

Ta mahere ā rohe o Whau 2023

Whau Local Board Plan 2023





Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māiri o koutou wairua,
kia hora te marino, tēnā koutou katoa.
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki
uta.
Nāu nei te tono kia piki ake au i ngā tai whakatū a
Kupe
ki Te Waonui a Tiriwa me te Pae o te Rangi,
Kia titiro whakaroto ahau ki te maunga o
Puketōtara,
kei raro e rere ana ko te awa o Waitākere
kei tētahi taha ko Puke Whakataratara, kei tua ko Te
Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua me te
Kawerau a Maki,
ko rātou nei te whāriki i āhei ai te nohoa o tēnei
moka o te rohe
e tini whāioio kua whakakāinga ma.,
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
“Ko te hapori te tauawhi i te taiao, he mea
motuhake, rerenga kē.” Kia hiwa rā, kia hiwa rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my
treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at
peace,
let the calm be widespread, I send greetings to you
all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly
wind, that would drive the paper nautilus to shore.
It was you who commanded me to ascend from the
raised seas of Kupe,
to the forest of Tiriwa, and Te Pae o te Rangi.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other - Te
Whau.
Home of Te Au o te Whenua and Te Kawerau a Maki,
the original settlers, they laid the way for later
travellers
to make a home here.
They cast their footprints in stone upon these
precincts of the region,
and so made settlers of us all.
Which gives substance to the adage,
“Communities connected to their natural
environment are unique and diverse.” Let us grow
with vigour.

Ngā upoko kōrero

Contents

Mihi	1
Contents	2
From the Chair	3
Our plan at a glance.....	4
About local boards	5
Developing our plan.....	6
Carrying out our plan.....	6
Whau Local Board area.....	7
Māori outcomes	8
Climate action	12
Our people	16
Our environment.....	20
Our community.....	24
Our places.....	28
Our economy	32
Funding information	36
Local activities and levels of service	37
Financial overview	39
Glossary	40
Your Whau Local Board members	41





He kōrero mai i te Heamana

From the Chair

I am proud to present the 2023 Whau Local Board Plan, which aims to enhance the work the local board has been doing over the past few years.

Our local board plan takes into account the difficulties many of our residents have faced over the past three years, which have been exacerbated by this year's extreme weather events. Landslides and flooding impacted both private property and public infrastructure. Repairing damage, rebuilding infrastructure, and addressing all the issues relating to storm damage will aggravate Auckland Council's financial deficit over the coming years, and consequently Whau Local Board's funding.



Within these constraints, Whau Local Board is committed to working for the betterment of our area. We want to continue to foster our distinct identity through celebrating the rich diversity of our area, investing in arts and culture, and honouring our Māori heritage. We want to continue to build community and environmental resilience as we face future challenges, such as climate change. We want to protect our waterways, green spaces and increase our tree canopy cover. And we plan to continue advocating to Auckland Council's Governing Body to ensure that there is adequate investment in infrastructure to cater to our rapidly growing population.

Whau local board members are impressed by the commitment residents make to our area. We want to acknowledge the important role played in strengthening our social fabric by our community organisations, community centres, hubs and houses. Our environment benefits from the work of large numbers of volunteers coordinated through such organisations as EcoMatters Environment Trust, Whau River Catchment Trust and Whau Wildlink. And we applaud the work done to engage our diverse communities by the Whau Pasifika Komiti and Whau Ethnic Collective. The Whau Local Board Plan reflects our support for and partnership with these and many other organisations working to make the Whau area a better place for everyone.

Ngā mihi,

Kay Thomas

Chair Whau Local Board



He aronga poto ki tā mātou mahere

Our plan at a glance



Whau Cultural Celebration 2023 – photo credit: Chris Double

Our people

Our diverse communities are supported, represented, respected, empowered, and able to thrive. Everyone can engage with local democracy to influence what happens in their neighbourhood and contribute to a collective west Auckland identity and voice.



Te Whau Pathway

Our environment

Our natural environment is protected by proactively working with our communities to achieve sustainability goals and build resilience. Individuals understand the need to adapt to a changing climate and take action to include sustainable practices in their daily lives.



Tiakina/Sister Rene Shadbolt Park

Our community

Accessible, inclusive facilities and services are provided in collaboration with our communities to enrich people’s lives at all stages and foster a sense of belonging. Individuals are aware of what is available to them, face fewer barriers to participation, and feel connected and supported.



Accessible public transport

Our places

Our communities are physically and socially connected. People feel safe, have a sense of ownership and pride, and enjoy spending time in our town centres, neighbourhood centres, parks, and open spaces.



Avondale farmers market

Our economy

Our local economy is strengthened through partnership and by collaborating on initiatives that encourage our communities to shop and work locally. We bolster economic prosperity through connecting with key local industry sectors.



He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

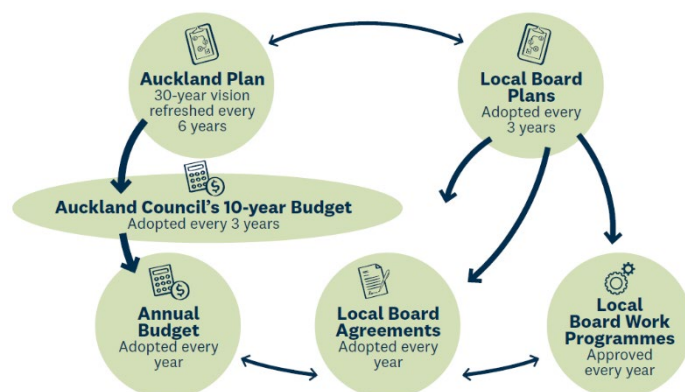
- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance. Higher inflation and the costs of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

About local board plans

Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.



Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.

Te whakawhanake i tā mātou mahere

Developing our plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, to seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plan, we will:

- **prioritise** budgets to focus on the initiatives in the plan
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.
- make decisions that are in line with Auckland’s commitment to climate action and emissions reduction.

Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board’s support for them.





