those parts of the Whau currently not easily accessible by public transport, with a particular focus on areas with higher deprivation

Continue working with Auckland Transport and Panuku Development Auckland to investigate the possibility of extending Memorial Drive, New Lynn, further to the south to create better connectivity between the town centre and future developments on the Crown Lynn site

Advocate for improvements to vehicular access to the Rosebank Peninsula including changes to the existing road layout to improve efficiency of vehicle movements, and for a significant increase in bus services

Innovation and disruptive technologies are embraced where they can provide safe, low-carbon alternatives to private vehicle use

Welcome innovative transport solutions, including trials of new technology, including ride-share, carpooling and micro-mobility initiatives

Support initiatives that can reduce barriers to active transport, including access to bike repair support and learn-to-ride services

Investigate and work with the private sector to promote low-cost ways to reduce demand for vehicular travel during peak times (for example flexible working)

Support public awareness and education about the benefits and risks of micro-mobility and promote responsible use to ensure safety for all





Whakaotinga rima: Ka tiakina tō tātou taiao, ā, ka whakahaumakotia

# Outcome five: Our natural environment is protected and enhanced

Our natural environment is a precious taonga and will be at the forefront of all local board decision-making.

Given the challenges associated with climate change, we support and empower local communities to uphold the principle of kaitiakitanga (guardianship) and to take local action to ensure that our coastlines, streams, waterways, flora and fauna are preserved protected, restored and regenerated. Environmental sustainability is considered in all our local decisions, and innovative ways to reduce carbon emissions are prioritised, and communities are prepared for future change.

During the COVID-19 Alert Level 4 lockdown of March-April 2020, people responded positively to anecdotal evidence of increased biodiversity and reduced levels of pollution. While economic recovery is the main priority, we also see an opportunity to learn from local and international lockdown experiences, and encourage a stronger focus on sustainability and wider public participation in environmental initiatives.

Environmental sustainability is considered in all our local decisions, and innovative ways to reduce carbon emissions are prioritised, and communities are prepared for future change.



- · Resilient communities who care about and support each other.
- Increasing public awareness of the risks associated with climate change; improving environmental outcomes; the benefits of reducing carbon emissions; and the opportunity to further increase this awareness through educational initiatives,
- · Our unique biodiversity and ecology, including
- · A strong existing network of environmental organisations.
- · Our partnerships with local environmental trusts.

#### **Challenges**

- · Climate change and extreme weather events.
- · Water quality of the Manukau Harbour and Whau River remain low.
- Limitations around what can be done to protect trees.
- The spread of kauri dieback disease.
- Increased intensification and the need to retain green space as our population grows.
- · Illegal dumping.

#### **Opportunities**

- our proximity to the Waitakere Ranges.

#### WHAT YOU HAVE TOLD US

"I want kauri and other significant native trees protected as a matter of course, also on private property, in the rohe"

"Work with local residents and businesses to reduce water pollution"

"Invest in self-sustaining buildings now – it is easy to install rainwater harvesting, solar panels, homestar 6 builds and the ability and incentives to grow food"

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Green Bay Beach

#### Outcome five: Our natural environment is protected and enhanced

Objective	Key initiatives
	<del>-</del>
Prepare communities for the impacts of climate change by building community resilience and reducing carbon emissions	Identify ways to expand the Whau Low Carbon Network; progress priority outcomes in the Whau Local Low Carbon Plan
	Invest in wider-scale awareness and education about reducing carbon emissions and home water use
	Advocate to relevant agencies to ensure infrastructure can cope with increasing extreme weather events
Our streams, waterways and harbours are protected, and their mauri is restored	Continue to partner with the Whau River Catchment Trust and other local community organisations to improve water quality of the Whau River
	Broaden our focus on the Whau River to include the catchment as a whole and the communities that link to it, and encourage community action to help restore it
	Support creative initiatives that celebrate and encourage community action to restore the Whau River and its wider catchment
	Build on the success of the Industrial Pollution Prevention Programme by focusing on identifying and fixing some of the more passive sources of water contamination
	Explore options to expand and enhance Auckland Council's current initiatives around the health of the Manukau and Waitematā harbours
	Continue to work with other local boards as a member of the Manukau Harbour Forum to support a long-term management programme for the harbour as a significant cultural, ecological, social and economic taonga
More trees and native plants are planted in the Whau, alongside strengthened advocacy to protect existing significant trees	Advocate to the Governing Body and central government to strengthen tree protection and prevent further loss of canopy cover