Te Rohe ā-Poari o Whau

Whau Local Board area



LEGEND

- Local board office
- Public open space (Unitary Plan)
- Motorway
- Major road
- Arterial road
- Medium road
- Minor road



Olympic Park Māori Pou – Te Kāwerau ā Maki Taurapa carved by John Collins and Sunnah Thompson from Te Kāwerau ā Maki

Ngā huanga Māori

Māori outcomes

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to the council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by Auckland Council as the way to deliver outcomes for Māori. These priority areas are:

- | | |
|--|--|
| Kia ora te kāinga – Papakāinga and Māori housing | Kia ora te whānau – Whānau and tamariki wellbeing |
| Kia ora te marae – Marae development | Kia ora te reo – Te reo Māori |
| Kia ora te ahurea – Māori identity and culture | Kia ora te umanga – Māori business, tourism and employment |
| Kia ora te rangatahi – Realising rangatahi potential | Kia ora te taiao – Kaitiakitanga |
| Kia ora te hononga – Effective Māori participation | Kia hāngai te Kaunihera – An empowered organisation |

Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.



With the historical Māori portage route between Waitematā and Manukau Harbours via the Whau River, several areas within Whau have mahara tapu (sacred memory) and significance for Māori throughout Tāmaki Makaurau. While Te Kawerau ā Maki and Ngāti Whātua Ōrākei are mana whenua of the area, several other iwi/hapū have historic ties given the area's history.

Māori represent 10 per cent of the population of Whau and their average age is younger than the rest of Whau (median age of 25.7 versus 34.4). Three marae in Whau based out of local schools provide a range of services and cater to cultural needs and aspirations. While not at a location within the Whau, Te Kawerau ā Maki continue to advocate for the establishment of Te Henga marae and papakāinga. They are currently the only mana whenua iwi without a marae in Tāmaki Makaurau.

Whau Local Board projects and programmes currently delivering outcomes for Māori locally include:

- **E Tu:** activities that deliver outcomes from the Waitākere ki tua action plan to build and strengthen relationships and respond to aspirations of the West Auckland Māori community; this includes the mahi of and programmes/events offered by community partners.
- **Te Kete Rukuruku:** partnership between mana whenua and the council to collect and share stories unique to mana whenua and increase the use and visibility of te reo through park and place naming.
- **Other:** Māori focused programmes and events at hubs and houses, creative and Toi Māori projects, and place making initiatives featuring Māori history and culture.

Ongoing engagement with Māori community, organisations, and partners has repeatedly highlighted the desire for a shared west Auckland identity and the need for cross-boundary, multi-board approaches to deliver outcomes for Māori communities in the west. Whau, Henderson-Massey, and Waitākere Ranges Local Boards (the three 'west' local boards) are committed to this through the funding and delivery of the Waitākere ki tua action plan. Recurring joint local board hui with Te Kawerau ā Maki, mataawaka at Hoani Waititi marae, and other Māori groups have helped to raise awareness of Māori aspirations and identify shared goals and mutual interests.

From these sessions, other key issues for Māori that have been emphasised include environmental concerns, specifically relating to land and water and impacts from climate change/weather events; social issues and well-being, including community capacity; need for greater partnership and involvement, including from rangatahi and with a focus on future generations. These align with many areas of the Kia Ora Tāmaki Makaurau framework (as well as current local board priorities previously consulted on) and have helped to inform the 2023 Whau Local Board Plan.

The following table provides a summary overview of Māori outcomes that will be addressed by objectives and initiatives described throughout this plan.



	Objectives	Initiatives	Alignment with Kia Ora Tāmaki Makaurau Outcome
Our people	Greater whanaungatanga in our communities to promote belonging and wellbeing	Strengthen partnerships with our hubs and houses, Hoani Waititi Marae, and other local Māori organisations to support Māori across the Whau (and west Auckland)	Kia ora te whānau – Whānau and tamariki wellbeing Kia ora te ahurea – Māori identity and culture
		Grow capacity and network with partners to provide opportunities for kai sovereignty projects, such as those through Mana Motuhake o te Kai, and other initiatives that support this kaupapa	Kia ora te taiao – Kaitiakitanga
	Strengthen partnerships and encourage engagement with mana whenua and mataawaka groups and organisations	Build our relationship with Te Kawerau ā Maki and explore ways to work together on shared goals and develop meaningful engagement and consultation on items of mutual interest	Kia ora te hononga – Effective Māori participation Kia ora te ahurea – Māori identity and culture
		Continue work to increase Māori involvement in local board initiatives and progress other identified actions in Waitākere ki tua	
Advocacy	Marae development in the west, specifically, supporting the aspirations of Te Kawerau ā Maki to build a marae and papakāinga at Te Henga	Kia ora te marae – Marae development	
Our environment	Our streams, waterways and harbours are protected, enhanced, and their mauri restored	As a member of the Manukau Harbour Forum, advance strategic goals, support wānanga with rangatahi, and bring focus to the area	Kia ora te taiao – Kaitiakitanga
		Build a volunteer base focused on environmental and ecological improvements to the Manukau Harbour and shoreline	
		Ensure the Whau River and its tributaries are cared for and biodiversity is supported through programmes that carry out native riparian planting, stream restoration and clean ups, habitat improvement, and pest control activities	
	Our communities are supported to exercise the principle of kaitiakitanga in their local areas	Engage with mana whenua to explore opportunities to recognise mātauranga Māori in respect to environmental issues	Kia ora te ahurea – Māori identity and culture
Advocacy	Completion of shoreline adaptation plans in partnership with mana whenua and in consultation with local communities	Kia ora te hononga – Effective Māori participation Kia ora te taiao – Kaitiakitanga	



Our community	Accessible community facilities and services that provide opportunities for connection and recreation for our diverse populations	Support arts and cultural programmes at a range of facilities throughout the Whāu (e.g. Māori-focused programming)	Kia ora te ahurea – Māori identity and culture Kia ora te whānau – Whānau and tamariki wellbeing
	Strong and effective partnerships with community groups, including Māori and migrant led, who are empowered and supported to deliver quality services	Build on successes and continue to fund and provide support to community groups through capacity building and brokerage models Celebrate diversity through local events and initiatives run by partners, e.g. Matariki and other events at hubs and houses	Kia ora te whānau – Whānau and tamariki wellbeing Kia ora te hononga – Effective Māori participation
Our places	Our Māori history and cultural diversity are reflected and celebrated throughout Whāu	Continue to support mana whenua naming of parks, reserves, and facilities through Te Kete Rukuruku project, including interpretive signage that tells the stories of sites of significance to Māori	Kia ora te reo – Te Reo Māori Kia ora te ahurea – Māori identity and culture
		Investigate ways to reflect Māori culture and principles in our spaces through storytelling and placemaking initiatives	
Our economy	Effective partnerships that leverage work to support economic development and sustainable local business	Continue to support partners who offer employment/skill development opportunities for rangatahi and Māori	Kia ora te rangatahi – Realising rangatahi potential Kia ora te umanga – Māori business, tourism and employment
	Advocacy	Local, inclusive procurement practices	Kia ora te umanga – Māori business, tourism and employment



Cycling in New Lynn

Te Tāruke ā-Tāwhiri

Climate action

In 2019, Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

Geographically, Whau is located at one of the narrowest parts of the Auckland isthmus with coastal areas along the Waitematā and Manukau Harbours and several waterways throughout with the Whau River and its tributaries. Whau is a highly urbanised area that continues to undergo intensified development. Some Whau residents face socio-economic challenges, live in areas of deprivation, and are highly vulnerable. As a result, Whau faces the following main climate related challenges and vulnerabilities:

- coastal erosion and inundation, sea level rise, and flooding impacts
- concerns around loss of tree canopy cover, green space, and permeable surfaces with intensified development
- environmental and water quality issues due to traffic emissions, development, and pollution
- diverse population with reduced adaptive capacity.



However, there are also several opportunities that the local community and local board can take advantage of:

- Auckland’s only transit-oriented development, New Lynn, which is a major hub in Auckland’s public transit network
- active transport options and connections to support mode shift and reduce transport related carbon emissions
- green space and mangroves which provide a wide range of ecosystem services (e.g. capture and store carbon)
- several industrial and commercial areas providing an opportunity for employment close to home and a low carbon economy
- signalled support from communities to enhance climate response
- increase canopy cover on public land through tree planting
- direction provided by the Whau local low carbon plan to support community climate action and build climate **resilience**.

The following table provides a summary overview of climate actions taken by objectives and initiatives described throughout this plan.

	Objectives	Initiatives	Climate goals/response to climate challenge
Our people	Greater whanaungatanga in our communities to promote belonging and wellbeing	Supporting community hubs, houses, and other partners to help increase community resilience through climate preparedness and emergency response planning	Improve adaptive capacity
	Greater civic engagement and participation	Find new ways to engage with our communities in every neighbourhood (Avondale, Blockhouse Bay, Fruitvale, Glenavon, Glendene, Green Bay, Kelston, New Lynn, New Windsor, and Rosebank) and involve individuals and groups, especially those generally underrepresented, in civic initiatives and democratic processes	Improve adaptive capacity and increase community support for climate action amongst diverse populations
	Advocacy	Positive outcomes for our diverse communities and less prosperous populations	Improve adaptive capacity and increase community support for climate action amongst diverse populations



	Partnerships are implemented to build climate mitigation and the resilience of our environment, while individuals are encouraged to reduce waste and minimise their carbon footprint.	Enable schools, businesses, environmental groups, and community volunteers to carry out ecological and environmental projects and programmes that achieve climate action goals (e.g. live low carbon lifestyles, minimise waste, etc.)	Improve environment quality issues
		Identify areas in Whau most affected by climate-related hazards, plan ways to address key concerns, and make improvements	Mitigate floodplain impacts
Our Environment	Our streams, waterways and harbours are protected, enhanced, and their mauri restored	As a member of the Manukau Harbour Forum, advance strategic goals, support wānanga with rangatahi, and bring focus to the area	Mitigate environmental quality issues and other climate change impacts
		Build a volunteer base focused on environmental and ecological improvements to the Manukau Harbour and shoreline	
		Ensure the Whau River and its tributaries are cared for and biodiversity is supported through programmes that carry out native riparian planting, stream restoration and clean ups, habitat improvement, and pest control activities	
	More trees are planted, and existing significant trees are protected	Continue to support the Urban Ngahere (Forest) Strategy through the approved Ngahere Action Plan 2022 and work to identify and implement other initiatives to increase our tree canopy cover (including advocacy for tree protection)	Mitigate loss of tree canopy to development
	Our communities are supported to exercise the principle of kaitiakitanga in their local areas	Work with organisations to deliver programmes and events that educate and support skill development as it relates to the principle of kaitiakitanga	Improve adaptive capacity and increase community support for climate action among diverse populations
	Advocacy	Better infrastructure and investment in projects that can adapt to and lessen climate impacts (e.g. water sensitive design, greenhouse gas reduction, etc.)	Improve adaptive capacity
		Completion of shoreline adaptation plans in partnership with mana whenua and in consultation with local communities	Improve adaptive capacity
		Sustainable building initiatives and practices	Increased community support for climate action



Our community	Plans and development that consider current and future community needs as well as climate change and accommodate for future growth	Masterplan and park design initiatives discussed under this objective consider climate challenges and vulnerabilities as well as opportunities (e.g. tree planting, active transport connections, etc.)	Plans find ways to adapt to or mitigate issues
	Advocacy	Ensure appropriate investment is considered and reflects community need for green space	Environmental needs considered
Our places	Safe and easy travel options to get in and around Whau	Active and public transport are encouraged throughout all initiatives in this objective	Active transport options and connections support mode shift and reduce transport-related carbon emissions
	Advocacy	High-quality, safe walking, cycling and other active transport connections to encourage mode shift, improve utilisation, and reduce carbon emissions from our transport system	
		Options to deliver a multi-storey New Lynn park-and-ride to encourage transit use, reduce vehicle kilometres travelled, and encourage mode shift	
		Improved public transport services, including bus services for areas not easily accessible in Whau (with a focus on areas of higher deprivation and the Rosebank peninsula), train network and service improvements (with good alternative options during the Western Line closure), and better wayfinding infrastructure throughout the network	
	Infrastructure and development that meets future growth and is resilient to climate change, e.g. installation of stormwater retention tanks and permeable surfaces in housing developments	Improve adaptive capacity	
Our Economy	Effective partnerships that leverage work to support economic development and sustainable local business	Partner with our business associations to realise shared aspirations around town centre improvement and other local economy matters (e.g. low carbon, local resilience, circular economy, etc.)	Increased community support for climate action
		Promote initiatives that encourage residents to shop and work locally which also supports climate action goals (e.g. carbon emission reduction, food resilience, etc.)	Active transport options and connections support mode shift and reduce transport related carbon emissions
	Advocacy	Improved transport options throughout the Whau to encourage mode shift	
		Quality, sustainable urban development (residential and commercial) in the area to boost local economy	Improve adaptive capacity
	Local and inclusive procurement practices		



Whau Cultural Celebration 2023 – photo credit: Chris Double

Ō Tātou Tāngata

Our people

Our diverse communities are supported, represented, respected, empowered, and able to thrive. Everyone can engage with local democracy to influence what happens in their neighbourhood and contribute to a collective west Auckland identity and voice.