Heron Park pathway

#### Outcome five: Our natural environment is protected and enhanced

#### **Objective**

#### More trees and native plants are planted in the Whau, alongside strengthened advocacy to protect existing significant trees

#### **Key initiatives**

Continue to support the Urban Ngahere Strategy and consider other initiatives to increase our tree canopy

Support and encourage landowners to provide permanent tree protection for significant trees on their properties

Work with ethnically diverse and migrant communities to promote the benefits of planting trees, nurturing native flora and fauna, and carrying out pest control

Support education and advocacy around the importance of tree cover both locally and regionally

Support the Waitākere Ranges Local Board in its work to prevent the spread of kauri dieback disease

Investigate ways to identify and celebrate our significant trees and tell their stories

Our communities are supported to exercise the principle of kaitiakitanga in their local areas Pilot more small-scale and community-led environmental and sustainability initiatives that improve our environment and also provide opportunities for local leadership and community-building

Raise awareness and education people about recycling, waste minimisation, composting and water usage in multiple languages, particularly with signage

Develop a pest free vision for the Whau to support our commitment to the eradication of predators and develop more ambitious targets for the Whau area

Facilitate and expand Māori-led environmental initiatives based on whānau, kaitiakitanga and other traditional Māori principles

Continue to invest in community gardens and urban agriculture with more focus on food resilience in the context of climate change and COVID-19

Identify ways to increase visibility of local groups engaged in environmental restoration initiatives

Whakaotinga ono: He pokapū tāone taurikura, he ohaoha ā-rohe kaha, he takiwā noho e manaaki ana, e honohono ana

# Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected

Our town centres are thriving and growing, as are our industrial precincts, and local communities have neighbourhood retail centres that they support and are proud of.

Our communities, businesses and, in particular, our young people, are empowered and supported to be competitive, innovative, agile and connected.

The full economic effects of COVID-19 on Aotearoa / New Zealand aren't yet known, but as they become clearer, we will work with our communities, business associations and other stakeholders to respond to the challenges that arise.

Our communities, businesses and, in particular, our young people, are empowered and supported to be competitive, innovative, agile and connected.



#### **Opportunities**

- Avondale Unlock Programme and the significant economic development opportunities this brings.
- Population growth and changing demographics.
- speed broadband and constantly improving transport options.
- An increasingly globalised and connected world, enabling people to work remotely in a

#### **Challenges**

WHAT YOU HAVE TOLD US

people will use them."

few years."

"Any enhancements to local centres and

If the shops are attractive places, more

"I welcome more supportive policies for

private, small and medium-sized businesses"

"More integration between school and work

to allow students to explore career options

and apprenticeships training over the next

associated transport options can only help

to support local businesses and community.

- · Increasing frequency of extreme weather events, affecting public and commercial infrastructure.
- · Housing shortages and the slow pace of residential development.
- Slow economic and employment growth in the Whau, relative to the country as a whole, in recent years.
- Transport and access issues on the Rosebank Peninsula.
- Slow progress on implementation of the New Lynn Urban Plan.
- · Accessibility of town centres.
- · Lower incomes and a lower rate of GDP growth than Auckland as a whole.

- · Increasing connectivity associated with high-
- wider range of industries.