Home to almost 80,000 people, Whau is one of the most diverse areas of Auckland with 40 per cent European, 40 per cent Asian, 19 per cent Pacific peoples and 10 per cent Māori populations (note: some residents identify with more than one ethnicity). Asian and Pacific peoples have significantly higher populations in Whau than the Auckland average (28 per cent and 15.5 per cent respectively) with sizeable Indian, Chinese and Samoan populations. Additionally, a large proportion of residents were born overseas (48 per cent) compared to the regional average of 42 per cent. Of these, 24 per cent had been in New Zealand for less than five years.

Age structure of Whau largely parallels that of the region with a median age of 34.4 years (compared to 34.7 years) and 19 per cent of residents under 15 (versus 20 per cent), 69 per cent between 16 and 64 (versus 68 per cent), and 12 per cent of residents 65 years and over.

Based on a 2013 disability survey, 19 per cent of Aucklanders and, therefore, many Whau residents live with a disability. This all contributes to the area's diversity.





In the Quality of Life Survey 2022, residents of the Whau considered racism and discrimination to be a greater problem than their counterparts elsewhere in the region. As such, increased engagement with diverse age groups, genders, and people of all abilities needs to be a focus to support a sense of belonging and to foster empowerment and community participation.

Many Whau residents have limited capability to access social and economic resources and opportunities, and there is an increased perception of begging and sleeping rough as compared to regional averages. Increased awareness of available mental and physical wellbeing programmes and supporting our most vulnerable populations to feel respected and able to thrive will help us reach our vision.

While the Māori population is lower than the regional average, the area has historical significance to Māori and has historical ties to several mana whenua groups. Continuing to build relationships and engage with Te Kawerau ā Maki, Ngāti Whātua Ōrākei, and mataawaka will help raise awareness of issues affecting Māori and help achieve a better understanding of Māori culture, te ao Māori, and mātauranga Māori.

Challenges

- Limited engagement with harder to reach groups, potentially due to socio-economic, cultural, and other barriers.
- Rapid growth is creating a feeling of disconnect among residents.
- Discrimination and/or lack of inclusion, especially within certain communities.

Opportunities

- People of diverse cultures and backgrounds can share experiences and learn from each other.
- Growing interest in Māori tikanga and te reo, including among our new migrants.
- Established Pasifika Komiti and Ethnic Collective can grow their influence and make connections with new and existing residents.
- Working across the west (including with Henderson-Massey and Waitākere Ranges local boards on shared interests and kaupapa) so our residents have a collective voice.

Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Greater whanaungatanga in our communities to promote belonging and wellbeing	Strengthen partnerships with our hubs and houses, Hoani Waititi Marae, and other local Māori organisations to support Māori across the Whau (and west Auckland)	Increased participation from Māori
	Work with Kāinga Ora to invite residents in new developments to form new, or join existing community groups	Several Māori-focused programme offerings
	Participate in and support programmes that use external funding, such as Welcoming	New groups are formed and/or participation in existing groups increases
		Programmes are well-subscribed



	Communities, to welcome and connect new immigrants to the Whau, to build a culture of belonging, and to provide opportunities for our diverse populations to come together	Participants find value in the programme when surveyed
	Grow capacity and network with partners to provide opportunities for kai sovereignty projects, such as those through Mana Motuhake o te Kai, and other initiatives that support this kaupapa	Increased understanding of kai sovereignty Increased participation in kai sovereignty projects
	Support community hubs, houses, and other partners to help increase community resilience through climate preparedness and emergency response planning	Local emergency preparedness and/or response plans are developed
Strengthen partnerships and encourage engagement with mana whenua and mataawaka groups and organisations	Build our relationship with Te Kawerau ā Maki and explore ways to work together on shared goals and develop meaningful engagement and consultation on items of mutual interest	Priorities and ideas are shared through active participation at recurring joint hui
	Continue work to increase Māori involvement in local board initiatives and progress other identified actions in Waitākere ki tua	Growth in attendance and participation at joint hui and other events
Ensure the voices of multi-cultural groups, community-led groups, age-specific interest groups, and organisations representing people with disabilities are heard	Continue to support groups such as the Whau Pasifika Komiti, Whau Ethnic Collective, Whau Seniors Providers Network, and Whau Youth Board and enable them to further build their capacity	Groups grow in numbers and deliver more events and activities for themselves
	Develop stronger relationships with region-wide ethnic organisations such as the Waitākere Ethnic Board and region-wide disability organisations and disability initiatives based within the Whau, e.g. Disability Connect, NZ Disability Services Network	Greater awareness of the needs of diverse communities
Greater civic engagement and participation	Find new ways to engage with our communities in every neighbourhood (Avondale, Blockhouse Bay, Fruitvale, Glenavon, Glendene, Green Bay, Kelston, New Lynn, New Windsor, and Rosebank) and involve individuals and groups, especially those generally underrepresented, in civic initiatives and democratic processes	Greater local board member participation and/or representation at community-based events and clinics
		Feedback is received through different formats and mechanisms from a greater cross-section of the community



Levels of service

Budgetary challenges will likely lead to service reductions in many areas. This could include reductions in:

- funding to community groups
- funding for cultural activities and events
- funding for engagement activities.

Advocacy

The following table summarises what we wish to influence through our advocacy activities.

What we will advocate for	Who we will advocate to	How we will action this
Inclusion of a strong Māori focus and use of Māori design principles in regional projects within the Whau	The Governing Body	Input into relevant Governing Body decisions
Marae development in the west, specifically, supporting the aspirations of Te Kawerau ā Maki to build a marae and papakāinga at Te Henga	The Governing Body	Input into relevant Governing Body decisions
Positive outcomes for our diverse communities and less prosperous populations	The Governing Body and council-controlled organisations	Feedback on relevant Auckland Council group policies and plans
	Central government	Feedback on relevant legislation
	Kāinga Ora and Ministry of Social Development	Engagement around affordable, quality housing



Whau Cultural Celebration 2023 – photo credit: Chris Double



Tō Tātou Taiao

Our environment

Our natural environment is protected by proactively working with our communities to achieve sustainability goals and build resilience. Individuals understand the need to adapt to a changing climate and take action to include sustainable practices in their daily lives.

The Whau Local Board area is mostly low-lying land developed extensively for urban and industrial use (approximately 93 per cent). Approximately seven per cent of the area remains in native vegetation, mostly around waterways including the upper reaches of Whau River, and along the coastlines in Manukau and Waitemata Harbours. Gittos Domain and the Manukau Margin Reserve are important examples of remnant native forest.

Kelston Central, New Lynn North, Lynnmall, Glenavon/Miranda, and Rosebank have been identified as hotspots both vulnerable to climate change and with limited capacity to adapt. Coastal areas of Whau are particularly vulnerable to flooding, sedimentation, coastal erosion, and sea level rise. Shoreline adaptation plans are being developed across Auckland in partnership with mana whenua and will provide a long-term strategy for the management of council-owned land and assets in coastal areas. Those relevant to Whau include the Manukau Harbour north and Waitematā Harbour west shoreline adaption plans. These will provide an opportunity to engage with community to increase their understanding and awareness in relation to coastal hazards and climate change in Whau.



As a highly urbanised area, traffic emissions, water quality, stormwater systems, and potential reductions of green space and tree canopy cover (currently one per cent below the regional average) with continued urban development all pose risks and/or contribute to pressures on the environment. However, our parks and open spaces can play an important role in our environment. They can contribute to climate resilience by helping to manage flooding and connect residents with nature to instil the importance of protecting the environment while also enhancing their health and wellbeing.

Whau Local Board continues to progress outcomes related to the local environment and area. These are highlighted in the following plans and strategies: Whau local low carbon plan, Urban Ngahere (Forest) Strategy and approved Ngahere Action Plan 2022, and Auckland's water strategy 'te mauri o te wai o Tāmaki Makaurau'. Several community initiatives to raise environmental awareness, improve environmental conditions, and empower Whau residents to act are already well established and are supported by the local board. Continuing to increase knowledge about climate change, empowering individuals to act sustainably, and advocating for investment that will help our communities build resilience to impacts of climate change will be key focuses.

Challenges

- Climate change and extreme weather events.
- Poor water quality in streams, rivers, and harbours in the Whau.
- Housing intensification and the need to retain green space and grow urban tree canopy as our population grows.
- Varying community views on environmental values and actions needed.
- Uncertainty around recently passed tree protection legislation and how it may be reflected in the Auckland Unitary **Plan**.

Opportunities

- Resilient communities who understand and care about their environment.
- Increasing public awareness of the risks associated with climate change and the benefits of reducing carbon emissions to improve environmental outcomes.
- Existing programmes and campaigns providing service and education around recycling, waste minimisation, composting, and water usage in multiple languages.
- Strengthened network of environmental organisations that are less reliant on local board funding.
- Engagement with Māori around the principle of kaitiakitanga of te taiao.
- Our partnerships with local environmental trusts and groups.
- Relationships with Kāinga Ora and other key developers to advocate for reducing the effects of growth.
- Healthy connections between green networks (parks and open spaces) and blue networks (streams, rivers, and harbours).

Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Partnerships are implemented to build climate mitigation and the resilience of our environment, while individuals are encouraged to reduce waste and minimise their carbon footprint	Enable schools, businesses, environmental groups, and community volunteers to carry out ecological and environmental projects and programmes that achieve climate action goals (e.g. live low carbon lifestyles, minimise waste, etc.)	Projects continue through community action
	Identify areas in Whau most affected by climate-related hazards, plan ways to address key concerns, and make improvements	Better post-flood and post-drought outcomes
Our streams, waterways and harbours are protected, enhanced, and their mauri restored	As a member of the Manukau Harbour Forum, advance strategic goals, support wānanga with rangatahi, and bring focus to the area	Focus is brought to the Manukau Harbour and foreshore
	Build a volunteer base focused on environmental and ecological improvements to the Manukau Harbour and shoreline	Increase in volunteer numbers
	Ensure the Whau River and its tributaries are cared for and biodiversity is supported through programmes that carry out native riparian planting, stream restoration and clean ups, habitat improvement, and pest control activities	Improved water quality and biodiversity
More trees are planted, and existing significant trees are protected	Continue to support the Urban Ngahere (Forest) Strategy through the approved Ngahere Action Plan 2022 and work to identify and implement other initiatives to increase our tree canopy cover (including advocacy for tree protection)	Increase in trees planted on council land year on year
Our communities are supported to exercise the principle of kaitiakitanga in their local areas	Work with organisations to deliver programmes and events that educate and support skill development as it relates to the principle of kaitiakitanga	Continued community participation in available offerings
	Engage with mana whenua to explore opportunities to recognise mātauranga Māori in respect to environmental issues	Potential opportunities are highlighted



Levels of service

With increased effects from weather events and budgetary challenges, we may have to reduce services in many areas. This could include less funding for:

- environmental programmes and events.
- community and volunteer groups who deliver environmental improvement projects.
- educational and awareness initiatives.



Advocacy

The following table summarises what we wish to influence through our advocacy activities.

What we will advocate for	Who we will advocate to	How we will action this
Legislation to protect a greater number of significant trees	Central Government	Submissions to relevant legislation
Protection of existing green space and considerations for the addition of green space, where possible	The Governing Body	Feedback on plans, policies, and proposed sales of relevant land
Better infrastructure and investment in projects that can adapt to and lessen climate impacts (e.g. water sensitive design, greenhouse gas reduction, etc.)	The Governing Body and council-controlled organisations (CCOs)	Support projects in Whau that will lessen the impacts of climate change Feedback on relevant plans and policies
Completion of shoreline adaptation plans in partnership with mana whenua and in consultation with local communities	The Governing Body	Promote and support the development of the Manukau Harbour north and Waitematā Harbour west shoreline adaptation plans
Sustainable building initiatives and practices	Central Government	Feedback on incentivisation policies and plans
	The Governing Body	Feedback on relevant plans and policies
Additional environment-related considerations for industry and development along waterways and foreshore areas	Central Government	Feedback on relevant plans and policies
	The Governing Body	Feedback on relevant plans and policies



Paddling at Te Whau Day Out



Tiakina / Sister Rene Shadbolt Park

Tō Tātou Hapori

Our community

Accessible, inclusive facilities and services are provided in collaboration with our communities to enrich people's lives at all stages and foster a sense of belonging. Individuals are aware of what is available to them, face fewer barriers to participation, and feel connected and supported.