#### **Our commitment**

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Avondale Community Centre garden

# Outcome six: Thriving town centres, a strong local economy and neighbourhoods that are supportive and connected

#### **Objective**

Our town centres and neighbourhoods are clean, busy, safe, attractive, connected and meet the needs of local communities

#### **Key initiatives**

Partner with our business associations to realise shared aspirations around town centre improvement, and support those associations seeking to expand Business Improvement Districts

Progress the remaining recommendations of the New Lynn Urban Plan

Increase activities in our town centres, and investigate placemaking opportunities that make connections between our town centres, neighbourhoods and the Whau River

Continue placemaking and community-building initiatives in local neighbourhoods, focusing more on the parts of the Whau that have historically received less targeted support, particularly New Windsor

Partner with the Glen Avon Hub to continue its work building community connections and resilience

Ensure that the Whau's unique Māori heritage and identity is reflected in our town centres, neighbourhoods and in local placemaking initiatives

Support initiatives that create safe urban spaces for interaction and informal recreation for young people, including those from diverse backgrounds and LGBTQI

Partner with other agencies and community organisations to improve lighting, increase CCTV and continue to support community patrols



Rosebank Road

# Outcome six: Thriving town centres, a strong local economy and neighbourhoods that are supportive and connected

**Key initiatives** 

Objective

=	-
Our town centres and neighbourhoods are clean, busy, safe, attractive, connected and meet the needs of local communities	Develop a better understanding of the role played by our smaller neighbourhood centres and the challenges and opportunities they face
	Advocate for regional funding for new public art and support opportunities for local artists to promote their work in our town centres
More local people are able to access employment, education and training opportunities in the Whau	Continue to fund youth employment initiatives and look for opportunities to connect employers across west Auckland to organisations supporting youth employment
	Work with The Western Initiative and other key partners to grow local skills and employment
	Continue activities such as the Pop-up Business School with Auckland Unlimited, and look for opportunities to work with neighbouring local boards and other organisations in this space
	Explore opportunities to increase local procurement for council contracts and advocate for a living wage across the Whau
	Support and encourage social enterprise initiatives in our local communities
	Support Māori and Pasifika businesses to pilot local workforce development initiatives
Our businesses are more sustainable	Identify and support opportunities to promote a circular or regenerative economy
	Work with businesses to minimise waste in the most cost-effective way
	Work with local organisations to expand opportunities for resource recovery in the Whau and do more to promote these initiatives and increase participation



Avondale main street

# Outcome six: Thriving town centres, a strong local economy and neighbourhoods that are supportive and connected

Objective	Key initiatives
Our built heritage is valued, and	Continue to support initiatives that tell the stories of the Whau's unique heritage, including its buildings
opportunities to restore and re-purpose heritage buildings are	Support libraries in providing opportunities for people to learn about the Whau
encouraged	Increase promotion of Te Toi Uku and support its potential to tell the stories of New Lynn's built heritage, and increase the potential of New Lynn as a destination
	Advocate for the protection and restoration of our heritage buildings



# He korero take putea

# **Financial information**

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.



## Kaupapa ā-rohe me ngā paerewa ā-mahi

# Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the Long-term Plan 2018-2028. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Whau Local Board Agreement and Auckland Council's local board funding policy, which are available on the council website.

Local activities Levels of service statements

#### **Local community services**

This is a broad activity area, which includes:

- supporting local arts, culture, events, sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.

We fund, enable and deliver community events and experiences that enhance identity and connect people.

We fund, enable and deliver arts and culture experiences that enhance identity and connect people.

Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities.

Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.

We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.

We provide safe and accessible parks, reserves and beaches.

We showcase Auckland's Māori identity and vibrant Māori culture.



#### Local planning and development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

#### Local environmental management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

We manage Auckland's natural environment.

#### Local governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

There are no significant changes to the measures or targets for 2020/2021.



# Tirohanga take pūtea whānui

# **Financial overview**

Revenue, expenditure and capital investment by local activities for the Whau Local Board for the period 1 July 2020 to 30 June 2021

Annual Budget Financials	2020/2021 (\$000)
Operating revenue	
Local community services	288
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	288
Operating expenditure	
Local community services	12,830
Local planning and development	691
Local environmental services	251
Local governance	1,042
Total operating expenditure	15,084
Net operating expenditure	14,796
Capital expenditure	
Local community services	2,747
Local planning and development	-
Local environmental services	-
Local governance	
Total capital expenditure	2,747



# Ngā Mema o tō Poari ā-Rohe o Whau

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