Whau provides a range of facilities and services to the community throughout its network of libraries, community centres, houses and hubs, parks, reserves and associated buildings/assets, community group leases, and Te Toi Uku (Crown Lynn Museum). Some of the services are provided directly by the council while others are offered through partnership with community groups, supported by grants and/or brokerage models.

However, Whau has a range of socio-economic challenges where residents face barriers to participation. These include 42 per cent of residents who live in areas of deprivation (Deprivation Index 8, 9, 10) compared to the 30 per cent regional average. A higher proportion of residents cannot use or understand English with fluency when compared to residents in other areas in the region. Home internet access is also lower. While close to regional averages, 26 per cent of residents say they have fair or poor physical health and 28 per cent say they have fair or poor mental health. This emphasises the need for accessible and inclusive services.



Additionally, our modest facilities network is ageing with the funds required to maintain assets at an acceptable standard and provide service outpacing funding sources. It will be necessary to consider this and plan accordingly when developing our longer-term plans, priorities, strategies, and work programmes.

Challenges

- Diverse and growing population with varying needs.
- Some residents face barriers to accessing services, both physically and digitally.
- Some residents are disconnected/risk isolation due to lack of engagement.
- Cost to replace, renew, and maintain facilities and provide services is outpacing funding sources.
- The need for clearer information around how our assets and services are used.

Opportunities

- Effective use of the community brokerage model to deliver services in partnership with community organisations.
- Engagement with certain populations strengthened through Whau Pasifika Komiti and Whau Ethnic Collective.
- New facilities being developed and/or included in Auckland Council's Long-term Plan.
- Ongoing renewals of existing open space facilities.
- Increased decision-making power to meet community needs.

Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Accessible community facilities and services that provide opportunities for connection and recreation for our diverse populations	Work to ensure community facilities, playgrounds, and other spaces are fit for purpose with universal design standards in mind and ensure there are accessible and inclusive options and opportunities for active recreation and play for all	Facilities are well used across all demographics
	Support initiatives to increase healthy, active lifestyles among our ethnically diverse communities and provide appropriate options for active recreation particularly for women and girls	Increased participation from target groups
	Support arts and cultural programmes at a range of facilities throughout the Whau	Programmes offered are well-attended
	Ensure events and services are developed with accessibility considerations to support participation from residents with either physical or intellectual disabilities	Increased participation from people with disabilities



	Continue to prioritise and implement actions identified in the previous term to improve accessibility within key parks in the Whau, and do accessibility audits within additional parks	Key priority actions are progressed with available funding
Plans and development that consider current and future community needs as well as climate change and accommodate for future growth	Development and completion of the Olympic Park masterplan	Olympic Park Masterplan is completed
	Investigate funding requirements and prioritise actions identified within the Avondale Local Parks Needs Assessment to improve the provision and quality of open space for our growing community within Avondale	Key projects are progressed
	Progress design for the proposed Crown Lynn Park within the Crown Lynn Precinct with the aim of delivering a high-quality park within this growing area of New Lynn in the future	Design options are investigated
Strong and effective partnerships with community groups, including Māori, age-specific interest groups, and migrant led groups, who are empowered and supported to deliver quality services	Build on successes and continue to fund and provide support to community groups through capacity building and brokerage models	Additional programmes and services are offered within the community
	Work with Sport Waitākere, Healthy Families, and other community organisations to increase participation in active recreation	Increased participation
	Celebrate diversity through local events and initiatives run by partners, e.g. Matariki and other events at hubs and houses, activities organised by Whau Ethnic Collective, Whau Pasifika Komiti	Partner-run events and initiatives are annual/ongoing

Levels of service

Budgetary challenges will likely lead to service reductions in many areas. This could include reductions in:

- total library operating hours across the three Whau libraries
- programmes and services at parks and community facilities, including sports and recreation, arts and culture, and events
- partner funding and community grants provided to organisations who deliver services in the Whau.

Advocacy

The following table summarises what we wish to influence through our advocacy activities.

What we will advocate for	Who we will advocate to	How we will action this
Additional funding to deliver a complete Te Hono (Avondale Community Centre and Library) project without the need for staging	The Governing Body and Eke Panuku	Local board input and feedback to relevant reports and topics



The Whau Aquatic and Recreation Centre (and allocated budget) is retained in the 2024-2034 Long-term Plan to ensure facilities and services meet the future needs of a growing population and respond to existing inequities

The Governing Body

Local board input and feedback to relevant reports and topics

Investment in additional green space and/or services should potential land acquisitions become available in Whau

The Governing Body

Local board input and feedback to relevant reports and topics





Accessible public transport

Ō Tātou Wāhi

Our places

Our communities are physically and socially connected. People feel safe, have a sense of ownership and pride, and enjoy spending time in our town centres, neighbourhood centres, parks, and open spaces.

Over recent years, Whau has seen significant residential and infrastructure development. With increases in higher density housing and key transport and wastewater projects such as the Central Interceptor planned in the coming years, development is set to continue. Advocating for the efficient use of land resilient to the effects of climate change and ensuring new developments incorporate sustainable urban design principles and have the necessary supporting infrastructure, including access to high-quality green spaces, will be key.

The area is well connected, rating just above the regional average in connectedness (degree to which individuals can access work opportunities and engage with broader social networks), with three rail stations at Avondale, New Lynn, and Fruitvale, and several bus transport options. The City Rail Link will also improve access to the city centre. Despite this, Whau residents have a longer than average commute to work with many not having existing direct or convenient transport routes between work and home. As such, advocacy for improved transport options, including to destinations other than the city centre, especially those with lower carbon emissions, should continue to be a focus. Improved and extended shared pathways will further support and build on connectedness.



In the Quality of Life Survey 2022, Whau residents were less likely to agree that their neighbourhoods were a great place to live when compared to their counterparts throughout Auckland (65 per cent vs an average of 75 per cent regionally). In the same survey, the importance of good or improved amenities, development in the area and a good sense of community spirit were noted as contributors to positive changes in perception. These key aspects can be focused on to help support an increased sense of pride in Whau.

With rich Māori and industrial (e.g. clay and ceramics) histories in the Whau, we also have opportunity to showcase and reflect the area’s heritage, Māori identity, and culture in our places and spaces. We can connect and celebrate this rich history and culture with our diverse populations to support shared knowledge and experience.

Challenges

- Urgent need to reduce carbon emissions from our transport network to address climate change.
- Demand for both commuter and short-term parking in New Lynn compounded by issues with feeder-bus schedules.
- Increasing congestion and lack of resilience of the public transport network.
- Lack of accessibility and convenient public transport options to and from some parts of the Whau (e.g. Green Bay, Kelston, Rosebank peninsula).
- Lack of useable, high-quality public open spaces particularly around high-density housing.

Opportunities

- Existing public transport links to the city centre from New Lynn and Avondale with improvements upon the delivery of the City Rail Link.
- Active transport options with the New Lynn to Avondale and Waterview shared paths.
- Innovative transport solutions and micro mobility options.
- Katoa Ka Ora Speed Management Plan to address high rate of deaths and serious injuries across our transport network.
- Ongoing commercial and residential development.
- Coordinated feedback and advocacy on shared matters with neighbouring local boards, such as active transport connections with Henderson-Massey and Waitākere Ranges Local Boards.

Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Safe and welcoming parks and urban spaces that support community interaction	Improve open spaces, considering public need for shade, shelter, drinking fountains, and toilets	Projects meet objectives and are delivered on budget
	Progress upgrades to key parks and reserves with accessibility considerations throughout project development to support community inclusion	Renewals meet intended outcomes and are delivered on schedule and budget



	Continue activations and temporary improvements to urban spaces, especially where development is underway	Participation and positive feedback from community members
	Support Business Improvement Districts (BIDs) and other partners to improve safety through initiatives	Initiatives focused on reducing crime are delivered
Safe and easy travel options to get in and around Whau	Work with Auckland Transport to improve safety of paths, walkways, and roadways through Local Board Transport Capital Fund, speed management plans, and other initiatives	Initiatives are delivered
	Work with Auckland Transport on New Lynn Kelston cycling hub project and progress Whau Neighbourhood Greenways plan	Key projects are progressed
	Continue to support initiatives that can reduce barriers to active transport	Increased participation in active transport initiatives
Our Māori history and cultural diversity are reflected and celebrated throughout Whau	Continue to support mana whenua naming of parks, reserves, and facilities, through Te Kete Rukuruku project, including interpretive signage that tells the stories of sites of significance to Māori	Project continues to progress
	Support community groups to celebrate cultural diversity through placemaking initiatives	Cultural activities continue to be delivered
	Investigate ways to reflect Māori culture and principles in our spaces through storytelling and placemaking initiatives	Potential options are explored

Advocacy

The following table summarises what we wish to influence through our advocacy activities.



Dual signage at Taurangi / Crum Park



What we will advocate for	Who we will advocate to	How we will action this
High-quality, safe walking, cycling and other active transport connections to encourage mode shift, improve utilisation, and reduce carbon emissions from our transport system	Auckland Transport	Feedback on the Regional Land Transport Plan and other relevant plans and policies
Specific focus areas include: <ul style="list-style-type: none"> - connections to parks and key destinations - connections from New Lynn to Glen Eden - continued support of partnerships and external funding for Te Whau Pathway 		Council-controlled organisation (CCO) engagement agreements
		Feedback through quarterly CCO reporting
	The Governing Body	Input/feedback to relevant reports and plans
	Central Government	Submissions to relevant decisions
	External funders (e.g. Waka Kotahi, Transpower)	Letters of support for Whau-based projects applying for funding
Continued funding provided for Local Board Transport Capital Fund projects	Auckland Transport	Feedback on relevant policies and plans
Options to deliver a multi-storey New Lynn park-and-ride to increase transit use, reduce vehicle kilometres travelled, and encourage mode shift	The Governing Body and council-controlled organisations (CCOs)	Feedback on relevant policies and plans
	Local businesses and/or private landowners with parking infrastructure	Engagement with local businesses around opportunities
Improved public transport services, including bus services for areas not easily accessible in Whau (with a focus on areas of higher deprivation and the Rosebank peninsula), train network and service improvements (with good alternative options during the Western Line closure), and better wayfinding infrastructure throughout the network	Auckland Transport	Feedback on relevant policies and plans
Progress on the development of the Avondale-Southdown rail line to support freight movement	Kiwi Rail	Feedback on relevant policies and plans
	Central Government	
	Auckland Light Rail Group	
Infrastructure and development that meets future growth, incorporates sustainable urban design principles, and is resilient to climate change, e.g. waste reduction, installation of stormwater retention tanks and permeable surfaces in housing developments	The Governing Body and council-controlled organisations	Feedback on relevant policies and plans
	Kāinga Ora (and other developers)	Regular engagement (and/or invitations to engage)
		Feedback on notification of resource consents



Local farmers market in Avondale

Tā Tātou Ōhanga

Our economy

Our local economy is strengthened through partnership and by collaborating on initiatives that encourage our communities to shop and work locally. We bolster economic prosperity through connecting with key local industry sectors.

Whau is a local board area with a diverse local economy driven by manufacturing, wholesale, and construction with retail also providing many local employment opportunities. Creative artists, music and other sound recording, jewellery, and ceramic manufacturing also have a greater concentration in Whau. A number of non-profits are currently registered in the area contributing to both paid and volunteer work. The local economy has several growing businesses including those in professional services, and accommodation and food services. This provides a positive platform for future growth. Economic activities are focused in Avondale, New Lynn, Glendene, and Rosebank Peninsula.

However, the skills base of the workforce is low, as is the proportion of local jobs that are highly skilled or in knowledge intensive industries which results in lower household incomes. While many school leavers from Whau leave with NCEA Level 2 or NCEA Level 3, fewer progress from school to tertiary education than the regional average. This highlights a need for job/skill development opportunities in Whau to improve economic prosperity.



Most Whau residents commute outside the local board area to work (78 per cent). While opportunities to both live and work in Avondale and New Lynn are available, only 12 per cent of employees do so. Although Rosebank Peninsula is key employment area, it is an industrial precinct with limited housing nearby. As such, even employees who live in the Whau still need reliable transportation options to commute to work in the Whau. This signals a need for strong transport connections throughout the Whau and to surrounding areas in Central West and West Auckland, where the majority of the current Whau labour force reside.

Challenges

- Lower household incomes than the regional average and limited local access to higher paid, quality employment.
- Less skilled workforce and a lower proportion of youth enrolling in tertiary education compared to regional averages especially Māori and Pacific peoples.
- Transport and access issues on the Rosebank Peninsula, a key employment area.
- Housing shortages and delayed housing developments.

Opportunities

- Avondale Unlock Programme and the significant economic development opportunities this brings.
- Potential for development in New Lynn (as noted in the New Lynn Urban Plan) and across the Whau as a whole.
- Improved connectivity to central Auckland on completion of City Rail Link.
- Potential to build on creative sector development in the Whau and West Auckland.
- Increased entrepreneurial growth and small enterprises in the local economy.

Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)	What success looks like (Measure of success)
Effective partnerships that leverage work to support economic development and sustainable local business	Partner with our business associations to realise shared aspirations around town centre improvement and other local economy matters and support those associations seeking to expand into Business Improvement Districts (BIDs)	New connections and collaborations with BIDs (above and beyond BID compliance)
	Promote initiatives that encourage residents to shop and work locally which also supports climate action goals (e.g. carbon emission reduction, food resilience, etc.)	Increased economic activity (e.g. increased BID spends, increased employment opportunities, local business growth) across Whau
	Continue to support partners who offer employment/skill development opportunities for rangatahi, Māori and Pacific peoples, immigrants, and marginalised populations	Successful delivery and participation from local business in Whau



Build on the creative capital of the Whau	Engagement with key industry representatives
	Increased opportunities in creative industries
Investigate supporting an economic broker role, either individually or in partnership with neighbouring local boards or business associations, to progress economic development opportunities in the Whau	Investigation is completed

Advocacy

The following table summarises what we wish to influence through our advocacy activities.

What we will advocate for	Who we will advocate to	How we will action this
Improved transport options throughout the Whau to encourage mode shift	Auckland Transport	Feedback on the Regional Land Transport Plan
		Council-controlled organisation (CCO) engagement agreements
		Feedback through quarterly CCO reporting
Quality, sustainable urban development (residential and commercial) in the area to boost local economy	The Governing Body	Feedback on relevant policies and plans
	Kāinga Ora	Regular engagement with Kāinga Ora
	Developers	Approach developers in the area and work to foster relationships
Adoption of the New Lynn Urban Plan	The Governing Body	Feedback on relevant policies and plans
Local, inclusive procurement practices	The Governing Body	Feedback on relevant policies and plans
Opportunities for youth skill development and continuing education	The Governing Body	Feedback on regional matters and support for regional programmes
	Training providers	Connect training providers in Whau with partners



Local shops and small businesses at the New Lynn transit station

He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budgets. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.





Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Whau Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed subsequent annual budgets.

Local Activities	Level of service statements
<p>Local Community Services</p> <p>We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.</p>	<p>We provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often.</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture.</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life.</p>
<p>Local Planning and Development</p> <p>We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives.</p>	<p>We help attract investment, businesses, and a skilled workforce to Auckland.</p>
<p>Local Environmental Management</p> <p>We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.</p>	<p>We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change.</p>

Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision-making in general. This includes local decision-making.





Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Whau Local Board for the period 1 July 2023 to 30 June 2024.

Annual Plan Financials	2023/2024 (\$000s)
Operating revenue	
Local community services	371
Local planning and development	-
Local environment management	-
Total operating revenue	371
Operating expenditure	
Local community services	13,979
Local planning and development	986
Local environment management	176
Local governance	1,104
Total operating expenditure	16,245
Net operating expenditure	15,874
Capital expenditure	
Local community services	13,099
Local planning and development	-
Local environment management	-
Local governance	-
Total capital expenditure	13,099¹

¹This exceeds the estimate local board funding allocation for 2024/2025 in the 10-year Budget 2021-2031, which is due to decisions of the Governing Body in subsequent Annual Budgets, and expenses will be met from the relevant sources as identified by the Governing Body (including as set out in the Revenue and Financing Policy)

Rārangi kupu

Glossary




English translations of Māori words referenced in our local board plan

kaitiakitanga	guardianship, including stewardship; the processes and practices of looking after the environment	Pages 8, 10, 14, 21, and 22
kaupapa	topic / subject / issue	Pages 10, 17, 18, and 37
mana whenua	Māori who have customary authority over land through ancestral links	Pages 9, 10, 11, 14, 17, 18, 20, 22, 23, 30, and 38
mataawaka	Māori who live in Auckland and are not in a mana whenua group (Local Government (Auckland Council) Act 2009)	Pages 9, 10, 17, and 18
mātauranga Māori	Māori knowledge – including traditions, values, concepts, world views and understandings derived from Māori cultural perspectives	Pages 10, 17, and 22
mauri	life force / vital essence	Pages 10, 14, 21, and 22
ngahere	forest	Pages 14, 21, and 22
papakāinga	communal housing or a settlement on communal Māori land	Pages 8, 9, 10, and 19
rangatahi	youth / younger generation	Pages 8, 9, 10, 11, 14, 22, and 34
tamariki	children	Pages 8, 10, and 11
wānanga	(verb) to meet / to discuss / to deliberate; (noun) a Māori tertiary education institution / seminar, forum	Pages 10, 14, and 22
whānau	family / extended family; the smallest Māori social unit	Pages 8, 10, and 11
whanaungatanga	relationship / connection	Pages 10, 13, and 17



Ngā Mema o tō Poari ā-Rohe o Whau


Your Whau Local Board members




Kay Thomas
Chairperson
m. 021 198 0280
kay.thomas@aucklandcouncil.govt.nz




Fasitua Aмосa
Deputy Chairperson
m. 021 473 364
fasitua.amosa@aucklandcouncil.govt.nz




Catherine Farmer
m. 021 284 2842
catherine.farmer@aucklandcouncil.govt.nz




Ross Clow
m. 021 720 466
ross.clow@aucklandcouncil.govt.nz



Sarah Paterson-Hamlin
m. 022 123 0944
sarah.paterson-hamlin@aucklandcouncil.govt.nz




Susan Zhu
m. 021 546 880
susan.zhu@aucklandcouncil.govt.nz



Warren Piper
m. 021 198 1389
warren.piper@aucklandcouncil.govt.nz

Find out more

 aucklandcouncil.govt.nz/whau

 facebook.com/WhauLB



